



City of Dallas

Proposed Annual Budget for Fiscal Year 2015-16

SUBMITTED BY CITY MANAGER A.C. GONZALEZ

TUESDAY, AUGUST 11, 2015

BIG Things Happen Here

- ▶ Dallas has invested significant resources to grow our economy while enhancing the quality of life and livability of our city:
 - ▶ 50% reduction in crime rate over last decade; most significant drop on record in Dallas history
 - ▶ Redevelopment creating a vibrant downtown
 - ▶ Expanding recreational opportunities
 - ▶ Broadening multimodal transportation options
 - ▶ Resource conservation



BIG Economy

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- ▶ Tax base has grown 22% since recession
- ▶ Unemployment in Dallas is lower than both Texas and US national levels
- ▶ 6.9 million square feet of empty office space repurposed
- ▶ Over 5,500 housing units in central business district; another 3,400 are planned or under construction
- ▶ Privatized Dallas Zoo and Farmers Market
- ▶ Repealed Wright Amendment at Dallas Love Field which has seen 50% increase in traffic
- ▶ Opened connections to West Dallas (Margaret Hunt Hill, Continental, and Sylvan bridges)
- ▶ Trolley/Streetcar projects enhance transportation options
- ▶ Orange Line to DFW Airport connects downtown Dallas to one of top 10 busiest airports in the world
- ▶ Laying groundwork for future high-speed rail



BIG Arts & Life

- ▶ Largest contiguous urban arts district in nation
- ▶ New interactive exhibits at Rory Meyers Children's Garden at Dallas Arboretum
- ▶ Completed over 14 miles of trails in last 3 years
- ▶ Reduced chronic homeless by 65%
- ▶ 2 new buildings at UNT approved by 2015 Legislature
- ▶ AT&T Byron Nelson Golf Classic moving to Dallas by 2019
- ▶ Opened Texas Horse Park
- ▶ Reduced per capita water consumption by 26% since 2001
- ▶ Integrated Pipeline Project with Tarrant Regional Water District will save Dallas rate payers approximately \$200 million
- ▶ Increased recycling by 87% and increased waste diversion by 8% since 2008





Economic Indicators

Economic Indicators

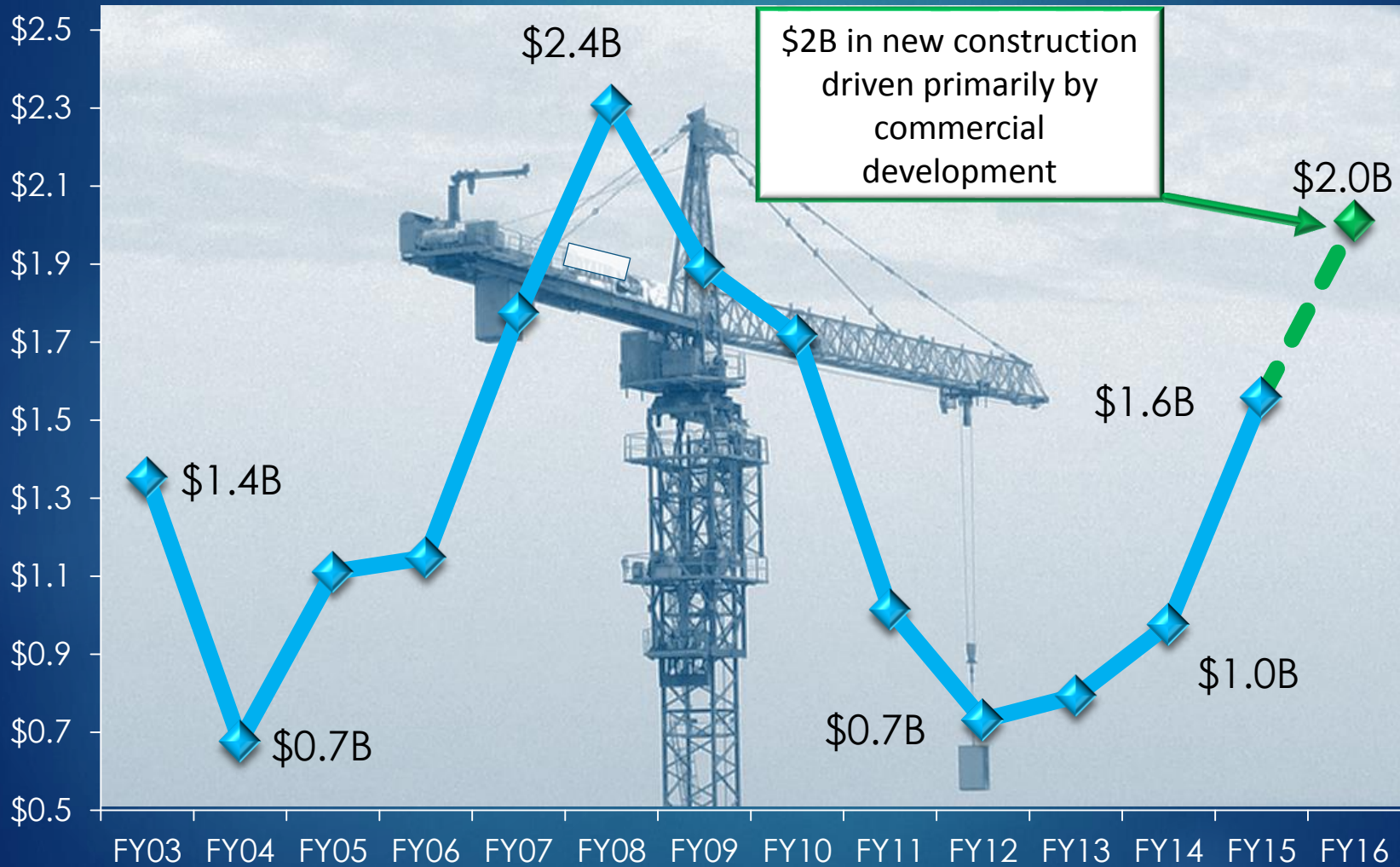
- ▶ Dallas' economy continues to grow
- ▶ Property values grew for 4th consecutive year (7.7%) and reached new all-time high; particularly due to commercial real estate and new construction
- ▶ Sales tax revenue has had positive growth in current collections for 62 out of 63 months, and projections anticipate continued growth of 3.3% above FY15 estimate
- ▶ Real estate outlook remains strong; Dallas metro-area has been strongest market outpacing Houston and San Antonio
 - ▶ May rains limited new housing starts, but Fed sources anticipate surge in building in remainder of year
 - ▶ Demand for commercial office space remains strong
- ▶ Retail and auto sales remain strong
- ▶ Unemployment in Dallas fell to 3.7% vs 4.2% in Texas and 5.3% nationally



Property Tax Base Values (\$ in billions)



New Construction Values (\$ in billions)



Sales Tax Revenue

(\$ in millions)





Budget Overview

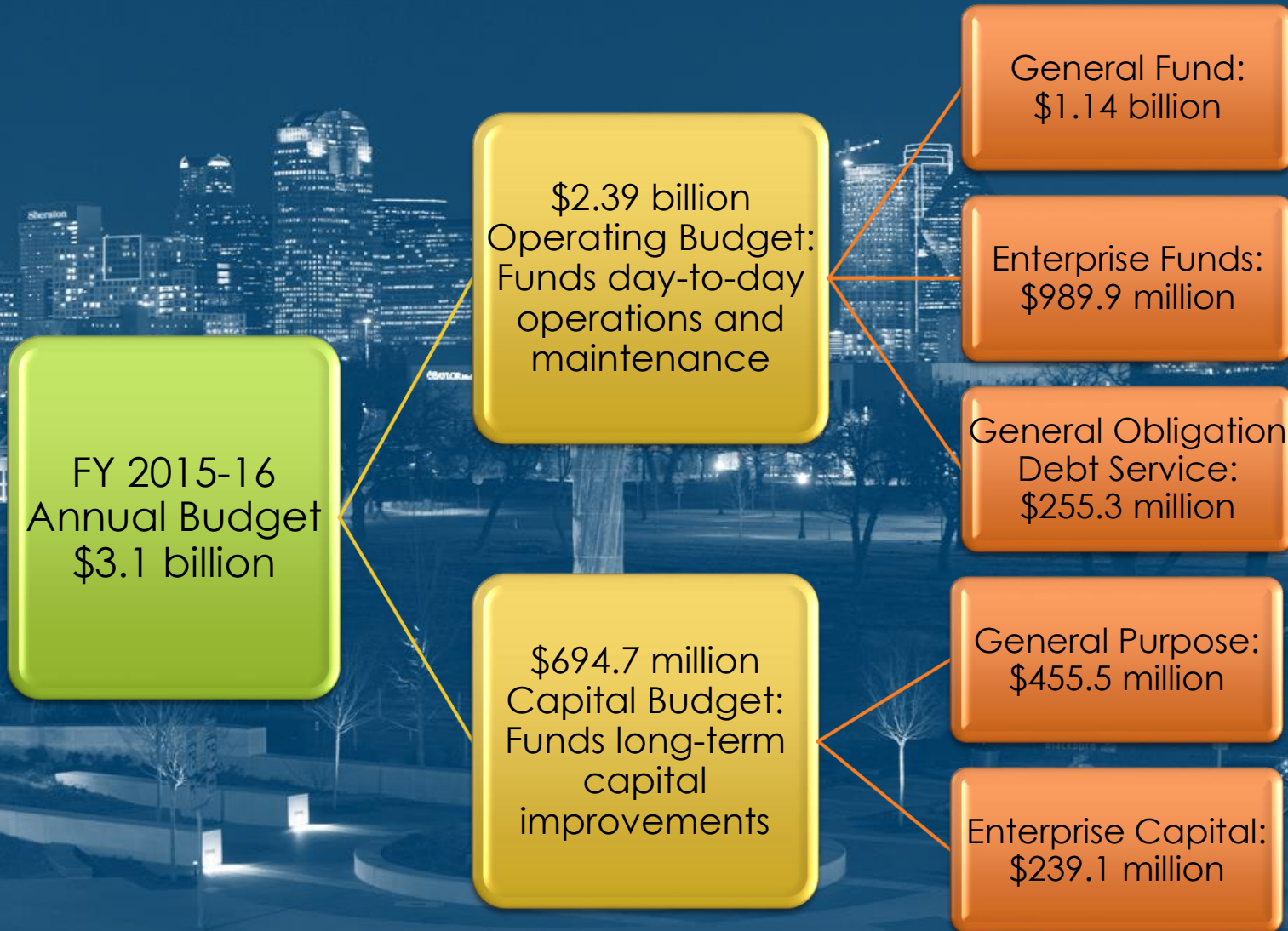
FY 2015-16 Budget Summary

11

- ▶ FY 2015-16 budget is fiscally responsible, balanced and totals \$3.1 billion
- ▶ Enhancements made to certain services while strategically rebalancing existing services
- ▶ Additional street and infrastructure maintenance funded for next year
- ▶ No change to property tax rate
 - ▶ Tax rate remains at \$0.7970 per \$100 valuation
 - ▶ Incremental revenue dedicated to street and alley maintenance
- ▶ Assumes retail water and sewer revenues will increase 5.3%
- ▶ Assumes Sanitation residential rate will increase \$1.48 per month

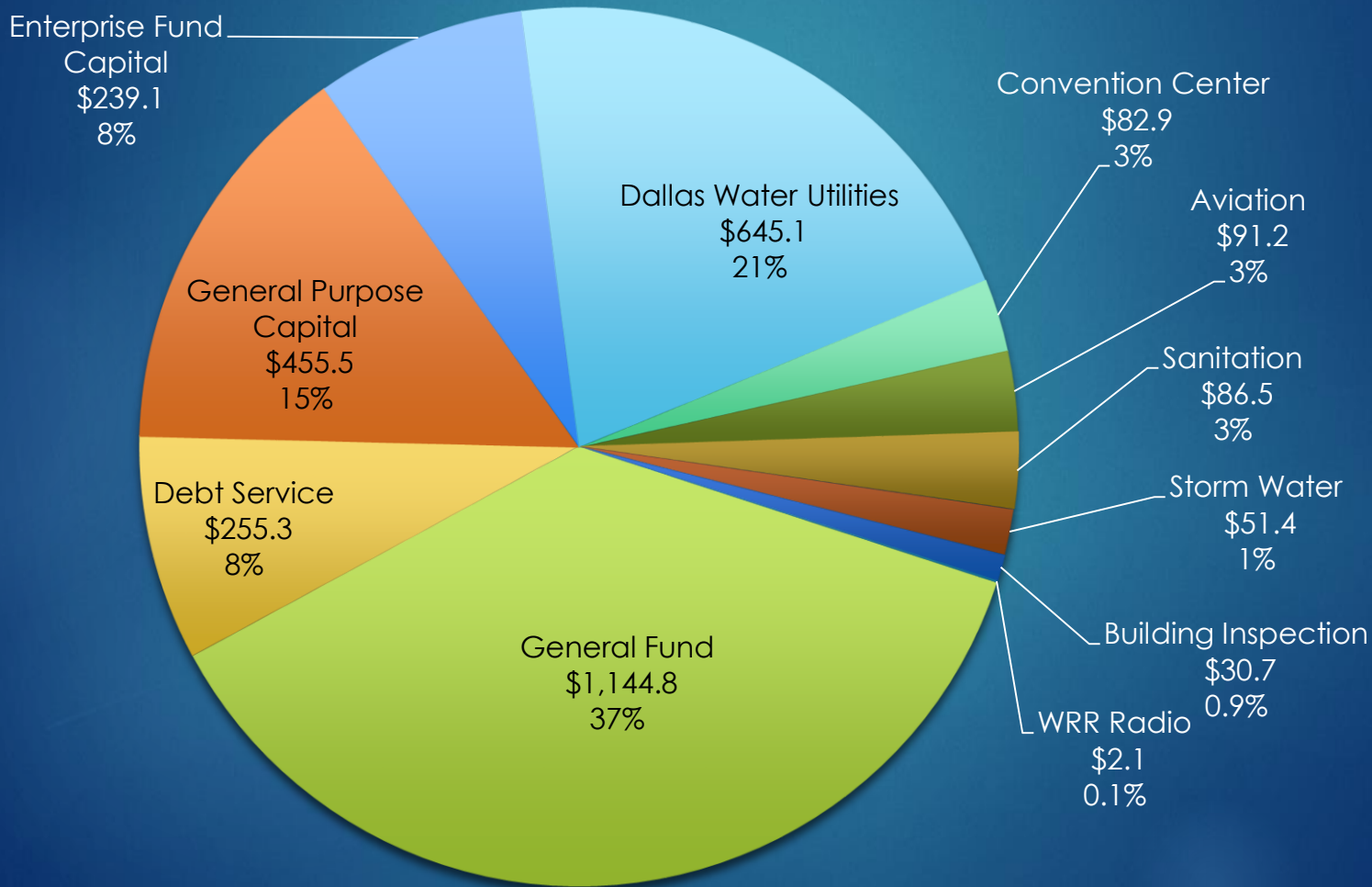


FY 2015-16 Proposed Budget



FY 2015-16 Proposed Budget (\$ in millions)

Operating & Capital Budget: \$3.1 billion



Year-over-Year Expense Change

(FY15 GF restated to exclude Sanitation)

Expenditures	FY15 Amended	FY16 Proposed	% Change
General Fund	\$1,094,368,751	\$1,144,800,000	4.61%
General Obligation Debt Service	229,908,362	255,325,736	11.06%
Aviation	86,544,784	91,214,994	5.40%
Convention and Event Services	77,345,050	82,938,892	7.23%
Municipal Radio	2,061,761	2,054,549	-0.35%
Sanitation Services*	75,994,350	86,480,147	13.80%
Storm Drainage Management	53,598,761	51,416,846	-4.07%
Sustainable Development & Construction	26,838,534	30,696,618	14.38%
Water Utilities	614,521,177	645,128,387	4.98%
Total Operating Budget	\$2,261,181,530	\$2,390,056,168	5.70%
General Purpose Capital Budget	204,949,621	455,536,883	122.27%
Enterprise Fund Capital Budget	349,584,178	239,125,949	-31.60%
Total Budget	\$2,815,715,329	\$3,084,719,000	9.55%

*Sanitation Services discussed in more detail on pages 53-57

Year-over-Year Expense Change

15

Expenditures	FY15 Amended	FY16 Proposed	% Change
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Aviation	86,544,784	91,214,994	5.40%
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Municipal Radio	2,061,761	2,054,549	-0.35%
Sanitation Services*	N/A	86,480,147	N/A
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General Fund

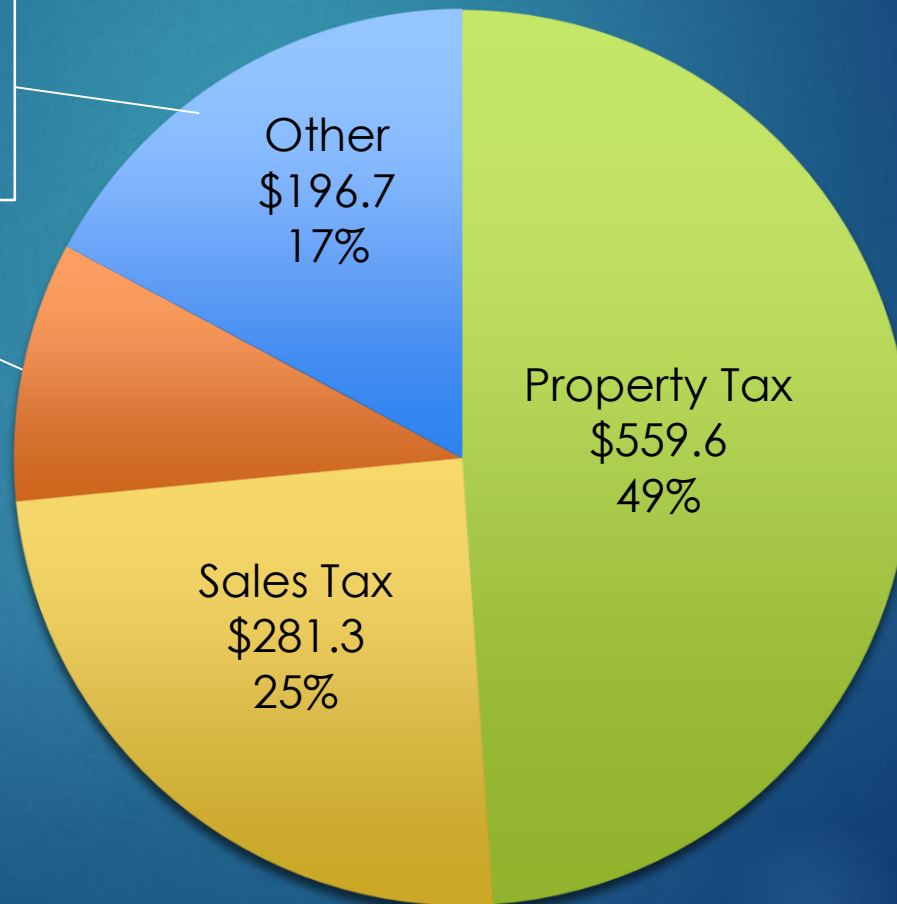
FY16 General Fund Revenues

17

Revenues Total \$1.14 billion

Other revenues include:
-Municipal courts, fines,
ambulance fees, park
fees, licenses/permits, etc.

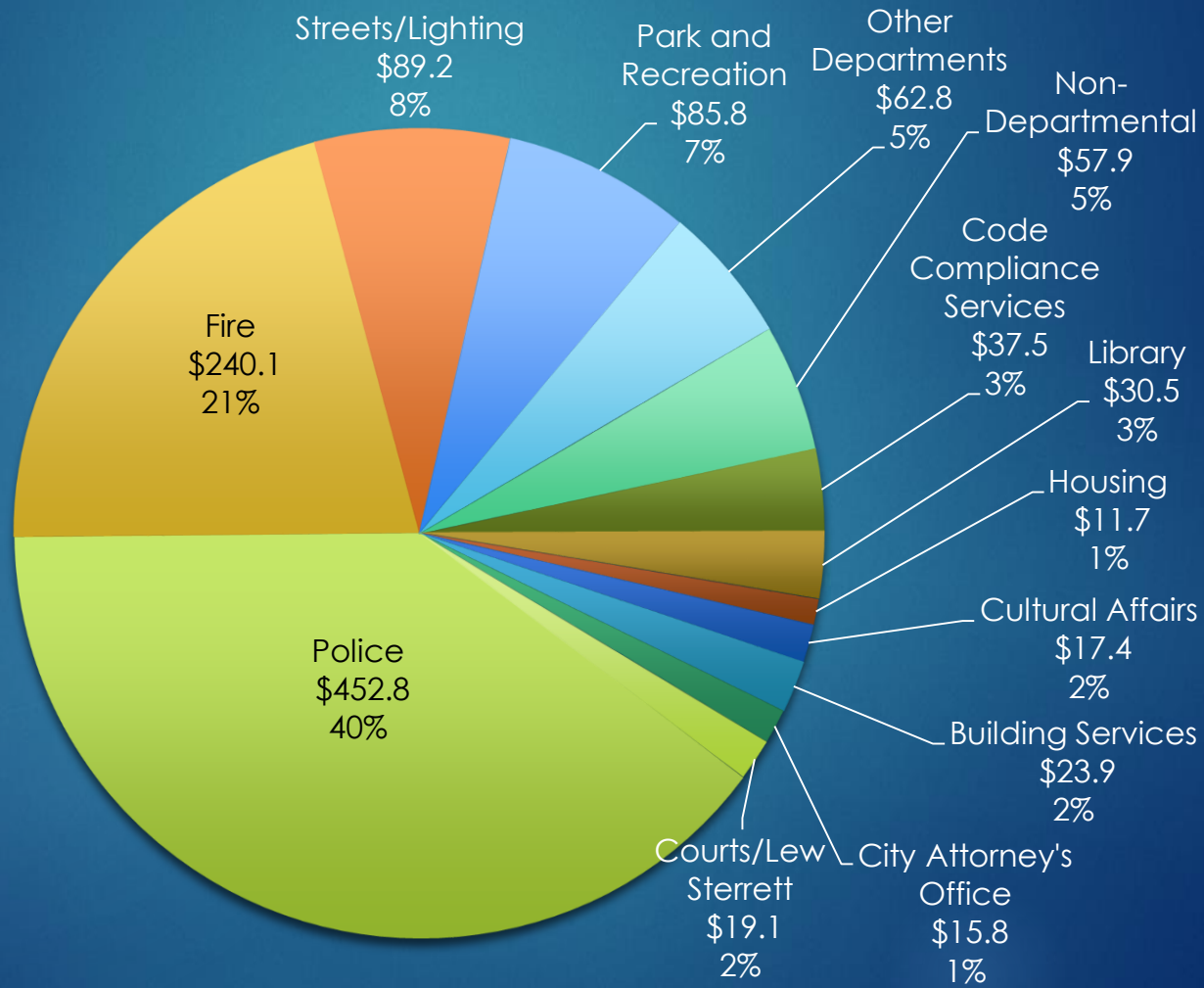
Franchise
Fees
\$107.2
9%



FY16 General Fund Expenses (by Department)

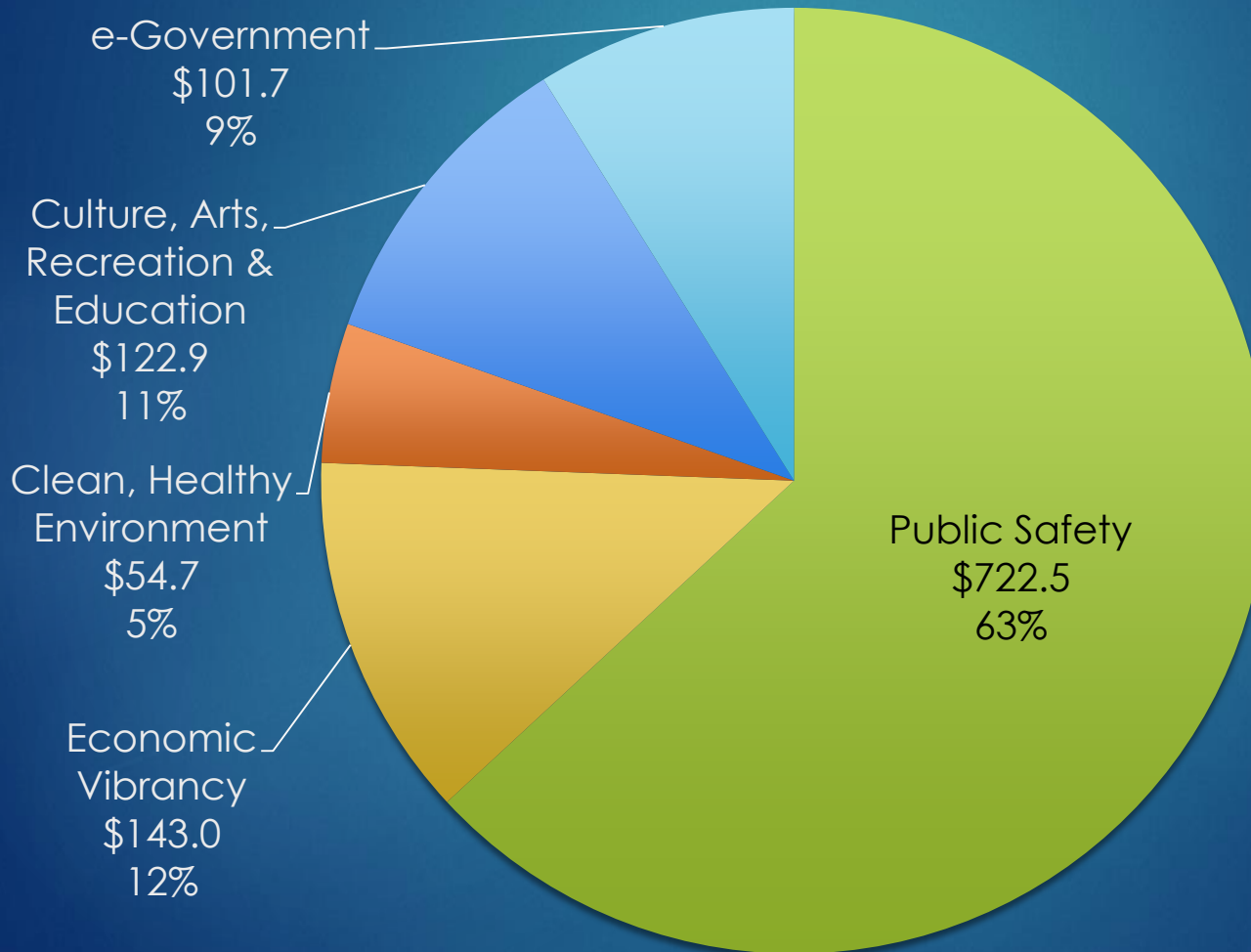
Expenses total \$1.14 billion

- Other Includes:
- Mgmt Services: \$8.5m
 - Public Works: \$5.6m
 - City Controller: \$5.3m
 - Human Resources: \$4.8m
 - Mayor/Council: \$4.4m
 - Planning/Urban: \$4.2m
 - Judiciary: \$3.2m
 - City Auditor: \$3.0m
 - Financial Services: \$2.9m
 - Procurement: \$2.9m
 - Civil Service: \$2.6m
 - City Secretary: \$2.1m
 - City Manager: \$2.0m
 - Economic Develop: \$1.8m
 - Trinity: \$1.5m
 - Develop Services: \$1.4m
 - Reserves/Transfers: \$6.6m

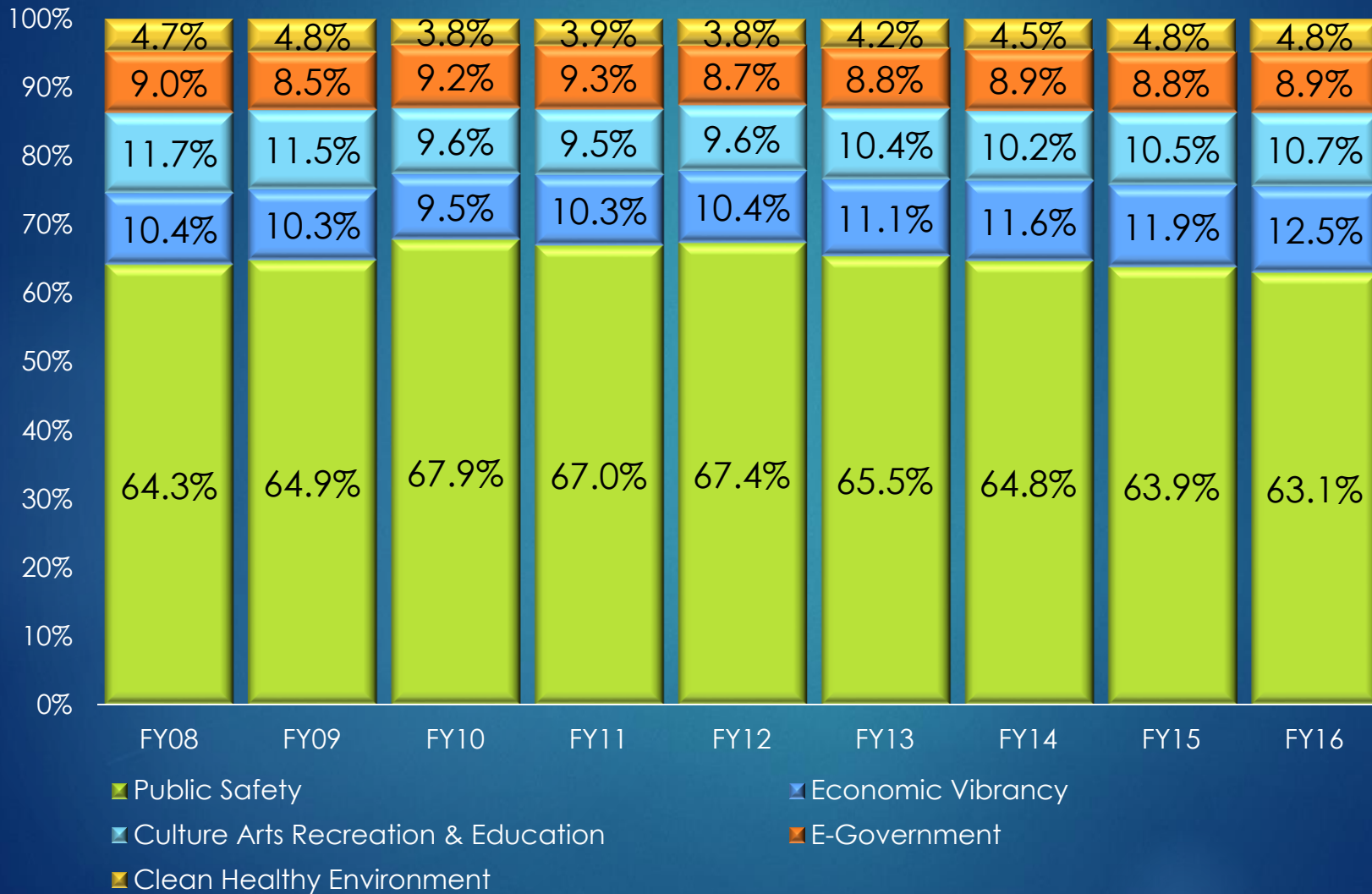


FY16 General Fund Expenses (by Key Focus Area)

Expenses total \$1.14 billion



History of General Fund Expenses* (by Key Focus Area- % of Total)

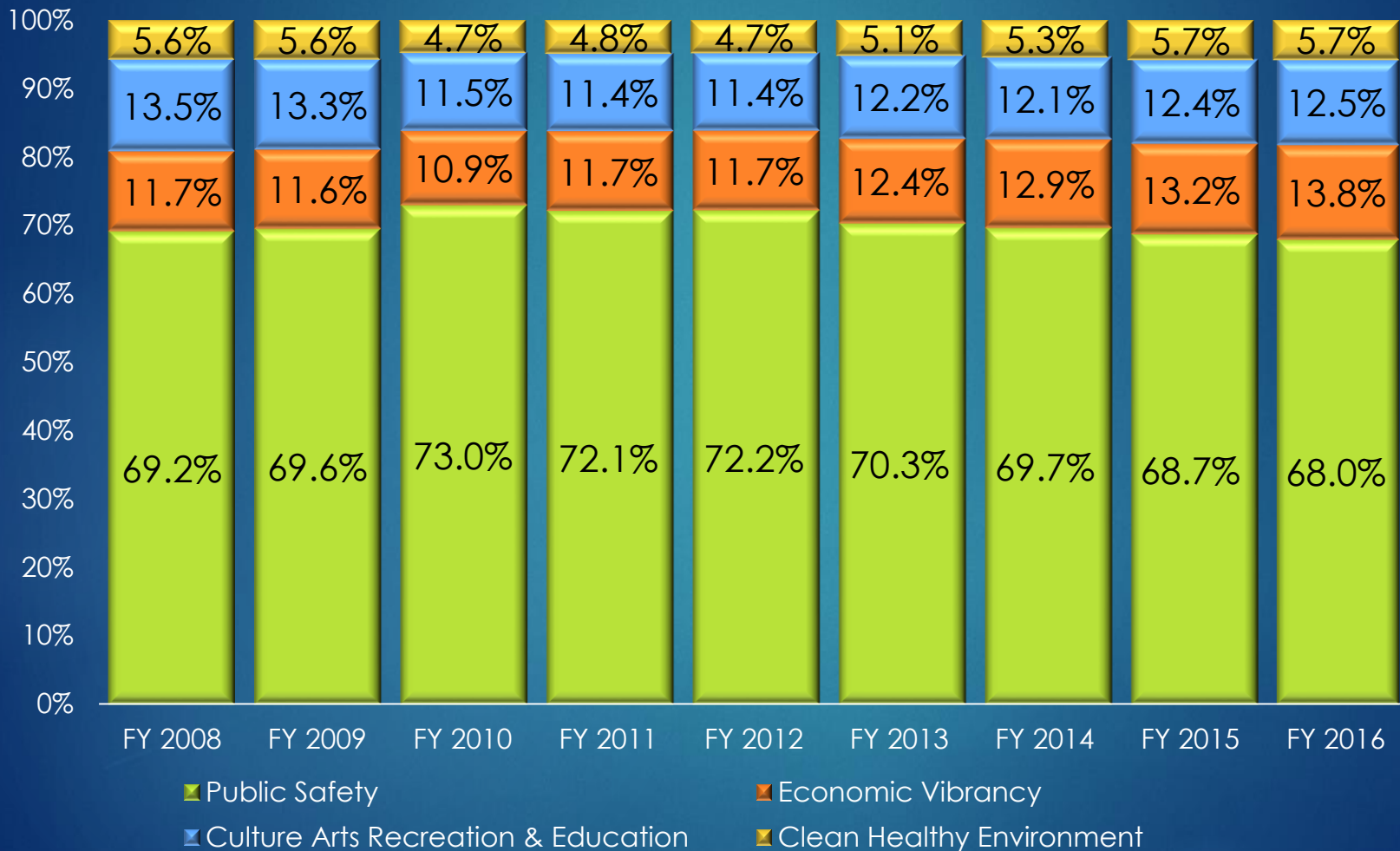


*Prior years have been restated to exclude Sanitation Services budget

History of General Fund Expenses

(Historical Allocation by Key Focus Area with e-Gov Distributed to other KFAs*)

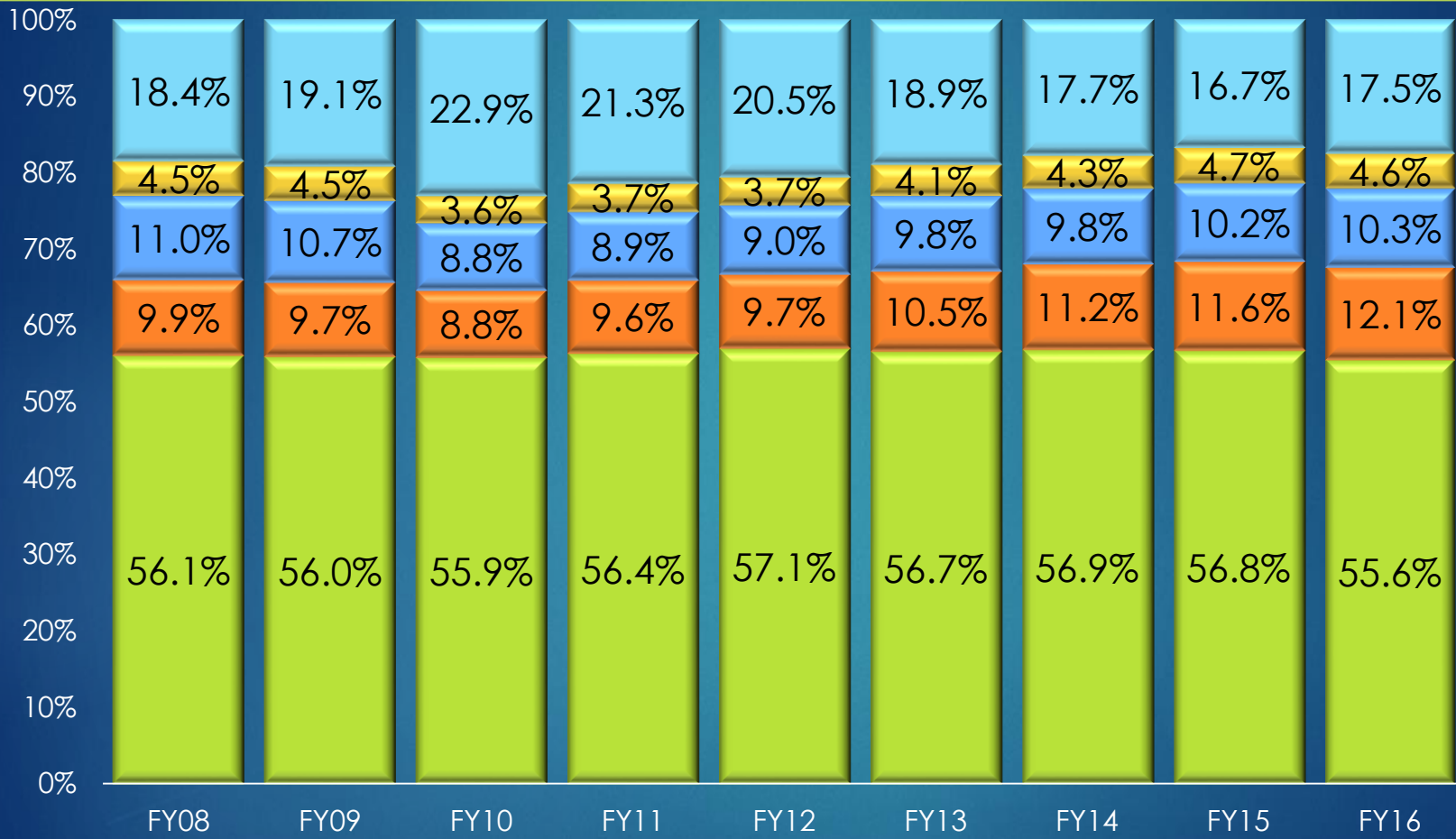
21



*E-Gov KFA retroactively distributed for all years based on allocations; Sanitation excluded

General Fund & Debt Service Expenses

(Historical Allocation by Key focus Area with e-Gov Distributed to other KFAs* and Debt Service Added)



- Public Safety
- Economic Vibrancy
- Culture Arts Recreation & Education
- Clean Healthy Environment
- Debt Service

*E-Gov KFA retroactively distributed for all years based on allocations; Sanitation excluded



FY 2016 General Fund Expenses (by Department)

23

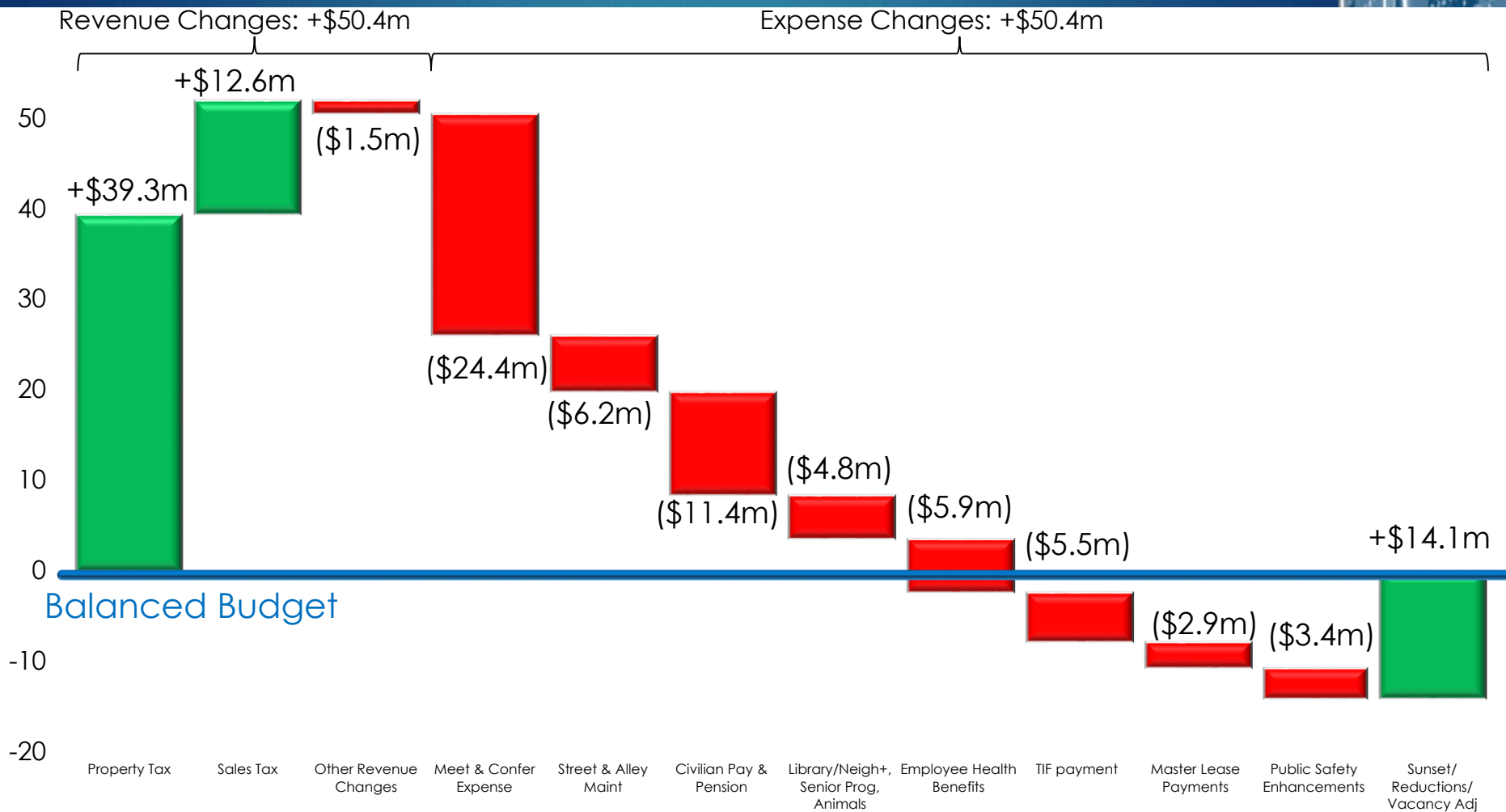
Department	FY15 Amended	FY 16 Proposed	Net \$ Change	Net % Change
Dallas Police Department	\$440,487,844	\$452,826,461	\$12,338,617	2.80%
Dallas Fire Rescue	228,008,576	240,109,021	\$12,100,445	5.31%
Park & Recreation	81,876,638	85,792,907	\$3,916,269	4.78%
Sanitation Services	75,994,350	N/A	N/A	N/A
Street Services	65,914,081	71,713,461	\$5,799,380	8.80%
Non-Departmental	48,418,731	57,926,112	\$9,507,381	19.64%
Code Compliance	35,382,605	37,486,794	\$2,104,189	5.95%
Library	26,143,630	30,532,714	\$4,389,084	16.79%
Building Services	23,895,817	23,863,863	(\$31,954)	-0.13%
Court & Detention Services	20,184,916	19,135,499	(\$1,049,417)	-5.20%
Street Lighting	17,922,510	17,525,243	(\$397,267)	-2.22%
Office of Cultural Affairs	17,287,656	17,373,909	\$86,253	0.50%
City Attorney's Office	15,146,796	15,784,122	\$637,326	4.21%
Housing and Community Services	11,627,973	11,724,233	\$96,260	0.83%
Management Services	7,421,339	8,529,243	\$1,107,904	14.93%
Public Works	6,861,155	5,573,719	(\$1,287,436)	-18.76%
City Controller's Office	5,603,154	5,330,080	(\$273,074)	-4.87%
Human Resources	4,638,421	4,790,783	\$152,362	3.28%
Mayor and City Council	3,954,178	4,379,199	\$425,021	10.75%
Planning and Urban Design	2,527,060	4,233,988	\$1,706,928	67.55%
Judiciary	3,695,256	3,232,377	(\$462,879)	-12.53%
City Auditor's Office	2,844,107	3,005,339	\$161,232	5.67%
Office of Financial Services	2,856,246	2,958,798	\$102,552	3.59%
Business Development and Procurement	2,854,562	2,885,993	\$31,431	1.10%
Civil Service	2,344,515	2,600,265	\$255,750	10.91%
City Secretary's Office	4,086,213	2,102,357	(\$1,983,856)	-48.55%
City Manager's Office	1,829,414	1,972,802	\$143,388	7.84%
Office of Economic Development	1,576,600	1,820,834	\$244,234	15.49%
Trinity Watershed Management	1,350,771	1,527,769	\$176,998	13.10%
Sustainable Development and Construction	1,539,699	1,439,795	(\$99,904)	-6.49%
Reserves and Transfers	6,088,288	6,622,320	\$534,032	8.77%
Total	\$1,170,363,101	\$1,144,800,000	(\$25,563,101)	-2.18%

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24

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Total	\$1,094,368,751	\$1,144,800,000	\$50,431,249	4.61%

FY16 General Fund Summary of Budget Changes





General Fund Highlights

Public Safety-Police

27

- ▶ FY16 is final year of Meet & Confer agreement approved by City Council in December 2013; budget provides all uniform personnel with step pay increase (approximately 5%)
- ▶ Hire 200 officers for attrition
- ▶ Hire 30 public service officers
- ▶ Provide \$1m additional overtime to address increase in violent crime
- ▶ Continue replacement cycle for squad cars
 - ▶ 105 purchased using FY15 funds
 - ▶ 62 additional cars to be purchased in FY16
- ▶ \$1m to address security of police facilities
- ▶ Continue studying civilianization opportunities to redeploy additional officers to patrol in future years



Public Safety-Fire

28

- ▶ Fund hiring of 80 new fire recruits for attrition
- ▶ Provide funding for 14 additional firefighters to receive paramedic training (total of 65)
- ▶ Budget adds 8 paramedics as part of expanding Mobile Community Healthcare Program
- ▶ Fund emergency response for Cypress Waters
- ▶ Continue annual replacement of fire apparatus: engines, trucks, and ambulances
- ▶ Add funding to improve firefighter safety



Public Safety-Courts

29

- ▶ Add 12 marshals to investigate and make arrests on warrants signed by judges
- ▶ Fund creation of an additional Community Court
- ▶ Add 1 attorney to Community Prosecution division in City Attorney's Office



Transportation Infrastructure

30

- ▶ Infrastructure maintenance was identified as #1 priority of citizen survey, online TalkDallas survey, and through City Council policy direction
- ▶ To achieve 87% satisfaction rating requires increasing funding for annual maintenance in addition to future bond programs
- ▶ Proposed budget escalates street and alley maintenance included in Street Services
 - ▶ Total of \$54.3m in maintenance funding for streets and alleys
 - ▶ \$37.6m street & alley maintenance budget
 - ▶ \$16.7m from new Street and Alley Improvement Fund
 - ▶ \$59.5m of 2006 and 2012 Bond Projects funded for FY16



Transportation Infrastructure

31

FY16 Street & Alley Improvement Fund	
Sources of Funds:	
Property tax revenue above 6.5% growth	\$6.2m
DWU street rental increase from 5% to 6%	5.1m
One-time transfer of excess FY14 General Fund ending balance	3.0m
Establish 1% Sanitation franchise fee (phase to 4% over 4 years)	0.7m
Miscellaneous one-time funds	1.7m
Subtotal Sources of Funds	\$16.7m
Uses of Funds:	
Street Maintenance	\$16.2m
Alley Maintenance	\$0.5m
Subtotal Uses of Funds	\$16.7m

Street and Alley Improvement Fund	\$16.7m
Street Services General Fund Maintenance Budget	\$37.6m
2006 and 2012 Bond Projects (for Streets & Alleys)	\$59.5m
Total FY16 Street & Alley Improvement Budget	\$113.8m



Transportation Infrastructure

32

- ▶ \$16.7m increased funding will increase planned work production by 92 additional lane miles of pavement treatments:
 - ▶ 23 lane miles of concrete partial reconstruction in high traffic areas
 - ▶ 25 lane miles of partial reconstruction of streets with asphalt on surface in high traffic areas
 - ▶ 44 lane miles of asphalt restoration
- ▶ Increase of 92 lane miles of work will bring total FY16 planned program to 624 lane miles (17% increase)
- ▶ Increased funding will also enable performing an additional 5 lane miles of alley repairs for a total of 20 lane miles for FY16 (33% increase)



Transportation Infrastructure

33

- ▶ Budget also includes \$0.9m funding for operation and maintenance of Oak Cliff Streetcar
- ▶ Fund replacement of \$3.7m of street maintenance equipment
- ▶ Includes \$0.7m matching funds to leverage total \$6.2m Federal grant
 - ▶ 3-year program with City providing \$1m in total local match over FYs 16-18
 - ▶ \$6.2m grant will enable design and construction of 19 signals as well as intersection improvements at high-accident locations



Code Compliance

34

- ▶ Code enforcement identified as second highest need on community survey
- ▶ Budget adds 15 positions to Dallas Animal Services to respond to loose dog complaints
- ▶ Fund overtime for alley enforcement and cleanup efforts
- ▶ Fund litter study from dedicated carryout bag revenue
- ▶ Redeploy resources to enhance multi-family inspections
- ▶ Restructure city code governing inspections for single-family rental properties



Neighborhoods/ Economic Development

35

- ▶ Rockefeller Foundation grant to fund Resiliency Officer
 - ▶ Dallas 1 of only 100 cities worldwide selected for grant program
 - ▶ Positions City to potentially receive additional foundation funding
- ▶ Budget includes \$0.85m for Neighborhood Plus initiatives
 - ▶ Provides start-up funds to initiate action plans for target neighborhoods
 - ▶ GrowSouth pilot initiatives
 - ▶ 4 other pilots in other parts of city
- ▶ \$1m added for retail rehab demonstration project
- ▶ Fund continued work of South Dallas/Fair Park Trust Fund



Neighborhoods/ Economic Development

36

- ▶ Funding for City's share of Downtown 360 plan update
 - ▶ High-speed rail
 - ▶ DART D2 alignment
- ▶ Budget includes funding for urban design initiative in anticipation of 2017 Bond Program
- ▶ Continuation of GrowSouth initiatives:
 - ▶ Construction of 1,500 single-family homes over 3 years
- ▶ Youth Commission and marketing to teens
- ▶ Funds two new historic preservation initiatives



Photo Credit: DART

Dallas Public Library

37

- ▶ Budget funds implementation of year 2 of 2-year plan to expand library services
- ▶ Prior to FY15, previous peak level was FY09 when 1,333.5 hours per week were provided
- ▶ FY16 service hours will be at an all-time high of 1,510.5/week (13.3% higher than FY09)
- ▶ Maintain funding for library materials at peak level funding



FY	Central	11 branches	14 branches	1 DISD site	1 DISD site	Bookmarks	Total Hours/Week
FY15	7 days	7 days	5 days	7 days	6 days	6 days	1,412.5
FY16	+6 hours per week	Same	+6 hours per week	Same	+3 hours per week	+5 hours per week	1,510.5

Park & Recreation

38

- ▶ Budget funds \$0.5m for Senior Program Division that will provide dedicated programming for seniors and expand number of seniors served
- ▶ Recreation center hours maintained at FY15 current level
- ▶ Proposed budget maintains current service level for park maintenance:
 - ▶ 10-day mowing cycles
 - ▶ 4x/week litter pickup
 - ▶ Average 3 day response for graffiti removal
- ▶ Aquatics services for 17 community pools, Bahama Beach, and Bachman indoor pool also maintained at FY15 service levels
- ▶ Increased stipends included for partner agencies



Arts & Cultural Programming

39

- ▶ Office of Cultural Affairs FY16 budget is \$17.4m and provides funds for cultural facilities, cultural contract programming and maintenance of public art
- ▶ Budget proposes an additional \$1.4m through a transfer from Hotel Occupancy Tax which will restore cultural organizations to at or above peak year levels and provide additional funds for other cultural programs
 - ▶ Pending Council consideration of a renegotiated Dallas Convention & Visitors Bureau contract
 - ▶ Will bring total funding for cultural contracts for all artistic services to a record high level of \$5.9m (previous peak of \$5.5m in FY09)
- ▶ Maintain funding for maintenance of City's public art investments



Technology Investments

40

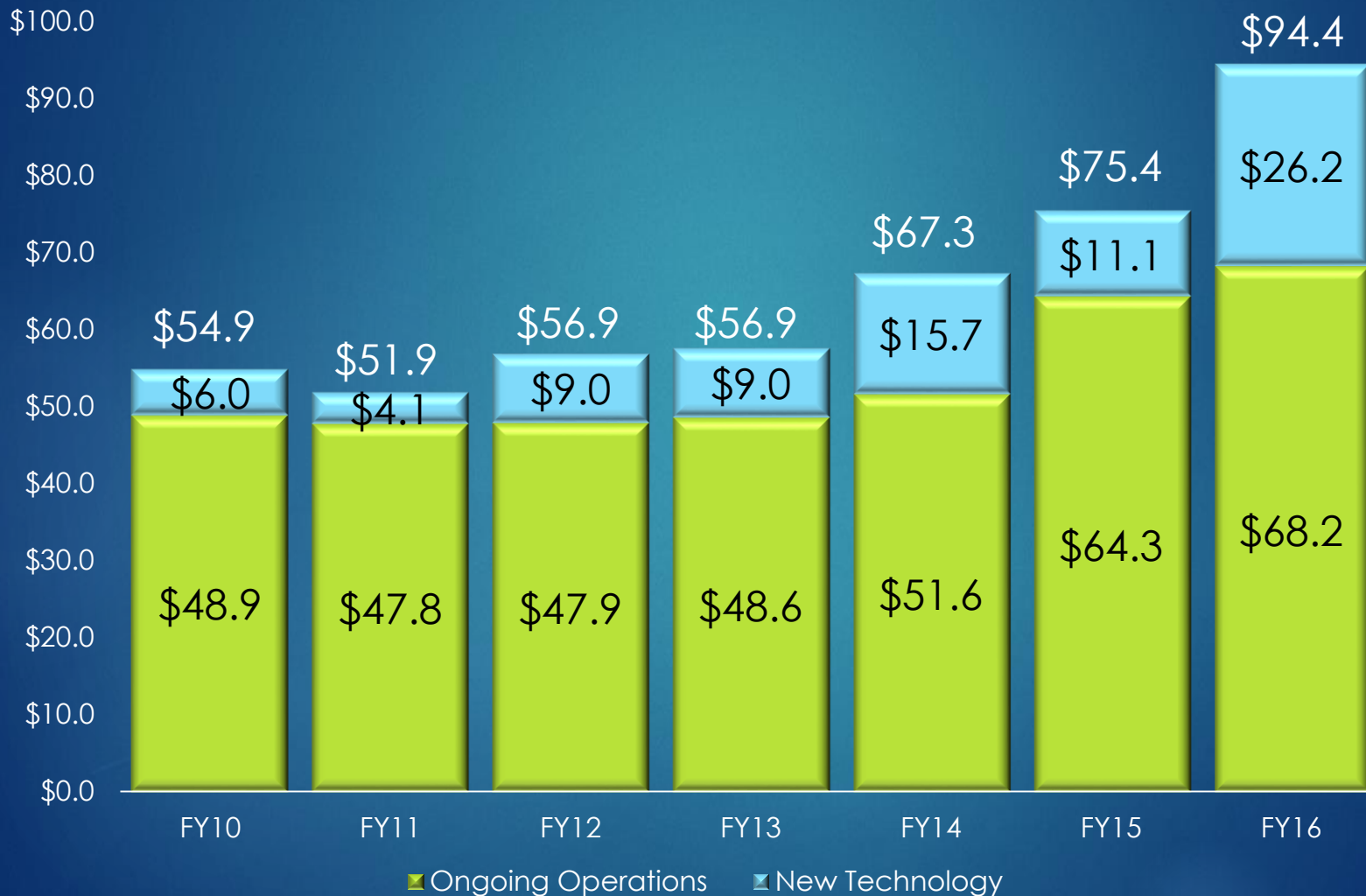
- ▶ Continue targeted investments in new technology to enhance City operations
- ▶ Budget includes purchasing technology for public safety efforts:
 - ▶ Fire inspection system
 - ▶ EMS patient care reporting software
 - ▶ Police mobile data computers
 - ▶ Replacement of physical security system at Jack Evans Police Headquarters including facility control access and video surveillance
- ▶ Fund hardware and software for expansion of Big Data initiative that will enable City to better leverage its various data streams



Technology Investments

(All funds; \$ in millions)

41



Efficiencies & Reductions

42

- ▶ FY16 budget includes enhancements to certain services while strategically rebalancing existing services/costs
- ▶ Over \$14m of reductions were made to FY15 budget to help absorb increased operations and maintenance costs and add new programs, including:
 - ▶ Eliminate FY15 one time costs
 - ▶ Review and adjust for vacancies
 - ▶ Optimize staffing levels
 - ▶ Scrutinize costs
 - ▶ Contract adjustments including better prices
- ▶ Budget process includes continuous efforts to identify efficiencies and reduce costs where appropriate



Efficiencies & Reductions

43

Item	\$ Amount
FY15 Sunset Review; reductions primarily in municipal court operations (additional savings will be identified for future years through additional analysis and Lean/Six Sigma review of FY15 opportunities)	(\$2.2m)
Review of salary spending; reductions primarily from vacancy rate adjustments	(3.1m)
Reduction in fuel expense from lower prices	(2.3m)
Adjustments made for contract pricing and utilization; such as electricity, jail, and materials	(2.3m)
Eliminate one-time cost funded in FY15	(1.7m)
Miscellaneous adjustments resulting from line item reviews; including reductions in unemployment, clothing, supplies, professional development, etc.	(2.5m)
Total Efficiencies & Reductions	(\$14.1m)

Efficiencies & Reductions

44

- ▶ Efforts to find efficiencies and reductions will be ongoing into FY16:
 - ▶ Continued study of departments included in year 1 of Sunset Review
 - ▶ Lean/Six-Sigma projects
 - ▶ Center for Performance Excellence and Lean/Six-Sigma projects will be briefed on August 11th



Employee Compensation

45

- ▶ Meet & Confer for uniform employees- \$24.4m
 - ▶ Full-year fund FY15 step pay- \$7.6m
 - ▶ Full-year fund FY15 4% across-the-board increase- \$9.2m
 - ▶ Partial-year fund FY16 step pay- \$7.6m
- ▶ Pay adjustments for civilian employees- \$8.6m
 - ▶ Full-year fund FY15 merits- \$1.7m
 - ▶ 3% average merit effective Dec 2nd- \$6.9m



Employee Benefits & Wellness

46

- ▶ Health plan changes designed to encourage employees to use certain care facilities (negotiated discounts)
- ▶ Requires use of a generic drug when available before brand drug is covered
- ▶ Increases in premiums for spousal coverage and non-Medicare eligible retirees that cover a spouse/domestic partner through self-funded plans
- ▶ Fund \$1m for employee wellness initiatives
 - ▶ Program designed to engage employees to participate in activities to improve their health and to lower long-term health care costs





Dallas Water Utilities

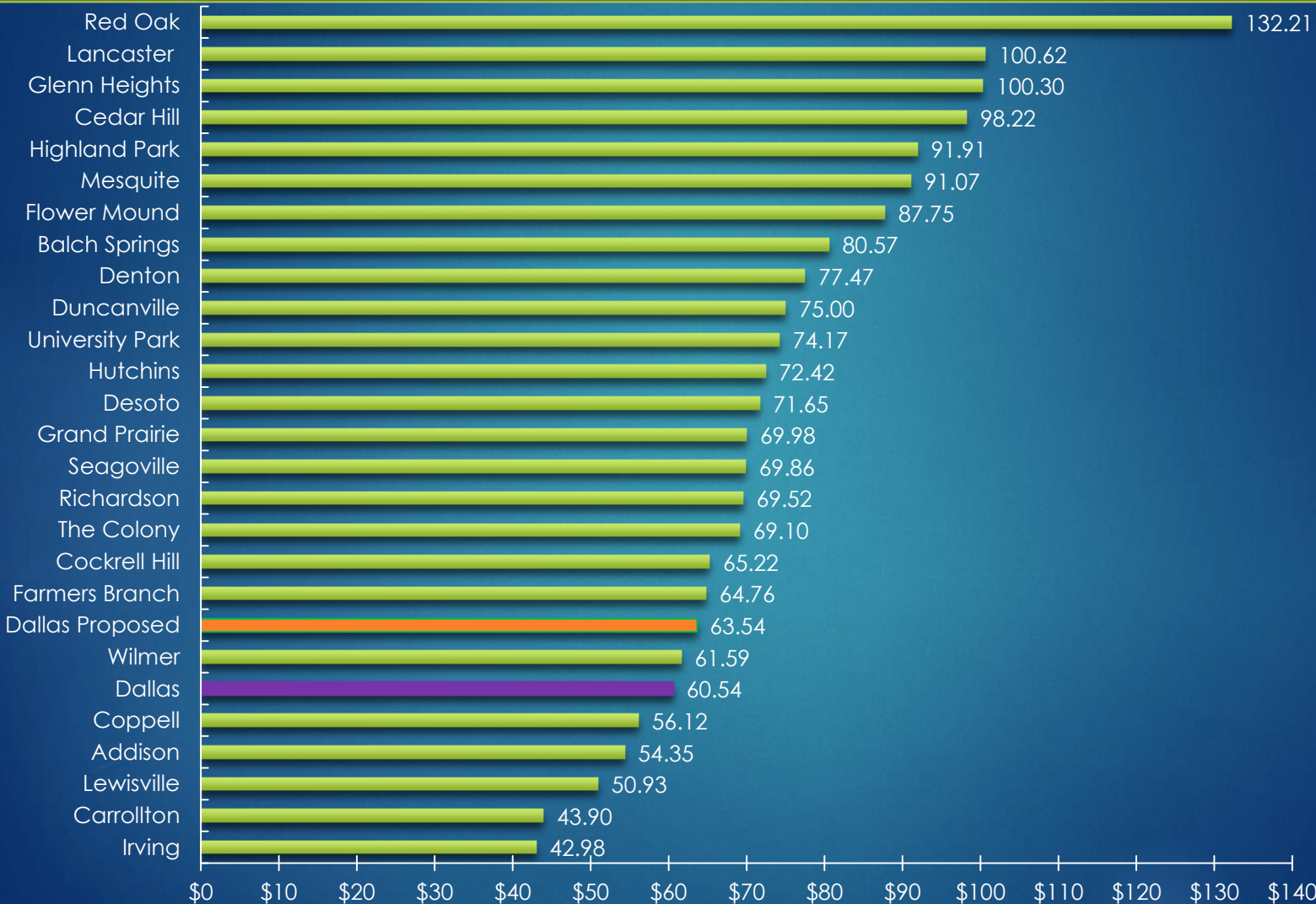
Water Utilities

48

- ▶ Proposed budget includes:
 - ▶ Operating budget of \$645.1m
 - ▶ Capital budget of \$219.3m
 - ▶ Dallas Water Utilities is approximately 28% of entire City budget
- ▶ Retail revenues projected to increase by 5.3%
 - ▶ Typical residential monthly bill would increase from \$60.54 to \$63.54
 - ▶ About 86% of residential customers will have increase of \$4.08 or less per month
 - ▶ Required revenue increase driven by:
 - ▶ Rate dispute with Sabine River Authority
 - ▶ Continued need to fund rehab and replacement of system
 - ▶ Develop additional water supply resources (Integrated Pipeline Project)



Neighboring Cities Comparison of Average Monthly Water & Sewer Residential Bills



Based on annual average of 8,300 gallons of water per month on 5/8" meter and 5,500 gallons used for winter months average where applicable. As of July 2015.



Water Utilities

50

Customer Usage in Range	Average Bill at Current Rates	Average Bill at Proposed Rates	Proposed Increase	% Increase	Number of Customers Impacted	% of Customers in Range
0 to 4,000 Gal	\$23.75	\$24.83	\$1.08 ^a	4.6%	80,127	33.8%
4,001 to 10,000 Gal	\$53.93	\$56.56	\$2.63 ^b	4.9%	97,782	41.2%
10,001 to 15,000 Gal	\$79.73	\$83.81	\$4.08 ^c	5.1%	27,145	11.4%
Above 15,000 Gal	\$199.29	\$212.03	\$12.74 ^d	6.4%	32,207	13.6%
Total					237,261	100.0%

Data based on January 2014 through December 2014 usage:

^a Average water and sewer use: 2,137 gallons

^b Average water use 6,608 gallons and sewer use: 5,500 gallons

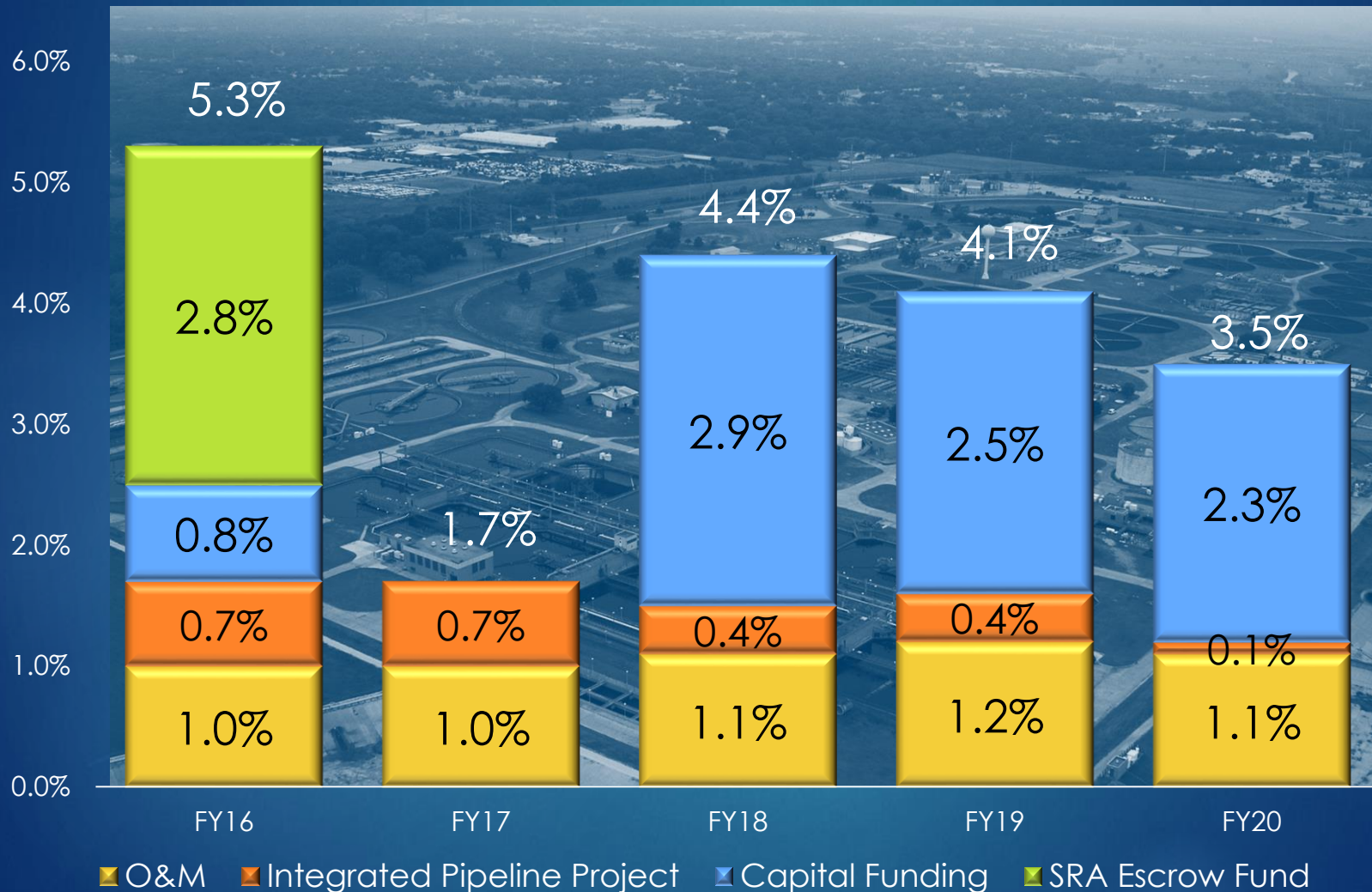
^c Average water use 12,275 gallons and sewer use: 5,500 gallons

^d Average water use 28,709 gallons and sewer use: 5,500 gallons

Water Utilities

Future Outlook-Retail Revenue Increases

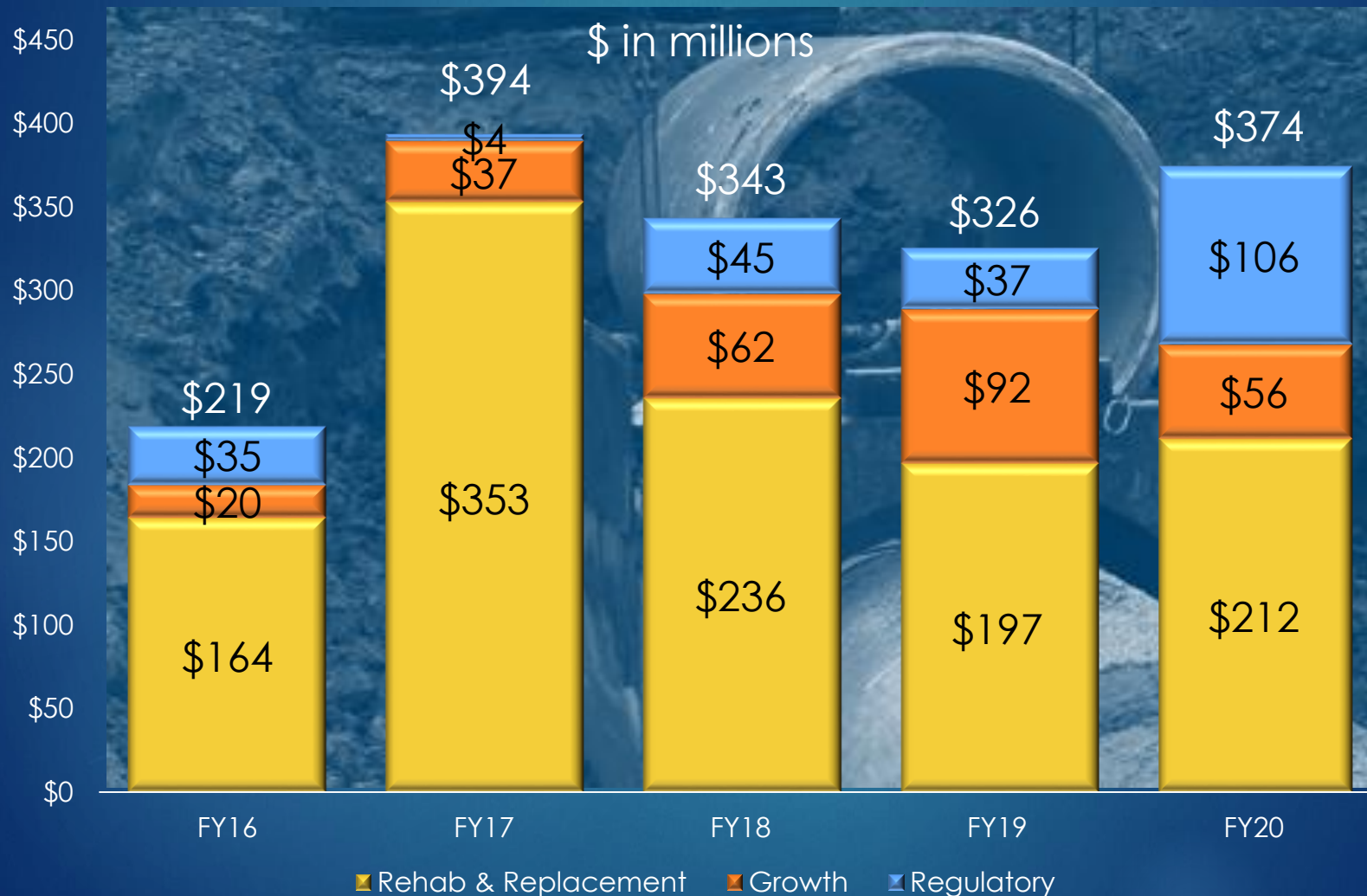
51



Water Utilities

Future Capital Improvement Program

52





Sanitation Services

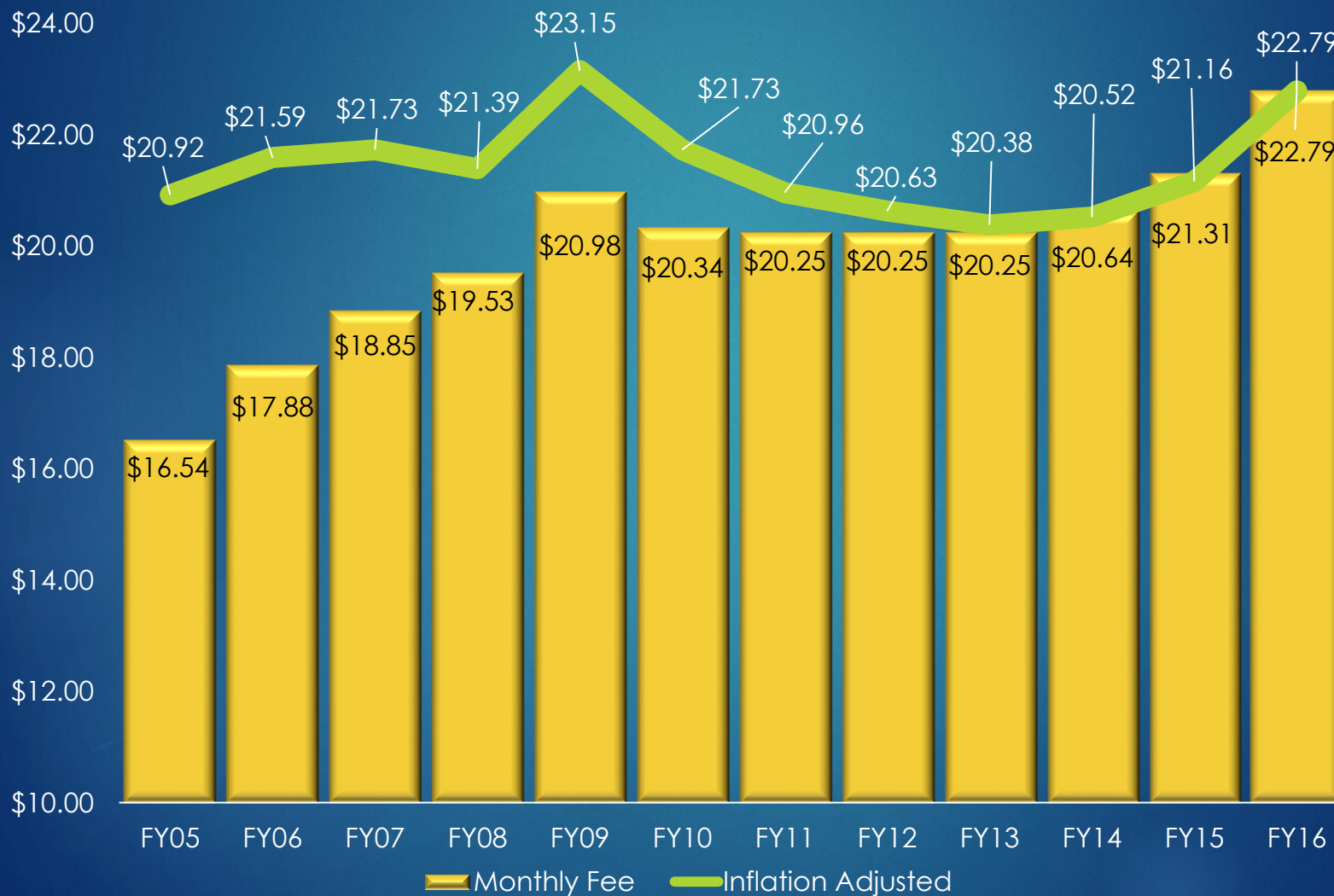
Sanitation Services

54

- ▶ Beginning in FY16, by ordinance, Sanitation will separate from General Fund and become an Enterprise Fund
 - ▶ More consistent with other municipalities
- ▶ Revenues from residential collection and commercial tipping fees pay cost of weekly solid waste and recycling and monthly brush/bulky collection, and operating McCommas Bluff landfill
- ▶ Cost of service and residential fee are reviewed on an annual basis
- ▶ Proposed budget includes an increase to residential fee of \$1.48 based on increases to:
 - ▶ Fleet maintenance, fuel, technology, and employee compensation/benefits
 - ▶ 1% franchise fee to go towards street and alley maintenance

Sanitation Fee History (with fee adjusted for inflation)

55



Sanitation Services

56

Collection Fee per Month (96 gallon container)



Sanitation Services

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City	Service Location	# of Collections (Brush/Bulky)
San Antonio, TX	Predominately curb service	- 2X per calendar year for Brush & Bulk - Restrictions (volume, size, type)
Ft. Worth, TX	Predominately curb service	- 1X per month Bulk and no brush - Restrictions (volume, size, type)
Dallas, TX	47% alley collection; 53% curb service	- 1X per month Brush & Bulk - Minimal restrictions (only type)
Long Beach, CA	Predominately curb service	- Free scheduled pick up twice a year
Phoenix, AZ	Predominately curb service	- 4X per year – Restrictions
Miami Dade County, FL	Predominately curb service	- 2X per year - Residents can use 13 drop off locations
Austin, TX	Predominately curb service	- 2X per year for Brush & Bulk - Restrictions (volume, size, type)
San Jose, CA	Predominately curb service	- Single Family – \$26.40 for 1-3 items, Apt. - \$58.36 for up to 3 items and \$19.45 for each addtl item
Seattle, WA	Predominately curb service	- \$30.00 per item, \$28.00 per items containing CFC.

Full description of each city's service level can be found in Appendix

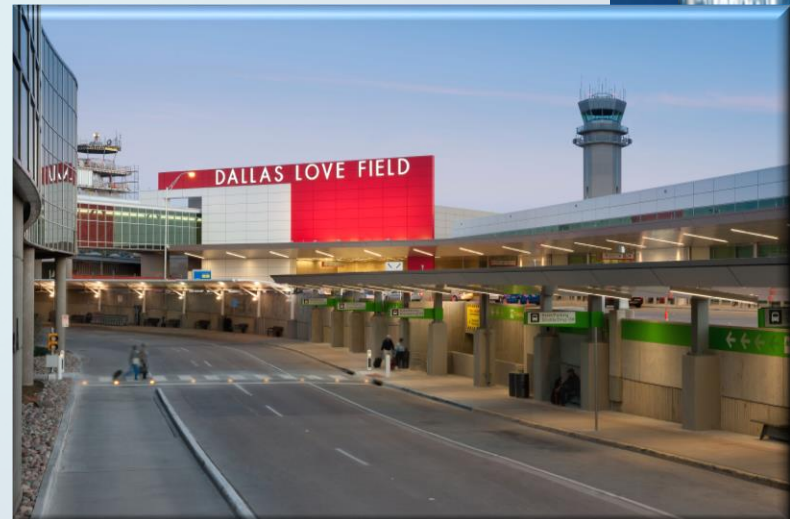


Other Enterprise Fund Highlights

Aviation

59

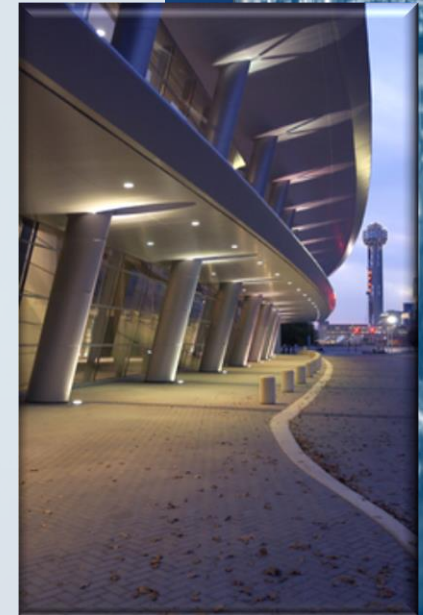
- ▶ FY16 Proposed Budget = \$91.2m
- ▶ Budget includes 6 new positions at Love Field Airport related to 50% increase in traffic following repeal of Wright Amendment
- ▶ Include marketing funds for Dallas Executive Airport
- ▶ Capital construction transfer of \$9.7m to reinvest in aviation facilities



Convention Center

60

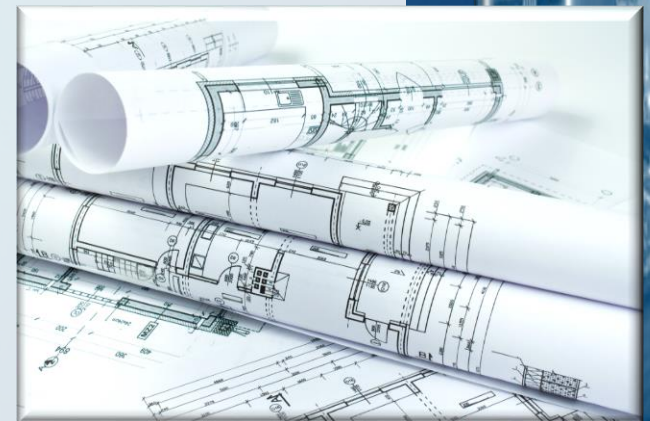
- ▶ FY16 Proposed Budget = \$82.9m
- ▶ Budget funds operations and maintenance of Kay Bailey Hutchison Convention Center, Union Station, and Office of Special Events
- ▶ Hotel Occupancy Tax budget is \$54m
 - ▶ 30% of HOT (\$16.2m) to be allocated to Dallas Convention & Visitors Bureau
 - ▶ 2.6% of HOT (\$1.4m) to be dedicated towards cultural arts programming
 - ▶ Remainder of HOT is pledged to repayment of outstanding revenue bonds
- ▶ Include \$4m transfer to capital construction fund to address deferred facility maintenance



Building Inspection

61

- ▶ FY16 Proposed Budget = \$30.7m
- ▶ Construction environment continues to be strong and vibrant
- ▶ Budget adds 27 new positions in building inspection to address increased demand for service:
 - ▶ 4 person team to oversee process review and enhancement
 - ▶ 5 Inspection division positions added to improve service
 - ▶ Positions also added for:
 - ▶ Plan/survey review (9)
 - ▶ Engineering (3)
 - ▶ GIS/Surveyors/Real Estate (6)





Capital Budget & Debt Service

Capital & Debt Overview

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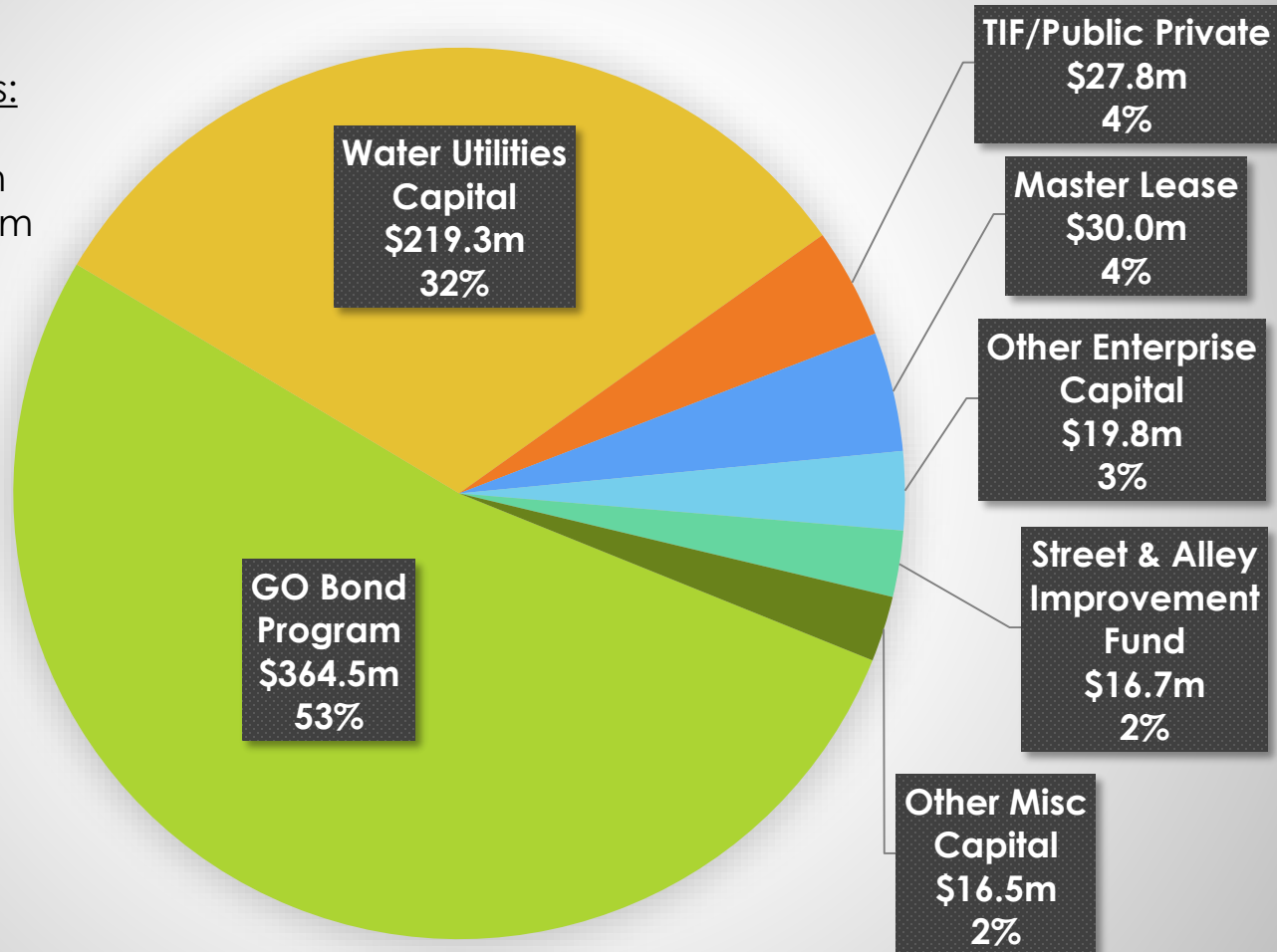
- ▶ General-purpose capital budget for FY16 is \$455.5m and includes:
 - ▶ Mill Creek/State-Thomas Drainage Relief Flood Tunnel (~\$300m)
 - ▶ \$59.5m of street/alley improvement projects
 - ▶ \$30m equipment/technology funded through master lease program
 - ▶ \$16.7m from new street and alley fund
 - ▶ \$3.4m to address deferred facility maintenance
- ▶ In FY16, \$250m in project financing to be completed
 - ▶ \$225m bond issuance anticipated in November 2015 to fund ongoing bond projects
 - ▶ \$25m of cash available from combination of FY15 debt refinancing and end of year accumulated balance will be used to retire CP in-lieu of issuing bonds



Capital & Debt Overview

FY16 Capital Budget: \$694.7 million

Other Enterprise Capital includes:
Aviation- \$9.7m
Conv Ctr- \$5.2m
Storm Water: \$5m



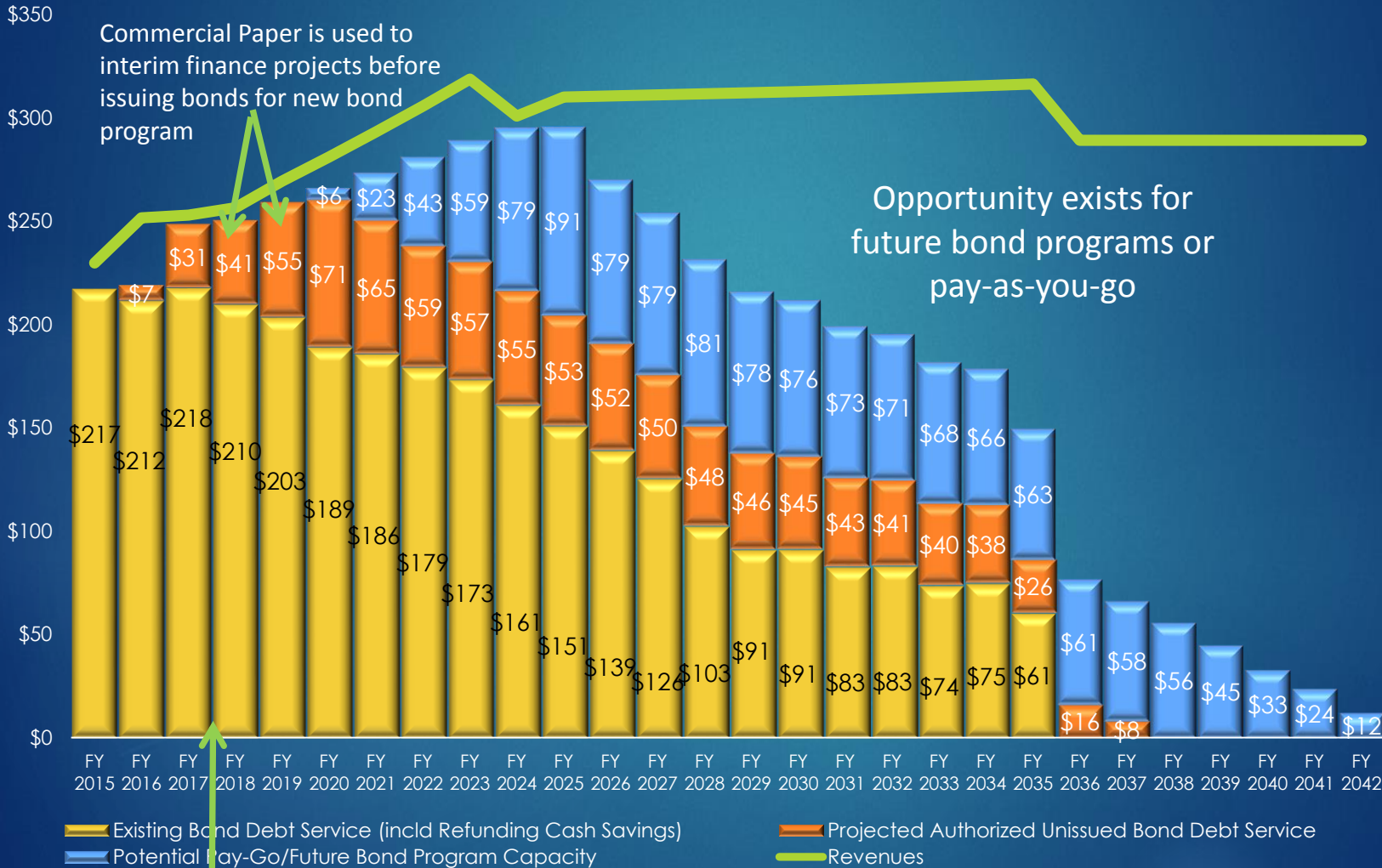
Capital & Debt Overview

65

- ▶ FY16 Debt Service budget totals \$255.3 million
 - ▶ Principal and interest payments on existing debt of \$211.6m
 - ▶ \$7.3m interest payment on \$225m issue planned for Nov 2015
 - ▶ \$11m for Debt Service Fund's share of TIF increment
 - ▶ One-time use of \$25m cash to refund commercial paper
- ▶ \$1.7 billion debt projected to be outstanding at 9/30/15
- ▶ Future authorized bond issues are projected as follows:
 - ▶ \$225m in FY 2015-16
 - ▶ \$175m in FY 2016-17
 - ▶ \$125m in FY 2017-18
 - ▶ \$165m in FY 2018-19
- ▶ Long-range debt service forecast structure maintains projected \$1 billion in future capacity for 2017 bond program



Debt Service Future Projections (\$ in millions)



Potential future bond election in Nov 2017 (FY18) and begin projects using Commercial Paper.



State Taxation Law Requirements

State Taxation Law Requirements

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- ▶ State Law requires public notice of tax rate calculations
- ▶ Permits taxpayers to roll back or limit tax increases in certain cases

City of Dallas Ad Valorem Tax Rates

FY 2014-15 current rate = \$0.7970

FY 2015-16 proposed rate = \$0.7970

FY 2015-16 Effective Rate = \$0.7599

- Generates same amount of revenue in new fiscal year as previous fiscal year on property taxed in both years
- Adopting effective rate would decrease property tax revenue by \$36.3m from proposed budget

FY 2015-16 Rollback Rate = \$0.8041

- Allows general fund portion plus 8%
- Allows debt service portion necessary to cover debt service expense
- If rate above rollback rate is adopted, voters may petition for an election to reduce rate to rollback rate
- Adopting rollback rate would increase property tax revenue by \$7.0m from proposed budget

State Taxation Law Requirements

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- ▶ Requirements if Council desires to reserve option to adopt a tax rate higher than effective tax rate of \$0.7599/\$100 valuation:
 - ▶ Have a record vote to consider a specific tax rate higher than effective rate (Wednesday, August 19th)
 - ▶ Publish date/time for two public hearings (Friday, August 21st)
 - ▶ Hold two tax rate public hearings (Wednesday, September 2nd and Wednesday, September 16th)
 - ▶ Adopt tax rate (Tuesday, September 22nd)





Long-Range Financial Forecast

Long-Range Financial Forecast

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- ▶ Long-range forecasting is financial planning tool designed to give an early look at revenues and expenses in future years
- ▶ Forecast is a projection and does not reflect what general fund budgets will actually be in any given future year
- ▶ Forecast is based on assumptions about growth in revenues and expenses multiple years before they actually occur



Long-Range Financial Forecast Assumptions

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- ▶ Long-range forecast model includes assumptions for:
 - ▶ Continued growth in property values and sales tax revenues
 - ▶ Maintains all FY16 service levels
 - ▶ Required to fund remainder of fiscal impact from current Meet & Confer agreement with police and fire uniform employees (FY16 is final year, but FY17 will full-year fund FY16 step pay increases)
 - ▶ Assumes step pay increases will continue into future
 - ▶ Funds impact of civilian merit pay increases, assumes average of 3% merit in future years
 - ▶ Cost increases for employee/retiree health benefits
 - ▶ Costs associated with completed capital projects coming into service
 - ▶ Inflation costs for certain supplies/materials such as fuel and utilities
 - ▶ Increases for internal services such as IT and fleet



Long-Range Financial Forecast Assumptions

73

- ▶ Long-range forecast model **does not include** assumptions for:
 - ▶ Changes in property tax rate
 - ▶ Future Meet & Confer agreement with Police and Fire
 - ▶ Service enhancements beyond FY16 levels such as further increases for animal services, cultural contracts, recreation center hours, etc.
 - ▶ Efficiencies/reductions/outourcing arising from Sunset Review and Lean/Six-Sigma projects
 - ▶ Impact of operation and maintenance expenses resulting from potential 2017 Bond Program
 - ▶ Changes resulting from State or Federal legislation on City



Long-Range Financial Forecast

	FY 2015-16 Proposed	FY 2016-17 Forecast	FY 2017-18 Forecast	FY 2018-19 Forecast
General Fund Revenue	\$1,144.8m	\$1,177.5m	\$1,195.3m	\$1,219.1m
General Fund Expense	\$1,144.8m	\$1,221.8m	\$1,257.6m	\$1,293.2m
Variance/Gap	\$0	(\$44.3m)	(\$62.3m)	(\$74.1m)

Note: Forecasts are very preliminary and **will** change.





Schedule for August & September 2015

August & September 2015

August 11	Budget Workshop #7: City Manager's recommended budget
August 11 to Sept 1	Town hall meetings
August 19	Budget Workshop #8: topics to be determined
August 26	Budget Public Hearing
September 2	Budget Workshop #9: topics to be determined
September 2	Tax Rate Public Hearing #1
September 9	Adopt Budget on First Reading
September 16	Budget Workshop #10: council amendments
September 16	Tax Rate Public Hearing #2
September 22 (7:00am)	Adopt Budget on Second Reading and Adopt Tax Rate
October 1	Begin FY16





City Auditor's Opinion & Revenue Review

Budget Briefing Direction

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Councilmember: _____

Please rank by priority areas you wish discussed in upcoming budget workshops:

1. _____

2. _____

3. _____

Please return to A.C. Gonzalez by Thursday August 13th



For More Information...

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- ▶ Please visit www.dallascityhall.com for more information including:
 - ▶ FY 2015-16 Proposed Budget Document
 - ▶ Copy of this presentation
 - ▶ Town hall meeting schedule





Questions & Comments



Appendix

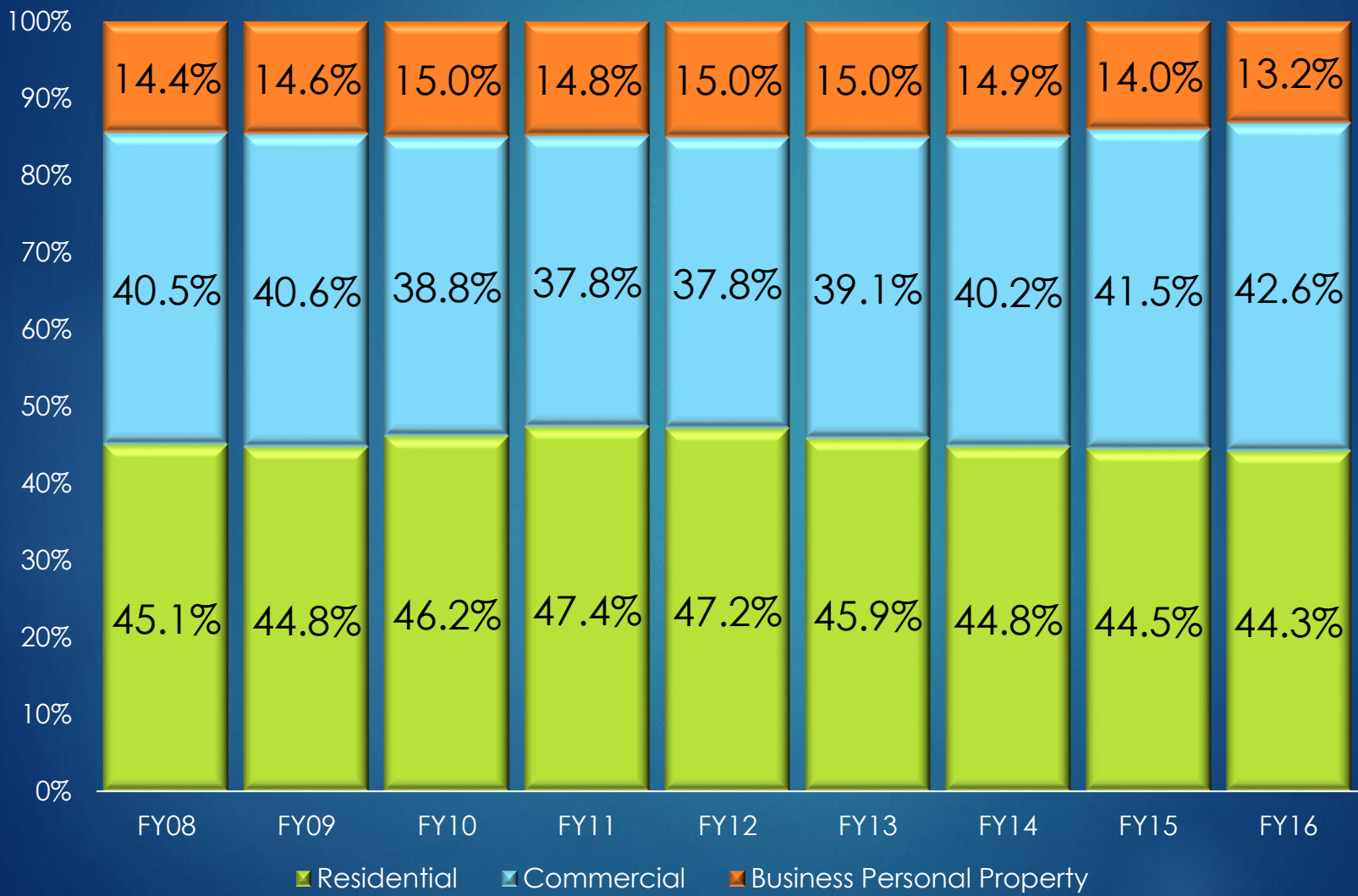
- History of personnel headcount
- History of tax base and tax rate distribution
- History of KFA allocations without restating Sanitation
- Comparison of Sanitation service delivery in other cities
- Citizen survey results
- History of General Fund reserve levels
- Proposed fee adjustments

Historical Active Personnel Headcount (All City Funds as of Dec 31st of each year)



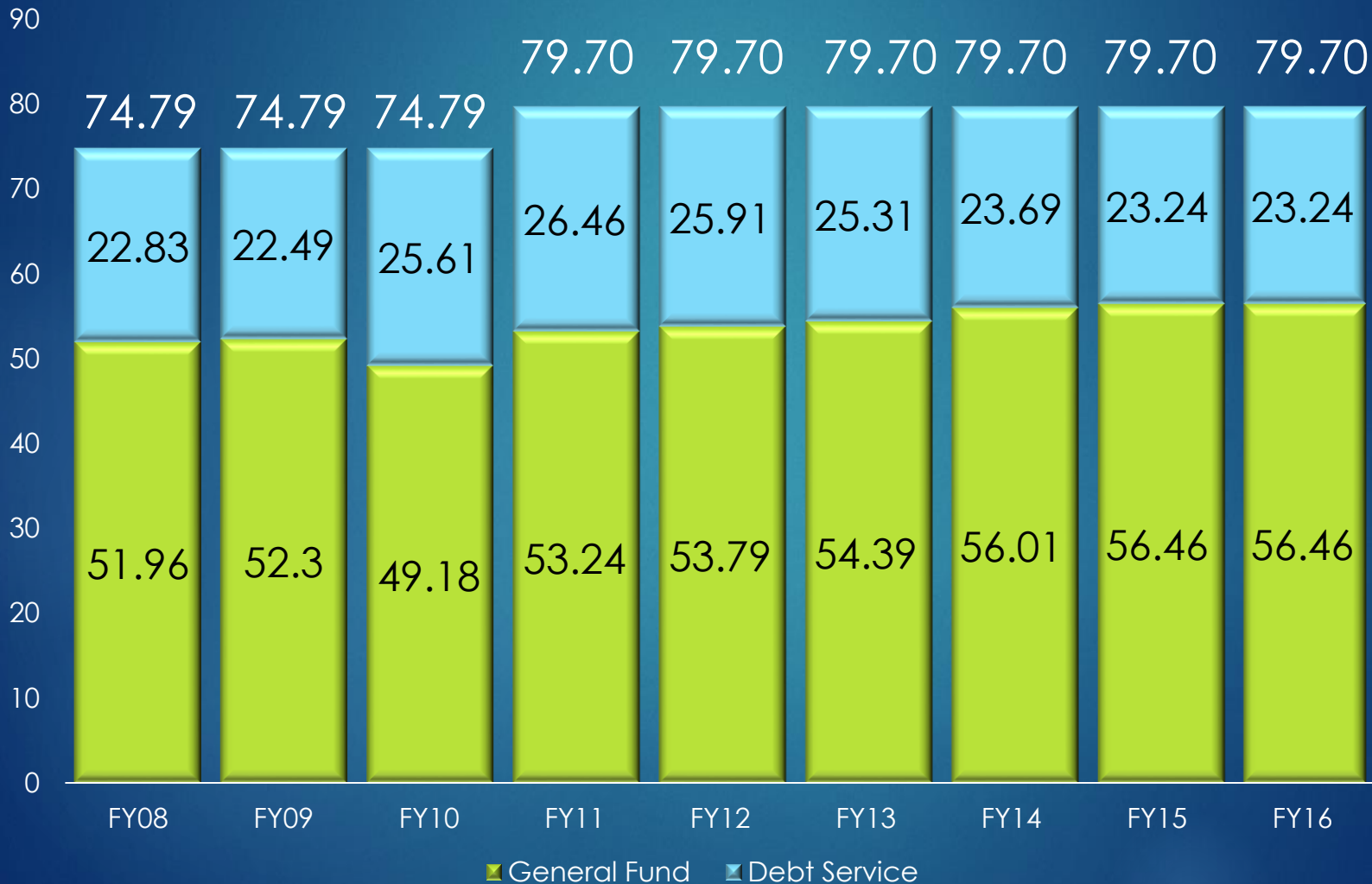
Source: Employee Retirement Fund and Police & Fire Pension System

Historical Tax Base Distribution (% by Category)



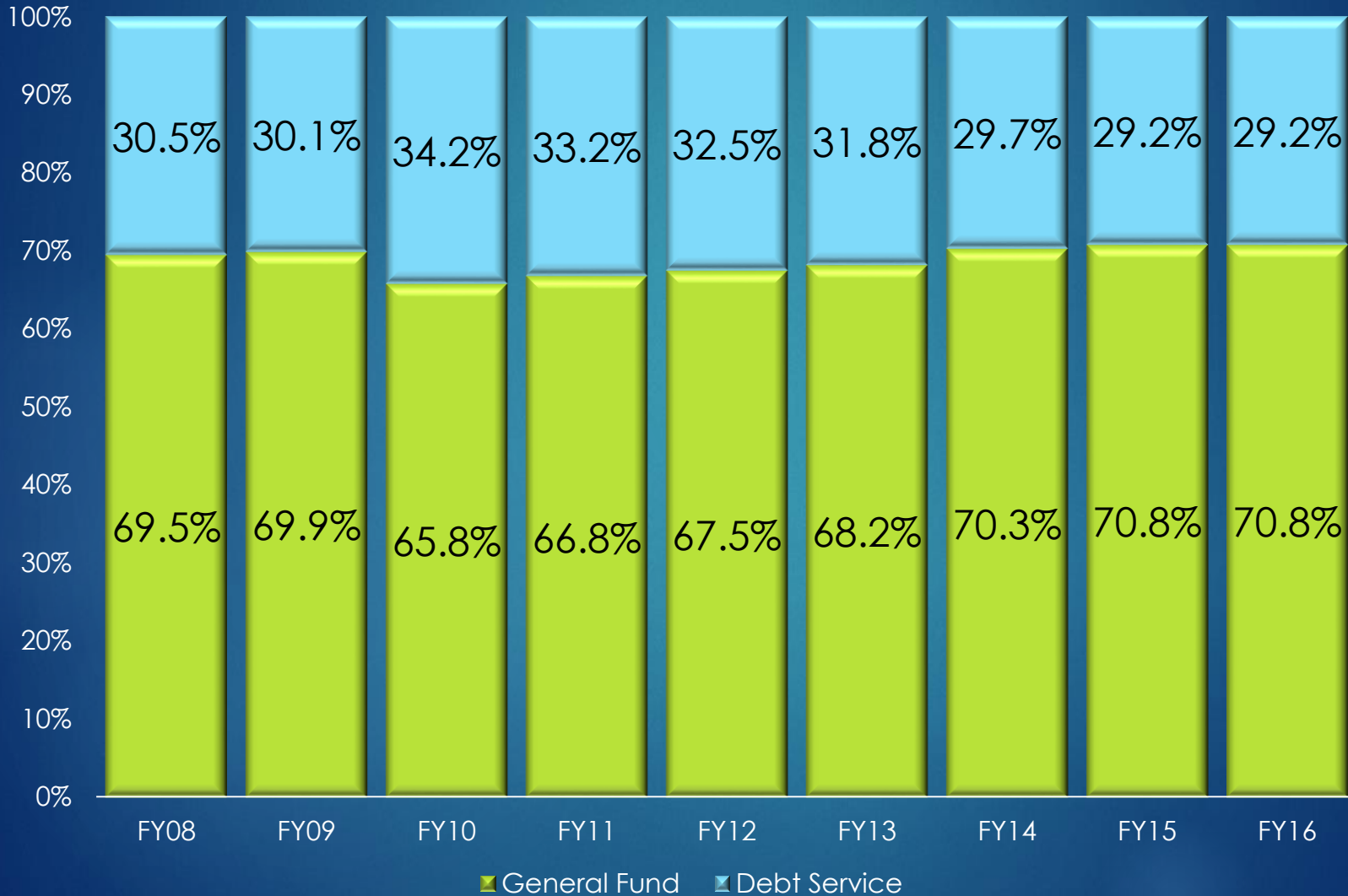
Historical Tax Rate Distribution

(Rate in Cents per \$100 Valuation)

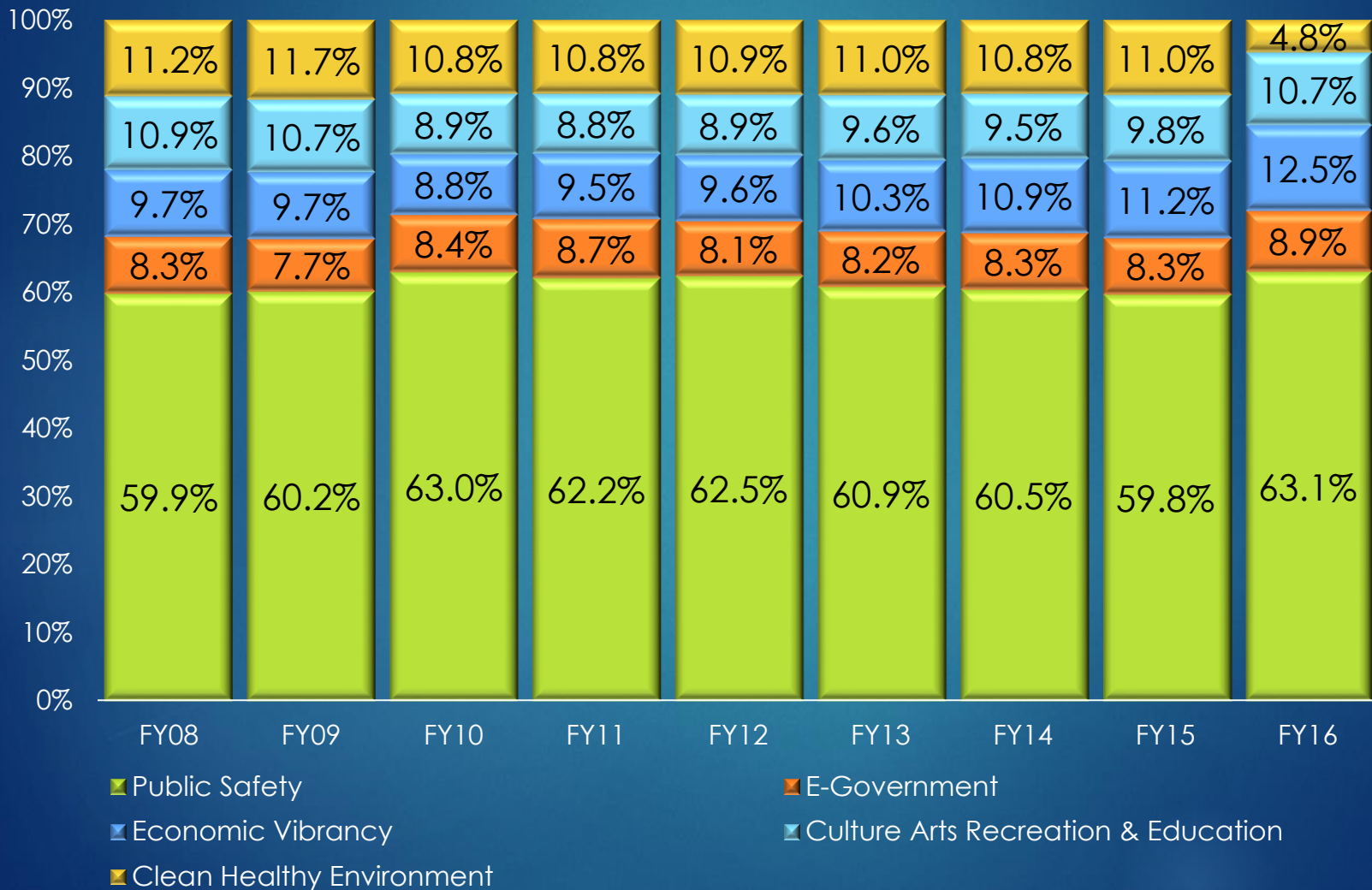


Historic Tax Rate Distribution

(% Allocation between General Fund and Debt Service)

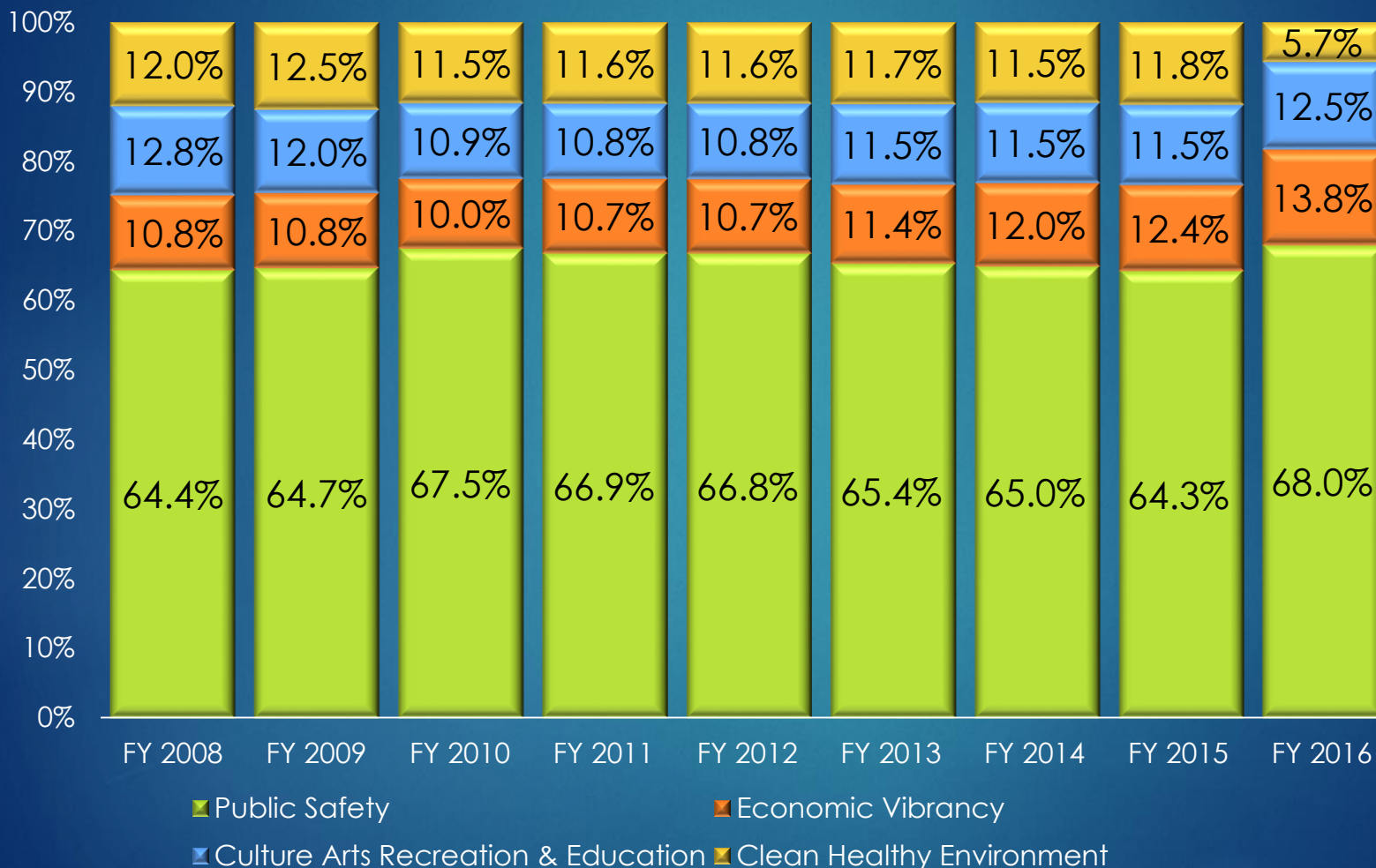


History of General Fund Expenses (by Key Focus Area- % of Total)



History of General Fund Expenses

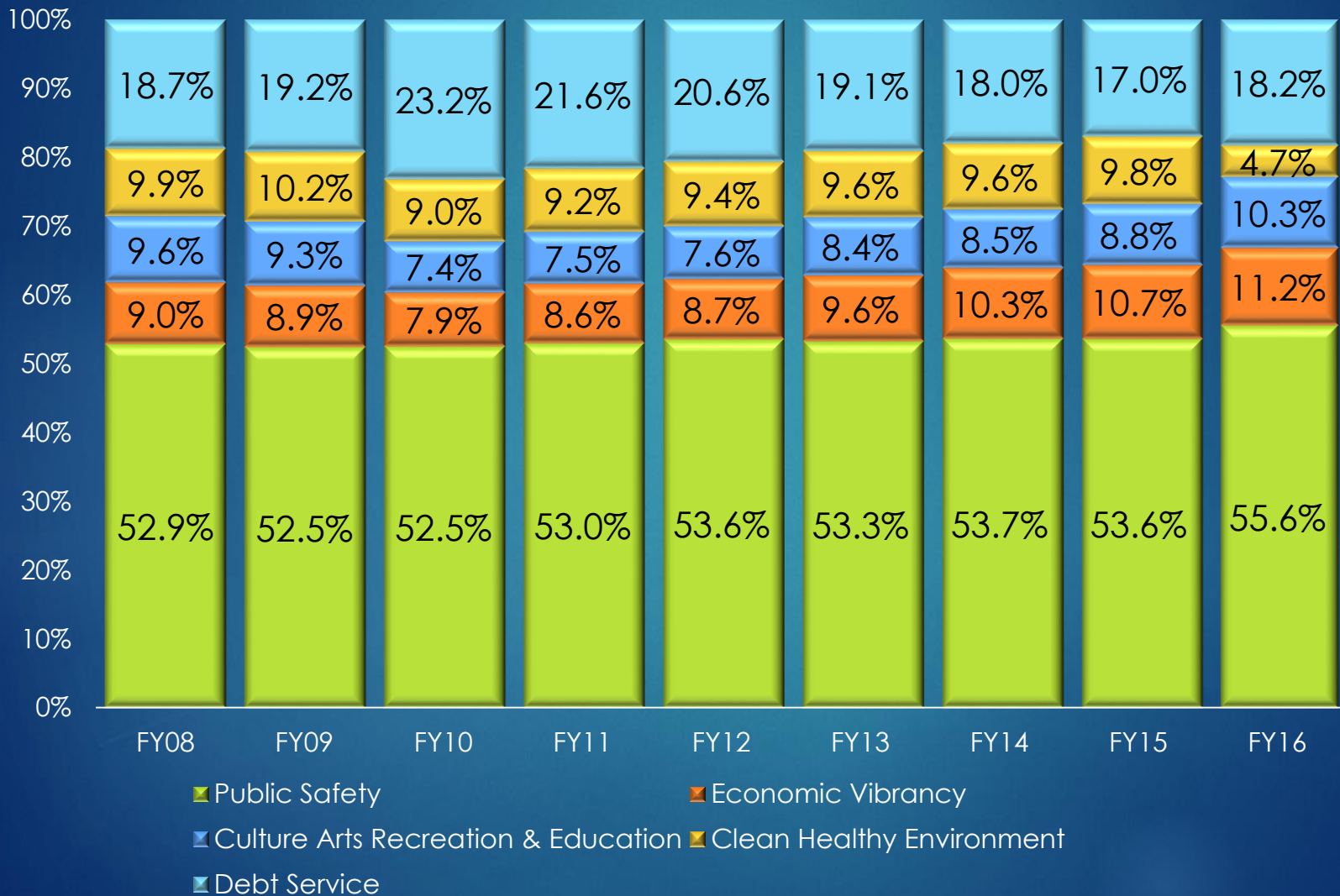
(Historical Allocation by Key Focus Area with e-Gov Distributed to other KFAs*)



*E-Gov KFA retroactively distributed for all years based on allocation assumptions

General Fund & Debt Service Expenses

(Historical Allocation by Key focus Area with e-Gov Distributed to other KFAs* and Debt Service Added)



Sanitation Services

City	Refuse & Recycling	# of Collections (Brush/Bulky)
San Antonio, TX	1X weekly refuse & recycle Predominately curb service	- 2X per calendar year for Brush & Bulk Restrictions (volume, size, type)
Ft. Worth, TX	1X weekly refuse & recycle Predominately curb service	- 1X per month Bulk and no brush - Weekly yard waste Restrictions (volume, size, type)
Dallas, TX	1X weekly both refuse & recycling 47% alley collection	- 1X per month Brush & Bulk Minimal restrictions
Long Beach, CA	1X weekly refuse & recycle Predominately curb service	- Free scheduled pick up twice a year
Phoenix, AZ	1X weekly both refuse & recycle Predominately curb service	- 4X per year – Restrictions
Miami Dade County, FL	2X weekly refuse; Bi-weekly recycle Predominately curb service	- 2X per year. - Residents can use 13 drop off locations
Austin, TX	1X weekly refuse; Bi-weekly recycle Predominately curb service	- 2X per year for Brush & Bulk - Weekly yard waste Restrictions (volume, size, type)
San Jose, CA	1X weekly refuse & recycle - incl yard waste Predominately curb service	Single Family – \$26.40 for 1-3 items, Apt. - \$58.36 for up to 3 items and \$19.45 for each addtl item
Seattle, WA	1X weekly refuse and yard waste Bi-weekly recycle Predominately curb service	\$30.00 per item, \$28.00 per items containing CFC.

Summary of Citizen Survey Results

Importance-Satisfaction Rating City of Dallas Major Categories of City Services

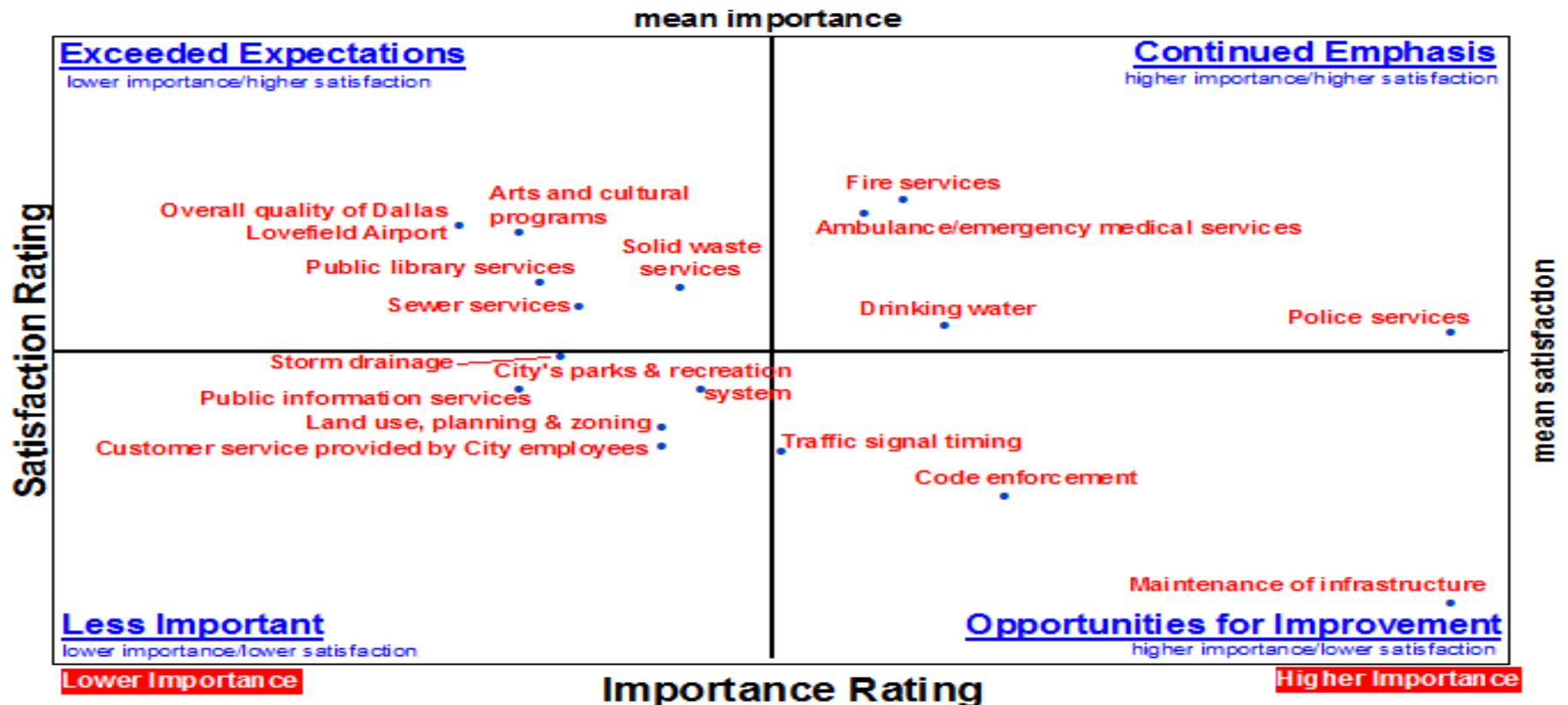
Category of Service	Most Important %	Most Important Rank	Satisfaction %	Satisfaction Rank	Importance-Satisfaction Rating	I-S Rating Rank
Very High Priority (IS >.20)						
Maintenance of infrastructure	53%	2	25%	17	0.3975	1
High Priority (IS .10-.20)						
Code enforcement	31%	3	42%	16	0.1798	2
Police services	53%	1	68%	9	0.1696	3
Traffic signal timing	20%	7	49%	15	0.1020	4
Medium Priority (IS <.10)						
Drinking water	28%	4	69%	8	0.0868	5
Customer service provided by City employees	14%	10	50%	14	0.0700	6
Land use, planning and zoning	14%	11	53%	13	0.0658	7
The City's parks and recreation system	16%	8	59%	12	0.0656	8
Solid waste services	15%	9	75%	6	0.0375	9
Storm drainage	9%	13	64%	10	0.0324	10
Ambulance/emergency medical services	24%	6	87%	2	0.0312	11
Public information services	7%	15	59%	11	0.0287	12
Fire services	26%	5	89%	1	0.0286	13
Sewer services	10%	12	72%	7	0.0280	14
Public library services	8%	14	76%	5	0.0192	15
Arts and cultural programs	7%	15	84%	4	0.0112	16
Overall quality of Dallas Lovefield Airport	4%	17	85%	3	0.0060	17

Overall priorities = 

2014 City of Dallas DirectionFinder Importance-Satisfaction Assessment Matrix

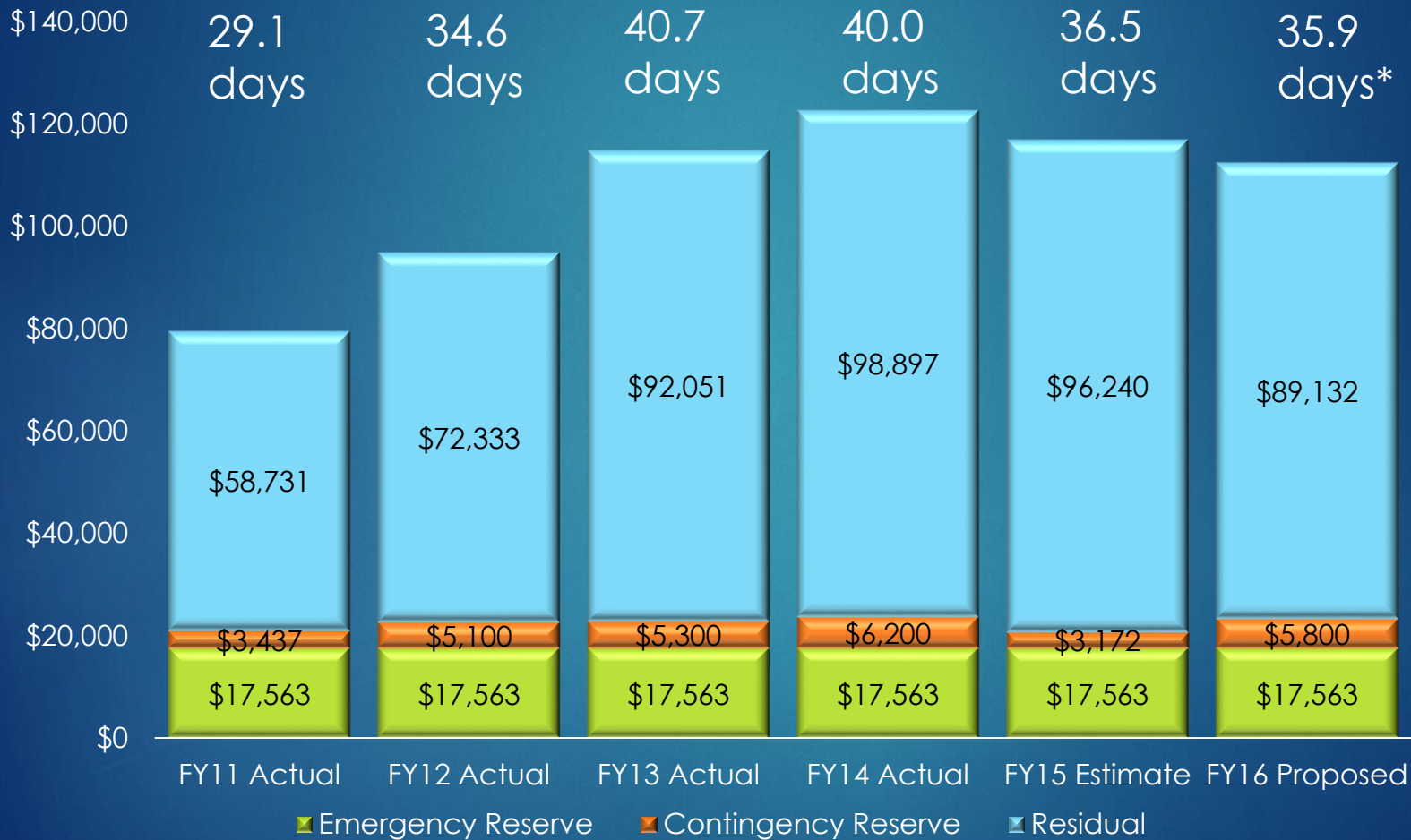
-Major Categories of City Services-

(points on the graph show deviations from the mean importance and satisfaction ratings given by respondents to the survey)



Reserve Levels

(\$ in Thousands)



*Reduction from FY15 estimate to FY16 proposed is due to transfer of \$7m of balance to establish 30-day reserve fund for Sanitation Enterprise Fund



Fee Study Recommendations

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Code Compliance					
1	Commercial Vacant Bldg Registration	\$75	\$73	\$73	-\$36
2	Multi-Tenant Re-Inspection Fee (Admin Failure)	\$20	\$87	\$87	\$94,872
3	Multi-Tenant Re-Inspection Fee (Exterior)	\$50	\$20	\$20	-\$90,487
4	Multi-Tenant Registration Fee	\$10	\$6	\$6	-\$1,029,708
5	Scrap Tire License	\$315	\$75	\$75	-\$117,132
6	Scrap Tire Decal	\$30	\$75	\$75	\$10,594
7	Scrap Tire - Duplicate License Fee	\$10	\$32	\$32	\$267
8	Electronic Repair License	\$175	\$72	\$72	-\$3,822
9	Home Repair License	\$100	\$68	\$68	-\$59,832
10	Motor Vehicle Repair	\$200	\$75	\$75	-\$134,247
11	Wood Vendor	\$75	\$64	\$64	-\$54
12	Public Swimming Pool Permit Fee	\$175	\$47	\$47	-\$191,579
13	Swimming Pool Manager Certificate Fee	\$40	\$31	\$31	-\$5,151
14	Swimming Pool Manager Certificate Fee (Non-Resident)	\$60	\$31	\$31	-\$1,143
15	Commercial Swimming Pool Re-Inspection	\$0	\$43	\$43	\$6,521
16	Teach Pool Class	\$0	\$16	\$16	\$9,526
17	Pet Registration - Altered - Dog	\$7	\$7	\$7	\$4,283
18	Pet Registration - Altered - Cat	\$7	\$7	\$7	\$1,191
19	Pet Registration - Unaltered - Dog	\$30	\$7	\$30	\$0
20	Pet Registration - Unaltered - Cat	\$30	\$7	\$30	\$0
21	Intact Animal Permit	\$70	\$13	\$100	\$25,470
22	Garage Sales Permit Fee	\$25	\$36	\$25	\$0
23	Non-Owner Occupied Residence Registration Fee	\$25	\$17	\$17	-\$22,070
24	Non-Owner Occupied Residence Re-Inspection Fee	\$50	\$19	\$19	\$0
25	Demolition Service Fee - Admin Fee	\$0	\$138	\$138	\$154,764
26	Credit Access Business Registration Fee	\$50	\$76	\$76	\$5,528
27	Weeds/Litter/Mowing (Nuisance Abatement)	\$0	\$122	\$122	\$0
28	Weeds/Litter/Mowing Administrative Fee (Rev & Coll)	\$0	\$19	\$19	\$144,358
29	Heavy Clean (Nuisance Abatement)	\$0	\$122	\$122	\$0
30	Heavy Clean (Rev & Coll)	\$0	\$19	\$19	\$41,240
31	Secure Closure - Liens (Nuisance Abatement)	\$0	\$122	\$122	\$0
32	Secure Closure - Liens (Rev & Coll)	\$0	\$19	\$19	\$20,620
33	Dangerous Dog License	\$50	\$15	\$50	\$0
34	Competition License	\$30	\$16	\$30	\$0
35	License Health Age	\$30	\$14	\$30	\$0

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Code Compliance					
36	License Puppy/Kitten	\$30	\$14	\$30	\$0
37	Group Housing Permit	\$500	\$1,900	\$500	\$0
38	Group Housing Reinspection Fee	\$50	\$743	\$50	\$0
39	Multi-Tenant Re-Inspection Fee (Unit)	\$30	\$46	\$46	\$173,099
40	Multi-Tenant Reinspection Fee (Pool)	\$0	\$22	\$22	\$3,075
41	Adoption (Dog)	\$85	\$229	\$85	\$0
42	Adoption (Cat)	\$55	\$208	\$55	\$0
43	Animal Control Administrative Fee (Boarding)	\$10	\$67	\$15	\$25,290
44	Animal Control Fee (Impounded by City)	\$27	\$128	\$50	\$34,500
45	Animal Control Fee (other than city employee)	\$7	\$68	\$50	\$72,154
46	Microchip	\$15	\$21	\$15	\$0
47	Annual Permit(regulated animal)	\$500	\$284	\$500	\$0
48	Temp Permit	\$100	\$284	\$250	\$750
49	Rabies Vaccination	\$10	\$19	\$19	\$14,654
50	Surgery (Dog)	\$60	\$139	\$139	\$83,001
51	Surgery (Cat)	\$40	\$139	\$139	\$6,164
52	Treatment (Vacc & Antibiotics)	\$55	\$5	\$55	\$0
53	Fecal Exam	\$25	\$19	\$19	-\$202
54	Flea Treatments	\$25	\$4	\$15	-\$360
55	Euthanasia and Lab Supplies	\$20	\$21	\$25	\$180
56	Pictures of animals submitted to court	\$20	\$5	\$20	\$0
57	Medical Exams w/cruelty	\$50	\$251	\$250	\$20,000
Total Code Compliance					-\$703,722

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
58	Emergency Medical Services (EMS) Transport - Resident (charge)	\$800	\$1,578	\$1,485	\$2,052,827
59	Emergency Medical Services (EMS) Transport - Non-Resident (charge)	\$900	\$1,578	\$1,578	\$972,851
60	Amusement Building (permit)	\$135	\$528	\$150	\$75
61	Asphalt (tar) kettles (permit)	\$95	\$199	\$199	\$520
62	Candle and Open Flames (permit)	\$95	\$258	\$125	\$4,500
63	Carnivals and Fairs, per day (permit)	\$160	\$428	\$200	\$80
64	Combustible Storage - misc. (permit)	\$150	\$348	\$250	\$7,500
65	Commercial Cooking Fire-Extinguisher System (permit)	\$200	\$267	\$267	\$13,802
66	Dry cleaning plant (permit)	\$140	\$324	\$300	\$320
67	Explosive/Blasting, per day (permit)	\$260	\$569	\$450	\$380
68	Fireworks/Explosive Storage, per day (permit)	\$160	\$421	\$300	\$840
69	Fireworks/Explosive Transportation, per day (permit)	\$190	\$715	\$300	\$1,100
70	Fireworks Display - initial (permit)	\$405	\$1,006	\$500	\$3,610
71	Fireworks Display - subsequent (permit)	\$215	\$816	\$300	\$2,128
72	Flammable/Combustible Liquids (permit)	\$125	\$386	\$250	\$87,500
73	Floor/wall Finishing (permit)	\$135	\$698	\$150	\$0
74	Fruit and Crop Ripening (permit)	\$175	\$279	\$279	\$104
	Liquid or gas-fueled vehicles or equipment in assembly buildings, per event:				
75	1 - 10 vehicles or equipment (permit)	\$63	\$403	\$200	\$11,445
76	11 - 30 vehicles or equipment (permit)	\$127	\$496	\$300	\$1,038
77	31 to 200 vehicles or equipment (permit)	\$191	\$807	\$400	\$5,934
78	201 to 400 vehicles or equipment (permit)	\$400	\$807	\$400	\$0
79	Over 400 vehicles or equipment (permit)	\$500	\$807	\$500	\$0
80	Lumber Yards and Woodworking Plants (permit)	\$160	\$269	\$269	\$545
81	Private Fire Hydrant and Water Supplies (permit)	\$105	\$447	\$350	\$5,390
82	Pyro Special Effects Material - initial (permit)	\$185	\$1,047	\$300	\$2,300
83	Pyro Special Effects Material - subsequent (permit)	\$92	\$976	\$300	\$10,400
84	Refrigeration Equipment (permit)	\$160	\$205	\$205	\$900
85	Scrap Tire Storage (permit)	\$160	\$200	\$200	\$0
86	State Licensed Facilities: Child care - 35 children or less (permit)	\$150	\$296	\$150	\$0
87	State Licensed Facilities: Child care - over 35 children (permit)	\$200	\$296	\$200	\$0
88	State Licensed Facilities: Residential care (permit)	\$150	\$295	\$200	\$10,500
89	State Licensed Facilities: Small assisted living (permit)	\$150	\$281	\$200	\$4,600
90	State Licensed Facilities: Adult day care (permit)	\$150	\$369	\$200	\$800

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
91	Temporary Membrane Structures & Tents (permit)	\$125	\$623	\$300	\$50,400
92	Tire-rebuilding Plant (permit)	\$160	\$280	\$200	\$0
93	Torch and Open Flames (permit)	\$120	\$708	\$200	\$480
94	Trench Burning - per day (permit)	\$350	\$404	\$404	\$3,240
95	Waste Handling (permit)	\$160	\$259	\$250	\$540
96	Welding/Cutting/Hot works (permit)	\$125	\$194	\$194	\$69,000
97	Acetylene Generator (permit)	\$175	\$476	\$300	\$250
98	Aerosol Products (permit)	\$175	\$280	\$250	\$450
99	Aviation Facilities (permit)	\$150	\$522	\$300	\$600
100	Calcium Carbide Storage (permit)	\$175	\$324	\$300	\$125
101	Compressed gas filling/storage/use (permit)	\$95	\$301	\$250	\$11,160
102	Cryogenic fluids (permit)	\$150	\$296	\$250	\$4,800
103	Hazardous Materials (permit)	\$175	\$615	\$550	\$42,750
104	Hazardous Production Material (HPM) (permit)	\$175	\$654	\$550	\$8,250
105	High Piled Storage (permit)	\$160	\$242	\$200	\$3,600
106	Industrial Oven (permit)	\$175	\$280	\$250	\$1,200
107	Limited Access Gates: 1 - 3 gates (permit)	\$150	\$350	\$250	\$17,500
108	Limited Access Gates: 4 - 7 gates (permit)	\$205	\$346	\$300	\$4,750
109	Limited Access Gates: 8 or more gates (permit)	\$260	\$440	\$400	\$1,400
110	Liquid Petroleum - Gas Storage/Use (permit)	\$122	\$254	\$254	\$17,424
111	Liquid Petroleum Gas Demonstration/Portable Cooking (vehicle) (permit)	\$125	\$606	\$300	\$37,375
112	Liquid Petroleum Gas Demonstration/Portable Cooking (cart) (permit)	\$150	\$606	\$150	\$0
113	Magnesium - permit	\$175	\$270	\$250	\$0
114	Mobile Fueling: Site survey (permit)	\$245	\$404	\$400	\$620
115	Mobile Fueling: Vehicle inspection (permit)	\$100	\$395	\$300	\$3,200
116	Open Burning/Recreational Fires (permit)	\$230	\$314	\$250	\$80
117	Spray Painting/Dipping (permit)	\$135	\$339	\$200	\$2,600
118	Plan Reviews - Access Gates (permit)	\$75	\$382	\$200	\$750
119	Plan Reviews - Fire Lane / Hydrant (permit)	\$75	\$310	\$200	\$1,725
120	New Constr Regular Hours, per hour (fee)	\$60	\$290	\$200	\$68,880
121	New Constr OT Reimbursement, per hour (fee)	\$70	\$382	\$200	\$703,850
122	New Constr Re-tests Fees (fee)	\$500	\$622	\$622	\$15,752
123	Special Event/Trade Show Reimbursement Fees Daytime per hr (fee)	\$60	\$222	\$150	\$494,040
124	Special Event/Trade Show Reimbursement Fees OT per hour (fee)	\$70	\$290	\$200	\$16,250

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Dallas Fire Rescue					
125	Fire Watch Fees (OT hours) - fee for services rendered (fee)	\$70	\$342	\$120	\$27,350
126	Initial Re-inspection (fee)	\$100	\$0	\$125	\$5,000
127	2nd + Re-inspection (fee)	\$105	\$205	\$205	\$105,140
128	High Risk Registration (fee)	\$25	\$217	\$150	\$246,875
129	High Risk Building -Public Assembly- less than 5,000 sq ft (fee)	\$40	\$232	\$150	\$82,500
130	High Risk Building -Public Assembly-5K to less than 10K (fee)	\$80	\$251	\$200	\$21,000
131	High Risk Building -Public Assembly- 10K to less than 60K (fee)	\$120	\$283	\$250	\$9,750
132	High Risk Building -Public Assembly- 60K to less than 100K (fee)	\$160	\$296	\$250	\$450
133	High Risk Building -Public Assembly- over 100K sq ft (fee)	\$200	\$326	\$300	\$500
134	High Risk Building- HazMat - less than 5,000 sq ft (fee)	\$125	\$292	\$250	\$43,750
135	High Risk Building- HazMat- 5K to less than 10K (fee)	\$175	\$278	\$250	\$3,750
136	High Risk Building- HazMat- 10K to less than 60K (fee)	\$225	\$369	\$300	\$1,875
137	High Risk Building- HazMat- 60K to less than 100K (fee)	\$300	\$313	\$313	\$130
138	High Risk Building- HazMat- over 100K sq ft (fee)	\$350	\$448	\$400	\$750
139	High Risk Building- High Rise Business- less than 200K sq ft (fee)	\$200	\$276	\$250	\$8,500
140	High Risk Building- High Rise Business-200K to 600K sq ft (fee)	\$400	\$260	\$260	-\$22,400
141	High Risk Building- High Rise Business- over 600K sq ft (fee)	\$500	\$291	\$291	-\$4,180
142	High Risk Building- High Rise Residential- less than 250 units (fee)	\$200	\$383	\$300	\$4,000
143	High Risk Building- High Rise Residential- 250 to 600 units (fee)	\$400	\$439	\$439	\$975
144	High Risk Building- High Rise Residential- over 600 units (fee)	\$500	\$550	\$550	\$0
145	High Risk Building - Health Care- less than 100 beds (fee)	\$200	\$325	\$300	\$3,500
146	High Risk Building - Health Care- 100 to 500 beds (fee)	\$400	\$556	\$550	\$4,500
147	High Risk Building - Health Care- over 500 beds (fee)	\$500	\$661	\$650	\$750
Total Dallas Fire-Rescue					\$5,329,495

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Park and Recreation					
148	Recreation Center - After Hours Reservations	various	various	No Change	
149	Field Rentals	various	various	No Change	
150	Picnic Pavilions/Outdoor Weddings	various	various	No Change	
151	Winfrey Point/Big Thicket Rentals	various	various	No Change	
152	Pool Admissions	various	various	No Change	
Total Park and Recreation					\$0

#	Fee Name	Current Fee per Unit	Full Cost per Unit	Proposed Fee per Unit	Revenue Impact
Public Works					
153	Used Car Lot Annual Registration	various	various	\$0	-\$54,118
Total Public Works					-\$54,118