

Memorandum

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CITY SECRETARY
DALLAS, TEXAS



DATE February 13, 2015

TO Members of the Budget, Finance & Audit Committee:
Jennifer S. Gates (Vice Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT Budget, Finance & Audit Committee Meeting

Tuesday, February 17, 2015, 1:00 p.m.

Dallas City Hall - 6ES, 1500 Marilla St., Dallas, TX 75201

The agenda for the meeting is as follows:

1. Consideration of minutes from the February 2, 2015 Budget, Finance & Audit Committee meeting
2. Storm Water Utility Fee Study Update
Sarah Standifer, Interim Director
Trinity Watershed Management
3. City Calendar Amendments and City Council Attendance Requirements
Jeanne Chipperfield
Chief Financial Officer

FYI

4. Upcoming Agenda Item: Master Agreement for Software and Related Services
5. Upcoming Agenda Item: Supplemental Agreement to the Contract for Computers, Computer Equipment and Related Services
6. Upcoming Agenda Item: Supplemental Agreement to Increase the Contract for Previously Acquired Microsoft Licenses
7. Upcoming Agenda Item: Supplemental Agreement to the INCODE Court Case Management System Contract for Application Managed Services
8. December 2014 Financial Forecast Report

Jerry R. Allen, Chair
Budget, Finance & Audit Committee

c: Honorable Mayor and Members of City Council
A.C. Gonzalez, City Manager
Warren M.S. Ernst, City Attorney
Craig D. Kinton, City Auditor
Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager

Joey Zapata, Assistant City Manager
Mark McDaniel, Assistant City Manager
Eric D. Campbell, Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Forest E. Turner, Chief Wellness Officer
Sana Syed, Public Information Officer
Elsa Cantu, Assistant to the City Manager

A quorum of the Dallas City Council may attend this Council Committee meeting.

A closed executive session may be held if the discussion of any of the above agenda items concerns one of the following:

1. Contemplated or pending litigation or matters where legal advice is requested of the City Attorney. Section 551.071 of the Texas Open Meetings Act.
2. The purchase, exchange, lease or value of real property, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.072 of the Texas Open Meetings Act.
3. A contract for a prospective gift or donation to the City, if the deliberation in an open meeting would have a detrimental effect on the position of the City in negotiations with a third person. Section 551.073 of the Texas Open Meetings Act.
4. Personnel matters involving the appointment, employment, evaluation, reassignment, duties, discipline or dismissal of a public officer or employee or to hear a complaint against an officer or employee. Section 551.074 of the Texas Open Meetings Act.
5. The deployment, or specific occasions for implementation of security personnel or devices. Section 551.076 of the Texas Open Meetings Act.

Budget, Finance & Audit Committee

Meeting Record- DRAFT

Meeting Date: 2.2.2015

Convened: 1:06pm

Adjourned: 2:12pm

Committee Members Present:

Jerry R. Allen, Chair
Sheffie Kadane

Jennifer S. Gates, Vice-Chair
Philip T. Kingston

Tennell Atkins

Committee Members Absent:

N/A

Other Council Members Present:

N/A

Staff Present:

Jeanne Chipperfield
Craig Kinton
Chan Williams
Bob Sims

Edward Scott
James Martin
Heather Lepeska
Errick Thompson

Lance Sehorn
Jack Ireland
Bernadette Mitchell

Peer Chacko
Bill Finch
Filicia Hernandez

Others Present:

Melody Woosley, Director of Department of Human Services, City of San Antonio

AGENDA:

1. Consideration of the January 20, 2015 Minutes

Presenter(s):

Information Only: __

Action Taken/Committee Recommendation(s):

A motion was made to approve the January 20, 2015 minutes. Motion passed unanimously.

Motion made by: Tennell Atkins

Motion seconded by: Jennifer S. Gates

2. City of San Antonio's Department of Human Services- Family Assistance Service Comprehensive Model

Presenter(s): Melody Woosley, Director, Department of Human Services, City of San Antonio

Information Only: X

Action Taken/Committee Recommendation(s):

N/A

FYI

3. Upcoming Agenda Item: Hosting and Service Contracts for Fleet Data Management System and FuelFocus Software

Presenter(s):

Information Only: _

Action Taken/Committee Recommendation(s):

A motion was made to forward to the City Council for consideration on Wednesday, February 11, 2015. Motion passed unanimously.

Motion made by: Philip T. Kingston

Motion seconded by: Jennifer S. Gates

Budget, Finance & Audit Committee

Meeting Record- **DRAFT**

Jerry R. Allen, Chair
Budget, Finance & Audit Committee

Memorandum



CITY OF DALLAS

DATE February 13, 2015

TO Members of the Budget, Finance & Audit Committee: Jerry R. Allen (Chair),
Jennifer S. Gates (Vice Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT Storm Water Utility Fee Study Update

On February 17, 2015, the Budget, Finance and Audit Committee will be briefed on the Storm Water Utility Fee Study Update. The briefing will be presented by Sarah Standifer, Interim Director of Trinity Watershed Management.

Please let me know if you need additional information.

A handwritten signature in black ink, appearing to read 'Jill Jordan'.

Jill A. Jordan, P.E.
Assistant City Manager

Attachment

c: Honorable Mayor and Members of City Council	Jeanne Chipperfield, Chief Financial Officer
A.C. Gonzalez, City Manager	Joey Zapata, Assistant City Manager
Warren M.S. Ernst, City Attorney	Mark McDaniel, Assistant City Manager
Craig D. Kinton, City Auditor	Eric D. Campbell, Assistant City Manager
Rosa A. Rios, City Secretary	Forest E. Turner, Chief Wellness Officer
Daniel F. Solis, Administrative Judge	Sana Syed, Public Information Officer
Ryan S. Evans, First Assistant City Manager	Elsa Cantu, Assistant to the City Manager

Storm Water Utility Fee Study Update

Budget Finance & Audit Committee
February 17, 2015



Introduction

- City hired Raftelis Financial Consultants to review the Stormwater Utility rate structure and associated fees
- Consultants have assessed the program and are recommending a change in the rate structure
- Remain revenue neutral
- Proposed rate structure utilizes measured data to assess fees
- Should Council concur, fee study will proceed concurrent to development of necessary interfaces and outreach efforts to citizens and businesses

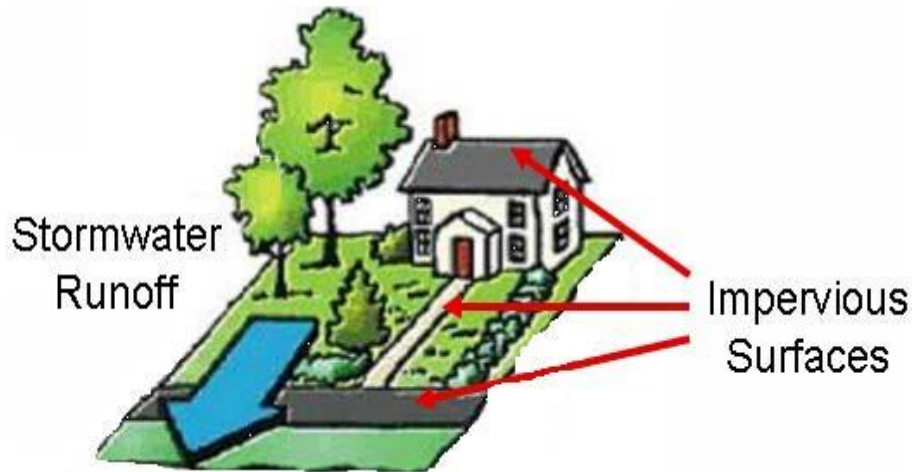
Purpose

- Provide City Council with overview of fee study efforts to date
- Seek City Council direction on next steps

Key Definition

Impervious area

- Hard surface areas, such as buildings, roads and sidewalks that repel stormwater
- Amount of runoff is directly related to the amount of impervious surfaces



Stormwater Utility Fee Study Status

Fee Study Scope of Work

Work to date

- ✓ System assessment
- ✓ Reviewed billing accounts and GIS data analysis
- ✓ Financial planning
- ✓ Developed rate structure recommendations
- ✓ Began impact analysis
- ✓ Recommendations for the path ahead

Future work

- Recommend rates
- Public outreach
- Update data and develop systems interface
- Implementation

System Assessment - Findings

- Program, rate structure and fees reviewed against benchmark cities
- Stormwater related activities are consistent with other utilities
 - Sound program
 - 2010 TCEQ and EPA audits found program to be compliant with permit
- Rate structure not consistent with most benchmark cities

Current Rate Structure

Current Rate Structure

Rate classes

Rate class	Fee basis and calculation
Residential	Tiered rate structure based on <u>lot</u> area
Commercial	Per 100 sq ft of assumed impervious area by premise type
Vacant	Per 100 sq ft of 20% assumed impervious area

Current Rate Structure

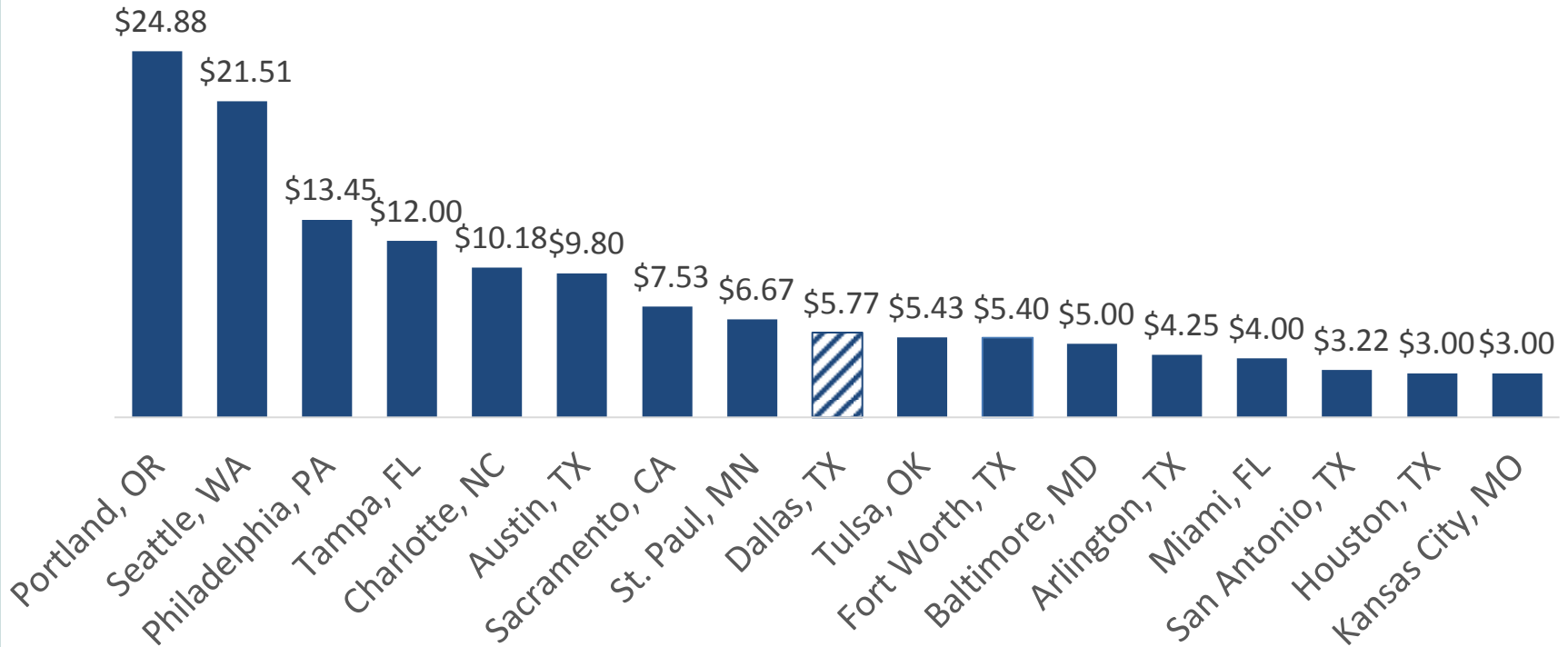
Rates by Residential Lot size

▶ Up to	6,000 sf	\$ 3.65 / Mo.
▶ 6,001 –	8,000 sf	\$ 5.77 / Mo.
▶ 8,001 –	17,000 sf	\$ 7.77 / Mo.
▶ 17,001 –	215,000 sf	\$13.87 / Mo.
▶ More Than	215,000 sf	\$43.87 / Mo.

Vacant and commercial property is calculated based on square footage and a runoff coefficient (\$0.1589 per 100 sq. ft. of impervious area). Minimum charge of \$5 per month; vacant properties have a maximum charge of \$57.10.

Residential Rate Comparison

Average Monthly Residential Rates



Best Management Practices

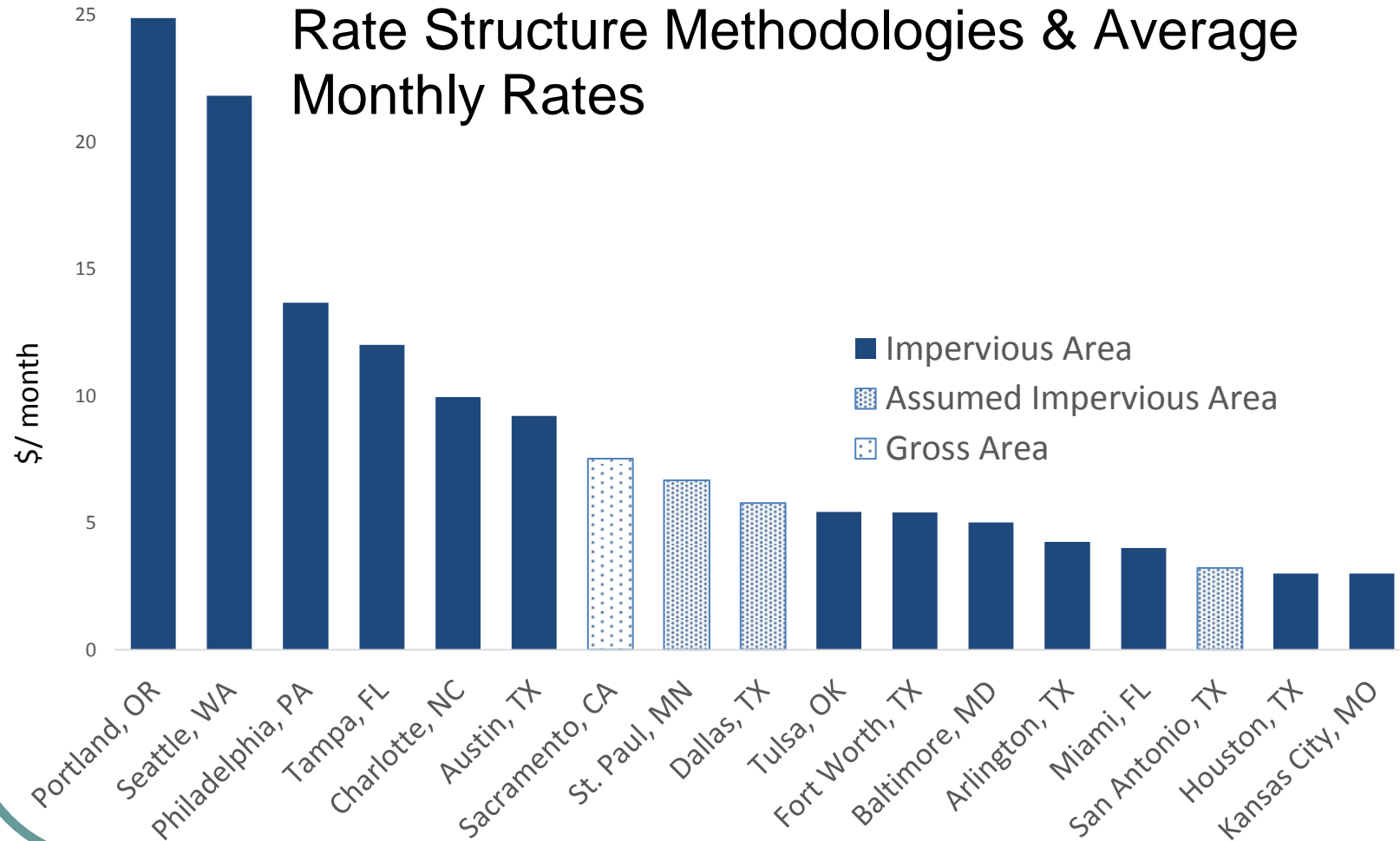
Best Management Practices – Stormwater Utility Fee

- More than 80% of stormwater utilities base rates off of impervious area, using GIS data to manage the impervious data
- Most utilize tiers for billing residential

Impervious Areas



Residential Methodology Comparison



Recommendations

Recommendation - Advantages

- More equitably distribute the costs
- Better defines properties' stormwater run-off
- Promotes environmental quality
- Current industry standard and best management practices
- Coincides with needs to manage impervious area data
- Clarifies billing adjustment processes and reduces requirement for site visits
- Enhanced customer service

Recommendation

Proposed rate structure

Element of rate structure	Recommendation
Basis of charge	Change to measure Impervious Area
Unit of charge	Change to 1,000 square foot impervious area units
Minimum charge	Retain – equitably recover costs from all properties
Residential tiers	Change – base on impervious area, not lot size

Recommendation - Impacts

- Each developed property's fee based on its impervious area
- No assumptions required
- Properties lightly developed compared to assumed pay less
- Properties heavily developed compared to assumed pay more
- More than half residential accounts decrease in their fee

Note: Detail rate study required to finalize impacts.

Implications Estimates (Residential)

- More than a 20% decrease in fees – about 20%
- Fees within 20% of current – about 50%
- More than a 20% increase in fees – about 20%
- More than a 50% increase in fees – about 10%

Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Implications Estimates (Commercial)

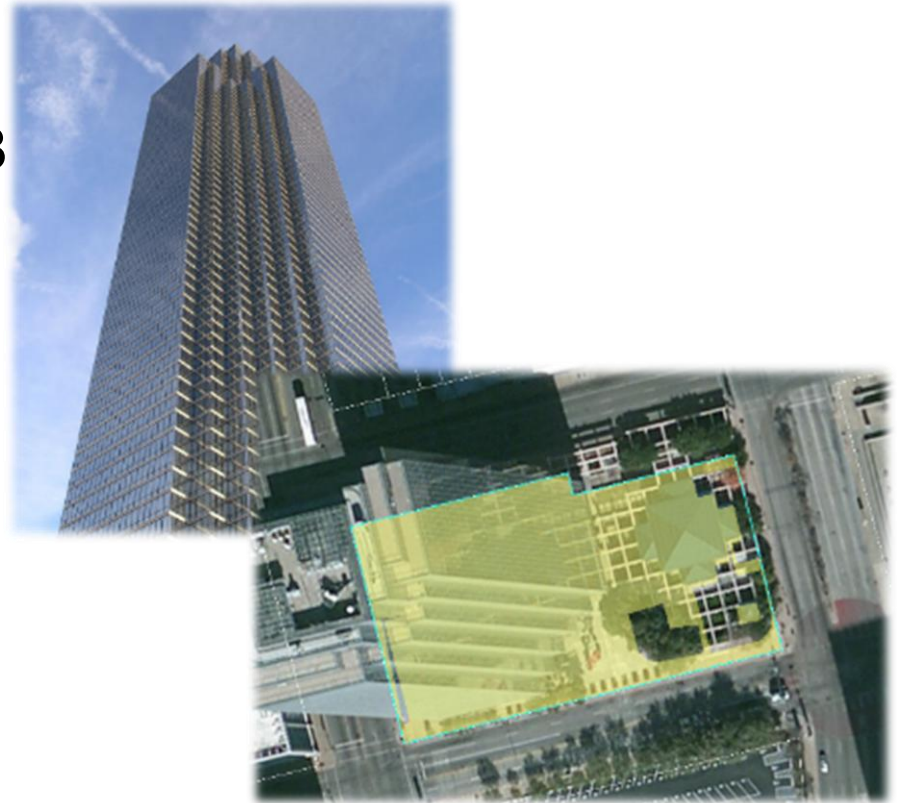
- More than a 50% decrease in fees – about 10%
- More than a 20% decrease in fees – about 10%
- Fees within 20% of current – about 45%
- More than a 20% increase in fees – about 30%
- More than a 50% increase in fees – about 5%

Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Office Building – High Rise

Current Monthly Fee: \$94

Proposed Rate Structure: \$118



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Warehouse

Current Monthly Fee: \$523

Proposed Rate Structure: \$512

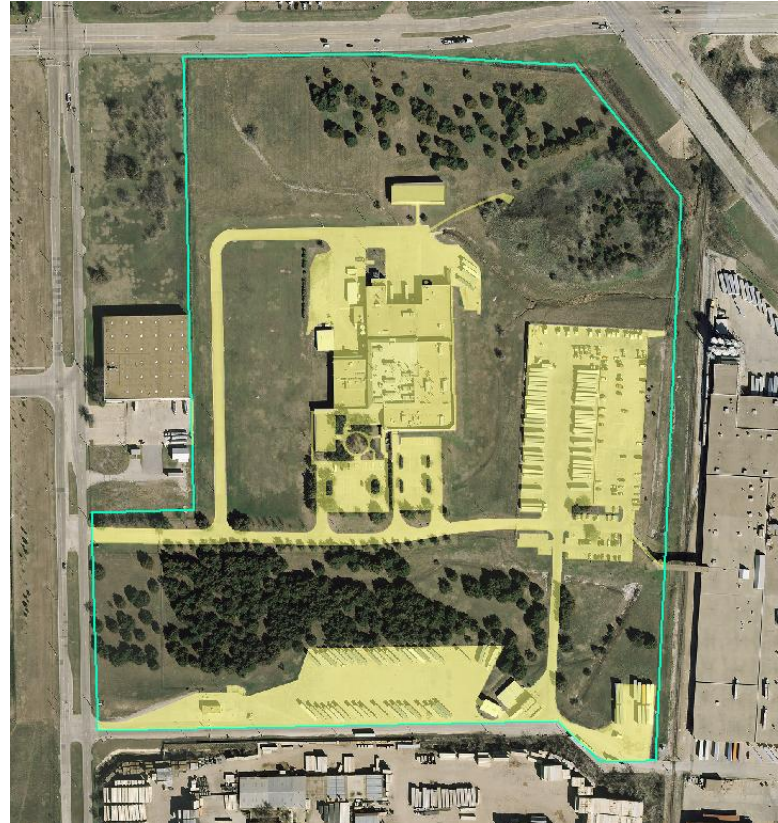


Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Office Building – Campus Style

Current Monthly Fee: \$3,520

Proposed rate structure: \$1,458



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Office Building – Traditional Higher Density

Current Monthly Fee: \$92

Proposed Rate Structure: \$96



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Residential – R-7.5(A)

Properties moderately developed compared to assumed would remain relatively the same

Current Tier 2 Monthly Fee: \$5.77

Proposed Tier 2 Rate Structure: \$5.41



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Residential

Properties lightly developed compared to assumed would pay less

Current Tier 3 Monthly Fee: \$7.77

Proposed Tier 1 Rate Structure: \$3.41



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Example: Residential

Properties heavily developed
compared to assumed would
pay more

Current Tier 1 Monthly Fee: \$3.65

Proposed Tier 4 Rate Structure: 12.25



Note – although much analysis has been done, no rate study has been performed and all data contained herein is subject to change.

Why Change the Rate Structure?

- Empowers citizens and businesses to make decisions regarding development/redevelopment:
 - Encourages greening of neighborhoods and developments
 - Lowers the stormwater runoff footprint
- Reduces need for individualized adjustments and potential errors

Next Steps

Next Steps

- Complete rate structure and fee assessment work
- Recommend approval of supplemental agreement with Raftelis Financial Consultants, not to exceed \$675K, to develop associated data and systems improvements and interface, training and support for the rate structure change
- Briefing to provide results in Fall
- Following Fall briefing, public meetings will be held if applicable

Appendix A – Background

Background

- Stormwater regulations for large cities implemented by federal government in 1990
- Dallas City Council established Storm Drainage Management Fund in 1991
- Stormwater is completely separate from Sanitary Sewer
- Majority of stormwater drainage systems and associated rainfall ends up in the Trinity River

Background

Stormwater utility fee revenues are used to:

- Ensure compliance with state and federal regulations
- Promote improved water quality
- Maintain stormwater drainage and flood protection systems

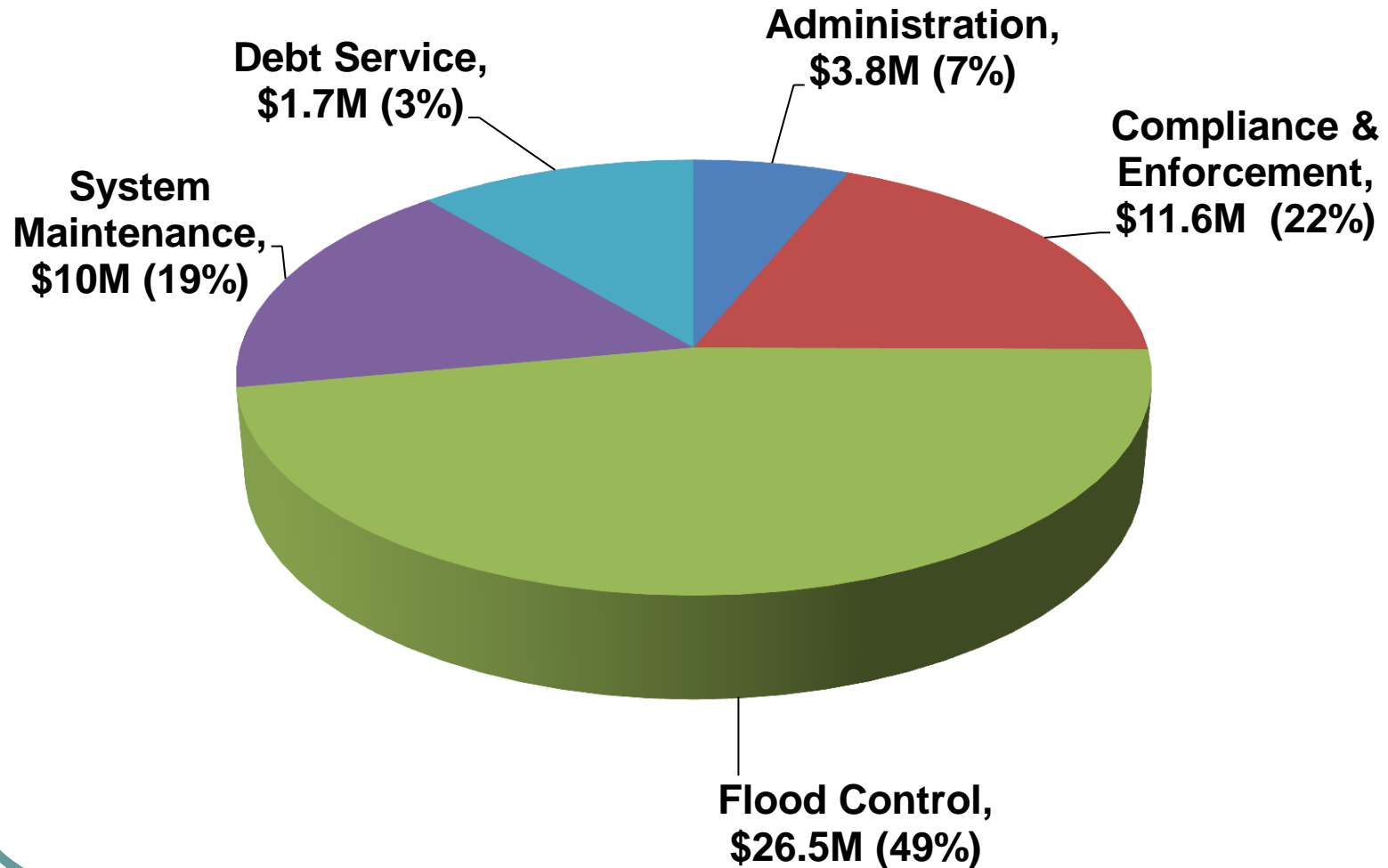
Background

The Stormwater Utility Fund reimburses 15 departments for permit related activities:

City Attorney's Office
City Manager's Office
Code Compliance
Communication
Information Systems
Court & Detention
Services
Dallas Fire-Rescue
Dallas Police Department

Dallas Water Utilities
Equipment & Building Services
Office of Environmental Quality
Park and Recreation
Public Information Office
Public Works
Streets Services
Trinity Watershed Management

Background (FY14-15 Adopted Budget)



Background (FY14-15 Adopted Budget)



Compliance & Enforcement \$11.6M

Stormwater Management Program

Surface Water Monitoring

Compliance Inspections and Nuisance Abatement

Environmental Training/Education

Flood Control \$26.5M

Levee, Pump Stations, and Sumps

Floodplain Management

Channel Maintenance

Inlet and Storm Sewer Pipe Maintenance

where does it



STORM WATER
MANAGEMENT



Background (FY14-15 Adopted Budget)



System Maintenance \$10M

Debris and Litter Removal

Storm Drainage Maintenance Activities

Curb and Gutter Repair

Vegetation Management

Debt & Administration \$5.5M

Debt Service

Billing and Customer Service

Geographic Information System Support

Communication and Information Systems Support



Dallas Stormwater Utility System

- 65,000 inlets
- 1,800 miles storm sewers
- 11,000 drainage outfalls
- 168 miles creeks and channels
- 30 miles levees
- 13 pump stations with sumps
- 6 pressure sewers
- 8 street pump stations
- 100 inline stormwater interceptors
- 200 retention/detention ponds & lakes
- 60,000 service requests annually



Appendix B – Regulatory History

Regulatory History

1972 - Federal Clean Water Act passed to limit raw sewage and other pollutants flowing into rivers, lakes, and streams

1987 - Federal Clean Water Act amended requiring permits for stormwater discharges into waterways

1990 - The first phase of the stormwater regulations concerning Municipal Separate Storm Sewer Systems (MS4), and construction and industrial facilities was implemented for large cities

1991 - Dallas City Council approved City Code 2-167 establishing a Stormwater Drainage Utility, initial fee schedule, initial permit and Stormwater Drainage Utility

1996 – New EPA stormwater regulations issued with more specific standards to reduce pollutants in stormwater and urban runoff

Regulatory History

1997 - EPA issued initial NPDES MS4 stormwater permit to the City of Dallas which was in place until February 2006

2003 - EPA initiated an investigation of City's Stormwater Program for non-compliance with Federal & State regulations

2004 - EPA Administrative Order and Notice of Violation concerning City violations of Clean Water Act, Resource Conservation and Recovery Act (RCRA), and Chapter 26 of the Texas Water Code

2006 - TCEQ issued the TPDES MS4 permit to City of Dallas; City negotiated and entered into EPA's mandated **Environmental Management Consent Decree** which dictated specific program activities and staffing requirements

Regulatory History

TCEQ MS4 Permit 8 Key Elements:

- ▶ System Operations & Maintenance
- ▶ Capital Projects for Flood Control
- ▶ Illicit Discharge Detection & Elimination
- ▶ Pollution Prevention/Spill Response
- ▶ Industrial Site Inspections
- ▶ Construction Site Inspections
- ▶ Public Education/Outreach
- ▶ Water Quality Monitoring



Regulatory History

The Consent Decree requires:

- **Penalty, Notice and General Activities**
 - Industrial and construction inspection/enforcement
 - Operations and maintenance of flood control and stormwater infrastructure
 - Quantified levels of staffing and Stormwater Management activities
- **Environmental Management System**
- **Supplemental Environmental Projects**
- **Semi-annual Reporting**

NOTE: If any of the above requirements are not met, financial and criminal penalties may be enforced

Appendix C – Fee Study Information

Fee Study

- City's Financial Management Performance Criteria requires periodic review of fees and charges to:
 - Determine full cost of services to be recovered by revenues
 - Identify new revenue/fee sources and/or fee adjustments
- Through this process, stormwater fees have been adjusted six times since 1990 (1994, 2000, 2003, 2004, 2008, and 2009)

Fee Study

- Raftelis Financial Consultants were selected in 2013
 - More than 500 rate studies, financial plans, etc.
 - Many of the largest and most successful utilities nationwide have been reviewed and recommendations implemented:
 - Philadelphia
 - Charlotte-Mecklenburg
 - Baltimore
 - Northeast Ohio
 - Specific implementation expertise for:
 - Public outreach, stormwater billing, collections, customer service, data maintenance

Fee Study

Project tasks include:

- Determine revenue requirements
- Update GIS impervious area
- Match parcels to accounts
- Recommend rate structure options
- Perform customer impacts analysis
- Public outreach

Fee Study

Project tasks include:

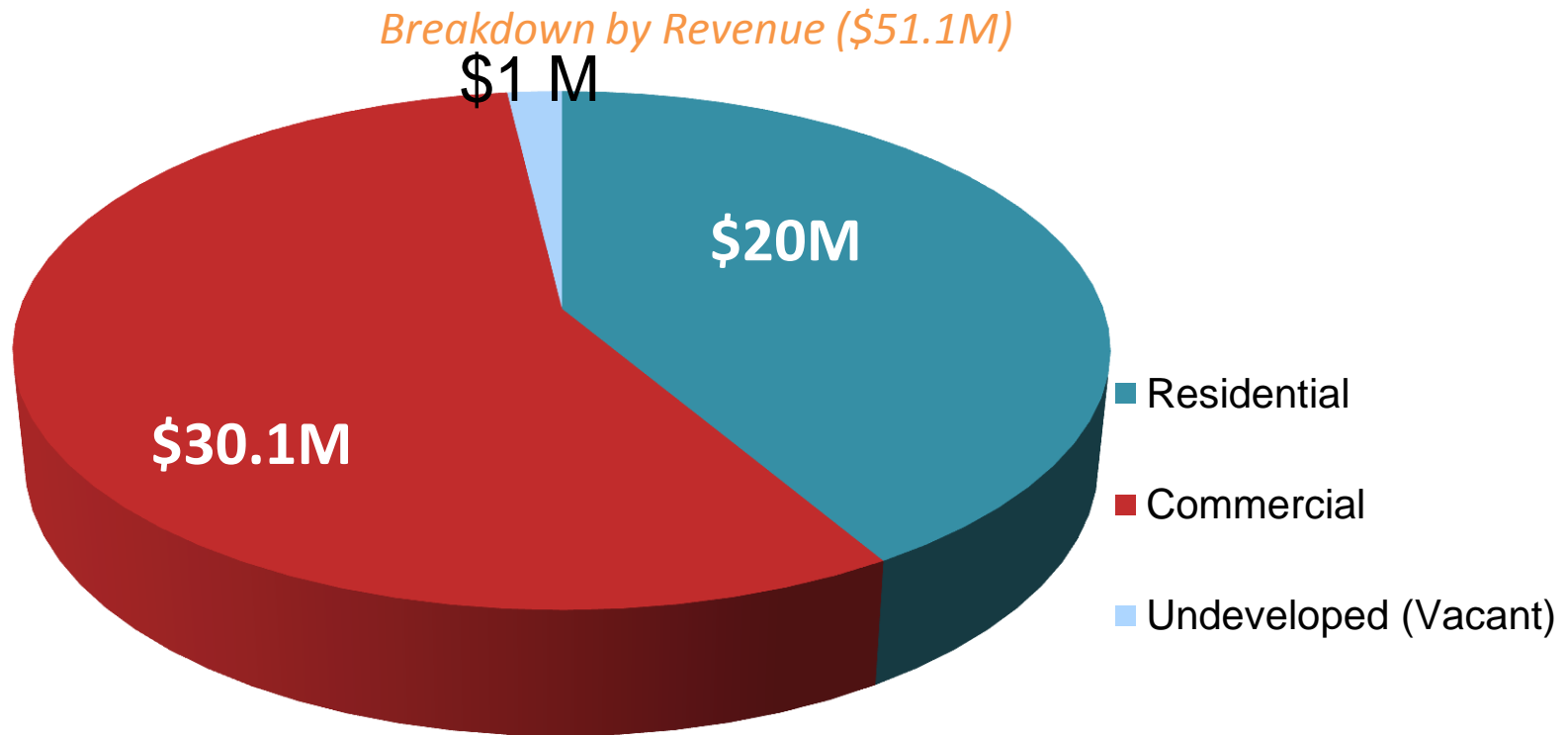
- Recommend fee incentive program
- Develop 5-year financial plan
- Develop Financial Management Performance criteria for Storm Drainage Management Fund
- Develop web portal

Appendix D – Current Rates

Current Rate Structure

- Current rate structure based on available data at time of utility implementation
- Assumed impervious area based on premise type
- Gross parcel land area
- Minimum monthly charge \$5/parcel unless exempted by state law

Billing Summary (FY 2015)



Memorandum



CITY OF DALLAS

DATE February 13, 2015

TO Members of the Budget, Finance & Audit Committee: Jerry R. Allen (Chair),
Jennifer S. Gates (Vice Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT City Calendar Amendments and City Council Attendance Requirements

On February 17, 2015, the Budget, Finance and Audit Committee will be briefed on the City Calendar Amendments and City Council Attendance Requirements. The briefing is attached for your review.

Please let me know if you need additional information.

A handwritten signature in blue ink that reads "Jeanne Chipperfield".

Jeanne Chipperfield
Chief Financial Officer

c: Honorable Mayor and Members of City Council
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City Calendar Amendments and City Council Attendance Requirements

Budget, Finance & Audit Committee

Tuesday, February 17, 2015



Purpose

- Review effects of revised definition of regular meeting of the City Council
- Review recommended calendar amendments
- Discuss potential amendment to City Council Rules of Procedure for the cancellation of City Council meetings
- Discuss future posting of budget workshops

Amended Charter Language

November 2014 City Charter election amended the definition of a regular meeting of the City Council

Chapter III. City Council

SEC. 6. REGULAR MEETINGS.

(a) On the day the members of the city council take office, they shall meet at the building designated as the official city hall, and thereafter all regular meetings of the city council must be held in the city hall building in such locations and at such times as may be prescribed by ordinance, resolution, or lawfully-posted notice. ~~[At least one regular meeting of the city council must be held each week unless postponed or canceled for valid reasons as determined by the city council.]~~

(b) For purposes of this Charter, a regular meeting of the city council means a ~~[weekly]~~ meeting of the full city council at which city council members vote or are briefed on matters of interest to the city.

Council Staff Planning Sessions - Jan 15th - 16th

- Council-Staff Planning Sessions (Retreat) on Jan 15-16 were not intended to be regular meetings when calendar was adopted
 - Recommended action – approval of a City Calendar amendment to clarify that these meetings were special meetings of the City Council

Cancellation of January 21st Meeting

- Charter amendment permits cancellation of City Council meetings without a vote of the City Council
 - Recommended action – approval of a City Calendar amendment to reflect cancellation of the January 21st meeting
 - Discuss amending the City Council Rules of Procedure to establish a cancellation policy for City Council meetings

Posting of Budget Workshop Agendas

- Prior to Charter amendments, City Council Budget Workshops held on days other than Wednesday were not considered regular meetings of the City Council and therefore not subject to attendance calculation
- Revised definition would include these meetings in attendance calculation unless posted as a special meeting of the City Council
- Guidance from committee sought on posting of future Budget Workshops (other than Wednesday meeting)
 - Budget Workshop currently on 2015 calendar for Tuesday, August 11th - Presentation of the City Manager's Proposed FY2015-16 Budget

Summary

- Recommend City Calendar amendments to
 - Clarify that the January 15th-16th Council-Staff Planning Sessions were special meetings of the City Council
 - Reflect the cancellation of the January 21st meeting
- Hear discussion/feedback on
 - Posting of future Budget Workshops
 - Amending the City Council Rules of Procedure to provide a cancellation policy for City Council meetings

Appendix
Charter's Council Attendance
Requirements
Ch. III, §4 (e)

Ch. III, §4 (e)

(e) If any city council member, including the mayor, misses more than 10 percent of the total number of regular meetings held by the city council during any compensation year, then the city council member's compensation provided for under Subsection (a) for that year will be reduced proportionately by the percentage of meetings missed. For purposes of this subsection, regular meetings include both those held by the full city council and those held by the standing city council committees on which a member serves. Meetings missed by a city council member while he or she is on the official business of the city council and at the direction of the city council will not be counted towards the percentage of missed meetings for which compensation reduction is required under this subsection, but will be counted as though the member had attended the meetings that are missed while so engaged in city business.

Memorandum



CITY OF DALLAS

DATE February 13, 2015

TO Members of the Budget, Finance & Audit Committee: Jerry R. Allen (Chair),
Jennifer Staubach Gates (Vice-Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT Upcoming Agenda Item: Master Agreement for Software and Related Services

The February 25, 2015 Council Agenda will include an item to establish a five-year master agreement for the purchase of various software including perpetual, fixed term, subscription and software as a service, maintenance, support and implementation services with three (3) vendors, SHI Government Solutions, Inc. (\$4,800,155), Mobile Wireless, LLC (\$231,250) and Carahsoft Technology Corporation (\$160,000), through the Department of Information Resources, State of Texas Cooperative contract for a total not to exceed amount of \$5,191,405.

This five-year agreement will allow Communication and Information Services (CIS) to continue acquiring new software products, renew annual maintenance or subscriptions on existing software and receive technical support for software titles used on the City's workstations, mobile devices and servers. This new agreement will also provide vendor implementation services such as software configuration, interface development and end user training for small scale software acquisitions.

The City uses a multitude of software solutions for business operations such as Adobe Professional to create office reports, VMWare for server and desktop virtualization, various products used for network and system security and NetMotion software used by public safety to transmit data between mobile data computers (MDCs) and system servers over a secure private network.

This action does not encumber funds; the purpose is to establish firm pricing with the manufacturer's identified preferred resellers for frequently purchased software products of which SHI Government Solutions, Inc. represents a large portion as the vendor for Adobe, VMWare and other software.

Please contact Bill Finch at 670-1890 if you have any questions.

Handwritten signature of Jill A. Jordan in black ink.

Jill A. Jordan, P.E.

Assistant City Manager

c: Honorable Mayor and Members of the City Council
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SUBJECT Upcoming Agenda Item: Supplemental Agreement to the Contract for Computers, Computer Equipment
and Related Services

The February 25, 2015 Council Agenda will include an item to exercise the first one-year renewal option of the agreement with Austin Ribbon & Computer Supplies, Inc. for the lease or purchase of all forms of computers, computer related equipment, accessories and various managed services for a total not to exceed amount of \$3,557,706, from \$31,240,547 to \$34,798,253.

This one-year renewal will allow Communication and Information Services (CIS) to continue to acquire computers and related equipment for City departments in performance of daily operations. This agreement provides computer equipment such as desktop personal computers (PC), laptops, tablets and ruggedized mobile data computers (MDC). Also included are vendor provided services for equipment warranty and repairs, PC installation and a website for computer ordering.

CIS developed PC configuration standards at the initiation of this agreement 6 years ago to ensure the most effective use and security of computing equipment throughout the City. MDCs are the current standard devices used by Police and Fire but there have been recent deployments of these ruggedized devices in other departments with field operations such as Water Utilities, Code Compliance and Aviation.

The award amount includes the replacement of approximately 2,500 workstations that are over 6 years old and still running an unsupported operating system. This action does not encumber funds; the purpose is to establish firm pricing for goods and services which are ordered on an as needed basis.

Please contact Bill Finch at 670-1890 if you have any questions.



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Assistant City Manager

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Jennifer Staubach Gates (Vice-Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT Upcoming Agenda Item: Supplemental Agreement to Increase the Contract for Previously Acquired
Microsoft Licenses

The February 25, 2015 Council Agenda will include an item to increase the contract for a Microsoft true-up payment with SHI Governmental Solutions, Inc., through the State of Texas Department of Information Resources for a not to exceed amount of \$880,706, from \$5,972,239 to \$6,852,945.

The Microsoft Enterprise Agreement allows the City to add various products over the course of the multi-year contract as needed for growth or as the City's technology needs change. The actual number of products used by the City is reconciled annually against the numbers stated in the agreement at time of execution. If additional products were added, then a "true up" payment is calculated based on prorated contract rates. This agenda item will authorize a true up payment for recently added products.

Over the past two years, the City has added 220 Microsoft server operating system licenses to the agreement in support of various Information Technology (IT) projects. IT projects completed during this period have replaced legacy systems, upgraded infrastructure platforms and implemented new technology solutions for various City departments. Examples include the Court Case Management System (CCMS), Citizens Response Management System (CRMS), the CAD emergency dispatch system, bait car and asset tracking for Police and the City's websites.

Please contact Bill Finch at 670-1890 if you have any questions.



Jill A. Jordan, P.E.
Assistant City Manager

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Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager
Eric D. Campbell, Assistant City Manager

Mark McDaniel, Assistant City Manager
Joey Zapata, Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Sana Syed, Public Information Officer
Elsa Cantu, Assistant to the City Manager – Mayor & Council

Memorandum



CITY OF DALLAS

DATE February 13, 2015

TO Members of the Budget, Finance & Audit Committee: Jerry R. Allen (Chair),
Jennifer Staubach Gates (Vice-Chair), Tennell Atkins, Sheffie Kadane, Philip T. Kingston

SUBJECT Upcoming Agenda Item: Supplemental Agreement to INCODE Court Case Management System Contract
for Application Managed Services

The February 25, 2015 Council Agenda will include an item to authorize forty-three months of application management services for the INCODE Court Case Management system with Tyler Technologies, Inc. in an amount no to exceed \$927,723.00.

In 2012, City Council approved the acquisition of INCODE, a Court Case Management System from Tyler Technologies, Inc. This new system replaced a 25 year old legacy mainframe system which had exceeded its service life and also provided several enhancements and new functionality for Court and Detention Services (CTS), Judiciary and City Attorney Prosecutors. Today, the INCODE system supports over 500,000 violations issued annually such as traffic cases, class "C" misdemeanors and civil cases.

This amendment will provide application management services (AMS) and day-to-day system support and monitoring for the INCODE Court Case Management System. The additional services include proactive performance monitoring of the application and the associated equipment and processing user request changes for account and security permissions. The vendor will also provide a dedicated help desk and support team that will handle issue resolution, routine software and hardware updates, application configuration changes and user requested small scope enhancements.

This change in the service delivery model will result in savings to the City of approximately \$402,000 over the next three years. Application management services for the Court Case Management System will result in a reduction in force for the three information technology personnel currently supporting the system. As with previous reductions in force, if the affected employees are interested, the Civil Service Department and the Human Resources Department will assist them in their search for other employment within the City of Dallas.

Please contact Bill Finch at 670-1890 if you have any questions.

Jill A. Jordan, P.E.

Assistant City Manager

c: Honorable Mayor and Members of the City Council
A.C. Gonzalez, City Manager
Warren M.S. Ernst, City Attorney
Craig D. Kinton, City Auditor
Rosa A. Rios, City Secretary
Daniel F. Solis, Administrative Judge
Ryan S. Evans, First Assistant City Manager

Eric D. Campbell, Assistant City Manager
Mark McDaniel, Assistant City Manager
Joey Zapata, Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Sana Syed, Public Information Officer
Elsa Cantu, Assistant to the City Manager – Mayor & Council

Memorandum



CITY OF DALLAS

DATE February 13, 2015
TO The Honorable Mayor and Members of the City Council
SUBJECT Financial Forecast Report

The FY 2014-15 Financial Forecast Report based on information through December 2014 is attached and provided for your information. This report reflects an amended General Fund budget based on Council's approved use of contingency reserve funds on December 10, 2014 by CR# 14-2194.

For FY 2014-15, General Fund revenues are projected to be \$5,259,000 below budget and General Fund expenditures are projected to \$3,551,000 below budget. This results in forecast expenditures being in excess of forecast revenues by \$1,708,000. Details related to budget variances may be found on page 15 of the Financial Forecast Report.

The General Fund revenue reduction is due primarily to more service providers applying to the State of Texas for the Ambulance Supplemental Payment Program resulting in fewer funds available to reimburse the City of Dallas. This revenue reduction is already partially offset by anticipated savings in fuel expense as the price per gallon is less than budgeted and partially offset by Municipal Court revenues being better than budgeted. As the Financial Forecast Report is monitored monthly, additional opportunities to offset the remaining revenue reduction will be identified. Potential savings will be identified from slowed spending, vacancies, a possible selected hiring freeze, deferral of the planned major maintenance projects, reduction in number of lane miles of partial street reconstruction, and/or possible increases in other revenues. As a last resort, fund balance is available to make up the variance if necessary.

We will continue to closely monitor revenues and expenditures and keep you informed.



A.C. Gonzalez
City Manager

Attachment

c: Ryan S. Evans, First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
Joey Zapata, Assistant City Manager
Eric D. Campbell, Assistant City Manager
Mark McDaniel, Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Jack Ireland, Director, Office of Financial Services



FY 2014-15

Financial Forecast Report

Information as of December 31, 2014

All Dollars in Thousands

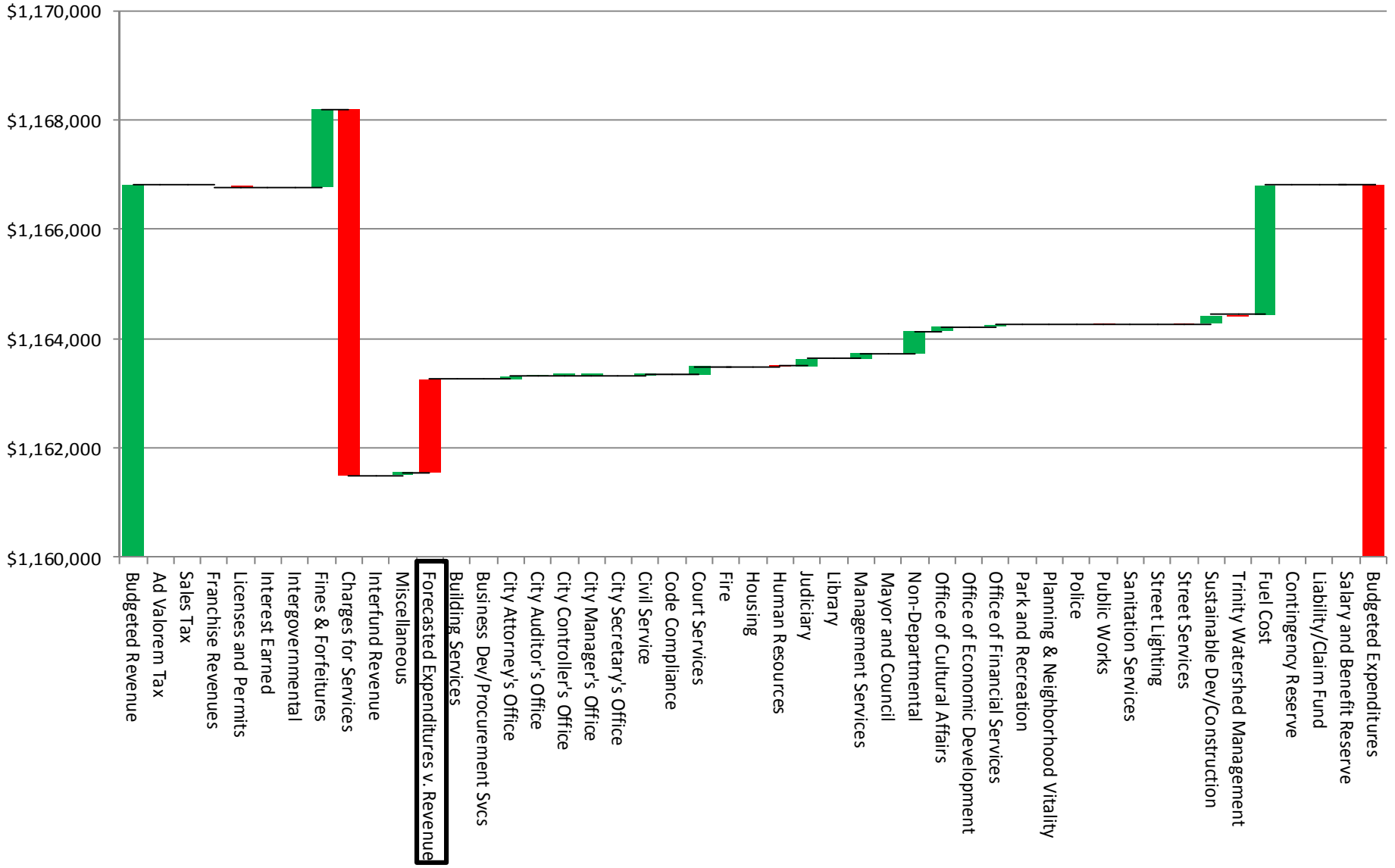


GENERAL FUND

<u>ITEM</u>	<u>AMENDED BUDGET ¹</u>	<u>YEAR TO DATE</u>	<u>YEAR-END FORECAST</u>	<u>BUDGET VS FORECAST VARIANCE</u>
Revenues	\$1,166,814	\$300,190	\$1,161,556	(\$5,259)
Expenditures	1,166,814	295,819	1,163,264	(3,551)
Net Excess of Revenues Over Expenditures/Transfers	<u>\$0</u>	<u>\$4,371</u>	<u>(\$1,708)</u>	<u>(\$1,708)</u>

GENERAL FUND

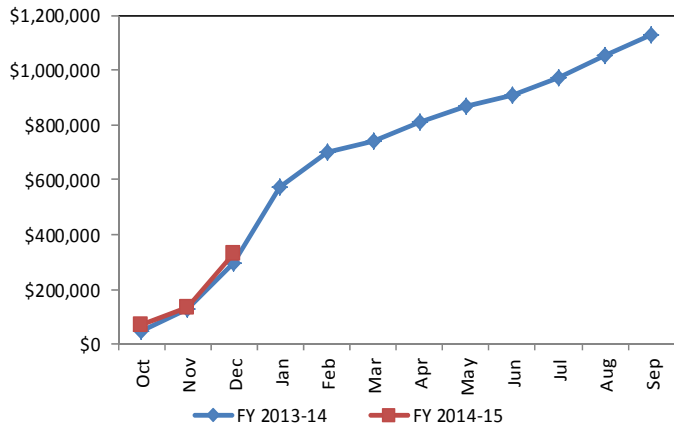
Budgeted Revenues & Expenditures vs Forecast Revenues and Expenditures



GENERAL FUND REVENUES

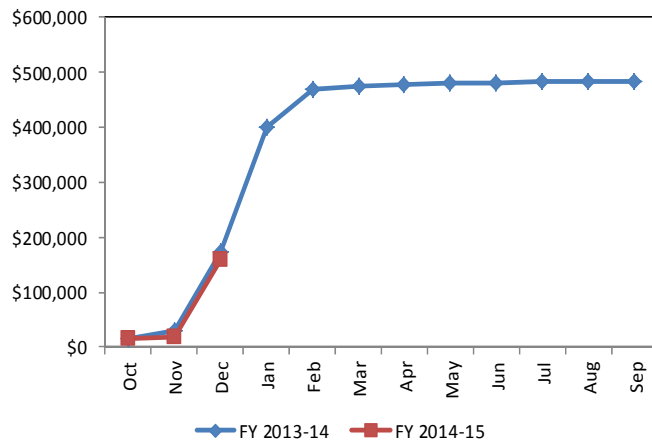
All SOURCES

	FY 2013-14	FY 2014-15	Variance
Oct	\$49,412	\$69,308	\$19,896
Nov	78,405	65,871	(12,534)
Dec	169,703	194,702	24,999
Jan	278,416		
Feb	121,977		
Mar	45,183		
Apr	69,980		
May	55,278		
Jun	41,380		
Jul	64,070		
Aug	80,412		
Sep	73,925		
Total	\$1,128,141	\$329,880	\$32,361



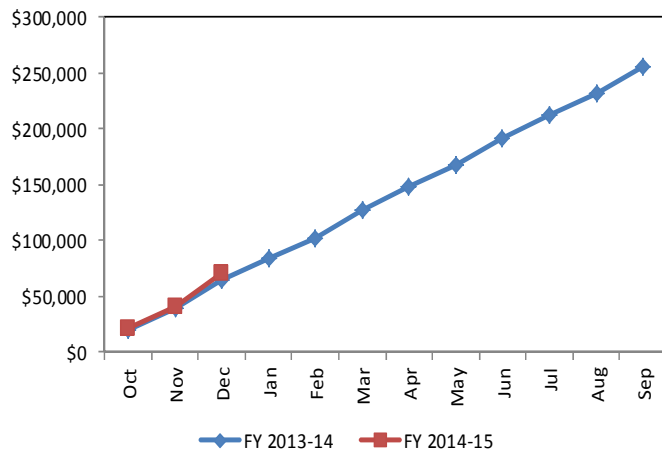
PROPERTY TAX

	FY 2013-14	FY 2014-15	Variance
Oct	\$14,962	\$16,175	\$1,213
Nov	15,512	18,472	2,960
Dec	142,039	160,305	18,266
Jan	227,269		
Feb	69,688		
Mar	5,696		
Apr	2,724		
May	1,464		
Jun	2,032		
Jul	523		
Aug	654		
Sep	677		
Total	\$483,240	\$194,951	\$22,439



SALES TAX

	FY 2013-14	FY 2014-15	Variance
Oct	\$20,062	\$21,933	\$1,872
Nov	18,853	19,220	368
Dec	26,482	29,690	3,208
Jan	18,272		
Feb	18,878		
Mar	24,697		
Apr	20,532		
May	19,772		
Jun	23,682		
Jul	20,546		
Aug	19,665		
Sep	24,276		
Total	\$255,716	\$70,844	\$5,448



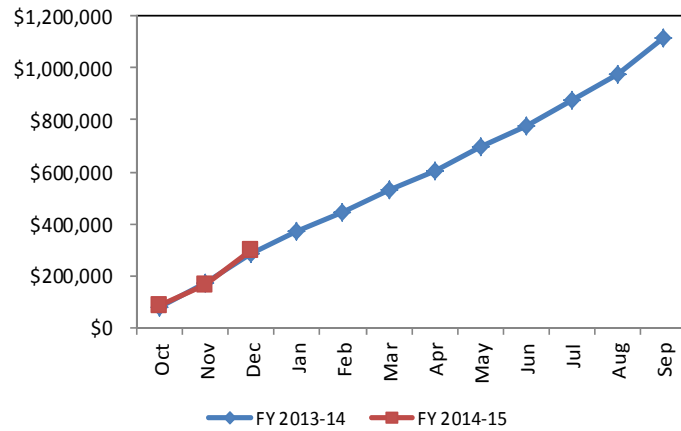
GENERAL FUND REVENUES

	AMENDED BUDGET ¹	REVENUES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
TAXES				
Ad Valorem Tax	\$520,321	\$194,951	\$520,321	\$0
Sales Tax	268,666	70,844	268,666	0
TOTAL TAXES	788,987	265,795	788,987	0
FRANCHISE REVENUES				
Oncor Electric	50,014	15,171	50,014	0
AT&T	12,064	0	12,064	0
Atmos Energy	12,178	0	12,178	0
Time Warner Cable	5,768	0	5,768	0
Other	22,336	11	22,336	0
TOTAL FRANCHISE REVENUES	102,360	15,181	102,360	0
LICENSES AND PERMITS	9,857	2,804	9,816	(41)
INTEREST EARNED	591	0	591	0
INTERGOVERNMENTAL	6,638	0	6,638	0
FINES AND FORFEITURES				
Municipal Court ²	12,214	2,792	13,642	1,428
Vehicle Towing & Storage	6,978	1,658	6,978	0
Parking Fines	4,419	0	4,419	0
Red Light Camera Fines	7,335	0	7,335	0
Public Library	500	97	500	0
TOTAL FINES	31,446	4,548	32,874	1,428
CHARGES FOR SERVICE				
Sanitation Service	63,530	16,662	63,669	140
Parks	9,814	1,424	9,830	16
Private Disposal Fees	17,509	4,968	17,888	379
Emergency Ambulance ³	33,626	4,514	26,917	(6,709)
Security Alarm	4,510	1,143	4,510	0
Street Lighting	743	0	743	0
Vital Statistics	1,470	305	1,470	0
Other	21,754	5,958	21,225	(528)
TOTAL CHARGES	152,954	34,974	146,251	(6,703)
INTERFUND REVENUE	61,842	4,215	61,842	0
MISCELLANEOUS	12,140	2,363	12,197	57
TOTAL REVENUES	\$1,166,814	\$329,880	\$1,161,556	(\$5,259)

GENERAL FUND EXPENDITURES

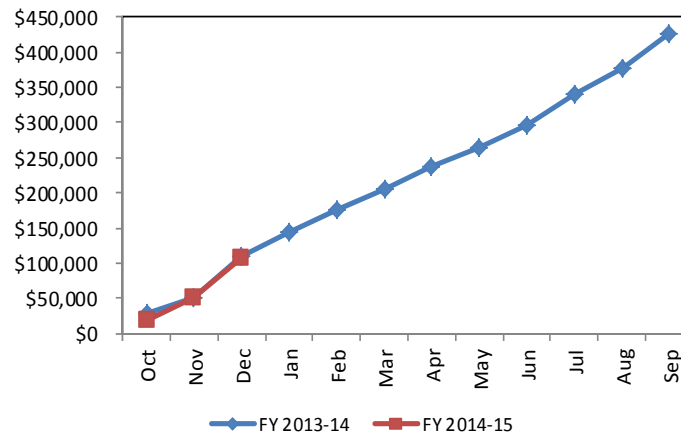
ALL EXPENSES

	FY 2013-14	FY 2014-15	Variance
Oct	\$79,179	\$83,596	\$4,417
Nov	88,876	83,285	(5,591)
Dec	118,448	128,938	10,490
Jan	84,834		
Feb	75,046		
Mar	81,882		
Apr	78,188		
May	89,869		
Jun	83,353		
Jul	99,016		
Aug	98,277		
Sep	140,563		
Total	\$1,117,530	\$295,819	\$9,316



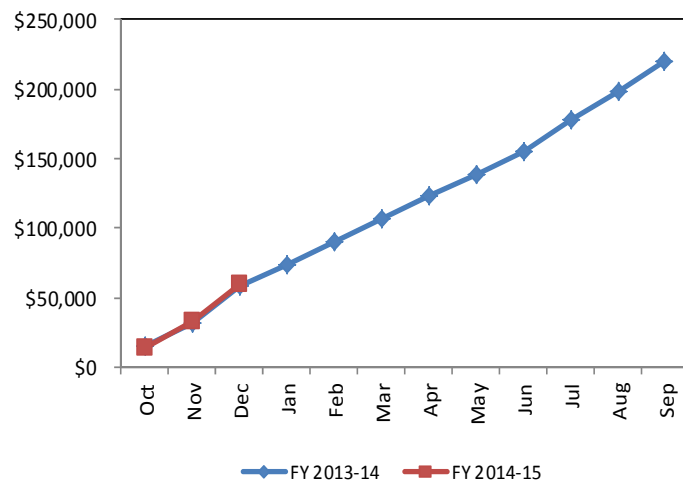
POLICE

	FY 2013-14	FY 2014-15	Variance
Oct	\$29,227	\$19,262	(\$9,965)
Nov	21,557	31,339	9,782
Dec	58,095	57,789	(306)
Jan	35,212		
Feb	31,340		
Mar	31,152		
Apr	31,437		
May	27,178		
Jun	32,164		
Jul	42,757		
Aug	36,838		
Sep	49,275		
Total	\$426,231	\$108,390	(\$489)



FIRE

	FY 2013-14	FY 2014-15	Variance
Oct	\$14,775	\$13,502	(\$1,273)
Nov	17,133	19,557	2,424
Dec	26,151	26,055	(96)
Jan	15,708		
Feb	16,476		
Mar	16,859		
Apr	15,798		
May	15,816		
Jun	16,850		
Jul	22,240		
Aug	20,946		
Sep	21,365		
Total	\$220,117	\$59,114	\$1,055



GENERAL FUND EXPENDITURES

DEPARTMENT	AMENDED BUDGET ¹	EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Building Services	\$23,896	\$7,487	\$23,896	\$0
Business Dev/Procurement Svcs	2,855	634	2,854	(0)
City Attorney's Office	15,147	3,489	15,103	(44)
City Auditor's Office	2,844	575	2,823	(21)
City Controller's Office	5,603	934	5,602	(1)
City Manager's Office	1,829	544	1,828	(1)
City Secretary's Office	3,028	558	3,028	0
Civil Service	2,345	442	2,342	(3)
Code Compliance	35,383	9,062	35,383	0
Court Services	20,185	10,607	20,025	(160)
Fire	228,009	59,114	228,009	0
Housing	11,628	6,228	11,628	0
Human Resources	4,638	1,374	4,635	(4)
Judiciary	3,695	748	3,559	(136)
Library	26,144	5,550	26,144	0
Management Services	5,650	3,098	5,552	(98)
Mayor and Council	3,923	869	3,923	(0)
Non-Departmental	49,342	5,770	48,942	(400)
Office of Cultural Affairs	17,288	6,335	17,206	(82)
Office of Economic Development	1,577	1,051	1,577	0
Office of Financial Services	3,643	710	3,604	(38)
Park and Recreation	81,877	25,048	81,877	0
Planning & Neighborhood Vitality	2,527	595	2,527	0
Police	438,060	108,390	438,060	0
Public Works	6,861	3,114	6,861	(1)
Sanitation Services	75,694	15,790	75,694	0
Street Lighting	17,923	3,491	17,923	0
Street Services	65,914	13,435	65,905	(9)
Sustainable Dev/Construction ⁴	1,540	579	1,380	(160)
Trinity Watershed Management	1,351	197	1,330	(21)
OTHER				
Fuel Cost (to be allocated) ⁵	0	0	(2,372)	(2,372)
RESERVES AND TRANSFERS				
Contingency Reserve	450	0	450	0
Liability/Claim Fund	4,170	0	4,170	0
Salary & Benefit Reserve	1,800	0	1,800	0
TOTAL EXPENDITURES	\$1,166,814	\$295,819	\$1,163,264	(\$3,551)

PROPRIETARY FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
AVIATION				
BEGINNING FUND BALANCE	\$12,043	\$ -	\$12,043	\$ -
REVENUES:				
Field Maintenance	27,571	6,177	27,680	109
Terminal Maintenance	32,613	6,663	32,613	0
Parking Garage	24,283	5,975	24,283	0
All Remaining Revenues	2,077	471	2,463	386
TOTAL REVENUES	86,545	19,286	87,039	494
TOTAL EXPENDITURES	86,545	14,718	85,871	(674)
ENDING FUND BALANCE	\$12,043	\$ -	\$13,211	\$1,168

CONVENTION AND EVENT SERVICES

BEGINNING FUND BALANCE	\$15,621	\$ -	\$15,621	\$ -
REVENUES:				
Hotel Occupancy Tax	50,263	8,426	50,263	0
Alcoholic Beverage Tax	9,650	0	9,650	0
Contract Services	7,883	1,818	7,883	0
All Remaining Revenues	9,595	1,776	9,612	17
TOTAL REVENUES	77,392	12,021	77,409	17
TOTAL EXPENDITURES	77,345	15,270	77,355	10
ENDING FUND BALANCE	\$15,667	\$ -	\$15,674	\$7

PROPRIETARY FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
SUSTAINABLE DEVELOPMENT AND CONSTRUCTION				
BEGINNING FUND BALANCE	\$29,798	\$ -	\$29,798	\$ -
REVENUES:				
Building Permits	16,973	4,930	17,199	226
Certificate of Occupancy	1,324	324	1,345	21
Plan Review	3,562	1,016	3,596	34
Registration/License	1,018	212	1,018	0
Special Plats	878	224	878	0
Private Development	998	275	1,000	2
Zoning	1,172	232	1,172	0
Interest Earnings	116	0	116	0
All Remaining Revenues	1,464	446	1,464	0
TOTAL REVENUES	27,505	7,659	27,787	282
TOTAL EXPENDITURES	26,839	4,790	26,059	(779)
ENDING FUND BALANCE	\$30,465	\$ -	\$31,526	\$1,061
MUNICIPAL RADIO				
BEGINNING FUND BALANCE	\$1,234	\$ -	\$1,234	\$ -
REVENUES:				
Local Sales	2,003	473	2,003	0
National Sales	8	15	20	12
Local Political	4	0	4	0
Local New Sales	100	117	125	25
Interest Earned	7	0	7	0
All Remaining Revenues	5	0	5	0
TOTAL REVENUES	2,126	605	2,163	37
TOTAL EXPENDITURES	2,062	603	1,996	(66)
ENDING FUND BALANCE	\$1,298	\$ -	\$1,401	\$103

PROPRIETARY FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
WATER UTILITIES				
BEGINNING FUND BALANCE	\$71,876	\$ -	\$71,876	\$ -
REVENUES:				
Treated Water - Retail	271,965	65,480	268,593	(3,372)
Treated Water - Wholesale	72,565	17,270	71,643	(922)
Wastewater - Retail	219,098	53,932	217,908	(1,190)
Wastewater - Wholesale	10,217	1,756	9,418	(798)
All Remaining Revenues	40,676	9,065	37,417	(3,259)
TOTAL REVENUES	614,521	147,503	604,979	(9,542)
TOTAL EXPENDITURES	614,521	111,806	604,979	(9,542)
ENDING FUND BALANCE	\$71,876	\$ -	\$71,876	\$0

COMMUNICATION & INFORMATION SERVICES

BEGINNING FUND BALANCE	\$9,991	\$ -	\$9,991	\$ -
REVENUES:				
Interdepartmental Charges	51,934	12,979	51,934	0
Telephones Leased	7,971	637	7,971	0
Circuits	1,501	0	1,501	0
Desktop Services	1,060	250	1,060	0
Interest	102	0	102	0
Equipment Rental	4,957	1,233	4,957	0
Miscellaneous	77	27	78	1
TOTAL REVENUES	67,603	15,127	67,603	1
TOTAL EXPENDITURES	70,446	23,741	70,375	(70)
ENDING FUND BALANCE	\$7,148	\$ -	\$7,219	\$71

PROPRIETARY FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
EQUIPMENT SERVICES				
BEGINNING FUND BALANCE	\$3,165	\$ -	\$3,165	\$ -
REVENUES:				
Rental/Wreck	31,486	2,436	31,688	202
Fuel	22,597	1,858	19,704	(2,893)
Auto Auction	328	22	398	70
Miscellaneous Revenue	16	4	49	33
Interest and Other	5	0	5	0
TOTAL REVENUES⁶	54,432	4,319	51,843	(2,589)
TOTAL EXPENDITURES⁶	54,432	8,316	51,843	(2,589)
ENDING FUND BALANCE	\$3,165	\$ -	\$3,165	\$0

EXPRESS BUSINESS CENTER

BEGINNING FUND BALANCE	\$1,888	\$ -	\$1,888	\$ -
REVENUES:				
Postage Sales	2,703	604	2,703	0
All Other Revenues	1,278	403	1,330	52
TOTAL REVENUES	3,981	1,008	4,033	52
TOTAL EXPENDITURES	4,812	1,035	4,812	(0)
ENDING FUND BALANCE	\$1,058	\$ -	\$1,109	\$52

OTHER FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
9-1-1 SYSTEM OPERATIONS				
BEGINNING FUND BALANCE	\$5,837	\$ -	\$5,837	\$ -
REVENUES:				
9-1-1 Service Receipts - Wireless	5,968	689	6,193	225
9-1-1 Service Receipts - Wireline	6,909	632	6,909	0
Interest and Other	41	0	39	(1)
TOTAL REVENUES	12,918	1,321	13,141	223
TOTAL EXPENDITURES	17,239	2,135	17,231	(8)
ENDING FUND BALANCE	\$1,515	\$ -	\$1,746	\$231
STORM DRAINAGE MANAGEMENT				
BEGINNING FUND BALANCE	\$4,620	\$ -	\$4,620	\$ -
REVENUES:				
Storm Water Fees	51,079	12,949	51,079	0
TOTAL REVENUES	51,079	12,949	51,079	0
TOTAL EXPENDITURES	53,599	5,783	53,564	(35)
ENDING FUND BALANCE	\$2,099	\$ -	\$2,135	\$35

OTHER FUNDS

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
EMPLOYEE BENEFITS				
TOTAL EXPENDITURES	\$1,370	\$167	\$1,370	\$0
RISK MANAGEMENT				
TOTAL EXPENDITURES	\$2,525	\$481	\$2,520	(\$5)

LIABILITY/CLAIMS FUND

Beginning Balance October 1, 2014	\$5,464
Budgeted Revenue	5,634
FY 2014-15 Available Funds	11,097
Paid October 2014	(155)
Paid November 2014	(382)
Paid December 2014	(523)
Balance as of December 31, 2014	\$10,038

DEBT SERVICE FUND

DEPARTMENT	BUDGET	YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
DEBT SERVICE FUND				
BEGINNING FUND BALANCE	\$2,012	\$ -	\$2,012	\$ -
REVENUES:				
Ad Valorem	214,354	66,009	214,354	0
Interest/Transfers/Other	20,842	0	20,842	0
TOTAL REVENUES	235,197	66,009	235,197	0
TOTAL EXPENDITURES	229,908	0	226,719	(3,190)
ENDING FUND BALANCE	\$7,300	\$ -	\$10,490	\$3,190

NOTES

(Dollars in 000s)

1. The General Fund Budget was amended/increased by \$129 based on Council's approved use of contingency reserve funds on December 10, 2014 by CR# 14-2194.
2. Municipal Court revenue is projected to be \$1,428 above budget based on analysis of year end collection revenues of the previous two fiscal years.
3. Emergency Ambulance revenue is projected to be \$6,709 below budget due to a reduction in the reimbursement from the State as a result of the increased number of ambulance service providers requesting reimbursement.
4. Sustainable Development and Construction is projected to be \$160 below budget due to vacancies.
5. General fund fuel expenses are projected to be \$2,372 below budget due to a decline in fuel prices.
6. Equipment Services revenues and expenses are projected to be \$2,589 below budget due to a decline in fuel prices.

**GENERAL FUND
HISTORICAL REVENUE COMPARISON
AS OF DECEMBER
(000s)**

	FY 2012-13			FY 2013-14			FY 2014-15		
	AMENDED BUDGET	YEAR TO DATE	YEAR-END ACTUAL*	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST**	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST***
TAXES									
Ad Valorem Tax	\$451,489	\$153,481	\$450,752	\$483,898	\$172,512	\$484,244	\$520,321	\$194,951	\$520,321
Sales Tax	231,463	60,978	241,946	255,519	65,396	255,519	268,666	70,844	268,666
TOTAL TAXES	682,952	214,459	692,698	739,417	237,909	739,763	788,987	265,795	788,987
FRANCHISE REVENUES									
Oncor Electric	49,323	15,887	51,139	51,110	15,732	52,472	50,014	15,171	50,014
AT&T	14,875	0	15,132	13,422	0	13,640	12,064	0	12,064
Atmos Energy	11,174	0	11,736	12,228	0	15,102	12,178	0	12,178
Time Warner Cable	6,170	0	6,362	6,376	0	5,969	5,768	0	5,768
Other	18,096	1,866	20,012	20,773	3	21,301	22,336	11	22,336
TOTAL FRANCHISE REVENUES	99,638	17,754	104,381	103,908	15,735	108,484	102,360	15,181	102,360
LICENSES AND PERMITS	9,808	2,609	9,786	9,090	2,009	9,774	9,857	2,804	9,816
INTEREST EARNED	755	84	455	632	91	675	591	0	591
INTERGOVERNMENTAL	5,589	0	6,715	6,203	0	6,887	6,638	0	6,638
FINES AND FORFEITURES									
Municipal Court	16,540	2,846	14,754	13,779	3,316	14,824	12,214	2,792	13,642
Vehicle Towing & Storage	7,678	1,611	6,881	6,957	1,566	6,941	6,978	1,658	6,978
Parking Fines	5,962	247	4,342	5,070	177	3,989	4,419	0	4,419
Red Light Camera Fines	6,867	0	7,719	6,867	0	7,391	7,335	0	7,335
Public Library	603	127	522	553	109	471	500	97	500
TOTAL FINES	37,650	4,830	34,218	33,227	5,168	33,616	31,446	4,548	32,874
CHARGES FOR SERVICE									
Sanitation Service	59,838	15,547	60,860	62,010	16,001	62,148	63,530	16,662	63,669
Parks	8,629	1,806	9,943	9,716	1,717	10,767	9,814	1,424	9,830
Private Disposal Fees	18,864	4,543	18,574	17,694	3,278	19,289	17,509	4,968	17,888
Emergency Ambulance	20,207	1,388	20,507	42,982	2,509	43,367	33,626	4,514	26,917
Security Alarm	4,231	1,173	4,361	4,500	1,016	4,570	4,510	1,143	4,510
Street Lighting	1,200	63	1,450	1,000	0	665	743	0	743
Vital Statistics	1,492	589	1,562	1,581	296	1,530	1,470	305	1,470
Other	17,729	5,871	18,815	20,182	5,539	20,242	21,754	5,958	21,225
TOTAL CHARGES	132,190	30,982	136,071	159,665	30,356	162,579	152,954	34,974	146,251
INTERFUND REVENUE	60,410	6,056	46,552	67,330	4,222	60,748	61,842	4,215	61,842
MISCELLANEOUS	12,311	4,894	11,192	11,109	2,030	11,321	12,140	2,363	12,197
TOTAL REVENUES	\$1,041,303	\$281,669	\$1,042,069	\$1,130,581	\$297,520	\$1,133,847	\$1,166,814	\$329,880	\$1,161,556

* Based on Actual FY 2012-13 year end revenues

** Estimates based on revenues through August 2014

*** Estimates based on revenues through December 2014

**GENERAL FUND
HISTORICAL EXPENDITURE COMPARISON
AS OF DECEMBER
(000s)**

DEPARTMENT	FY 2012-13			FY 2013-14			FY 2014-15		
	AMENDED BUDGET	YEAR TO DATE	YEAR-END ACTUAL*	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST**	AMENDED BUDGET	YEAR TO DATE	YEAR-END FORECAST***
Building Services	\$22,602	\$6,765	\$22,042	\$25,709	\$8,978	\$25,682	\$23,896	\$7,487	\$23,896
Business Dev/Procurement Svcs	2,410	573	2,229	2,654	577	2,644	2,855	634	2,854
City Attorney's Office	12,915	2,911	12,913	14,456	3,551	14,427	15,147	3,489	15,103
City Auditor's Office	2,180	485	2,087	2,391	527	2,376	2,844	575	2,823
City Controller's Office	4,969	994	4,781	5,391	1,052	5,378	5,603	934	5,602
City Manager's Office	1,509	484	1,503	1,596	522	1,596	1,829	544	1,828
City Secretary's Office	2,877	492	3,015	2,944	419	2,930	3,028	558	3,028
Civil Service	1,829	391	1,735	2,126	404	2,076	2,345	442	2,342
Code Compliance	30,663	6,989	30,096	33,720	7,769	33,042	35,383	9,062	35,383
Court Services	19,083	3,796	19,008	20,039	11,215	19,930	20,185	10,607	20,025
Fire	207,275	51,152	207,212	221,718	58,059	221,263	228,009	59,114	228,009
Housing	9,516	4,933	9,516	11,373	6,258	11,360	11,628	6,228	11,628
Human Resources	3,752	1,039	3,237	4,121	1,330	4,121	4,638	1,374	4,635
Judiciary	3,286	540	2,980	3,528	768	3,406	3,695	748	3,559
Library	20,295	5,104	19,845	22,370	6,040	22,365	26,144	5,550	26,144
Management Services	4,646	3,677	4,478	5,568	2,219	5,320	5,650	3,098	5,552
Mayor and Council	3,864	845	3,706	3,911	871	3,878	3,923	869	3,923
Non-Departmental	33,239	7,182	31,482	38,455	6,457	37,836	49,342	5,770	48,942
Office of Cultural Affairs	16,025	4,980	15,083	16,916	5,191	16,914	17,288	6,335	17,206
Office of Economic Development	760	586	756	1,122	1,046	1,122	1,577	1,051	1,577
Office of Financial Services	2,147	395	1,757	2,826	488	2,753	3,643	710	3,604
Park and Recreation	73,442	21,776	73,292	78,764	19,509	78,764	81,877	25,048	81,877
Planning and Neighborhood Vitality							2,527	595	2,527
Police	402,252	87,584	401,874	428,943	108,879	428,416	438,060	108,390	438,060
Public Works	5,279	2,784	5,053	7,121	2,541	6,803	6,861	3,114	6,861
Sanitation Services	73,596	13,359	73,350	74,797	14,469	74,797	75,694	15,790	75,694
Street Lighting	18,318	4,850	18,029	18,201	3,597	18,118	17,923	3,491	17,923
Street Services	57,262	9,642	55,620	61,742	13,003	61,732	65,914	13,435	65,905
Sustainable Dev/Construction	1,238	702	463	1,613	636	1,498	1,540	579	1,380
Trinity Watershed Management	244	222	205	641	126	559	1,351	197	1,330
OTHER									
Fuel and Fleet Cost (to be allocated)									(2,372)
RESERVES AND TRANSFERS									
Contingency Reserve	200		200	3,248		3,248	450		450
Liability/Claim Fund	3,630		3,630	11,531		11,531	4,170		4,170
Salary and Benefit Reserve	0		0	1,045		1,045	1,800		1,800
EXPENDITURES	\$1,041,303	\$245,233	\$1,031,177	\$1,130,581	\$286,503	\$1,126,929	\$1,166,814	\$295,819	\$1,163,264

* Based on Actual FY 2012-13 year end expenditures

**Estimates based on expenditures through August 2014

*** Estimates based on expenditures through December 2014