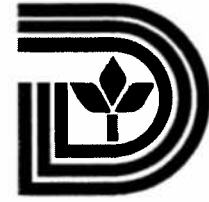


Memorandum



CITY OF DALLAS

DATE October 4, 2013
TO The Honorable Mayor and Members of the City Council
SUBJECT Financial Forecast Report

The FY 2012-13 Financial Forecast Report based on information through August 2013 is attached and provided for your information.

For FY 2012-13, General Fund revenues are projected to be \$585,000 above budget and expenditures are projected to be \$3,358,000 below budget. This results in forecast revenues being in excess of forecast expenditures by \$3,944,000.

We will continue to closely monitor revenues and expenditures and keep you informed.


A.C. Gonzalez
Interim City Manager

Attachment

c: Ryan S. Evans, Interim First Assistant City Manager
Jill A. Jordan, P.E., Assistant City Manager
Forest Turner, Assistant City Manager
Joey Zapata, Assistant City Manager
Charles M. Cato, Interim Assistant City Manager
Theresa O' Donnell, Interim Assistant City Manager
Jeanne Chipperfield, Chief Financial Officer
Jack Ireland, Director, Office of Financial Services

**GENERAL FUND
COMPARISON OF FY 2012-13 REVENUES AND EXPENDITURES
AS OF AUGUST 31, 2013
(000s)**

<u>ITEM</u>	<u>BUDGET</u>	<u>YEAR TO DATE</u>	<u>YEAR-END FORECAST</u>	<u>BUDGET VS FORECAST VARIANCE</u>
Revenues	\$1,041,303	\$951,783	\$1,041,889	\$585
Expenditures	\$1,041,303	\$927,556	\$1,037,945	(\$3,358)
Net Excess of Revenues Over Expenditures/Transfers	<u>\$0</u>	<u>\$24,228</u>	<u>\$3,944</u>	<u>\$3,944</u>

**FINANCIAL FORECAST REPORT
FY 2012-13
AS OF AUGUST 31, 2013**

GENERAL FUND

Revenues

- Total General Fund revenues are estimated to be \$585,000 above budget.
 - Other franchise revenues are projected to be \$1,367,000 above budget due to unexpected growth in total business and data telephone access lines.
 - Intergovernmental revenues are projected to be \$875,000 above budget primarily due to higher than expected payments from the city of Euless as part of the DFW Airport revenue sharing agreement.
 - Municipal Court revenues are projected to be \$1,489,000 below budget primarily as a result of a decrease in the number of citations being written.
 - Vehicle Towing and Storage fees are projected to be \$847,000 below budget primarily due to a decrease in the number of tows resulting from arrests and an increase in the number of tows conducted by the County Sheriff's Office resulting in cars being towed to other auto pounds.
 - Parking Fines are projected to be \$1,192,000 below budget due to lower ticket issuance as a result of fewer cars parking downtown because of construction and increased use of alternative public transportation.
 - Park and Recreation revenue is projected to be \$1,230,000 above budget primarily due to an increase in the number of special events at the GEXA Energy Pavilion at Fair Park and higher than expected revenues from contract classes.
 - Street Lighting revenue is projected to be \$247,000 above budget due to a higher than expected reimbursement from TXDOT for the re-lamping of freeway lights.
 - Other charges for service are projected to be \$939,000 above budget due to an increase in requests for fire prevention inspections and re-inspections as well as increased gas royalties at the landfill.
 - Interfund revenue is projected to be \$13,700,000 below budget due to deferred transfers from internal City funds.
 - Miscellaneous revenue is projected to be \$647,000 below budget primarily due to decreased commodity prices for paper and cardboard recycling and lower revenue associated with auto auction sales.

Expenditures

- Total General Fund expenditures are estimated to be \$3,358,000 below budget.

PROPRIETARY FUNDS

- Aviation revenues are projected to be \$5,290,000 above budget primarily due to additional landing fee collections related to the Love Field Modernization Project.
- Sustainable Development and Construction expenses are projected to be \$1,753,000 under budget primarily due to delays in hiring. Revenues are projected to be \$2,758,000 over budget due to the increase in building permits as a result of increased construction.
- WRR Municipal Radio revenues are projected to be \$589,000 under budget primarily due to the sale of commercials being less than planned. Expenditures are projected to be \$589,000 under budget primarily due to a reduction in the sales commission costs and other expenses which are driven by advertisement sales.

FINANCIAL FORECAST REPORT
FY 2012-13
AS OF AUGUST 31, 2013

- Communication and Information Services expenditures are projected to be \$3,383,000 under budget due to vacancies and lower than expected debt service payment.
- 911 System Operations revenues are projected to be \$926,000 over budget due to higher than anticipated wireline revenues.
- Employee Benefits is projected to be \$142,000 under budget due to lower than expected expenses related to the Wellness Program.

**GENERAL FUND
FORECAST OF FY 2012-13 REVENUES
AS OF AUGUST 31, 2013
(000s)**

	BUDGET	REVENUES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
TAXES				
Ad Valorem Tax	\$451,489	\$450,231	\$450,615	(\$874)
Sales Tax	\$231,463	\$200,338	\$241,592	\$10,129
TOTAL TAXES	\$682,952	\$650,569	\$692,207	\$9,255
FRANCHISE REVENUES				
Oncor Electric	\$49,323	\$51,139	\$51,139	\$1,816
AT&T	\$14,875	\$11,465	\$15,037	\$162
Atmos Energy	\$11,174	\$9,785	\$10,984	(\$190)
Time Warner Cable	\$6,170	\$4,796	\$6,391	\$221
Other	\$18,096	\$12,695	\$19,463	\$1,367
TOTAL FRANCHISE REVENUES	\$99,639	\$89,879	\$103,015	\$3,376
LICENSES AND PERMITS	\$9,808	\$9,128	\$9,984	\$176
INTEREST EARNED	\$755	\$714	\$738	(\$17)
INTERGOVERNMENTAL	\$5,589	\$5,880	\$6,464	\$875
FINES AND FORFEITURES				
Municipal Court	\$16,540	\$13,399	\$15,052	(\$1,489)
Vehicle Towing & Storage	\$7,678	\$6,261	\$6,831	(\$847)
Parking Fines	\$5,962	\$3,310	\$4,770	(\$1,192)
Red Light Camera Fines	\$6,867	\$0	\$6,985	\$117
Public Library	\$603	\$481	\$518	(\$85)
TOTAL FINES	\$37,650	\$23,451	\$34,155	(\$3,495)
CHARGES FOR SERVICE				
Sanitation Service	\$59,838	\$56,218	\$61,344	\$1,506
Parks	\$8,629	\$9,081	\$9,860	\$1,230
Private Disposal Fees	\$18,864	\$16,714	\$18,844	(\$20)
Emergency Ambulance	\$20,207	\$17,223	\$20,759	\$552
Security Alarm	\$4,231	\$4,107	\$4,450	\$219
Street Lighting	\$1,200	\$898	\$1,447	\$247
Vital Statistics	\$1,492	\$1,452	\$1,581	\$89
Other	\$17,729	\$16,839	\$18,668	\$939
TOTAL CHARGES	\$132,190	\$122,532	\$136,952	\$4,762
INTERFUND REVENUE	\$60,410	\$38,234	\$46,710	(\$13,700)
MISCELLANEOUS	\$12,311	\$11,395	\$11,664	(\$647)
TOTAL REVENUES	\$1,041,303	\$951,783	\$1,041,889	\$585

**GENERAL FUND
FORECAST OF FY 2012-13 EXPENDITURES
AS OF AUGUST 31, 2013
(000s)**

DEPARTMENT	BUDGET	EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Building Services	\$22,602	\$18,848	\$22,599	(\$3)
Business Dev/Procurement Svcs	\$2,410	\$1,949	\$2,403	(\$7)
City Attorney's Office	\$12,890	\$11,472	\$12,888	(\$1)
City Auditor's Office	\$2,180	\$1,839	\$2,085	(\$95)
City Controller's Office	\$4,066	\$3,562	\$3,998	(\$67)
City Manager's Office	\$1,509	\$1,429	\$1,448	(\$60)
City Secretary's Office	\$1,758	\$1,579	\$1,718	(\$40)
Civil Service	\$1,829	\$1,546	\$1,821	(\$8)
Code Compliance	\$30,663	\$25,965	\$30,663	\$0
Court Services	\$10,949	\$9,433	\$10,918	(\$31)
Elections	\$1,120	\$1,008	\$1,119	(\$0)
Fire	\$205,932	\$193,420	\$205,922	(\$10)
Housing	\$9,516	\$9,130	\$9,502	(\$14)
Human Resources	\$3,752	\$3,181	\$3,710	(\$42)
Independent Audit	\$903	\$0	\$903	\$0
Jail Contract - Lew Sterrett	\$8,229	\$8,229	\$8,229	\$0
Judiciary	\$3,286	\$2,904	\$3,153	(\$134)
Library	\$20,295	\$17,544	\$20,147	(\$147)
Management Services	\$4,646	\$4,103	\$4,448	(\$198)
Mayor and Council	\$3,864	\$3,326	\$3,748	(\$115)
Non-Departmental	\$33,239	\$28,000	\$32,479	(\$760)
Office of Cultural Affairs	\$16,025	\$13,230	\$15,853	(\$172)
Office of Economic Development	\$760	\$760	\$760	\$0
Office of Financial Services	\$2,147	\$1,539	\$2,129	(\$18)
Park and Recreation	\$73,442	\$67,431	\$73,367	(\$75)
Police	\$402,252	\$366,373	\$401,923	(\$329)
Public Works and Transportation	\$5,279	\$5,036	\$5,036	(\$243)
Sanitation Services	\$73,596	\$57,007	\$73,586	(\$10)
Street Lighting	\$18,318	\$15,955	\$18,082	(\$236)
Street Services	\$57,262	\$50,313	\$57,260	(\$2)
Sustainable Dev/Construction	\$1,238	\$1,199	\$1,199	(\$39)
Trinity Watershed Management	\$244	\$244	\$244	(\$0)
RESERVES AND TRANSFERS				
Contingency Reserve	\$200	\$0	\$200	\$0
Liability Reserve/Claim Fund	\$3,630	\$0	\$3,630	\$0
Salary and Benefit Reserve	\$1,273	\$0	\$773	(\$500)
TOTAL EXPENDITURES	\$1,041,303	\$927,556	\$1,037,945	(\$3,358)

PROPRIETARY FUNDS
FORECAST OF FY 2012-13 REVENUES AND EXPENDITURES
AS OF AUGUST 31, 2013
(000s)

DEPARTMENT	BUDGET	REVENUES AND EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Aviation				
Revenues	\$52,043	\$48,982	\$57,334	\$5,290
Expenses	\$52,043	\$40,174	\$51,973	(\$70)
Net Excess of Revenues Over Expenses/Transfer	<u>\$0</u>	<u>\$8,809</u>	<u>\$5,361</u>	<u>\$5,361</u>
Convention Center				
Revenues	\$69,328	\$62,809	\$69,117	(\$212)
Expenses	\$69,328	\$57,810	\$68,401	(\$927)
Net Excess of Revenues Over Expenses/Transfer	<u>\$0</u>	<u>\$4,998</u>	<u>\$715</u>	<u>\$715</u>
Sustainable Dev/Construction				
Revenues	\$23,243	\$24,513	\$26,000	\$2,758
Expenses	\$23,171	\$17,383	\$21,418	(\$1,753)
Net Excess of Revenues Over Expenses/Transfer	<u>\$72</u>	<u>\$7,130</u>	<u>\$4,583</u>	<u>\$4,510</u>
Municipal Radio Fund				
Revenues	\$2,625	\$1,768	\$2,036	(\$589)
Expenses	\$2,599	\$1,889	\$2,010	(\$589)
Net Excess of Revenues Over Expenses/Transfer	<u>\$26</u>	<u>(\$121)</u>	<u>\$26</u>	<u>\$1</u>
Water Utilities				
Revenues	\$563,964	\$498,980	\$553,091	(\$10,873)
Expenses	\$563,964	\$457,118	\$553,091	(\$10,873)
Net Excess of Revenues Over Expenses/Transfer	<u>\$0</u>	<u>\$41,862</u>	<u>\$0</u>	<u>\$0</u>
Communication & Information Svcs.				
Revenues	\$46,172	\$38,815	\$44,522	(\$1,650)
Expenses	\$54,643	\$44,751	\$51,261	(\$3,383)
Net Excess of Revenues Over Expenses/Transfer	<u>(\$8,471)</u>	<u>(\$5,936)</u>	<u>(\$6,738)</u>	<u>\$1,733</u>

PROPRIETARY FUNDS
FORECAST OF FY 2012-13 REVENUES AND EXPENDITURES
AS OF AUGUST 31, 2013
(000s)

DEPARTMENT	BUDGET	REVENUES AND EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Equipment Services				
Revenues	\$53,033	\$36,913	\$53,032	(\$1)
Expenses	\$53,033	\$41,878	\$53,032	(\$1)
Net Excess of Revenues Over Expenses/Transfer	<u>\$0</u>	<u>(\$4,965)</u>	<u>\$0</u>	<u>\$0</u>
Express Business				
Revenues	\$4,119	\$3,233	\$3,953	(\$167)
Expenses	\$3,813	\$3,114	\$3,701	(\$112)
Net Excess of Revenues Over Expenses/Transfer	<u>\$307</u>	<u>\$118</u>	<u>\$252</u>	<u>(\$55)</u>

OTHER FUNDS
FORECAST OF FY 2012-13 REVENUES AND EXPENDITURES
AS OF AUGUST 31, 2013
(000s)

DEPARTMENT	BUDGET	REVENUES AND EXPENDITURES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Employee Benefits	\$1,015	\$454	\$874	(\$142)
Risk Management	\$1,975	\$1,752	\$1,973	(\$2)
9-1-1 System Operations				
Revenues	\$13,170	\$12,602	\$14,096	\$926
Expenses	\$18,230	\$10,380	\$17,484	(\$746)
Net Excess of Revenues Over Expenses/Transfer	<u>(\$5,060)</u>	<u>\$2,223</u>	<u>(\$3,388)</u>	<u>\$1,672</u>
Storm Water Drainage				
Revenues	\$49,746	\$48,020	\$50,300	\$554
Expenses	\$57,729	\$35,331	\$57,473	(\$256)
Net Excess of Revenues Over Expenses/Transfer	<u>(\$7,982)</u>	<u>\$12,690</u>	<u>(\$7,173)</u>	<u>\$809</u>

**DEBT SERVICE FUND
FORECAST OF FY 2012-13 REVENUES AND EXPENDITURES
AS OF AUGUST 31, 2013
(000s)**

DEBT SERVICE	BUDGET	EXPENDITURES AND REVENUES YEAR TO DATE	YEAR-END FORECAST	BUDGET VS FORECAST VARIANCE
Beginning Balance	\$5,233	\$0	\$6,362	\$1,129
Revenues	\$235,408	\$234,426	\$234,558	(\$850)
Expenses	<u>\$235,685</u>	<u>\$235,408</u>	<u>\$235,408</u>	<u>(\$277)</u>
Ending Balance	<u><u>\$4,955</u></u>	<u><u>(\$982)</u></u>	<u><u>\$5,512</u></u>	<u><u>\$557</u></u>

CONTINGENCY RESERVE STATUS

Beginning Balance October 1, 2012	\$5,100,000
Budgeted Transfer In	\$200,000
Balance as of August 31, 2013	<u>\$5,300,000</u>

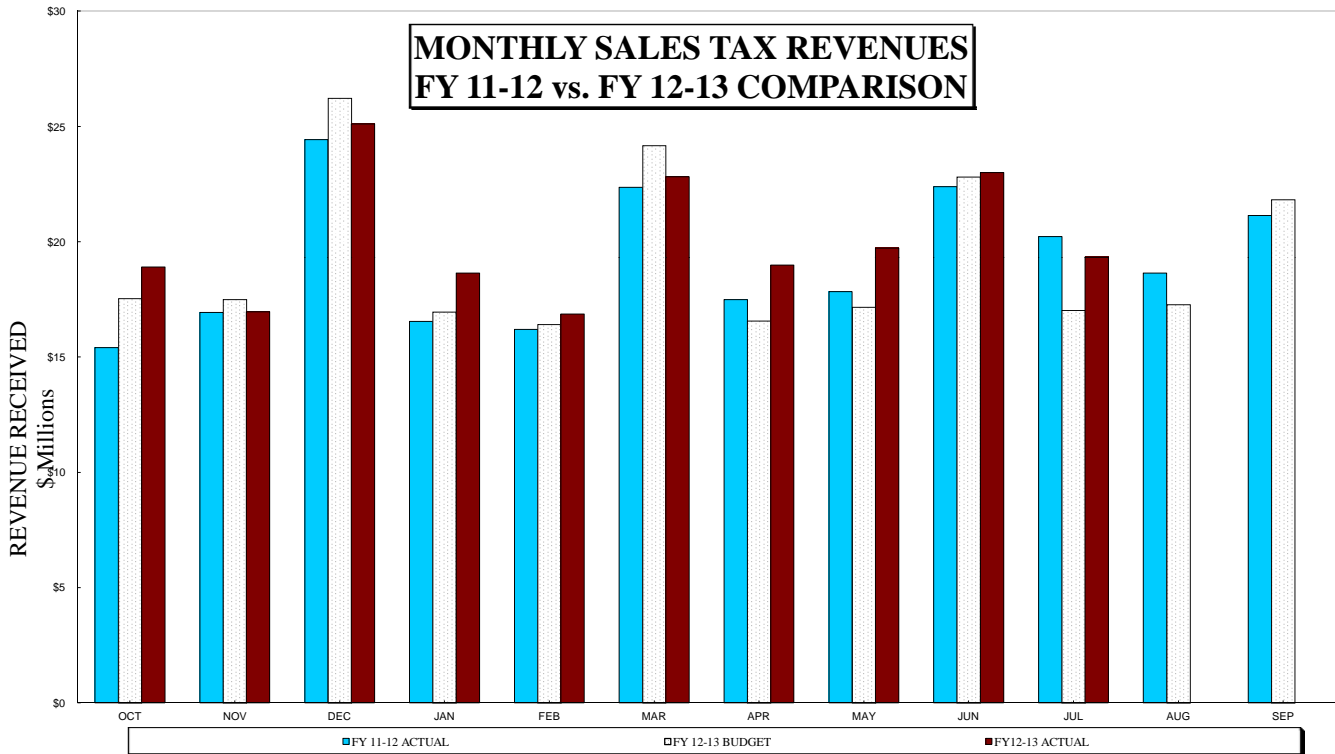
LIABILITY/CLAIMS FUND

Beginning Balance October 1, 2012	\$4,295,717
Revised Budgeted Revenue	<u>\$5,526,300</u>
FY 2012-13 Available Funds	\$9,822,017
Paid October 2012	(\$928,543)
Paid November 2012	(\$711,014)
Paid December 2012	(\$483,467)
Paid January 2013	(\$324,095)
Paid February 2013	(\$386,353)
Paid March 2013	(\$640,937)
Paid April 2013	(\$220,048)
Paid May 2013	(\$870,029)
Paid June 2013	(\$603,823)
Paid July 2013	(\$954,172)
Paid August 2013	(\$938,687)
Balance as of August 31, 2013	<u>\$2,760,849</u>

SALES TAX

as of July 2013

	ACTUAL FY 2011-12	BUDGET FY 2012-13	ACTUAL FY 2012-13	YTD VARIANCE FY 12-13 ACT. VS. FY 11-12 ACT.		YTD VARIANCE FY 12-13 ACTUAL VS. BUDGET	
				DOLLARS	PERCENT	DOLLARS	PERCENT
OCT	\$15,401,765	\$17,542,004	\$18,909,571	\$3,507,806	22.8%	\$1,367,567	7.8%
NOV	16,931,117	17,495,657	16,954,555	23,438	0.1%	(541,102)	-3.1%
DEC	24,429,551	26,220,175	25,113,531	683,980	2.8%	(1,106,644)	-4.2%
JAN	16,540,783	16,954,266	18,640,007	2,099,224	12.7%	1,685,741	9.9%
FEB	16,195,414	16,418,404	16,860,157	664,743	4.1%	441,753	2.7%
MAR	22,362,792	24,175,756	22,819,012	456,220	2.0%	(1,356,744)	-5.6%
APR	17,489,176	16,567,636	18,991,012	1,501,836	8.6%	2,423,376	14.6%
MAY	17,840,445	17,165,800	19,720,602	1,880,157	10.5%	2,554,802	14.9%
JUN	22,383,001	22,804,133	23,000,521	617,520	2.8%	196,388	0.9%
JUL	20,223,678	17,025,086	19,328,989	(894,689)	-4.4%	2,303,903	13.5%
AUG	18,639,347	17,268,947					
SEP	21,140,086	21,825,304					
TOTAL	\$229,577,155	\$231,463,168	\$200,337,957	\$10,540,235	5.6%	\$7,969,039	4.1%



**GENERAL FUND
HISTORICAL REVENUE COMPARISON
AS OF AUGUST
(000s)**

	FY 2010-11		FY 2011-12		FY 2012-13	
	YEAR TO DATE	YEAR-END ACTUAL	YEAR TO DATE	YEAR-END ACTUAL	YEAR TO DATE	YEAR-END FORECAST
TAXES						
Ad Valorem Tax	\$440,443	\$440,922	\$438,258	\$439,212	\$450,231	\$450,615
Sales Tax	\$160,225	\$215,893	\$208,437	\$229,577	\$200,338	\$241,592
TOTAL TAXES	\$600,668	\$656,815	\$646,695	\$668,789	\$650,569	\$692,207
FRANCHISE REVENUES						
Oncor Electric	\$50,225	\$50,798	\$52,466	\$52,466	\$51,139	\$51,139
AT&T	\$13,462	\$17,777	\$12,375	\$16,392	\$11,465	\$15,037
Atmos Energy	\$10,061	\$12,120	\$8,855	\$10,444	\$9,785	\$10,984
Time Warner Cable	\$5,200	\$6,059	\$4,360	\$6,440	\$4,796	\$6,391
Other	\$12,283	\$16,634	\$13,313	\$18,345	\$12,695	\$19,463
TOTAL FRANCHISE REVENUES	\$91,231	\$103,387	\$91,369	\$104,087	\$89,879	\$103,015
LICENSES AND PERMITS	\$8,867	\$9,292	\$8,781	\$9,771	\$9,128	\$9,984
INTEREST EARNED	\$937	\$1,153	\$1,133	\$1,127	\$714	\$738
INTERGOVERNMENTAL	\$5,345	\$5,494	\$6,206	\$6,427	\$5,880	\$6,464
FINES AND FORFEITURES						
Municipal Court	\$13,933	\$15,640	\$13,281	\$15,241	\$13,399	\$15,052
Vehicle Towing & Storage	\$6,710	\$7,384	\$6,432	\$6,938	\$6,261	\$6,831
Parking Fines	\$4,585	\$5,569	\$3,432	\$5,047	\$3,310	\$4,770
Red Light Camera Fines	\$0	\$6,868	\$0	\$7,322	\$0	\$6,985
Public Library	\$502	\$549	\$487	\$533	\$481	\$518
TOTAL FINES	\$25,730	\$36,010	\$23,630	\$35,081	\$23,451	\$34,155
CHARGES FOR SERVICE						
Sanitation Service	\$56,422	\$59,869	\$57,087	\$60,538	\$56,218	\$61,344
Parks	\$7,727	\$8,349	\$8,135	\$8,766	\$9,081	\$9,860
Private Disposal Fees	\$15,690	\$17,725	\$18,231	\$19,663	\$16,714	\$18,844
Emergency Ambulance	\$10,304	\$13,793	\$10,588	\$16,684	\$17,223	\$20,759
Security Alarm	\$3,890	\$4,175	\$3,989	\$4,593	\$4,107	\$4,450
Street Lighting	\$972	\$1,539	\$699	\$965	\$898	\$1,447
Vital Statistics	\$1,497	\$1,617	\$1,458	\$1,563	\$1,452	\$1,581
Other	\$16,397	\$16,580	\$16,282	\$17,376	\$16,839	\$18,668
TOTAL CHARGES	\$112,899	\$123,647	\$116,468	\$130,148	\$122,532	\$136,952
INTERFUND REVENUE	\$39,518	\$44,948	\$35,845	\$45,572	\$38,234	\$46,710
MISCELLANEOUS	\$17,197	\$19,477	\$10,830	\$12,769	\$11,395	\$11,664
TOTAL REVENUES	\$902,392	\$1,000,224	\$940,958	\$1,013,770	\$951,783	\$1,041,889

**GENERAL FUND
HISTORICAL EXPENDITURE COMPARISON
AS OF AUGUST
(000s)**

<u>DEPARTMENT</u>	<u>FY 2010-11</u>		<u>FY 2011-12</u>		<u>FY 2012-13</u>	
	<u>YEAR TO DATE</u>	<u>YEAR-END ACTUAL</u>	<u>YEAR TO DATE</u>	<u>YEAR-END ACTUAL</u>	<u>YEAR TO DATE</u>	<u>YEAR-END FORECAST</u>
Building Services	\$20,480	\$20,806	\$16,249	\$18,083	\$18,848	\$22,599
Business Dev/Procurement Svcs	\$1,758	\$2,035	\$1,837	\$2,086	\$1,949	\$2,403
City Attorney's Office	\$8,503	\$9,684	\$9,387	\$10,741	\$11,472	\$12,888
City Auditor's Office	\$1,844	\$2,077	\$1,813	\$2,030	\$1,839	\$2,085
City Controller's Office	\$3,055	\$3,245	\$3,304	\$3,485	\$3,562	\$3,998
City Manager's Office	\$1,465	\$1,567	\$1,611	\$1,628	\$1,429	\$1,448
City Secretary's Office	\$1,398	\$1,624	\$1,325	\$1,500	\$1,579	\$1,718
Civil Service	\$949	\$1,070	\$1,217	\$1,374	\$1,546	\$1,821
Code Compliance	\$22,720	\$26,325	\$23,276	\$27,795	\$25,965	\$30,663
Court Services	\$9,143	\$10,175	\$8,605	\$10,666	\$9,433	\$10,918
Elections	\$2,731	\$2,786	\$81	\$1,133	\$1,008	\$1,119
Fire	\$182,124	\$197,774	\$188,889	\$206,691	\$193,420	\$205,922
Housing	\$7,224	\$7,489	\$8,097	\$8,076	\$9,130	\$9,502
Human Resources	\$2,809	\$2,935	\$3,072	\$3,151	\$3,181	\$3,710
Independent Audit	\$1,072	\$1,072	\$937	\$937	\$0	\$903
Jail Contract - Lew Sterrett	\$8,116	\$8,116	\$7,198	\$7,852	\$8,229	\$8,229
Judiciary	\$2,525	\$2,755	\$2,487	\$3,006	\$2,904	\$3,153
Library	\$17,273	\$19,485	\$16,028	\$18,111	\$17,544	\$20,147
Management Services	\$2,388	\$2,539	\$3,199	\$3,339	\$4,103	\$4,448
Mayor and Council	\$3,036	\$3,434	\$3,098	\$3,527	\$3,326	\$3,748
Non-Departmental	\$29,880	\$33,763	\$24,415	\$28,592	\$28,000	\$32,479
Office of Cultural Affairs	\$10,944	\$12,581	\$11,804	\$13,083	\$13,230	\$15,853
Office of Economic Development	\$538	\$555	\$637	\$647	\$760	\$760
Office of Financial Services	\$1,096	\$1,395	\$1,215	\$1,521	\$1,539	\$2,129
Park and Recreation	\$62,445	\$63,993	\$61,497	\$66,281	\$67,431	\$73,367
Police	\$356,601	\$399,297	\$348,855	\$398,795	\$366,373	\$401,923
Public Works	\$11,153	\$12,016	\$4,632	\$4,775	\$5,036	\$5,036
Sanitation Services	\$61,246	\$70,907	\$61,080	\$73,537	\$57,007	\$73,586
Street Lighting	\$13,264	\$17,228	\$14,322	\$16,979	\$15,955	\$18,082
Street Services	\$36,876	\$48,862	\$45,839	\$53,629	\$50,313	\$57,260
Sustainable Dev/Construction	\$595	\$571	\$1,102	\$1,004	\$1,199	\$1,199
Trinity Watershed Management	\$55	\$357	\$237	\$265	\$244	\$244
<u>RESERVES AND TRANSFERS</u>						
Contingency Reserve	\$0	\$3,646	\$0	\$1,663	\$0	\$200
Liability Reserve/Claim Fund	\$0	\$6,569	\$0	\$5,288	\$0	\$3,630
Salary and Benefit Reserve	\$0	\$0	\$0	\$0	\$0	\$773
EXPENDITURES	\$885,306	\$998,732	\$877,346	\$1,001,271	\$927,556	\$1,037,945