

— CITY OF DALLAS —

ANNUAL BUDGET

Fiscal Year 2019-20

October 1, 2019 – September 30, 2020

As Approved on September 18, 2019 by:

**The Honorable Mayor
and
Members of the City Council**

Adoption of the Fiscal Year 2019-20 Annual Budget					
Council Member	<i>Record</i> Vote	Council Member	<i>Record</i> Vote	Council Member	<i>Record</i> Vote
Mayor Eric Johnson	Yes	Carolyn King Arnold	Yes	Paula Blackmon	Yes
MPT Adam Medrano	Yes	Jaime Resendez	Yes	Lee M. Kleinman	Yes
DMPT B. Adam McGough	Yes	Omar Narvaez	Yes	Cara Mendelsohn	Yes
Chad West	Yes	Adam Bazaldua	Yes	Jennifer S. Gates	Yes
Casey Thomas, II	Yes	Tennell Atkins	Yes	David Blewett	Yes

	FY 2018-19	FY 2019-20
Adopted Property Tax Rate	\$0.776700	\$0.776600
Effective Tax Rate	\$0.739186	\$0.747203
Effective Maintenance and Operations Tax Rate	\$0.528531	\$0.545106
Rollback Tax Rate	\$0.781111	\$0.796214
Debt Rate	\$0.210000	\$0.207500

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/19 is \$2,060,812,115.

This budget will raise more revenue from property taxes than last year’s budget by an amount of \$78,746,427, which is 7.79 percent increase from last year’s budget. The property tax revenue to be raised from new property added to the tax roll this year is \$29,053,789.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dallas
Texas**

For the Fiscal Year Beginning

October 1, 2018

Christopher P. Morrill

Executive Director

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A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and Council Members,



I am pleased to share the fiscal year (FY) 2019-20 *Service First* budget. The budget includes \$1.1 billion in total property tax revenue and \$325.6 million in sales tax revenue. At \$3.8 billion, the budget funds effective and equitable delivery of City services such as emergency response, clean water, trash pickup, road repair, libraries, and parks. It also invests in solving problems our community faces, such as homelessness, affordable housing, and poverty. Most importantly, it enables us to demonstrate what is important to our community.

Dallas residents prioritize public safety. In the most recent Community Survey, residents ranked crime prevention and police response time as the most important public safety services, and we have heard from the community that we need to hire more police officers. That's why the budget invests heavily in public safety and first responders. At 60.8 percent of the General Fund budget, our investment includes a new market-based pay structure with above-market pay for advanced certifications, additional funding for staffing, increased pension contributions, and significant new and replacement equipment.

Dallas residents prioritize clean and vibrant neighborhoods. By partnering with and investing in our neighborhoods, we will improve quality of life in Dallas. The new Community Clean! initiative educates and empowers residents to recognize and correct common code violations through regular community-led cleanup efforts. We will also create pop-up cultural centers to provide easy access to arts programming. Finally, we are enhancing overnight animal service response by scheduling officers to be on duty seven nights a week instead of four.

Dallas residents prioritize great streets and transportation. We are addressing major infrastructure needs by implementing the bond program voters approved in November 2017. The 2017 Bond Program will provide for \$1.05 billion in investments over five years in streets, flood protection, parks, and other City facilities. Additionally, we are investing millions of General Fund dollars in street, alley, and bridge repair, mobility improvements, and preventive maintenance for fleet and facilities.

Through this budget, we will continue to put service first to meet your needs with empathy, high ethical standards, a commitment to excellence, and a focus on equity. We have some of the best employees in Dallas—employees who serve because public service is an honorable calling. I look forward to working with them to continue to put our residents and service first.

In the Spirit of Excellence!

A handwritten signature in black ink, appearing to read "T.C. Broadnax". The signature is stylized and fluid, written over the printed name.

T.C. Broadnax, City Manager



EXECUTIVE SUMMARY

THE BIENNIAL BUDGET

The FY 2019-20 and FY 2020-21 biennial budget is focused on providing excellent public service to meet your needs with empathy, high ethical standards, a commitment to excellence, and a focus on equity. The adopted budget for the first year of the biennial is \$3.8 billion, while the planned budget for the second year increases to \$3.9 billion.

In developing this budget, we considered two significant factors: changes by the 86th Texas State Legislature that have reduced or restrained the City’s revenue and cost considerations from a multi-year pay agreement for police officers and firefighters.

The property tax rate approved for FY 2019-20 is 77.66¢ per \$100 valuation, a slight decrease from the 77.67¢ approved for last fiscal year.

BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget; with our biennial budget approach, it can do so with the assurance the policies and services included can be sustained.

Expenditure	FY 2018-19 Budgeted (\$)	FY 2018-19 Amended (\$)	FY 2019-20 Budgeted (\$)	FY 2020-21 Planned (\$)
General Fund	\$1,365,966,274	\$1,368,601,406	\$1,438,089,000	\$1,488,242,000
Aviation	144,132,819	154,991,423	158,255,683	159,528,062
Convention and Event Services	108,647,915	108,647,915	114,358,254	114,436,726
Municipal Radio	2,076,728	2,076,728	2,067,782	2,140,534
Sanitation Services	112,653,465	114,157,465	122,129,201	131,413,418
Storm Drainage Management (Water Utilities)	58,436,837	58,436,837	60,936,837	63,678,995
Sustainable Development and Construction	34,571,119	34,571,119	34,550,990	35,364,689
Dallas Water Utilities	665,491,395	665,491,395	681,220,919	711,793,613
Debt Service	296,200,044	296,200,044	305,451,298	327,919,149
Total Operating Budget	2,788,176,596	2,803,174,332	2,917,059,964	3,034,517,186
General Purpose Capital	420,377,152	420,377,152	439,669,343	473,138,900
Enterprise Capital	377,646,036	377,646,036	432,770,756	405,948,935
Total Capital Budget	798,023,188	798,023,188	872,440,099	879,087,835
Total Budget	\$3,586,199,784	\$3,601,197,520	\$3,789,500,063	\$3,913,605,021

EXECUTIVE SUMMARY

STRATEGIC SERVICE

Developed by the City Council and City Manager, the City’s six strategic priorities will guide the work of staff during the next biennium:

- **Public Safety:** Enhance the welfare and general protection of residents, visitors, and businesses in Dallas.
- **Mobility Solutions, Infrastructure, and Sustainability:** Design, build, and maintain the underlying structures necessary to support Dallas’ residents.
- **Economic and Neighborhood Vitality:** Strengthen and grow the business community while planning and strengthening the long-term vitality of Dallas neighborhoods by expanding housing options and creating job opportunities.
- **Human and Social Needs:** Provide services and programs to meet basic human needs by focusing on prevention or resolution of systemic problems.
- **Quality of Life:** Provide opportunities that enhance the standard of health, comfort, and happiness of Dallas residents.
- **Government Performance and Financial Management:** Ensure that internal operations are conducted in a manner that promotes our core values of empathy, ethics, excellence, and equity.

TOTAL BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2019-20 Budget	FY 2020-21 Planned
Public Safety	\$884,375,837	\$913,716,529
Mobility Solutions, Infrastructure, and Sustainability	1,943,060,636	2,080,635,293
Economic and Neighborhood Vitality	279,091,056	302,669,738
Human and Social Needs	42,988,353	25,455,481
Quality of Life	473,636,913	428,451,186
Government Performance and Financial Management	166,347,268	162,676,793
Grand Total	\$3,789,500,063	\$3,913,605,021

GENERAL FUND BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2019-20 Budget	FY 2020-21 Planned
Public Safety	\$874,856,296	\$907,710,984
Mobility Solutions, Infrastructure, and Sustainability	145,586,930	147,527,016
Economic and Neighborhood Vitality	76,311,064	85,411,088
Human and Social Needs	22,076,075	22,528,209
Quality of Life	204,047,727	209,437,633
Government Performance and Financial Management	115,210,908	115,627,070
Grand Total	\$1,438,089,000	\$1,488,242,000

EXECUTIVE SUMMARY

FY 2019-20 MAJOR INVESTMENTS SUPPORTING THE CITY'S SIX STRATEGIC PRIORITIES

Public Safety

- Recruit and retain police officers and firefighters through a new pay structure based on an annual market survey of 17 comparison cities and set aside funds to hire or retain additional police officers or for recommendations from the DPD staffing analysis
- Secure the future of our first responders by contributing \$162 million to the Dallas Police and Fire Pension System, \$5.2 million more than last year
- Establish a team of civilian crime intelligence analysts who will analyze imaging and data in real time to proactively implement crime-fighting strategies
- Protect our first responders by purchasing a second set of personal protective equipment and a complete replacement of self-contained breathing apparatus for firefighters and replacing body-worn cameras for police officers
- Strengthen relationships between the community and police department through the Office of Community Police Oversight

Mobility Solutions, Infrastructure, and Sustainability

- Conserve resources and maintain infrastructure by devoting \$140.8 million for installation and rehabilitation of about 80 miles of water and wastewater mains
- Prevent flooding in local streets through the neighborhood drainage program, focusing on erosion control and channel repairs
- Ensure City facilities stay safe and functional through major maintenance of roofs, HVAC, and other building systems and reduce future costs through an enhanced preventive maintenance program
- Improve the pavement condition of 710 lane miles of streets and alleys by investing \$32.8 million in bonds and \$52.7 million in cash
- Promote safety and enhance traffic flow by replacing broken vehicle detectors at 40 critical intersections and retiming 250 traffic signals

Economic and Neighborhood Vitality

- Further affordable housing throughout the city as prescribed in the Comprehensive Housing Policy through the 2020 Notice of Funding Availability
- Update the City's Comprehensive Plan to incorporate more recent policy initiatives and encourage strategic land development while promoting equity, sustainability, and neighborhood revitalization
- Stimulate small businesses and startups in high-opportunity areas through training and other workforce development services
- Broaden investment in minority- and women-owned businesses based in Dallas through capacity-building resources and training
- Spur new development in the 19 Tax Increment Financing (TIF) districts throughout the city by reinvesting \$85 million in property tax revenue

EXECUTIVE SUMMARY

Human and Social Needs

- Provide tax relief to residents over 65 or with a disability by increasing the property tax exemption to \$100,000 from \$90,000
- Advance equity and inclusion in City government and across Dallas by understanding historical and deeply ingrained policies and practices and engaging the community to address present-day challenges
- Partner with nonprofit and other community agencies to deliver services designed to address the nine drivers of poverty, including eliminating barriers to work
- Offer temporary shelter to individuals experiencing homelessness during extreme hot and cold weather or for up to 90 days through a pay-to-stay initiative
- Develop a neighborhood grant program to maximize resources for reclaiming and repurposing chronic homeless encampments

Quality of Life

- Boost recreational programming for teenage residents with a focus on arts and culture, community service, health and wellness, leadership and life skills, and technology
- Engage residents in the Community Clean! initiative to reduce illegal dumping, litter, and high weeds in focus neighborhoods through regular community-led cleanups
- Expand Internet access, a basic 21st-century need for education and employment, to more residents by making mobile hot spots available for checkout at high-opportunity libraries
- Augment overnight animal service response by scheduling officers to be on duty seven nights a week instead of four
- Create pop-up cultural centers to bring cultural activities to areas of the city without easy access to arts programming

Government Performance and Financial Management

- Cultivate the use of data analytics and evidence-based decision making throughout the City under the leadership of the Office of Innovation
- Take a big-picture approach to technology projects by prioritizing proposals through the IT Governance Committee
- Drive operational efficiency, reduce overall costs, and improve delivery of City services through timely replacement and preventive maintenance of fleet vehicles
- Centralize monitoring of vendor performance to ensure contracts are completed on time, within budget, and fulfill the terms of the agreement
- Foster an ethical organizational culture by continuing biennial ethics training and expanding the Values Ambassador program

EXECUTIVE SUMMARY

RESILIENT DALLAS

A growing number of Dallasites live on the edge of economic failure. The problems these residents grapple with are numerous and intertwined: low skills or language barriers limit employment opportunities, lack of health insurance often leads to poor health or medical emergencies, and lack of reliable transportation restricts access to jobs, education, and even healthy food. Dallas’ biggest resilience challenge is not the devastation of a natural disaster. Rather, it is the economic vulnerability of Dallas’ poor who struggle to provide for themselves and their families, weakening the community’s resilience.

To address these challenges, the City developed the Resilient Dallas Strategy with financial and technical backing from 100 Resilient Cities—pioneered by the Rockefeller Foundation. The Strategy provides a roadmap to address Dallas’ most pressing challenges and achieve improved outcomes for all residents. While much work remains to be done, Dallas is making steady progress toward addressing the long-held and systemic barriers to success that exist for many residents. The Resilient Dallas Strategy’s seven goals, 20 initiatives, and 50 actions addressing self-sufficiency, equity in public policy, workforce development, quality of life issues, and environmental sustainability will make Dallas better able to handle short-term shocks and reduce the long-term stressors that jeopardize our future.

The City Council adopted the Resilient Dallas Strategy in August 2018. Since that time, the City and community partners have been busy implementing the initiatives and actions laid out in the plan. A few of our program successes appear below:

Activity	Completed
Adopted the Equity Policy	August 2018
Began planning process for Strategic Mobility Plan incorporating transportation equity	December 2018
Used an “equity lens” to develop the biennial budget	March 2019
Hired the City’s first Equity Officer	April 2019
Activated partners to provide short-term housing for many migrants based on planning activities by faith-based organizations, supported by the Office of Emergency Management	May 2019
Began activities to better use data, like acquisition and release of the PolicyMap data tool, to holistically view needs of communities	June 2019
Completed BreatheEasy Dallas assessment and State of the Dallas Urban Forest Report	June 2019

This year’s budget includes funding for multiple initiatives that build on this foundation, from mobility efforts, to small business stimulus and workforce development, to an increased focus on equitable service delivery, which you’ll see expanded in the section below. To read the full Strategy, visit www.100resilientcities.org/strategies/dallas/.

EXECUTIVE SUMMARY

BUDGETING FOR EQUITY

Beginning last year, the City sharpened its focus on advancing equity for all residents. Valuing equity means first understanding and acknowledging how historical and deeply ingrained practices and policies produced the inequitable conditions present today and then committing to provide the resources and services necessary to address them.

To that end, we created the Office of Equity and hired the City's first Equity Officer. On May 22, 2019, City Council adopted an Equity Resolution to demonstrate the City's commitment to ensuring equity in all policies, programs, services, and practices. The City also joined the Government Alliance on Race and Equity (GARE), a national network of governments working to achieve racial equity and advance opportunities for all. In partnership with GARE, the Office of Equity trained 200 executives and budget staff on advancing racial equity, and staff then began incorporating the GARE racial equity tool into the City's annual budgeting process.

As we introduce the budgeting for equity process, departments are asked to consider the impact of City programs and services on every resident of Dallas. This year, every department followed the budgeting for equity steps when submitting requests for budget enhancements and reductions. Additionally, the City Manager selected eight departments to participate in piloting the process to assess their current budgets, which were Code Compliance, Dallas Animal Services, Dallas Public Library, the Office of Community Care, the Office of Arts and Culture, the Office of Environmental Quality and Sustainability, the Office of Homeless Solutions, and Public Works.

These departments reviewed available service data from the last several years to determine whether we achieved the desired outcome for all residents. This review allowed departments to think strategically about their operations and service delivery models and begin making changes where needed using existing resources. You will see examples of the results of both efforts below and threaded throughout this Executive Summary.

- Empowering neighborhoods through the Community Clean! initiative
- Preserving civil rights history at the Juanita Craft Civil Rights House
- Expanding cultural opportunities through pop-up cultural centers
- Increasing equity in library services by eliminating overdue fines and making mobile hot spots available for checkout at high-opportunity branches
- Engaging teens aged 13-17 through summer and late-night programs
- Equipping entrepreneurs and small businesses, particularly minority- and women-owned businesses, to compete for business in the city
- Identifying data-driven interventions to improve air quality and public health
- Developing an equitable, effective, and sustainable action plan to fight climate change
- Assessing Public Works equipment staging and its impact on service request resolution

REVENUE

THE DALLAS ECONOMY CONTINUES TO THRIVE

With property values at an all-time high and robust sales tax receipts, the overall Dallas economy remains strong. Both the national and regional outlook indicate continued but slower growth.

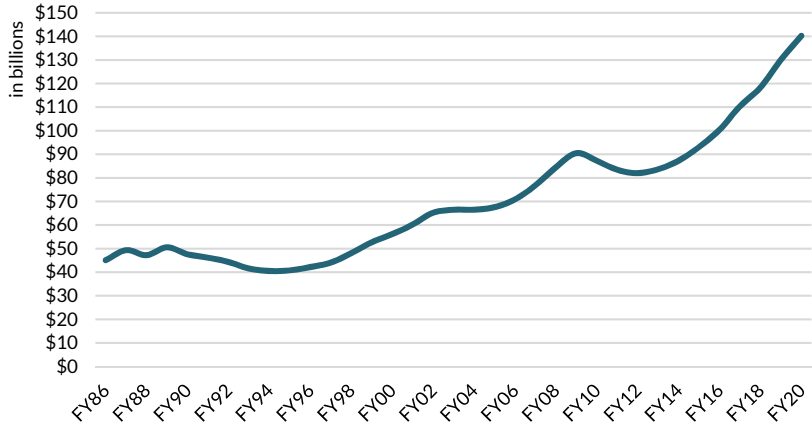
PROPERTY TAXES

In FY 2019-20, total property tax revenue accounts for \$1.07 billion of budgeted revenue and supports both the General Fund (\$787.4 million) and the General Obligation Debt Service Fund (\$287.4 million).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Residential property exemptions reduce the tax burden on property owners by exempting a portion of their property value from being taxed. Dallas homeowners receive a 20 percent homestead exemption, the maximum allowed by state law. Residents with disabilities and seniors age 65 and older who have a homestead exemption on the property they own receive an additional exemption of \$100,000 in value on their home, which City Council increased from \$90,000 on June 12, 2019. As a result, a senior whose home is valued at \$125,000 or less will pay no City taxes.

Certified Taxable Property Values



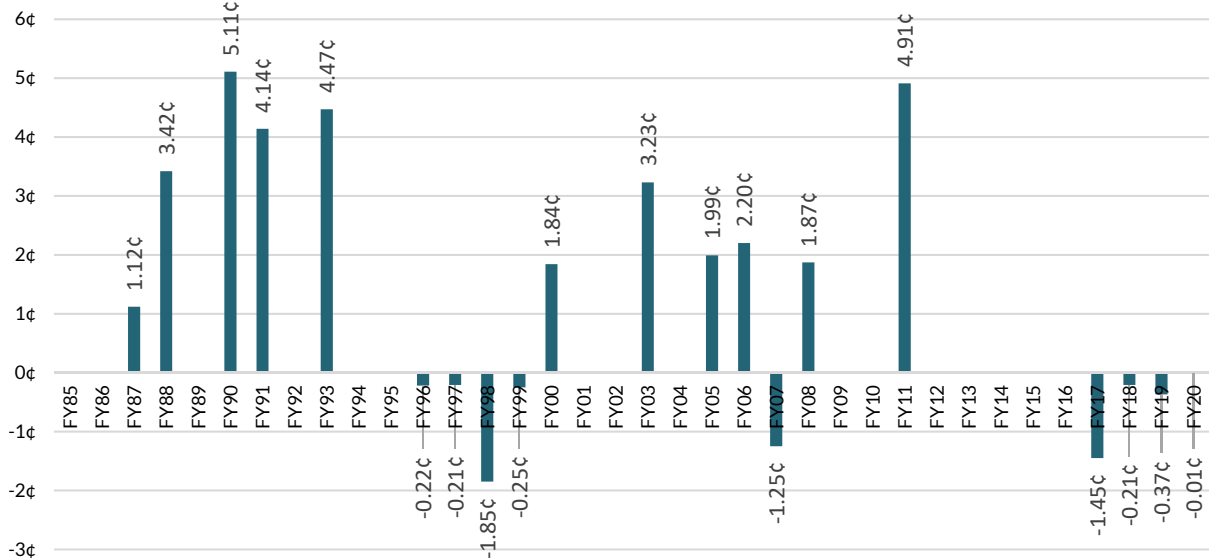
Property values continued to grow and were certified on July 25, 2019, by the four appraisal districts within which Dallas resides. The new value for FY 2019-20 is \$140.2 billion, 7.81 percent more than the certified value from July 25, 2018. July 2019 represents the eighth consecutive year of growth after three years of declining values during the

recession. We project values will continue to grow, but that growth will slow to 6.22 percent in FY 2020-21.

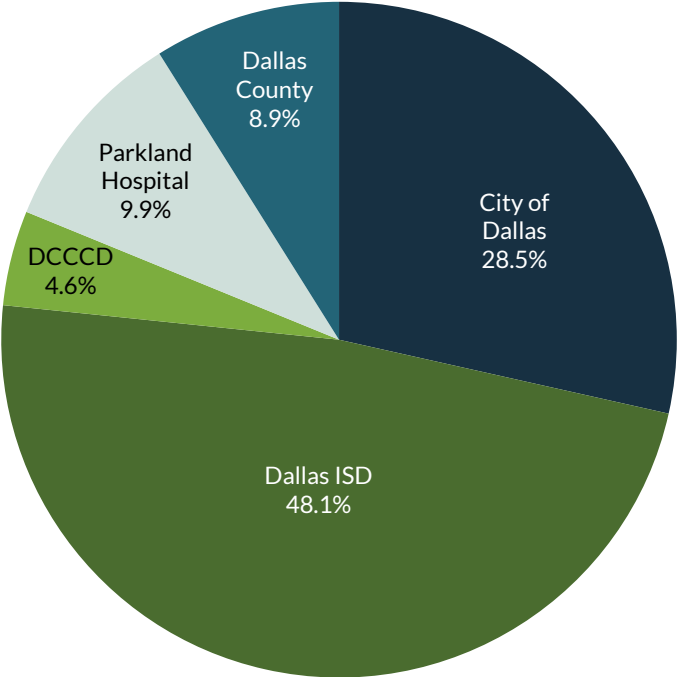
REVENUE

The FY 2019-20 budget includes a decrease in the property tax rate from 77.67¢ to 77.66¢ per \$100 of valuation, a 0.01¢ decrease. Combined with reductions in FY 2016-17, FY 2017-18 and FY 2018-19, the property tax rate will have decreased by 2.04¢ or 2.6 percent during this four-year period.

*Year-over-Year Change in Tax Rate
in cents per \$100 valuation*



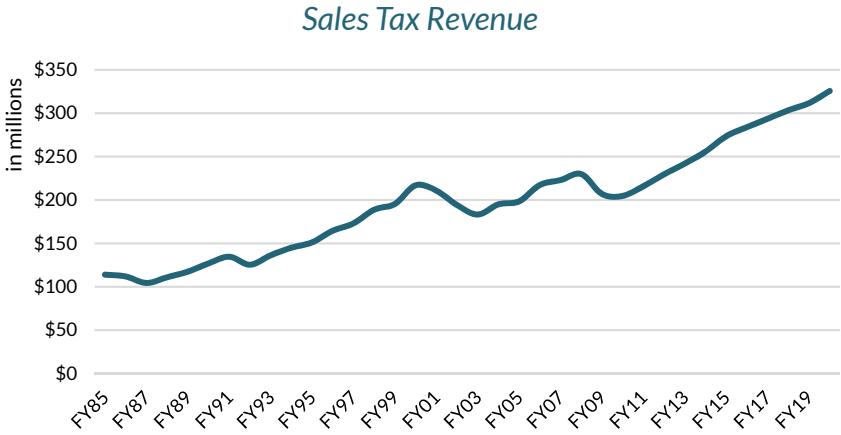
Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and the Dallas County Community College District (DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to four counties and 18 school districts, so percentages may vary, depending on where your property is located.



REVENUE

SALES TAXES

Sales tax is 8.25 percent of taxable goods or services sold within the City limits. The tax is collected by the vendor at the point of sale and forwarded to the Texas Comptroller’s office. Of the 8.25 percent, the state retains 6.25 percent, and distributes one percent to the City and one percent to Dallas Area Rapid Transit.



Sales tax receipts have grown for eight consecutive years. Since May 2010, sales tax current period collection has been up for 91 out of 96 consecutive months when compared to the same month for the previous year. This trend is a reversal of the 16-month decline

compared to the same month for the previous year which Dallas experienced during the recession.

We forecast growth will continue but is expected to soften in the near term. FY 2019-20 revenue is projected to increase to \$325.6 million, 4.5 percent more than the FY 2018-19 budget. Further, we project FY 2020-21 sales tax revenue will increase to \$333.4 million.

OTHER GENERAL FUND REVENUES

In total, General Fund revenues are expected to total \$1.44 billion for FY 2019-20 and are used to fund the various General Fund expenses. Property tax and sales tax revenues account for 77.4 percent of all General Fund revenues. Other revenues include franchise fees, fines and forfeitures, and service or use fees.

Franchise fees are charged to utilities that use the City’s rights-of-way to provide their services. Utilities that pay franchise fees to the City include Oncor Electric, Atmos Energy, AT&T, and others. The state regulates franchise fees, and they are typically calculated as a percentage of the companies’ gross receipts.

Fines and forfeitures are also revenues to the General Fund. Examples include municipal court fines, parking fines, and library fines. The City also charges for different types of services or activities provided, such as emergency ambulance, vital statistics, security alarm permits, and facility use.

REVENUE

Financial Management Performance Criterion #12 requires an annual review of selected fees and charges to determine whether we are recovering the full cost of services. We may then propose changes to achieve full cost recovery or based on other City objectives. This year, for example, we are proposing fee increases for (1) EMS transport for residents to \$1,868 from \$1,578 to achieve 100 percent cost recovery and (2) for dangerous or aggressive dog registrations to \$250 from \$50 to further offset costs. We are also reducing the adoption fees for dogs from \$85 to \$45 and cats from \$55 to \$15 to support our continued live release rate above 90 percent.

CHANGES IN STATE LAW

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) will cap the City's ability to grow property tax revenue at 3.5 percent without seeking voter approval. Exceeding the cap will require an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded eight percent. SB 2 takes effect January 1, 2020, so it will not affect revenues in FY 2019-20. However, the City will likely be unable to take advantage of all growth in FY 2020-21 without voter approval and may even be required to reduce the property tax rate.

The Supreme Court decision in *South Dakota v. Wayfair, Inc.* in June 2018 determined states may charge tax on purchases from out-of-state sellers, even if the seller does not have a physical presence in the state. As a result, Texas passed House Bill 1525, which will require out-of-state internet retailers with at least \$500,000 in Texas sales in the prior 12 months to collect and remit local sales and use taxes. Sales tax collections have historically applied only to "brick and mortar" stores, not online sales, although many of the largest online retailers, including Amazon, already voluntarily collect Texas sales and use taxes. This bill is effective October 1, 2019, so it will affect revenues in both years of the biennial.

Currently, telecommunications providers pay a fixed rate to access the City's right-of-way, while cable TV providers pay franchise fees equal to five percent of gross receipts. Under SB 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services will be exempt from paying the lesser of these two fees. All telecommunications providers currently serving Dallas also provide cable TV services and pay both fees.

Effective June 1, 2019, the City may no longer operate its red-light camera program or issue citations for violations based on a photographic enforcement system. Citations issued prior to June 1 are still valid and must be paid. This change will reduce operational expenses, but these will be offset by lost revenue in both years.

REVENUE

CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for the specific services they provide. Enterprise Funds are fully self-supporting and include: Aviation, Convention and Event Services, Municipal Radio, Sanitation Services (SAN), Storm Drainage Management (SDM), Sustainable Development and Construction, and Dallas Water Utilities (DWU). General tax dollars are not used to support the Enterprise Funds.

DWU is by far the largest Enterprise Fund of the City and has an operating and capital budget for FY 2019-20 totaling \$1.07 billion (\$997 million for DWU and \$76.5 million for SDM). Like most large utilities, rate increases are often required to operate and maintain the utility. However, last fiscal year, DWU was able to lower their rates because of the retail cost of service study and Sabine River Authority Settlement. This will continue in FY 2019-20, with the typical residential customer paying \$62.62 per month, less than they did in FY 2018-19. Rates will increase slightly in FY 2020-21 to \$63.25, which is primarily driven by capital investments in the water/wastewater system. Actual charges vary based on each household’s consumption.

Typical Residential Monthly Bill

Dallas Water Utilities	Storm Drainage Management	Sanitation Services
<ul style="list-style-type: none"> • FY19 = \$65.30 • FY20 = \$62.62 • FY21 = \$63.25 	<ul style="list-style-type: none"> • FY19 = \$7.41 • FY20 = \$7.74 • FY21 = \$8.09 	<ul style="list-style-type: none"> • FY19 = \$27.29 • FY20 = \$28.64 • FY21 = \$30.52

SDM Fund revenue is derived from stormwater fees assessed using measured impervious data for residential and non-residential accounts. The average residential fee is currently \$7.41 per month. In FY 2019-20, the average residential customer will see a monthly increase of \$0.33, and commercial customers will see an increase of \$0.09 per 1,000 square feet of impervious area. In FY 2020-21, the average residential customer will see a monthly increase of \$0.35, and commercial customers will see an increase of \$0.10 per 1,000 square feet of impervious area. The fee increase will enable the SDM Fund to address capital needs, fund equipment, and increase neighborhood drainage maintenance.

In FY 2019-20, SAN is increasing the residential fee by five percent or \$1.35 per month, from \$27.29 to \$28.64. SAN also estimates the residential fee will increase in FY 2020-21 by \$1.88 per month, from \$28.64 to \$30.52. The increases are related to employee compensation and health care increases, as well as increased equipment maintenance and replacement costs associated with aging fleet. Additionally, SAN will increase the gate rate at McCommas Bluff Landfill by 8.6 percent from \$26.25 to \$28.50 per ton effective October 1, 2019.

Please refer to the appendix for a detailed description of major revenue sources.



DALLAS 365

AT YOUR SERVICE

Through Dallas 365, we inform City Council, residents, businesses, and visitors about our progress on specific City programs and services. Dallas 365 is not just a public finance best practice—it provides transparency and accountability.



We selected 35 performance measures, including some from each of the six strategic priorities. While City departments track large amounts of data, we believe the measures we chose for Dallas 365 are most relevant to the public based on the results of our community survey and feedback from City Council during the last year. We report progress on these measures monthly.

To view the latest Dallas 365 report, go to dallas365.dallascityhall.com.

Public Safety

Department	Measure	Target
Dallas Fire-Rescue	Percentage of responses to structure fires within 5 minutes and 20 seconds of dispatch	90%
Dallas Fire-Rescue	Percentage of EMS responses within nine minutes	90%
Dallas Police	Percentage of responses to Priority 1 calls within eight minutes	55%
Dallas Police	Percentage of 911 calls answered within 10 seconds	91%
Dallas Police	Homicide clearance rate	60%
Dallas Police	Crimes against persons (per 100,000 residents)	1,999

Mobility Solutions, Infrastructure, And Sustainability

Department	Measure	Target
Office of the Bond Program	Percentage of bond appropriation awarded	90%
Dallas Water Utilities	Average response time to emergency sewer calls (in minutes)	60
Dallas Water Utilities	Percentage of small diameter water and wastewater pipeline system repaired or replaced annually	0.9%
Dallas Water Utilities	Percentage compliance with state and federal water safety standards	100%
Public Works	Percentage of planned lane miles improved	100%
Public Works	Percentage of potholes repaired within three days	98%
Sanitation Services	Missed refuse and recycling collections per 10,000 collection points/service opportunities	11.50
Transportation	Percent of signal malfunction responses within 120 minutes	95%

DALLAS 365

Economic and Neighborhood Vitality

Department	Measure	Target
Office of Economic Development	Number of jobs created or retained through written commitment	5,000
Housing and Neighborhood Revitalization	Number of Dallas Homebuyer Assistance Program (DHAP) loans provided	45
Housing and Neighborhood Revitalization	Total number of new housing units occupied	230
Sustainable Development and Construction	Percentage of single-family permits reviewed in three days	85%
Sustainable Development and Construction	Percentage of inspections performed same day as requested	98%

Human and Social Needs

Department	Measure	Target
Office of Community Care	Percentage of HIV/AIDS households with housing stability	95%
Office of Homeless Solutions	Percentage of repeat homeless encampment sites reclaimed/repurposed	15%
Office of Homeless Solutions	Percentage of unduplicated persons placed in permanent housing who remain housed after six months	85%

Quality of Life

Department	Measure	Target
Code Compliance	Number of single-family rental properties inspected (initial inspections and reinspections)	7,000
Code Compliance	Percentage of litter and high weed service requests closed on time	96%
Dallas Animal Services	DAS live release rate for dogs and cats	90%
Dallas Animal Services	Percentage decrease in dog bites year-to-year	5%
Dallas Public Library	Percentage increase of annual visits in person, online, and for programs	1.5%
Dallas Public Library	Percent of GED students who successfully pass the exam and earn their certificate	42%
Office of Arts and Culture	Percentage of cultural services contracts awarded to artists or small arts organizations (budgets less than \$100,000)	55%
Park and Recreation	Percentage of residents within ½ mile of a park	70%

DALLAS 365

Department	Measure	Target
Park and Recreation	Participation rate at late-night Teen Recreation (TRec) sites	60%

Government Performance and Financial Management

Department	Measure	Target
311 Customer Service Center	Percentage of 311 calls answered within 90 seconds	70%
City Controller's Office	Percentage of invoices paid within 30 days	96%
Equipment and Fleet Management	Percentage of vehicles receiving preventive maintenance on schedule	68%
Office of Business Diversity	Percentage of dollars spent with local M/WBE businesses	50%



PUBLIC SAFETY

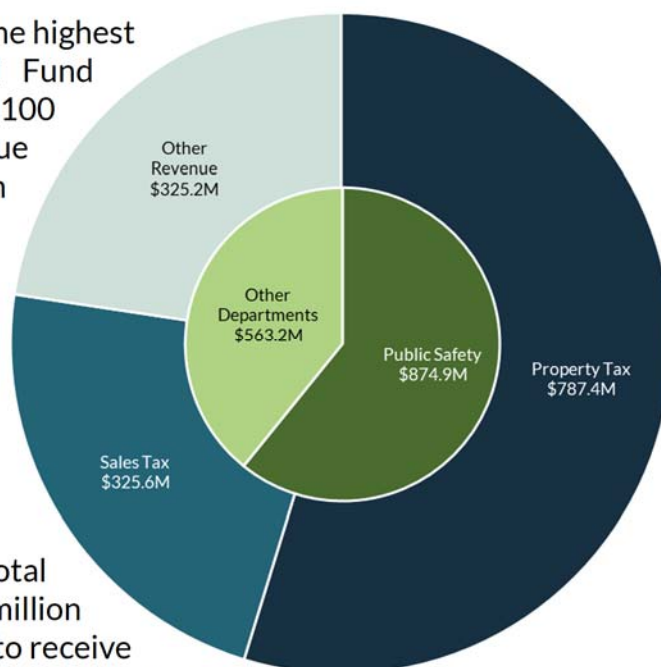
DALLAS RESIDENTS PRIORITIZE PUBLIC SAFETY

Budgets demonstrate our priorities, and as the City’s largest expense, the safety of our residents and first responders is our top priority. In the 2018 Community Survey, residents ranked crime prevention and police response time as the most important public safety services, but only about 40 percent of residents rated those services “excellent” or “good.” As a City, we are committed to taking the steps necessary for a safer city and delivering the equitable services our residents expect.

DEVOTING 61 PERCENT OF THE GENERAL FUND BUDGET TO KEEPING YOU SAFE

At \$874.9 million, public safety commands the highest percentage of the FY 2019-20 General Fund budget—60.8 percent. In fact, we will spend 100 percent of General Fund property tax revenue and 26.9 percent of sales tax revenue on public safety, including the Dallas Police Department (DPD), Dallas Fire-Rescue (DFR), and other core public safety services such as Municipal Courts, the Marshal’s Office, the jail contract, and the Office of Emergency Management (OEM). DPD and DFR alone total \$834.7 million, or 58 percent, of the General Fund budget.

In the second year of the biennial, the total public safety budget increases to \$907.7 million (61.0 percent). DPD and DFR are budgeted to receive \$867.3 million, or 58.3 percent of the General Fund budget.



HIRING MORE POLICE OFFICERS AND FIREFIGHTERS

Staffing strategically

The City is strongly committed to hiring additional police officers in both years of the biennial budget. In DPD, the budget assumes a total sworn force of 3,053 by the end of FY 2019-20 and 3,064 by the end of FY 2020-21. In November 2018, DPD contracted with KPMG Management Consulting to complete a

PUBLIC SAFETY

staffing study, the results of which will be presented this year. We have set aside funds for additional officers if recruitment or retention initiatives enable DPD to hire or retain more than anticipated and/or the study identifies a need. DFR is budgeted to end FY 2019-20 with 1,981 firefighters, and they forecast dropping to 1,966 by FY 2020-21 through attrition.

Start of Fiscal Year	Sworn Police Officers	Sworn Fire-Rescue Officers
October 1, 2016 (actual)	3,338	1,908
October 1, 2017 (actual)	3,070	1,810
October 1, 2018 (actual)	3,028	1,939
October 1, 2019 (estimated)	3,034	1,981
October 1, 2020 (estimated)	3,053	1,966
October 1, 2021 (estimated)	3,064	1,966

Increasing pay for uniform employees

Based on the negotiated three-year Meet and Confer agreement, the City has budgeted more than \$80 million over the term of the agreement. Nearly \$42 million will be required in the upcoming biennial. Per the agreement, the City will conduct a salary survey of 17 comparable cities by March each year to determine starting base pay and top pay for police officers and firefighters. Other ranks will be indexed to our entry rank. This market-based pay structure is intended to improve recruitment and retention of officers. The agreement also calls for certification pay above the comparative average as an added incentive for the complexities of our large and diverse city.

Last year, the City Council directed us to raise the starting salary for police officers to \$60,000, which we did to increase recruitment. While the higher starting salary was helpful, it exacerbated other issues such as pay compression and left long-term officers at below-market rates. The new Meet and Confer agreement addresses these issues, and we committed to budgeting for it. We made the decision to reduce or eliminate several programs and not fund others, all while slightly lowering the property tax rate.

Securing our first responders' future

Lastly, this budget continues to fund the City’s full contribution to the Dallas Police and Fire Pension System—\$162 million in FY 2019-20, an increase of \$5.2 million from FY 2018-19, and \$165 million in FY 2020-21.

PUBLIC SAFETY

ENHANCING COMMUNITY POLICE OVERSIGHT

DPD continues to implement best practices consistent with those promoted by the federal Task Force on 21st Century Policing to “promote effective crime reduction while building public trust.” To that end, DPD has been meeting with residents since October 2017 about concerns with police operations and conduct, specifically that the Citizens Police Review Board (CPRB) was an ineffective tool for building trust, strengthening accountability, and improving community relations. The CPRB was intended to provide residents with a way to communicate concerns with police behavior, but many residents were unaware the CPRB even existed. Others found the complaint process too difficult or expressed concerns with the independence and diversity of the board.

Based on their input, as well as feedback from police associations, DPD recommended changes to the board structure, changes to the complaint handling process, and creation of the Office of Community Police Oversight (OPO), independent from DPD and housed within the City Manager’s Office.

Residents can submit written complaints about police procedures or behavior to OPO, the Community Police Oversight Board (CPOB), or DPD. OPO will log all complaints and recommend one of three options for resolution: voluntary mediation, investigation by the officer’s division supervisor, or investigation by the Internal Affairs Division (IAD). OPO will coordinate mediation between the resident and DPD, and it may monitor IAD investigations. The police chief will report all case conclusions to OPO, the CPOB, and the individual who submitted the complaint. Once an internal investigation concludes, the CPOB may conduct its own independent investigation if needed and provide recommendations to the police chief.

DPD must notify the OPO director and the CPOB chair of all critical incidents—officer-involved shootings or incidents where the use of force results in serious bodily injury or death. The OPO director may monitor all critical incident investigations to ensure they are complete, impartial, and follow appropriate procedures. Before the investigation concludes, the director may also recommend action to the police chief.

City Council approved these changes in April 2019, and this budget fully funds the OPO. By encouraging ever-greater integrity in policing, Dallas will be a safer place to live, work, and play.

Project Safe Neighborhood

The DPD Project Safe Neighborhood (PSN) Task Force received one of two “Outstanding Overall Partnership” awards from the U.S. Department of Justice this year. PSN is a nationwide effort to reduce violent crime that combines traditional enforcement with community engagement to create sustainable, safe neighborhoods. As of April 2019, 10 months after the Task Force’s creation, the target neighborhoods in northeast Dallas experienced a 22% reduction in violent crime.

PUBLIC SAFETY

GOING HIGH-TECH TO FIGHT CRIME

DPD is creating a Real-Time Crime Center (RTCC) using advanced techniques to prevent, identify, and resolve complaints of criminal activity. This “virtual patrol” will increase DPD’s ability to allocate resources efficiently, provides more time for uniformed officers to focus on community-building activities, and decreases response time to high-priority incidents.

Eleven civilian Senior Crime Intelligence Analysts will form the backbone of the RTCC in FY 2019-20, and we will add another 11 analysts in FY 2020-21. These men and women will be highly trained professionals whose strength lies in their ability to pull information from many sources and piece together clues that help prevent and solve crimes.

Text for help
As of March 2019, residents can text 9-1-1 for help in emergencies. This is a potentially lifesaving service if residents are unable to speak because of a physical impairment or immediate danger.

As incidents are reported, analysts will assess all available resources within proximity of the call to provide additional information to responding officers. This could include descriptions of the scene, including suspects, through live camera feeds around the city. Analysts will also cross-check crime reports against video archives to determine if evidence exists that should be examined, downloaded, and prepared for investigators. These analysts are force multipliers for DPD, leveraging existing and future technologies to increase public safety.

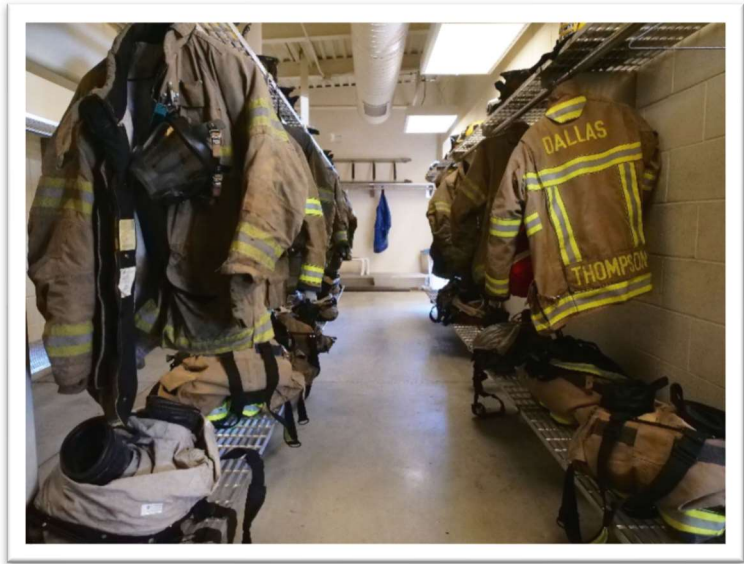
KEEPING FIRST RESPONDERS SAFE

Gearing up to fight fires

DFR is making significant investments in specialized equipment and training designed to achieve the best possible outcomes when responding to structure fires or other emergency events. To further enhance firefighter safety, the FY 2019-20 budget includes \$5.3 million for the purchase of a complete second set of personal protective equipment (PPE)—including coat, pants, hood, gloves, helmet, and boots—for each of our emergency response personnel. This protective gear reduces exposure to heat, electrical, and chemical hazards.

PUBLIC SAFETY

Firefighters are exposed to a variety of contaminants and known carcinogens when working to extinguish fires. We plan to minimize these effects with a full second set of equipment, which allows for more frequent cleanings and ensures our members have clean equipment on hand whenever the next call comes in. We are also investing \$9.6 million for a complete replacement of DFR's self-contained breathing apparatus (SCBA) devices, which provide breathable air in environments dangerous to life and health.



Credit: Public Affairs and Outreach

Protecting officers and the public

First responders are also using body-worn cameras more and more in the field, which can have multiple benefits. The technology is still new, but early research indicates body-worn cameras result in increased safety for officers and the public, more positive interactions with residents, and fewer complaints against officers. They can also provide additional, often critical information during investigations. To capitalize on these benefits, the City is expanding its investment in these devices for police officers (\$900,000), the Marshal's Office (\$72,000), and Dallas Animal Services officers (\$50,000), all under the direction of DPD to ensure a consistent deployment policy and operational procedures.

EXPANDING PUBLIC SAFETY PROGRAMS

Reducing EMS response times



Credit: Public Affairs and Outreach

As Dallas Love Field usage grows, so does its need for emergency services. Through a partnership with the Department of Aviation, Dallas Fire-Rescue will expand its services to create a full-time, on-site paramedic program at Love Field. The \$1.37 million program, fully funded by Aviation, will protect the more than 15 million passengers who travel through Love Field

PUBLIC SAFETY

annually. The addition of nine paramedics means life-saving resources are immediately available to support medical emergencies and keep travelers moving.

The City is also investing \$212,000 to staff another ambulance at Fire Station 58 in Cypress Waters during peak demand hours (10 a.m. to 10 p.m.) seven days a week. The Cypress Waters population is growing as the area continues to attract retail, commercial, and residential development. An increasing population means an increased need for professionally trained first responders to cover the area. Similarly, the City is providing \$2.2 million in funding for a ladder truck and company at Fire Station 18 in the Central Business District to support that area's growing population. The City is proud to provide these services to residents as Dallas continues to develop.

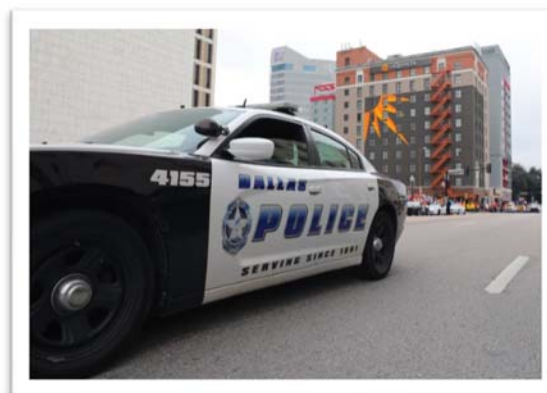
Warning the public when severe weather hits

When severe weather passes through North Texas, we want Dallas residents to be prepared. Outdoor warning sirens are designed to alert people who are outside to seek indoor shelter and tune in to local weather stations or activate a weather radio for additional information. We currently have 162 sirens installed throughout the city, and we are investing \$176,000 to expand coverage with an additional six sirens in FY 2019-20, along with another \$50,000 for maintenance.

THE NUTS AND BOLTS OF PUBLIC SAFETY

Replacing squad cars and fire apparatus

We have included \$3.5 million in the FY 2019-20 General Fund budget to replace DPD squad cars. Another \$16.8 million in funding will allow for the replacement of fire engines, ladder trucks, rescue ambulances, general fleet vehicles, and wildland boosters at DFR. While this significant increase in fleet funding does not fully meet the need identified in the fleet efficiency study, it goes a long way to ensure our first responders have the equipment they need to respond to emergencies.



Credit: Public Affairs and Outreach

Protecting school children

In addition to DPD and DFR, other City departments work hard to make sure Dallas is a safe place to live, work, and play. For example, in FY 2018-19, Court and Detention Services (Courts) provided crossing guard services to about 150 elementary schools last school year at a cost of \$5 million. We will continue this program this year. To partially offset these costs, Dallas County approved a \$1.50 "child safety" fee on vehicle registrations, which

PUBLIC SAFETY

took effect January 1, 2019. We expect to receive \$1.9 million in revenue from this fee in FY 2019-20 and another \$1.9 million in FY 2020-21.

Supporting the criminal justice system

Courts is also spending nearly \$9.2 million on its contract with Dallas County to provide jail services at Low Sterrett Justice Center, including jail administration, intake, and housing for approximately 18,000 individuals annually. To help control cost increases, we have begun using the City Detention Center at 1600 Chestnut St. for Class C misdemeanors. This will not only reduce costs but also enable police officers to return to patrol more quickly.

To ensure the future security of City facilities and programs for residents and staff, City Council approved a one-year consultant contract in May 2019 for a security assessment and development of a Citywide security strategy, including recommendations for staffing and equipment enhancements.

Finally, the City Council increased salaries for the administrative judge and full-time municipal judges to ensure we retain well-qualified individuals who will treat all residents fairly and impartially. This budget includes \$274,000 to fund those changes.



MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

RESIDENTS RANK INFRASTRUCTURE AS A TOP SERVICE PRIORITY

Dallas residents have repeatedly ranked infrastructure as the most important service the City provides, but the one with which they are least satisfied. The 2018 Community Survey results indicated the same. The biennial budget includes critical resources to improve streets, intersections, alleys, and traffic signals. The City is also increasing the amount of money we set aside to perform routine and preventive maintenance on City facilities.

DELIVERING CAPITAL PROJECT IMPROVEMENTS WITHIN FIVE YEARS

In November 2017, Dallas voters approved 10 bond propositions totaling \$1.05 billion and showed strong support for investing more in many City service areas, including infrastructure, parks, and cultural facilities. Residents expect the 2017 Bond Program to be implemented swiftly, and they expect the City to take additional steps to enhance our infrastructure.

Below is a summary of the investments we are making toward improving Dallas as part of the 2017 Bond Program. For more information, please visit dallasbond.com.

Proposition	Total Approved	Budget to Date	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned
Street and Transportation	\$533,981,000	\$123,454,448	\$126,236,324	\$186,996,263	\$97,293,967
Park and Recreation Facilities	261,807,000	154,687,417	73,626,076	21,165,507	12,328,000
Fair Park	50,000,000	27,570,000	1,250,000	10,660,000	10,520,000
Flood Protection and Storm Drainage	48,750,000	18,021,854	1,400,500	28,669,455	658,191
Library Facilities	15,589,000	14,089,000	1,500,000	0	0
Cultural and Performing Arts Facilities	14,235,000	12,562,060	1,277,060	0	395,880
Public Safety Facilities	32,081,000	29,511,956	1,065,000	151,000	1,353,042
City Facilities	18,157,000	13,382,418	695,000	3,360,179	719,403
Economic Development	55,400,000	19,462,200	3,550,000	16,400,000	15,987,800
Homeless Assistance Facilities	20,000,000	2,000,000	18,000,000	0	0
Total	\$1,050,000,000	\$414,741,353	\$228,599,960	\$267,402,404	\$139,256,283

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

IMPROVING STREETS AND ALLEYS

Investing \$86 million in bonds and cash to improve the condition of city streets

Dallas maintains almost 11,800 paved lane miles, most of which are heavily used and, in many cases, in poor condition. The City assigns a grade to its streets using a pavement condition index (PCI) that rates streets on a scale of A to E. In FY 2018-19, our average PCI rating was 65.1, or a C. While Public Works strives to maintain zero degradation, we must also prioritize limited resources to ensure good streets remain in good condition without neglecting poor or failing streets. To keep our streets functioning, the City will invest \$85.5 million in street maintenance and reconstruction projects this year, resulting in about 710 lane miles of improvements. Public Works will schedule projects strategically based on its Five-Year Infrastructure Management Program (IMP) and voter-approved bond programs. This program will balance the need to rebuild the lowest-rated roadways with the need to prevent degradation in higher-rated areas.

PCI Rating	Range
A	100-85
B	70-84.9
C	55-69.9
D	40-54.9
E	0-39.9

Maintaining streets equitably



During our equity review of Public Works, 311 data on street maintenance service requests revealed requests in north Dallas were not completed as timely, on average, as in other areas of the city. As a result, Public Works is reassessing its equipment staging practices. Currently, all equipment is stored at the Southeast Service Center facility in south Dallas, contributing to longer wait times for service request resolution. By redistributing existing equipment across service centers, we

anticipate significant reductions in travel time of equipment and employees, which will lead to faster and more equitable service delivery.

In addition to redistributing equipment, the IMP will help Public Works schedule street maintenance projects to maintain as many streets rated A-C as possible, while investing bond dollars in districts with more resurfacing and reconstruction needs. Public Works will also use a third party to review and validate PCI data and ensure optimal use of available funds.

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

To keep Dallasites moving, we are also dedicating \$1 million in FY 2019-20 to establish a bridge maintenance and repair program for the more than 600 City-owned and maintained bridges.

Repairing signals citywide

In the 2018 Community Survey, nearly 20 percent of respondents selected traffic signal timing as one of their top four priorities. To respond to this need, the budget allocates \$1.45 million to replace broken vehicle detectors at 40 traffic signals and \$700,000 to retime 250 signals across the city. These enhancements will help traffic flow more smoothly while reducing idle time for vehicles.

REDUCING NEIGHBORHOOD FLOODING

The primary focus of the neighborhood drainage program is to reduce neighborhood flooding and increase quality of life through proactive maintenance of stormwater pipes, channels and creeks, and floodway management areas. This year, Dallas Water Utilities (DWU) is investing \$2.5 million in the program, which will include increased efforts to repair minor erosion, as well as remove invasive species and replace them with natural, noninvasive species. The Closed-Circuit Television Video (CCTV) crew is another critical part of the team. Using professional-grade video equipment, the team can inspect clogged storm drains, pipes, and inlets to identify areas that need cleaning to prevent flooding in neighborhoods and on local streets. Overall, the division will focus on providing efficient, effective, and timely response to property owner calls.



Credit: Dallas Water Utilities

On a larger scale, work began in March 2018 on the \$218 million five-mile drainage relief tunnel that will provide 100-year-flood protection for the Mill Creek area around Baylor Hospital, Peaks Branch area south of Buckner Park, East Peaks Branch area around Fair Park, and the State-Thomas area in Uptown. The tunnel boring machine is currently being assembled on site and will begin mining the more than 30-foot-diameter tunnel in January 2020. Excavation should be completed in early 2021, and the concrete lining is estimated to be in place by fall 2022.

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

MAINTAINING MILES OF MAINS

DWU operates and maintains more than 9,000 miles of water and wastewater mains in its transmission, distribution, and collection systems. Proper planning, preventive maintenance, and timely replacement are crucial to reducing costs and ensuring reliable service delivery.



That is why the FY 2019-20 budget includes \$140.8 million for installation and rehabilitation of nearly 80 miles of mains. Because of DWU's targeted pipeline replacement program, initiated 15 years ago, the City now experiences fewer main breaks, less water loss, and a reduction in the number of sanitary sewer overflows.

PURSuing ENVIRONMENTAL EQUITY

Increasing our resilience

The Office of Environmental Quality and Sustainability (OEQS) kicked off a massive effort in February 2019 to develop the City's Comprehensive Environmental & Climate Action Plan (CECAP), which will include strategies to mitigate the impacts of climate change on public health, City infrastructure, the economy, and the environment. Since April 2019, staff has hosted six public engagement meetings and attended 40 other community meetings. OEQS also completed a community survey and received more than 3,200 responses, ensuring the CECAP is both equitable and effective. The plan is on track for adoption by April 2020, just in time for the 50th anniversary of Earth Day. To stay up-to-date on the plan's development, visit www.dallasclimateaction.com.

Helping our residents breathe easier

Additionally, during the summer months, air quality and extreme heat conditions cause problems for many residents. In response, OEQS is developing Dallas' first Urban Forest Master Plan (UFMP) in partnership and with funding secured by the Texas Trees Foundation. The UFMP will use equity, health, and urban heat data to identify interventions that will improve the health of our most vulnerable populations. Another project, Breathe Easy Dallas, involves implementing nature-based solutions and other health interventions in association

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

with calibrated air quality monitors near Dallas schools. We will use the data collected to explore solutions to the leading cause of school absenteeism—asthma.

IMPROVING MANAGEMENT OF CITY FACILITIES

Major Maintenance

In the last year, the City has been busy making needed repairs at public City-owned facilities such as Harry Stone Recreation Center, Kalita Humphreys Theater, the Latino Cultural Center, Oak Cliff Cultural Center, and South Dallas Cultural Center, as well as ADA-compliant improvements at Dallas City Hall. Additional repairs were made at Fire Station #37, and we replaced the roof at the primary Sanitation Services facility to ensure uninterrupted service delivery.

Within Building Services, the City is continuing its gradual approach to increasing the City's cash investment in major maintenance and capital construction to address deferred maintenance of City facilities. In FY 2016-17, the City budgeted \$5 million for major maintenance, and we have increased this steadily each year. This budget includes \$7.5 million in FY 2019-20 and \$8 million in FY 2020-21. Paying for these expenses as we go (i.e. in cash) reduces the need to take on debt to make more costly repairs or replacements in the future.

Over the next biennium, the City will dedicate funds to replacements, retrofits, and major repairs of HVAC systems beyond their service life, roof replacements and major repairs, lighting and general facility renewal, and ADA improvements, among other things. We are also enhancing preventive maintenance of City facilities in FY 2020-21 to reduce future costs and system downtime, as well as extend their useful life.



ECONOMIC & NEIGHBORHOOD VITALITY

RESIDENTS VALUE ACCESS TO JOBS AND AFFORDABLE HOUSING

The Dallas-Fort Worth area is a fast-growing economy in a local market of 7.1 million residents. Whether you run a small business or major corporation, Dallas is globally connected and centrally located, making it the ideal location for business growth and success. However, only 55 percent of residents rated access to living-wage jobs as “good” or “excellent” on the 2018 Community Survey, and even fewer—35 percent—said the same about access to affordable quality housing.

PLANNING FOR THE FUTURE

The City’s comprehensive plan *forwardDallas!* (adopted in 2006) governs the development of the city and guides City Council action concerning land use and development, urban conservation and rehabilitation, transportation and housing, and expenditures for capital improvements. Thirteen years later, we are refreshing the plan to align it with current and future needs and integrating recent planning initiatives such as the Comprehensive Housing Policy, the Cultural Plan, and the Resilient Dallas Strategy. It will also incorporate recommendations from the Strategic Economic Development Plan and Strategic Mobility Plan set to be completed this year.

Ongoing neighborhood-based engagement in strategic planning and neighborhood revitalization will inform the *forwardDallas!* update and continue beyond the update process. With the help of external consultants, the refreshed comprehensive plan will establish

scenario development tools and metrics to evaluate and monitor the impacts of citywide land use changes on long-term sustainability, equity, and quality of life.

One-Stop Permit Shop
Sustainable Development and Construction (DEV) dedicated \$1.35 million last year to modernizing its permit and document management systems. The Electronic Plan Review System allows staff from different disciplines to review the same plans concurrently, reducing processing times by more than 50 percent. Customers can also submit plans and revisions electronically, saving money and significantly reducing the wait time for reviewing and issuing a building permit. DEV has received nearly 800 projects through the new system, and customers have expressed high satisfaction with the website.

EQUIPPING ENTREPRENEURS AND SMALL BUSINESSES

Small businesses are the backbone of the American economy. In the Dallas-Fort Worth metropolitan area, 97 percent of businesses have fewer than 100 employees and are responsible for 64 percent of net new private-sector jobs. These small businesses also account for 42 percent of private payroll. Within Dallas County, nearly 45,000 businesses have fewer than 10 employees.

However, business ownership in Dallas is not equitable. Although the population is only 61 percent white and 49 percent male, 80 percent of small business owners are white and

ECONOMIC & NEIGHBORHOOD VITALITY

68 percent are men. In interviews with female owners and owners of color, they identified business planning, strategy and operations, customer acquisition and retention, financial analysis and control, and growth as their top needs.

The budget for FY 2019-20 includes funding for two new positions who will work with partner agencies to support and expand structured programs intended for prospective or current entrepreneurs and small business owners. We will place special emphasis on the challenges identified by business owners. With deliberate outreach and focused small business training, the City can support new small businesses and grow existing ones, which directly support and expand the Dallas economy.

BROADENING URBAN INVESTMENT TO LEVERAGE DALLAS

In addition to the initiative outlined above, the Office of Business Diversity (OBD) is expanding its efforts through the B.U.I.L.D. program—Broadening Urban Investment to Leverage Dallas—in partnership with the Office of Innovation (INO) and Office of Economic Development. Funded with \$2.5 million in bonds, B.U.I.L.D. is intended to build the capacity of Dallas-based minority- and women-owned businesses (M/WBEs) through technical assistance, training, and advocacy.

OBD plans to award a \$1.25 million grant to a community development financial institution (CDFI), which will then provide loans to entrepreneurs of color, emerging small businesses, and construction firms in need of mobilization funding (other programs may be defined based on the chosen CDFI). An additional \$750,000 will fund the Small Business Hub to help small businesses do business with the City and in Dallas at large. OBD will select up to 10 M/WBEs to complete a six- to eight-week training program, which will include access to INO’s Innovation Lab, with the goal of serving up to 40 businesses annually.

Lastly, \$500,000 will be used to support the Business Service Organization grant fund, which will award grants to qualified organizations who will help assess and recruit M/WBEs for the Small Business Hub program. These efforts will help the City align its resources and existing initiatives to foster a stronger ecosystem for M/WBEs and entrepreneurs in Dallas.



Credit: Public Affairs and Outreach

ECONOMIC & NEIGHBORHOOD VITALITY

EXPLORING DALLAS LANDMARKS

Dallas is filled with a rich history that deserves to be preserved. As more development occurs within the city, it becomes increasingly important for developers and neighbors to understand design guidelines and ordinances related to historic areas.

The Historic Preservation team provides services related to current and potential historic districts and structures. To emphasize and elevate the importance of this work, we are moving the team from within the Sustainable Development and Construction department to its own division within Management Services reporting directly to the City Manager. The group will continue to focus on historic landmark designations, tax incentive programs for individuals and historic districts, and review of planned work on landmark structures.

HOUSING DALLAS



Credit: Public Affairs and Outreach

In May 2018, the City Council adopted the Comprehensive Housing Policy to address citywide housing issues by creating and maintaining affordable housing throughout Dallas, promoting fair housing choices, and overcoming patterns of segregation and concentrations of poverty. The City Council has amended the policy several times since adoption, including adding the Land Transfer Program to incentivize the development of quality affordable housing by making City surplus or tax-foreclosed lots available to developers and an ordinance requiring developers to dedicate a portion of land for use as a park/green space or pay a fee.

This year, the Department of Housing and Neighborhood Revitalization (HOU) will continue to refine its programs to achieve the policy’s primary goals, including advertising a second Notice of Funding Availability in 2020 to support development of mixed-income housing in focus areas across the city. Additionally, HOU will roll out a tiered home repair program based on applicants’ financial need and the cost and scope of repairs. The \$4.5 million program is funded in part through Community Development Block Grant (CDBG) funds from the federal Department of Housing and Urban Development.

HOU will also continue the Dallas Homebuyer Assistance Program, which offers forgivable loans to first-time homebuyers to encourage long-term community stability. Lastly, we will

ECONOMIC & NEIGHBORHOOD VITALITY

roll out the pilot Tangled Title Program, being developed this year, to help low-income families access legal services to clear property titles and achieve homeownership.

INCENTIVIZING ECONOMIC INVESTMENTS

Tax increment financing (TIF) is an economic development tool Dallas uses to target investment in defined areas that face challenges to traditional development. As a TIF district grows, increases in property tax revenues from higher property values are paid into a special fund to finance additional improvements to the district. The City continues to receive the amount of property tax it received the year the TIF was created, plus a percentage of new tax revenue.



Credit: Office of Economic Development

The City currently has 19 active TIF districts—two others have sunset that contribute an estimated combined \$14 million to the General Fund each year. As of last fiscal year, TIF-funded projects have produced nearly 1,500 affordable housing units in Dallas and attracted more than 37,000 total new residential units. Additionally, more than 14 million square feet of commercial space has been built or redeveloped in these districts. To support this growth, the City is reinvesting \$85 million in TIF districts in FY 2019-20.

HUMAN & SOCIAL NEEDS

DALLAS RESIDENTS WANT THE BEST FOR THEIR NEIGHBORS

In the most recent Community Survey, 64 percent of residents rated homelessness as a “major” problem, more than any other issue, including infrastructure (58 percent). Additionally, 45 percent or fewer of residents rated services to youth, seniors, or low-income individuals as “good” or “excellent.” This budget emphasizes our commitment to reverse those trends.

FOCUSING ON SENIORS

Property tax exemptions subtract part of the appraised value of your home from the tax calculation. In June 2019, City Council increased the exemption for individuals 65 or older or with a disability to \$100,000 from \$90,000. Because homeowners are also eligible for a 20 percent homestead exemption, a senior whose home is valued at \$125,000 or less will pay no City taxes (other agencies may have different exemptions). This change will reduce the financial burden on seniors or individuals with disabilities who may live on a fixed income.



Credit: Office of Arts and Culture

Additionally, the Office of Community Care (OCC) serves thousands of older adults through specialized programs, including low- or no-cost dental care, transportation to medical appointments, and job training to help individuals find part-time employment. The Senior Services team also provides simple caseworker services, referrals, and service coordination to individuals as needed. We value the contributions our seniors make to our community and want them to remain active in Dallas for years to come.

TAKING A HOLISTIC APPROACH TO HOMELESSNESS

The local 2019 Point-In-Time (PIT) count revealed a nine percent overall increase in homelessness. Numerous factors contribute to these results, including decreased shelter capacity, a lack of available and affordable housing units, and an uncoordinated and underutilized homeless response system. The City Council and residents consistently rank homelessness as a top priority. In FY 2019-20, Dallas will continue investing in the homeless response system, incentivizing affordable housing development, and engaging the community in creative responses to homelessness.

HUMAN & SOCIAL NEEDS



Credit: Public Affairs and Outreach

Sheltering those in need

The pay-to-stay initiative is a partnership between the Office of Homeless Solutions (OHS) and Bridge Steps, Inc. (The Bridge) focused on connecting unsheltered individuals to emergency shelter and support services. Through these funds, The Bridge will provide access to 50 additional beds for individuals referred by staff from homeless encampments, bringing the total number of available beds to 299. These unsheltered individuals will be given the opportunity to stay at The Bridge for up to 90 days. The City will pay \$12 per bed per night (up to \$200,000) to assist with program operations and to ensure supportive services such as food, case management, medical care, and workforce training are provided. This is in addition to the \$4.4 million the City already provides to The Bridge for operations.

During the 90-day period, our goal is to connect unsheltered individuals to a positive housing destination and provide tools and resources on the road to self-sufficiency. Positive housing outcomes include rapid rehousing, permanent supportive housing, transitional housing, a boarding or nursing home, family reunification, subsidized housing, and market-rate housing. We will measure program success by the number of participants who transition to permanent/supportive housing and/or find employment at living-wage jobs.

Additionally, to ensure unsheltered individuals and families remain safe during periods of inclement weather, the City will allow qualified private and nonprofit organizations to operate temporary inclement weather shelters during periods of extreme heat and cold in eligible facilities. OHS will determine eligibility and ensure shelter compliance with applicable building codes, public safety requirements, and neighborhood standards.

The goals of the program are to reduce the number of weather-related injuries, up to and including death, and provide resources for more permanent housing to individuals experiencing homelessness. In the first year, OHS will create a new temporary inclement weather shelter lodging use in Chapter 51a and a new City Code chapter to codify the program. OHS will provide \$200,000 in funding for the program in FY 2019-20 and anticipates serving 20 percent of unsheltered homeless individuals. This will increase to \$400,000 in FY 2020-21 to expand the reach of the initiative.

HUMAN & SOCIAL NEEDS

Revitalizing community spaces

In addition to emergency shelter initiatives, OHS is launching a Neighborhood Grant Reclamation Program (NGRP). The NGRP will provide a vehicle for community organizations, neighborhood groups, business associations, and faith-based organizations to revitalize sites formerly occupied by people experiencing homelessness and activating them for public use—transforming them into a community asset. Eligible reclamation projects will include



Credit: Office of Arts and Culture

landscaping and beautification, art installations, dog parks, playgrounds, community gardens, creative parking solutions, pocket parks, outdoor entertainment areas, water features, and recreational or fitness installations. With nearly \$300,000 in funding, OHS will provide grants of up to \$70,000 each to eligible entities through a competitive RFP process and track projects to ensure timely completion.

PARTNERING FOR SUCCESS

Getting a Fresh Start

The Office of Community Care has begun hiring events for the Fresh Start program, which supports the return of formerly incarcerated individuals to the community. As of July 2019, 20 applicants have been hired in multiple departments, including Water Utilities, Public Works, and Building Services. Once participants become full-time employees, program caseworkers meet with them for at least six months to help ensure a successful transition.

OCC is partnering with nonprofit and community-based organizations to support programs that enable individuals to obtain and keep jobs with increased pay and stability, improved working conditions, and greater opportunity. Most importantly, the Overcoming Barriers to Work program will fund services that provide job training and career development to participants who face hurdles to employment, such as lack of transportation or child care. OCC has \$1 million in City and federal funds available for this initiative.

OCC is also expanding partnerships to help another vulnerable population—women, infants, and children—through the creation of mobile WIC centers. With a generous donation of four vans, OCC will be able to

expand the reach of the WIC program to achieve more equitable outcomes across the city. The team is analyzing data to identify WIC “deserts” and exploring partnerships with schools, high-density apartment complexes, community centers, recreation centers, libraries, and other locations where residents eligible for WIC may be unable to access existing services.

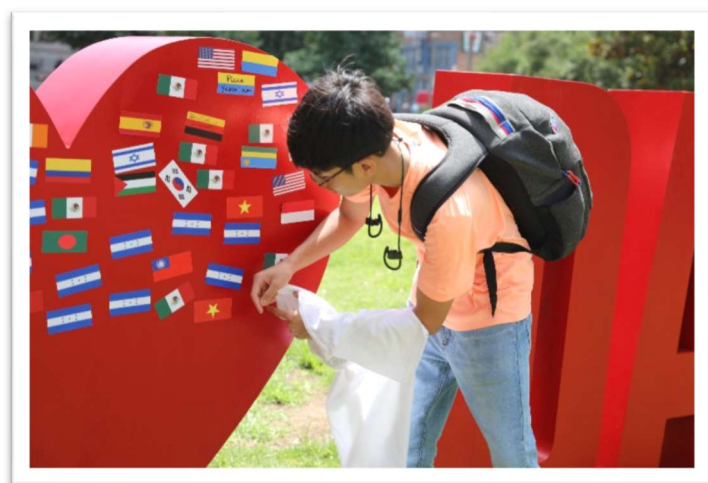
HUMAN & SOCIAL NEEDS

PROMOTING BETTER HEALTH

According to a 2018 study conducted by the Institute for Women’s Policy Research, about 40 percent of workers (more than 300,000) in Dallas do not have access to paid sick leave. The study also indicated low-wage workers are far less likely to have paid sick leave than high-wage workers. Black and Latinx workers are less likely to have access to paid sick leave than White and Asian workers. Access to paid sick leave is particularly low in occupations that require frequent contact with the public, including restaurant and food service, child care, and personal care. The Earned Paid Sick Leave Ordinance, passed by City Council on April 24, 2019, will benefit not only low-wage families who previously did not have access to paid sick leave but also the public by promoting the health, safety, and welfare of residents.

To ensure effective implementation of the citywide ordinance, the Office of Fair Housing and Human Rights is hiring a Policy Manager to investigate alleged violations of the City’s paid sick leave, fair housing, and human rights policies and ordinances. The position will also develop forms, documents, guides, and outreach materials to better support employers in implementing paid sick leave. Lastly, this individual will conduct research to support human rights and enhance housing opportunities for Dallas residents.

FINDING STRENGTH IN DIVERSITY



Credit: Office of Welcoming Communities and Immigrant Affairs

Dallas’ diverse residents are our greatest asset, and our city is stronger when we honor everyone’s contributions. As the city harnesses areas of opportunity, it also advances equity and inclusion in City government and across the Dallas community. By understanding historical and deeply ingrained policies and practices, the City seeks to engage the entire community to address present-day challenges.

Through the Office of Welcoming Communities and Immigrant Affairs, we are working across sectors to establish a local welcoming framework to integrate and engage immigrants in all aspects of city life.

QUALITY OF LIFE

RESIDENTS VALUE CLEAN, SAFE, AND VIBRANT NEIGHBORHOODS

More than 70 percent of Dallas residents rated their quality of life as “excellent” or “good” in the most recent Community Survey. It’s easy to see why—our neighbors come together in vibrant neighborhoods, support their homeless neighbors through enhanced services, and care for their four-legged friends. Dallas is also fortunate to have a dynamic library system, a park system where nearly 70 percent of residents are within a 10-minute walk, and an active cultural and arts scene.



Credit: Nkonyezi Nanyamka, 2018 Trinity River Photo Contest

EMPOWERING COMMUNITIES

By educating and empowering residents to recognize and correct common code violations, Code Compliance’s new \$1 million Community Clean! initiative will enhance quality of life and reduce the impact of illegal dumping, litter, and high weeds in focus neighborhoods. The department began piloting this program in FY 2018-19 and will continue this year by conducting quarterly exercises with residents to identify

code violations and then schedule monthly community-led cleanup initiatives in these areas. Through this initiative, the City will foster positive relations with communities that previously experienced legal battles, liens, and forfeiture of property for minor violations.

To set neighborhoods up for success, Code Compliance is partnering with Sanitation Services to leverage the “call to haul” service for bulky item disposal. These neighborhoods will also have access to a community tool shed for cleanup efforts. The program will involve regular communication with residents about opportunities to collaborate with the City in achieving community compliance, as well as public recognition for outstanding volunteerism and community coordination.

YOUTH RECREATION

Through an investment of \$500,000, the Teen Recreation program (TRec) provides free specialized recreational programming for Dallas teens aged 13-17. TRec programs and activities will center around arts and culture, community engagement, health and wellness, leadership skills and development, and technology/STEM. TRec funding will support daily programming, 12 late-night recreation sites, and six summer camps, along with 24 part-time staff. A further \$500,000 is dedicated to after-school programming—it will allow more

QUALITY OF LIFE

students to attend for free in high-opportunity communities and support additional staff to maintain student-to-staff ratio compliance. The goal of these programs is simple: provide positive options for youth activities during out-of-school hours. These programs supplement the education received in the classroom and provides real-world practical application of that knowledge through hands-on experiences.

We are investing another \$975,000 to fund a youth access pass, which will allow Dallas residents aged five-17 to participate in enhanced youth programming for free, such as after-school sports, STEM programs, or golf, tennis, and swim lessons. This funding will allow Park and Recreation (PKR) to serve more than 30,000 additional youth not currently participating in out-of-school programs, as well as provide another 32 youth sports leagues annually and two citywide special events for youth. Additionally, it will support school-based program offerings to reach youth who might otherwise face barriers to participation.

GROWING PARKS AND GREEN SPACES

To increase access to green spaces, PKR partners with school districts to keep playgrounds open to the public after hours and on weekends. In FY 2018-19, we funded improvements at five DISD playgrounds to bring them up to PKR standards, which were finished in May 2019. Because of these partnerships, the percentage of residents who live within a 10-minute walk (1/2 mile) of a park or green space increased to 69 percent (from 61 percent last year), compared to the national average of 54 percent. In FY 2019-20, we plan to increase this funding by \$187,500.

Well and Vibrant

The Park and Recreation Department and WellMed Charitable Foundation partnered to open a new health and wellness center for senior adults at Redbird Square in December 2018. The Senior Activity Center is designed to keep adults age 60 or older healthy and active at no cost to participants. As of June 30, 2,606 seniors were registered participants at the center.

To maintain playing conditions of our tennis courts, this budget also funds resurfacing and patch work of 81 tennis courts within five tennis centers. This allows the City to uphold its commitment to have each court resurfaced at least once every three years.

The City's park system includes 397 parks and 158 miles of trails. Park rangers serve the public by patrolling parks to reduce unwanted behavior such as off-leash dogs, smoking, alcohol and drug use, unauthorized and inappropriate athletic field use, littering, and public lewdness. At current staffing levels, eight park rangers were able to make 10,171 park visits last year, which is about once every 14 days (per park). This budget expands the Park Ranger program by 11 positions over three years to increase these visits to once every seven days. Additionally, park rangers will begin a bicycle patrol for select trails.

QUALITY OF LIFE



Credit: Public Affairs and Outreach

CONTINUING TO IMPROVE DALLAS ANIMAL SERVICES

Dallas is one of the first cities in the country to receive an official BETTER CITY FOR PETS™ certification as part of the Mars Petcare BETTER CITIES FOR PETS™ program, showcasing our commitment to a pet-friendly community. The program works with local government, businesses, and

nonprofits to help communities make four-legged friends welcome. For the past two years, Dallas Animal Services (DAS) has launched innovative programs and used industry best practices to maximize the numbers of lives saved at the shelter, the number of animals returned home to their owners, and the overall quality of life for pets in the shelter and in homes. With the launch of its Dallas90 campaign last November, DAS announced its intention to achieve a sustainable live release rate above 90 percent. The BETTER CITY FOR PETS™ certification demonstrates the success of those efforts.

Additionally, through partnerships and the hard work of dedicated DAS employees, the department has spayed and neutered approximately 37,000 animals in zip codes south of I-30. We see the results—nearly 20 percent of adult dogs entering the shelter in FY 2018-19 were already spayed or neutered, up from 12.5 percent in FY 2015-16.

A Winning Strategy
DAS won first place in the Petco Foundation's Innovation Showdown in April 2019, receiving \$200,000 for its cutting-edge customer service application. The app is designed to streamline customer service in the shelter through indoor navigation, adoption queues, customer service video chat, advanced pet search, and more—all with the goal of sustaining DAS' live release rate, above 90% for the first time in its history.

One of the many benefits of spay/neuter programs is decreased aggressive behavior in pets, which leads to safer neighborhoods. Research also shows animals who undergo these procedures are less likely to roam, reducing the number of loose animals on Dallas streets and lowering the risk of injury to animals and humans in traffic accidents.

Animals also roam at night, creating a potential hazard for drivers and posing a danger to residents who may be outside at night. DAS is augmenting its overnight animal response by scheduling officers to be on duty seven nights a week instead of four, and they will focus on loose dog and bite hot spots.

Lastly, DAS is replacing its contracted veterinarian services with in-house veterinarians. With the nearly \$200,000 in savings from this efficiency, they can also provide in-house

QUALITY OF LIFE

treatment for heartworm-positive dogs, improving DAS' live release rate by an additional two percent.

ENHANCING DALLAS' ARTS COMMUNITY

Completing the Dallas Cultural Plan

On November 28, 2018, the Dallas City Council voted unanimously to adopt the Dallas Cultural Plan, an updated Cultural Policy, and an enabling ordinance. This new plan and its supporting policies are guiding the Office of Arts and Culture (OAC) and our partners to harness its arts and cultural strengths to address the city's challenges. The Dallas Cultural Plan affirms the City's commitment to supporting a vibrant arts and cultural ecosystem in collaboration with its artists, cultural organization, funders, and other partners.



Courtesy of the Dallas Museum of Art

OAC has already implemented several major initiatives of the plan, including renegotiation of leases at the Meyerson Symphony Center and Kalita Humphreys Theater and increased community engagement and support for artists through OAC on the Go, ArtsActivate 2020, and the Cultural Organizations Program (COP). African, Latinx, Asian, Arab, and Native American (ALAANA) artists and organizations also have more opportunities to teach, perform, and exhibit at host facilities in Dallas neighborhoods through the Community Artist Program. For more information on the plan, visit dallasculture.org.

Expanding cultural opportunities

In FY 2019-20, the City will invest \$376,000 to bring cultural activities and special events to areas of the City that don't normally have convenient access, increasing equity in service delivery using an asset-light model that puts "pop-up" festivals, performances, workshops, and camps into temporary spaces across Dallas. The main cost will be artistic and professional services, such as space and stage rentals.

Preserving civil rights history

To further support OAC's vision of "an equitable, diverse, and connected community," the City is providing \$250,000 in match funding to restore the Juanita Craft Civil Rights House. OAC heard from the community that stories around Fair Park, South Dallas, and especially Juanita Craft have not been celebrated in the same way as other Dallas history, and residents

QUALITY OF LIFE

have a deep desire for Dallas to acknowledge the stories that shape our present. This historic site will honor the legacy of a pivotal figure in civil rights history and inspire future generations.

IMPROVING THE DALLAS PUBLIC LIBRARY

Improving library efficiency and protecting materials

We began Phase 1 of Dallas Public Library's (DPL) implementation of Radio Frequency Identification (RFID) in FY 2018-19, and we will implement the entire system by the end of FY 2019-20. This \$1.5 million investment will improve the security of library materials and saved labor by more efficiently tracking materials throughout the library system. This increased efficiency will free up library personnel for other vital services provided to residents, such as outreach and programming.

Reaching the community

DPL branches are strategically placed throughout the city to serve residents as part of the neighborhood. To better meet the needs of our communities, DPL offers specialized programming for seniors, youth, and children, as well as additional programs, such as GED and English-language



learning (ELL) courses, in a secure and familiar learning environment. Additionally, DPL is purchasing 900 mobile hot spots, which residents will be able to check out to access Wi-Fi at home. Many members of the community do not have Internet access at home, a basic 21st-century need for education and employment. By making these hot spots available at targeted locations, we can work toward a more equitable outcome of consistent Internet access for all residents.

In April 2019, DPL identified 10 branch locations across Dallas where 50 percent or more of patrons were unable to check out materials because of fines. They overlaid that information with household poverty rates and found that we were restricting access to library materials in the lowest-income areas of the city, areas where the need for library resources was likely the highest. In May 2019, the City Council amended the City Code to eliminate overdue fines and lost card fees, so all Dallas residents can benefit from their local branch without an undue cost burden (replacement fees for lost items and processing fees still apply). This change will

QUALITY OF LIFE

result in a \$150,000 reduction in revenue for the City, which DPL will offset with staffing changes.

Opening new facilities

The City is adding more than \$1.1 million over the biennial to fund operations and maintenance at two libraries, bringing the total number of libraries to 30. The budget includes funding for the new Vickery Branch Library, scheduled to open November 2020, and for the replacement Forest Green Branch Library, scheduled to open April 2021. The original Forest Green branch opened in 1976 and was the smallest of all the Dallas libraries—the new state-of-the-art facility will continue to serve this community for years to come.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

DALLAS IS SETTING THE STANDARD FOR SERVICE DELIVERY

In the last five Community Surveys, the City has outpaced the average satisfaction index for large U.S. communities by at least seven points, and 72 percent of residents rated the overall quality of life in Dallas as “excellent” or “good.” Resident satisfaction with our employees’ courtesy, knowledge, and responsiveness is also above the national average. But, we know we can do better—that’s why this year’s budget focuses on continuous improvement and innovation.

STRENGTHENING THE CULTURE OF ETHICS

Holding employees to a high ethical standard is important to the City because it’s important to our residents. The Code of Ethics 12A, Section 45, requires that all active City employees receive ethics training at least once every two years. To reach all employees successfully, the Office of Ethics & Compliance will create a new online training module for Council members, board and commission members, and employees.

To strengthen this culture of ethics, the Office is also creating the Values Ambassador Program. Values Ambassadors are full-time City employees from various departments who will devote four to six hours per month to reinforce the four values of service, including ethics. Through presentations and training at staff meetings and implementation of an employee recognition program, these employee-leaders will highlight and celebrate ethical behavior throughout the organization.

INVESTING IN OUR EMPLOYEES

Raising the minimum wage and lowering health benefit premiums

To ensure we attract and retain the best talent, we are raising starting pay in FY 2019-20 to \$13.00 per hour for full-time permanent City employees and to \$12.21 for part-time and temporary employees, \$0.50 per hour more than the MIT living wage. In FY 2020-21, starting pay for full-time permanent employees will increase to \$14.00 per hour. We will also continue providing merit raises to full-time employees, averaging three percent.



Credit: Public Affairs and Outreach

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

To provide all City employees with an equitable and affordable opportunity to participate in a quality health benefits program, we are introducing a tiered contribution plan. Monthly premium payments will vary based on an employee's annual salary, and employees earning less than \$66,000 a year will pay less in FY 2019-20 than they did in FY 2018-19. Employees earning more than \$66,000 will pay the same rate as they do under the current plan.

Additionally, this budget will increase survivor's benefits to \$75,000 from \$50,000. Every employee receives this life insurance coverage. Employees can purchase more but providing peace of mind to our employees and their families through this basic coverage is important to the City.

Finding up-and-coming talent

In FY 2018-19, Human Resources launched an undergraduate and graduate intern program to create a career pipeline into permanent professional-level positions in the City by employing interns with bachelor's and master's degrees to work on strategic projects throughout the city. Last year, this program was funded with vacancy savings, and because of its success, we are allocating \$150,000 in FY 2019-20 to fund 20 intern positions.

TAKING AN ENTERPRISE APPROACH TO INCREASE ACCOUNTABILITY

Celebrating Community Development

In May 2019, the National Community Development Association selected the City of Dallas as a John A. Sasso Award recipient. The award recognizes outstanding community engagement and outreach to promote the Community Development Block Grant and HOME Investment Partnerships programs during National Community Development Week. The Office of Budget's Grants Management division was specifically recognized for its best practices in this effort.

To increase accountability, transparency, and consistency in how the City manages its contracts, we are establishing a new contract management program under the oversight of the Chief Financial Officer. As part of the program, contracts for goods and services will be housed in a centralized system of record. Additionally, each department will identify a single point of contact responsible for its contracts who will take part in a new Contracting Officer Representative training program, including certifications to strengthen oversight skills. Other updates will include the creation of a new contract compliance team co-led by the Office of Procurement Services and City Controller's Office, contract compliance monitoring plans and audits, and automated reports to detect and resolve irregularities.

In addition, we are taking a big-picture approach to technology projects throughout the City by funneling all proposals through the IT Governance Board. This committee, composed of executive management, will review, prioritize, and schedule \$3 million in General Fund projects this year, balancing the needs of

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

multiple departments while ensuring access, security, and stability in the City’s technology investments.

Ultimately, these efforts will serve the best interests of Dallas residents by ensuring we get what we pay for—contracts and projects completed accurately, on time, and within budget.

CRUNCHING THE NUMBERS

We strive to be an innovative organization that uses public resources efficiently and effectively. To that end, we plan to cultivate the use of data and evidence-based decision making throughout the City under the leadership of the Office of Innovation (INO). This year, we are adding three staff members to the office, for a total of eight. The team will be tasked with establishing a Citywide data analytics ecosystem and gathering, processing, analyzing, and sharing data across the organization and with the public.

These activities include the launch of a Data Academy for nearly 250 employees in data-centric roles across 18 departments, as well as providing technical assistance to departments without data analysts. The team will also build a community of practice and conduct analytics projects in alignment with City Council priorities. Additionally, Information and Technology Services (ITS) has been actively developing a Business Intelligence team and platform to help the City identify ways to leverage data in decision making and share data appropriately while maintaining security and privacy for the City and our residents. By partnering with the public, the City will become smarter, more efficient, and more effective in delivering services and programs to constituents.

REDUCING OUR ENERGY CONSUMPTION AND COSTS

City Council adopted a Green Energy Policy in April 2019 to demonstrate the City’s commitment to clean and efficient energy use. The City already uses 100 percent renewable energy for all municipal operations, and Building Services recently updated its electricity contract, reducing energy costs by \$7.7 million for next year. To build on this success, Building Services is implementing an energy management system that will ensure we continually and intentionally assess energy use and opportunities for energy reduction.

Best Climate Practices
Dallas was one of five large cities to receive an honorable mention award at the U.S. Mayors’ Climate Protection Awards in June 2019 for its Green Energy Policy.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

OPTIMIZING OUR FLEET

In December 2018, Equipment and Fleet Management (EFM) presented recommendations from the fleet optimization study to City Council. The study assessed the efficiency of the City's fleet management and operations in EFM, as well as other departments that own or maintain vehicles. Among other findings, the study estimated the City would need \$300 million to replace all eligible fleet in the next five years. This budget provides \$55 million to meet those needs, primarily through the master lease program and use of equipment notes. Fleet replacement will include police squad cars, fire trucks, ambulances, sanitation collection equipment, and other general-purpose fleet. This increase in fleet health will enhance productivity in infrastructure repairs like traffic signals, roads, and alleys, upkeep of recreational facilities, and public safety.



ASKING ALL RESIDENTS TO PARTICIPATE IN CENSUS 2020

The City is asking all Dallas residents to participate in Census 2020. To do our part to assist in this important effort, the City has a dedicated coordinator providing administrative and logistic support to the Mayor's Complete Count Committee, a group of residents working with the City and the federal government on outreach efforts to encourage local participation in the Census.

Census data helps us understand the characteristics of our community, from age to ethnicity to income and education levels. It also informs research such as the Equity Indicators project, which helps the public and policy makers understand where inequities exist within our community. Census data can be used to determine which areas of town need the most assistance and where the community is primed for growth. It also allows for expansion of services through proper planning—like parks, public safety, libraries, and social services. Further, census data is used to set federal funding levels for senior care, children's programming, and much more

FIVE-YEAR FORECAST

GENERAL FUND

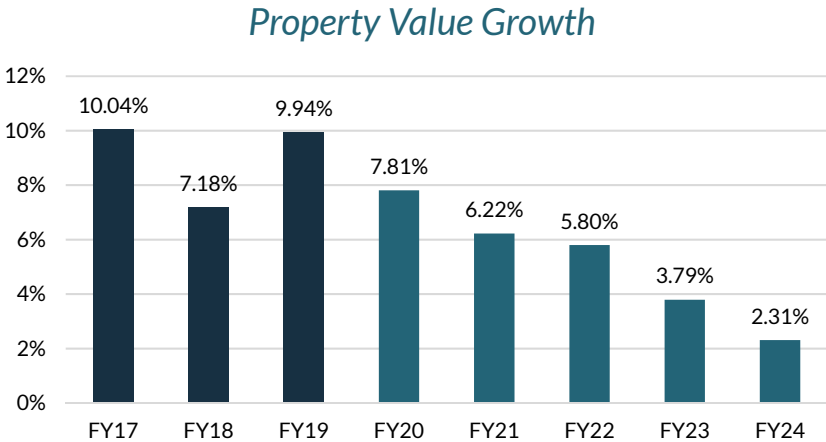
The Five-Year Forecast provides an early look at potential gaps between revenue and expenses. The forecast and biennial budget are financial planning tools to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information, and as such, will change in future years.

The City’s financial position is directly linked to the local, national, and global economies. Overall, the national economy is expected to slow. Consumer spending continues to drive the overall economy, a factor likely bolstered by the 2017 tax cut, but offset slightly by the impact of U.S. tariffs and the foreign response. The Dallas area economy continues to outperform the nation, and continued overall growth is expected, although slowing for retail and real estate.

Revenue projections detailed below focus primarily on property and sales tax revenue, which account for 77.4 percent of General Fund revenue in FY 2019-20. The projections are based on an analysis of variables including job growth, wage growth, employment growth, housing supply, mortgage rates, and historical trends.

PROPERTY TAXES

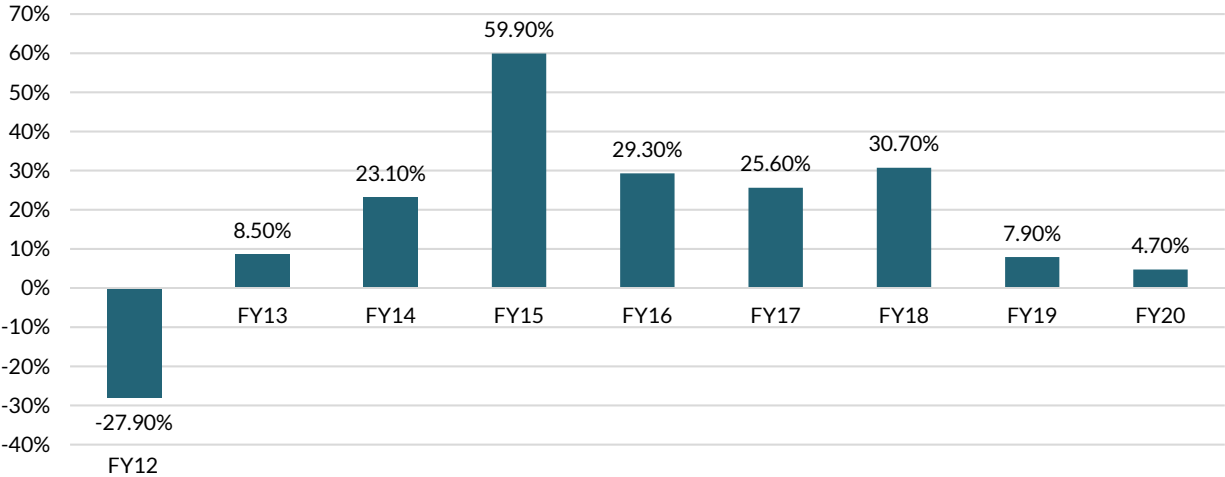
Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Market and growth estimates are based on historical trends. Property tax values increased 7.81 percent in FY 2019-20 with significant growth in the commercial and residential categories.



New commercial and residential construction growth is expected to remain strong next year, with high-end multifamily and office construction continuing as the leading contributors. Compared year-over-year, new construction has grown an average of 23.7 percent since the decline in FY 2011-12. Modest new construction growth is expected in future years.

FIVE-YEAR FORECAST

New Construction Value Growth



Property tax revenue may be capped in FY 2020-21 because of the Texas Reform and Transparency Act of 2019 (Senate Bill 2), passed by the 86th Texas Legislature. The bill lowers the City property tax rollback rate (now called the “voter-approval” rate) to 3.5 percent, with an automatic election required to exceed that percentage. The growth rate excludes new construction from the 3.5 percent cap.

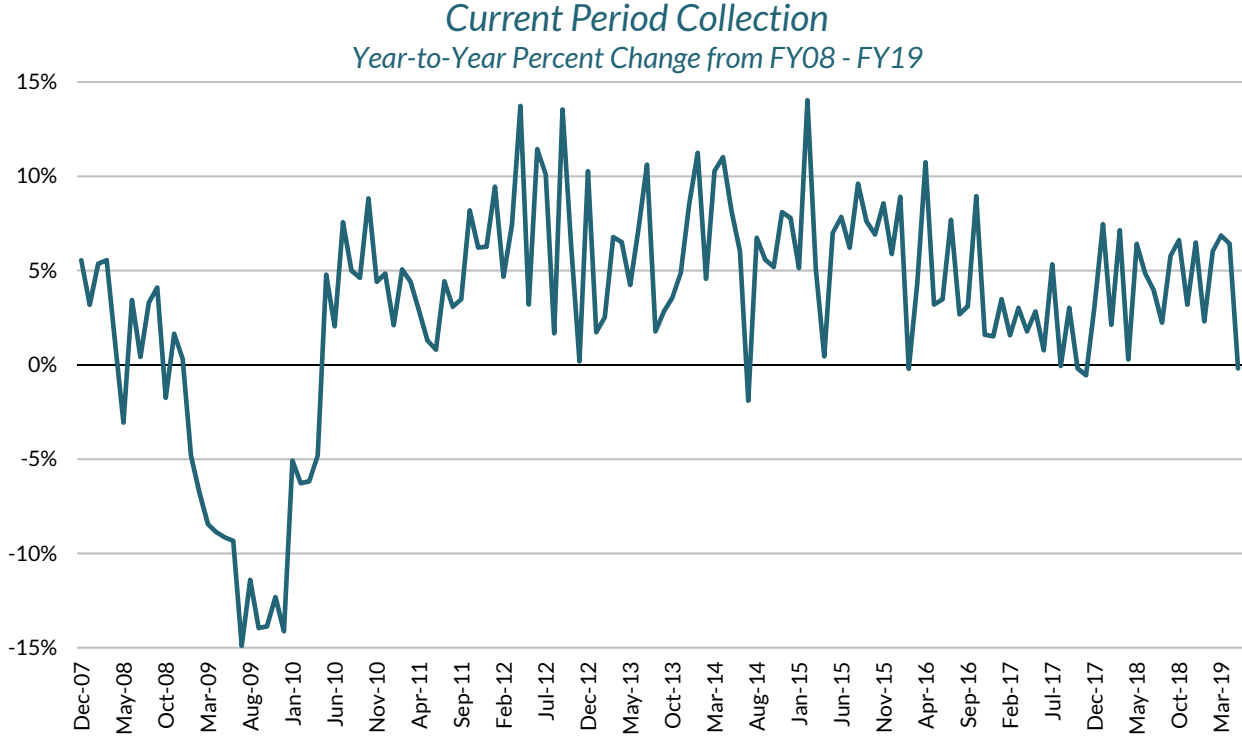
Today, cities are capped at eight percent growth and subject to a rollback election only if the adopted tax rate exceeds the cap and voters successfully petition for an election. Historically, the City has not adopted a tax rate above the eight percent rollback rate. The forecast assumes a modest 6.22 percent growth in FY 2020-21.

SALES TAX

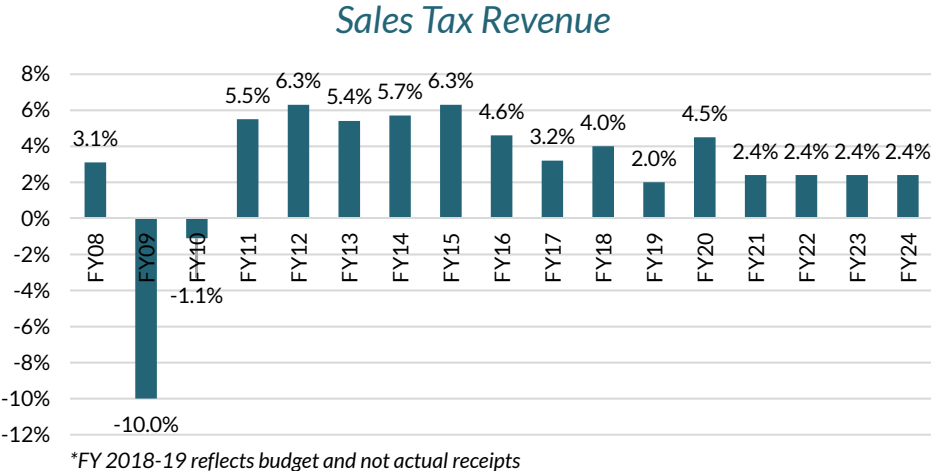
The City collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile revenue the City’s General Fund collects. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year since. The chart below reflects month-over-month volatility.

FIVE-YEAR FORECAST



Actual receipts from the most recent 12 months are \$315.2 million, 4.5 percent more than the previous 12 months. The forecast assumes moderate sales tax growth of 2.4 percent during the forecast period.



OTHER REVENUE

Other revenue consists of revenues collected from various sources including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and miscellaneous. Franchise fees are charged to utilities that use the City’s rights-of-way to provide their service. The fees are typically calculated as a percentage of the companies’ gross receipts. Revenue projections for franchise fees are projected to grow

FIVE-YEAR FORECAST

one percent during the forecast period, and other revenues are forecast to remain flat with no variances projected.

EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for civilian employees, and a three percent merit increase annually. Sworn salary projections are based on the negotiated three-year Meet and Confer agreement, which must still be approved by City Council. The agreement moves uniform staff to a market-based salary structure and raises the starting salary of a Police Officer/Firefighter to \$61,367 from \$60,000 annually and includes market adjustments in the second and third year of the agreement for all ranks.

Projected future pension costs for Police and Fire-Rescue reflect the minimum contributions the City is required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year.

Fiscal Year	Minimum City Contribution
FY 2017-18	\$150,712,800
FY 2018-19	\$156,818,700
FY 2019-20	\$161,986,377
FY 2020-21	\$165,481,401
FY 2021-22	\$169,023,200
FY 2022-23	\$165,659,700
FY 2023-24	\$168,856,000

The Police and Fire-Rescue departments are focused on aggressive recruitment, and the forecast assumes 3,064 sworn police officers and 1,966 sworn fire-rescue officers by October 1, 2021, as well as reserve funding for additional officers if recruitment and retention initiatives are successful. Other personnel service expenditures, such as civilian pension, are forecast to remain flat, and worker’s compensation insurance is projected to increase three percent during the forecast period. The forecast assumes a seven percent increase in employee health benefits from FY 2020-21 to FY 2022-23.

FIVE-YEAR FORECAST

OTHER EXPENSES

Consumer Price Index	
Year	YOY Increase (December)
2012	1.5%
2013	1.3%
2014	0.5%
2015	0.4%
2016	1.9%
2017	2.0%
2018	1.8%

Growth rates for supplies, contractual services, and capital outlay are forecast to increase 1.9 percent based on the three-year average of the Consumer Price Index (CPI). The forecast includes \$61.8 million in FY 2019-20 (a 19 percent increase compared to \$51.8 million in FY 2018-19) for the required tax increment financing (TIF) payment and an additional \$4.3 million for master lease. Additionally, the forecast assumes continued focus on infrastructure with an additional \$3 million allocated to pay-as-you-go street and alley funding from FY 2021-22 to FY 2023-24, \$1.6 million for capital operating and maintenance, and \$10 million for facility maintenance from FY 2021-22 to FY 2023-24.

FUND BALANCE

The City’s Financial Management Performance Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained at a level not less than 40 days of the General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 40+ days of the General Fund operating expenditures during the forecast period. The General Fund is forecast to be out of structural balance in FY 2021-22, as can be seen in the table on the next page. Although that is what is forecast, the City will not allow that to occur, and actions will be taken to secure a structural balance through budget reductions, revenue increases, or other corrective actions.

FIVE-YEAR FORECAST

General Fund (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Property Tax	\$787.4	\$835.9	\$884.0	\$917.2	\$938.3
Sales Tax	\$325.6	\$333.4	\$341.4	\$349.6	\$358.0
Franchise Fees	\$102.2	\$100.4	\$101.4	\$102.5	\$103.5
Other Revenue	\$223.0	\$218.6	\$218.6	\$218.6	\$218.6
Total Revenues	\$1,438.2	\$1,488.3	\$1,545.4	\$1,587.8	\$1,618.3
Civilian Pay & Overtime	\$248.1	\$258.1	\$265.9	\$273.8	\$282.0
Civilian Pension	\$35.3	\$36.6	\$37.7	\$38.8	\$40.0
Uniform Pay & Overtime	\$495.1	\$522.8	\$549.4	\$560.2	\$575.1
Uniform Pension	\$164.5	\$171.5	\$173.1	\$176.7	\$181.6
Health Benefits	\$70.0	\$72.6	\$77.6	\$83.1	\$88.9
Other Personnel Services	\$27.9	\$26.5	\$26.5	\$26.5	\$26.5
Personnel Services	\$1,040.9	\$1,088.1	\$1,130.1	\$1,159.1	\$1,194.0
Supplies	\$82.7	\$77.4	\$84.0	\$85.1	\$86.2
Contractual	\$389.9	\$402.0	\$404.0	\$406.0	\$408.1
Capital Outlay	\$14.8	\$11.2	\$11.2	\$11.2	\$11.2
Reimbursements	\$(90.2)	\$(90.5)	\$(90.5)	\$(90.5)	\$(90.5)
Other	\$0	\$0	\$21.4	\$22.6	\$23.6
Total Expenditures	\$1,438.1	\$1,488.2	\$1,560.2	\$1,593.6	\$1,632.7
Change in Balance Sheet	\$3.0	\$1.5	\$0	\$0	\$0
Ending Fund Balance	\$223.0	\$224.6	\$209.8	\$204.1	\$189.6
Days of Reserve	56.6	55.1	49.1	46.7	42.4

FIVE-YEAR FORECAST

OUTLOOK

The City's Financial Performance Management Criterion #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities (DWU)
- DWU - Storm Drainage Management
- Municipal Radio
- Sanitation Services
- Sustainable Development and Construction

FIVE-YEAR FORECAST

AVIATION

The Department of Aviation manages Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is one of the busiest medium-hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. The airport continues to grow and create an innovative airport experience and a positive economic impact.

Forecast Highlights

- Airport concessionaires (parking, rental car, food and beverage, and retail) and terminal rents from tenants are projected to decrease six percent in FY 2019-20 compared to \$59.2 million in FY 2018-19 because of the completion of the Checked Baggage Resolution Area project, which led to reduced revenue collection from airlines.
- Revenue from airline landing fees is expected to climb by 53 percent compared to \$21.9 million in FY 2018-19 due to enactment of General Aviation landing fees.
- Rental on Airport revenue is expected to increase five percent compared to \$998,000 in FY 2018-19 due to increased hangar and ground rents at Dallas Executive Airport.
- Other revenues are expected to decrease by 16 percent due to reduced collection of \$929,000 in fuel flowage fees. The enactment of General Aviation landing fees eliminated fuel flowage charges for these flights. As a result, Dallas Love Field no longer collects this revenue.

Aviation (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Rental on Airport	\$57.6	\$58.4	\$59.3	\$60.2	\$61.1
Concessions	\$61.1	\$61.2	\$62.1	\$63.0	\$64.0
Landing Fees	\$33.5	\$33.5	\$34.0	\$34.5	\$35.0
Other	\$5.7	\$6.1	\$6.2	\$6.2	\$6.3
Total Revenues	\$157.9	\$159.2	\$161.5	\$164.0	\$166.4
Personnel Services	\$24.2	\$25.3	\$27.0	\$28.2	\$29.6
Supplies/Contractual	\$134.4	\$136.2	\$137.6	\$138.9	\$140.3
Capital/ Reimbursements	\$(0.70)	\$(2.3)	\$(2.3)	\$(2.3)	\$(2.4)
Total Expenditures	\$157.9	\$159.2	\$162.2	\$164.8	\$167.5
Ending Fund Balance	\$5.6	\$5.6	\$5.4	\$5.1	\$4.5

FIVE-YEAR FORECAST

CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center (KBHCC) is one of the nation’s largest convention centers, and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from its portion of the Hotel Occupancy Tax. The City receives seven percent of the 13 percent of the room rate charged within the City limits.

Forecast Highlights

- Food and beverage, space rental, and electrical charges, which constitute 25 percent of KBHCC’s revenue, are projected to increase due to enhanced services provided by the newly engaged management company and because of major shows, like the National Cheerleaders Association High School National Championship and the Mecum Auto Auction, and large citywide events, such as the Keller Williams Family Reunion and USA Volleyball Girls Junior National Championships.
- Hotel Occupancy and Alcohol Beverage taxes are projected to increase by 4.5 percent in FY 2019-20 and 4.0 percent in FY 2020-21.
- Major expenditures in FY 2019-20 and FY 2020-21 include payments to VisitDallas and transfers to the Office of Arts and Culture.
- FY 2019-20 includes a \$16 million transfer to capital to address outstanding infrastructure needs and maintain competitiveness.

Convention and Event Services (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Hotel Occupancy Tax	\$66.4	\$66.4	\$69.5	\$72.6	\$75.8
Alcohol Beverage Tax	\$14.4	\$14.4	\$15.0	\$15.6	\$16.2
Contract Services/ Other	\$33.6	\$33.6	\$35.2	\$36.9	\$38.6
Total Revenues	\$114.4	\$114.4	\$119.7	\$125.1	\$130.6
Personnel Services	\$2.7	\$2.8	\$3.0	\$3.1	\$3.2
Supplies/Contractual	\$111.7	\$111.6	\$116.6	\$122.0	\$127.5
Total Expenditures	\$114.4	\$114.4	\$119.6	\$125.1	\$130.7
Ending Fund Balance	\$39.2	\$39.2	\$39.2	\$39.2	\$39.2

FIVE-YEAR FORECAST

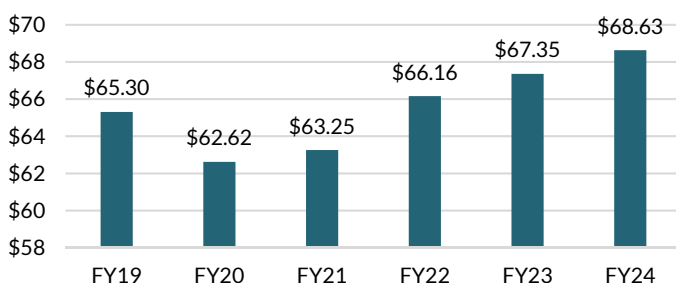
DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting Enterprise Fund, and it receives revenues through the sale of water and wastewater services. In FY 2018-19, Dallas Water Utilities and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

The table reflects the water and wastewater utilities forecast. There are no proposed retail revenue increases in FY 2019-20 (as in FY 2018-19) because of the Sabine River Authority/Lake Fork dispute settlement. Retail revenue increases will average less than three percent in FY 2020-21, FY 2021-22, and FY 2022-23. This will cover higher

personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, and Dallas’ share of the Lake Lewisville Dam repairs.

Residential Monthly Fee



Forecast Highlights

- Add three new positions in FY 2019-20 to enhance operations at the East Side Water Treatment Plant.
- Implement wholesale customer paybacks of \$6.3 million each year projected in FY 2018-19 through FY 2020-21.

FIVE-YEAR FORECAST

Dallas Water Utilities (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Water Retail	\$303.2	\$306.7	\$324.4	\$328.6	\$335.1
Water Wholesale	\$92.3	\$92.9	\$96.8	\$98.7	\$100.7
Wastewater Retail	\$235.5	\$245.6	\$259.7	\$263.1	\$268.4
Wastewater Wholesale	\$12.8	\$12.4	\$10.6	\$10.9	\$11.1
Other	\$26.6	\$26.1	\$23.2	\$23.2	\$23.3
Total Revenues	\$670.4	\$683.7	\$714.7	\$724.5	\$738.6
Personnel Services	\$110.6	\$112.8	\$114.2	\$117.7	\$119.9
Supplies/Contractual	\$575.0	\$603.5	\$613.1	\$619.7	\$631.2
Capital/ Reimbursements	\$(4.4)	\$(4.6)	\$(4.6)	\$(4.6)	\$(4.6)
Total Expenditures	\$681.2	\$711.7	\$722.7	\$732.8	\$746.5
Ending Fund Balance	\$127.8	\$99.8	\$91.9	\$83.4	\$75.7

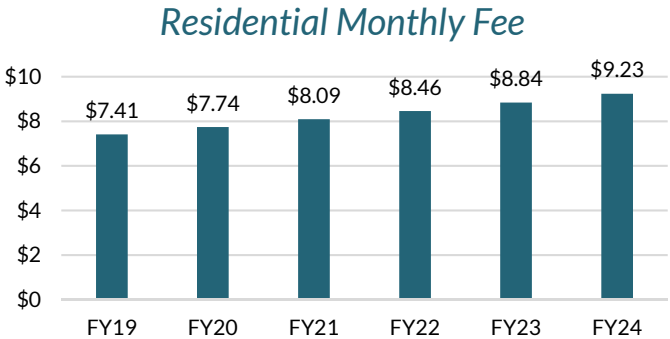
FIVE-YEAR FORECAST

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

Dallas Water Utilities – Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

Forecast Highlights

- Stormwater revenue is projected to grow 4.5 percent each year during the forecast period.
- The FY 2019-20 budget includes an enhancement of \$2.5 million to add 32 FTEs and contract services to expand operational and maintenance activities associated with the Neighborhood Drainage Program.
- Increases in FY 2020-21 through FY 2020-24 will cover utility operations, reserve balances, and debt service coverage consistent with DWU water and wastewater framework.



Dallas Water Utilities – Storm Drainage Management (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Total Revenues	\$60.9	\$63.7	\$66.5	\$69.5	\$72.7
Personnel Services	\$16.7	\$16.7	\$16.7	\$17.3	\$17.9
Supplies/Contractual	\$44.3	\$47.1	\$49.9	\$52.3	\$54.9
Capital/Reimbursements	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)	\$(0.01)
Total Expenditures	\$60.9	\$63.7	\$66.5	\$69.5	\$72.7
Ending Fund Balance	\$12.7	\$12.7	\$12.8	\$12.8	\$12.8

FIVE-YEAR FORECAST

MUNICIPAL RADIO

WRR is owned and operated by the City. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the U.S. The station provides 24-hour broadcasting that includes classical music and other select programming. WRR is funded solely by advertising revenue.

Municipal Radio (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Total Revenues	\$2.1	\$2.2	\$2.2	\$2.3	\$2.4
Personnel Services	\$1.2	\$1.2	\$1.3	\$1.3	\$1.4
Supplies/Contractual	\$0.9	\$0.9	\$0.9	\$0.9	\$0.9
Total Expenditures	\$2.1	\$2.1	\$2.2	\$2.2	\$2.3
Ending Fund Balance	\$0.85	\$0.90	\$0.94	\$0.97	\$1.0

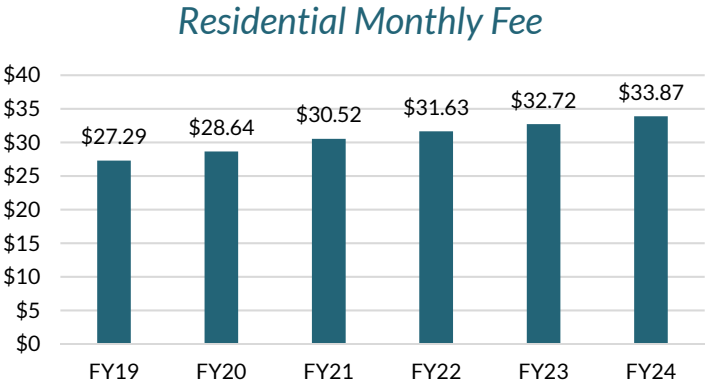
FIVE-YEAR FORECAST

SANITATION SERVICES

Sanitation Services (SAN) serves approximately 240,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

Forecast Highlights

- SAN anticipates residential fee increases in future years, primarily related to increased personnel costs (merit, overtime, and health care costs), contract labor costs related to living wage increases, fuel, equipment maintenance, debt costs to address an aging fleet, and an increase in the City’s internal technology costs.
- The residential monthly fee in FY 2019-20 is projected to increase by 4.95 percent to \$28.64 from \$27.29 per month in FY 2018-19. The FY 2020-21 fee is projected to increase by 6.57 percent to \$30.52.
- To meet increased operational demands and ongoing regulatory requirements, the FY 2019-20 gate rate at McCommas Bluff Landfill is increasing by 8.57 percent to \$28.50 per ton from \$26.25 in FY 2018-19. The FY 2020-21 gate rate is projected to increase by five percent to \$29.92 per ton.
- The transfer to the Sanitation Capital Improvement Fund increases by \$3 million in FY 2019-20 and \$1 million in FY 2020-21 for current and long-term equipment and infrastructure needs. Over the next five years, SAN plans to continue updating and replacing aging fleet, procuring technology for safety and efficiency initiatives, and addressing needed infrastructure repairs and improvements.
- FY 2020-21 includes a \$1.7 million transfer to the proposed new Sanitation Closure and Post-Closure Reserve Fund to address the long-term closure and post-closure liability issue. This transfer is planned as an annual transfer for the remaining life of the McCommas Bluff Landfill. This transfer will be supported by a new Environmental and Post-Closure fee.



FIVE-YEAR FORECAST

Sanitation Services (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Residential Collection	\$86.9	\$92.4	\$95.3	\$98.4	\$101.6
Landfill Revenue	\$32.4	\$36.2	\$37.0	\$39.3	\$41.0
Other	\$0.8	\$0.8	\$0.8	\$0.8	\$0.8
Total Revenues	\$120.1	\$129.4	\$133.1	\$138.5	\$143.4
Personnel Services	\$38.3	\$39.9	\$41.3	\$42.8	\$44.4
Supplies/Contractual	\$84.0	\$91.7	\$92.0	\$95.9	\$99.2
Capital/ Reimbursements	\$(0.2)	\$(0.2)	\$(0.2)	\$(0.2)	\$(0.2)
Total Expenditures	\$122.1	\$131.4	\$133.1	\$138.5	\$143.4
Ending Fund Balance	\$22.4	\$20.4	\$20.4	\$20.4	\$20.4

FIVE-YEAR FORECAST

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION

Sustainable Development and Construction provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses. While fears of an economic downturn seem to be growing nationally, Dallas continues to show steady gains in both the number of building permits issued and their valuation. Revenues are forecast to increase modestly in the near-term.

Forecast Highlights

- Technology and facility enhancements projected in the coming years are supported primarily by fund balance.
- The addition of 11 new positions is projected over the next five years to further enhance service delivery and come in line with Insurance Service Office (ISO)-recommended standards for the Building Code Effectiveness Grading schedule.

Sustainable Development and Construction (\$ in millions)					
	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	FY 2022-23 Planned	FY 2023-24 Planned
Building Plan Review	\$15.9	\$16.1	\$16.1	\$16.2	\$16.3
Building Permit Remodel	\$17.0	\$17.1	\$17.2	\$17.3	\$17.4
Other	\$0.6	\$0.6	\$0.6	\$0.6	\$0.6
Total Revenues	\$33.5	\$33.8	\$33.9	\$34.1	\$34.3
Personnel Services	\$23.3	\$24.0	\$24.2	\$25.0	\$25.8
Supplies/Contractual	\$12.4	\$12.4	\$12.0	\$12.1	\$12.0
Capital/ Reimbursements	\$(1.1)	\$(1.1)	\$(1.2)	\$(1.2)	\$(1.2)
Total Expenditures	\$34.5	\$35.3	\$35.0	\$35.9	\$36.6
Ending Fund Balance	\$45.2	\$43.5	\$42.5	\$40.7	\$38.4

BUILDING SERVICES

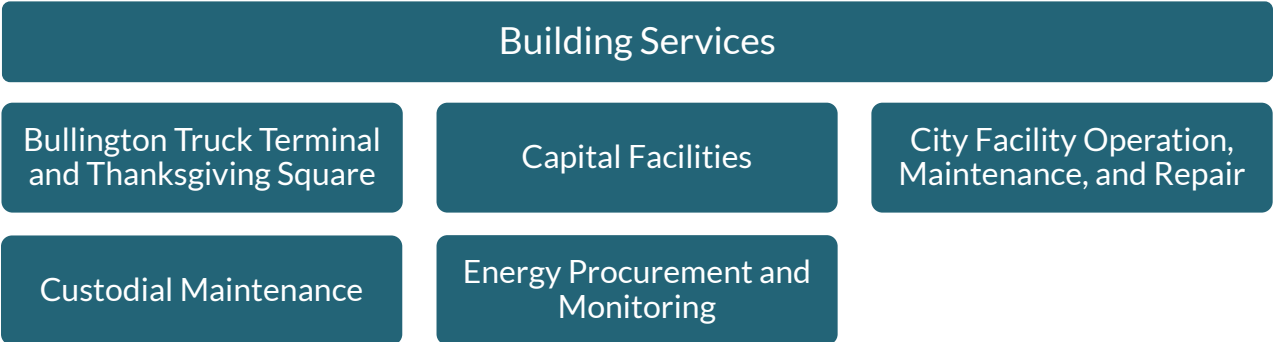
MISSION

Building Services is committed to providing effective facility management in support of City service delivery.

DEPARTMENT GOALS

- Complete implementation of the Work Order Management System in FY 2019-20 to enhance the management of facility maintenance and repairs
- Develop an enhanced preventive maintenance program and improve customer engagement for planning, scheduling, dispatching, and documenting completion of work, as well as for ordering parts and materials
- Initiate first full year of an enhanced preventive maintenance program for HVAC systems in FY 2019-20

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and the FY 2020-21 planned budget for Building Services support the department’s provision of major maintenance improvements, daily building operations, preventive maintenance, energy, and custodial services. Building Services is committed to addressing deferred building maintenance, improving service delivery, and increasing responsiveness to customer departments. In FY 2019-20, the department will focus on custodial maintenance and preventive maintenance services to assist in service delivery, improved building conditions, and customer experience. The implementation of an energy management system will provide a framework for the City to develop and use energy data for decision making. Additionally, the capital construction fund for major projects has been increased to assist in better City facilities.

BUILDING SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$13,401,996	\$12,593,630	\$14,093,564	\$14,476,545
Supplies - Materials	\$5,367,695	\$5,749,423	\$5,237,509	\$5,490,120
Contractual - Other Services	\$5,676,196	\$6,504,841	\$5,365,639	\$5,451,298
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$24,445,887	\$24,847,895	\$24,696,712	\$25,417,963
Reimbursements	\$(1,715,980)	\$(1,422,694)	\$(1,386,176)	\$(1,386,176)
Department Total	\$22,729,907	\$23,425,201	\$23,310,536	\$24,031,787

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
City Secretary's Office Reimbursement	\$(600)	\$(600)
Convention Center Reimbursement	\$(270,192)	\$(270,192)
Miscellaneous Reimbursement	\$(1,065,920)	\$(1,065,920)
Park and Recreation Reimbursement	\$(10,638)	\$(10,638)
Public Works Reimbursement	\$(9,549)	\$(9,549)
Sanitation Services Reimbursement	\$(26,420)	\$(26,420)
Storm Drainage Management Reimbursement	\$(2,856)	\$(2,856)
Department Total	\$(1,386,176)	\$(1,386,176)

BUILDING SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	182.10	181.63	211.36	211.36
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	20.15	10.40	10.40
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	4.60	0.00	0.00
Department Total	182.10	206.38	221.76	221.76

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Increase custodial services for the Central Library and branch libraries, new City Hall cafeteria, and the 311 Customer Service Center (4.50 FTEs).	5	\$250,000	\$325,000
Enhance preventive maintenance program for City facilities to reduce future repairs.	0	\$0	\$250,000
Implement an energy management system by reallocating existing resources in FY 2019-20, including one vacant position to a Manager III, with additional funding for professional services (\$50,000).	0	\$0	\$0
Department Total	5	\$250,000	\$575,000

BUILDING SERVICES

REVENUE CATEGORY BY SERVICE

Building Services is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The department is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Bullington Truck Terminal and Thanksgiving Square	Other	\$313,056	\$313,056	\$313,056	\$313,056
Total Service		\$313,056	\$313,056	\$313,056	\$313,056
City Facility Operation, Maintenance and Repair	Charges For Services	\$732,630	\$732,630	\$732,630	\$732,630
	Other	\$250	\$9,628	\$250	\$250
Total Service		\$732,880	\$742,258	\$732,880	\$732,880
Department Total	Total Revenue	\$1,045,936	\$1,055,314	\$1,045,936	\$1,045,936

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage reduction in electricity use	2%	2%	2%	2%
Percentage reduction in monthly routine custodial maintenance service requests for Central Library	N/A	N/A	74	74
Number of internal monthly audits at contracted custodial facilities	N/A	N/A	276	276
Percentage of vacant administrative space in City facilities	N/A	N/A	10%	10%
Number of quality control inspections at City Hall	N/A	N/A	180	180
Number of HVAC preventive maintenance hours	N/A	N/A	14,800	14,800

BUILDING SERVICES

SERVICE DESCRIPTION AND BUDGET

Bullington Truck Terminal and Thanksgiving Square: Operates the truck terminal and the pedestrian way including custodial, security, and general maintenance services. Invoices customer facilities for their pro rata share of the operational agreement the City entered in 1973.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$735,147	\$649,886	\$652,182	\$653,611

Capital Facilities: Plans, designs, and manages renovations, space planning, and major repairs of facilities including police, fire, libraries, cultural buildings, and City service centers.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$769,875	\$705,429	\$1,125,548	\$1,143,688

City Facility Operation, Maintenance, and Repair: Performs daily operations and routine, preventive, and emergency repairs of mechanical, electrical, plumbing, and roofing systems in nearly 500 City facilities (10.5 million square feet).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$14,794,122	\$15,385,236	\$14,929,130	\$15,427,784

Custodial Maintenance: Provides custodial services at more than 100 City facilities (4.2 million square feet) using a combination of City staff and service contracts. This service also coordinates contracted pest control services for more than 85 City facilities (2.9 million square feet).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$3,521,606	\$3,713,761	\$4,034,477	\$4,235,445

Energy Procurement and Monitoring: Procures the City's electricity and manages more than 2,700 individual electricity accounts and the energy management system.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,909,157	\$2,970,888	\$2,569,199	\$2,571,259



CITY ATTORNEY'S OFFICE

MISSION

The mission of the City Attorney's Office is to provide the highest quality legal services to the City Council, City employees, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

DEPARTMENT GOALS

- Respond to City Council and department requests in a timely manner
- Continue to actively pursue violations of state law and City ordinances that affect quality of life issues
- Continue to cross-train lawyers to provide quicker responses to legal issues
- Continue to minimize the impact on taxpayers by reducing the use of outside counsel and providing more legal services in-house

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for the City Attorney's Office support the department's efforts to showcase the city of Dallas as a world-class destination by focusing on reducing crime, creating a sustainable community, and improving the quality of life of our residents. The City Attorney's Office will continue to collect more than \$2.5 million in revenue, prosecute more than 200,000 cases through municipal and community prosecution programs, review and draft thousands of contracts, ordinances, and resolutions, provide thousands of legal opinions, handle hundreds of claims and lawsuits, and provide innovative programs through the Community Courts section. The City Attorney's Office will continue to reduce the impact on taxpayers by minimizing the use of outside counsel.

CITY ATTORNEY'S OFFICE

To maximize efficiencies in the City Attorney's Office, the Environmental Enforcement, Compliance, and Support Legal Service has been absorbed into the Municipal Prosecution and Community Prosecution sections. Environmental enforcement has historically been prosecuted through municipal courts; however, the City Attorney's Office will continue to strengthen its response to environmental issues through litigation from the Community Prosecution section as well.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$16,403,860	\$15,325,829	\$16,446,830	\$16,937,973
Supplies - Materials	\$160,374	\$360,363	\$166,031	\$166,030
Contractual - Other Services	\$3,318,499	\$4,393,851	\$1,870,625	\$1,893,867
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$19,882,733	\$20,080,044	\$18,483,486	\$18,997,870
Reimbursements	\$(1,533,857)	\$(2,080,582)	\$0	\$0
Department Total	\$18,348,876	\$17,999,462	\$18,483,486	\$18,997,870

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Bureau of Justice Assistance Grant	\$350,000
Community Development Block Grants (CDBG)	\$713,126
SAMHSA Adult Treatment Drug Court Expansion Grant	\$326,335
Veterans Treatment Court Grant	\$100,000
Department Total	\$1,489,461

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

CITY ATTORNEY'S OFFICE

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	156.80	143.20	158.00	158.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.50	0.59	0.00	0.00
Department Total	157.30	143.79	158.00	158.00

REVENUE CATEGORY BY SERVICE

The City Attorney's Office is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The City Attorney's Office is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Community Prosecution	Charges For Services	\$0	\$1,210	\$0	\$0
	Fines & Forfeitures	\$0	\$238,239	\$0	\$0
	Other	\$0	\$391	\$0	\$0
Total Service		\$0	\$239,840	\$0	\$0
DFW International Airport Legal Counsel	Intergovernmental	\$593,930	\$410,175	\$481,241	\$481,241
	Total Service	\$593,930	\$410,175	\$481,241	\$481,241
Litigation	Charges For Services	\$50,000	\$50,000	\$50,000	\$50,000
	Fines & Forfeitures	\$175,000	\$175,100	\$225,000	\$225,000
	Other	\$25,000	\$25,077	\$25,000	\$25,000
Total Service		\$250,000	\$250,177	\$300,000	\$300,000
Department Total	Total Revenue	\$843,930	\$900,192	\$781,241	\$781,241

CITY ATTORNEY'S OFFICE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of cases prosecuted	160,000	96,439	160,000	160,000
Number of cases, code cases, and nuisance abatements prosecuted and resolved	350	100	350	350
Number of claims and lawsuits resolved	230	95	230	230
Amount of money collected	\$2,550,000	\$2,963,750	\$2,550,000	\$2,550,000
Number of ordinances and resolutions prepared	450	214	450	450
Number of contracts/agreements/AAs completed	4,500	3,075	4,500	4,500
Number of Open Records Requests referred to Attorney General for exemption	500	685	500	1,300
Number of cases handled by Community Courts	25,000	28,858	25,000	25,000

SERVICE DESCRIPTION AND BUDGET

Administrative Support: Provides legal, executive, and administrative oversight and support for the City Attorney's Office.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$52,311	\$0	\$1,812,480	\$1,929,355

Community Courts: Neighborhood-focused courts that address complex individual problems and build stronger communities. Allows the City to focus and leverage its resources in target areas to maximize program benefits and neighborhood impact.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,179,018	\$1,321,715	\$1,006,795	\$996,850

Community Prosecution: Community prosecutors use litigation and creative problem-solving strategies to address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the city.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,134,996	\$1,801,930	\$2,004,639	\$2,008,938

CITY ATTORNEY'S OFFICE

DFW International Airport Legal Counsel: Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$593,740	\$424,488	\$481,916	\$482,561

Environmental Enforcement, Compliance, and Support (Legal Services): Prosecutes stormwater and other environmental violations and litigation. Provides legal advice to City departments regarding stormwater and other environmental compliance.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$85,354	\$58,362	\$0	\$0

General Counsel: Provides legal advice and counsel to the City Manager, the City Council, City boards and commissions, and all City departments. Responsible for drafting and reviewing contracts and ordinances of the City and providing legal advice on a wide variety of matters.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,211,546	\$5,231,159	\$4,724,503	\$4,850,829

Litigation: Represents the City, its officers, and employees in lawsuits, claims, and appeals involving civil rights, personal injuries, employment, collections, eminent domain, bankruptcy, City ordinances, Open Records Requests, zoning, land use, public utilities, and other issues.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,988,344	\$6,060,247	\$5,438,991	\$5,708,081

Municipal Prosecution: Prosecutes Class C misdemeanors and fine-only City ordinance violations, including animal cruelty, juvenile, dangerous dog appeals, demolition, stormwater, environmental, family violence, and traffic violations.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,308,060	\$2,199,376	\$2,274,201	\$2,280,005

Police Legal Liaison: Serves as general counsel to the Dallas Police Department, provides legal training and advice about subpoenas, public information requests, and expunctions, prepares opinions and bulletins, requests decisions from the Attorney General, and files answers in court.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$795,507	\$902,186	\$739,961	\$741,251



CITY AUDITOR'S OFFICE

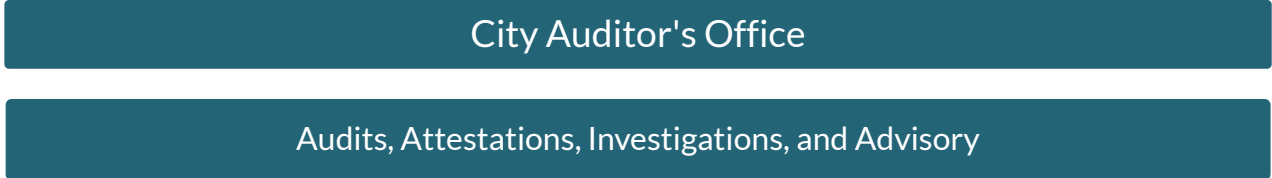
MISSION

The mission of the City Auditor's Office is to collaborate with elected officials and employees to elevate public trust in government by providing objective assurance, investigation, and advisory services.

DEPARTMENT GOALS

- Produce 22 audit or attestation reports
- Refer or provide an initial response for 95 percent of fraud, waste, and abuse alerts within three work days
- Add value with more than 90 percent of audit report recommendations accepted and 60 percent implemented within 18 months of report issue date
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Focus on our mission by spending 85 percent of available time on assurance, investigation, and advisory projects
- Develop three government or assurance services subject matter experts within the City Auditor's Office
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the City Auditor's Office website
- Coordinate a local government risk repository through the Association of Local Government Auditors
- Update the City Council's guidance for the City Auditor Responsibilities and Administrative Procedures (City Council Resolution Number 90-4027)

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The City Auditor's Office conducts audits, attestations, and fraud investigations of City departments, offices, agencies, and processes. Also, advisory services can be agreed upon for specific requests from City Council or City administration.

The reports issued by the City Auditor's Office are a critical component in the process of evaluating the performance of City internal processes and services provided to residents and

CITY AUDITOR’S OFFICE

visitors. The reports provide the City Council and City administration with information to help them determine if City services are as efficient, effective, and equitable as possible.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,082,505	\$3,082,107	\$2,881,597	\$2,956,322
Supplies - Materials	\$29,204	\$29,204	\$31,756	\$31,756
Contractual - Other Services	\$255,605	\$220,795	\$485,570	\$486,366
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,367,314	\$3,332,106	\$3,398,923	\$3,474,444
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$3,367,314	\$3,332,106	\$3,398,923	\$3,474,444

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	26.00	24.00	24.00	24.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	26.00	24.00	24.00	24.00

CITY AUDITOR'S OFFICE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of department hours spent on direct project services	75%	72%	82%	82%
Percentage of audit report recommendations agreed to by management	100%	86%	90%	90%
Number of audit deliverables	50	64	22	22
Cost per direct audit hour	\$89.00	\$110.50	N/A	N/A
Percentage of audit recommendations implemented in 18 months	N/A	N/A	60%	60%
Percentage of initial response for fraud, waste, and abuse alerts within three work days	N/A	N/A	95%	95%
Percentage of staff with professional certification (CIA, CPA, CISA, or CFE)	N/A	N/A	80%	80%

SERVICE DESCRIPTION AND BUDGET

Audits, Attestations, Investigations, and Advisory: The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$3,367,314	\$3,332,106	\$3,398,923	\$3,474,444



CITY CONTROLLER'S OFFICE

MISSION

The mission of the City Controller's Office (CCO) is to effectively manage public resources by providing timely and accurate financial services and information to City management, elected officials, and the public.

DEPARTMENT GOALS

- Work with the Chief Financial Officer, Office of Procurement Services, and all departments to fully implement changes to strengthen the contract management process, including working with key departments to audit and monitor high-dollar contracts, beginning with contracts in Park and Recreation, the Office of Arts and Culture, the Office of Economic Development, and Human Resources
- Complete the Comprehensive Annual Financial Report (CAFR) by March 6, 2020
- Launch the online portal to register hotels (including short-term rentals) and collect hotel occupancy taxes in October 2019
- Create an effective investor relations program, including the City's inaugural investor conference in November 2019
- Upgrade the City's financial system and install automated software to process invoices
- Reduce opportunities for fraud and increase efficiency by implementing Paymode for all vendors paid more than \$1 million per year
- Complete review and redesign of bank accounts, cash flow, and the bank reconciliation process
- Implement Workday Payroll and continue improving payroll processes
- Start audit and review program to ensure all EMS transports are billed
- Coordinate third-party billing audit for EMS and achieve error rate of less than five percent for all Medicare and Medicaid claims

FUNCTIONAL ORGANIZATION CHART



CITY CONTROLLER'S OFFICE

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for CCO support the department's efforts to provide residents, Council members, executive staff, and bondholders with timely, accurate, and relevant financial information. It is the responsibility of CCO to maintain a high degree of integrity in the City's financial information. CCO is committed to maintaining and improving communication, training, and controls to ensure the accurate and timely processing of financial transactions and financial statements.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$5,889,919	\$5,701,607	\$6,223,127	\$6,380,987
Supplies - Materials	\$179,002	\$222,675	\$136,322	\$136,322
Contractual - Other Services	\$2,833,525	\$3,105,624	\$3,203,081	\$3,256,935
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$8,902,446	\$9,029,905	\$9,562,529	\$9,774,244
Reimbursements	\$(1,066,570)	\$(1,209,177)	\$(1,406,522)	\$(1,414,635)
Department Total	\$7,835,876	\$7,820,728	\$8,156,007	\$8,359,609

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Aviation Reimbursement	\$(35,000)	\$(35,000)
Equipment and Fleet Maintenance Reimbursement	\$(120,717)	\$(120,717)
Convention Center Reimbursement	\$(356,744)	\$(357,476)
Dallas Water Utilities	\$(30,000)	\$(30,000)
Department Support	\$(734,793)	\$(742,174)
Miscellaneous Reimbursement	\$(129,268)	\$(129,268)
Department Total	\$(1,406,522)	\$(1,414,635)

CITY CONTROLLER’S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	66.00	60.63	64.86	64.86
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.26	0.26
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	66.00	60.63	65.12	65.12

CITY CONTROLLER'S OFFICE

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Upgrade one position to an Assistant Director and add two Senior Audit/Compliance Liaisons and two Manager III positions to establish a contract compliance and monitoring team (4.00 FTEs).	4	\$646,045	\$646,045
Add one Financial Accountant to be reimbursed by the Dallas Housing Finance Corporation (1.00 FTE).	1	\$101,863	\$101,863
Upgrade three Accountant III positions to two Financial Accountant positions and one Senior Accountant.	0	\$75,424	\$77,121
Reallocate resources from Internal Controls and ISO programs.	(4)	\$(567,478)	\$(567,478)
Add funding for training and certification for Accounts Payable and Payroll staff.	0	\$0	\$30,070
Department Total	1	\$255,854	\$287,621

CITY CONTROLLER'S OFFICE

REVENUE CATEGORY BY SERVICE

The City Controller's Office is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. CCO is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Deferred Compensation	Charges for Services	\$69,150	\$69,150	\$69,150	\$69,150
Total Service		\$69,150	\$69,150	\$69,150	\$69,150
Financial Reporting	Charges for Services	\$0	\$0	\$101,863	\$101,863
	Other	\$55,000	\$98,387	\$50,000	\$50,000
Total Service		\$55,000	\$98,387	\$151,863	\$151,863
Payroll	Charges for Services	\$68,584	\$68,584	\$60,000	\$60,000
Total Service		\$68,584	\$68,584	\$60,000	\$60,000
Department Total	Total Revenue	\$192,734	\$236,121	\$281,013	\$281,013

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of days to complete bank reconciliation after month-end	40	45	40	45
Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan	48.60%	50.00%	48.60%	48.60%
Percentage of invoices paid within 30 days	93%	99%	93%	94%

CITY CONTROLLER'S OFFICE

SERVICE DESCRIPTION AND BUDGET

Accounts Payable: Processes all payments and reimbursements to the City's vendors, business partners, and employees. The process ensures vendor payments and employee reimbursements comply with the City's Administrative Directives and other applicable policies and regulations. The division plays a vital role in maintaining positive vendor relationships by ensuring the accuracy and timeliness of vendor payments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,347,766	\$1,570,861	\$1,672,524	\$1,737,130

Cash and Debt Management: Manages the City's investment portfolio, coordinates bond sales, and maintains banking services. Manages Citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$2 million in size. Proceeds from bond sales fund capital improvement projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$805,417	\$838,577	\$825,493	\$839,156

Contract Compliance and Monitoring: The goal of this new service is to provide internal oversight of large contracts and to ensure all City funds are being expended in accordance with the contract. It is responsible for developing a program to review contracts associated with subcontracted management services vendors to ensure compliance with contractual requirements and good business practices. It will also monitor department implementation and compliance activities to resolve City Auditor findings and implement agreed-upon mitigation plans.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$646,045	\$653,811

Deferred Compensation: Oversees the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$609 million with 12,278 plan accounts with a balance. Facilitates communication and education services to support all City employees in their efforts to achieve a financially secure retirement.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$126,280	\$127,050	\$122,955	\$128,561

CITY CONTROLLER'S OFFICE

EMS Compliance: Works to promote an ethical culture of compliance with state and federal laws within the City of Dallas health care operations and works to prevent, detect, and mitigate any areas of noncompliance. Trains approximately 2,000 employees per year on standards for providing services billed to federal health care programs (Medicare/Medicaid), as well as compliance with HIPAA regulations. Ensures federal health care programs are billed appropriately and consistently achieves an error rate below the maximum acceptable rate of five percent.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$338,198	\$340,119	\$379,197	\$386,857

Financial Reporting: Prepares the City's Comprehensive Annual Financial Report (CAFR) and the annual financial statements for Dallas Water Utilities, Aviation, Economic Development Tax Increment Finance funds, Local Government Corporations, and the management of the external financial audit. Ensures the accuracy of the City's cash balance and capital asset system.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,849,026	\$2,360,038	\$2,525,544	\$2,582,905

Independent Audit: The annual audit is performed by independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the CAFR. The audit is performed in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in the Government Auditing Standards issued by the Comptroller General of the United States.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$917,892	\$917,892	\$945,429	\$945,429

Internal Control Service: Provides organizational guidance on internal control and fraud deterrence designed to improve the organization's performance. Closely monitors the implementation of audit recommendations and assists departments in ensuring reported risks are mitigated. Serves as a resource for internal control questions and concerns and provides training for topics such as cash handling and internal control.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$767,249	\$856,270	\$254,163	\$256,099

Payroll: Responsible for accurate and timely payroll processing for City employees, including time monitoring, wage deductions, federal tax withholding and reporting, and benefit reporting. Ensures the City's compliance with IRS and Social Security Administration rules and regulations. Responsible for record keeping and payroll data balancing and reconciling.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$684,048	\$809,921	\$784,658	\$829,661



CITY MANAGER’S OFFICE

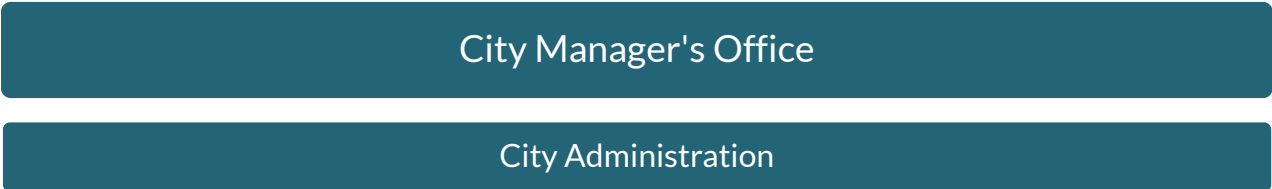
MISSION

The City Manager’s Office provides leadership and direction to City departments and executive support to the Mayor and City Council to provide effective and efficient services to Dallas residents.

DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Allocate resources appropriately through the annual budget process

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The City Manager’s Office provides centralized management to ensure efficient and effective administration of municipal services as directed by the Mayor and City Council. The City Manager’s Office prepares and submits to the City Council a balanced plan of municipal service in adherence with the policy goals and objectives established by the City Council while exercising effective leadership and management of the city. Oversight of departments and Management Services divisions are assigned to a Chief or Assistant City Manager.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$2,632,617	\$2,632,617	\$2,734,683	\$2,817,051
Supplies - Materials	\$4,150	\$5,137	\$5,783	\$5,783
Contractual - Other Services	\$187,060	\$186,073	\$196,262	\$203,187
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,823,827	\$2,823,827	\$2,936,728	\$3,026,021
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,823,827	\$2,823,827	\$2,936,728	\$3,026,021

CITY MANAGER’S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and city temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	17.00	15.72	15.00	15.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	17.00	15.72	15.00	15.00

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer one Assistant City Manager position to create the Chief of Equity and Inclusion and one Executive Assistant position to Management Services (2.00 FTE).	(2)	\$0	\$0
Department Total	(2)	\$0	\$0

CITY MANAGER'S OFFICE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage completion of submitted performance goals	100%	80%	85%	85%
Composite satisfaction index	N/A	N/A	93%	N/A

SERVICE DESCRIPTION AND BUDGET

City Administration: Oversees the daily operations and fiscal health of the City of Dallas.				
Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,823,827	\$2,823,827	\$2,936,728	\$3,026,021



CITY SECRETARY'S OFFICE

MISSION

The City Secretary's Office (SEC) is committed to focusing on areas of responsibility, providing effective resolution of issues, rendering exceptional customer service to residents, City Council, and staff, and producing vital and productive outcomes that positively reflect established priorities for the City.

DEPARTMENT GOALS

- Decrease Open Records Requests by two percent
- Continue conducting quarterly Citywide Open Records Request training for staff
- Improve information transparency by increasing traffic to the SEC website by 7,510 views (from 250,308 views in FY 2018-19 to 257,818 projected views in FY 2019-20)
- Conduct 10 boards and commissions member trainings
- Maintain 10 historical record preservation collection guides
- Continue conducting quarterly records management liaison training sessions

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for SEC support the department and City's efforts to promote an open and responsive government through proper recording and preservation of the City's official documents and to provide responsive customer service to our diverse customer base. The FY 2019-20 budget includes funding for adding two positions to the department in the Open Records unit and for converting official documents to the City's electronic document management system for ease and convenience of record access.

CITY SECRETARY'S OFFICE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$2,183,811	\$2,164,087	\$2,300,888	\$2,354,298
Supplies - Materials	\$19,087	\$28,925	\$18,087	\$18,087
Contractual - Other Services	\$3,552,778	\$3,449,414	\$818,607	\$1,827,400
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$5,755,676	\$5,642,426	\$3,137,582	\$4,199,785
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$5,755,676	\$5,642,426	\$3,137,582	\$4,199,785

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	24.00	23.64	26.00	26.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.00	23.64	26.00	26.00

CITY SECRETARY'S OFFICE

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add two Customer Service Representative II positions for open records redactions (2.00 FTEs).	2	\$91,410	\$91,410
Add funding for the May 2021 City Council election.	0	\$0	\$1,000,000
Department Total	2	\$91,410	\$1,091,410

REVENUE CATEGORY BY SERVICE

The City Secretary's Office is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The City Secretary's Office is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
City Council Support	Charges For Services	\$1,600	\$3,639	\$2,700	\$2,700
	Other	\$12,000	\$8,459	\$12,000	\$12,000
Total Service		\$13,600	\$12,098	\$14,700	\$14,700
Elections	Operating Transfers In	\$155,132	\$155,132	\$0	\$0
	Other	\$0	\$1,900	\$0	\$0
Total Service		\$155,132	\$157,032	\$0	\$0
Open Records	Charges For Services	\$0	\$7,627	\$8,500	\$8,500
Total Service		\$0	\$7,627	\$8,500	\$8,500
Department Total	Total Revenue	\$168,732	\$176,757	\$23,200	\$23,200

CITY SECRETARY'S OFFICE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of historical guides	10	11	10	10
Percentage of background checks initiated within three business days	100%	100%	100%	100%
Number of trainings provided to board and commission members	10	19	10	10
Percentage of City Council voting agendas processed within 10 working days	100%	100%	100%	100%
Percentage of public meeting notices processed and posted within two hours	100%	100%	100%	100%
Percentage of service requests completed within 10 business days	100%	100%	100%	100%
Percentage of Open Records Requests completed within 10 business days	100%	100%	100%	100%
Percentage of campaign finance reports reported within one business day	100%	100%	100%	100%

SERVICE DESCRIPTION AND BUDGET

Archives: Manages, preserves, and provides access to historical City documents, ledgers, manuscripts, maps, photographs, microforms, and printed materials. Records are maintained and made available to residents, City Council, and City staff. Provides disaster recovery for permanent City Secretary files.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$191,300	\$192,365	\$193,871	\$198,366

Boards and Commissions Support: Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission. Documents compliance of gift and financial disclosure reports and required personal financial statements.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$388,131	\$387,306	\$321,706	\$328,025

CITY SECRETARY'S OFFICE

City Council Support: Provides leadership and administrative support to City Council and departments, who are the sole source for services, by attending all meetings of the City Council, keeping accurate records, preparing minutes of City Council meetings, certifying official records, and performing other mandated functions.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$902,236	\$1,018,714	\$1,031,215	\$1,053,772

Customer Service: Provides support to City Council, staff, and residents by posting meeting notices, accepting legal notices served to the City, registering residents to speak at City Council meetings, processing official documents, preparing certifications for legal proceedings, processing payments, and indexing official documents.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$218,328	\$225,790	\$231,977	\$237,175

Elections: All municipal elections are conducted under the provisions of the City Charter unless the laws of the state of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin counties.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,881,698	\$2,641,821	\$98,646	\$1,101,644

Open Records: The division is committed to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure the City complies with the requirements of the Texas Public Information Act (TPIA).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$553,814	\$557,077	\$650,237	\$663,471

Records Management: Advises the Records Management Policy Committee, manages compliance with record-keeping requirements, facilitates access to public information, applies record retention schedules, operates the Records Center, trains City staff, controls quality of City Council action files, posts resolutions to the website, and creates minute books.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$620,169	\$619,353	\$609,930	\$617,332



CIVIL SERVICE

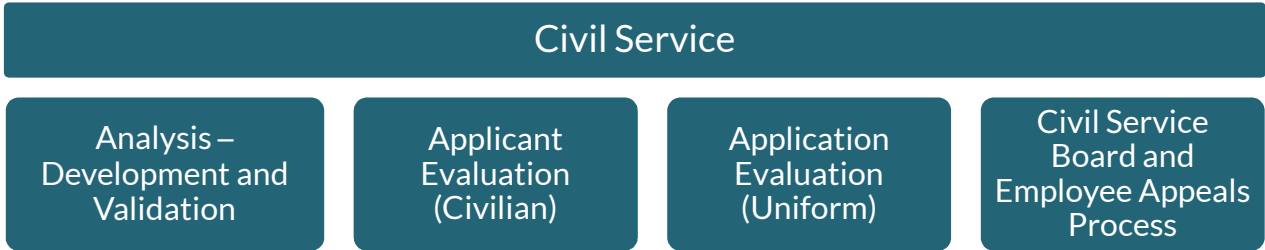
MISSION

The Civil Service department is committed to partnering with our client departments to provide tailored staffing, hiring, and promotional solutions that enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process, allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions and allow hiring departments to select candidates that best fit department needs
- Implement online testing for civilian classifications that will identify highly qualified candidates to streamline the hiring process
- Expand recruiting by using LinkedIn Recruiter to actively search the system for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs and community outreach opportunities
- Create instructional videos for applicant processes and promotional videos for use with social media to increase exposure and understanding of jobs
- Pilot test video recording in the Police and Fire-Rescue assessment center process to potentially decrease assessors' costs and improve consistency and accuracy in ratings
- Expand skills testing for entry-level office and field positions (e.g. Office Assistants, Equipment Operators, and mechanic positions)

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for Civil Service include recruiting using various methods (e.g., LinkedIn Recruiter, social media, and additional community job/career fairs) to proactively search for candidates meeting the specific needs of hiring managers. Civil Service continues to reduce the time to evaluate applications and deliver qualified candidates to meet increased demand, especially for the Police and Fire-Rescue departments. Candidate qualification includes job analysis and development and administration of tests including written, skills-based, and physical ability exams.

CIVIL SERVICE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$2,643,704	\$2,562,436	\$2,681,023	\$2,920,872
Supplies - Materials	\$75,520	\$117,097	\$95,861	\$65,747
Contractual - Other Services	\$597,397	\$630,941	\$497,773	\$428,429
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,316,621	\$3,310,474	\$3,274,657	\$3,415,048
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$3,316,621	\$3,310,474	\$3,274,657	\$3,415,048

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	29.00	27.24	29.00	30.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.30	0.66	0.30	0.05
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	29.30	27.90	29.30	30.05

CIVIL SERVICE

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Purchase Statistical Package for Social Sciences (SPSS) software for HR Analysts.	0	\$25,000	\$25,000
Add two Intern positions to help with test validation (1.00 FTE).	2	\$40,580	\$40,580
Add one Test Administrator position to improve time-to-hire metrics (0.75 FTE).	1	\$0	\$60,092
Department Total	3	\$65,580	\$125,672

REVENUE CATEGORY BY SERVICE

Civil Service is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Civil Service is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Civil Service Board Administration-Employee Appeals Process	Charges For Services	\$3,400	\$400	\$3,400	\$3,400
Total Service		\$3,400	\$400	\$3,400	\$3,400
Department Total	Total Revenue	\$3,400	\$400	\$3,400	\$3,400

CIVIL SERVICE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Average number of days for Civil Service Board members and adjunct panel members to complete required training after City Council confirmation	N/A	45	45	45
Percentage of civilian applications processed within 30 days of receipt	95%	87%	85%	85%
Percentage of certified registers provided to hiring authority within five business days of administration of final examination for uniform entry-level positions	95%	100%	95%	95%
Percentage of certified registers provided to hiring authority within five business days of close of announcement period or administration of final examination for civilian positions	93%	97%	93%	93%
Percentage of hiring managers reporting a satisfaction rating of at least "Satisfied" with job analysis outcomes	90%	100%	100%	100%
Quality of test questions for Police and Fire promotional examinations	95%	95%	95%	95%

SERVICE DESCRIPTION AND BUDGET

Analysis - Development and Validation: Provides job-related entry-level, promotional, and physical ability (Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter Chapter XVI, Sections 5, 6, and 13, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$962,605	\$917,274	\$898,681	\$913,199

Applicant Evaluation (Civilian): Recruits interested candidates from multiple sources and evaluates applications to ensure candidates meet minimum qualifications for approximately 800 job titles and subsets. Oversees the reduction-in-force (RIF) rules and process.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,013,769	\$1,054,941	\$1,109,869	\$1,158,499

CIVIL SERVICE

Applicant Evaluation (Uniform): Screens applicants for entry-level and promotional Police and Fire-Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$812,176	\$821,096	\$840,205	\$857,352

Civil Service Board and Employee Appeals Process: Coordinates employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI, Sections 12 and 12.1, and Personnel Rule Sections 34-38, 34-39, and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and City Council-approved Civil Service Rules and Regulations.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$528,071	\$517,163	\$425,902	\$485,998



CODE COMPLIANCE

MISSION

The mission of the Department of Code Compliance is to foster clean, healthy, safe, and enriching communities, while preventing blight in Dallas neighborhoods. Code Compliance enforces City ordinances across 27 chapters of City Code by inspecting both residential and commercial properties for violations that may threaten public safety.

DEPARTMENT GOALS

- Achieve 100 percent certification and training for all inspectors and professional staff
- Develop/implement Code Rangers Education Programs
- Prioritize key health and safety issues through “Code Safe” program
- Establish “Top 10” compliance and monitoring program for most egregious violators
- Deploy Code Compliance field and inspection staff equitably
- Complete automation of Consumer Health application process
- Complete Phase I and Phase II of the Code Case Management System (Posse) transition to Salesforce

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Code Compliance handles more than 300,000 service requests, 10,500 routine food establishment inspections, 866 multi-family and 10,000 single-family rental property inspections, 38,000 lots mowed, and 1.7 million pounds of litter and debris removal. Code Compliance is constantly looking for ways to be more efficient with its available resources. Code Compliance’s focus is on improving employee productivity, continuous process improvement, and enhancing technology.

The FY 2019-20 budget and FY 2020-21 planned budget will improve service delivery, customer service, and neighborhood blight, by reallocating \$1 million to the Community Clean! initiative. Code Compliance will add six positions (three equipment operators, one supervisor, one crew leader, and one Laborer) and invest \$700,000 in equipment dedicated to addressing chronic illegal dumping sites, litter, bulky trash and high weeds. Code Compliance will also partner with the Department of Information and Technology Services (ITS) to transition its current automated Code Case Management System to a more robust Salesforce platform. The new system will help Code Compliance to resolve cases, track service requests, and produce reports in an efficient manner.

CODE COMPLIANCE

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$25,715,337	\$22,827,700	\$25,371,020	\$25,874,869
Supplies - Materials	\$1,118,693	\$1,590,280	\$1,017,968	\$987,834
Contractual - Other Services	\$7,507,527	\$9,357,370	\$6,580,988	\$6,760,183
Capital Outlay	\$940,589	\$957,689	\$701,214	\$12,278
Expense Total	\$35,282,146	\$34,733,039	\$33,671,190	\$33,635,164
Reimbursements	\$(3,646,751)	\$(3,097,644)	\$(3,194,644)	\$(3,194,644)
Department Total	\$31,635,395	\$31,635,395	\$30,476,546	\$30,440,520

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Convention Center Reimbursement	\$(80,000)	\$(80,000)
Dallas Water Utilities	\$(247,671)	\$(247,671)
Department Support	\$(910,629)	\$(910,629)
Storm Drainage Management Reimbursement	\$(1,940,343)	\$(1,940,343)
Sanitation Services Reimbursement	\$(16,001)	\$(16,001)
Department Total	\$(3,194,644)	\$(3,194,644)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

CODE COMPLIANCE

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	390.00	333.19	354.87	355.44
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.75	8.82	2.27	1.70
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	2.00	12.96	0.00	0.00
Department Total	393.75	354.97	357.14	357.14

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add one Nuisance Abatement crew for the Community Clean! initiative (6.00 FTEs). Funding will also include marketing materials, incentives for neighborhoods, volunteer program, and hand tools.	6	\$1,023,062	\$303,726
Reallocate demolition (\$554,680) and fleet and equipment rental (\$348,279) funding to the Community Clean! initiative.	0	\$(902,959)	\$(902,959)
Reclassify an existing vacant position to a Data Analyst to work specifically on data analytics for the department.	0	\$0	\$0
Transfer funding and position from Code Compliance to Management Services – Office of Environmental Quality to work on the Urban Agriculture program (1.00 FTE).	(1)	\$(210,677)	\$(210,677)
Reduce funding for demolition of substandard structures.	0	\$(787,011)	\$(728,173)
Department Total	5	\$(877,585)	\$(1,538,083)

CODE COMPLIANCE

REVENUE CATEGORY BY SERVICE

Code Compliance is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Code Compliance is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Consumer Health	Licenses & Permits	\$233,000	\$301,352	\$258,000	\$258,000
	Charges For Services	\$2,658,106	\$2,740,114	\$2,808,106	\$2,808,106
Total Service		\$2,891,106	\$3,041,466	\$3,066,106	\$3,066,106
Neighborhood Code Compliance Services	Licenses & Permits	\$761,850	\$786,580	\$721,293	\$721,293
	Charges For Services	\$2,755,664	\$2,797,307	\$3,439,540	\$3,439,540
	Gifts and contributions	\$0	\$111	\$0	\$0
Total Service		\$3,517,514	\$3,583,998	\$4,160,833	\$4,160,833
Neighborhood Nuisance Abatement	Charges For Services	\$1,000,000	\$1,147,972	\$1,268,129	\$1,268,129
Total Service		\$1,000,000	\$1,147,972	\$1,268,129	\$1,268,129
Department Total	Total Revenue	\$7,408,620	\$7,773,466	\$8,495,068	\$8,495,068

CODE COMPLIANCE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of food establishment inspections conducted per FTE	860	651	860	575
Percentage of food establishments inspected timely	95%	92%	95%	95%
Percentage of mosquito control activities completed within 48 hours of report	95%	100%	95%	95%
Percentage of Code service requests completed within estimated response time	96%	96%	96%	96%
Number of single-family rental properties inspected (initial inspections and re-inspections)	10,000	8,160	10,000	7,000
Number of lots mowed and cleaned	36,000	32,493	36,000	36,000
Percentage of ICR violations brought into compliance in less than 180 days	N/A	N/A	N/A	80%
Number of social media followers	5,000	3,537	10,000	5,250
Cost of lots mowed and cleaned	\$139	\$99	\$139	\$139
Percentage of lots mowed and cleaned within service-level agreement	95%	85%	95%	95%
Number of abated graffiti violations	4,900	1,843	4,900	4,554
Number of commercial/resolution demolitions	225	112	225	130
Weekly cost to maintain a mosquito trap	\$110	\$41.45	\$110	\$110

CODE COMPLIANCE

SERVICE DESCRIPTION AND BUDGET

Consumer Health: Enhances the health and safety of all residents and visitors. The Food Protection/Education unit works to ensure food safety by inspecting 7,100 fixed food establishments and 560 mobile units. The Mosquito Abatement unit provides protection from mosquito-borne diseases. The division also responds to approximately 900 general food complaints and 30,000 mosquito control activities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$3,160,052	\$3,546,950	\$3,191,395	\$3,204,675

Neighborhood Code Compliance (NCC) Services: The division is responsible for seven Neighborhood Code Districts as well as specialized units, including Demolition, Multi-Tenant Inspection, Single-Family Rental Inspection Program, Risk Nuisance Property Team, Consumer Protection, Community Prosecution, and Boarding Homes. NCC responds to more than 185,000 service requests annually, attends more than 1,200 community meetings each year, demolishes 250 substandard structures, inspects 10,000 single family rental properties, facilitates 1,300 graded inspections, and responds to 8,500 complaints for multi-tenant properties.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$21,776,155	\$21,185,906	\$20,122,612	\$20,693,923

Neighborhood Nuisance Abatement (NNA): The division is on the front line against community blight and public nuisances. NNA tackles this complex problem on multiple fronts, from sponsoring/partnering neighborhood cleanups and outreach activities to abatement by City crews, bringing properties with code violations into compliance after all enforcement options have been exhausted. The division mows/cleans 38,000 lots, abates 4,900 graffiti violations, removes 21,000 illegally dumped tires, and secures 800 open and vacant structures each year.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$6,699,188	\$6,902,538	\$7,162,539	\$6,541,922

COURT & DETENTION SERVICES

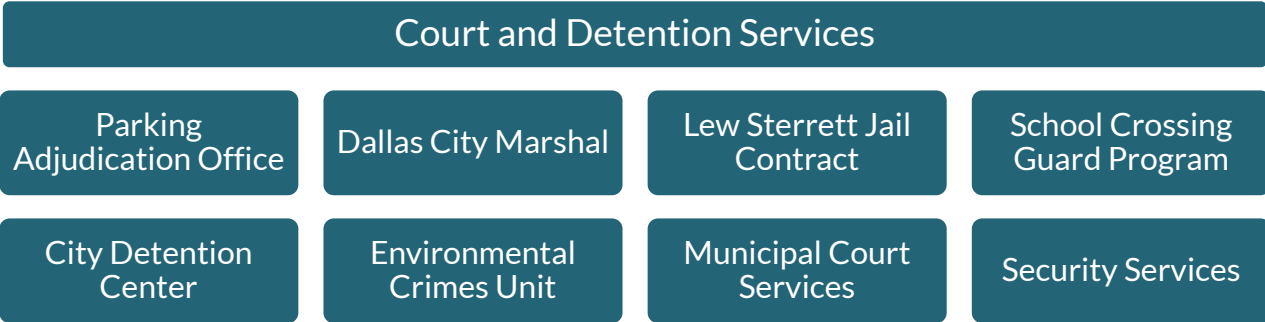
MISSION

The mission of Court and Detention Services (Courts) is to serve the public while efficiently addressing court and adjudication needs, ensuring public safety and protecting the environment.

DEPARTMENT GOALS

- Continue to lead all 900+ Texas Municipal Courts in using technology to enhance customer service
- Provide ongoing administrative review of non-adjudicated cases
- Finalize new Jail Services Memorandum of Agreement (MOA) with Dallas County
- Direct warrant enforcement to focus on enforcing family violence, health, and safety warrants
- Implement a diversion program at the City’s Detention Center (CDC) to reduce recidivism
- Provide medical evaluation and monitoring of arrestees upon admission to CDC and while detained to reduce crisis medical issues
- Implement recommendations of consultant to shape culture, hire, and retain individuals that enhance the vision of the City
- Continue enforcement of environmental crimes by expanding the use of surveillance cameras and education to increase arrests and reduce chronic dump sites
- Develop a Citywide security standard and security awareness program
- Maintain efficiency of School Crossing Guard Program

FUNCTIONAL ORGANIZATION CHART



COURT & DETENTION SERVICES

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget enables Courts to continue to enhance the customers' experience. This includes implementing text reminders and online and/or video pretrial hearings for civil citations, funding for an additional position for data analysis and allocating resources to process increasing expunction petitions. In FY 2019-20, Security Services is responsible for developing a Citywide security standard and security awareness program that incorporates recommendations stemming from the risk assessment study. During the next two years, the Marshal's Office budget will shift resources to streamline the jail docket functions and provide capital improvements for procuring a generator and funding the replacement of body cameras.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$15,643,316	\$14,981,430	\$15,548,768	\$15,959,657
Supplies - Materials	\$480,695	\$568,421	\$406,498	\$411,429
Contractual - Other Services	\$18,763,159	\$18,363,293	\$18,651,846	\$19,023,273
Capital Outlay	\$0	\$0	\$72,000	\$0
Expense Total	\$34,887,170	\$33,913,144	\$34,679,112	\$35,394,359
Reimbursements	\$(2,815,080)	\$(2,715,081)	\$(2,884,050)	\$(3,116,486)
Department Total	\$32,072,090	\$31,198,063	\$31,795,062	\$32,277,873

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Community Development Block Grant Reimbursement	\$(574,590)	\$(713,753)
Convention Center Reimbursement	\$(896,210)	\$(936,894)
Dallas Police Department Reimbursement	\$(221,782)	\$(258,307)
Miscellaneous Reimbursement	\$(153,276)	\$(164,006)
Storm Drainage Management Reimbursement	\$(1,038,192)	\$(1,043,526)
Department Total	\$(2,884,050)	\$(3,116,486)

COURT & DETENTION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	247.00	218.90	250.50	250.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	10.29	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.50	0.50	0.50	0.50
Department Total	247.50	229.69	251.00	251.00

COURT & DETENTION SERVICES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Purchase 30 replacement body cameras for the Marshal's Office (one-time).	0	\$72,000	\$0
Funding adjustment for the Lew Sterrett jail contract with Dallas County. \$9,158,124 in FY 2019-20 and \$9,547,117 in FY 2020-21.	0	\$250,108	\$639,101
Eliminate three positions and reallocate funding for the purchase of equipment and fleet for the Marshal's Office (3.00 FTEs).	(3)	\$0	\$(265,452)
Add one Department Technology Analyst position (1.00 FTE).	1	\$91,519	\$91,519
Department Total	(2)	\$413,627	\$465,168

REVENUE CATEGORY BY SERVICE

Courts is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Courts is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Municipal Court Services	Licenses & Permits	\$1,109,974	\$1,109,973	\$110,595	\$110,595
	Charges For Services	\$2,962	\$992	\$3,228	\$3,228
	Intergovernmental	\$0	\$0	\$1,890,000	\$1,890,000
	Fines & Forfeitures	\$15,401,011	\$14,463,568	\$15,230,081	\$15,230,081
Total Service		\$16,513,947	\$15,574,533	\$17,233,904	\$17,233,904
Department Total	Total Revenue	\$16,513,947	\$15,574,533	\$17,233,904	\$17,233,904

COURT & DETENTION SERVICES

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of hearings (for parking tickets) conducted per hearing officer	4,052	9,511	4,052	4,052
Average prisoner processing time (minutes)	10	9	10	10
Warrants cleared by Marshals	18,360	17,687	18,360	22,596
Warrants confirmed	66,757	46,149	65,757	66,108
Window wait time (minutes)	3	2.8	3	3
Customer satisfaction score	92%	0%	92%	92%
Percentage of cases docketed within 35 days	N/A	89%	100%	100%
Number of citations issued for environmental offenses per FTE	88	69	88	110

SERVICE DESCRIPTION AND BUDGET

Parking Adjudication Office: Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$497,975	\$463,319	\$642,604	\$681,843

City Detention Center: Detains prisoners arrested for public intoxication and/or Class C misdemeanor warrants 24 hours daily, seven days a week, 365 days a year.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,626,723	\$1,602,105	\$1,573,281	\$1,632,028

Dallas City Marshal: Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard contract, warrant confirmation, docket preparation, and collection of fines.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,705,343	\$2,435,675	\$3,182,524	\$3,082,145

COURT & DETENTION SERVICES

Environmental Crimes Unit: Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$41,888	\$12,189	\$65,233	\$89,460

Low Sterrett Jail Contract: Dallas County provides jail services to the City of Dallas through the Low Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$8,908,016	\$8,908,016	\$9,158,124	\$9,547,117

Municipal Court Services: Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance and financial services, and responding to information requests.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$7,185,119	\$6,993,679	\$7,475,031	\$7,541,153

School Crossing Guard Program: To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,280,740	\$5,270,098	\$5,287,414	\$5,292,849

Security Services: Provides security at 16 facilities including City Hall, the Municipal Court, police headquarters, Martin Luther King Jr. Community Center, Oak Cliff Municipal Center, West Dallas Multipurpose Center, Bullington Truck Terminal, and Kay Bailey Hutchison Convention Center.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,826,286	\$5,512,983	\$4,410,851	\$4,411,278

DALLAS ANIMAL SERVICES

MISSION

Dallas Animal Services' (DAS) mission is to help Dallas be a safe, compassionate, and healthy place for people and animals.

DEPARTMENT GOALS

- Obtain a sustainable live release rate of 90 percent or higher
- Decrease year-over-year loose dog bites by five percent
- Improve resident service request timely response rate from 82 percent to 87 percent
- Improve dog return to owner success rate to 35 percent or higher

FUNCTIONAL ORGANIZATION CHART

Dallas Animal Services

DEPARTMENT SUMMARY

DAS' FY 2019-20 budget and FY 2020-21 planned budget identify pathways to reach the department's goals, while highlighting immediate issues and concerns. The FY 2019-20 budget will continue to improve the department's live release rate of the nearly 40,000 animals placed annually through the growth of adoptions, an improved success rate in reuniting lost pets with their owners, and identifying resources needed to prevent owners from having to surrender their pet to the shelter. From a public safety perspective, the FY 2019-20 budget will reallocate resources to add two internal call dispatchers, which will improve the department's service request response rate to the more than 70,000 service requests handled annually. Additionally, money has been reallocated to assign field officers body cameras, which will improve evidence while enhancing safety of both officers and residents. Finally, the FY 2019-20 budget will expand overnight field coverage from four nights per week to seven nights per week, which will increase field impoundments and call response time.

The FY 2020-21 budget will carry forward FY 2019-20's allocations, allowing the department to improve results through found efficiencies and refinement of DAS processes.

DALLAS ANIMAL SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$10,650,442	\$9,651,166	\$10,749,527	\$11,124,448
Supplies - Materials	\$1,480,278	\$1,789,028	\$2,006,799	\$1,956,798
Contractual - Other Services	\$2,655,947	\$3,284,443	\$3,137,683	\$3,127,356
Capital Outlay	\$92,000	\$98,523	\$0	\$0
Expense Total	\$14,878,667	\$14,823,160	\$15,894,009	\$16,208,602
Reimbursements	\$0	\$0	\$(258,517)	\$(264,441)
Department Total	\$14,878,667	\$14,823,160	\$15,635,492	\$15,944,161

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Sanitation Services Reimbursement	\$(258,517)	\$(264,441)
Department Total	\$(258,517)	\$(264,441)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Animal Control Enhancement	\$214,513
Animal Welfare Fund	\$8,664
Ivor O'Conner Morgan Trust Fund	\$72,878
Department Total	\$296,055

DALLAS ANIMAL SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	165.90	150.10	153.79	153.79
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.00	5.20	3.48	3.48
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.54	0.75	1.31	1.31
Department Total	168.44	156.05	158.58	158.58

DALLAS ANIMAL SERVICES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reallocate funding to purchase body cameras for Animal Services Officers (\$50,000 one-time).	0	\$50,000	\$0
Reallocate funding and add two Service Agents to triage and dispatch calls seven days a week (1.50 FTEs).	2	\$120,338	\$155,813
Reduce IT services, by automating reports and utilization of IT contracting.	(2)	\$(71,758)	\$(71,758)
Expand overnight field coverage from four nights a week to seven. Add two Animal Services Officers, a Senior Animal Services Officer, and one Supervisor II (4.00 FTEs).	4	\$248,303	\$248,303
Transfer five positions in FY 2019-20 to Dallas Animal Services for dead animal remains collection. SAN will continue to reimburse DAS for this service (5.00 FTEs).	5	\$0	\$0
Add funding for heartworm treatments.	0	\$99,713	\$99,713
Reallocate salary funding in FY 2019-20 to enhance the executive management structure by adding a General Manager, upgrading a Senior Office Assistant, and downgrading a vacant Office Assistant II position to an Animal Keeper II.	1	\$0	\$0
Department Total	10	\$446,596	\$432,071

DALLAS ANIMAL SERVICES

REVENUE CATEGORY BY SERVICE

Dallas Animal Services is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DAS is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Dallas Animal Services	Charges For Services	\$430,000	\$429,956	\$430,000	\$430,000
Total Service		\$430,000	\$429,956	\$430,000	\$430,000
Department Total	Total Revenue	\$430,000	\$429,956	\$430,000	\$430,000

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Live release rate for dogs and cats	81%	85%	90%	90%
Year-over-year percentage decrease in loose bites	10%	5%	5%	5%
Combined field and shelter return to owner success rate	N/A	N/A	35%	40%
Percentage of timely responses to resident service requests	N/A	N/A	87%	90%

SERVICE DESCRIPTION AND BUDGET

Dallas Animal Services: Supports public safety through enforcement of the laws pertaining to animals, community outreach services, and the operation of an open admission shelter and an offsite adoption facility.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$14,878,667	\$14,823,160	\$15,635,492	\$15,944,161



DALLAS FIRE-RESCUE

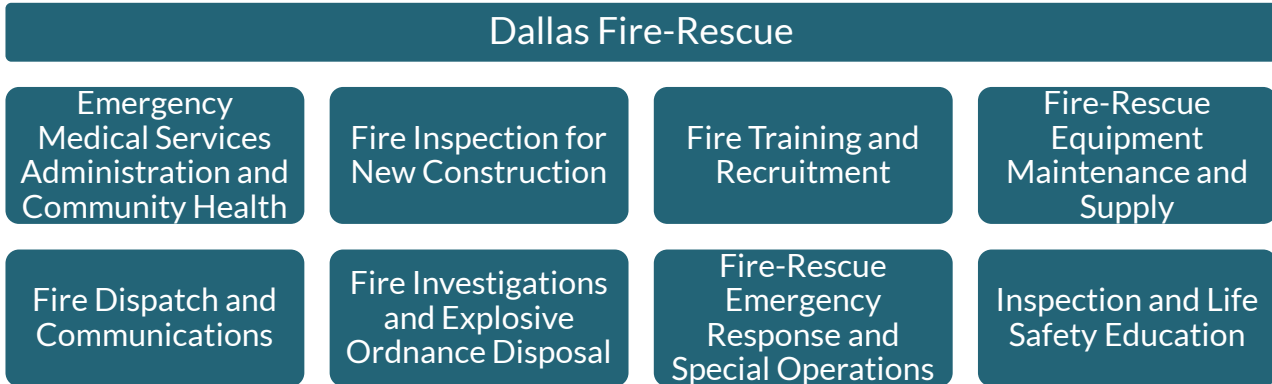
MISSION

Dallas Fire-Rescue’s (DFR) mission is to prevent and suppress fires, educate and rescue residents, provide emergency medical services, promote public safety, and foster community relations.

DEPARTMENT GOALS

- Continue to emphasize the safety of our members through the acquisition of a complete second set of personal protective equipment for each firefighter
- Implement a complete replacement of all self-contained breathing apparatus equipment
- Provide additional emergency response capability to Cypress Waters by adding a peak demand rescue ambulance unit at Station 58
- Enhance operational safety through the execution of tactical development training for emergency response officers
- Prepare future leadership through the execution of promotional exams within Emergency Response and Inspection and Life Safety bureaus

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for Dallas Fire-Rescue (DFR) will allow the department to continue to provide critical emergency response services to residents, fostering increased overall quality of life. The FY 2019-20 budget places continued emphasis on the overall safety of our uniform members and the public through the acquisition and issuance of vital equipment and personal protective equipment (PPE), as well as through dedicated tactical training when responding to emergencies.

DALLAS FIRE-RESCUE

DFR emphasized initiatives to improve the safety and wellness of our members during the FY 2018-19 budget development process. The City Council ultimately voted to adopt a budget that included a two-year phased approach to fully replace the department’s inventory of self-contained breathing apparatus equipment (SCBA), as well as a planned strategy to provide a complete second set of PPE for each member. The FY 2019-20 budget includes \$5 million in appropriations via the master lease program to complete the second phase of SCBA purchases, as well as \$5.3 million to acquire a second set of PPE to be issued to each firefighter.

DFR continues to enhance its ability to provide efficient emergency services to Dallas residents and surrounding communities. The FY 2019-20 budget includes funding to add an additional Peak Demand ambulance to its rotation specifically during daytime hours at Station 58, as the school and business population grows each day at Cypress Waters, as well as a fully staffed ladder truck at Station 18 in the Central Business District. The department has also configured its operation to assign full-time paramedics at Dallas Love Field during all hours of operation, in lieu of staffing on an overtime basis to ensure constant adequate coverage. The FY 2019-20 budget and the FY 2020-21 planned budget both include funding to meet terms agreed upon by the City of Dallas Meet and Confer Team.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$273,027,746	\$269,978,246	\$290,178,265	\$302,993,615
Supplies - Materials	\$11,785,409	\$12,620,010	\$16,827,025	\$12,090,299
Contractual - Other Services	\$20,097,770	\$20,890,881	\$24,179,098	\$23,721,104
Capital Outlay	\$650,000	\$2,435,000	\$552,205	\$12,795
Expense Total	\$305,560,925	\$305,924,137	\$331,736,593	\$338,817,812
Reimbursements	\$(11,077,716)	\$(11,799,087)	\$(13,989,476)	\$(13,989,476)
Department Total	\$294,483,209	\$294,125,051	\$317,747,117	\$324,828,336

DALLAS FIRE-RESCUE

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Aviation Reimbursement	\$(8,518,963)	\$(8,518,963)
Dallas Water Utilities	\$(264,000)	\$(264,000)
Storm Drainage Management Reimbursement	\$(791,301)	\$(791,301)
Sustainable Development and Construction Reimbursement	\$(2,480,212)	\$(2,480,212)
Communication and Information Services Reimbursement	\$(1,935,000)	\$(1,935,000)
Department Total	\$(13,989,476)	\$(13,989,476)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each civilian FTE equals 2,080 hours, whereas DFR uniform FTEs may be 2,080 hours or 2,808 depending upon their assignment. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	116.52	106.50	119.75	120.00
Regular Uniform	1,961.72	1,949.60	1,970.48	1,963.03
Civilian Overtime	0.45	7.00	0.00	0.00
Uniform Overtime	117.10	124.10	110.40	113.70
Temporary Help	0.50	0.50	0.50	0.50
Department Total	2,196.29	2,187.70	2,201.13	2,197.23

DALLAS FIRE-RESCUE

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Implement a "market-based" pay schedule as part of the Meet and Confer agreement. This amount includes the City's contribution to uniform pension.	0	\$7,886,401	\$20,399,762
Accelerate funding for a complete set of personal protective equipment initially included in FY2019-20 planned and FY2020-21 (one-time).	0	\$5,300,000	\$0
Add funding for additional peak rescue ambulance at Cypress Waters Fire Station #58 (4,581 hours).	0	\$211,666	\$211,666
Outsource quality control functions for DFR dispatch to ensure 3% of dispatch calls are screened.		\$85,000	\$85,000
Fund Captain and Section Chief exams within the Inspection and Life Safety Bureau Division (one-time).	0	\$300,000	\$0
Add funding for mobile roof ventilation props and pump devices for firefighter training (one-time).	0	\$175,000	\$0
Additional dedicated funding for officer tactical training that promotes overall safety of first responders and the public during emergency situations. Approximately 360 members will receive three 8-hour training blocks each.	0	\$0	\$405,800
Increase LifePak 15 replacement schedule from five to seven each fiscal year (ongoing replacement program).	0	\$0	\$110,000
Add one Airport-Rescue Firefighter (ARFF) mechanic in FY 2019-20 at Dallas Love Field airport, fully reimbursed by Aviation (1.00 FTE) (\$74,735).	1	\$0	\$0
Add nine paramedic positions in FY 2019-20 at Dallas Love Field airport, fully reimbursed by Aviation (9.00 FTEs) (\$1,370,441).	9	\$0	\$0
Reduced consultant and billing collection contractor for Ambulance Supplemental Payment Program.	0	0	\$(522,521)
Add funding to staff a ladder truck at Fire Station #18 (15.00 FTEs).	15	\$2,200,000	\$2,275,000
Reduce uniform overtime to offset new ladder truck.	0	\$(400,000)	\$(400,000)
Department Total	25	\$15,758,067	\$22,564,707

DALLAS FIRE-RESCUE

REVENUE CATEGORY BY SERVICE

Dallas Fire-Rescue is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DFR is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
EMS Administration, Contracts, and Community Health	Charges For Services	\$42,933,472	\$43,714,297	\$46,636,835	\$41,704,659
	Charges To Other City Depts	\$0	\$(4,508)	\$0	\$0
	Other	\$0	\$33,158	\$35,673	\$35,673
Total Service		\$42,933,472	\$43,742,947	\$46,672,508	\$41,740,332
Fire and Rescue Emergency Response and Special Operations	Charges For Services	\$200,636	\$233,157	\$303,495	\$303,495
	Other	\$0	\$30	\$0	\$0
Total Service		\$200,636	\$233,187	\$303,495	\$303,495
Fire Dispatch and Communications	Licenses & Permits	\$1,100	\$1,100	\$780	\$780
	Charges For Services	\$0	\$42,501	\$46,597	\$46,597
Total Service		\$1,100	\$43,601	\$47,377	\$47,377
Fire-Rescue Equipment Maintenance and Supply	Proceeds-Sale Of Fixed Assets	\$173,500	\$173,500	\$0	\$0
	Other	\$0	\$5,481	\$1,010	\$0
Total Service		\$173,500	\$178,981	\$1,010	\$0
Inspection and Life Safety Education	Licenses & Permits	\$790,791	\$790,791	\$1,198,215	\$1,198,215
	Charges For Services	\$2,545,987	\$4,504,646	\$3,803,791	\$3,803,791
	Other	\$0	\$450	\$0	\$0
Total Service		\$3,336,778	\$5,295,887	\$5,002,006	\$5,002,006
Department Total	Total Revenue	\$46,645,486	\$49,494,603	\$52,026,396	\$47,093,210

DALLAS FIRE-RESCUE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of first company responding to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90%	52%	90%	90%
Number of civilian fire fatalities per 100,000 population	10	1	9	9
Percentage of EMS responses within nine minutes or less	90%	83%	90%	90%

SERVICE DESCRIPTION AND BUDGET

Emergency Medical Services Administration and Community Health: The EMS and Community Mobile Health Care bureau oversees emergency and non-emergency EMS in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, and communicable disease prevention.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$12,560,633	\$16,127,424	\$16,190,947	\$16,136,039

Fire Dispatch and Communications: Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for CAD, fleet communications equipment, fire station notification, MDC, GIS, and incident archiving.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$16,893,469	\$16,602,735	\$20,188,700	\$20,831,532

Fire-Rescue Emergency Response and Special Operations: Provides fire and EMS response by staffing 58 fire stations and fire engines, 22 ladder trucks, and 43 ambulances. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$213,366,491	\$216,958,211	\$226,464,998	\$236,894,357

DALLAS FIRE-RESCUE

Fire Inspection for New Construction: Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Sustainable Development and Construction (DEV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by DEV.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$441,985	\$0	\$6,643	\$115,450

Fire Investigations and Explosive Ordnance Disposal: Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Firesetter Intervention program.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$4,101,950	\$4,987,847	\$5,427,061	\$5,609,235

Fire Training and Recruitment: Provides recruitment, selection and screening, hiring and training of new fire and rescue officers and professional development; manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases; and funds hiring of firefighter recruits.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$20,357,472	\$12,368,502	\$18,932,801	\$19,500,571

Fire-Rescue Equipment Maintenance and Supply: Serves as logistic center for DFR's emergency fire apparatus and equipment purchases, maintenance, medical supplies, and uniforms. Provides preventive and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/365 basis.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$15,362,791	\$16,621,873	\$19,007,935	\$13,986,097

Inspection and Life Safety Education: Improves safety throughout the City by preventing fire and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$11,398,419	\$10,458,459	\$11,528,032	\$11,755,055



DALLAS POLICE DEPARTMENT

MISSION

With a spirit of excellence, the Dallas Police Department is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

DEPARTMENT GOALS

- Reduce total crime as reported to the National Incident-Based Reporting System from the previous year
- Advance officer development through implicit bias training for all members of the department
- Increase bait car program through increased activation and arrests
- Reduce response times for all call types from the previous year’s averages
- Create Real-Time Crime Center and staff and outfit by April 2020
- Increase community collaboration through more community meetings/engagements and collaborative community training programs

FUNCTIONAL ORGANIZATION CHART



DALLAS POLICE DEPARTMENT

DEPARTMENT SUMMARY

The Dallas Police Department (DPD) FY 2019-20 budget and FY 2020-21 planned budget continue to focus resources toward recruiting and retaining officers, as well as training and development of all officers. The budget also funds the creation of the Real-Time Crime Center, which expands the department’s ability to leverage existing and future technologies to increase public safety. The FY 2019-20 budget and FY 2020-21 planned budget account for hiring 265 officers in both FY 2019-20 and FY 2020-21, and attrition of 246 officers in FY 2019-20 and 254 officers in FY 2020-21. The FY 2019-20 budget and the FY 2020-21 planned budget both include funding to meet terms agreed upon by the City of Dallas Meet and Confer team.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$448,491,354	\$450,662,699	\$474,318,738	\$499,326,119
Supplies - Materials	\$10,059,339	\$11,034,264	\$10,928,636	\$10,064,030
Contractual - Other Services	\$55,106,444	\$55,781,865	\$61,010,733	\$62,301,066
Capital Outlay	\$665,790	\$671,905	\$200,000	\$0
Expense Total	\$514,322,927	\$518,150,734	\$546,458,107	\$571,691,215
Reimbursements	\$(27,320,236)	\$(29,129,082)	\$(29,490,912)	\$(29,203,681)
Department Total	\$487,002,691	\$489,021,652	\$516,967,195	\$542,487,534

DALLAS POLICE DEPARTMENT

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
9-1-1 Reimbursement	\$(6,065,000)	\$(6,065,000)
Aviation Reimbursement	\$(10,522,504)	\$(10,381,200)
Department Support	\$(9,337,273)	\$(9,190,926)
Dallas Fire Rescue Reimbursement	\$(584,639)	\$(584,639)
Juvenile Case Manager Fund Reimbursement	\$(483,617)	\$(484,037)
Library Reimbursement	\$(100,000)	\$(100,000)
Storm Drainage Management Reimbursement	\$(300,311)	\$(300,311)
Texas Department of Transportation	\$(1,015,000)	\$(1,015,000)
Various Reimbursement	\$(1,082,568)	\$(1,082,568)
Department Total	\$(29,490,912)	\$(29,203,681)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and city temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	636.30	592.80	637.70	656.95
Regular Uniform	2,949.86	2,928.53	2,946.30	2,959.15
Civilian Overtime	34.60	34.63	32.00	32.90
Uniform Overtime	229.47	278.20	255.89	250.85
Temporary Help	0.00	0.00	9.38	9.38
Department Total	3,850.23	3,834.16	3,881.27	3,909.23

DALLAS POLICE DEPARTMENT

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Implement a "market-based" pay schedule as part of the Meet and Confer agreement. This amount includes the City's contribution to uniform pension.	0	\$13,258,468	\$35,952,998
Add 11 Senior Intelligence Analyst positions in each fiscal year for a Real-Time Crime Center (8.25 FTEs in FY 2019-20 and 11.00 FTEs in FY 2020-21).	22	\$634,561	\$1,497,471
Add funding to purchase additional body-worn cameras (one-time).	0	\$900,000	\$0
Add funding for the PoliceOne Online Training Module (one-time).	0	\$115,000	\$0
Increase funding for Police Headquarters parking garage lease.	0	\$650,000	\$650,000
Add funding to purchase one forklift at the Dallas Auto Pound (one-time).	0	\$200,000	\$0
Add eight civilian Fleet Coordinator positions at each patrol station for fleet deployment (6.00 FTEs).	8	\$0	\$461,127
Create the Pathways Internship Program to provide opportunities for high school graduates interested in the Police Department (9.4 FTEs).	25	\$0	\$300,000
Eliminate funding for the Down Payment Assistance Program included in the FY 2018-19 biennial budget.	0	\$(496,500)	\$(496,500)
Department Total	55	\$15,261,529	\$38,365,096

DALLAS POLICE DEPARTMENT

REVENUE CATEGORY BY SERVICE

The Dallas Police Department is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DPD is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Police Administrative Support	Licenses & Permits	\$7,500	\$16,500	\$7,500	\$7,500
	Charges For Services	\$1,065,120	\$1,539,133	\$1,085,120	\$1,085,120
	Interest	\$0	\$378	\$0	\$0
	Other	\$0	\$5,863	\$0	\$0
Total Service		\$1,072,620	\$1,561,875	\$1,092,620	\$1,092,620
Police Field Patrol	Other	\$0	\$14,064	\$0	\$0
Total Service		\$0	\$14,064	\$0	\$0
Police Operational Support	Charges For Services	\$0	\$(76)	\$0	\$0
	Fines & Forfeitures	\$7,369,170	\$7,369,170	\$7,419,170	\$7,419,170
	Other	\$0	\$65,225	\$0	\$0
Total Service		\$7,369,170	\$7,434,320	\$7,419,170	\$7,419,170
Police Recruiting and Personnel Service	Charges For Services	\$0	\$2,400	\$0	\$0
Total Service		\$0	\$2,400	\$0	\$0
Police Special Operations	Charges For Services	\$1,075,000	\$1,052,461	\$1,075,000	\$1,075,000
	Other	\$0	\$66	\$0	\$0
Total Service		\$1,075,000	\$1,052,527	\$1,075,000	\$1,075,000
Department Total	Total Revenue	\$9,516,790	\$10,065,185	\$9,586,790	\$9,586,790

DALLAS POLICE DEPARTMENT

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of community events attended	2,800	2,771	3,000	3,000
Homicide clearance rate	60%	171%	65%	65%
Percentage of 911 calls answered within 10 seconds	91%	91%	90%	90%
Total arrests by Narcotics Division	750	991	400	500
Percentage of responses to Priority 1 calls within 8 minutes or less	60%	52%	52%	52%
Crimes against persons (per 100,000 residents)	767	626	750	725

SERVICE DESCRIPTION AND BUDGET

Juvenile Case Managers and First Offender Program: These programs combat juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$0	\$0

Police Academy and In-Service Training: Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$24,206,316	\$26,173,217	\$23,234,091	\$26,679,211

Police Administrative Support: Provides administrative support for all divisions of the department including clothing and equipping 4,000+ employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$27,045,214	\$27,272,772	\$29,619,097	\$30,599,640

DALLAS POLICE DEPARTMENT

Police Community Outreach: Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,656,675	\$1,582,418	\$1,756,424	\$1,834,799

Police Criminal Investigations: Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$65,195,241	\$64,540,663	\$70,940,219	\$72,586,192

Police Field Patrol: Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$274,730,134	\$273,751,520	\$290,918,625	\$304,471,393

Police Intelligence: Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$8,563,853	\$7,709,589	\$10,099,777	\$11,348,829

Police Investigations of Vice-Related Crimes: Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$3,841,881	\$3,873,251	\$4,180,331	\$4,349,842

Police Investigations of Narcotics-Related Crimes: Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$14,870,085	\$14,734,158	\$16,055,506	\$16,752,133

DALLAS POLICE DEPARTMENT

Police Operational Support: Manages operation of the 911 emergency call center and computer-aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$30,459,260	\$30,918,142	\$31,566,830	\$32,513,653

Police Recruiting and Personnel Services: Recruits and conducts background investigations for all police and civilian applicants for employment with the department.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$12,344,053	\$12,953,435	\$12,228,757	\$13,503,518

Police Special Operations: Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$24,089,979	\$25,512,486	\$26,367,538	\$27,848,324

HOUSING & NEIGHBORHOOD REVITALIZATION

MISSION

The mission of the Department of Housing and Neighborhood Revitalization (HOU) is to enhance the vitality and quality of life for all in the Dallas community.

DEPARTMENT GOALS

- Create and maintain available and affordable housing in Dallas
- Simultaneously refine and activate the Comprehensive Housing Policy
- Promote greater fair housing choices
- Overcome patterns of segregation and concentrations of poverty and blight
- Foster inclusive neighborhood redevelopment

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

In FY 2019-20, HOU will continue to align with the new Comprehensive Housing Policy (CHP), as amended by City Council since its adoption in May 2018. Among other activities, the department will continue the programs below:

- Housing Improvement and Preservation Program (HIPP) Landlord Program
- Minor Home Repair Grant Program
- Housing Reconstruction Program
- Dallas Homebuyer Assistance Program (DHAP)
- Land Transfer Program; and the low-income housing tax credit (LIHTC) policy

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$1,937,498	\$1,623,887	\$1,814,580	\$1,871,807
Supplies - Materials	\$102,958	\$111,403	\$36,913	\$40,210
Contractual - Other Services	\$2,231,677	\$2,283,995	\$1,819,688	\$1,812,554
Capital Outlay	\$229,051	\$229,052	\$0	\$0
Expense Total	\$4,501,184	\$4,248,337	\$3,671,181	\$3,724,571
Reimbursements	\$(287,460)	\$(135,362)	\$(400,954)	\$(425,954)
Department Total	\$4,213,724	\$4,112,975	\$3,270,227	\$3,298,617

HOUSING & NEIGHBORHOOD REVITALIZATION

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Tax Increment Finance Reimbursement	\$(100,954)	\$(100,954)
HOME Investment Partnership Program	\$(300,000)	\$(325,000)
Department Total	\$(400,954)	\$(425,954)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Community Development Block Grants (CDBG)	\$10,994,576
Home Investment Partnership Program (HOME)	\$6,427,679
Department Total	\$17,422,255

PERSONNEL

FTE is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

HOUSING & NEIGHBORHOOD REVITALIZATION

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	19.00	5.71	17.00	17.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	19.00	5.71	17.00	17.00

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer four positions in FY 2019-20 from Housing and Neighborhood Revitalization to the Office of Economic Development to support housing initiatives (\$435,465).	(4)	\$(435,465)	\$(435,465)
Transfer two positions in FY 2019-20 from Housing and Neighborhood Revitalization to the Office of Budget for environmental review, to be reimbursed by Community Development Block Grant (CDBG) funds (\$147,456).	(2)	\$(147,456)	\$(147,456)
Transfer one Economic Development Coordinator position in FY 2019-20 to Housing and Neighborhood Revitalization from the Office of Economic Development, to be reimbursed by Tax Increment Financing districts (1.00 FTE) (\$100,954).	1	\$0	\$0
Department Total	(5)	\$(582,921)	\$(582,921)

HOUSING & NEIGHBORHOOD REVITALIZATION

REVENUE BY SERVICE CATEGORY

Housing and Neighborhood Revitalization is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Housing and Neighborhood Revitalization is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Housing Preservation	Charges For Services	\$0	\$0	\$22,447	\$22,447
Total Service		\$0	\$0	\$22,447	\$22,447
New Development	Charges For Services	\$100	\$100	\$100	\$0
	Other	\$225,000	\$0	\$122,447	\$122,447
Total Service		\$225,100	\$100	\$122,547	\$122,447
Department Total	Total Revenue	\$225,100	\$100	\$144,994	\$144,894

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of housing units supported	N/A	N/A	590	590
Number of housing units permitted	N/A	N/A	880	880
Number of housing units occupied	6,666	318	230	230
Number of units approved for repair	N/A	N/A	200	200
Number of units repaired	87	21	150	150
Number of DHAP loans approved	N/A	N/A	65	65
Number of DHAP loans provided	81	19	45	45

HOUSING & NEIGHBORHOOD REVITALIZATION

SERVICE DESCRIPTION AND BUDGET

Administration: Provides for management oversight and support for contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing loans.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,215,226	\$2,217,531	\$1,651,179	\$1,647,031

New Development: Offers new construction for single- and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$492,943	\$389,938	\$143,199	\$146,031

Preservation of Existing Housing Stock: Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (1-4) rental housing units.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,505,555	\$1,505,506	\$1,475,849	\$1,505,555



HUMAN RESOURCES

MISSION

The mission of the Human Resources (HR) department is to provide comprehensive HR services that support departments and employees in delivering services to residents.

DEPARTMENT GOALS

- Prepare for 2020 go-live and implementation of Workday including system data cleansing and standardization
- Implement the City of Dallas Leadership Development Program
- Complete the 2019 Compensation Study
- Streamline payroll and other basic employee administration systems
- Streamline the onboarding function and measure effectiveness based on tenure and engagement

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

HR partners with City leaders to drive talent management and employee development strategies, tools, and processes in the disciplines of performance management, succession planning, talent assessment, coaching, development planning, and competency identification. The department is also responsible for organization design and development activities that enhance the organization's effectiveness.

HR helps managers hire and onboard diverse and talented employees, who value building trust within our communities and delivering exceptional services. They also work with employees and managers to identify and enhance the skills of our staff to prepare them to advance at the City. The department recognizes high-quality work and encourages innovation from our workforce to improve quality of life for all at the City.

Lastly HR partners with City management to build and sustain a culture that values people. By establishing sound policies to foster the equitable treatment of employees and work with departments to ensure alignment of organizational goals with our core values of service. The team provides expert guidance on HR matters and leads by example with empathy, ethics, excellence, and equity.

HUMAN RESOURCES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$5,011,273	\$5,360,456	\$4,978,761	\$5,105,277
Supplies - Materials	\$36,938	\$39,610	\$18,890	\$20,933
Contractual - Other Services	\$2,299,630	\$2,546,431	\$1,901,848	\$1,958,209
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$7,347,841	\$7,946,498	\$6,899,499	\$7,084,419
Reimbursements	\$(342,770)	\$(941,427)	\$(342,558)	\$(342,558)
Department Total	\$7,005,071	\$7,005,071	\$6,556,941	\$6,741,861

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Equipment and Fleet Management Reimbursement	\$(80,580)	\$(80,580)
Information and Technology Services Reimbursement	\$(86,963)	\$(86,963)
Benefits Administration Reimbursement	\$(166,365)	\$(166,365)
Wellness Administration Reimbursement	\$(8,650)	\$(8,650)
Department Total	\$(342,558)	\$(342,558)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

HUMAN RESOURCES

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	57.00	45.60	61.70	61.70
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	20.00	16.00	0.00	0.00
Department Total	77.00	61.60	61.70	61.70

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reallocate funding for background checks, job description writing services, and salary and benefit survey tools.	0	\$24,000	\$69,400
Create a Leadership Development program.	0	\$0	\$50,000
Add 20 graduate and undergraduate Intern positions for General Fund departments managed by Human Resources (5.70 FTEs).	20	\$150,000	\$150,000
Move Ethics Officer position and funding to a new division in Management Services - Office of Ethics and Compliance.	(1)	\$(198,412)	\$(248,412)
Department Total	19	\$(24,412)	\$20,988

HUMAN RESOURCES

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of employee overpayments vs. number of overpayments employees have agreed for repayments	80%	80%	80%	80%
Number of days to complete position review	15	15	15	15
Percentage of manual payments to employees vs. total payments to employees	80%	80%	80%	80%
Number of days to post offer to hire labor and executive positions	35	24	35	35
Number of employee classes offered quarterly	12	40	12	12
Percentage of training effectiveness for employees quarterly	85%	90%	85%	85%
Percentage of new hires completing check-in surveys annually	25%	25%	25%	25%
Percentage of civilian investigations completed within 25 working days	90%	19%	90%	90%
Percentage of managers and executives satisfied with HR partner	90%	85.5%	90%	90%
Percentage of EEOC charges closed within established deadline	98%	98%	98%	98%

SERVICE DESCRIPTION AND BUDGET

Compensation Analysis and Classification: Ensures employees are placed in the correct job classification and at the correct pay grade. Works to ensure the City offers competitive compensation packages and career paths to attract/retain a competent and skilled workforce.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,077,048	\$1,069,503	\$966,127	\$656,024

HRIS and HR Payroll Services: Maintains the Human Resources Information System (HRIS) database that stores all employee records and personnel data. Completes all database entries.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,768,605	\$1,712,752	\$1,759,088	\$1,759,088

HUMAN RESOURCES

HR Administration: Provides support, oversight, coordination, and strategic direction for all HR functions at the City with a focus on talent management and engagement to foster a higher-performing workforce.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$438,702	\$490,123	\$604,768	\$608,498

HR Consulting: The Employee Relations (ER) division is the first responder for employees' HR questions and concerns. ER conducts investigations and works with management to ensure discipline is applied consistently and appropriately.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$3,720,716	\$3,732,693	\$3,226,958	\$3,718,251



JUDICIARY

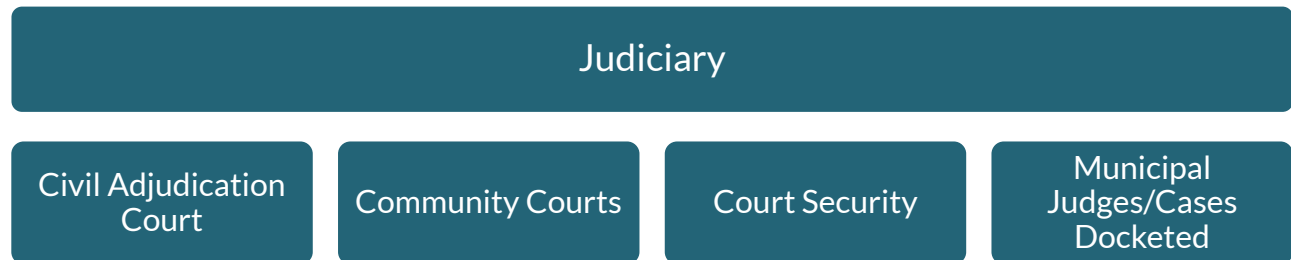
MISSION

The mission of the Judiciary is to provide the residents of Dallas with an independent, fair, and competent court system that will interpret and apply the laws that govern us in keeping with the American concepts of the integrity and independence of the judiciary, of justice, and the rule of the law.

DEPARTMENT GOALS

- Increase the efficiency of case disposition by 25 percent through improved accessibility to the court
- Reduce the number of quality of life offenses by 25 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 10 percent by offering twice-daily City detention center dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 20 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 25 percent by proactively monitoring public activity

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for the Judiciary provides residents with an independent, competent, and accessible court system that protects the rights of individuals, preserves community welfare, and inspires public confidence in the judicial system. Through courtroom hearings and ancillary programs, the judges will handle more than 225,000 cases, conduct criminal arraignments and preliminary hearings for all criminal offenses up to and including capital murder, issue search and arrest warrants, junk motor vehicle seizure orders, and search, seize, and disposal warrants, impose sentences when defendants are found guilty of traffic or Class C misdemeanors, give magistrate warnings to juveniles and set bail for Class A and B misdemeanors and felony offenses, and serve as an appellate court for code compliance and parking.

JUDICIARY

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,629,974	\$3,584,662	\$3,629,092	\$3,678,210
Supplies - Materials	\$21,806	\$7,640	\$19,318	\$19,018
Contractual - Other Services	\$334,185	\$366,622	\$347,263	\$361,018
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,985,965	\$3,958,924	\$3,995,673	\$4,058,246
Reimbursements	\$(279,784)	\$(279,784)	\$(188,731)	\$(188,731)
Department Total	\$3,706,181	\$3,679,140	\$3,806,942	\$3,869,515

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Miscellaneous Reimbursement	\$(188,731)	\$(188,731)
Department Total	\$(188,731)	\$(188,731)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

JUDICIARY

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	33.40	34.00	34.00	34.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.25	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.30	1.20	1.20	1.20
Department Total	37.95	35.20	35.20	35.20

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Personnel services adjustments for Municipal Judges approved by City Council on May 8, 2019.	0	\$273,574	\$273,574
Department Total	0	\$273,574	\$273,574

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of case dispositions per new cases filed (case clearance rate)	95%	95%	95%	95%
Number of cases docketed	175,000	175,000	175,000	175,000
Percentage of alias warrants per cases filed	33%	33%	33%	33%
Percentage of capias warrants per cases filed	18%	18%	18%	18%
Percentage of cases disposed of within 60 days of citation	90%	90%	90%	90%
Number of trials held	80	80	80	80

JUDICIARY

SERVICE DESCRIPTION AND BUDGET

Civil Adjudication Court: Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$416,468	\$335,488	\$392,883	\$405,779

Community Courts: Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$96,832	\$0	\$109,341	\$110,827

Court Security: Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, a City detention center docket, veterans court, and civil adjudication hearings; and provides additional protection to the occupants of the Municipal Courts Building.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$876,389	\$816,823	\$890,314	\$902,610

Municipal Judges/Cases Docketed: Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 Class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,316,492	\$2,526,829	\$2,414,404	\$2,450,299

LIBRARY

MISSION

The Dallas Public Library (LIB) strengthens communities by connecting people, inspiring curiosity, and advancing lives.

DEPARTMENT GOALS

- Increase library visitor counts by one and a half percent annually
- Increase circulation of materials by two percent annually
- Increase participation by five percent annually in workforce development programs that improve employability and socioeconomic advancement
- Document community outreach by library staff to better position the department as a hub for education and workforce development in each neighborhood
- Increase partnerships with schools and literacy partners to create more learning opportunities
- Develop Digital Literacy curriculum and implement staff-led classes for seniors and job seekers
- Develop and document a strategy to better assist job seekers in workforce skills

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for LIB maintains current levels of service and hours at all locations open six or seven days per week. It also includes funding for the ongoing maintenance of Radio Frequency Identification (RFID) technology and funds for the operation and maintenance of the new Vickery Branch Library and replacement Forest Green Branch Library. English-Language Learning (ELL) programs are offered at 28 locations. Additionally, General Equivalency Diploma (GED) classes will be offered at various branch libraries (and online) with testing at the Central Library GED Testing Center.

LIBRARY

LIB will pursue educational opportunities, and develop programs for children, adults, families, and seniors focused on entertainment, education, anti-poverty, and literacy in 30 locations by FY 2020-21. Additionally, LIB will develop an ongoing strategy for a better and more in-depth equity review of materials purchased to ensure acquisition reflects individual neighborhood diversity, as well as develop Digital Literacy curriculum for staff-led classes specifically geared toward seniors and job seekers in FY 2019-20. LIB also provides free community gathering space with access to information and the internet, basic education classes, family-friendly programs, peer connection, career launch pad, and workforce training to support a more vibrant and productive future.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$21,722,088	\$21,271,239	\$22,685,229	\$24,060,131
Supplies - Materials	\$1,612,508	\$1,612,976	\$1,529,438	\$1,569,551
Contractual - Other Services	\$5,218,121	\$5,399,370	\$6,020,519	\$6,159,779
Capital Outlay	\$5,486,000	\$4,847,518	\$3,641,000	\$3,541,240
Expense Total	\$34,038,717	\$33,131,104	\$33,876,186	\$35,330,701
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$34,038,717	\$33,131,104	\$33,876,186	\$35,330,701

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Genealogy Fund	\$24,951
Gifts and Donations	\$299,429
Department Total	\$324,380

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

LIBRARY

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	406.35	399.73	417.21	417.21
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	406.35	399.73	417.21	417.21

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for operating and maintenance cost for Vickery and Forest Green branch libraries (12.03 FTEs).	17	\$909,884	\$1,086,555
Add funding for a three-year pilot to provide up to 900 mobile hot spots to the public for checkout.	0	\$374,764	\$374,764
Eliminate planned funding for RFID because project came in under budget.	0	\$(214,000)	\$(214,000)
Reallocate efficiency savings (\$88,195 in FY 2019-20, \$176,390 in FY 2020-21, and \$352,780 ongoing beginning in FY 2021-22) from RFID to increase community outreach and programming.	0	\$0	\$0
Department Total	17	\$1,070,648	\$1,247,319

LIBRARY

REVENUE CATEGORY BY SERVICE

Library is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Library is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Library Materials - Collection Management	Fines & Forfeitures	\$0	\$272	\$0	\$0
Total Service		\$0	\$272	\$0	\$0
Library Operations - Public Service	Charges For Services	\$327,350	\$308,686	\$327,500	\$327,500
	Fines & Forfeitures	\$300,000	\$300,000	\$150,000	\$150,000
	Other	\$175,000	\$175,000	\$175,000	\$175,000
Total Service		\$802,350	\$783,686	\$652,500	\$652,500
Literacy Initiatives, Education - Community Engagement	Charges For Services	\$0	\$62,702	\$10,000	\$10,000
	Fines & Forfeitures	\$0	\$(210,272)	\$0	\$0
Total Service		\$0	\$(147,570)	\$10,000	\$10,000
Department Total	Total Revenue	\$802,350	\$636,389	\$662,500	\$662,500

LIBRARY

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Customers rating overall quality of service as “excellent” or “good” (internal survey)	98.90%	98.90%	98.90%	98.90%
Number of visitors in person, online, and for programs	7,420,000	10,615,481	7,531,299	7,644,264
Materials expenditure per capita	\$3.15	\$3.12	\$3.22	\$3.19
Percentage of library GED students who successfully pass all parts of the official GED subject tests and receive their GED certificate	42%	42%	42%	50%
Percentage of library ELL students who report feeling confident speaking English upon completing an ELL class	95%	96%	96%	96%

SERVICE DESCRIPTION AND BUDGET

Library Materials and Collection Management: Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$6,513,807	\$6,547,028	\$6,515,196	\$6,699,418

Library Operations and Public Service: Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$26,342,248	\$25,394,493	\$25,846,331	\$26,972,906

Literacy Initiatives, Education, and Community Engagement: Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, GED and ELL classes, and digital resources, as well as engages the community through targeted outreach.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,182,662	\$1,189,584	\$1,514,659	\$1,658,377



MANAGEMENT SERVICES

MISSION

The mission of Management Services (MGT) is to enhance the vitality and quality of life for all in the Dallas community.

FUNCTIONAL ORGANIZATION CHART



*New divisions in MGT effective October 1, 2019

DEPARTMENT SUMMARY

Management Services (MGT) is a unique department composed of divisions that provide highly critical services internal to the City and direct services to residents. The divisions provide management expertise to support service departments throughout the city. Examples of those divisions include the Office of Innovation, Office of Business Diversity, City Agenda Process, Public Affairs and Outreach, and Office of Strategic Partnerships and Government Affairs.

The **311 Customer Service Center** provides Dallas’ residents and visitors with a quick and easy way to access City services and useful information about programs, services, and events. Dallas 311 delivers unparalleled levels of transparency, innovation, and accountability to our residents with a focus on service first excellence. 311’s specially-trained Customer Service

MANAGEMENT SERVICES

Agents are ready to offer assistance 24 hours a day, seven days a week, 365 days a year. To achieve this, 311 continues to improve its call center operations while leveraging technology to improve the quality of life for residents. To that end, an increased number of bilingual staff will allow 311 to provide equitable service to Spanish-speaking residents and visitors. 311 is working to reinvent and reinvigorate the service request process and ensure thorough, accurate, and consistent performance.

The mantra for the **Office of Business Diversity (OBD)** is intentional outreach yields equitable outcomes. OBD is committed to providing emerging, small, minority, and women-owned business the maximum opportunity to participate in and compete for the City's procurement of goods and services. To accomplish this, OBD has identified three key objectives: opportunity creation, capacity building, and diversity compliance.

The **Office of Community Care** is bringing attention to the needs of vulnerable residents by providing services to improve their quality and condition of life. Targeted programming and social service assistance will be offered primarily through senior services, Women, Infants, and Children (WIC) nutrition clinics, and community centers (Martin Luther King, Jr. Community Center and West Dallas Multipurpose Center). This team focuses on the needs of seniors, children, low- to moderate-income families, and residents living in poverty.

The **Office of Community Police Oversight** is a new office in FY 2019-20.

The **Office of Emergency Management** will put service first by increasing public education programming and training to City staff and first responders while improving the City's alert and notification systems and emergency planning capabilities. This will allow residents to be better prepared in the event of a man-made or natural disaster in the area. Additional funding will allow for the installation of six new outdoor warning sirens to provide additional coverage to residents within the city limits.

The **Office of Environmental Quality and Sustainability (OEQS)** protects and conserves natural resources while ensuring environmental compliance. OEQS enforces stormwater and air quality regulations to protect air and water, provides 24-7 spill response, monitors air quality, and promotes water conservation, waste reduction, and recycling through planning, educational collaboration and proactive community engagement. It also guides proper due-diligence and soil management, assists Citywide environmental compliance and continual improvement through the Environmental Management System, facilitates urban redevelopment through Municipal Setting Designation process for impaired sites, and champions sustainability, equity, and innovation by coordinating development of the Comprehensive Environmental and Climate Action Plan, the Urban Forest Master Plan, and a new Urban Agriculture Program.

The **Office of Equity** is a new office in FY 2019-20.

MANAGEMENT SERVICES

The **Office of Ethics and Compliance** is a new office in FY 2019-20.

The **Office of Fair Housing and Human Rights** is responsible for the administration of the Fair Housing Ordinance (Chapter 20A) and the Human Rights Ordinance (Chapter 46), which prohibit discrimination in housing, employment, and public accommodations based on sexual orientation or identity. This office will also provide education and technical support to City staff, elected officials, and community stakeholders for the strategic removal of systemic barriers to fair and just distribution of City resources and access to services and opportunity. The Office of Fair Housing and Human Rights is also leading efforts with 21 jurisdictions in North Texas to conduct the Regional Assessment of Fair Housing.

The **Office of Historic Preservation** is a new office in FY 2019-20.

The City of Dallas intensified its efforts to assist and serve persons experiencing homelessness, as well as reduce the impacts of homelessness on communities and businesses in Dallas by establishing the **Office of Homeless Solutions** (OHS) on October 1, 2017. OHS is designed to prevent and intervene in homelessness by combating the complexity of homelessness with effective solutions. The mission of OHS is to positively impact quality of life in Dallas through innovative, collaborative, and comprehensive solutions for homelessness. Direct homeless services aim to improve the health and safety of the target population by identification of at-risk or homeless individuals and families as well as the provision of shelter and resources. OHS support services encourage intentionality of homeless services to maximize impact and effectiveness while delivering positive outcomes.

The **Office of Innovation** prioritizes data and fosters a culture of innovation. Though the City aims to embed data as a strategic asset across the organization, leadership, management, and policymakers have repeatedly cited the underutilization of data and the inability to put forward creative solutions rooted in quantitative evidence. With the City's investment of two staff within the new Office of Innovation, this team will be tasked with establishing a citywide data analytics ecosystem and transforming data as a key input in addressing quality of life challenges for residents. These activities will include the launch of the Data Academy for employees in data-centric roles, building a community of practice, and conducting analytics projects in alignment with City Council priorities. By working as partners with City departments and the public, these new resources will help the City become more efficient and effective in delivering services and programs to constituents.

Public Affairs and Outreach (PAO) serves as the communications liaison between the City and the public. Through a variety of multimedia activities, PAO works to tell the story of the City of Dallas—its accomplishments, programs, and services—by creating and leveraging opportunities to advance the mission and strategic direction of the organization. During the next fiscal year, PAO will launch a three-phase implementation plan to open the City's new broadcasting and video production studio in Fair Park. In addition, PAO will develop a five-year strategic plan for its office to provide a framework through which the City can best

MANAGEMENT SERVICES

provide information to Dallas residents, customers, stakeholders, news media, and City employees, maximize the use of technology, market City programs, services, and events, and align communications protocols in an inclusive manner to serve the widest audience possible.

The **Office of Resiliency** is a new office in FY 2019-20.

The **Office of Strategic Partnerships and Government Affairs** (OSPGA) supports the City's external and intergovernmental/legislative activities and secures grants and other resources. The External Relations team bolsters the City's strategic partnerships with external stakeholders and ensures collaborative approaches on shared goals and objectives. The Legislative team advances the City's interests with legislative bodies to achieve Dallas' legislative priorities and works to protect millions annually in city revenues. The Grants team identifies, writes, submits, and manages competitive grants, securing more than \$10 million in competitive and formula grants annually. OSPGA also manages the City's Youth Commission. Finally, OSPGA supports the Mayor's Complete Count Committee for the 2020 Census.

The **Office of Welcoming Communities and Immigrant Affairs** (WCIA) promotes the civic, social, and economic engagement of immigrants residing in Dallas. This team engages with community stakeholders to foster and advance the integration of immigrants into the civic, social, and economic fabric of Dallas. During the next biennium, WCIA will continue to implement the Welcoming Dallas Strategic Plan, which includes recommendations across five areas critical to building a welcoming community: (1) Leadership and Communications, (2) Equitable Access, (3) Civic Engagement, (4) Safe, Healthy, and Connected Communities, and (5) Economic Development and Education.

WCIA will continue to work with community partners to promote U.S. citizenship throughout immigrant and refugee communities and to support community partners providing civil legal services to vulnerable immigrants. WCIA will also conclude the certification process for obtaining Certified Welcoming status for the City. WCIA will work with other City departments on the Workforce Development Taskforce to address workforce development needs of immigrants and refugees in Dallas. Additionally, WCIA will launch a comprehensive study of language access needs across all City departments, leading to the creation of a Language Access Plan.

MANAGEMENT SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$26,594,907	\$24,810,438	\$28,733,453	\$30,038,891
Supplies - Materials	\$778,940	\$782,580	\$979,290	\$849,895
Contractual - Other Services	\$19,385,944	\$19,467,198	\$22,232,445	\$22,458,701
Capital Outlay	\$500	\$500	\$0	\$0
Expense Total	\$46,760,291	\$45,060,716	\$51,945,188	\$53,347,487
Reimbursements	\$(15,004,538)	\$(13,854,425)	\$(14,949,935)	\$(14,986,626)
Department Total	\$31,755,753	\$31,206,291	\$36,995,252	\$38,360,861

MANAGEMENT SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
311 Customer Service: Dallas Water Utilities	\$(3,765,665)	\$(3,765,665)
Capital Bond Program Reimbursement	\$(88,468)	\$(88,468)
Community Care: Community Development Block Grant Reimbursement	\$(20,790)	\$(20,791)
Community Care: Housing Opportunities for Persons with AIDS Reimbursement	\$(41,507)	\$(42,000)
Community Care: Women, Infants, and Children (WIC) Program Reimbursement	\$(30,000)	\$(25,000)
Emergency Management: Miscellaneous Reimbursements	\$(245,000)	\$(245,000)
Emergency Management: Storm Drainage Management Reimbursement	\$(40,000)	\$(40,000)
Office of Environmental Quality and Sustainability: Dallas Water Utilities	\$(4,321,340)	\$(4,321,340)
Office of Environmental Quality and Sustainability: Sanitation Services Reimbursement	\$(1,046,258)	\$(1,046,258)
Office of Environmental Quality and Sustainability: Storm Drainage Management Reimbursement	\$(3,914,657)	\$(3,914,657)
Office of Environmental Quality and Sustainability: Texas Commission on Environmental Quality Grants	\$(1,257,851)	\$(1,299,048)
Office of Homeless Solutions: Emergency Solutions Grants Program	\$(60,000)	\$(60,000)
Office of Homeless Solutions: Housing Opportunities for Persons with AIDS Reimbursement	\$(40,000)	\$(40,000)
Strategic Partnerships and Government Affairs: Justice Assistance Grants	\$(78,399)	\$(78,399)
Department Total	\$(14,949,935)	\$(14,986,626)

MANAGEMENT SERVICES

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget	FY 2020-21 Planned
Community Development Block Grants (CDBG)	\$1,699,135	\$1,699,135
Emergency Solutions Grants	\$1,256,675	\$1,256,675
Housing Opportunity for Persons with AIDS (HOPWA)	\$7,058,692	\$7,058,692
Public, Educational, and Governmental Access Fund	\$488,790	\$488,790
Department Total	\$10,503,292	\$10,503,292

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	344.50	323.28	361.95	369.72
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.10	1.62	1.62
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	13.00	16.57	16.57	16.57
Department Total	357.50	339.95	380.14	387.91

MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

311 Customer Service Center	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add eight Spanish-speaking Customer Service Agent positions in FY 2020-21 (6.00 FTEs).	8	\$0	\$358,216
Department Total	8	\$0	\$358,216

Office of Business Diversity	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add one Manager III position for the Broadening Urban Investment to Leverage Dallas (BUILD) initiative to be reimbursed by the General Operation Bond Program (0.75 FTE).	1	\$0	\$0
Department Total	1	\$0	\$0

Office of Community Care	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding to partner with nonprofit and community partners to address the drivers of poverty (\$153,868 in Community Development Block Grant funds and \$846,132 from the General Fund).	0	\$846,132	\$846,132
Transfer the Earned Income Tax Credit program from the Office of Economic Development to Management Services – Office of Community Care.	0	\$200,000	\$200,000
Transfer Senior Services programming budget from Community Development Block Grant (CDBG) funds to the General Fund.	0	\$300,000	\$300,000
Eliminate funding for the End Panhandling Now pilot project.	0	\$(415,000)	\$(415,000)
Add funding for the annual Martin Luther King, Jr. parade.	0	\$50,000	\$50,000
Add funding to support the Senior Affairs Commission.	0	\$25,000	\$25,000
Department Total	0	\$1,006,132	\$1,006,132

MANAGEMENT SERVICES

Office of Community Police Oversight	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Establish the Office of Community Police Oversight.	3	\$475,000	\$475,000
Department Total	3	\$475,000	\$475,000

Office of Emergency Management	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add six additional warning sirens in FY 2019-20 (\$176,069 one-time) and fund ongoing maintenance.	0	\$226,069	\$50,000
Department Total	0	\$226,069	\$50,000

Office of Environmental Quality and Sustainability	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer funding and one position in FY 2019-20 from Code Compliance to Management Services – Office of Environmental Quality and Sustainability to work on the Urban Agriculture program (1.00 FTE).	1	\$210,677	\$210,677
Add funding to support the Spill Response Team focused on (1) response and investigation of spills and environmental incidents and (2) Consent Decree and high-risk facilities sections.	0	\$103,552	\$103,552
Funding for three unfunded positions assigned to lead the development and implementation of the Comprehensive Environmental and Climate Action Plan (2.40 FTEs).	0	\$205,000	\$205,000
Department Total	1	\$519,229	\$519,229

Office of Equity	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reallocate funding from Management Services – Fair Housing and Human Rights (formerly Equity and Human Rights) to create the Office of Equity (3.00 FTEs).	3	\$392,264	\$392,264
Add one Equity Analyst in FY 2020-21 to provide analytical information to management, employee racial equity training, and program monitoring (0.75 FTE).	1	\$0	\$68,624
Add funding for equity consulting services.	0	\$100,000	\$100,000
Department Total	4	\$492,264	\$560,888

MANAGEMENT SERVICES

Office of Ethics and Compliance	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Move Ethics Officer position and funding to a new division in Management Services – Office of Ethics and Compliance. Add funding in FY 2019-20 for a new Values Ambassador Program (\$19,500).	1	\$227,912	\$227,912
Department Total	1	\$227,912	\$227,912

Office of Fair Housing and Human Rights	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer one position previously funded by a grant to the General Fund to support Management Services – Fair Housing and Human Rights.	1	\$190,779	\$190,779
Add one Manager II to oversee the paid sick leave program.	1	\$78,413	\$78,413
Funding to conduct Americans with Disabilities Act professional development Citywide.	0	\$36,065	\$36,065
Department Total	2	\$305,257	\$305,257

Office of Historic Preservation	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Move Historic Preservation from Sustainable Development and Construction to a new division in Management Services – Office of Historic Preservation. Increase contractual services to support service delivery.	6	\$626,199	\$626,199
Add Senior Planner position to support historically underserved and underrepresented historic districts in FY 2020-21 (1.00 FTE).	1	\$0	\$69,979
Department Total	7	\$626,199	\$696,178

MANAGEMENT SERVICES

Office of Homeless Solutions	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for temporary inclement weather shelters for the homeless during winter and summer months.	0	\$200,000	\$400,000
Transfer one Operations Research Analyst position from Management Services – Office of Homeless Solutions to Management Services – Office of Resiliency (1.00 FTE).	(1)	\$(78,711)	\$(78,711)
Transfer one Grant Compliance position in FY 2019-20 from Management Services – Office of Homeless Solutions to the Office of Budget to manage compliance for Housing Opportunities for Persons with AIDS (HOPWA) (1.00 FTE). The position is fully reimbursed from grant funds.	(1)	\$0	\$0
Add funding for the Pay-to-Stay program under Track 1 of the Homeless Solutions Strategy to increase emergency shelter capacity.	0	\$200,000	\$200,000
Develop Site Reclamation Neighborhood Grant Program to maximize resources for maintenance and repurposing of chronic encampments.	0	\$298,798	\$298,798
Reallocate funding for cleaning and clearing hazardous materials, debris, and litter at recurring homeless encampments to the Site Reclamation Neighborhood Grant Program.	0	\$(200,049)	\$(200,049)
Reallocate \$100,000 within the department to leverage additional grants for unaccompanied youth experiencing homelessness.	0	\$0	\$0
Department Total	(2)	\$420,038	\$620,038

Office of Innovation	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add a Data Analyst, Project Specialist, and Graduate Intern to fulfill the strategic vision of the Office of Innovation (3.00 FTEs).	3	\$221,414	\$221,414
Transfer one Office Assistant from the Police Department and upgrade to Executive Assistant (1.00 FTE).	1	\$84,058	\$84,058
Add funding for contract services.	0	\$0	\$50,000
Department Total	4	\$305,472	\$355,472

MANAGEMENT SERVICES

Public Affairs and Outreach	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Eliminate funding for offsite City Council meetings.	0	\$(60,000)	\$(60,000)
Eliminate one Public Engagement Specialist position and reduce professional services funding (1.00 FTE).	(1)	\$(133,201)	\$(133,201)
Department Total	(1)	\$(193,201)	\$(193,201)

Office of Resiliency	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for consulting services.	0	\$50,000	\$75,000
Add funding for training and travel.	0	\$0	\$45,000
Transfer an Operations Research position from Management Services – Office of Homeless Solutions to Management Services – Office of Resiliency.	1	\$78,712	\$78,712
Department Total	1	\$128,712	\$198,712

Office of Strategic Partnerships and Government Affairs	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reduce travel budget for the U.S. Conference of Mayors and Youth Commission.	0	\$(43,973)	\$(43,973)
Eliminate one position (1.00 FTE).	(1)	\$(50,000)	\$(50,000)
Department Total	(1)	\$(93,973)	\$(93,973)

Office of Welcoming Communities and Immigrant Affairs	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer one Assistant City Manager position to Management Services to create the Chief of Equity and Inclusion (1.00 FTE).	1	\$218,896	\$218,896
Eliminate one position (1.00 FTE).	(1)	\$(109,091)	\$(109,091)
Department Total	0	\$109,805	\$109,805

MANAGEMENT SERVICES

REVENUE CATEGORY BY SERVICE

Management Services is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Management Services is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Public Affairs and Outreach	Service To Others	\$0	\$1,160	\$0	\$0
Total Service		\$0	\$1,160	\$0	\$0
Community Care	Service To Others	\$1,685,910	\$1,852,285	\$1,825,493	\$1,685,910
	Intergovernmental	\$141,096	\$0	\$0	\$0
	Miscellaneous	\$0	\$1,513	\$1,500	\$0
Total Service		\$1,827,006	\$1,853,798	\$1,826,993	\$1,685,910
Homeless Solutions	Intergovernmental	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Total Service		\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000
Environmental Quality and Sustainability	Service To Others	\$342,160	\$75,000	\$325,650	\$325,650
Total Service		\$342,160	\$75,000	\$325,650	\$325,650
Office of Fair Housing and Human Rights	Intergovernmental	\$0	\$1,074	\$0	\$0
Total Service		\$0	\$1,074	\$0	\$0
Strategic Partnerships and Government Affairs	Intergovernmental	\$0	\$122	\$0	\$0
	Miscellaneous	\$0	\$75	\$0	\$0
Total Service		\$0	\$197	\$0	\$0
Welcoming Communities and Immigrant Affairs	Service To Others	\$0	\$688	\$0	\$0
Total Service		\$0	\$688	\$0	\$0
Department Total	Total Revenue	\$3,169,166	\$2,931,917	\$3,152,643	\$3,011,560

MANAGEMENT SERVICES

PERFORMANCE MEASURES

311 Customer Service Center	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of calls answered within 90 seconds	90%	87%	90%	90%
Percentage of customers satisfied with call experience	93%	80%	93%	93%
Percentage of customer interactions handled accurately	90%	99.50%	100%	100%
Average speed of calls answered monthly (seconds)	90	211	90	85

Office of Business Diversity	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage spent with local businesses	40%	45%	40%	40%
Percentage of overall M/WBE participation (by spend)	24%	22.5%	25%	25%

Office of Community Care	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of HIV/AIDS households with housing stability	84%	95%	95%	95%
Number of seniors served through City programming and referrals	4,500	1,135	4,500	4,500
Cost per household assisted - HIV/AIDS	\$720.00	\$850.00	\$735.00	\$735.00
Percentage of parents requiring child care assistance attending two or more workshops	80%	52%	85%	85%
Percentage of complaints resolved by ombudsman staff within 90 days	70%	0%	75%	75%
Percentage of seniors employed full- or part-time 30 days after job placement	25%	0%	25%	25%
Number of months children remain in child care program	N/A	N/A	15	15
Percentage of Fresh Start clients who maintain employment for six months	N/A	N/A	25%	25%
Percentage of over-the-counter Vital Statistics applications processed in 20 minutes or less	N/A	N/A	25%	25%

MANAGEMENT SERVICES

Office of Emergency Management	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of compliance with Department of Homeland Security funding guidelines annually	N/A	N/A	100%	100%
Social media posts per month (OEM Outreach)	N/A	N/A	65	65
Number of training courses/exercises conducted	28	12	12	12
Number of residents trained in CERT annually	N/A	N/A	N/A	300
Number of public education presentations/events	N/A	N/A	12	12

Office of Environmental Quality and Sustainability	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Cost savings of OEQS Spill Team	\$990,000	\$225,000	\$990,000	\$990,000
Municipal Setting Designations (MSDs) reviewed and completed within nine months to facilitate redevelopment	86	0	86	86
Number of outreach events	100	177	232	232
Percentage of City departments demonstrating continual improvement on environmental objectives by means of the OEQS accountability report	90%	90%	90%	90%
Number of reduced vehicle miles by the City	625,000	1,259,066	225,000	225,000
Number of gallons saved through plumbing fixture replacements programs annually	3,750,000	13,771,255	30,000,000	30,000,000

Office of Fair Housing and Human Rights	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of resident inquiries processed and/or referred annually	3,872	2,644	4,000	4,500
Percentage of non-litigated cases closed within 120 days	67%	67%	75%	78%
Number of Fair Housing education and outreach programs	70	22	68	70

MANAGEMENT SERVICES

Office of Homeless Solutions	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of service requests resolved in 21 days	N/A	N/A	90%	90%
Percentage of unsheltered homeless served by temporary inclement weather shelters	N/A	N/A	20%	20%
Percentage increase in supportive housing units	N/A	N/A	5%	5%
Percentage of persons exited to positive destinations through Landlord Subsidized Leasing Program	N/A	N/A	85%	85%
Percentage reduction in encampment resolution cost	N/A	N/A	10%	10%
Percentage of Neighborhood Grant Reclamation Projects completed	N/A	N/A	85%	85%
Percentage reduction in average emergency shelter bed length of stay	N/A	N/A	5%	5%

Office of Innovation	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of Employee Advisory Council Opportunity for Innovation Forms completed	50%	0%	50%	50%
Hard dollar savings as percentage of operational costs (Lean Six Sigma)	90%	0%	90%	90%

Office of Public Affairs and Outreach	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage increase in page views on City news website	N/A	N/A	20%	20%
Percentage increase of Instagram followers	N/A	N/A	10%	10%
Percentage increase in Facebook post reaches	N/A	N/A	20%	20%
Percentage increase in Twitter impressions	N/A	N/A	20%	20%
Percentage increase in City employee awareness of City communications	N/A	N/A	10%	30%

MANAGEMENT SERVICES

Office of Strategic Partnerships and Government Affairs	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of legislative priorities achieved (federal and state)	50%	N/A	67%	50%
Number of legislative analyses prepared per legislative FTE	50	N/A	35	50
Competitive grant dollars received per General Fund dollar spent on fund development salaries	\$50.00	N/A	\$50.00	\$50.00
Number of strategic planning and engagement meetings	50	165	100	100

Office of Welcoming Communities and Immigrant Affairs	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of residents engaged and receiving benefit	2%	2%	2%	2%
Value of WCIA volunteers	\$32,000	\$27,214	\$32,000	\$32,000
Number of Dallas residents connected with WCIA vis-à-vis social media and community engagement activities	27,000	17,050	29,000	32,000
Number of WCIA community engagements undertaken	185	239	225	265
Attendance at Citizenship Workshop events	N/A	N/A	500	600
Number of grant services via Dallas service organizations to provide civil legal services to immigrant families	N/A	N/A	200	225

MANAGEMENT SERVICES

SERVICE DESCRIPTION AND BUDGET

311 Customer Service: Delivers friendly and knowledgeable support with access to city services via phone, web, mobile app, 311 in the Community, and City Hall on the Go!. Need police, fire, or an ambulance? Call 911. For all other city services, call 311! We're open 24/7, 365 days a year.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$4,713,915	\$4,721,195	\$4,835,777	\$5,382,427

Office of Business Diversity: Supports the City to meet requirements for the inclusion of minority/women owned business enterprises (M/WBEs) to the greatest extent feasible in the procurement process by providing a centralized service to educate and recruit local minority vendors to participate in the procurement process.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$894,165	\$878,269	\$992,240	\$1,040,498

City Agenda Process: Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$219,414	\$219,414	\$246,824	\$253,559

Office of Community Care: Provides targeted programming and social services to seniors, to those at WIC nutrition clinics, and at community centers around the city.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,375,877	\$5,375,877	\$6,700,920	\$6,800,141

Office of Community Police Oversight: Builds trust, strengthens relationships, and creates community collaboration.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$475,000	\$475,000

MANAGEMENT SERVICES

Office of Emergency Management: Coordinates all departments for large-scale incidents and the Emergency Operations Center. Manages preparedness, recovery, mitigation, and prevention programs to reduce risk to residents, property, and the environment.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$877,113	\$837,113	\$1,122,694	\$956,380

Office of Environmental Quality and Sustainability: Provides comprehensive environmental services: Environmental Management System, environmental planning and sustainability, outreach and training, environmental due diligence and Municipal Setting Designations, stormwater permit compliance, air quality monitoring and compliance, water conservation, Zero Waste and Recycling, and spill response.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,734,360	\$2,734,360	\$3,524,863	\$3,746,593

Office of Equity: Supports City leadership and staff through education and training in the identification and elimination of systemic barriers to fair and just distribution of resources and access to services and opportunities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$492,264	\$560,888

Office of Ethics and Compliance: Promotes a culture of integrity and reduces risks to the City by maintaining an effective ethics program based on the City's Code of Ethics (City Code Chapter 12A), the Federal Sentencing Guidelines, and other best practices. Ethics and compliance awareness are promoted through education, training, and monitoring. As required by the Code of Ethics, biannual ethics training began in FY 2017-18 for all City officials and employees (approximately 13,000).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$227,912	\$227,912

Office of Fair Housing and Human Rights: Conducts housing discrimination investigations and mediation. Additionally, investigates discrimination in employment, housing, and public accommodation based on sexual orientation. Provides education to the community on fair housing and human rights laws.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$998,436	\$998,436	\$519,488	\$536,114

MANAGEMENT SERVICES

Office of Historic Preservation: Provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval forms for work on landmark structures), and administering tax incentive programs with Historic Districts and on individual structures.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$626,199	\$696,178

Office of Homeless Solutions: Impacts quality of life in the City through innovative, collaborative, and comprehensive solutions for homelessness.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$11,688,503	\$11,590,624	\$12,126,340	\$12,390,975

Office of Innovation: Fosters a culture of innovation by establishing a Citywide data analytics ecosystem and by transforming data as a key input in addressing quality of life challenges for residents. Partners with City departments and the public to help the City become more efficient and effective in delivering services and programs to residents.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$603,668	\$439,287	\$913,030	\$975,506

Public Affairs and Outreach: Enhances transparency and educates internal and external audiences about City news, events, and services through multimedia platforms including websites, social and traditional media, and civic engagement, and provides programming and online streaming for government access cable channels.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,973,745	\$1,797,561	\$2,020,529	\$2,033,949

Office of Strategic Partnerships and Government Affairs: Supports the City's legislative activities, secures grants and other resources, bolsters the City's strategic partnerships, supports the City's Youth Commission, and manages the City's 2020 Census complete count efforts.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,053,433	\$993,296	\$1,084,554	\$1,112,768

Office of Resiliency: Interfaces with executive and managerial levels of local government, outside agencies, and service providers to develop and implement the Resilient Dallas Strategy within the 100 Resilient Cities framework.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$334,705	\$404,705

MANAGEMENT SERVICES

Office of Welcoming Communities and Immigrant Affairs: Promotes the economic, civic, and social engagement of immigrants and refugees in Dallas. Carries out a multi-faceted program through the development and implementation of a Welcoming Dallas Plan to advance immigrant integration and inclusion.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$623,124	\$620,858	\$751,912	\$767,266



MAYOR & CITY COUNCIL

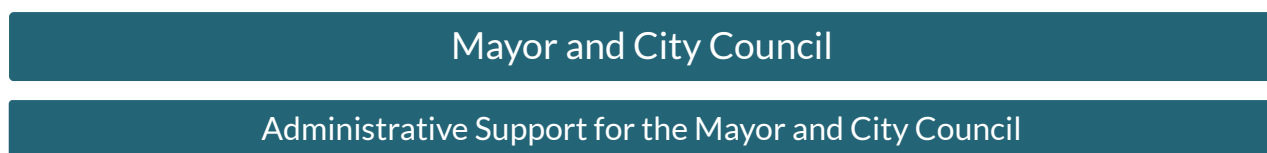
MISSION

The mission of the Mayor and City Council Office (MCC) is to provide equitable and outstanding service to all residents and businesses that choose to make Dallas their home.

DEPARTMENT GOALS

- Respond to all resident complaints/concerns and provide a timely resolution within 10 days
- Streamline internal communication and processes for responding to constituent concerns
- Increase public education and awareness regarding City services and City Council initiatives
- Continue professional development for MCC staff

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The MCC FY 2019-20 budget and FY 2020-21 planned budget meet the needs of the City with a variety of essential services, including responding to resident requests for services, organizing neighborhood meetings, and providing proactive communication regarding City programs. All powers conferred on the City of Dallas shall be exercised by the Mayor and City Council members, nominated and elected by the residents of Dallas. The budget includes funding to maintain operations of existing district offices. Additionally, the budget includes funds for the 2021 City Council inauguration.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,994,265	\$4,057,746	\$4,143,336	\$4,127,351
Supplies - Materials	\$100,124	\$71,773	\$80,903	\$100,953
Contractual - Other Services	\$895,141	\$719,811	\$793,418	\$934,653
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,989,530	\$4,849,330	\$5,017,657	\$5,162,957
Reimbursements	\$0	\$(41,624)	\$0	\$0
Department Total	\$4,989,530	\$4,807,706	\$5,017,657	\$5,162,957

MAYOR & CITY COUNCIL

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	53.00	43.20	53.50	53.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	53.00	43.20	53.50	53.50

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for City Council inauguration (one-time).	0	\$0	\$25,000
Department Total	0	\$0	\$25,000

MAYOR & CITY COUNCIL

REVENUE CATEGORY BY SERVICE

Mayor and City Council is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. MCC is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Administrative Support for the Mayor and City Council	Other	\$0	\$8,160	\$0	\$0
Total Service		\$0	\$8,160	\$0	\$0
Department Total	Total Revenue	\$0	\$8,160	\$0	\$0

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of resident phone calls	22,000	22,000	22,000	22,000
Number of community meetings	1,500	1,223	1,500	1,500
Percentage of Salesforce requests MCC closed with constituent within 10 business days	85%	56%	85%	85%
Hours of professional development (quarterly)	20	21	20	20
Number of Salesforce requests created by MCC	2,500	896	2,500	2,500

SERVICE DESCRIPTION AND BUDGET

Administrative Support for the Mayor and City Council: Provides professional and administrative support to the Mayor and 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council by responding to resident calls, resolving City-related issues, directing residents' requests to appropriate departments, scheduling meetings with community leadership and residents, organizing neighborhood community outreach events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$4,989,530	\$4,807,706	\$5,017,657	\$5,162,957



NON-DEPARTMENTAL

MISSION

To provide excellent governmental services to meet the needs of the City by supporting various Citywide programs.

DEPARTMENT GOALS

Manage Citywide funds in a transparent and efficient manner

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Non-Departmental (Non-D) funds are managed by the Office of Budget and used to support a variety of Citywide programs and initiatives, such as master lease and commercial paper financing, unemployment insurance, payments to Tax Increment Financing (TIF) districts, reserve transfers, and professional legislative services. Currently, no positions are budgeted within Non-D. The FY 2019-20 budget includes funding for programs that affect City operations but do not reside within any single department.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$550,000	\$550,000	\$550,000	\$550,000
Supplies - Materials	\$50,000	\$50,000	\$49,438	\$49,438
Contractual - Other Services	\$98,713,191	\$96,219,382	\$113,215,389	\$118,812,146
Capital Outlay	\$0	\$529,400	\$0	\$0
Expense Total	\$99,313,191	\$97,348,782	\$113,814,827	\$119,411,585
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$99,313,191	\$97,348,782	\$113,814,827	\$119,411,585

NON-DEPARTMENTAL

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Create a hiring and equipment reserve for the Police Department in FY 2019-20.	0	\$1,000,000	\$0
Add funding dedicated to comprehensive organization-wide IT governance needs, (\$3,000,000 in FY 2019-20 and \$1,000,000 in FY 2020-21).	0	\$3,000,000	\$1,000,000
Increase TIF district payments from \$51,824,855 in FY 2018-19 to \$61,839,201 in FY 2019-20 and to \$70,261,806 in FY 2020-21.	0	\$10,014,346	\$18,436,951
Add funding for sales tax auditing services.	0	\$383,706	\$383,706
Master lease program payments from \$16,808,793 in FY 2018-19 to \$18,728,169 in FY 2019-20 and \$21,113,808 in FY 2020-21.	0	\$1,919,376	\$4,305,015
Add funding for property and sales tax consulting services.	0	\$53,000	\$53,000
Add funding for contractual increases for the appraisal districts (Dallas, Collin, Denton, and Rockwall).	0	\$30,927	\$30,927
Increase Salary and Benefits Reserve in FY 2019-20 to \$2,500,000 to offset increased vacancy rate adjustments with a reduction to \$2,000,000 in FY 2020-21.	0	\$300,000	\$(500,000)
Add funding for redistricting services after Census 2020 completion.	0	\$0	\$250,000
Department Total	0	\$16,701,355	\$23,959,599

NON-DEPARTMENTAL

REVENUE CATEGORY BY SERVICE

Non-Departmental is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Non-D is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Non-Departmental	Operating Transfers In	\$24,823,767	\$24,823,767	\$25,694,602	\$25,694,602
	Licenses & Permits	\$26,000	\$26,000	\$0	\$0
	Charges For Services	\$21,110,619	\$21,936,072	\$21,517,027	\$21,517,027
	Intergovernmental	\$6,957,265	\$7,270,288	\$7,011,408	\$7,011,408
	Proceeds - Sale Of Fixed Assets	\$4,586,583	\$4,586,583	\$4,586,583	\$4,586,583
	Other	\$0	\$23,304	\$0	\$0
	Other Tax	\$27,091,055	\$27,091,055	\$28,197,679	\$28,197,679
Total Service		\$84,595,289	\$85,757,068	\$87,007,299	\$87,007,299
Department Total	Total Revenue	\$84,595,289	\$85,757,068	\$87,007,299	\$87,007,299

SERVICE DESCRIPTION AND BUDGET

Contingency Reserve: Provides funds for unanticipated expenditures of a non-recurring nature, including expenses associated with new service needs identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. The City maintains 0.5-1.0 percent of operating funds in this reserve fund always, which allows the City to remain in alignment with the Financial Management Performance Criteria.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,319,383	\$2,319,383	\$3,000,000	\$1,500,000

General Obligation Commercial Paper and Master Lease Programs: The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements (\$25-\$30 million each year), and expenses include payments for principal and interest.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$19,613,058	\$17,182,139	\$21,605,954	\$23,991,593

NON-DEPARTMENTAL

Liability/Claims Fund Transfer: Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,751,145	\$2,751,145	\$2,751,145	\$2,751,145

Non-Departmental: Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not department-specific. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, contract wrecker services, Citywide memberships, and Public Improvement District assessment payments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$21,215,862	\$21,518,620	\$22,118,525	\$18,907,042

Salary and Benefit Reserve: Includes funding for payment of civilian employees' termination payments, including sick leave and vacation. Funds are also included for reserves for living wage adjustments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,588,888	\$1,588,888	\$2,500,000	\$2,000,000

Tax Increment Financing (TIF) District Payments: Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$51,824,855	\$51,988,607	\$61,839,201	\$70,261,806

OFFICE OF ARTS & CULTURE

MISSION

To support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city.

DEPARTMENT GOALS

To further implementation of the Dallas Cultural Plan 2018 (DCP 2018), use current resources to align with residents’ six key priorities, with a focus on:

- Increasing access to cultural events in underserved “residential” and “non-traditional” areas (as identified in DCP 2018) by growing the number of residents served by 10 percent over the FY 2017-18 baseline of 530,000
- Continuing space optimization of major City-owned cultural facilities, including the transition of Morton H. Meyerson Symphony Center management to the Dallas Symphony Association and supporting planning efforts for a long-term vision of the Kalita Humphreys Theater
- Launching the new CulturePass with the Dallas Public Library to increase equity by providing free access to arts and cultural experiences for Dallas residents
- Launching SpaceFinder website to connect artists and organizations to spaces for creating and presenting art, in both traditional and non-traditional cultural venues across Dallas
- Tracking and reporting on progress of implementation of DCP 2018 using data analysis and robust community engagement

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for the Office of Arts and Culture encompasses more than \$6.5 million in artistic support funding to local arts organizations and individual artists who serve nearly five million residents and visitors across the city, hosting more than two million visitors at 19 City-owned cultural venues, providing operation and maintenance support to those facilities, and supporting public art maintenance and commissions.

The FY 2019-20 budget includes new funding for pop-up cultural events in historically underserved Dallas neighborhoods. Additionally, it funds the first year of the City’s

OFFICE OF ARTS & CULTURE

contractual obligation to the Dallas Symphony Association for the transfer of the Morton H. Meyerson Symphony Center’s operation. This will result in greater utilization of the venue as well as a lower level of investment by the City after the fourth year of the transition, to be replaced by private dollars. Lastly, \$250,000 was added to the budget to provide for the repair of the Juanita J. Craft Civil Rights House in south Dallas. In FY 2020-21, \$250,000 was added for specialty cultural systems maintenance in the cultural venues overseen by the Office of Arts and Culture, which will aid in the implementation of the Dallas Cultural Plan.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$4,589,856	\$4,600,961	\$4,292,452	\$4,457,467
Supplies - Materials	\$2,673,808	\$3,028,532	\$2,347,185	\$2,343,341
Contractual - Other Services	\$15,468,897	\$15,780,218	\$17,166,425	\$17,221,579
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$22,732,561	\$23,409,711	\$23,806,062	\$24,022,387
Reimbursements	\$(2,279,373)	\$(2,962,176)	\$(2,939,947)	\$(2,992,317)
Department Total	\$20,453,188	\$20,447,535	\$20,866,115	\$21,030,070

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Capital Bond Program Reimbursement	\$(167,223)	\$(167,223)
Convention Center Reimbursement	\$(591,469)	\$(591,469)
Department Support	\$(435,601)	\$(435,601)
Hotel Occupancy Tax Reimbursement	\$(1,745,654)	\$(1,798,024)
Department Total	\$(2,939,947)	\$(2,992,317)

OFFICE OF ARTS & CULTURE

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Gifts and Donations	\$250,000
OCA Hotel Occupancy Fund	\$1,745,654
Department Total	\$1,995,654

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	56.00	56.21	49.00	49.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.00	0.00	1.00	1.00
Uniform Overtime	0.00	0.50	0.00	0.00
Temporary Help	9.93	13.00	5.20	5.20
Department Total	66.93	69.71	55.20	55.20

OFFICE OF ARTS & CULTURE

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding to repair the Juanita J. Craft Civil Rights House (one-time).	0	\$250,000	\$0
Add funding for preventive maintenance and technology upgrades at City facilities.	0	\$0	\$250,000
Expand cultural services with neighborhood "pop-up" cultural centers. Add one Manager II position in FY 2019-20 (1.00 FTE).	1	\$376,368	\$376,368
Department Total	1	\$626,368	\$626,368

REVENUE CATEGORY BY SERVICE

The Office of Arts and Culture is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The Office of Arts and Culture is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
City-Owned Cultural Venues	Charges for Services	\$2,273,472	\$2,078,921	\$1,553,621	\$1,553,621
	Other	\$256,856	\$282,789	\$845,331	\$845,331
Total Service		\$2,530,328	\$2,361,710	\$2,398,952	\$2,398,952
Public Art for Dallas	Operating Transfers In	\$480,000	\$480,000	\$0	\$0
	Other	\$0	\$62,312	\$0	\$0
Total Service		\$480,000	\$542,312	\$0	\$0
Department Total	Total Revenue	\$3,010,328	\$2,904,022	\$2,398,952	\$2,398,952

OFFICE OF ARTS & CULTURE

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Attendance at Office of Arts and Culture-supported events	4,900,000	5,000,000	4,914,110	4,900,000
Dollars leveraged by partner organizations	\$181,000,000	\$183,000,000	\$208,096,814	\$184,000,000
Number of attendees at City-owned cultural facilities	2,300,000	2,350,000	2,283,274	2,300,000
Percentage of public art projects awarded to new/emerging artists	50%	50%	53%	55%
Percentage of cultural services contracts awarded to artists or small arts organizations (budgets <\$100,000)	50%	52%	40%	50%

SERVICE DESCRIPTION AND BUDGET

City-Owned Cultural Venues: Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues that are managed by nonprofit partners.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$14,099,603	\$14,491,103	\$14,360,519	\$14,445,720

Cultural Services Contracts: Manages cultural services contracts with more than 130 nonprofit organizations and individual artists who provide more than 50,000 cultural services across the city. These service contracts are awarded through the Cultural Organizations Program, ArtsActivate, and the Community Artists Program.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,544,542	\$5,127,198	\$6,177,270	\$6,256,302

OFFICE OF ARTS & CULTURE

Public Art for Dallas: Leads the City's Public Art Program through the commission, acquisition, and maintenance of public artworks for City facilities, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are nearly 300 City-owned public artworks across Dallas.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$809,043	\$829,234	\$328,326	\$328,048

OFFICE OF BUDGET

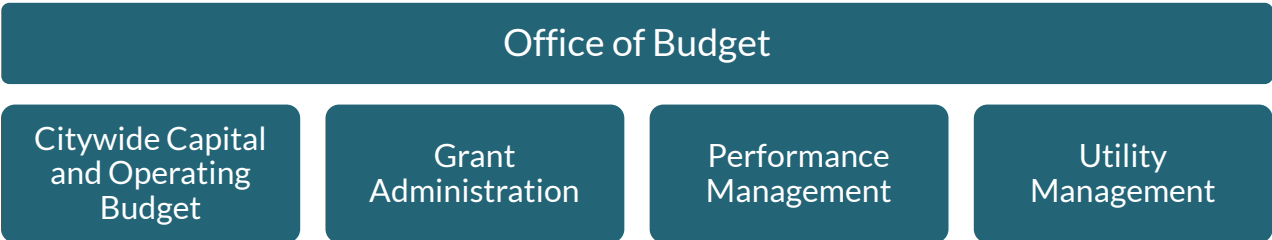
MISSION

The mission of the Office of Budget is to protect the City’s financial resources through fiscally responsible forecasting, allocation of resources, monitoring revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

DEPARTMENT GOALS

- Develop and present to the City Council an annual General Fund budget that is structurally balanced with revenues equal to or greater than expenses
- Prepare and distribute to the City Council and City leadership a Budget Accountability Report (BAR) 10 times each year
- Ensure at least 85 percent compliance with Financial Management Performance Criteria
- Issue 12 monthly financial reports for grant funds within 10 business days of month close
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Office of Budget coordinates, develops, and prepares the City Manager's recommended operating and capital budgets, monitors grants for compliance with regulations and reimbursement eligibility for each specific federal agency, develops the annual Consolidated Plan budget and government-wide reporting required by the Federal Financial Accountability and Transparency Act, and provides oversight of franchised utilities and certified telecommunication providers that use the public right-of-way, including electric, natural gas, and cable television. Performance Management is responsible for coordinating and monitoring performance measures and benchmarking for all City departments to strategically allocate resources during the budget development process.

OFFICE OF BUDGET

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,268,511	\$3,043,197	\$3,470,434	\$3,558,130
Supplies - Materials	\$8,691	\$15,284	\$11,752	\$11,752
Contractual - Other Services	\$855,705	\$916,185	\$551,054	\$558,613
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,132,907	\$3,974,666	\$4,033,240	\$4,128,495
Reimbursements	\$(336,857)	\$(326,179)	\$(153,815)	\$(153,815)
Department Total	\$3,796,050	\$3,648,487	\$3,879,425	\$3,974,680

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Community Development Block Grant Reimbursement	\$(153,815)	\$(153,815)
Department Total	\$(153,815)	\$(153,815)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Community Development Block Grants (CDBG)	\$840,805
Department Total	\$840,805

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

OFFICE OF BUDGET

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	34.70	30.42	36.97	36.97
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.13	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	34.70	30.55	36.97	36.97

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add one Grant Compliance Specialist position in FY 2019-20 for environmental review (1.00 FTE).	1	\$95,041	\$95,041
Transfer two positions in FY 2019-20 from Housing and Neighborhood Revitalization to the Office of Budget for environmental review, to be reimbursed by Community Development Block Grant (CDBG) funds (\$153,815).	2	\$0	\$0
Department Total	3	\$95,041	\$94,041

OFFICE OF BUDGET

REVENUE CATEGORY BY SERVICE

The Office of Budget is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. The Office of Budget is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned	
Citywide Capital and Operating Budget Dev and Monitoring	Property Tax	\$727,886,279	\$728,961,732	\$787,420,172	\$835,944,586	
	Sales Tax	\$311,645,016	\$317,296,876	\$325,566,185	\$333,379,773	
	Licenses & Permits	\$760,260	\$783,846	\$790,260	\$790,260	
	Charges For Services	\$5,100,500	\$5,532,060	\$5,100,500	\$5,100,500	
	Interest	\$2,318,284	\$5,754,321	\$4,547,247	\$4,548,238	
	Capital Contribution	\$0	\$0	\$1,000	\$1,000	
	Gain On Sale Of Lt Investment	\$0	\$(214)	\$0	\$0	
	Other Tax	\$170,450	\$170,450	\$170,450	\$170,450	
	Total Service		\$1,047,880,789	\$1,058,499,072	\$1,123,595,814	\$1,179,934,807
	Utility Management	Other	\$211,908	\$211,908	\$211,908	\$211,908
Other Tax		\$106,075,958	\$108,141,327	\$100,961,106	\$99,183,612	
Total Service		\$106,287,866	\$108,353,235	\$101,173,014	\$99,395,520	
Department Total	Total Revenue	\$1,154,168,655	\$1,166,852,307	\$1,224,768,828	\$1,279,330,327	

OFFICE OF BUDGET

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of residents reporting grant-related presentations were helpful and informative	90%	89%	90%	90%
Number of compliance reviews completed	130	184	130	130
Percentage of departmental measures that are efficiency or outcome measures	52%	58%	55%	60%
Number of BARs produced annually	N/A	10	10	10

SERVICE DESCRIPTION AND BUDGET

Citywide Capital and Operating Budget: Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget and monthly BAR and provides financial analysis to the City Manager, City Council, and all City departments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,754,092	\$1,677,719	\$1,908,256	\$1,957,619

Grant Administration: Provides planning and program oversight, budget development, and financial management of grant funds of more than \$200 million for the City's Consolidated Plan and other governmental grants citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,247,300	\$1,190,932	\$1,260,435	\$1,292,587

Performance Management: Allows the City to track and report on the day-to-day activities that impact the City's key strategic priorities. Staff works with representatives from all City departments to monitor General Fund usage in relation to the City's stated goals. Measuring and publicly reporting performance upholds the City's core value of accountability, which is heightened through the quarterly release of the Dallas 365 report and through integration of performance data in quarterly Financial Forecast Reports.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$454,674	\$433,917	\$399,250	\$410,023

OFFICE OF BUDGET

Utility Management: Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$339,984	\$345,919	\$311,485	\$314,451

OFFICE OF ECONOMIC DEVELOPMENT

MISSION

Promote Dallas as a diverse, globally competitive business destination that fosters economic opportunities.

DEPARTMENT GOALS

- Market Dallas as a global and connected business center, while working with new and existing industries to initiate the creation of new jobs and investment
- Implement the Strategic Economic Development Plan for the City
- Secure commitments for the creation and/or retention of 5,000 jobs
- Foster \$500 million in capital investment
- Encourage the expansion of a quality, local workforce in collaboration with internal and external stakeholders
- Focus the use of economic development tools to achieve integrated development and neighborhood redevelopment strategies
- Incubate and support small business and entrepreneurship in collaboration with partners across the ecosystem
- Increase economic opportunities, broaden and diversify the tax base

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Office of Economic Development’s FY 2019-20 budget and FY 2020-21 planned budget will encourage growth in the economy by continuing its efforts to foster \$500 million in capital investment and diversification of the tax base. The department will also support community sustainability efforts through job preparedness, toward the goal of securing commitments for the retention or creation of 5,000 jobs.

The FY 2019-20 budget establishes a new Community Development service by transferring four positions from the Department of Housing and Neighborhood Revitalization to the Office of Economic Development responsible for leveraging community development tools to support mixed-income multi-family housing. Two new positions will also be added to support small business development. In FY 2020-21, two new positions will be added for a new contract compliance team.

OFFICE OF ECONOMIC DEVELOPMENT

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$4,337,003	\$3,468,399	\$4,976,037	\$5,240,941
Supplies - Materials	\$64,985	\$64,810	\$61,007	\$62,833
Contractual - Other Services	\$3,556,694	\$3,552,787	\$3,222,212	\$3,382,225
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$7,958,682	\$7,085,996	\$8,259,256	\$8,685,999
Reimbursements	\$(2,985,773)	\$(2,115,395)	\$(2,893,410)	\$(3,045,249)
Department Total	\$4,972,909	\$4,970,601	\$5,365,846	\$5,640,750

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Convention Center Reimbursement	\$(70,000)	\$(70,000)
Economic Development Programs Reimbursements	\$(2,823,410)	\$(2,975,249)
Department Total	\$(2,893,410)	\$(3,045,249)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Clean Energy Program	\$100,000
New Market Tax Credit	\$23,275
South Dallas Fair Park Opportunity Fund	\$2,331,474
City of Dallas Regional Center Fee	\$39,346
Public Improvement Districts	\$37,076,833
Tax Agreement Fund	\$433,000
Department Total	\$40,003,928

OFFICE OF ECONOMIC DEVELOPMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	41.35	33.19	46.50	48.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	41.35	33.19	46.50	48.50

OFFICE OF ECONOMIC DEVELOPMENT

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add two Economic Development Coordinators to support small business development (1.50 FTEs).	2	\$146,225	\$189,507
Transfer four positions from Housing and Neighborhood Revitalization to the Office of Economic Development to support housing initiatives.	4	\$435,465	\$435,465
Establish a contract compliance and monitoring team by adding one Manager III and one Senior Contract Compliance Administrators (1.50 FTEs).	2	\$0	\$124,627
Transfer one Economic Development Coordinator position in FY 2019-20 to Housing and Neighborhood Revitalization from the Office of Economic Development, to be reimbursed by Tax Increment Financing districts (1.00 FTE) (\$100,954).	(1)	\$0	\$0
Transfer \$200,000 for the Earned Income Tax Credit program to Management Services – Office of Community Care and eliminate remaining funds (\$100,000).	0	\$(300,000)	\$(300,000)
Department Total	7	\$281,690	\$449,599

OFFICE OF ECONOMIC DEVELOPMENT

REVENUE CATEGORY BY SERVICE

The Office of Economic Development is a General Fund department and as such, does not generate revenue to fully cover the cost of departmental expenses. Office of Economic Development is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Area Redevelopment	Charges for Services	\$0	\$30,034	\$0	\$0
Total Service		\$0	\$30,034	\$0	\$0
Business Development	Other	\$0	\$200	\$0	\$0
Total Service		\$0	\$200	\$0	\$0
Creative Industries	Other	\$100,000	\$100,000	\$100,000	\$100,000
Total Service		\$100,000	\$100,000	\$100,000	\$100,000
Department Total	Total Revenue	\$100,000	\$130,234	\$100,000	\$100,000

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Dollars in capital investment fostered	\$500,000,000	\$891,150,000	\$500,000,000	\$500,000,000
Number of business outreach visits	240	637	240	240
Number of jobs created or retained through written commitment	5,000	6,001	5,000	5,000

OFFICE OF ECONOMIC DEVELOPMENT

SERVICE DESCRIPTION AND BUDGET

Area Redevelopment: Oversees project development incentives in the City’s seven service areas, coordinates and implements development/redevelopment efforts in collaboration with cross-departmental teams, and supports major initiatives.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,069,005	\$691,107	\$734,375	\$789,417

Business Development: Focuses on outreach activities to recruit new businesses, as well as provide support for expanding and retaining existing businesses. Also strengthens the City’s relationship with site selectors, developers, and business development partners.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,438,465	\$1,625,545	\$1,717,920	\$1,779,465

Community Development: Leverages community development tools to support financing of mixed-income, multi-family housing developments in areas of opportunity. In addition, acts as the City’s liaison with the City of Dallas Housing Finance Corporation.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$539,082	\$558,949

Creative Industries: Promotes Dallas worldwide as a location for for-profit creative industries including film, television, music, literature, software development, e-gaming, media production, and others. Encourages the attraction, creation, growth, and retention of businesses and jobs to increase the City’s market share of the industry.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$403,301	\$362,311	\$321,349	\$334,677

Targeted Development: Includes functions related to small business and workforce development initiatives. Functions also include GIS, analytics research, and analysis support for all divisions.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,062,138	\$2,291,638	\$2,053,120	\$2,178,242

PARK & RECREATION

MISSION

The Park and Recreation Department’s mission is to champion lifelong recreation and serve as responsible stewards of the City’s parks, trails, and open spaces.

DEPARTMENT GOALS

- Increase safety and security throughout the park system, including the need for cameras and an expanded, enhanced park security force
- Launch a citywide youth initiative that will provide access to safe and affordable after-school programs, enhance students’ educational efforts, and be inclusive of sports, recreation, science and technology, performing arts, and health and wellness programs
- Increase opportunities for public/private partnerships in new Park and Recreation facilities through additional city funding to leverage private funding
- Provide operations and maintenance funding for new capital projects funded by the 2017 Bond Program
- Ensure adequate park land to accommodate future growth
- Improve marketing and communication to enhance park operations and user satisfaction
- Ensure staff capabilities match the department’s needs

FUNCTIONAL ORGANIZATION CHART



PARK & RECREATION

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget support the department’s implementation of the Park and Recreation Board’s goals through the management, capital improvement, and maintenance of 397 parks, 43 recreation centers, 19 aquatic facilities, six golf courses, Fair Park, and signature venues. FY 2019-20 highlights include operating and maintenance funding for three new aquatic facilities, increased funds for tennis court resurfacing, increased funding for senior programs, additional funding in the litter control contract, funds for the Teen Recreation program (TRec) and additional free youth programming, and a vacancy rate reduction. Additionally, an expanded park ranger program will be phased over the course of the next three fiscal years to enhance park security; therefore, an additional four additional park ranger staff will be added in FY 2019-20.

FY 2020-21 highlights include an additional four park rangers, additional operating and maintenance funding for new park/trail/facility projects, and funds for a contract compliance staff.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$47,897,780	\$47,897,778	\$47,318,776	\$49,216,842
Supplies - Materials	\$14,132,175	\$15,021,196	\$15,035,843	\$15,191,195
Contractual - Other Services	\$39,950,952	\$39,541,814	\$38,921,213	\$40,079,075
Capital Outlay	\$1,402,268	\$1,462,387	\$1,176,469	\$1,227,971
Expense Total	\$103,383,175	\$103,923,175	\$102,452,301	\$105,715,082
Reimbursements	\$(4,340,804)	\$(4,340,804)	\$(3,855,804)	\$(3,855,804)
Department Total	\$99,042,371	\$99,582,371	\$98,596,497	\$101,859,278

PARK & RECREATION

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Building Services Reimbursement	\$(13,000)	\$(13,000)
Dallas Police Department Reimbursement	\$(64,004)	\$(64,004)
Library Reimbursement	\$(8,173)	\$(8,173)
Dallas Water Utilities	\$(400,000)	\$(400,000)
Storm Drainage Management Reimbursement	\$(2,400,912)	\$(2,400,912)
Junior Golf Program Reimbursement	\$(357,319)	\$(357,319)
Samuel Park Fund Trust Reimbursement	\$(65,000)	\$(65,000)
Housing Reimbursement	\$(14,069)	\$(14,069)
Park and Recreation Program Fund Reimbursement	\$(458,327)	\$(458,327)
Southern Skates Roller Rink Reimbursement	\$(75,000)	\$(75,000)
Department Total	\$(3,855,804)	\$(3,855,804)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Community Development Block Grants (CDBG)	\$750,000
Fair Park	\$1,808,235
Golf Improvement Trust	\$403,956
Park Improvement Trust	\$36,024
Park and Recreation Beautification Fund	\$165,000
Capital Gifts Donations and Development	\$348,000
Department Total	\$3,511,215

PARK & RECREATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	732.65	741.63	802.33	802.33
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	10.50	10.50	10.50	10.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	104.44	104.20	104.20	104.20
Department Total	847.59	856.33	917.03	917.03

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add 11 new Park Ranger positions over three years (four in FY 2019-20; four in FY 2020-21; and three in FY 2021-22) (3.00 FTEs in FY 2019-20).	8	\$285,954	\$561,546
Add 52 positions in FY 2019-20 to the Aquatics division for administrative purposes (no cost).	52	\$0	\$0
Transfer four positions from the General Fund to the Office of the Bond Program, to be 100% reimbursed by the General Obligation Bond Program.	(4)	\$0	\$0
Add funding for utility payments for Fair Park First, to be fully reimbursed by Fair Park First.	0	\$2,784,760	\$2,784,760
Add 10 positions and funding for operating and maintenance of new facilities (7.50 FTEs).	10	\$1,151,192	\$929,704

PARK & RECREATION

Add funding for the City's contractually obligated annual consumer price index (CPI) adjustment to the Dallas Zoo Management (DZM).	0	\$425,000	\$850,000
Partner with WellMed Charitable Foundation to create senior centers and clinics. Add four Community Recreation Coordinators (4.00 FTEs).	4	\$300,000	\$300,000
Add one position to manage Park Land Dedication ordinance transaction (1.00 FTEs).	1	\$80,000	\$80,000
Add funding for increased contractual litter control services to maintain current level of service.	0	\$750,000	\$750,000
Add funding to resurface 81 tennis courts (one-time).	0	\$125,000	\$0
Add funding for the Teen Recreation (TRec) program to support programs for teens age 13-17.	0	\$500,000	\$500,000
Add funding for after-school programming.	0	\$500,000	\$500,000
Add two positions to create a contract compliance and monitoring team (1.50 FTEs).	2	\$0	\$150,001
Increase stipend to the Dallas Audubon Center for improvements at Cedar Ridge Preserve.	0	\$0	\$50,000
Add funding for free Youth Access Passes citywide.	0	\$975,000	\$975,000
Add funding for subsidy for HBCU football game at State Fair of Texas.	0	\$150,000	\$150,000
Department Total	73	\$8,026,906	\$8,581,011

PARK & RECREATION

REVENUE CATEGORY BY SERVICE

Park and Recreation is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Park and Recreation is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Operation - Maintenance of Fair Park	Charges For Services	\$3,243,512	\$3,032,008	\$2,784,760	\$2,784,760
	Other	\$0	\$632,500	\$0	\$0
Total Service		\$3,243,512	\$3,664,508	\$2,784,760	\$2,784,760
Aquatic Services	Charges For Services	\$2,268,000	\$2,151,034	\$2,518,000	\$2,518,000
	Other	\$0	\$300	\$0	\$0
Total Service		\$2,268,000	\$2,151,334	\$2,518,000	\$2,518,000
Golf and Tennis Centers	Charges For Services	\$3,010,234	\$2,877,061	\$3,135,284	\$3,135,284
	Proceeds-Sale Of Fixed Assets	\$0	\$2,860	\$0	\$0
	Other	\$0	\$750	\$0	\$0
Total Service		\$3,010,234	\$2,880,671	\$3,135,284	\$3,135,284
Leisure Venue Management	Charges For Services	\$1,247,670	\$1,223,481	\$1,276,170	\$1,276,170
	Other	\$0	\$244	\$0	\$0
Total Service		\$1,247,670	\$1,223,725	\$1,276,170	\$1,276,170
Park Land Maintained	Other	\$0	\$603	\$0	\$0
Total Service		\$0	\$603	\$0	\$0
Recreation Services	Operating Transfers In	\$500,000	\$500,000	\$0	\$0
	Charges For Services	\$4,915,367	\$4,868,612	\$5,014,056	\$5,014,056
	Interest	\$0	\$(6)	\$0	\$0
	Other	\$0	\$7,085	\$0	\$0
Total Service		\$5,415,367	\$5,375,691	\$5,014,056	\$5,014,056
Department Total	Total Revenue	\$15,184,783	\$15,296,532	\$14,728,270	\$14,728,270

PARK & RECREATION

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of residents within a half-mile of a park	63%	69%	70%	70%
Annual number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo Children's Aquarium, and Audubon Center	3,356,799	2,488,248	3,699,341	3,699,341
Annual value of volunteer hours for park system	\$5,852,809	\$6,150,440	\$6,145,449	\$6,145,449
Average number of hours of recreation programming per week (youth, seniors, and athletic leagues)	1,680	1,331	2,070	2,070
Operating expenditures per acre of land managed or maintained	\$1,531	\$1,523	\$1,531	\$1,531
Participation rate at late-night Teen Recreation (TRec) sites	N/A	90%	60%	60%

SERVICE DESCRIPTION AND BUDGET

Aquatic Services: Operates and maintains 11 community pools, six family aquatic centers, Bahama Beach Waterpark, Bachman indoor pool, and aquatics programming at one Dallas Independent School District indoor pool.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,165,401	\$5,165,401	\$6,013,825	\$6,156,852

Golf and Tennis Centers: Provides management of six golf courses (open to the public 365 days per year) and five tennis centers (open to the public 364 days per year).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,686,693	\$5,886,693	\$5,653,186	\$5,654,216

Leisure Venue Management: Provides financial support and contract management for visitor destinations, including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Klyde Warren Park, and in FY 2019-20, Fair Park.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$18,223,290	\$18,223,290	\$18,776,768	\$19,429,921

PARK & RECREATION

Operation - Maintenance of Fair Park: Fair Park is a 277-acre tourist destination and Texas' most visited public park with diverse offerings, sporting events, and first-class entertainment at multiple event venues. This service has been eliminated in FY 2019-20 due to the management by a nonprofit group.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$14,748,254	\$14,746,875	\$7,934,760	\$7,934,760

Park Land Maintained: Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,000 managed acres at 397 parks, park facilities, trails, athletic fields, and playgrounds.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$30,874,690	\$31,176,218	\$33,756,064	\$35,488,714

Planning, Design, Construction - EMS and Environmental Compliance: Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental and Protection Agency Consent Decree.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,880,921	\$1,920,772	\$2,169,158	\$2,070,476

Recreation Services: Operates 43 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$22,463,122	\$22,463,122	\$24,292,736	\$25,124,340

PLANNING AND URBAN DESIGN

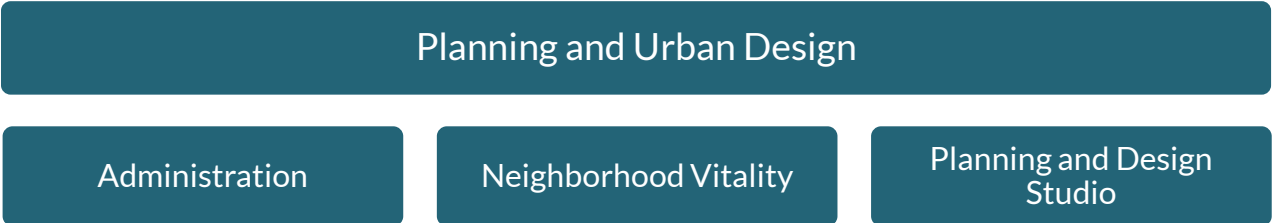
MISSION

The mission of the Department of Planning and Urban Design is to develop and facilitate implementation of comprehensive land development and neighborhood revitalization policies, plans, and programs through diligent community engagement, collaboration and coordination across departments, and external partnerships to strategically advance livability, economic vibrancy, sustainability, and equity throughout Dallas.

DEPARTMENT GOALS

- Overcome patterns of segregation and concentrations of poverty and blight
- Promote an urban environment with well-designed, inclusive, and activated public spaces through interagency/interdepartmental/private collaboration
- Foster stronger and more engaged neighborhood organizations
- Establish and apply transit-oriented-development (TOD) overlay zoning around existing light rail and streetcar lines
- Lead an inclusive effort to update and operationalize the ForwardDallas! Comprehensive plan

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for Planning and Urban Design will enable an update to the City’s comprehensive plan forwardDallas!, originally adopted in 2006, to refresh citywide land development policy by integrating recent planning initiatives. The update will operationalize the comprehensive plan by proactively advancing strategic land development initiatives through zoning code amendments, targeted area rezoning, development incentive programs, and infrastructure investments. It will establish tools and metrics to evaluate and monitor the impacts of citywide land use changes on long-term sustainability, equity, and quality of life. It will establish a framework for ongoing neighborhood-based engagement in strategic planning and will include extensive stakeholder and community input.

PLANNING AND URBAN DESIGN

This budget will also continue to support neighborhood organization capacity building and leadership training, the Dallas Neighborhood Vitality Grant Program for small-scale neighborhood improvements, and biannual Operation Beautification neighborhood cleanup events. Finally, it will fund continued master planning support for major City facilities such as Hensley Field and the Kay Bailey Hutchinson Convention Center, conceptual design support for major roadway improvement capital projects such as IH-30 and D2 light rail, and review of private development projects to advance adopted policy.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$2,815,685	\$2,382,625	\$2,857,024	\$2,932,369
Supplies - Materials	\$20,620	\$20,907	\$32,996	\$32,996
Contractual - Other Services	\$380,566	\$469,818	\$551,683	\$404,654
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,216,871	\$2,873,350	\$3,441,703	\$3,370,019
Reimbursements	\$(45,000)	\$(37,000)	\$(45,000)	\$(45,000)
Department Total	\$3,171,871	\$2,836,350	\$3,396,703	\$3,325,019

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Tax Increment Financing Reimbursement	\$(45,000)	\$(45,000)
Department Total	\$(45,000)	\$(45,000)

PLANNING AND URBAN DESIGN

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Neighborhood Vitality Projects Fund	\$73,593
Department Total	\$73,593

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	28.00	23.74	27.00	27.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	1.20	0.00	1.20	1.20
Department Total	29.20	23.74	28.20	28.20

PLANNING AND URBAN DESIGN

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Eliminate unspent funding for the City's share of VISTA matching funds.	0	\$(73,872)	\$(73,872)
Add funding for PolicyMap subscription.	0	\$0	\$50,000
Reduce unspent funds from the General Fund to the Dallas Neighborhood Vitality Grant Fund.	0	\$(31,720)	\$(31,720)
Add funding for Urban Land Use Planning and Charrettes (one-time).	0	\$200,000	\$0
Department Total	0	\$94,409	\$(55,592)

REVENUE CATEGORY BY SERVICE

Planning and Urban Design is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Planning and Urban Design is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Planning and Design Studio	Other	\$0	\$258	\$0	\$0
Total Service		\$0	\$258	\$0	\$0
Department Total	Total Revenue	\$0	\$258	\$0	\$0

PLANNING AND URBAN DESIGN

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of outreach events conducted	120	161	120	120
Number of projects receiving policy or design review	900	708	850	850
Number of citywide capacity building training sessions conducted	25	30	25	25
Number of new neighborhood associations created	5	6	5	5

SERVICE DESCRIPTION AND BUDGET

Administration: Provides executive leadership, direction, and administrative and financial management support to the Neighborhood Vitality and Planning and Design Studio initiatives and programs.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$965,087	\$911,354	\$1,224,392	\$1,109,182

Neighborhood Vitality: Advances neighborhood revitalization and organization capacity-building through a variety of citywide and neighborhood-focused programs, including community outreach and planning, service coordination events, and external partnerships.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,131,014	\$982,020	\$894,421	\$909,863

Planning and Design Studio: Reviews projects and develops City and neighborhood revitalization plans to implement forwardDallas!, the Comprehensive Housing Policy, and the proposed Economic Development Strategic Plan to promote quality of life, a connected city, and an increased tax base.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,075,770	\$942,975	\$1,277,890	\$1,305,974



PROCUREMENT SERVICES

MISSION

The Office of Procurement Services (OPS) is committed to delivering timely service to its clients through strategic competitive purchasing, while working diligently to maximize its purchasing power.

DEPARTMENT GOALS

- Implement changes to strengthen the contract management process, including fully staffing and developing the OPS contract management team
- Certify contract specialists with the appropriate certification
- Update the contract management manual
- Create monitoring plans for departments who administer high-dollar and/or complex contracts
- Certify more buyers with the National Institute of Governmental Purchasing (NIGP) buyer certification
- Reduce the number of extensions (as opposed to renewals) on master agreements
- Begin drafting a Citywide procurement plan
- Conduct at least two requisition trainings for all departments (for purchases under \$50,000)
- Conduct at least five department-specific trainings on the procurement process

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for OPS provides a centralized procurement office responsible for purchasing goods and general and professional services in compliance with respective prevailing local, state, and federal statutes. To achieve the greatest efficiency and ensure compliance with purchasing statutes, the City uses a centralized model, excluding construction procurement. The department uses strategic purchasing and aggregation to maximize competition and minority vendor participation to obtain the most advantageous pricing. OPS will continue the trend of processing more than 150 agenda items worth more than \$410 million annually. OPS, in conjunction with the City Controller’s Office will implement several initiatives to strengthen contract compliance across all City departments, including establishing Enterprise Contract Management System (ECMS) oversight, developing a contract manual, training departments through the Contracting Office Representative (COR) program, increasing internal controls, and developing reports and dashboards to prevent non-compliance and irregularities.

PROCUREMENT SERVICES

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$2,335,931	\$2,311,691	\$2,709,038	\$2,775,998
Supplies - Materials	\$9,031	\$7,873	\$16,274	\$15,933
Contractual - Other Services	\$277,142	\$290,584	\$296,114	\$302,183
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,622,104	\$2,610,148	\$3,021,426	\$3,094,114
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,622,104	\$2,610,148	\$3,021,426	\$3,094,114

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	24.00	22.89	29.00	29.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.00	22.89	29.00	29.00

PROCUREMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add one Assistant Director, three Senior Buyers, and one Department Technology Analyst to create a contract compliance and monitoring team (5.00 FTEs).	5	\$520,125	\$520,125
Department Total	5	\$520,125	\$520,125

REVENUE CATEGORY BY SERVICE

Procurement Services is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. OPS is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Purchasing-Contract Management	Other	\$91,451	\$135,238	\$110,000	\$110,000
Total Service		\$91,451	\$135,238	\$110,000	\$110,000
Department Total	Total Revenue	\$91,451	\$135,238	\$110,000	\$110,000

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of contracts renewed before expiration	88%	79%	88%	90%
Average number of bids received per solicitation	5	4.3	5	5
Percentage of spend captured on contract	94%	99%	94%	94%

PROCUREMENT SERVICES

SERVICE DESCRIPTION AND BUDGET

Purchasing-Contract Management: Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$2,622,104	\$2,610,148	\$3,021,426	\$3,094,114

PUBLIC WORKS

MISSION

The Department of Public Works’ mission is to maintain and enhance the condition and safety of Dallas streets, alleys, and sidewalks while promoting innovative, “service first” solutions and a high quality of life for all the City’s residents, businesses, and visitors.

DEPARTMENT GOALS

- Implement the revised Streets Design Manual, which will detail how City departments will evaluate future street reconstruction projects for the feasibility and integration of complete street features such as landscaping, bike lanes, or enhanced sidewalks
- Further enhance the Infrastructure Management Program (IMP) to include updating the Pavement Management Strategy and start including other programs such as the Annual Pavement Markings Program
- Continue efforts with key stakeholders to coordinate and, if possible, partner in planned construction projects with developers, utilities, and other City departments
- Continue oversight and guidance of the City’s small cell deployment to include deployment in residential areas and parks and develop an RFP for fiber network buildout across the City
- Continue moving forward with awarding construction contracts not based solely on a low bid methodology
- Identify and implement organizational changes to optimize service delivery
- Begin development of proposed 2023 Bond Program projects and program revisions to include a review of policies for selection of bond projects

FUNCTIONAL ORGANIZATION CHART



PUBLIC WORKS

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for the Public Works Department continue to manage the City's rights-of-way and maintain streets, alleys, and sidewalks. The department will continue to provide the highest level of service to the City's residents, businesses, and visitors.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$30,720,176	\$31,364,491	\$28,646,995	\$29,370,343
Supplies - Materials	\$8,922,535	\$9,239,453	\$8,564,048	\$8,529,522
Contractual - Other Services	\$44,658,027	\$44,826,117	\$46,292,423	\$48,294,412
Capital Outlay	\$2,487,953	\$1,603,116	\$2,663,672	\$2,663,672
Expense Total	\$86,788,691	\$87,033,177	\$86,267,138	\$88,957,949
Reimbursements	\$(10,932,038)	\$(11,393,104)	\$(8,991,067)	\$(9,018,604)
Department Total	\$75,856,653	\$75,640,073	\$77,176,071	\$79,839,345

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Department Support	\$(3,254,664)	\$(3,282,201)
Storm Drainage Management Reimbursement	\$(5,304,362)	\$(5,304,362)
Sustainable Development and Construction Reimbursement	\$(36,000)	\$(36,000)
Water Utilities Reimbursement	\$(396,041)	\$(396,041)
Department Total	\$(8,991,067)	\$(9,018,604)

PUBLIC WORKS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	481.30	362.15	442.03	442.03
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	59.00	44.84	28.00	28.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	540.30	406.99	470.03	470.03

PUBLIC WORKS

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reallocate funding from street/alley maintenance to create a bridge maintenance and repair program.	0	\$1,000,000	\$1,000,000
Eliminate one GIS Analyst, two GIS Analyst II positions, two Compliance Coordinators, and three Laborers. Savings used to partially offset the cost of a performance management system for residents and contractors.	(8)	\$(335,000)	\$(485,000)
Increase contract for slurry and microsurfacing for an additional 98 lane miles.	0	\$0	\$1,912,268
Transfer six positions in FY 2019-20 from the General Fund to the Office of the Bond Program to support implementation of the bond program, resulting in General Fund savings of \$391,554.	(6)	\$0	\$0
Transfer street sweeping and traffic control from Transportation to Public Works.	10	\$615,205	\$615,205
Reduce funding the City uses to supplement the Texas Department of Transportation for maintenance of state-owned rights-of-way.	0	\$(402,393)	\$(402,393)
Reduce street/alley maintenance from pay-go funds.	0	\$(2,800,000)	\$(2,800,000)
Department Total	(4)	\$(1,922,188)	\$(159,920)

PUBLIC WORKS

REVENUE CATEGORY BY SERVICE

Public Works is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Public Works is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Capital and Implementation Program	Charges For Services	\$99,000	\$99,174	\$85,000	\$184,000
Total Service		\$99,000	\$99,174	\$85,000	\$184,000
Rights-of-Way Maintenance Contracts	Intergovernmental	\$871,000	\$871,000	\$1,000,000	\$1,000,000
Total Service		\$871,000	\$871,000	\$1,000,000	\$1,000,000
Service Maintenance Areas	Other	\$0	\$3,995	\$0	\$0
Total Service		\$0	\$3,995	\$0	\$0
Street Cut and Right-of-Way Management [Cut Control]	Charges For Services	\$126,000	\$344,570	\$0	\$232,000
Total Service		\$126,000	\$344,570	\$0	\$232,000
Ambient Air Monitoring	Charges For Services	\$0	\$(1,550)	\$0	\$0
Total Service		\$0	\$(1,550)	\$0	\$0
Land Surveying Services	Licenses & Permits	\$20,000	\$20,000	\$20,000	\$20,000
	Charges For Services	\$25,500	\$25,500	\$15,000	\$15,000
Total Service		\$45,500	\$45,500	\$35,000	\$35,000
Department Total	Total Revenue	\$1,141,500	\$1,362,690	\$1,120,000	\$1,451,000

PUBLIC WORKS

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Number of lane miles resurfaced	197	150	197	750
Number of square yards in asphalt repair with level-ups	105,000	91,161	100,000	N/A
Percentage of streets with a Pavement Condition Index rating of C or higher	77.40%	TBD	65%	65%
Percentage of potholes repaired within three days	N/A	N/A	98%	98%
Internal inspection pass rate (Street Maintenance)	N/A	100%	95%	95%

SERVICE DESCRIPTION AND BUDGET

Capital and Implementation Program: Awards more than \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$1,849,486	\$1,849,489	\$1,509,050	\$1,543,799

Interagency Engineering: Leverages approximately \$10 million in outside funds by implementing partnership projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$292,584	\$292,584	\$247,135	\$257,240

Land Surveying Services: Completes approximately 8,400 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$111,273	\$110,707	\$89,098	\$97,122

PUBLIC WORKS

Pavement Management: Collects data and assesses the condition of approximately 11,700 lane miles of streets, 700 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$519,278	\$839,491	\$665,589	\$679,651

Rights-of-Way Maintenance Contracts: Administers contract services including major thoroughfare sweeping of approximately 2,200 gutter miles, vegetation maintenance of approximately 1,700 acres of City medians/ROW, and vegetation maintenance of approximately 3,600 acres of TxDOT ROW.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$5,815,728	\$6,018,512	\$5,541,912	\$5,583,741

Rights-of-Way Management: Monitors and enforces activities within the public rights-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$419,977	\$289,507	\$864,037	\$738,783

Service Maintenance Areas: Serve as the primary intake for approximately 35,000 customer service requests annually. Provide daily maintenance and repair activities associated with streets, alleys, ROW, and the storm drainage system, as well as street sweeping in the Central Business District (CBD).

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$11,724,933	\$12,655,077	\$13,502,583	\$13,914,996

Street Maintenance Contracts and Inspections: Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$29,950,235	\$29,143,374	\$31,755,990	\$33,669,571

PUBLIC WORKS

Street Repair Division – Asphalt: Maintains inventory of approximately 6,200 lane miles of asphalt streets and 104 miles of paved alleys and provides major maintenance repairs on streets and alleys generated by service requests and planned program.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$10,558,094	\$10,101,498	\$9,916,043	\$9,975,325

Street Repair Division – Concrete: Maintains inventory of approximately 5,500 lane miles of concrete streets and 1,150 miles of concrete alleys and provides major maintenance repairs on streets and alleys generated by service requests and planned work.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$13,717,409	\$13,465,149	\$12,422,947	\$12,703,665

Urban Forestry Division: Plants and coordinates approximately 200 trees annually. Maintains safety and aesthetics in street medians and performs maintenance for existing street trees in the City’s medians and rights-of-way.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$897,656	\$874,686	\$661,687	\$675,451

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

MISSION

Sustainable Development and Construction (DEV) is dedicated to excellence by partnering with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Analyze the Development Code for necessary updates to ensure the orderly development of Dallas
- Assist the Office of Homeless Solutions in formulating options to house people who are experiencing homelessness during inclement weather
- Evaluate authorized hearing process, procedures, roles and responsibilities to accelerate elapsed time from authorization to completion

FUNCTIONAL ORGANIZATION CHART



*This division will be transferred to Management Services on October 1, 2019.

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget aid owners and developers in obtaining abandonments, licenses, and leases, provide relocation services for individuals or businesses displaced by public acquisitions, tax, and surplus property sales, and administer zoning changes requested by City Council. Abandonments and surplus property sales will bring in approximately \$6.3 million biennially. DEV activities include processing approximately 500 property acquisitions, 140 leases, and 240 abandonment and license requests. DEV will process approximately five to six City-initiated zoning cases and seven to eight City-initiated code changes.

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,611,405	\$3,611,405	\$3,383,376	\$3,536,193
Supplies - Materials	\$49,627	\$63,722	\$30,899	\$30,619
Contractual - Other Services	\$447,408	\$433,312	\$358,606	\$339,827
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,108,440	\$4,108,440	\$3,772,881	\$3,906,639
Reimbursements	\$(1,913,915)	\$(1,913,915)	\$(1,913,915)	\$(1,913,915)
Department Total	\$2,194,525	\$2,194,525	\$1,858,966	\$1,992,724

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Sustainable Development and Construction Reimbursement	\$(642,458)	\$(666,254)
Sustainable Development and Construction Leases Reimbursement	\$(1,167,460)	\$(1,143,664)
NAS Redevelopment Fund Reimbursement	\$(103,997)	\$(103,997)
Department Total	\$(1,913,915)	\$(1,913,915)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Reforestation Fund	\$209,346
Department Total	\$209,346

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	41.00	38.70	38.90	38.90
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	41.00	38.70	38.90	38.90

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Move Historic Preservation from Sustainable Development and Construction to a new division in Management Services – Office of Historic Preservation.	(5)	\$(557,141)	\$(557,141)
Add three Senior Planner positions to assist with authorized hearings (3.00 FTEs).	3	\$210,000	\$217,351
Department Total	(2)	\$(347,141)	\$(339,790)

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

REVENUE CATEGORY BY SERVICE

Sustainable Development and Construction is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. DEV is responsible for forecasting, collecting, and monitoring the following revenues deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Construction Plan Review and Permitting	Charges For Services	\$1,353,045	\$1,353,045	\$1,353,045	\$1,353,045
Total Service		\$1,353,045	\$1,353,045	\$1,353,045	\$1,353,045
Real Estate and Relocation	Licenses & Permits	\$1,805,174	\$1,842,261	\$1,816,993	\$1,805,264
	Charges For Services	\$500,350	\$506,196	\$500,350	\$512,747
	Other	\$1,500	\$1,500	\$1,500	\$1,500
	Other Tax	\$10,525	\$10,525	\$10,525	\$10,525
Total Service		\$2,317,549	\$2,360,482	\$2,329,368	\$2,330,036
Department Total	Total Revenue	\$3,670,594	\$3,713,527	\$3,682,413	\$3,683,081

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of abandonment/license applications routed within five days	95%	96%	95%	95%
Percentage of routine maintenance certificates of appropriateness completed within seven days	95%	95%	95%	95%

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

SERVICE DESCRIPTION AND BUDGET

Authorized Hearings: Provides support to the City Council, Council committees, and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays and Conservation Districts.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$390,174	\$390,174	\$721,158	\$714,022

Conservation District: Assists Dallas' communities in protecting certain neighborhood characteristics, such as architectural style, density, structure height, and setback guidelines.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$0	\$0	\$388,290	\$396,861

Historic Preservation: Supports Dallas' historic heritage and character by supporting preservation efforts, establishing and managing historic and conservation districts, and processing applications for work reviews in the districts. This service is moving to Management Services in FY 2019-20.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$988,546	\$986,258	\$0	\$0

Real Estate Services: Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$815,805	\$818,093	\$749,518	\$881,841



TRANSPORTATION

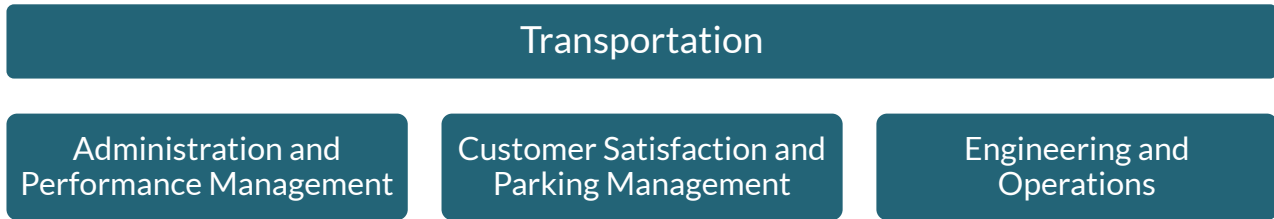
MISSION

To provide a safe and inclusive transportation system for the City of Dallas with equity, empathy, ethics, and excellence.

DEPARTMENT GOALS

- Assure the safety of all on city roads through quality planning and engineering, illuminated streets, clear markings, and well-operating signals
- Maximize efficiency of operations through responsible and strategic spending, using quantifiable data to assist in prioritizing projects, and address extraordinary challenges with creative solutions
- Deliver quality customer service through timely responses to inquiries, transparent communication, and thoughtful collaboration with all stakeholders

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The Department of Transportation is responsible for providing a safe, effective, and efficient transportation system for the city. The department has comprehensive responsibility for transportation operations which include traffic planning and safety, street lighting, traffic striping and signing, congestion management, intelligent transportation systems, and parking enforcement and management. The department is comprised of three divisions: Administration and Performance Management, Engineering and Operations, and Customer Service and Parking Management.

TRANSPORTATION

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$12,829,630	\$11,482,866	\$13,370,607	\$13,688,081
Supplies - Materials	\$18,226,166	\$18,200,278	\$17,045,415	\$17,125,018
Contractual - Other Services	\$14,116,157	\$13,524,147	\$10,168,102	\$10,345,991
Capital Outlay	\$3,241,400	\$5,946,087	\$5,817,214	\$3,791,348
Expense Total	\$48,413,353	\$49,153,379	\$46,401,338	\$44,950,438
Reimbursements	\$(1,193,934)	\$(1,174,946)	\$(1,130,749)	\$(1,123,504)
Department Total	\$47,219,419	\$47,978,432	\$45,270,589	\$43,826,934

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Convention Center Reimbursement	\$(36,000)	\$(36,000)
Miscellaneous Reimbursement	\$(935,800)	\$(935,800)
High Speed Rail Reimbursement	\$(158,949)	\$(151,704)
Department Total	\$(1,130,749)	\$(1,123,504)

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Texas Department of Transportation Freeway Traffic Signals	\$275,000
Department Total	\$275,000

TRANSPORTATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs that may be funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	173.31	153.59	168.20	168.76
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.81	3.48	5.76	5.77
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.50	0.50	1.50	1.50
Department Total	182.62	157.57	175.46	176.03

TRANSPORTATION

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Eliminate one Manager, one Administrative Specialist II, and three Traffic Enforcement Specialists due to discontinuation of the Safelight program (5.00 FTEs).	(5)	\$(5,010,801)	\$(5,010,801)
Transfer eight street sweeping positions and two Traffic Control Specialists from Transportation to Public Works (10.00 FTEs).	(10)	\$(615,205)	\$(615,205)
Add funding for anticipated cost increases in the Highway Safety Improvement Program (one-time).	0	\$2,422,314	\$1,860,000
Adjust an Engineer position from part-time to full-time (0.50 FTE).	0	\$0	\$71,603
Add funding for 12 high-performance computers to improve data analytics and software.	0	\$0	\$44,000
Add funding for computer replacements.	0	\$0	\$35,000
Add funding to digitize files in FY 2019-20, FY 2020-21 and FY 2021-22.	0	\$50,000	\$50,000
Add funding for professional development and licensure requirements for Professional Engineers and Electricians.	0	\$0	\$15,000
Reallocate existing funds in FY 2019-20 to add one Senior Engineer, one Senior Planner, and one Grant Compliance Specialist (3.00 FTEs).	3	\$0	\$0
Department Total	(12)	\$(3,153,692)	\$(3,550,403)

TRANSPORTATION

REVENUE CATEGORY BY SERVICE

Transportation is a General Fund department and, as such, does not generate revenue to fully cover the cost of departmental expenses. Transportation is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Communication and Planning	Licenses & Permits	\$54,850	\$14,009	\$0	\$0
	Charges For Services	\$3,779,068	\$660,014	\$26,840	\$26,840
Total Service		\$3,833,918	\$674,023	\$26,840	\$26,840
Traffic Engineering and Operations	Charges For Services	\$674,581	\$649,400	\$651,401	\$651,401
	Other	\$93,000	\$93,000	\$93,000	\$93,000
Total Service		\$767,581	\$742,400	\$744,401	\$744,401
Parking Management	Licenses & Permits	\$100,000	\$306,778	\$230,425	\$231,325
	Charges For Services	\$2,471,339	\$4,882,038	\$5,206,689	\$5,437,689
	Fines & Forfeitures	\$10,999,777	\$11,318,500	\$4,198,000	\$4,292,400
Total Service		\$13,571,116	\$16,507,316	\$9,635,114	\$9,961,414
Department Total	Total Revenue	\$18,172,615	\$17,923,739	\$10,406,355	\$10,732,655

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Average response time to signal malfunctions (under normal conditions)	N/A	N/A	95%	95%
Crash reduction at signalized intersections	N/A	N/A	5%	5%

TRANSPORTATION

SERVICE DESCRIPTION AND BUDGET

Customer Satisfaction and Parking Management: Provides the highest level of customer service and evaluates satisfaction needs for the residents of Dallas regarding all transportation-related functions. This division also operates parking enforcement, evaluates and develops scooter regulations, and manages parking contracts.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$10,336,385	\$10,212,281	\$665,574	\$717,451

Engineering and Operations: Manages the traffic engineering and operation functions of the department, which include transportation planning, signalization and signage, traffic calming studies, and project management.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$32,467,561	\$34,039,886	\$35,580,776	\$33,385,627

Administration and Performance Management: Assesses the department's progress toward strategic objectives using data-driven performance metrics. Ensures excellence through data analysis, performance assessment, and effective administration. This division is also responsible for crafting communications.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund	\$4,415,473	\$3,726,265	\$9,024,239	\$9,723,856

AVIATION

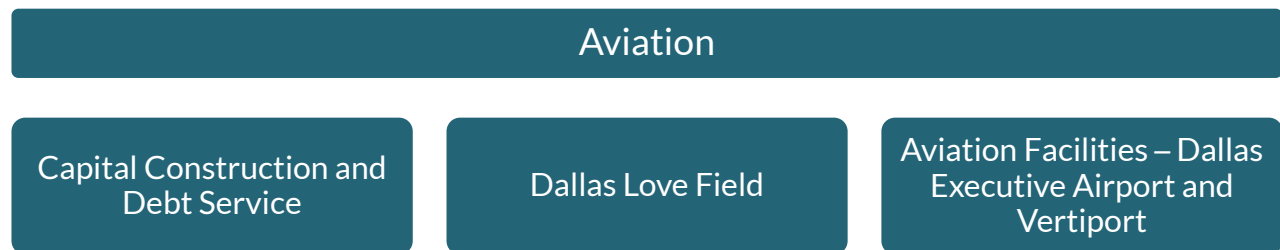
MISSION

It is the mission of the Department of Aviation (AVI) to create innovative airport experiences. AVI will accomplish this by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase public knowledge about AVI to media, residents, and stakeholders by responding to media requests within 24 hours, using social media to promote AVI events and activities, and highlighting positive stories through various mediums
- Maintain a culture of safety and fiscal responsibility by implementing inspections and identification of deficiencies prior to facility and airfield issues negatively impacting passenger experiences by conducting and documenting routine inspections, implementing a preventive maintenance service schedule for building systems/equipment, and using predictive maintenance to better plan for major maintenance
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces.
- Provide excellent customer service to visitors and employees of Dallas Love Field and maintain top-rated standing compared to other similarly sized airports by offering high-quality concession and retail offerings
- Increase community engagement by conducting regular neighborhood meetings, publishing up-to-date information regarding airport projects, and completing revision of the AVI website to allow for more streamlined and user-friendly access to information
- Take a proactive approach to cybersecurity by identifying critical assets, risks, and vulnerabilities by conducting a cybersecurity risk assessment

FUNCTIONAL ORGANIZATION CHART



AVIATION

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for AVI will support continued service to Dallas residents, visitors, and airport partners by providing safe, clean, and aesthetically appealing facilities for air travel. The FY 2019-20 budget includes 22 additional positions to enhance the goal of 24/7 Dallas Love Field operations and maintenance. To maintain current service levels for the traveling public, the FY 2019-20 budget also includes additional funding for custodial supplies and services, landscaping, repairs and maintenance of aging pavement, and updated ramp lighting. Also, the addition of a new paramedics team will enhance the security and safety of Dallas Love Field.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$22,415,355	\$19,725,225	\$24,175,818	\$25,266,403
Supplies - Materials	\$8,903,934	\$8,633,585	\$8,296,911	\$8,414,750
Contractual - Other Services	\$121,108,238	\$123,680,109	\$126,141,199	\$127,775,561
Capital Outlay	\$7,187,245	\$7,718,245	\$4,491,528	\$2,909,979
Expense Total	\$159,614,772	\$159,757,163	\$163,105,456	\$164,366,693
Reimbursements	\$(5,029,223)	\$(5,233,646)	\$(5,193,510)	\$(5,193,510)
Department Total	\$154,585,549	\$154,523,518	\$157,911,946	\$159,173,183

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Department Support	\$(4,566,810)	\$(4,566,810)
Texas Department of Transportation	\$(100,000)	\$(100,000)
Transportation Security Administration Reimbursement	\$(526,700)	\$(526,700)
Department Total	\$(5,193,510)	\$(5,193,510)

AVIATION

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Federal Aviation Administration (FAA) Grants	\$285,286
Department Total	\$285,286

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	313.58	269.22	328.25	335.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	15.00	15.00	15.00	15.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	328.58	284.22	343.25	350.25

AVIATION

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add nine Intern positions in FY 2019-20 funded from existing resources (4.50 FTEs).	9	\$0	\$0
Add three Senior Airport Operations Officer positions, one Economic Development Coordinator position, one Project Specialist, one Senior Project Specialist, one Senior Accountant, two Administrative Specialists, one Event Specialist, one Communications Coordinator, one Executive Assistant, and one Senior Mechanic position (9.75 FTEs).	13	\$769,114	\$1,023,070
Add funding for increased reimbursements to the Dallas Police Department and Dallas Fire-Rescue for enhanced services.	0	\$3,626,817	\$3,626,817
Add funding for fleet and equipment replacement.	0	\$200,000	\$200,000
Add two Safety Specialists, one Customer Service Instructor, and two Electricians for the Safety Management Program (3.75 FTEs).	5	\$0	\$359,854
Add funding for custodial cleaning supplies due to increased passenger traffic and the need to maintain current service levels.	0	\$102,000	\$102,000
Add funding for increased contractual costs for custodial, landscape, and hangar repair.	0	\$6,069,807	\$6,069,807
Add funding for increased debt service payments.	0	\$359,698	\$359,698
Decrease funds for capital improvement fund transfer.	0	\$(6,322,516)	\$(6,322,516)
Department Total	27	\$4,804,920	\$5,418,730

AVIATION

REVENUE CATEGORY BY SERVICE

Aviation is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Dallas Love Field	Charges For Services	\$153,410,692	\$152,366,309	\$151,870,222	\$152,901,730
	Interest	\$247,015	\$396,824	\$419,015	\$419,015
	Proceeds-Sale Of Fixed Assets	\$0	\$0	\$16,000	\$16,000
	Customer Charges	\$210,000	\$210,000	\$249,630	\$249,630
	Gain On Sale Of Lt Investment	\$0	\$(16)	\$0	\$0
	Other	\$380,000	\$380,000	\$400,300	\$400,300
Total Service		\$154,247,707	\$153,353,116	\$152,955,167	\$153,986,675
Aviation Facilities - Dallas Executive Airport - Vertiport	Charges For Services	\$337,842	\$520,683	\$956,779	\$1,186,508
Total Service		\$337,842	\$520,683	\$956,779	\$1,186,508
General Aviation Landing Fee	Charges For Services	\$0	\$711,750	\$4,000,000	\$4,000,000
Total Service		\$0	\$711,750	\$4,000,000	\$4,000,000
Department Total	Total Revenue	\$154,585,549	\$154,585,549	\$157,911,946	\$159,173,183

AVIATION

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Overall customer satisfaction index (scale 1-5)	4	4.5	4	4
Sales per enplaned passenger (SPEP)	\$10.00	\$10.99	\$11.00	\$12.00
Percentage of customer complaints resolved within 15 days of submission	98%	99%	N/A	N/A
Increase in square footage of new development at DEA	N/A	N/A	5,000	5,000

SERVICE DESCRIPTION AND BUDGET

Aviation Facilities – Dallas Executive Airport and Vertiport: Provides for the continued operation and maintenance of Dallas Executive Airport and the Dallas Vertiport. The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$3,745,635	\$3,360,610	\$3,877,764	\$3,977,043

Capital Construction and Debt Service: Provides for debt payments toward revenue-supported bonds for the Love Field Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$59,063,320	\$59,063,320	\$53,930,165	\$53,967,598

Dallas Love Field: Provides for the continued operation and maintenance of Dallas Love Field. The City of Dallas owns and operates Dallas Love Field (DAL), one of the finest general-purpose airports in the nation.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$91,776,594	\$92,099,587	\$100,104,017	\$101,228,542

AVIATION – TRANSPORTATION REGULATION

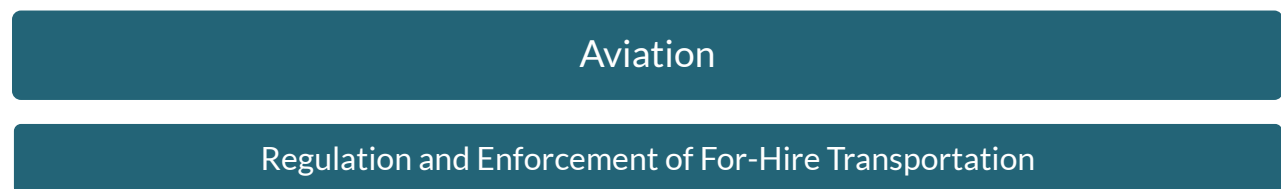
MISSION

It is the mission of the Department of Aviation (AVI) to create innovative airport experiences. AVI will accomplish this by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase public knowledge about AVI to media, residents, and stakeholders by responding to media requests within 24 hours, using social media to promote AVI events and activities, and highlighting positive stories through various mediums
- Maintain a culture of safety and fiscal responsibility by implementing inspections and identification of deficiencies prior to facility and airfield issues negatively impacting passenger experiences by conducting and documenting routine inspections, implementing a preventive maintenance service schedule for building systems/equipment, and using predictive maintenance to better plan for major maintenance
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces.
- Provide excellent customer service to visitors and employees of Dallas Love Field and maintain top-rated standing compared to other similarly sized airports by offering high-quality concession and retail offerings
- Increase community engagement by conducting regular neighborhood meetings, publishing up-to-date information regarding airport projects, and completing revision of the AVI website to allow for more streamlined and user-friendly access to information
- Take a proactive approach to cybersecurity by identifying critical assets, risks, and vulnerabilities by conducting a cybersecurity risk assessment

FUNCTIONAL ORGANIZATION CHART



AVIATION – TRANSPORTATION REGULATION

DEPARTMENT SUMMARY

Regulation and Enforcement of Transportation for Hire promotes consumer protection in Dallas by enforcing and regulating transportation for hire, emergency wrecker, motor vehicle tow, vehicle immobilization, and private ambulance services. Their work protects public health and safety while ensuring convenience. The FY 2019-20 budget and FY 2020-21 planned budget will continue support of these services.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$362,501	\$362,501	\$339,611	\$347,881
Supplies - Materials	\$1,108	\$1,108	\$2,110	\$2,110
Contractual - Other Services	\$139,268	\$201,299	\$99,019	\$101,891
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$502,877	\$564,908	\$440,740	\$451,882
Reimbursements	\$(97,003)	\$(97,003)	\$(97,003)	\$(97,003)
Department Total	\$405,874	\$467,905	\$343,737	\$354,879

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Aviation Reimbursement	\$(97,003)	\$(97,003)
Department Total	\$(97,003)	\$(97,003)

AVIATION – TRANSPORTATION REGULATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	5.00	5.00	5.00	5.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	5.00	5.00	5.00	5.00

REVENUE CATEGORY BY SERVICE

Aviation is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Enterprise Fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regulation and Enforcement of For Hire Transportation	Licenses & Permits	\$336,615	\$324,826	\$290,378	\$301,853
	Charges For Services	\$69,259	\$81,048	\$53,359	\$53,026
Total Service		\$405,874	\$405,874	\$343,737	\$354,879
Department Total	Total Revenue	\$405,874	\$405,874	\$343,737	\$354,879

AVIATION – TRANSPORTATION REGULATION

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of customer complaints resolved within 15 days of submission	98%	99%	N/A	N/A

SERVICE DESCRIPTION AND BUDGET

Regulation and Enforcement of For-Hire Transportation: Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$405,874	\$467,905	\$343,737	\$354,879

CONVENTION & EVENT SERVICES

MISSION

The mission of Convention and Event Services (CCT) is to serve as an economic engine for the City of Dallas through efficient management and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) and the Office of Special Events (OSE), while providing a quality customer experience.

DEPARTMENT GOALS

- Meet increased revenue (\$2.8 million) and decreased expense (\$1 million) metrics in the Spectra contract
- Achieve a 90 percent quality of service rating on the Attendee Satisfaction Survey
- Achieve a satisfaction rating of 90 percent on the OSE Satisfaction Survey
- Fund \$28 million in facility improvements by 2020 through continued investment in the facility maintenance and capital improvement program
- Complete a restated VisitDallas contract for City Council approval by December 2019
- Complete specifications for consultant services to update the KBHCCD Master Plan by September 2019 and complete the procurement by March 2020
- Propose new permitting policies for high-impact special events neighborhoods with City Council in FY 2019-20

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The KBHCCD hosts more than 100 events annually, with definite bookings through 2026, while OSE issues more than 700 permits annually. CCT continues to see revenue growth. Revenues for FY 2018-19 forecast a four percent increase over FY 2017-18, with food and beverage as the key driver. With the recent approval of a management agreement with Spectra Venue Management, the FY 2019-20 budget includes a revenue increase of five percent and a decrease of expenditures of one percent.

CONVENTION & EVENT SERVICES

The FY 2019-20 budget and the FY 2020-21 planned budget focus on ensuring the management company increases revenue generation, enhances customer experiences, and implements business efficiencies to reduce costs. City staff, along with the management company, will focus on the implementation of a master plan that addresses both facility-wide capital needs and the activation of outdoor spaces. Noteworthy items for FY 2019-20 include annual events such as the National Cheerleaders Association High School National Championship and the Mecum Auto Auction, as well as large citywide events, including the Printing United Show, Keller Williams Family Reunion, MRO America Conference & Exhibits, USA Volleyball Girls Junior National Championships, O'Reilly Auto Parts Managers' Conference, and the AT&T Business Summit.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$6,367,347	\$6,321,452	\$2,623,706	\$2,850,372
Supplies - Materials	\$3,844,947	\$4,159,070	\$2,628,691	\$2,628,691
Contractual - Other Services	\$98,435,621	\$99,611,456	\$109,105,857	\$108,957,663
Capital Outlay	\$0	\$16,000	\$0	\$0
Expense Total	\$108,647,915	\$110,107,979	\$114,358,254	\$114,436,726
Reimbursements	\$0	\$(43,148)	\$0	\$0
Department Total	\$108,647,915	\$110,064,831	\$114,358,254	\$114,436,726

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Convention Hotel Tax Rebate Fund	\$10,882,465
Department Total	\$10,882,465

CONVENTION & EVENT SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	135.00	74.86	30.50	31.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	5.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	2.29	0.00	0.00
Department Total	140.00	77.14	30.50	31.00

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add one Administrative Specialist and one Architect position funded from existing revenues (1.00 FTEs).	2	\$0	\$0
Increase transfer to the capital construction fund per the Spectra management agreement.	0	\$7,324,325	\$7,324,325
Eliminate funding for the City of Dallas, Downtown Dallas, Inc., and DART D-Link project.	0	\$(332,991)	\$(332,991)
Eliminate 107 positions in association with the Spectra management agreement (107 FTEs).	(107)	\$0	\$0
Department Total	(105)	\$6,991,334	\$6,991,334

CONVENTION & EVENT SERVICES

REVENUE CATEGORY BY SERVICE

Convention and Event Services is an Enterprise Fund. These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Dallas Convention Center	Charges For Services	\$30,480,945	\$33,134,841	\$33,125,881	\$33,120,632
	Interest	\$0	\$687,857	\$0	\$0
	Alcoholic Beverage Tax	\$13,719,111	\$12,410,349	\$14,365,637	\$14,404,466
	Hotel Occupancy Tax	\$64,249,315	\$63,631,496	\$66,423,441	\$66,463,084
	Gain On Sale Of Lt Investment	\$0	\$(24)	\$0	\$0
	Other	\$0	\$1,509	\$250,000	\$250,000
Total Service		\$108,449,371	\$109,866,028	\$114,164,959	\$114,238,182
Office of Special Events	Charges For Services	\$125,040	\$125,300	\$119,791	\$125,040
Total Service		\$125,040	\$125,300	\$119,791	\$125,040
Union Station	Charges For Services	\$73,504	\$73,504	\$73,504	\$73,504
Total Service		\$73,504	\$73,504	\$73,504	\$73,504
Department Total	Total Revenue	\$108,647,915	\$110,064,831	\$114,358,254	\$114,436,726

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Average building occupancy rate	60%	59.5%	60%	60%
Percentage of survey respondents who rated overall experience as "excellent" or "good"	90%	91%	90%	90%

CONVENTION & EVENT SERVICES

SERVICE DESCRIPTION AND BUDGET

Convention Center Debt Service: Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD’s outstanding revenue refunding and improvement bonds.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$23,484,663	\$23,484,663	\$23,481,413	\$23,481,663

Dallas Convention Center: Through a management agreement, staff operates KBHCCD, one of the region’s most powerful economic engines. The Convention Center generates dollars that reduce the burden to local taxpayers, creating regionwide jobs and economic benefits. With more than one million square feet of exhibit space, KBHCCD hosts an average of 101 professional, religious, corporate, consumer, trade sports, and educational events each year.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$83,682,653	\$85,178,887	\$89,358,333	\$89,372,623

Office of Special Events (OSE): Serves as the regulatory authority for permitting outdoor special events, street pole banners, and neighborhood farmers markets. OSE promotes economic development in the city by facilitating the development and growth of new and existing events and activities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$699,649	\$627,815	\$738,758	\$737,919

Union Station: Serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, American Railroad Passenger Corporation (AMTRAK), and Trinity Railway Express (TRE). CCT oversees the operations of Union Station.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$780,950	\$773,466	\$779,750	\$844,521



DALLAS WATER UTILITIES

MISSION

The mission of Dallas Water Utilities (DWU) is to provide water and wastewater services vital to the health and safety of Dallas residents and our customers.

DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the route from the IPL to Bachman Water Treatment Plant
- Develop a strategy to address unserved areas within the city of Dallas
- Provide high-quality water to meet the demands of retail and wholesale customers and ensure adequate pressure for fire protection
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Protection Agency and Texas Commission on Environmental Quality treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Provide timely and quality customer service
- Provide planning, design, and construction of capital projects to ensure adequate and appropriate improvements within the water and wastewater systems
- Ensure accountability of funds and prudent management of DWU's financial resources

FUNCTIONAL ORGANIZATION CHART



DALLAS WATER UTILITIES

DEPARTMENT SUMMARY

The FY 2019-20 budget of \$681,220,919 and FY 2020-21 planned budget of \$711,793,613 will continue to operate and maintain three water treatment plants, pump stations, storage and fire protection, and 4,986 miles of mains providing 141 billion gallons of drinking water annually to 2.5 million people in Dallas and 23 customer cities; and two wastewater treatment plants, laboratories, and 4,046 miles of wastewater mains to provide treatment of 60 billion gallons of wastewater annually for Dallas and 11 customer cities while meeting all water and wastewater regulatory requirements. The budgets will manage capital improvement projects from inception through startup, ensure the City has water both now and in the future, and provide for water meter reading, billing, collection, and customer service activities for more than 300,000 accounts monthly.

Major increases in the FY 2019-20 budget include an enhancement of three positions for Water Production’s water quality improvements and additional capital program financing to support proper maintenance and replacement of DWU infrastructure. The Sabine River Authority/Lake Fork settlement will result in no retail revenue increases for FY 2019-20.

Major increases in the planned budget include increased financing for the IPL project and a revenue bond sale. The planned budget also includes an enhancement of two Systems Programming positions to more efficiently manage the department’s Laboratory and Information Management System (LIMS) and Supervisory Control and Data Acquisition (SCADA) systems.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$106,270,647	\$103,732,165	\$110,567,254	\$112,822,591
Supplies - Materials	\$96,586,343	\$88,636,608	\$94,997,426	\$95,723,010
Contractual - Other Services	\$466,526,829	\$430,539,953	\$480,044,661	\$507,815,603
Capital Outlay	\$4,871,742	\$4,663,916	\$4,684,789	\$4,684,789
Expense Total	\$674,255,561	\$627,572,642	\$690,294,130	\$721,045,993
Reimbursements	\$(8,764,166)	\$(8,766,766)	\$(9,073,211)	\$(9,252,380)
Department Total	\$665,491,395	\$618,805,876	\$681,220,919	\$711,793,613

DALLAS WATER UTILITIES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Department Support	\$(6,643,839)	\$(6,811,023)
General Fund Reimbursements	\$(2,179,372)	\$(2,191,357)
Contractor Reimbursements	\$(250,000)	\$(250,000)
Department Total	\$(9,073,211)	\$(9,252,380)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	1,419.00	1,365.00	1,429.00	1,431.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	150.26	140.29	140.26	140.26
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	1,569.26	1,505.28	1,569.26	1,571.76

DALLAS WATER UTILITIES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Increase financing for the Integrated Pipeline project from fund balance.	0	\$0	\$22,520,989
Add two Systems Programmers to manage the Laboratory and Information Management System (LIMS) (2.00 FTEs).	2	\$0	\$150,538
Department Total	2	\$0	\$22,671,527

DALLAS WATER UTILITIES

REVENUE CATEGORY BY SERVICE

Dallas Water Utilities is an Enterprise Fund department and so recovers its operating costs through user charges and non-property tax revenues. DWU is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the Utility Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Water Utilities Capital Program Management	Proceeds-Sale of Fixed Assets	\$0	\$13,675	\$0	\$0
Total Service		\$0	\$13,675	\$0	\$0
Water Planning, Financial and Rate Services	Charges for Services	\$6,143,312	\$5,490,943	\$4,533,543	\$6,143,312
	Fines & Forfeitures	\$2,500	\$1,602	\$2,500	\$2,500
	Interest	\$4,000,000	\$7,795,523	\$5,000,000	\$5,000,000
	Proceeds-Sale of Fixed Assets	\$22,500	\$24,454	\$22,500	\$22,500
	Customer Charges	\$654,617,265	\$598,593,814	\$660,707,165	\$672,393,001
	Charges to Another City Depts	\$20,000	\$12,935	\$20,000	\$20,000
	Gain on Sale of Lt Investment	\$0	\$(153)	\$0	\$0
	Other	\$200,000	\$80,233	\$200,000	\$200,000
Total Service		\$665,005,577	\$611,999,351	\$670,485,708	\$683,781,313
Department Total	Total Revenue	\$665,005,577	\$612,013,026	\$670,485,708	\$683,781,313

DALLAS WATER UTILITIES

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Compliance with state and federal standards and regulations for drinking water	100%	100%	100%	100%
Small diameter pipelines replaced annually	90	90	90	90
Meter reading accuracy rate	99.50%	99.50%	99%	99%
Total value of capital projects awarded	\$300,000,000	\$298,557,000	\$315,800,000	\$348,792,500
Main breaks per 100 miles of main	26	26	25	24
Number of sanitary sewer overflows per 100 miles of main	3	3	3	3

SERVICE DESCRIPTION AND BUDGET

DWU General Expense: Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$95,178,589	\$91,342,232	\$96,383,784	\$96,425,542

Wastewater Collection: Provides 24/7 operation and maintenance of more than 4,046 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$21,007,415	\$20,064,134	\$21,133,328	\$21,490,941

Wastewater Treatment: Operates and maintains two wastewater treatment plants that treat 60 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reuse effluent water to local area golf courses as a service for the residents of Dallas.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$52,478,323	\$51,003,208	\$53,771,488	\$54,333,981

DALLAS WATER UTILITIES

Water Capital Funding: Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$323,431,047	\$290,621,251	\$330,728,092	\$357,423,192

Water Planning, Financial, and Rate Services: Develops and manages DWU's annual operating budget of more than \$681 million, coordinates and prepares the annual capital budget of more than \$315 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$4,053,380	\$3,921,675	\$4,827,625	\$4,893,127

Water Production and Delivery: Operates and maintains three water purification plants, pump stations, storage tanks, and 4,986 miles of distribution system pipelines to provide 141 billion gallons of drinking water and fire protection to more than 2.5 million people.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$126,657,096	\$119,678,483	\$129,603,718	\$131,665,168

Water Utilities Capital Program Management: Provides management for capital improvement projects totaling approximately \$315 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$14,264,743	\$14,512,304	\$15,115,120	\$15,404,834

Water Utilities Customer Account Services: Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$28,420,802	\$27,662,589	\$29,657,766	\$30,156,828



DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

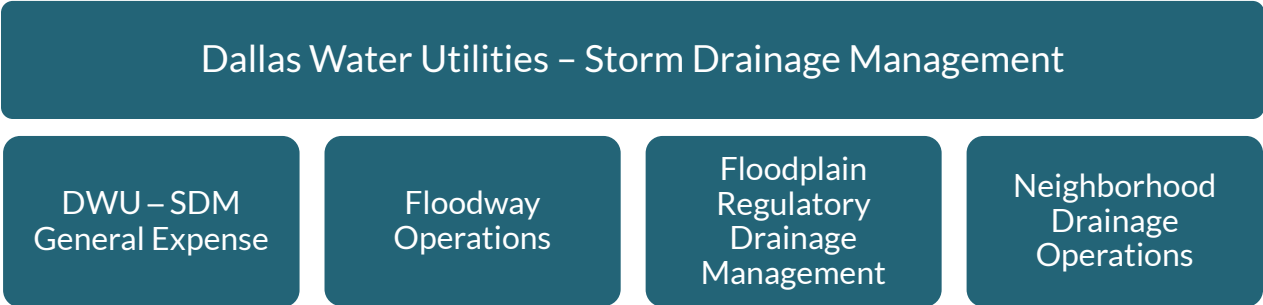
MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

DEPARTMENT GOALS

- Award a professional services contract for a Storm Drainage Comprehensive Assessment and Update
- Meet program regulatory requirements
- Ensure public/private infrastructure and development are designed to avoid flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Monitor and respond to floodway and neighborhood drainage issues during rainfall events
- Maintain pump station uptime at 92 percent or greater

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and planned FY 2020-21 budget for Dallas Water Utilities – Storm Drainage Management will continue to operate and maintain 1,963 miles of storm drainage pipes, seven pump stations with a capacity of 2.8 billion gallons per day, and 30 miles of flood control levees required for compliance with drainage system regulations throughout the city. The budgets provide for the operation, maintenance, and inspection of citywide drainage systems, performance of compliance inspections, enforcement, asset inventory, water quality monitoring, public outreach, and management of floodplains through planning, design, and construction of capital improvement projects.

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

The FY 2019-20 budget includes an enhancement of \$2.5 million, which will add 32 positions and contract services to expand operational and maintenance activities associated with neighborhood storm drainage. This new service will be funded through a 4.5 percent increase to stormwater fees.

Major increases associated with the FY 2020-21 budget include increases in capital program financing to continue expanding the neighborhood drainage program through implementation of projects that address repetitive flooding and replacing inadequate drainage systems to meet federal standards for flood risk management. This program builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure as both planned and response activities.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$14,720,652	\$12,425,234	\$16,665,949	\$16,877,414
Supplies - Materials	\$3,168,067	\$3,348,526	\$3,336,175	\$3,665,544
Contractual - Other Services	\$40,299,494	\$42,408,453	\$41,073,204	\$43,274,528
Capital Outlay	\$430,955	\$436,955	\$43,840	\$43,840
Expense Total	\$58,619,168	\$58,619,168	\$61,119,168	\$63,861,326
Reimbursements	\$(182,331)	\$(182,331)	\$(182,331)	\$(182,331)
Department Total	\$58,436,837	\$58,436,837	\$60,936,837	\$63,678,995

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Dallas Water Utilities	\$(182,331)	\$(182,331)
Department Total	\$(182,331)	\$(182,331)

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	227.70	165.00	262.00	262.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.60	7.00	8.60	8.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	236.30	172.00	270.60	270.60

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Increase transfer to the capital improvement fund supported by additional revenues.	0	\$0	\$2,742,158
Create new division dedicated to the neighborhood drainage program (32.00 FTEs).	32	\$2,500,000	\$2,500,000
Department Total	32	\$2,500,000	\$5,242,158

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

REVENUE CATEGORY BY SERVICE

Dallas Water Utilities – Storm Drainage Management is an Enterprise Fund department and so recovers its operating costs through user charges and non-property tax revenues. The department is responsible for forecasting, collecting, and monitoring the following revenues that are deposited.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Floodplain Regulatory Drainage Management	Licenses & Permits	\$0	\$26,000	\$26,000	\$26,000
Total Service		\$0	\$26,000	\$26,000	\$26,000
DWU - SDM General Expense	Charges For Services	\$58,436,837	\$58,436,837	\$60,910,837	\$63,652,995
	Gifts and contributions	\$0	\$500	\$0	\$0
	Other	\$0	\$2,645	\$0	\$0
Total Service		\$58,436,837	\$58,439,982	\$60,910,837	\$63,652,995
Department Total	Total Revenue	\$58,436,837	\$58,465,982	\$60,936,837	\$63,678,995

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of pump station uptime	92%	90%	92%	92%
Percentage of service requests responded to within SLA	96%	TBD	TBD	TBD

SERVICE DESCRIPTION AND BUDGET

DWU - SDM General Expense: Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal, state, and local regulatory framework.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$37,278,302	\$37,278,302	\$36,540,128	\$38,666,279

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

Floodplain Regulatory Drainage Management: Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$3,380,011	\$3,380,011	\$3,273,151	\$3,279,559

Floodway Operations: Provides floodway and neighborhood drainage system maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$11,921,502	\$11,921,502	\$11,416,634	\$11,981,032

Neighborhood Drainage Operations: Manages, operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues. Neighborhood Drainage Operations will be established as a separate service, effective in FY 2019-20.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$5,857,022	\$5,857,022	\$9,706,924	\$9,752,125



MUNICIPAL RADIO

MISSION

The mission of WRR 101.1 FM is to provide its audience within the Dallas and North Texas region with an engaging and entertaining listening experience and provide advertisers with effective access to the arts consumer market in the region.

DEPARTMENT GOALS

- Increase audience reach and engagement by reaching more than 300,000 total weekly listeners and increasing total time spent listening
- Achieve positive net revenue

FUNCTIONAL ORGANIZATION CHART

WRR Municipal Radio

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget for WRR support the station’s mission to provide 24-hour classical music programming to Dallas residents and the North Texas region and serve as a vital marketing partner to Dallas-area arts organizations through on-air promotions, event notices, and discounted advertising rates. As an Enterprise Fund, WRR operates at no expense to the taxpayer. WRR will continue live broadcasts of City Council agenda meetings instead of regular programming and advertising for revenue.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$1,220,180	\$1,202,248	\$1,183,666	\$1,257,851
Supplies - Materials	\$89,877	\$90,826	\$81,319	\$81,386
Contractual - Other Services	\$766,671	\$780,610	\$802,797	\$801,297
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$2,076,728	\$2,073,684	\$2,067,782	\$2,140,534
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$2,076,728	\$2,073,684	\$2,067,782	\$2,140,534

MUNICIPAL RADIO

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	14.00	11.50	13.50	13.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	14.00	11.50	13.50	13.50

REVENUE CATEGORY BY SERVICE

Municipal Radio is an Enterprise Fund. These funds are fully supported by charges for service. Each fund establishes revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
WRR Municipal Radio Classical Music	Charges for Services	\$36,313	\$36,313	\$36,000	\$37,000
	Interest	\$15,000	\$15,000	\$15,000	\$15,000
	Customer Charges	\$2,127,500	\$1,735,340	\$2,110,634	\$2,140,634
	Gain on Sale Of Lt Investment	\$0	\$(1)	\$0	\$0
Total Service		\$2,178,813	\$1,786,652	\$2,161,634	\$2,192,634
Department Total	Total Revenue	\$2,178,813	\$1,786,652	\$2,161,634	\$2,192,634

MUNICIPAL RADIO

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Total audience (as measured by Nielsen)	N/A	320,000	325,000	325,000
Average time spent listening (TSL hours, as measured by Nielsen)	N/A	3.25	3.25	3.25
Number of EWRR community and marketing events	N/A	100	100	100

SERVICE DESCRIPTION AND BUDGET

WRR Municipal Radio: Broadcasts classical music and other musical programming and promotes culture and arts. Using a commercial model, the station sells commercial airtime and sponsorships to generate revenue to fund operations.				
Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$2,076,728	\$2,073,684	\$2,067,782	\$2,140,534



SANITATION SERVICES

MISSION

The mission of Sanitation Services (SAN) is to benefit our community and environment while garnering benefit from our waste resources. SAN accomplishes this by providing excellent customer services that promote waste reduction, resource recovery, and support for the City’s sustainability efforts.

DEPARTMENT GOALS

- Continue the culture of service first to enhance quality and timely customer service by reducing missed calls, accidents and equipment spills, and increasing on-time collections, fleet availability, and the waste diversion rate
- Continue strategic partnerships with other City departments on targeted quality of life initiatives such as illegal dumping, litter, and homeless encampment cleanups
- Complete development and implementation of departmental dashboards and scorecards focusing on safety, quality, efficiency, and customer service
- Increase the use of technology for safety and performance improvement initiatives and issue procurement request for a Mobile Resource Management (MRM) system
- Develop and implement outreach and education program related to the new brush and bulk ordinance changes to be implemented in FY 2019-20
- Update the City’s Long-Range Solid Waste Management Plan
- Continue the enhanced fleet replacement program
- Finalize process to begin construction of a new customer processing facility (scale house) at the McCommas Bluff Landfill
- Increase personnel resources, specifically Mechanics, Senior Truck Drivers, and Heavy Equipment Operators to meet current solid waste volume demands
- Issue new procurement for temporary industrial labor contract and establish a new contract by January 2020

FUNCTIONAL ORGANIZATION CHART



SANITATION SERVICES

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget will allow SAN to continue providing weekly refuse and recycling collection services and monthly bulk/brush collection to approximately 240,000 residential households. The department will also continue providing disposal services six days a week to more than 1,300 daily customers who bring more than 1.7 million tons to the McCommas Bluff Landfill annually, operating three regional transfer stations, and funding education and diversion program development as outlined in the City's Zero Waste Plan and dead animal collection services.

The FY 2019-20 budget increases the monthly residential Sanitation Services fee by 4.95 percent from \$27.29 to \$28.64. This change is primarily driven by increased personnel costs (merit, overtime, and health care costs), contract labor costs related to the living wage increase, fuel, equipment maintenance, fleet replacement debt costs to address an aging fleet, and increases in the City's internal technology costs. The McCommas Bluff Landfill gate rate will increase by 8.57 percent, from \$26.25 to \$28.50 per ton. Sanitation Services will also add a new customer processing fee of \$2.00 per ton for customers who are using and paying for individualized transactions at the landfill's scale house.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$35,395,512	\$37,237,310	\$38,273,195	\$39,921,582
Supplies - Materials	\$7,481,534	\$7,488,654	\$7,852,420	\$7,852,420
Contractual - Other Services	\$71,501,771	\$73,899,383	\$76,224,938	\$83,860,768
Capital Outlay	\$0	\$271,730	\$0	\$0
Expense Total	\$114,378,817	\$118,897,077	\$122,350,553	\$131,634,770
Reimbursements	\$(221,352)	\$(221,352)	\$(221,352)	\$(221,352)
Department Total	\$114,157,465	\$118,675,725	\$122,129,201	\$131,413,418

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Non-Departmental Reimbursement	\$(221,352)	\$(221,352)
Department Total	\$(221,352)	\$(221,352)

SANITATION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	525.73	499.03	534.25	543.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	93.30	118.41	112.92	112.92
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	619.03	617.44	647.17	656.42

SANITATION SERVICES

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add 17 positions and equipment to landfill operations to support increased landfill usage (12.75 FTEs).	17	\$980,370	\$1,149,984
Add funding for Mobile Resource Management cameras and software.	0	\$100,000	\$304,000
Add four Laborer II positions to improve residential collection operations and reduce overtime at district offices and transfer stations.	4	\$45,060	\$62,444
Increase transfer to capital improvement fund.	0	\$3,014,313	\$4,068,368
Transfer five positions in FY 2019-20 to Dallas Animal Services for dead animal remains collection. SAN will continue to reimburse DAS for this service.	(5)	\$0	\$0
Add an additional 22 position numbers in FY 2019-20 for administrative purposes.	22	\$0	\$0
Department Total	38	\$4,139,743	\$5,584,796

SANITATION SERVICES

REVENUE CATEGORY BY SERVICE

Sanitation Services is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Brush-Bulk Waste Removal Services	Charges For Services	\$148,347	\$126,581	\$173,087	\$173,087
Total Service		\$148,347	\$126,581	\$173,087	\$173,087
City Facility Services	Charges For Services	\$794,394	\$590,182	\$839,759	\$851,668
Total Service		\$794,394	\$590,182	\$839,759	\$851,668
Landfill Services	Charges For Services	\$30,339,555	\$32,835,322	\$32,366,052	\$36,206,703
	Interest	\$0	\$(93,327)	\$0	\$0
	Proceeds-Sale Of Fixed Assets	\$0	\$701	\$0	\$0
	Other	\$0	\$15	\$0	\$0
Total Service		\$30,339,555	\$32,742,711	\$32,366,052	\$36,206,703
Recycling Collection and Waste Diversion	Licenses & Permits	\$0	\$275	\$0	\$0
	Charges For Services	\$882,606	\$628,679	\$650,849	\$650,849
Total Service		\$882,606	\$628,954	\$650,849	\$650,849
Residential Refuse Collection	Charges For Services	\$81,768,472	\$83,750,755	\$85,561,636	\$90,993,293
	Interest	\$224,091	\$831,404	\$537,818	\$537,818
	Gain On Sale Of Lt Investment	\$0	\$(17)	\$0	\$0
	Other	\$0	\$5,155	\$0	\$0
Total Service		\$81,992,563	\$84,587,297	\$86,099,454	\$91,531,111
Department Total	Total Revenue	\$114,157,465	\$118,675,725	\$120,129,201	\$129,413,418

SANITATION SERVICES

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of on-time collection pickups	99.90%	99.90%	99.90%	99.90%
Missed refuse and recycling collections per 10,000 service opportunities	11	13.6	11.5	11.5
Percentage of rear loader availability	85%	78.50%	85%	85%
Percentage of automated fleet availability	85%	71.25%	85%	85%
Residential recycling tons collected	55,000	45,038	55,000	55,000
Residential recycling diversion rate	19%	18%	19%	19%

SERVICE DESCRIPTION AND BUDGET

Animal Remains Collection (ARC): Sanitation provides the funding and support for the ARC service. The service is managed by Dallas Animal Services and provides for the prompt (seven days a week) and respectful recovery and disposal of animal remains from residences, public rights-of-way, and animal clinics. ARC removes approximately 24,000 animal remains annually.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$738,655	\$740,140	\$499,619	\$517,192

Brush and Bulk Waste Removal Services: Provides monthly bulk and brush collections to approximately 240,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$17,244,610	\$22,875,289	\$20,100,062	\$21,271,367

City Facility Services: Provides waste collection services for approximately 205 City facilities, 200 recycling collection locations, and other neighborhood drop-off sites. This service is provided through contracted vendors and Sanitation Services refuse and recycling dumpster collection staff.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$794,394	\$818,186	\$839,759	\$851,680

SANITATION SERVICES

Landfill Services: The McCommas Bluff Landfill accepts more than 1.8 million tons of waste annually from residential and business customers and disposes of the waste in accordance with government rules and regulations. The landfill also utilizes advanced landfill gas recovery technology to create positive revenue.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$37,288,384	\$34,960,233	\$40,875,909	\$45,206,297

Recycling Collection and Waste Diversion: Provides weekly residential recycling collection services to approximately 192,000 customers. This division also provides for household hazardous waste disposal services.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$13,745,275	\$13,401,126	\$14,018,347	\$14,790,572

Residential Refuse Collection: Dallas households generate approximately 240,000 tons of refuse each year. Sanitation Services crews remove and dispose of waste each week for approximately 240,000 households. This division also includes the operation of three regional transfer stations.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$44,346,147	\$45,880,751	\$45,795,505	\$48,776,310



SUSTAINABLE DEVELOPMENT & CONSTRUCTION

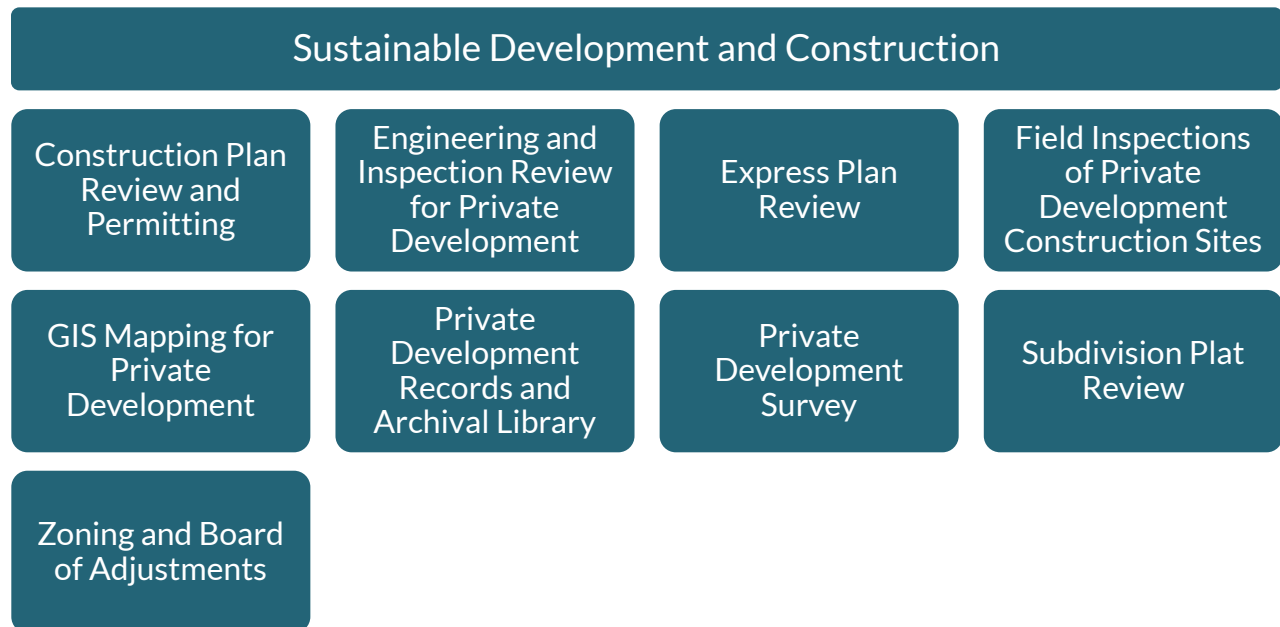
MISSION

Sustainable Development and Construction (DEV) is dedicated to excellence by partnering with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Finalize the plan to relocate Building Inspection staff from the Oak Cliff Municipal Center or renovate that facility to provide a safer and more functional workplace resulting in an enhanced experience and level of service for both customers and staff
- Establish a culture of continuous improvement
- Complete rollout of Phase II of the electronic plan review system
- Meet with panel of stakeholders and experts to evaluate departmental operations and recommend enhancements based on best practices
- Upgrade INOVA cashiering system
- Upgrade POSSE permit tracking system to Winchester (web-based front end)
- Analyze the Development Code for necessary updates to ensure the orderly development of Dallas

FUNCTIONAL ORGANIZATION CHART



SUSTAINABLE DEVELOPMENT & CONSTRUCTION

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget build on existing human capital and technology to provide services associated with the review and inspection of development within the city of Dallas. The Enterprise Fund supports four divisions: Building Inspection, Engineering, Current Planning, and GIS/Technology. During the next two years, DEV anticipates facilitating more than \$7.5 billion in permit valuations related to construction activity, issuing more than 65,000 building permits, conducting at least 400,000 inspections, issuing more than 10,000 Certificates of Occupancy, and processing at least 500 zoning changes. The FY 2020-21 budget includes two additional engineers between Paving/Drainage and Water/Wastewater review to build redundant capacity in each section, better manage review times, and more efficiently serve the Q-Team. DEV continues to strive to leverage technology to improve service delivery.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$22,864,781	\$22,742,827	\$23,269,218	\$24,042,772
Supplies - Materials	\$395,233	\$547,609	\$394,817	\$395,762
Contractual - Other Services	\$12,462,637	\$12,035,755	\$12,022,806	\$12,039,541
Capital Outlay	\$0	\$696,459	\$0	\$0
Expense Total	\$35,722,651	\$36,022,650	\$35,686,841	\$36,478,075
Reimbursements	\$(1,151,532)	\$(1,151,532)	\$(1,135,851)	\$(1,113,386)
Department Total	\$34,571,119	\$34,871,118	\$34,550,990	\$35,364,689

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Dallas Water Utilities	\$(599,177)	\$(599,177)
Department Support	\$(378,979)	\$(339,120)
Sustainable Development and Construction Reimbursement	\$(157,695)	\$(175,089)
Department Total	\$(1,135,851)	\$(1,113,386)

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	278.66	280.33	279.33	280.83
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.80	2.88	2.80	2.80
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	281.46	283.21	282.13	283.63

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add two Professional Engineer positions for Paving and Drainage and Water/Wastewater reviews (1.50 FTEs).	2	\$0	\$133,055
Transfer one Administrative Specialist II position in FY 2019-20 to the Office of Historic Preservation. Funded by transfer of Sustainable Development and Construction General Fund.	(1)	\$0	\$0
Department Total	1	\$0	\$133,055

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

REVENUE CATEGORY BY SERVICE

Sustainable Development and Construction is an Enterprise Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. Each fund generates revenue-based fees and charges to recoup the costs of providing the services.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Construction Plan Review and Permitting	Licenses & Permits	\$356,078	\$356,078	\$359,639	\$363,235
	Charges For Services	\$31,235,952	\$31,374,476	\$31,548,311	\$31,863,795
	Interest	\$227,923	\$227,923	\$230,202	\$232,504
	Customer Charges	\$1,726	\$1,726	\$1,743	\$1,761
	Other	\$114,456	\$114,456	\$114,694	\$115,850
Total Service		\$31,936,135	\$32,074,659	\$32,254,589	\$32,577,145
Zoning - Board of Adjustment	Charges For Services	\$1,207,713	\$1,207,713	\$1,219,790	\$1,231,989
Total Service		\$1,207,713	\$1,207,713	\$1,219,790	\$1,231,989
Department Total	Total Revenue	\$33,143,848	\$33,282,372	\$33,474,379	\$33,809,134

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of inspections performed same day as requested	98%	97%	98%	98%
Percentage of single-family permits reviewed within three days	85%	87%	85%	85%
Overall permit value in dollars	\$4,000,000	\$4,909,255	\$4,000,000	\$4,000,000
Percentage of commercial reviews completed in 15 days	95%	97.5%	95%	95%
Percentage of express projects completed in 12 days	75%	96%	75%	75%
Percentage of plat technical reviews completed in 15 days	95%	98.5%	95%	95%

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

SERVICE DESCRIPTION AND BUDGET

Construction Plan Review and Permitting: Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$15,713,094	\$15,949,411	\$15,286,076	\$15,946,213

Engineering and Inspection Review for Private Development: Reviews and approves engineering plans for infrastructure improvements that will be dedicated to the City by private developers and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$2,482,358	\$2,490,661	\$2,315,282	\$2,674,694

Express Plan Review: Provides an expedited and coordinated construction plan review process for an additional fee (for new construction, remodels, renovations, and Certificates of Occupancy) and provides pre-development trade coordination meetings for projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$1,399,319	\$1,399,319	\$1,667,400	\$1,456,961

Field Inspections of Private Development Construction Sites: Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$9,951,018	\$9,997,580	\$10,129,768	\$10,150,083

GIS Mapping for Private Development: Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$980,478	\$980,478	\$1,145,551	\$1,030,400

SUSTAINABLE DEVELOPMENT & CONSTRUCTION

Private Development Records and Archival Library: Records and archives building plans and permits, maintains and provides historical records on permitted building plans and inspection reports, and responds to Open Records Requests.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$1,127,236	\$1,127,236	\$1,179,680	\$1,181,994

Private Development Survey: Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$633,869	\$633,869	\$468,371	\$617,054

Subdivision Plat Review: Administers and processes plat and replat submissions, responds to inquiries on platting regulations, and grows the tax base through the creation of legal building sites for new construction.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$552,877	\$552,877	\$583,681	\$565,457

Zoning and Board of Adjustments: Reviews and processes development applications in compliance with development codes, adopted City plans, policies, and accepted land use principles, including zoning cases, special exceptions, variances, and development plans.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Fund	\$1,730,870	\$1,739,687	\$1,775,181	\$1,741,833

EMPLOYEE BENEFITS

MISSION

The mission of Employee Benefits is to cultivate a culture of improved health and wellness for employees, retirees, and their families. The Benefits Service Center (BSC) cultivates this culture by providing excellence in benefits administration through empathy in our service delivery and with desirable benefits products and program options.

DEPARTMENT GOALS

- Achieve and maintain a 90 percent or higher average satisfaction rating based on customer interaction and experience with the benefits team
- Leverage technology to improve delivery of benefits services by allowing plan enrollments and changes through an online portal
- Increase overall fitness center membership by five percent annually through more vigorous and targeted outreach and communications strategies
- Integrate core benefits administration with health and wellness initiatives and programs to lower health care costs for the employee and the organization through strategic plan design and implementation using data-driven statistics
- Establish a quarterly review of vendor contract compliance and service-level delivery expectations

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Employee Benefits administers the City of Dallas’ health plan. The plan design includes three distinct health benefit options to suit the needs of the diverse employee population of the City.

The first plan is a Health Reimbursement Arrangement (HRA). An HRA, also referred to as a health reimbursement account, is an IRS-approved, employer-funded, tax-advantaged employer health benefit plan that reimburses employees for out-of-pocket medical expenses and individual health insurance premiums. This plan will be phased out in 2021, so employees are being given one year to use any funds remaining in their HRA account and transition to the Copay or HSA plans, in alignment with offerings by peer organizations.

EMPLOYEE BENEFITS

The second plan is a Premium Copay Plan – Exclusive Provider Organization (EPO). As members of an EPO, employees use the doctors and hospitals within the EPO network. The Premium Copay EPO plan offers \$25 copays for primary office visits and \$50 copays for specialist visits, providing better predictability and cost control for employees. Also, it gives access to fixed cost services for urgent care and telehealth while having a lower deductible.

The third plan is a Health Savings Account (HSA). An HSA is a tax-advantaged medical savings account available to those enrolled in a high-deductible health plan (HDHP). The funds contributed to the account are not subject to federal income tax at the time of deposit.

The new health plan design encourages a controlled ramp-up in participation in the HSA program over three to five years—with incremental increases in employee accountability. Also, the integration of wellness and a suite of customized voluntary benefits is designed to optimize cash efficiency for employees and the City. HSA participants typically respond to the opportunity to generate real savings when they focus on wellness instead of just absorbing more of the risk burden.

ANNUAL OPERATING EXPENSE BY CATEGORY

Employee Benefits (Fund 0278)

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$612,470	\$610,523	\$620,865	\$622,617
Supplies - Materials	\$27,411	\$27,411	\$27,273	\$27,273
Contractual - Other Services	\$409,657	\$409,657	\$366,003	\$370,082
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$1,049,538	\$1,047,591	\$1,014,141	\$1,019,972
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$1,049,538	\$1,047,591	\$1,014,141	\$1,019,972

Wellness (Fund 0286)

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$321,904	\$321,904	\$385,269	\$392,545
Supplies - Materials	\$1,036	\$1,036	\$1,036	\$1,036
Contractual - Other Services	\$35,918	\$35,918	\$36,696	\$36,827
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$358,858	\$358,858	\$423,001	\$430,408
Reimbursements	\$0	\$0	\$(64,138)	\$(64,138)
Department Total	\$358,858	\$358,858	\$358,863	\$366,270

EMPLOYEE BENEFITS

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Human Resources Reimbursement	\$(64,138)	\$(64,138)
Department Total	\$(64,138)	\$(64,138)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Employee Benefits

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	7.00	7.00	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	7.00	7.00	7.00	7.00

EMPLOYEE BENEFITS

Wellness

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	3.50	2.63	4.00	4.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	3.50	2.63	4.00	4.00

SERVICE DESCRIPTION AND BUDGET

Employee Benefits

Benefits Administration Services: Administers the health benefits program for City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$1,049,538	\$1,047,591	\$1,014,141	\$1,019,972

Wellness

Wellness Program: Administers the wellness program for City employees. The wellness program is designed to engage employees in activities to improve their health and lower long-term health care costs.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$358,858	\$358,858	\$358,863	\$366,270

EQUIPMENT & FLEET MANAGEMENT

MISSION

Equipment and Fleet Management (EFM) is committed to providing effective and efficient fleet services in support of City service delivery.

DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize EFM’s Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City’s total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

EFM provides customer departments with reliable and efficient vehicles and equipment to meet their service delivery needs. The department maintains approximately 5,400 units of equipment/vehicles serviced at six strategically located service centers and is responsible for providing fleet asset management and repair, motor pool, outside rental, and fuel purchasing and delivery to City departments. The 2018 Fleet Management Study provides a roadmap for future success by outlining changes and areas for innovation by implementing fleet governance, restructuring the existing preventive maintenance (PM) program, and expanding the use of the City’s Fleet Management System (M5).

The 2018 Fleet Management Study included an analysis of the funding needed over five years to replace fleet vehicles under current replacement standards. Of the \$303.8 million identified, more than \$80 million is for Dallas Fire-Rescue vehicles, with another \$120 million for vehicles driven by Sanitation and Dallas Water Utilities combined.

EQUIPMENT & FLEET MANAGEMENT

To address this funding need and increase customer department service productivity, the FY 2019-20 budget increases the funding for replacement units more than 100 percent from \$10 million to approximately \$21.5 million annually for general-purpose fleet. In addition, the budget includes \$21.5 million to replace Dallas Fire-Rescue heavy apparatus, \$3.5 million to replace Police squad cars, approximately \$4.5 million for Dallas Water Utilities equipment, \$520,000 for Aviation equipment needs, and \$3 million to replace Sanitation vehicles.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$18,163,456	\$17,471,545	\$18,747,702	\$19,750,490
Supplies - Materials	\$26,186,656	\$25,957,279	\$25,296,730	\$25,509,941
Contractual - Other Services	\$14,911,561	\$16,581,147	\$15,492,090	\$15,745,909
Capital Outlay	\$149,358	\$3,504,351	\$70,846	\$70,846
Expense Total	\$59,411,031	\$63,514,322	\$59,602,727	\$61,041,314
Reimbursements	\$(3,248,514)	\$(6,848,693)	\$(3,371,496)	\$(3,402,727)
Department Total	\$56,162,517	\$56,665,629	\$56,235,872	\$57,674,459

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Department Support	\$(1,661,247)	\$(1,692,478)
Miscellaneous Reimbursement	\$(86,506)	\$(86,506)
Storm Drainage Management Reimbursement	\$(1,555,071)	\$(1,555,071)
Communication and Information Services Reimbursement	\$(30,604)	\$(30,604)
Code Compliance Services Reimbursement	\$(3,068)	\$(3,068)
Office of Risk Management Reimbursement	\$(35,000)	\$(35,000)
Department Total	\$(3,371,496)	\$(3,402,727)

EQUIPMENT & FLEET MANAGEMENT

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Fleet Capital Purchase Fund	\$287,560
Department Total	\$287,560

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	273.00	191.68	257.60	265.60
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	10.90	24.57	17.80	19.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	19.73	6.40	3.90
Department Total	283.90	235.98	281.80	288.50

EQUIPMENT & FLEET MANAGEMENT

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add additional funding for increased costs for disposal of tires and lubricants.	0	\$132,846	\$132,846
Add one Manager II, one Manager III, and four Fleet Parts Specialists to better adjust workload and support operations (4.00 FTEs).	6	\$0	\$423,280
Add funding for enhanced training for mechanics, improving productivity and efficiency.	0	\$0	\$100,000
Add funding for increased contract wrecker service costs.	0	\$450,000	\$450,000
Add funding to replace out-of-compliance refrigerant systems.	0	\$111,403	\$278,614
Department Total	6	\$694,249	\$1,384,740

EQUIPMENT & FLEET MANAGEMENT

REVENUE CATEGORY BY SERVICE

Equipment and Fleet Management is an Internal Service Fund department used to account for goods or services given to one department by another on a cost reimbursement basis. Equipment and Fleet Management is responsible for forecasting, collecting, and monitoring the following revenues that are deposited into the General Fund.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
City Fleet Asset Management	Proceeds-Sale Of Fixed Assets	\$0	\$(85,565)	\$0	\$0
	Gain On Property Sales & Other	\$0	\$27,997	\$0	\$0
Total Service		\$0	\$(57,568)	\$0	\$0
Fuel Procurement and Management	Other	\$2,000	\$3,728	\$2,000	\$2,000
Total Service		\$2,000	\$3,728	\$2,000	\$2,000
Department Support	Interest	\$20,000	\$13,702	\$20,000	\$20,000
	Proceeds-Sale Of Fixed Assets	\$553,261	\$567,065	\$553,261	\$553,261
	Charges To Other City Depts	\$55,087,256	\$55,638,677	\$55,638,362	\$55,846,455
	Other	\$0	\$25	\$0	\$0
Total Service		\$55,660,517	\$56,219,470	\$56,211,623	\$56,419,716
Department Total	Total Revenue	\$55,662,517	\$56,165,629	\$56,213,623	\$56,421,716

EQUIPMENT & FLEET MANAGEMENT

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of fleet eligible for replacement	N/A	N/A	45%	45%
Percentage of vehicles receiving preventive maintenance on schedule	N/A	65%	68%	68%

SERVICE DESCRIPTION AND BUDGET

City Fleet Asset Management: Provides life-cycle coordination for most of the City's fleet (5,400 vehicles). Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$3,424,306	\$3,658,928	\$2,923,403	\$3,175,184

City Fleet Maintenance and Repair: Repairs and maintains 5,400 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/rebuilds). This includes management of parts inventory.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$31,785,133	\$31,503,071	\$32,692,909	\$33,828,783

City Fleet Paint and Body Shop Coordination: Oversees contracted paint and body repairs of City equipment.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$2,313,297	\$3,018,364	\$2,287,300	\$2,289,750

Environmental Services for City Fleet Operations: Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$667,597	\$566,016	\$702,219	\$725,433

EQUIPMENT & FLEET MANAGEMENT

Fuel Procurement and Management: Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$17,972,184	\$17,919,250	\$17,630,041	\$17,655,308



EXPRESS BUSINESS CENTER

MISSION

The Express Business Center’s mission is to provide timely, accurate, efficient, and cost-effective methods of disposal of surplus and unclaimed property, reprographic, and City postal needs while working to encourage continuous improvement within the operations.

DEPARTMENT GOALS

- Support Information and Technology Services with the implementation of print governance to reduce the amount of print jobs (paper, ink, etc.) by five percent over the biennial period
- Implement a remote print job request system
- Increase availability of surplus property to departments by three percent over the biennial period
- Increase the number of items transferred by three percent over the biennial period

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and 2020-21 planned budget for the Express Business Center (EBC) provides for the disposal of surplus and unclaimed property through the City Store, reprographic services, and Citywide U.S. Postal Services. The EBC is also responsible for reviewing, reconciling, and processing bill payments for the office supply contract. The EBC has produced approximately \$7 million in annual revenue through disposal of surplus City property and unclaimed property, realized more than \$50,000 in cost avoidance by transferring rather than purchasing reusable property, and produced more than 1,000 reprographic jobs annually. The EBC serves as the City’s mail distribution center for outgoing/interoffice mail to City facilities. The EBC will continue to review its operations to enhance revenues and increase the efficiency of its services.

EXPRESS BUSINESS CENTER

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$624,318	\$589,983	\$638,481	\$655,134
Supplies - Materials	\$2,076,335	\$2,076,335	\$2,068,041	\$1,963,117
Contractual - Other Services	\$636,843	\$662,886	\$499,459	\$505,424
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$3,337,496	\$3,329,203	\$3,205,981	\$3,123,675
Reimbursements	\$(1,200,000)	\$(1,200,000)	\$(1,200,000)	\$(1,200,000)
Department Total	\$2,137,496	\$2,129,203	\$2,005,981	\$1,923,675

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Office Max Reimbursement	\$(1,200,000)	\$(1,200,000)
Department Total	\$(1,200,000)	\$(1,200,000)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

EXPRESS BUSINESS CENTER

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	9.80	8.70	9.75	9.75
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.10	0.10
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	9.80	8.70	9.85	9.85

REVENUE CATEGORY BY SERVICE

The Express Business Center is an Internal Service Fund department and, as such, generates revenue to fully cover the cost of departmental expenses. The Express Business Center is responsible for forecasting, collecting, and monitoring the following revenues.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Business Services	Charges For Services	\$1,450,740	\$1,450,740	\$1,450,740	\$1,450,740
	Charges To Other City Depts	\$73,050	\$73,050	\$73,050	\$73,050
	Other	\$55,000	\$253,000	\$55,000	\$55,000
Total Service		\$1,578,790	\$1,776,790	\$1,578,790	\$1,578,790
Disposal of Surplus and Police Unclaimed Property	Charges For Services	\$925,000	\$925,000	\$925,000	\$925,000
	Interest	\$0	\$35,962	\$0	\$0
	Proceeds-Sale Of Fixed Assets	\$90,000	\$108,679	\$90,000	\$90,000
	Gain On Sale Of Lt Investment	\$0	\$(1)	\$0	\$0
Total Service		\$1,015,000	\$1,069,640	\$1,015,000	\$1,015,000
Department Total	Total Revenue	\$2,593,790	\$2,846,430	\$2,593,790	\$2,593,790

EXPRESS BUSINESS CENTER

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of reprographs completed within 24 hours	98%	99.27%	98%	98%
Satisfaction with reprographs	98%	99%	98%	98%

SERVICE DESCRIPTION AND BUDGET

Business Services: Provides reprographic services and Citywide mail services. Also responsible for reviewing, reconciling, and processing bill payments for the office supply contract for the City.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$1,624,661	\$1,614,468	\$1,493,351	\$1,405,906

Disposal of Surplus and Police Unclaimed Property: Disposes of City surplus, police-confiscated, and unclaimed property in compliance with Administrative Directive 6-1 and the City Charter. Procurement Services uses public auctions, sealed bids, and a storefront concept (City Store) to display and sell a wide range of property to the public. This service generates approximately \$7 million annually in revenue for the City.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$512,835	\$514,736	\$512,630	\$517,769

INFORMATION & TECHNOLOGY SERVICES —

911

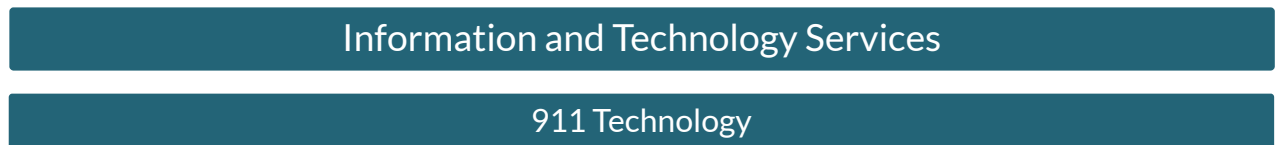
MISSION

The 911 division of Information and Technology Services (ITS) is dedicated to providing secure, reliable, and responsive Public Safety Answering Point (PSAP)/911 system technology and business solutions that facilitate public safety departments' effectiveness in serving residents with emergency services.

DEPARTMENT GOALS

- Assist in deploying a redundant 911 PSAP
- Ensure all phones and computers are up to date and available for PSAP operations

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget provide the IT infrastructure, hardware, software, and technical support for the 911 emergency communication system. Some elements include the technology for call taking, call management, and recording systems, along with display reader boards. During the biennial, the department plans to increase the number of seats at the 911 backup site and hire a consultant to assist the City with evaluating the deployment of a second PSAP.

INFORMATION & TECHNOLOGY SERVICES – 911

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$725,453	\$678,743	\$759,083	\$780,942
Supplies - Materials	\$221,248	\$112,305	\$190,535	\$518,085
Contractual - Other Services	\$14,229,852	\$14,349,273	\$14,343,137	\$14,740,387
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$15,176,553	\$15,140,321	\$15,292,755	\$16,039,414
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$15,176,553	\$15,140,321	\$15,292,755	\$16,039,414

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	7.04	6.43	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	7.04	6.43	7.00	7.00

INFORMATION & TECHNOLOGY SERVICES – 911

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for Computer-Aided Dispatch (CAD) system maintenance contract.	0	\$217,684	\$217,684
Add funding for offsite CAD Disaster Recovery Environment.	0	\$0	\$369,445
Add funding to replace end-of-life CAD system server.	0	\$0	\$327,550
Add funding for the Vesta Analytics software subscription.	0	\$31,280	\$31,280
Department Total	0	\$248,964	\$945,959

REVENUE CATEGORY BY SERVICE

The 911 division of Information and Technology Services is a Special Revenue Fund. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
9-1-1 Technology-Education Services	Charges For Services	\$11,901,705	\$12,163,055	\$11,900,337	\$11,900,337
	Interest	\$117,107	\$187,229	\$117,107	\$117,107
	Gain On Sale Of Lt Investment	\$0	\$(4)	\$0	\$0
Total Service		\$12,018,812	\$12,350,281	\$12,017,444	\$12,017,444
Department Total	Total Revenue	\$12,018,812	\$12,350,281	\$12,017,444	\$12,017,444

INFORMATION & TECHNOLOGY SERVICES – 911

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of 911 system availability (Vesta)	100.00%	100.00%	100.00%	100.00%

SERVICE DESCRIPTION AND BUDGET

911 Technology: Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. 911 funds are also used to partially reimburse Police and Fire-Rescue for 911 call-taking and dispatch services.				
Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$15,176,553	\$15,140,321	\$15,292,755	\$16,039,414

INFORMATION & TECHNOLOGY SERVICES — DATA

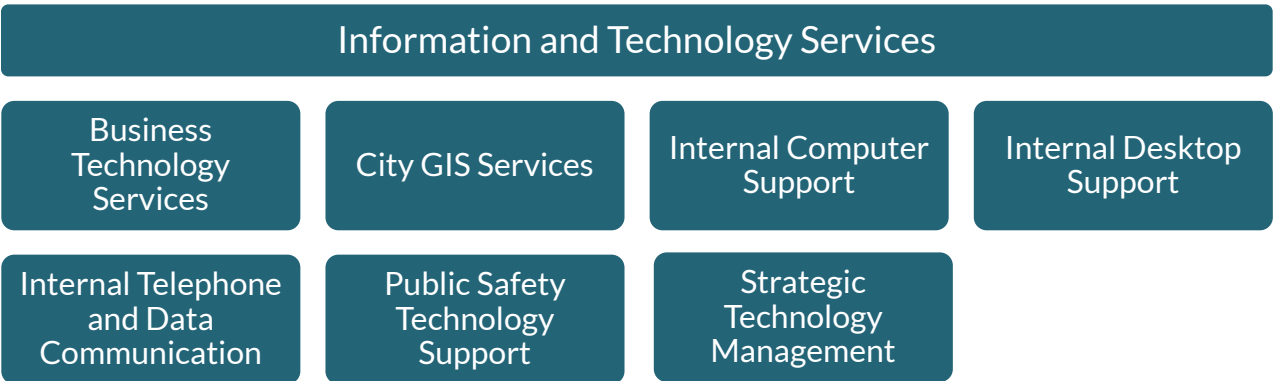
MISSION

The Data Services division of Information and Technology Services (ITS) is dedicated to providing secure, reliable, and responsive enterprise-level technology, data, and business solutions that facilitate and enhance the City’s effectiveness in serving the residents of Dallas and align with the City’s goals and core values.

DEPARTMENT GOALS

- Close 95 percent of Service Desk tickets within the service-level agreements
- Manage 90 percent of projects within the project service-level agreements
- Add 10 new dashboards to the Business Intelligence Portfolio
- Add 20 datasets to the Open Data Portal
- Manage all business technology requests through the IT Governance Board
- Manage the City’s technology assets in a Service Desk system to reduce losses and increase service deliveries
- Manage and deliver the City’s Workday project in the second quarter of calendar year 2020
- Redesign the City’s internet and intranet

FUNCTIONAL ORGANIZATION CHART



INFORMATION & TECHNOLOGY SERVICES – DATA

DEPARTMENT SUMMARY

The FY 2019-20 budget and FY 2020-21 planned budget further the City’s priorities by maintaining critical IT infrastructure, promoting core values, and improving access and transparency. The priorities for the biennium include ongoing replacements and upgrades to IT infrastructure, completing the human resources system, and implementing new solutions for code case management, capital projects, and work order/asset management. ITS will continue investment in the Big Data platform to derive insights from large and diverse sources of information to better predict and respond to change.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$22,937,190	\$20,601,905	\$24,120,900	\$24,699,788
Supplies - Materials	\$723,383	\$797,424	\$1,867,052	\$1,862,986
Contractual - Other Services	\$53,350,830	\$54,711,531	\$53,979,912	\$55,976,555
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$77,011,403	\$76,110,861	\$79,967,864	\$82,539,329
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$77,011,403	\$76,110,861	\$79,967,864	\$82,539,329

ADDITIONAL RESOURCES

The table below provides a summary of additional resources from various sources that support departmental services.

Additional Resources	FY 2019-20 Budget
Information Technology Equipment Fund	\$512,896
Department Total	\$512,896

INFORMATION & TECHNOLOGY SERVICES – DATA

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	204.00	165.80	204.84	200.87
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.20	0.02	0.60	0.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	205.20	165.82	205.44	201.47

INFORMATION & TECHNOLOGY SERVICES – DATA

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add funding for adjustment to the maintenance and support contract for Advantage Financial System.	0	\$0	\$27,716
Transition telephone help desk services from external vendor to internal City service.	0	\$(205,000)	\$(410,000)
Add funding to replace legacy ticketing system and expand the use of Microsoft 365 platform.	0	\$0	\$580,566
Add funding for Microsoft Enhanced Premier Support.	0	\$0	\$279,026
Add funding for Pinnacle Software maintenance and hosting fees.	0	\$0	\$26,567
Add funding for Salesforce software subscription fees and services.	0	\$0	\$96,489
Add funding for hardware and software maintenance, replacements, and upgrades.	0	\$1,546,209	\$2,126,775
Add funding for ongoing maintenance for approved FY 2018-19 security initiatives (five-year plan).	0	\$0	\$532,000
Savings from renewal of the multifunction device and desktop printer rental contract.	0	\$(300,000)	\$(300,000)
Add funding for software maintenance and upgrades (Workday, Advantage, Legistar, PCRes, etc.).	0	\$2,424,185	\$3,059,478
Transfer the multifunction device contract from Express Business Center.	0	\$1,987,660	\$1,987,660
Department Total	0	\$5,453,054	\$8,006,277

INFORMATION & TECHNOLOGY SERVICES – DATA

REVENUE CATEGORY BY SERVICE

Information and Technology Services is an Internal Service Fund department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Business Technology Services	Interest	\$130,604	\$175,196	\$130,604	\$130,604
	Charges To Other City Depts	\$59,116,135	\$50,416,816	\$63,470,891	\$65,753,944
	Gain On Sale Of Lt Investment	\$0	\$(4)	\$0	\$0
Total Service		\$59,246,739	\$50,592,008	\$63,601,495	\$65,884,548
Internal Desktop Support	Charges To Other City Depts	\$0	\$2,119,575	\$1,687,660	\$1,687,660
Total Service		\$0	\$2,119,575	\$1,687,660	\$1,687,660
Internal Telephone and Data Communication	Charges For Services	\$6,949	\$6,949	\$6,949	\$6,949
	Charges To Other City Depts	\$10,180,969	\$16,760,713	\$14,883,930	\$14,697,628
Total Service		\$10,187,918	\$16,767,662	\$14,890,879	\$14,704,577
Department Total	Total Revenue	\$69,434,657	\$69,479,245	\$80,180,034	\$82,276,785

INFORMATION & TECHNOLOGY SERVICES – DATA

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of network (telephone and data) availability (excluding planned City-approved outages)	99.50%	99.50%	99.50%	99.50%
Number of new data sets added annually	20	20	20	20
Percentage of service desk issues resolved within SLA	N/A	N/A	95%	95%

SERVICE DESCRIPTION AND BUDGET

Business Technology Services: Provides technology expertise in the identification, implementation, and maintenance of systems to fulfill City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$27,051,292	\$26,561,544	\$25,520,566	\$25,704,498

City GIS Services: Maintains information for residents and staff using GIS technology. Services include developing and maintaining data used to route emergency response vehicles, data supporting drainage management permit compliance reporting, data and tools for the 311 Customer Service system, and the City's online maps.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$1,495,059	\$1,659,850	\$1,714,121	\$1,708,309

Internal Computer Support: Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$6,222,838	\$6,433,589	\$6,567,907	\$7,455,488

INFORMATION & TECHNOLOGY SERVICES – DATA

Internal Desktop Support: Supports the City's desktop computers, laptops, smartphones/tablets, and email. Technical support includes problem resolution and desk-side support for PCs and software.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$6,335,216	\$6,335,374	\$8,061,121	\$8,926,640

Internal Telephone and Data Communication: Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$13,766,587	\$13,700,634	\$15,218,630	\$15,048,043

Public Safety Technology Support: Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Police, Fire-Rescue, Court and Detention Services, and Emergency Management to accomplish their respective missions.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$4,586,035	\$4,468,499	\$4,688,323	\$4,955,444

Strategic Technology Management: Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$17,554,376	\$16,951,370	\$18,197,196	\$18,740,907



INFORMATION & TECHNOLOGY SERVICES —

RADIO

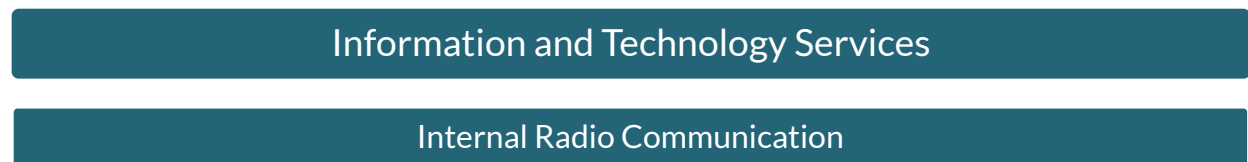
MISSION

The Radio Services division of Information and Technology Services (ITS) is dedicated to providing secure, reliable, and responsive enterprise-level radio communication services that facilitate public safety departments' effectiveness in serving residents with emergency and operational communication.

DEPARTMENT GOALS

- Provide 99.99% availability of the radio network
- Close Radio Service Requests within the service level objectives
- Deploy new Radio System inside the expected timeline

FUNCTIONAL ORGANIZATION CHART



DEPARTMENT SUMMARY

Radio Services installs and maintains handheld and in-car mobile radio technology for City departments and maintains all two-way radio and microwave communication networks. Radio Services also provides radio network connectivity to Dallas County and the City of Cockrell Hill. The FY 2019-20 capital program includes completion of the replacement of the Citywide radio network, final phase of the replacement of mobile data computers, and replacement of digital voice recorders in police vehicles.

INFORMATION & TECHNOLOGY SERVICES – RADIO

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$1,963,892	\$1,924,838	\$2,487,982	\$2,520,455
Supplies - Materials	\$1,452,086	\$1,385,917	\$1,406,479	\$1,394,940
Contractual - Other Services	\$5,235,435	\$5,274,527	\$8,931,260	\$8,433,488
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$8,651,413	\$8,585,282	\$12,825,721	\$12,348,883
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$8,651,413	\$8,585,282	\$12,825,721	\$12,348,883

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	21.00	18.94	28.25	27.85
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.50	1.99	1.50	1.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	22.50	20.93	29.75	29.35

INFORMATION & TECHNOLOGY SERVICES – RADIO

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Reallocate funding and add 10 shift Supervisor positions because of cancellation of an existing contract for 24/7 vehicle make-ready services (7.60 FTEs).	10	\$(77,515)	\$(77,515)
Add funding for adjustments to the Microwave System maintenance contract.	0	\$25,000	\$25,000
Add funding for the demolition of the Dawson Street Radio Tower (one-time).	0	\$0	\$300,000
Add funding to lease tower space for P-25 Trunked Radio system.	0	\$345,727	\$345,727
Department Total	10	\$293,212	\$593,212

INFORMATION & TECHNOLOGY SERVICES – RADIO

REVENUE CATEGORY BY SERVICE

Information and Technology Services is an Internal Service Fund department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Radio Communication	Charges For Services	\$180,918	\$160,441	\$180,918	\$180,918
	Interest	\$10,077	\$30,075	\$10,077	\$10,077
	Charges To Other City Depts	\$5,324,235	\$5,324,235	\$11,164,626	\$10,661,863
	Gain On Sale Of Lt Investment	\$0	\$(1)	\$0	\$0
	Other	\$402,542	\$402,542	\$1,168,267	\$1,168,267
Total Service		\$5,917,772	\$5,917,292	\$12,523,888	\$12,021,125
Department Total	Total Revenue	\$5,917,772	\$5,917,292	\$12,523,888	\$12,021,125

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of availability of public safety radio network (excluding planned City-approved outages)	99.80%	100%	99.85%	99.85%
Percentage of Priority 1 repair requests resolved within 24 hours – Radio Devices	99.80%	99.50%	99.85%	99.85%

SERVICE DESCRIPTION AND BUDGET

Internal Radio Communication: Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Police, Fire-Rescue, and Sanitation Services. Maintains all two-way radio and microwave communication networks.

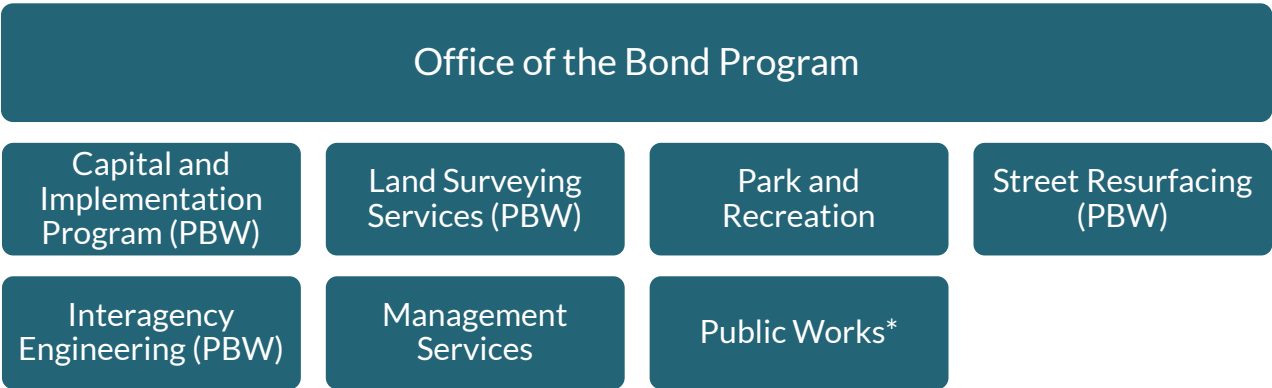
Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$8,651,413	\$8,585,282	\$12,825,721	\$12,348,883

OFFICE OF THE BOND PROGRAM

MISSION

The mission of the Office of the Bond Program (OBP) is to implement the delivery of capital projects from the 2017 General Obligation Bond Program efficiently and expeditiously.

FUNCTIONAL ORGANIZATION CHART



*Division eliminated from Office of the Bond Program in FY 2019-20; responsibilities will be managed by the four other PBW services listed above

DEPARTMENT SUMMARY

OBP is an internal service fund comprising personnel from three City departments—Management Services (MGT), Park and Recreation (PKR), and Public Works (PBW). The FY 2018-19 budget established OBP with 125 existing positions from other departments, 25 new positions dedicated to construction of PKR projects, one new position dedicated to Transportation projects, and nine new administrative positions to provide integrated program management. In FY 2019-20, five additional positions are being assigned from PBW and five new engineers are being established for PBW projects, as well as four additional positions from PKR.

The FY 2019-20 budget and FY 2020-21 planned budget are dedicated to delivering projects from the 10 propositions of the 2017 Bond Program as well as funding those approved from previous bond programs.

In previous bond programs, personnel services expenditures were budgeted in operating departments, and time spent on bond projects was sometimes tracked and charged to each approved project under each proposition. The 2017 Bond Program involved the creation of a dedicated office responsible for oversight and administration of all bond program funding and project delivery, including funding approved prior to 2017.

OFFICE OF THE BOND PROGRAM

OBP is similar to other internal service funds in that 100 percent of its expenses are reimbursed from outside the fund. Instead of being reimbursed by client departments, most OBP expenses are reimbursed via charges to bond projects. OBP personnel track their time by project, which provides the basis for which project to charge for reimbursement. For time spent on non-bond projects, charges are made to specific General Fund departments or functions (refer to Reimbursements section).

ANNUAL OPERATING EXPENSE BY CATEGORY

Management Services

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$1,964,962	\$1,662,302	\$2,131,497	\$2,163,986
Supplies - Materials	\$10,892	\$49,310	\$31,913	\$31,913
Contractual - Other Services	\$4,400,384	\$4,462,087	\$4,733,339	\$4,738,244
Capital Outlay	\$9,000	\$9,000	\$0	\$0
Expense Total	\$6,385,238	\$6,182,699	\$6,896,749	\$6,934,143
Reimbursements	\$0	\$0	\$0	\$0
Department Total	\$6,385,238	\$6,182,699	\$6,896,749	\$6,934,143

Park and Recreation

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,633,903	\$2,381,170	\$3,549,345	\$3,617,837
Supplies - Materials	\$79,464	\$78,858	\$71,241	\$71,241
Contractual - Other Services	\$692,690	\$693,329	\$610,290	\$622,065
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,406,057	\$3,153,357	\$4,230,876	\$4,311,143
Reimbursements	\$(711,850)	\$(646,777)	\$(586,013)	\$(586,013)
Department Total	\$3,694,207	\$2,506,580	\$3,644,863	\$3,725,130

Public Works

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$8,905,222	\$8,658,042	\$10,505,792	\$11,134,262
Supplies - Materials	\$0	\$0	\$85,344	\$91,528
Contractual - Other Services	\$1,264,391	\$1,264,391	\$731,875	\$784,051
Capital Outlay	\$0	\$0	\$0	\$228,000
Expense Total	\$10,169,613	\$9,922,433	\$11,323,011	\$12,237,841
Reimbursements	\$(3,002,273)	\$(3,002,273)	\$(3,316,949)	\$(3,650,657)
Department Total	\$7,167,340	\$6,920,160	\$8,006,062	\$8,587,184

OFFICE OF THE BOND PROGRAM

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
PKR: Park and Recreation Reimbursement	\$(586,013)	\$(586,013)
PBW: Dallas Water Utilities Reimbursement	\$(1,238,809)	\$(1,405,663)
PBW: Public Works Reimbursement	\$(1,229,242)	\$(1,229,242)
PBW: Storm Drainage Management Reimbursement	\$(848,898)	\$(1,015,752)
Department Total	\$(3,902,962)	\$(4,236,670)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City’s operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Management Services

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	16.48	13.80	15.83	16.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	16.48	13.80	15.83	16.50

OFFICE OF THE BOND PROGRAM

Park and Recreation

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	35.87	26.60	40.40	40.40
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	35.87	26.60	40.40	40.40

Public Works

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	102.75	92.10	112.90	112.20
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	1.00	1.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	102.75	92.10	113.90	113.20

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers’ compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Park and Recreation	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Transfer four unfunded positions from the General Fund to the Office of the Bond Program, to be 100% reimbursed by the General Obligation Bond Program.	4	\$503,530	\$503,530
Department Total	4	\$503,530	\$503,530

OFFICE OF THE BOND PROGRAM

Public Works	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Add five Senior Engineers to the capital and implementation service to implement the 2017 Bond Program in five years (5.00 FTEs).	5	\$528,648	\$528,648
Transfer six positions in FY 2019-20 from PBW General Fund to the Office of the Bond Program to support implementation of the bond program (6.00 FTEs).	6	\$0	\$0
Department Total	11	\$528,648	\$528,648

REVENUE CATEGORY BY SERVICE

The Office of the Bond Program is an Internal Service Fund department. These funds are used to account for goods or services given to one department by another on a cost reimbursement basis.

Service	Revenue Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Bond Program Administration	Charges To Other City Depts	\$17,246,785	\$15,609,439	\$18,547,674	\$19,246,457
Total Service		\$17,246,785	\$15,609,439	\$18,547,674	\$19,246,457
Department Total	Total Revenue	\$17,246,785	\$15,609,439	\$18,547,674	\$19,246,457

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of annual bond appropriation awarded	90%	57%	90%	90%

SERVICE DESCRIPTION AND BUDGET

Capital and Implementation Program (PBW): Awards more than \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$0	\$0	\$6,061,609	\$6,587,963

OFFICE OF THE BOND PROGRAM

Interagency Engineering (PBW): Leverages outside funds by implementing partnership projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$0	\$0	\$433,798	\$448,749

Land Surveying Services (PBW): Completes research requests; provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$0	\$0	\$540,796	\$556,344

Management Services: Provides administrative services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$6,385,238	\$6,182,699	\$6,896,749	\$6,934,143

Park and Recreation: Provides administrative services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$3,694,207	\$2,506,580	\$3,644,863	\$3,725,130

Public Works: Provides administrative services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$7,167,340	\$6,920,160	\$0	\$0

OFFICE OF THE BOND PROGRAM

Street Resurfacing (PBW): Administers contracts for resurfacing streets across the City.				
Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$0	\$0	\$969,859	\$994,128



OFFICE OF RISK MANAGEMENT

MISSION

The Office of Risk Management (ORM) is comprised of five divisions collectively working together to protect the City's assets and guard against risks and safety hazards that could adversely impact City operations. ORM is committed to providing a safe and healthy environment for the protection of City employees and the public.

DEPARTMENT GOALS

- Bring insurance and bond compliance tracking in house, hire two trackers, and build the insurance tracking module in Origami
- Centralize workers' compensation coordinators; process improvement using metrics based on work statuses
- Work with small business owners and Office of Business Diversity on insurance workshops
- Increase subrogation collections by 26 percent (from \$396,391 to \$500,000)
- Drug test 25 percent of civilian employees with a commercial driver's license (CDL)
- Alcohol test 10 percent of civilian employees with a CDL
- Increase safety observation audits by 10 percent (from 864 to 950)
- Contact 98 percent of claimants within 24 hours of notice of claim
- Close 80 percent of liability claims on a cumulative monthly basis

FUNCTIONAL ORGANIZATION CHART

Risk Management Services

DEPARTMENT SUMMARY

ORM provides comprehensive risk management services to enable the City to optimize its level of risk in decision making, both positive and negative, and to meet the objectives under the guidelines of the Occupational Health and Safety Administration, Texas Department of Insurance, Department of Transportation, Texas Tort Claims Act, and City ordinances. This budget will allow ORM to provide these law- and regulation-based services to residents, employees, and departments.

OFFICE OF RISK MANAGEMENT

ORM is responsible for administering the Workers' Compensation Fund, the Liability Fund, and the Insurance Fund. The Workers' Compensation Fund pays for workers' compensation claims, third party claims administration, safety/loss prevention program, risk management information system, workers' excess insurance, drug and alcohol testing, and advertisement for solicitations of expired contracts. The Liability Fund pays for claims and lawsuits. The Insurance Fund pays for insurance premiums for City facilities/contents and business interruption, cyber liability, issuance of bonds, broker and loss control/engineering fees, and the advertisement for solicitations of expired contracts.

ANNUAL OPERATING EXPENSE BY CATEGORY

Expense Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Personnel Services	\$3,927,301	\$3,715,116	\$4,168,848	\$4,265,073
Supplies - Materials	\$159,862	\$173,179	\$15,821	\$15,821
Contractual - Other Services	\$800,378	\$807,862	\$909,847	\$917,246
Capital Outlay	\$0	\$0	\$0	\$0
Expense Total	\$4,887,541	\$4,696,158	\$5,094,516	\$5,198,140
Reimbursements	\$(307,989)	\$(307,989)	\$(152,766)	\$(152,766)
Department Total	\$4,579,552	\$4,388,169	\$4,941,750	\$5,045,374

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2019-20 Budget	FY 2020-21 Planned
Parks and Recreation Reimbursement	\$(79,905)	\$(79,905)
Sanitation Reimbursement	\$(72,861)	\$(72,861)
Department Total	\$(152,766)	\$(152,766)

OFFICE OF RISK MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turn-over that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE.

The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Regular Civilian	44.00	41.20	47.00	47.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.14	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	44.00	41.34	47.00	47.00

MAJOR BUDGET ITEMS

The FY 2019-20 budget and FY 2020-21 planned budget include adjustments for costs such as employee/retiree health benefits, civilian merit pay adjustments, civilian employee retirement adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial.

Brief Description	Number of Positions	FY 2019-20 Budget	FY 2020-21 Planned
Downgrade one Manager III position to Manager II and create an additional Manager II position to split the duties (1.00 FTE).	1	\$67,774	\$67,774
Add two Senior Risk Analyst positions and bring the insurance compliance management certificate tracking system functions in house (2.00 FTEs).	2	\$168,751	\$168,751
Department Total	3	\$236,525	\$236,525

OFFICE OF RISK MANAGEMENT

PERFORMANCE MEASURES

Performance Measure	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Percentage of CDL workforce drug tested annually	25%	23%	25%	25%
Average cost per workers' comp claim (total incurred costs)	\$5,581	\$4,625	\$6,981	\$6,500
Percentage of claimants contacted within one business day after receipt of claim	98%	100%	98%	98%
Percentage of subrogation monies recovered	N/A	N/A	\$396,391	\$500,000

SERVICE DESCRIPTION AND BUDGET

Risk Management Services: Provides comprehensive risk management services to enable the City to optimize its level of risk, both positive and negative, in decision making and to meet the City's objectives under the guidelines of the Occupational Health and Safety Administration, Texas Department of Insurance, Texas Tort Claims Act, Department of Transportation, and City ordinances.

Source of Funds	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service Fund	\$4,579,552	\$4,388,169	\$4,941,750	\$5,045,374

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Public Safety				
City Attorney's Office				
Municipal Prosecution	2,274,201	2,280,005	2,274,201	2,280,005
Police Legal Liaison	739,961	741,251	739,961	741,251
Court and Detention Services				
City Detention Center	1,573,281	1,632,028	1,573,281	1,632,028
Dallas City Marshal	3,182,524	3,082,145	3,182,524	3,082,145
Lew Sterrett Jail Contract	9,158,124	9,547,117	9,158,124	9,547,117
Municipal Court Services	7,475,031	7,541,153	7,475,031	7,541,153
Parking Adjudication Office	642,604	681,843	642,604	681,843
School Crossing Guard Program	5,287,414	5,292,849	5,287,414	5,292,849
Security Services	4,410,851	4,411,278	4,410,851	4,411,278
Dallas Fire-Rescue				
Emergency Medical Services Administration and Community Health	16,190,947	16,136,039	16,190,947	16,136,039
Fire Dispatch and Communications	20,188,700	20,831,532	20,188,700	20,831,532
Fire Investigations and Explosive Ordnance Disposal	5,427,061	5,609,235	5,427,061	5,609,235
Fire Training and Recruitment	18,932,801	19,500,571	18,932,801	19,500,571
Fire-Rescue Emergency Response and Special Operations	226,464,998	236,894,357	226,464,998	236,894,357
Fire-Rescue Equipment Maintenance and Supply	19,007,935	13,986,097	19,007,935	13,986,097
Inspection and Life Safety Education	11,528,032	11,755,055	11,528,032	11,755,055
Dallas Police Department				
Juvenile Case Managers and First Offender Program	0	0	0	0
Police Academy and In-Service Training	23,234,091	26,679,211	23,234,091	26,679,211
Police Administrative Support	29,619,097	30,599,640	29,619,097	30,599,640
Police Community Outreach	1,756,424	1,834,799	1,756,424	1,834,799
Police Criminal Investigations	70,940,219	72,586,192	70,940,219	72,586,192
Police Field Patrol	290,918,625	304,471,393	290,918,625	304,471,393
Police Intelligence	10,099,777	11,348,829	10,099,777	11,348,829
Police Investigations of Narcotics-Related Crimes	16,055,506	16,752,133	16,055,506	16,752,133
Police Investigations of Vice-Related Crimes	4,180,331	4,349,842	4,180,331	4,349,842
Police Operational Support	31,566,830	32,513,653	31,566,830	32,513,653
Police Recruiting and Personnel Services	12,228,757	13,503,518	12,228,757	13,503,518
Police Special Operations	26,367,538	27,848,324	26,367,538	27,848,324
Judiciary				
Civil Adjudication Court	392,883	405,779	392,883	405,779
Community Courts	109,341	110,827	109,341	110,827
Court Security	890,314	902,610	890,314	902,610
Municipal Judges/Cases Docketed	2,414,404	2,450,299	2,414,404	2,450,299
Management Services				
Emergency Management Operations	1,122,694	956,380	1,122,694	956,380
Office of Community Police Oversight	475,000	475,000	475,000	475,000
Capital				
Capital Improvements	1,065,000	151,000	0	0
Debt				
Debt Service	8,454,541	5,854,545	0	0
Public Safety Total	884,375,837	913,716,529	874,856,296	907,710,984

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Mobility Solutions, Infrastructure and Sustainability				
Aviation				
Aviation Facilities - Dallas Executive Airport and Vertiport	3,877,764	3,977,043	0	0
Capital Construction and Debt Service	53,930,165	53,967,598	0	0
Dallas Love Field	100,104,017	101,228,542	0	0
Regulation and Enforcement of For-Hire Transportation	343,737	354,879	0	0
Building Services				
Capital Facilities	1,125,548	1,143,688	1,125,548	1,143,688
City Facility Operation, Maintenance and Repair	14,929,130	15,427,784	14,929,130	15,427,784
Custodial Maintenance	4,034,477	4,235,445	4,034,477	4,235,445
Energy Procurement and Monitoring	2,569,199	2,571,259	2,569,199	2,571,259
City Attorney's Office				
DFW International Airport Legal Counsel	481,916	482,561	481,916	482,561
Dallas Water Utilities				
DWU General Expense	96,383,784	96,425,542	0	0
Wastewater Collection	21,133,328	21,490,941	0	0
Wastewater Treatment	53,771,488	54,333,981	0	0
Water Capital Funding	330,728,091	357,423,192	0	0
Water Planning, Financial, and Rate Services	4,827,625	4,893,127	0	0
Water Production and Delivery	129,603,718	131,665,168	0	0
Water Utilities Capital Program Management	15,115,120	15,404,834	0	0
Water Utilities Customer Account Services	29,657,766	30,156,828	0	0
Dallas Water Utilities/Storm Drainage Management				
DWU - SDM General Expense	36,540,128	38,666,279	0	0
Floodplain Regulatory Drainage Management	3,273,151	3,279,559	0	0
Floodway Operations	11,416,634	11,981,032	0	0
Neighborhood Drainage Operations	9,706,924	9,752,125	0	0
Public Works				
Capital and Implementation Program	1,509,050	1,543,799	1,509,050	1,543,799
Interagency Engineering	247,135	257,240	247,135	257,240
Land Surveying Services	89,098	97,122	89,098	97,122
Pavement Management	665,589	679,651	665,589	679,651
Rights-of-Way Maintenance Contracts	5,541,912	5,583,741	5,541,912	5,583,741
Rights-of-Way Management	864,037	738,783	864,037	738,783
Service Maintenance Areas	13,502,583	13,914,996	13,502,583	13,914,996
Street Maintenance Contracts and Inspections	31,755,990	33,669,571	31,755,990	33,669,571
Street Repair Division - Asphalt	9,916,043	9,975,325	9,916,043	9,975,325
Street Repair Division - Concrete	12,422,947	12,703,665	12,422,947	12,703,665
Urban Forestry Division	661,687	675,451	661,687	675,451
Sanitation Services				
Animal Remains Collection	499,619	517,192	0	0
Brush and Bulk Waste Removal Services	20,100,062	21,271,367	0	0
City Facility Services	839,759	851,680	0	0
Landfill Services	40,875,909	45,206,297	0	0
Recycling Collection and Waste Diversion	14,018,347	14,790,572	0	0
Residential Refuse Collection	45,795,505	48,776,310	0	0
Transportation				
Administration and Performance Management	9,024,239	9,723,856	9,024,239	9,723,856
Customer Satisfaction and Parking Management	665,574	717,451	665,574	717,451
Engineering and Operations	35,580,776	33,385,627	35,580,776	33,385,627
Capital				
Capital Improvements	593,067,526	663,534,221	0	0
Debt				
Debt Service	181,863,540	203,159,969	0	0
Mobility Solutions, Infrastructure and Sustainability Total	1,943,060,636	2,080,635,293	145,586,930	147,527,016

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Economic and Neighborhood Vitality				
Building Services				
Bullington Truck Terminal and Thanksgiving Square	652,182	653,611	652,182	653,611
Dallas Fire-Rescue				
Fire Inspection for New Construction	6,643	115,450	6,643	115,450
Housing and Neighborhood Revitalization				
Administration	1,651,179	1,647,031	1,651,179	1,647,031
New Development	143,199	146,031	143,199	146,031
Preservation of Existing Housing Stock	1,475,849	1,505,555	1,475,849	1,505,555
Management Services				
Office of Fair Housing and Human Rights	519,488	536,114	519,488	536,114
Office of Historic Preservation	626,199	696,178	626,199	696,178
Non-Departmental				
Tax Increment Financing (TIF) District Payments	61,839,201	70,261,806	61,839,201	70,261,806
Office Of Economic Development				
Area Redevelopment	734,375	789,417	734,375	789,417
Business Development	1,717,920	1,779,465	1,717,920	1,779,465
Community Development	539,082	558,949	539,082	558,949
Creative Industries	321,349	334,677	321,349	334,677
Targeted Development	2,053,120	2,178,242	2,053,120	2,178,242
Planning and Urban Design				
Neighborhood Vitality	894,421	909,863	894,421	909,863
Planning and Design Studio	1,277,890	1,305,974	1,277,890	1,305,974
Sustainable Development and Construction				
Authorized Hearings	721,158	714,022	721,158	714,022
Conservation District	388,290	396,861	388,290	396,861
Construction Plan Review and Permitting	15,286,076	15,946,213	0	0
Engineering and Inspection Review for Private Development	2,315,282	2,674,694	0	0
Express Plan Review	1,667,400	1,456,961	0	0
Field Inspections of Private Development Construction Sites	10,129,768	10,150,083	0	0
GIS Mapping for Private Development	1,145,551	1,030,400	0	0
Historic Preservation	0	0	0	0
Private Development Records and Archival Library	1,179,680	1,181,994	0	0
Private Development Survey	468,371	617,054	0	0
Real Estate Services	749,518	881,841	749,518	881,841
Subdivision Plat Review	583,681	565,457	0	0
Zoning and Board of Adjustment	1,775,181	1,741,833	0	0
Capital				
Capital Improvements	126,368,473	136,171,132	0	0
Debt				
Debt Service	41,860,529	45,722,830	0	0
Economic and Neighborhood Vitality Total	279,091,056	302,669,738	76,311,064	85,411,088

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Human and Social Needs				
City Attorney's Office				
Community Prosecution	2,004,639	2,008,938	2,004,639	2,008,938
Management Services				
Office of Community Care	6,700,920	6,800,141	6,700,920	6,800,141
Office of Equity	492,264	560,888	492,264	560,888
Office of Homeless Solutions	12,126,340	12,390,975	12,126,340	12,390,975
Office of Welcoming Communities and Immigrant Affairs	751,912	767,266	751,912	767,266
Capital				
Capital Improvements	18,094,097	0	0	0
Debt				
Debt Service	2,818,181	2,927,272	0	0
Human and Social Needs Total	42,988,353	25,455,481	22,076,075	22,528,209

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Quality of Life				
City Attorney's Office				
Community Courts	1,006,795	996,850	1,006,795	996,850
Environmental Enforcement, Compliance, and Support (Legal Services)	0	0	0	0
Code Compliance Services				
Consumer Health	3,191,395	3,204,675	3,191,395	3,204,675
Neighborhood Code Compliance Services	20,122,612	20,693,923	20,122,612	20,693,923
Neighborhood Nuisance Abatement	7,162,539	6,541,922	7,162,539	6,541,922
Convention And Event Services				
Convention Center Debt Service	23,481,413	23,481,663	0	0
Dallas Convention Center	89,358,333	89,372,623	0	0
Office of Special Events	738,758	737,919	0	0
Union Station	779,750	844,521	0	0
Court and Detention Services				
Environmental Crimes Unit	65,233	89,460	65,233	89,460
Dallas Animal Services				
Dallas Animal Services	15,635,492	15,944,161	15,635,492	15,944,161
Library				
Library Materials and Collection Management	6,515,196	6,699,418	6,515,196	6,699,418
Library Operations and Public Service	25,846,331	26,972,906	25,846,331	26,972,906
Literacy Initiatives, Education, and Community Engagement	1,514,659	1,658,377	1,514,659	1,658,377
Management Services				
Office of Environmental Quality and Sustainability	3,524,863	3,746,593	3,524,863	3,746,593
Office of Arts and Culture				
City-Owned Cultural Venues	14,360,519	14,445,720	14,360,519	14,445,720
Cultural Services Contracts	6,177,270	6,256,302	6,177,270	6,256,302
Public Art for Dallas	328,326	328,048	328,326	328,048
WRR Municipal Radio	2,067,782	2,140,534	0	0
Park - Recreation				
Aquatic Services	6,013,825	6,156,852	6,013,825	6,156,852
Golf and Tennis Centers	5,653,186	5,654,216	5,653,186	5,654,216
Leisure Venue Management	18,776,768	19,429,921	18,776,768	19,429,921
Operation - Maintenance of Fair Park	7,934,760	7,934,760	7,934,760	7,934,760
Park Land Maintained	33,756,064	35,488,714	33,756,064	35,488,714
Planning, Design, Construction - EMS and Environmental Compliance	2,169,158	2,070,476	2,169,158	2,070,476
Recreation Services	24,292,736	25,124,340	24,292,736	25,124,340
Capital				
Capital Improvements	88,345,003	38,036,303	0	0
Debt				
Debt Service	64,818,147	64,399,990	0	0
Quality of Life Total	473,636,913	428,451,186	204,047,727	209,437,633

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Government Performance and Financial Management				
City Attorney's Office				
Administrative Support	1,812,480	1,929,355	1,812,480	1,929,355
General Counsel	4,724,503	4,850,829	4,724,503	4,850,829
Litigation	5,438,991	5,708,081	5,438,991	5,708,081
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,398,923	3,474,444	3,398,923	3,474,444
City Controller's Office				
Accounts Payable	1,672,524	1,737,130	1,672,524	1,737,130
Cash and Debt Management	825,493	839,156	825,493	839,156
Contract Compliance and Monitoring	646,045	653,811	646,045	653,811
Deferred Compensation	122,955	128,561	122,955	128,561
EMS Compliance	379,197	386,857	379,197	386,857
Financial Reporting	2,525,544	2,582,905	2,525,544	2,582,905
Independent Audit	945,429	945,429	945,429	945,429
Internal Control Service	254,163	256,099	254,163	256,099
Payroll	784,658	829,661	784,658	829,661
City Manager's Office				
City Administration	2,936,728	3,026,021	2,936,728	3,026,021
City Secretary's Office				
Archives	193,871	198,366	193,871	198,366
Boards and Commissions Support	321,706	328,025	321,706	328,025
City Council Support	1,031,215	1,053,772	1,031,215	1,053,772
Customer Service	231,977	237,175	231,977	237,175
Elections	98,646	1,101,644	98,646	1,101,644
Open Records	650,237	663,471	650,237	663,471
Records Management	609,930	617,332	609,930	617,332
Civil Service				
Analysis-Development and Validation	898,681	913,199	898,681	913,199
Applicant Evaluation (Civilian)	1,109,869	1,158,499	1,109,869	1,158,499
Applicant Evaluation (Uniform)	840,205	857,352	840,205	857,352
Civil Service Board and Employee Appeals Process	425,902	485,998	425,902	485,998
Human Resources				
Compensation Analysis and Classification	966,127	656,024	966,127	656,024
HR Administration	604,768	608,498	604,768	608,498
HR Consulting	3,226,958	3,718,251	3,226,958	3,718,251
HRIS and HR Payroll Services	1,759,088	1,759,088	1,759,088	1,759,088
Management Services				
311 Customer Service	4,835,777	5,382,427	4,835,777	5,382,427
City Agenda Process	246,824	253,559	246,824	253,559
Office of Business Diversity	992,241	1,040,499	992,241	1,040,499
Office of Ethics and Compliance	227,912	227,912	227,912	227,912
Office of Innovation	913,030	975,506	913,030	975,506
Office of Resiliency	334,705	404,705	334,705	404,705
Office of Strategic Partnerships and Government Affairs	1,084,554	1,112,768	1,084,554	1,112,768
Public Affairs and Outreach	2,020,529	2,033,949	2,020,529	2,033,949
Mayor and Council				
Administrative Support for the Mayor and City Council	5,017,657	5,162,957	5,017,657	5,162,957
Non-Departmental				
Contingency Reserve	3,000,000	1,500,000	3,000,000	1,500,000
General Obligation Commercial Paper and Master Lease Programs	21,605,954	23,991,593	21,605,954	23,991,593
Liability/Claims Fund Transfer	2,751,145	2,751,145	2,751,145	2,751,145
Non-Departmental	22,118,525	18,907,042	22,118,525	18,907,042
Salary and Benefit Reserve	2,500,000	2,000,000	2,500,000	2,000,000
Office of Budget				
Citywide Capital and Operating Budget	1,908,256	1,957,619	1,908,256	1,957,619
Grant Administration	1,260,435	1,292,587	1,260,435	1,292,587
Performance Management	399,250	410,023	399,250	410,023
Utility Management	311,485	314,451	311,485	314,451
Planning and Urban Design				
Administration	1,224,392	1,109,182	1,224,392	1,109,182
Procurement Services				
Purchasing-Contract Management	3,021,426	3,094,114	3,021,426	3,094,114

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2019-20 Budget	FY 2020-21 Planned	FY 2019-20 General Fund Budget	FY 2020-21 General Fund Planned
Capital				
Capital Improvements	45,500,000	41,195,179	0	0
Debt				
Debt Service	5,636,360	5,854,545	0	0
Government Performance and Financial Management Total	166,347,268	162,676,793	115,210,908	115,627,070
Grand Total	3,789,500,063	3,913,605,021	1,438,089,000	1,488,242,000



SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
General Fund				
Building Services				
Bullington Truck Terminal and Thanksgiving Square	735,147	649,886	652,182	653,611
Capital Facilities	769,875	705,429	1,125,548	1,143,688
City Facility Operation, Maintenance and Repair	14,794,122	15,385,236	14,929,130	15,427,784
Custodial Maintenance	3,521,606	3,713,761	4,034,477	4,235,445
Energy Procurement and Monitoring	2,909,157	2,970,888	2,569,199	2,571,259
Building Services Total	22,729,907	23,425,201	23,310,536	24,031,787
City Attorney's Office				
Environmental Enforcement, Compliance, and Support (Legal Services)	85,354	58,362	0	0
Administrative Support	52,311	0	1,812,480	1,929,355
Community Courts	1,179,018	1,321,715	1,006,795	996,850
Community Prosecution	2,134,996	1,801,930	2,004,639	2,008,938
DFW International Airport Legal Counsel	593,740	424,488	481,916	482,561
General Counsel	5,211,546	5,231,159	4,724,503	4,850,829
Litigation	5,988,344	6,060,247	5,438,991	5,708,081
Municipal Prosecution	2,308,060	2,199,376	2,274,201	2,280,005
Police Legal Liaison	795,507	902,186	739,961	741,251
City Attorney's Office Total	18,348,876	17,999,462	18,483,486	18,997,870
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,367,314	3,332,106	3,398,923	3,474,444
City Auditor's Office Total	3,367,314	3,332,106	3,398,923	3,474,444
City Controller's Office				
Accounts Payable	1,347,766	1,570,861	1,672,524	1,737,130
Cash and Debt Management	805,417	838,577	825,493	839,156
Contract Compliance and Monitoring	0	0	646,045	653,811
Deferred Compensation	126,280	127,050	122,955	128,561
EMS Compliance	338,198	340,119	379,197	386,857
Financial Reporting	2,849,026	2,360,038	2,525,544	2,582,905
Independent Audit	917,892	917,892	945,429	945,429
Internal Control Service	767,249	856,270	254,163	256,099
Payroll	684,048	809,921	784,658	829,661
City Controller's Office Total	7,835,876	7,820,728	8,156,007	8,359,609
City Manager's Office				
City Administration	2,823,827	2,823,827	2,936,728	3,026,021
City Manager's Office Total	2,823,827	2,823,827	2,936,728	3,026,021
City Secretary's Office				
Archives	191,300	192,365	193,871	198,366
Boards and Commissions Support	388,131	387,306	321,706	328,025
City Council Support	902,236	1,018,714	1,031,215	1,053,772
Customer Service	218,328	225,790	231,977	237,175
Elections	2,881,698	2,641,821	98,646	1,101,644
Open Records	553,814	557,077	650,237	663,471
Records Management	620,169	619,353	609,930	617,332
City Secretary's Office Total	5,755,676	5,642,426	3,137,582	4,199,785
Civil Service				
Analysis-Development and Validation	962,605	917,274	898,681	913,199
Applicant Evaluation (Civilian)	1,013,769	1,054,941	1,109,869	1,158,499
Applicant Evaluation (Uniform)	812,176	821,096	840,205	857,352
Civil Service Board and Employee Appeals Process	528,071	517,163	425,902	485,998
Civil Service Total	3,316,621	3,310,474	3,274,657	3,415,048
Code Compliance Services				
Consumer Health	3,160,052	3,546,950	3,191,395	3,204,675
Neighborhood Code Compliance Services	21,776,155	21,185,906	20,122,612	20,693,923
Neighborhood Nuisance Abatement	6,699,188	6,902,538	7,162,539	6,541,922
Code Compliance Services Total	31,635,395	31,635,395	30,476,546	30,440,520
Court and Detention Services				
City Detention Center	1,626,723	1,602,105	1,573,281	1,632,028
Dallas City Marshal	2,705,343	2,435,675	3,182,524	3,082,145
Environmental Crimes Unit	41,888	12,189	65,233	89,460
Lew Sterrett Jail Contract	8,908,016	8,908,016	9,158,124	9,547,117

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Municipal Court Services	7,185,119	6,993,679	7,475,031	7,541,153
Parking Adjudication Office	497,975	463,319	642,604	681,843
School Crossing Guard Program	5,280,740	5,270,098	5,287,414	5,292,849
Security Services	5,826,286	5,512,983	4,410,851	4,411,278
Court and Detention Services Total	32,072,090	31,198,063	31,795,062	32,277,873
Dallas Animal Services				
Dallas Animal Services	14,878,667	14,823,160	15,635,492	15,944,161
Dallas Animal Services Total	14,878,667	14,823,160	15,635,492	15,944,161
Dallas Fire-Rescue				
Emergency Medical Services Administration and Community Health	12,560,633	16,127,424	16,190,947	16,136,039
Fire Dispatch and Communications	16,893,469	16,602,735	20,188,700	20,831,532
Fire Inspection for New Construction	441,985	0	6,643	115,450
Fire Investigations and Explosive Ordinance Disposal	4,101,950	4,987,847	5,427,061	5,609,235
Fire Training and Recruitment	20,357,472	12,368,502	18,932,801	19,500,571
Fire-Rescue Emergency Response and Special Operations	213,366,491	216,958,211	226,464,998	236,894,357
Fire-Rescue Equipment Maintenance and Supply	15,362,791	16,621,873	19,007,935	13,986,097
Inspection and Life Safety Education	11,398,419	10,458,459	11,528,032	11,755,055
Dallas Fire-Rescue Total	294,483,209	294,125,051	317,747,118	324,828,336
Dallas Police Department				
Juvenile Case Managers and First Offender Program	0	0	0	0
Police Academy and In-Service Training	24,206,316	26,173,217	23,234,091	26,679,211
Police Administrative Support	27,045,214	27,272,772	29,619,097	30,599,640
Police Community Outreach	1,656,675	1,582,418	1,756,424	1,834,799
Police Criminal Investigations	65,195,241	64,540,663	70,940,219	72,586,192
Police Field Patrol	274,730,134	273,751,520	290,918,625	304,471,393
Police Intelligence	8,563,853	7,709,589	10,099,777	11,348,829
Police Investigations of Narcotics-Related Crimes	14,870,085	14,734,158	16,055,506	16,752,133
Police Investigations of Vice-Related Crimes	3,841,881	3,873,251	4,180,331	4,349,842
Police Operational Support	30,459,260	30,918,142	31,566,830	32,513,653
Police Recruiting and Personnel Services	12,344,053	12,953,435	12,228,757	13,503,518
Police Special Operations	24,089,979	25,512,486	26,367,538	27,848,324
Dallas Police Department Total	487,002,691	489,021,652	516,967,195	542,487,534
Housing and Neighborhood Revitalization				
Administration	2,215,226	2,217,531	1,651,179	1,647,031
New Development	492,943	389,938	143,199	146,031
Preservation of Existing Housing Stock	1,505,555	1,505,506	1,475,849	1,505,555
Housing and Neighborhood Revitalization Total	4,213,724	4,112,975	3,270,227	3,298,617
Human Resources				
Compensation Analysis and Classification	1,077,048	1,069,503	966,127	656,024
HR Administration	438,702	490,123	604,768	608,498
HR Consulting	3,720,716	3,732,693	3,226,958	3,718,251
HRIS and HR Payroll Services	1,768,605	1,712,752	1,759,088	1,759,088
Human Resources Total	7,005,071	7,005,071	6,556,941	6,741,861
Judiciary				
Civil Adjudication Court	416,468	335,488	392,883	405,779
Community Courts	96,832	0	109,341	110,827
Court Security	876,389	816,823	890,314	902,610
Municipal Judges/Cases Docketed	2,316,492	2,526,829	2,414,404	2,450,299
Judiciary Total	3,706,181	3,679,140	3,806,942	3,869,515
Library				
Library Materials and Collection Management	6,513,807	6,547,028	6,515,196	6,699,418
Library Operations and Public Service	26,342,248	25,394,493	25,846,331	26,972,906
Literacy Initiatives, Education, and Community Engagement	1,182,662	1,189,584	1,514,659	1,658,377
Library Total	34,038,717	33,131,104	33,876,186	35,330,701
Management Services				
311 Customer Service	4,713,915	4,721,195	4,835,777	5,382,427
City Agenda Process	219,414	219,414	246,824	253,559
Emergency Management Operations	877,113	837,113	1,122,694	956,380
Office of Business Diversity	894,165	878,269	992,240	1,040,499
Office of Community Care	5,375,877	5,375,877	6,700,920	6,800,141
Office of Community Police Oversight	0	0	475,000	475,000

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Office of Environmental Quality and Sustainability	2,734,360	2,734,360	3,524,863	3,746,593
Office of Equity	0	0	492,264	560,888
Office of Ethics and Compliance	0	0	227,912	227,912
Office of Fair Housing and Human Rights	998,436	998,436	519,488	536,114
Office of Historic Preservation	0	0	626,199	696,178
Office of Homeless Solutions	11,688,503	11,590,624	12,126,340	12,390,975
Office of Innovation	603,668	439,287	913,030	975,506
Office of Resiliency	0	0	334,705	404,705
Office of Strategic Partnerships and Government Affairs	1,053,433	993,296	1,084,554	1,112,768
Office of Welcoming Communities and Immigrant Affairs	623,124	620,858	751,912	767,266
Public Affairs and Outreach	1,973,745	1,797,561	2,020,529	2,033,949
Management Services Total	31,755,753	31,206,291	36,995,252	38,360,861
Mayor and Council				
Administrative Support for the Mayor and City Council	4,989,530	4,807,706	5,017,657	5,162,957
Mayor and Council Total	4,989,530	4,807,706	5,017,657	5,162,957
Non-Departmental				
General Obligation Commercial Paper and Master Lease Programs	19,613,058	17,182,139	21,605,954	23,991,593
Contingency Reserve	2,319,383	2,319,383	3,000,000	1,500,000
Liability/Claims Fund Transfer	2,751,145	2,751,145	2,751,145	2,751,145
Non-Departmental	21,215,862	21,518,620	22,118,525	18,907,042
Salary and Benefit Reserve	1,588,888	1,588,888	2,500,000	2,000,000
Tax Increment Financing (TIF) District Payments	51,824,855	51,988,607	61,839,201	70,261,806
Non-Departmental Total	99,313,191	97,348,782	113,814,825	119,411,585
Office of Arts and Culture				
City-Owned Cultural Venues	14,099,603	14,491,103	14,360,519	14,445,720
Cultural Services Contracts	5,544,542	5,127,198	6,177,270	6,256,302
Public Art for Dallas	809,043	829,234	328,326	328,048
Office of Arts and Culture Total	20,453,188	20,447,535	20,866,115	21,030,070
Office of Budget				
Citywide Capital and Operating Budget	1,754,092	1,677,719	1,908,256	1,957,619
Grant Administration	1,247,300	1,190,932	1,260,435	1,292,587
Performance Management	454,674	433,917	399,250	410,023
Utility Management	339,984	345,919	311,485	314,451
Office of Budget Total	3,796,050	3,648,487	3,879,425	3,974,680
Office Of Economic Development				
Area Redevelopment	1,069,005	691,107	734,375	789,417
Business Development	1,438,465	1,625,545	1,717,920	1,779,465
Community Development	0	0	539,082	558,949
Creative Industries	403,301	362,311	321,349	334,677
Targeted Development	2,062,138	2,291,638	2,053,120	2,178,242
Office Of Economic Development Total	4,972,909	4,970,601	5,365,846	5,640,750
Park - Recreation				
Planning, Design, Construction - EMS and Environmental Compliance	1,880,921	1,920,772	2,169,158	2,070,476
Aquatic Services	5,165,401	5,165,401	6,013,825	6,156,852
Golf and Tennis Centers	5,686,693	5,886,693	5,653,186	5,654,216
Leisure Venue Management	18,223,290	18,223,290	18,776,768	19,429,921
Operation - Maintenance of Fair Park	14,748,254	14,746,875	7,934,760	7,934,760
Park Land Maintained	30,874,690	31,176,218	33,756,064	35,488,714
Recreation Services	22,463,122	22,463,122	24,292,736	25,124,340
Park - Recreation Total	99,042,371	99,582,371	98,596,497	101,859,278
Planning and Urban Design				
Administration	965,087	911,354	1,224,392	1,109,182
Neighborhood Vitality	1,131,014	982,020	894,421	909,863
Planning and Design Studio	1,075,770	942,975	1,277,890	1,305,974
Planning and Urban Design Total	3,171,871	2,836,350	3,396,703	3,325,019
Procurement Services				
Purchasing-Contract Management	2,622,104	2,610,148	3,021,426	3,094,114
Procurement Services Total	2,622,104	2,610,148	3,021,426	3,094,114
Public Works				
Capital and Implementation Program	1,849,486	1,849,489	1,509,050	1,543,799

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Interagency Engineering	292,584	292,584	247,135	257,240
Land Surveying Services	111,273	110,707	89,098	97,122
Pavement Management	519,278	839,491	665,589	679,651
Rights-of-Way Maintenance Contracts	5,815,728	6,018,512	5,541,912	5,583,741
Rights-of-Way Management	419,977	289,507	864,037	738,783
Service Maintenance Areas	11,724,933	12,655,077	13,502,583	13,914,996
Street Maintenance Contracts and Inspections	29,950,235	29,143,374	31,755,990	33,669,571
Street Repair Division - Asphalt	10,558,094	10,101,498	9,916,043	9,975,325
Street Repair Division - Concrete	13,717,409	13,465,149	12,422,947	12,703,665
Urban Forestry Division	897,656	874,686	661,687	675,451
Public Works Total	75,856,653	75,640,073	77,176,071	79,839,345
Sustainable Development and Construction				
Authorized Hearings	390,174	390,174	721,158	714,022
Conservation District	0	0	388,290	396,861
Historic Preservation	988,546	986,258	0	0
Real Estate Services	815,805	818,093	749,518	881,841
Sustainable Development and Construction Total	2,194,525	2,194,525	1,858,966	1,992,724
Transportation				
Administration and Performance Management	4,415,473	3,726,265	9,024,239	9,723,856
Customer Satisfaction and Parking Management	10,336,385	10,212,281	665,574	717,451
Engineering and Operations	32,467,561	34,039,886	35,580,776	33,385,627
Transportation Total	47,219,419	47,978,432	45,270,589	43,826,934
General Fund Total	1,368,601,406	1,366,357,134	1,438,089,000	1,488,242,000

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Enterprise Funds				
Aviation				
Aviation Facilities - Dallas Executive Airport and Vertiport	3,745,635	3,360,610	3,877,764	3,977,043
Capital Construction and Debt Service	59,063,320	59,063,320	53,930,165	53,967,598
Dallas Love Field	91,776,594	92,099,587	100,104,017	101,228,542
Regulation and Enforcement of For-Hire Transportation	405,874	467,905	343,737	354,879
Aviation Total	154,991,423	154,991,422	158,255,683	159,528,062
Convention And Event Services				
Convention Center Debt Service	23,484,663	23,484,663	23,481,413	23,481,663
Dallas Convention Center	83,682,653	85,178,887	89,358,333	89,372,623
Office of Special Events	699,649	627,815	738,758	737,919
Union Station	780,950	773,466	779,750	844,521
Convention And Event Services Total	108,647,915	110,064,831	114,358,254	114,436,726
Dallas Water Utilities				
DWU General Expense	95,178,589	91,342,232	96,383,784	96,425,542
Wastewater Collection	21,007,415	20,064,134	21,133,328	21,490,941
Wastewater Treatment	52,478,323	51,003,208	53,771,488	54,333,981
Water Capital Funding	323,431,047	290,621,252	330,728,091	357,423,192
Water Planning, Financial, and Rate Services	4,053,380	3,921,675	4,827,625	4,893,127
Water Production and Delivery	126,657,096	119,678,483	129,603,718	131,665,168
Water Utilities Capital Program Management	14,264,743	14,512,304	15,115,120	15,404,834
Water Utilities Customer Account Services	28,420,802	27,662,589	29,657,766	30,156,828
Dallas Water Utilities Total	665,491,395	618,805,876	681,220,919	711,793,613
Dallas Water Utilities/Storm Drainage Management				
DWU - SDM General Expense	37,278,302	37,278,302	36,540,128	38,666,279
Floodplain Regulatory Drainage Management	3,380,011	3,380,011	3,273,151	3,279,559
Floodway Operations	11,921,502	11,921,502	11,416,634	11,981,032
Neighborhood Drainage Operations	5,857,022	5,857,022	9,706,924	9,752,125
Dallas Water Utilities/Storm Drainage Management Total	58,436,837	58,436,837	60,936,837	63,678,995
Office of Arts and Culture				
WRR Municipal Radio	2,076,728	2,073,684	2,067,782	2,140,534
Office of Arts and Culture Total	2,076,728	2,073,684	2,067,782	2,140,534
Sanitation Services				
Animal Remains Collection	738,655	740,140	499,619	517,192
Brush and Bulk Waste Removal Services	17,244,610	22,875,289	20,100,062	21,271,367
City Facility Services	794,394	818,186	839,759	851,680
Landfill Services	37,288,384	34,960,233	40,875,909	45,206,297
Recycling Collection and Waste Diversion	13,745,275	13,401,126	14,018,347	14,790,572
Residential Refuse Collection	44,346,147	45,880,751	45,795,505	48,776,310
Sanitation Services Total	114,157,465	118,675,725	122,129,201	131,413,418
Sustainable Development and Construction				
Construction Plan Review and Permitting	15,713,094	15,949,411	15,286,076	15,946,213
Engineering and Inspection Review for Private Development	2,482,358	2,490,661	2,315,282	2,674,694
Express Plan Review	1,399,319	1,399,319	1,667,400	1,456,961
Field Inspections of Private Development Construction Sites	9,951,018	9,997,580	10,129,768	10,150,083
GIS Mapping for Private Development	980,478	980,478	1,145,551	1,030,400
Private Development Records and Archival Library	1,127,236	1,127,236	1,179,680	1,181,994
Private Development Survey	633,869	633,869	468,371	617,054
Subdivision Plat Review	552,877	552,877	583,681	565,457
Zoning and Board of Adjustment	1,730,870	1,739,687	1,775,181	1,741,833
Sustainable Development and Construction Total	34,571,119	34,871,118	34,550,990	35,364,689
Enterprise Funds Total	1,138,372,882	1,097,919,495	1,173,519,666	1,218,356,037

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Operating Budget				
Debt Service	296,200,044	296,200,044	305,451,298	327,919,149
Enterprise Funds	1,138,372,882	1,097,898,171	1,173,519,666	1,218,356,037
General Fund	1,368,601,406	1,366,357,134	1,438,089,000	1,488,242,000
Operating Budget Total	2,803,174,332	2,760,455,349	2,917,059,964	3,034,517,186

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Internal Service and Other Funds				
Employee Benefits				
Benefits Administration Services	1,049,538	1,047,591	1,014,141	1,019,972
Wellness Program	358,858	358,858	358,863	366,270
Employee Benefits Total	1,408,396	1,406,449	1,373,004	1,386,242
Equipment and Fleet Management				
City Fleet Asset Management	3,424,306	3,658,928	2,923,403	3,175,184
City Fleet Maintenance and Repair	31,785,133	31,503,071	32,692,909	33,828,783
City Fleet Paint and Body Shop Coordination	2,313,297	3,018,364	2,287,300	2,289,750
Environmental Services for City Fleet Operations	667,597	566,016	702,219	725,433
Fuel Procurement and Management	17,972,184	17,919,250	17,630,041	17,655,308
Equipment and Fleet Management Total	56,162,517	56,665,629	56,235,872	57,674,459
Express Business Center				
Business Services	1,624,661	1,614,468	1,493,351	1,405,906
Disposal of Surplus and Police Unclaimed Property	512,835	514,736	512,630	517,769
Express Business Center Total	2,137,496	2,129,203	2,005,981	1,923,675
Information and Technology Services				
9-1-1 Technology	15,176,553	15,140,321	15,292,755	16,039,414
Business Technology Services	27,051,292	26,561,544	25,520,566	25,704,498
City GIS Services	1,495,059	1,659,850	1,714,121	1,708,309
Internal Computer Support	6,222,838	6,433,589	6,567,907	7,455,488
Internal Desktop Support	6,335,216	6,335,374	8,061,121	8,926,640
Internal Radio Communication	8,651,413	8,585,282	12,825,721	12,348,883
Internal Telephone and Data Communication	13,766,587	13,700,634	15,218,630	15,048,043
Public Safety Technology Support	4,586,035	4,468,499	4,688,323	4,955,444
Strategic Technology Management	17,554,376	16,951,370	18,197,196	18,740,907
Information and Technology Services Total	100,839,369	99,836,463	108,086,340	110,927,626
Office of Risk Management				
Risk Management Services	4,579,552	4,388,169	4,941,750	5,045,374
Office of Risk Management Total	4,579,552	4,388,169	4,941,750	5,045,374
Office of the Bond Program				
Capital and Implementation Program (PBW)	0	0	6,061,609	6,587,963
Interagency Engineering (PBW)	0	0	433,798	448,749
Land Surveying Services (PBW)	0	0	540,796	556,344
Management Services	6,385,238	6,182,699	6,896,749	6,934,143
Park - Recreation	3,694,207	2,506,580	3,644,863	3,725,130
Public Works	7,167,340	6,920,160	0	0
Street Resurfacing (PBW)	0	0	969,859	994,128
Office of the Bond Program Total	17,246,785	15,609,439	18,547,674	19,246,457
Internal Service and Other Funds Total	182,374,115	180,035,353	191,190,621	196,203,833



PROJECTED CHANGES IN FUND BALANCE

	FY 2019-20 BEGINNING BALANCE	FY 2019-20 BUDGETED REVENUES	FY 2019-20 BUDGETED EXPENDITURES	FY 2019-20 ENDING BALANCE
GENERAL FUND	\$219,919,890	\$1,438,189,202	\$1,438,089,000	\$223,020,093
ENTERPRISE FUNDS				
Aviation	5,570,308	158,255,683	158,255,683	5,570,308
Convention and Event Services	39,186,345	114,358,254	114,358,254	39,186,345
Municipal Radio	768,840	2,161,634	2,067,782	862,692
Sanitation Services	24,416,494	120,129,201	122,129,201	22,416,494
Storm Drainage Management (Water Utilities)	12,721,861	60,921,458	60,936,837	12,706,482
Sustainable Development and Construction	45,979,705	33,474,379	34,550,990	44,903,094
Dallas Water Utilities	138,576,064	670,485,708	681,220,920	127,840,852
INTERNAL SERVICE FUNDS				
Information Technology	4,578,881	80,180,034	79,967,864	4,791,051
Radio Services	924,085	12,523,888	12,825,721	622,252
Equipment and Fleet Management	6,362,857	56,213,623	56,235,872	6,340,608
Express Business Center	3,510,566	2,593,790	2,005,981	4,098,375
OTHER REVENUE FUNDS				
9-1-1 System Operations	7,453,734	12,017,444	15,292,755	4,178,423
Employee Benefits	13,097,840	167,915,888	171,665,888	9,347,840
Risk Management	(18,424,606)	28,793,435	34,526,799	(24,157,970)
Debt Service	23,358,486	305,536,876	305,451,298	23,444,064
TOTAL CITY FUNDS	\$528,001,349	\$3,263,750,496	\$3,289,580,844	\$505,171,001

PROJECTED CHANGES IN FUND BALANCE

	FY 2020-21 BEGINNING BALANCE	FY 2020-21 BUDGETED REVENUES	FY 2020-21 BUDGETED EXPENDITURES	FY 2020-21 ENDING BALANCE
GENERAL FUND	\$223,020,093	\$1,488,334,300	\$1,488,242,000	\$224,612,393
ENTERPRISE FUNDS				
Aviation	5,570,308	159,528,062	159,528,062	5,570,308
Convention and Event Services	39,186,345	114,436,726	114,436,726	39,186,345
Municipal Radio	862,692	2,192,634	2,140,534	914,792
Sanitation Services	22,416,494	129,413,418	131,413,418	20,416,494
Storm Drainage Management (Water Utilities)	12,706,482	63,678,995	63,678,995	12,706,482
Sustainable Development and Construction	44,903,094	33,809,134	35,364,689	43,347,539
Dallas Water Utilities	127,840,853	683,781,313	711,793,613	99,828,553
INTERNAL SERVICE FUNDS				
Information Technology	4,791,051	82,276,785	82,539,329	4,528,507
Radio Services	622,252	12,021,125	12,348,883	294,494
Equipment and Fleet Management	6,340,608	56,421,716	57,674,459	5,087,865
Express Business Center	4,098,375	2,593,790	1,923,675	4,768,490
OTHER REVENUE FUNDS				
9-1-1 System Operations	4,178,423	12,017,444	16,039,414	156,453
Employee Benefits	9,347,840	170,941,706	180,244,856	44,690
Risk Management	(24,157,970)	28,793,356	33,953,429	(29,318,044)
Debt Service	23,444,064	323,621,862	327,919,149	19,146,777
TOTAL CITY FUNDS	\$505,171,002	\$3,363,862,366	\$3,419,241,231	\$451,292,138

GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED**	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$153,121,226	\$171,274,047	\$182,017,646	\$182,017,646	\$207,908,478	\$219,919,890	\$223,020,093
REVENUES:							
Property Tax	610,957,996	652,462,497	727,886,279	727,886,279	728,961,732	787,420,172	835,944,586
Sales Tax	293,610,564	305,397,782	311,645,016	311,645,016	317,296,876	325,566,185	333,379,773
Franchise & Other	138,998,345	141,897,120	133,347,988	133,347,988	132,715,281	129,339,760	127,562,266
Charges for Service	112,446,686	114,565,493	110,146,088	110,146,088	113,449,311	115,177,017	110,679,555
Fines & Forfeitures	36,034,331	35,170,662	34,244,958	34,244,958	33,655,308	27,222,251	27,316,651
Operating Transfers In	23,856,305	21,580,964	24,823,767	27,458,899	24,122,899	25,694,602	25,694,602
Intergovernmental	9,784,323	10,194,079	9,563,291	9,563,291	9,552,658	11,382,649	11,382,649
Miscellaneous	6,934,182	9,633,532	6,320,104	6,320,104	7,221,505	6,685,258	6,682,748
Licenses & Permits	5,241,545	4,824,006	5,670,499	5,670,499	5,954,031	5,154,061	5,143,232
Interest	3,149,027	4,450,267	2,318,284	2,318,284	5,754,694	4,547,247	4,548,238
TOTAL REVENUES	1,241,013,302	1,300,176,402	1,365,966,274	1,368,601,406	1,378,684,295	1,438,189,202	1,488,334,300
TOTAL RESOURCES AVAILABLE	1,394,134,528	1,471,450,449	1,547,983,920	1,550,619,052	1,586,592,773	1,658,109,092	1,711,354,392
EXPENDITURES:							
General Gvnmt & Support Svcs	122,781,238	153,892,219	182,264,054	184,270,473	180,896,092	199,421,767	211,967,691
Public Safety	749,583,145	756,115,830	816,904,346	817,264,171	818,023,905	870,316,316	903,463,258
Code Compliance	40,951,348	30,438,826	31,635,395	31,635,395	31,635,395	30,476,546	30,440,520
Public Works & Transportation	140,451,672	147,356,838	145,805,979	145,805,979	147,043,706	145,757,196	147,698,066
Culture, Library & Recreation	143,528,131	149,553,486	152,654,276	153,534,276	153,161,010	153,338,796	158,220,049
Env Health, Community & Dev	20,979,152	27,084,202	29,431,696	29,431,696	28,937,610	29,527,233	30,201,271
Reserves & Transfers	6,612,542	11,979,541	7,270,528	6,659,416	6,659,416	9,251,145	6,251,145
TOTAL EXPENDITURES	1,224,887,228	1,276,420,942	1,365,966,274	1,368,601,406	1,366,357,134	1,438,089,000	1,488,242,000
Changes in Encumbrances and other Balance Sheet Accounts	2,026,747	12,878,971	2,319,383	2,319,383	(315,749)	3,000,000	1,500,000
ENDING FUND BALANCE*	\$171,274,047	\$207,908,478	\$184,337,029	\$184,337,029	\$219,919,890	\$223,020,093	\$224,612,393

*Ending Fund Balances have been restated to reflect GASB54

**FY 2018-19 amended reflects the use of contingency funds approved by City Council as well as an increase in revenue approved by City Council



ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

AVIATION

	FY 2016-17 ACTUAL*	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$13,811,768	\$14,111,807	\$14,216,560	\$14,216,560	\$5,570,308	\$5,570,308	\$5,570,308
REVENUES:							
Service to Others	104,473,866	124,773,751	142,959,189	153,817,793	153,817,793	156,880,360	158,141,264
Licenses & Permits	834,799	458,734	336,615	336,615	336,615	290,378	301,853
Interest	316,407	439,052	247,015	247,015	247,015	419,015	419,015
Customer Charges	265,271	356,898	210,000	210,000	210,000	249,630	249,630
Miscellaneous	482,109	393,435	380,000	380,000	380,000	416,300	416,300
TOTAL REVENUES	106,372,452	126,421,730	144,132,819	154,991,423	154,991,423	158,255,683	159,528,062
TOTAL RESOURCES AVAILABLE	120,184,220	140,533,537	158,349,379	169,207,983	160,561,731	163,825,991	165,098,370
TOTAL EXPENDITURES	108,789,952	126,917,722	144,132,819	154,991,423	154,991,423	158,255,683	159,528,062
Changes in Encumbrances and other Balance Sheet Accounts	2,717,539	(8,045,507)	0	0	0	0	0
ENDING FUND BALANCE	\$14,111,807	\$5,570,308	\$14,216,560	\$14,216,560	\$5,570,308	\$5,570,308	\$5,570,308

*Aviation includes Transportation Regulation beginning in FY 2016-17.

CONVENTION AND EVENT SERVICES

BEGINNING FUND BALANCE	\$32,258,124	\$33,234,399	\$33,234,399	\$33,234,399	\$39,186,345	\$39,186,345	\$39,186,345
REVENUES:							
Service to Others	28,793,840	30,959,342	29,981,889	29,981,889	33,633,327	33,319,176	33,319,176
Licenses & Permits	600	1,700	0	0	0	0	0
Interest	378,162	721,465	0	0	815,320	0	0
Alcoholic Beverage Tax	12,623,790	13,322,973	13,719,111	13,719,111	11,966,601	14,365,637	14,404,466
Hotel Occupancy Tax	55,943,674	61,264,871	64,249,315	64,249,315	63,637,120	66,423,441	66,463,084
Miscellaneous	728,697	32,662	697,600	697,600	12,462	250,000	250,000
TOTAL REVENUES	98,468,763	106,303,012	108,647,915	108,647,915	110,064,831	114,358,254	114,436,726
TOTAL RESOURCES AVAILABLE	130,726,887	139,537,411	141,882,314	141,882,314	149,251,176	153,544,599	153,623,071
TOTAL EXPENDITURES	97,209,508	100,937,490	108,647,915	108,647,915	110,064,831	114,358,254	114,436,726
Changes in Encumbrances and other Balance Sheet Accounts	(282,980)	586,424	0	0	0	0	0
ENDING FUND BALANCE	\$33,234,399	\$39,186,345	\$33,234,399	\$33,234,399	\$39,186,345	\$39,186,345	\$39,186,345

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

MUNICIPAL RADIO

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$1,154,651	\$1,087,586	\$1,205,492	\$1,205,492	\$1,055,872	\$768,840	\$862,692
REVENUES:							
Service to Others	92,454	87,052	36,313	36,313	36,313	36,000	37,000
Interest	17,883	20,900	15,000	15,000	15,000	15,000	15,000
Customer Charges	1,636,394	1,751,241	2,127,500	2,127,500	1,735,339	2,110,634	2,140,634
TOTAL REVENUES	1,746,731	1,859,193	2,178,813	2,178,813	1,786,652	2,161,634	2,192,634
TOTAL RESOURCES AVAILABLE	2,901,382	2,946,779	3,384,305	3,384,305	2,842,524	2,930,474	3,055,326
TOTAL EXPENDITURES	1,800,579	1,892,876	2,076,728	2,076,728	2,073,684	2,067,782	2,140,534
Changes in Encumbrances and other Balance Sheet Accounts	(13,217)	1,969	0	0	0	0	0
ENDING FUND BALANCE	\$1,087,586	\$1,055,872	\$1,307,577	\$1,307,577	\$768,840	\$862,692	\$914,792

SANITATION SERVICES

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$17,519,556	\$29,641,449	\$29,641,449	\$29,641,449	\$24,416,494	\$24,416,494	\$22,416,494
REVENUES:							
Service to Others	106,618,922	110,918,253	112,429,374	113,933,374	117,931,520	119,591,383	128,875,600
Interest	342,137	600,236	224,091	224,091	738,076	537,818	537,818
Miscellaneous	84,680	119,644	0	0	6,129	0	0
TOTAL REVENUES	107,045,739	111,638,134	112,653,465	114,157,465	118,675,725	120,129,201	129,413,418
TOTAL RESOURCES AVAILABLE	124,565,295	141,279,583	142,294,914	143,798,914	143,092,219	144,545,695	151,829,912
TOTAL EXPENDITURES	100,448,070	108,885,498	112,653,465	114,157,465	118,675,725	122,129,201	131,413,418
Changes in Encumbrances and other Balance Sheet Accounts	5,524,224	(7,977,591)	0	0	0	0	0
ENDING FUND BALANCE	\$29,641,449	\$24,416,494	\$29,641,449	\$29,641,449	\$24,416,494	\$22,416,494	\$20,416,494

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

STORM DRAINAGE MANAGEMENT (WATER UTILITIES)

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$8,249,700	\$7,593,575	\$7,928,950	\$7,928,950	\$12,692,716	\$12,721,861	\$12,706,482
REVENUES:							
Service to Others	47,141,190	55,025,476	58,436,837	58,436,837	58,436,837	60,895,458	63,652,995
Interest	157,539	182,074					
Licenses & Permits					26,000	26,000	26,000
Miscellaneous	4,809	129,953	0	0	3,145	0	0
TOTAL REVENUES	47,303,538	55,337,503	58,436,837	58,436,837	58,465,982	60,921,458	63,678,995
TOTAL RESOURCES AVAILABLE	55,553,238	62,931,078	66,365,787	66,365,787	71,158,698	73,643,319	76,385,477
TOTAL EXPENDITURES							
Changes in Encumbrances and other Balance Sheet Accounts	254,700	2,821,643	0	0	0	0	0
ENDING FUND BALANCE	\$7,593,575	\$12,692,716	\$7,928,950	\$7,928,950	\$12,721,861	\$12,706,482	\$12,706,482

SUSTAINABLE DEVELOPMENT AND CONSTRUCTION

BEGINNING FUND BALANCE	\$42,207,706	\$43,778,944	\$43,833,830	\$43,833,830	\$47,568,451	\$45,979,705	\$44,903,094
REVENUES:							
Service to Others	33,257,091	34,504,438	32,443,665	32,443,665	32,582,189	32,768,101	33,095,784
Licenses & Permits	363,267	387,874	356,078	356,078	356,078	359,639	363,235
Interest	554,374	875,691	227,923	227,923	227,923	230,202	232,504
Miscellaneous	444,193	23,166	116,182	116,182	116,182	116,437	117,611
TOTAL REVENUES	34,618,925	35,791,168	33,143,848	33,143,848	33,282,372	33,474,379	33,809,134
TOTAL RESOURCES AVAILABLE	76,826,631	79,570,112	76,977,678	76,977,678	80,850,823	79,454,084	78,712,228
TOTAL EXPENDITURES							
Changes in Encumbrances and other Balance Sheet Accounts	(239,245)	174,923	0	0	0	0	0
ENDING FUND BALANCE	\$43,778,944	\$47,568,451	\$42,406,559	\$42,406,559	\$45,979,705	\$44,903,094	\$43,347,539

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

WATER UTILITIES

	FY 2016-17 ACTUAL*	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$84,788,025	\$95,808,193	\$118,325,578	\$118,325,578	\$145,368,915	\$138,576,064	\$127,840,853
REVENUES:							
Operating Transfers In	310,000	595,224	0	0	0	0	0
Service to Others	6,536,821	6,692,373	6,143,312	6,143,312	5,490,943	6,293,312	6,143,312
Fines & Forfeitures	0	0	2,500	2,500	1,602	2,500	2,500
Interest	3,692,177	5,463,188	4,000,000	4,000,000	7,795,523	5,000,000	5,000,000
Customer Charges	625,732,026	660,732,794	654,617,265	654,617,265	598,593,814	658,947,396	672,393,001
Miscellaneous	23,563,632	2,748,972	242,500	242,500	131,144	242,500	242,500
TOTAL REVENUES	659,834,656	676,232,551	665,005,577	665,005,577	612,013,026	670,485,708	683,781,313
TOTAL RESOURCES AVAILABLE	744,622,681	772,040,744	783,331,155	783,331,155	757,381,940	809,061,772	811,622,166
TOTAL EXPENDITURES	607,035,401	628,810,744	665,491,395	665,491,395	618,805,876	681,220,919	711,793,613
Changes in Encumbrances and other Balance Sheet Accounts	(41,779,087)	2,138,914	0	0	0	0	0
ENDING FUND BALANCE	\$95,808,193	\$145,368,915	\$117,839,760	\$117,839,760	\$138,576,064	\$127,840,853	\$99,828,553

*FY 2016-17 actuals exclude fixed asset contribution from developers that is recorded as revenue.

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

INFORMATION TECHNOLOGY

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$10,826,554	\$10,747,503	\$10,887,991	\$10,887,991	\$11,210,496	\$4,578,881	\$4,791,051
REVENUES:							
Service to Others	6,809	5,364	6,949	6,949	6,949	6,949	6,949
Interest	196,521	294,465	130,604	130,604	175,197	130,604	130,604
Charges to Other City Departments	66,476,944	67,780,486	69,297,104	69,297,104	69,297,104	80,042,481	82,139,232
Miscellaneous	1,863	35,375	0	0	(4)	0	0
TOTAL REVENUES	66,682,137	68,115,690	69,434,657	69,434,657	69,479,246	80,180,034	82,276,785
TOTAL RESOURCES AVAILABLE	77,508,691	78,863,193	80,322,648	80,322,648	80,689,742	84,758,915	87,067,836
TOTAL EXPENDITURES							
Changes in Encumbrances and other Balance Sheet Accounts	1,660,966	5,220,672	0	0		0	0
ENDING FUND BALANCE	\$10,747,503	\$11,210,496	\$3,311,245	\$3,311,245	\$4,578,881	\$4,791,051	\$4,528,507

RADIO SERVICES

BEGINNING FUND BALANCE	\$2,031,992	\$2,680,270	\$2,800,576	\$2,800,576	\$3,086,522	\$924,085	\$622,252
REVENUES:							
Service to Others	191,386	181,480	180,918	180,918	160,441	180,918	180,918
Interest	2,781	20,767	10,077	10,077	30,075	10,077	10,077
Charges to Other City Departments	5,024,653	4,564,021	5,324,235	5,324,235	5,726,776	12,332,893	11,830,130
Miscellaneous	0	0	402,542	402,542	0	0	0
TOTAL REVENUES	5,218,820	4,766,268	5,917,772	5,917,772	5,917,292	12,523,888	12,021,125
TOTAL RESOURCES AVAILABLE	7,250,812	7,446,538	8,718,348	8,718,348	9,003,814	13,447,973	12,643,377
TOTAL EXPENDITURES							
Changes in Encumbrances and other Balance Sheet Accounts	100,586	163,127	0	0	0	0	0
ENDING FUND BALANCE	\$2,680,270	\$3,086,522	\$66,935	\$66,935	\$924,085	\$622,252	\$294,494

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

EQUIPMENT AND FLEET MANAGEMENT

	FY 2016-17 ACTUAL*	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$4,689,139	\$7,726,208	\$7,254,000	\$7,254,000	\$6,862,856	\$6,362,857	\$6,340,608
REVENUES:							
Interest	6,232	53,976	20,000	20,000	13,702	20,000	20,000
Charges to Other City Departments	53,490,694	54,064,359	53,837,589	55,087,256	55,638,677	55,638,362	55,846,455
Proceeds -Sale of Fixed Assets	184,576	191,322	553,261	553,261	481,500	553,261	553,261
Miscellaneous	394,544	529,181	2,000	2,000	31,749	2,000	2,000
TOTAL REVENUES	54,076,047	54,838,838	54,412,850	55,662,517	56,165,629	56,213,623	56,421,716
TOTAL RESOURCES AVAILABLE	58,765,186	62,565,046	61,666,850	62,916,517	63,028,485	62,576,480	62,762,324
TOTAL EXPENDITURES	51,275,498	55,853,493	54,912,850	56,162,517	56,665,629	56,235,872	57,674,459
Changes in Encumbrances and other Balance Sheet Accounts	236,520	151,303	0	0		0	0
ENDING FUND BALANCE	\$7,726,208	\$6,862,856	\$6,754,000	\$6,754,000	\$6,362,857	\$6,340,608	\$5,087,865

EXPRESS BUSINESS CENTER

BEGINNING FUND BALANCE	\$1,402,310	\$1,700,445	\$2,682,143	\$2,682,143	\$2,793,339	\$3,510,566	\$4,098,375
REVENUES:							
Service to Others	3,700,026	2,717,686	2,375,740	2,375,740	2,375,740	2,375,740	2,375,740
Interest	13,624	29,262	0	0	35,962	0	0
Charges to Other City Departments	119,756	74,098	73,050	73,050	73,050	73,050	73,050
Miscellaneous	184,828	333,924	145,000	145,000	361,678	145,000	145,000
TOTAL REVENUES	4,018,234	3,154,970	2,593,790	2,593,790	2,846,430	2,593,790	2,593,790
TOTAL RESOURCES AVAILABLE	5,420,545	4,855,415	5,275,933	5,275,933	5,639,769	6,104,356	6,692,165
TOTAL EXPENDITURES	3,728,563	2,413,615	2,137,496	2,137,496	2,129,203	2,005,981	1,923,675
Changes in Encumbrances and other Balance Sheet Accounts	8,463	351,539	0	0	0	0	0
ENDING FUND BALANCE	\$1,700,445	\$2,793,339	\$3,138,437	\$3,138,437	\$3,510,566	\$4,098,375	\$4,768,490

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

9-1-1 SYSTEM OPERATIONS

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	\$9,592,828	\$12,060,896	\$7,852,062	\$7,852,062	\$10,243,774	\$7,453,734	\$4,178,423
REVENUES:							
Service to Others	12,474,348	12,264,392	11,901,705	11,901,705	12,163,055	\$11,900,337	11,900,337
Interest	107,015	174,810	117,107	117,107	187,229	117,107	117,107
Miscellaneous	245	0	0	0	(4)	0	0
TOTAL REVENUES	12,581,609	12,439,202	12,018,812	12,018,812	12,350,281	12,017,444	12,017,444
TOTAL RESOURCES AVAILABLE	22,174,436	24,500,098	19,870,874	19,870,874	22,594,055	19,471,178	16,195,867
TOTAL EXPENDITURES	1,044,458	14,412,666	15,176,553	15,176,553	15,140,321	15,292,755	16,039,414
Changes in Encumbrances and other Balance Sheet Accounts	(9,069,082)	156,342	0	0	0	0	0
ENDING FUND BALANCE	\$12,060,896	\$10,243,774	\$4,694,321	\$4,694,321	\$7,453,734	\$4,178,423	\$156,453

EMPLOYEE BENEFITS*

BEGINNING FUND BALANCE	(\$7,219,458)	\$2,302,226	\$2,302,226	\$2,302,226	\$9,478,174	\$13,097,840	\$9,347,840
REVENUES:**							
Employee Contributions	43,518,279	42,017,383	36,126,244	36,126,244	37,764,238	38,231,005	38,231,005
Retiree Contributions	30,196,950	31,650,005	31,963,243	31,963,243	31,655,541	32,507,154	33,207,804
City Contributions	83,491,323	87,009,666	94,862,835	94,862,835	95,597,379	97,177,729	99,502,897
All Remaining Revenues	(17,817)	234,555	0	0	0	0	0
TOTAL REVENUES	157,188,734	160,911,609	162,952,322	162,952,322	165,017,158	167,915,888	170,941,706
TOTAL RESOURCES AVAILABLE	149,969,276	163,213,835	165,254,548	165,254,548	174,495,332	181,013,728	180,289,546
TOTAL EXPENDITURES	147,662,744	154,241,243	160,083,133	160,083,133	161,397,492	171,665,888	180,244,856
Changes in Encumbrances and other Balance Sheet Accounts	(4,306)	505,582	0	0	0	0	0
ENDING FUND BALANCE**	\$2,302,226	\$9,478,174	\$5,171,415	\$5,171,415	\$13,097,840	\$9,347,840	\$44,690

*Reflects medical claims, voluntary benefits, and life insurance.

**Fund Balance reflects incurred but not reported claims (IBNR). The City budgets for the cash claims expenses expected to occur in the upcoming fiscal year.

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

RISK MANAGEMENT

	FY 2016-17 ACTUAL	FY 2017-18 ACTUAL	FY 2018-19 ADOPTED	FY 2018-19 AMENDED	FY 2018-19 FORECAST	FY 2019-20 BUDGET	FY 2020-21 PLANNED
BEGINNING FUND BALANCE	(\$17,422,787)	(\$12,606,773)	(\$6,272,527)	(\$6,272,527)	(\$11,966,206)	(\$18,424,606)	(\$24,157,970)
REVENUES:							
Worker's Compensation	11,698,473	15,262,359	13,701,708	13,701,708	13,701,708	\$19,883,135	16,841,605
Third Party Liability	5,255,818	3,033,103	10,227,315	10,227,315	10,227,315	4,383,960	7,438,124
Purchased Insurance	2,664,512	2,919,537	3,029,284	3,029,284	3,029,284	4,526,340	4,513,626
Interest and Other	10,601	6,188	749,900	749,900	749,900	0	0
TOTAL REVENUES	19,629,404	21,221,187	27,708,207	27,708,207	27,708,207	28,793,435	28,793,356
TOTAL RESOURCES AVAILABLE	2,206,617	8,614,414	21,435,680	21,435,680	15,742,001	10,368,829	4,635,385
TOTAL EXPENDITURES	14,813,390	20,580,620	34,166,607	34,166,607	34,166,607	34,526,799	33,953,429
Changes in Encumbrances and other Balance Sheet Accounts	0	0	0	0	0	0	0
ENDING FUND BALANCE**	(\$12,606,773)	(\$11,966,206)	(\$12,730,927)	(\$12,730,927)	(\$18,424,606)	(\$24,157,970)	(\$29,318,044)

**Fund Balance reflects the total current liability for Risk Management (WC/Liability/Property). The City budgets the amount estimated to be the cash expense in the upcoming fiscal year.

DEBT SERVICE

BEGINNING FUND BALANCE	\$10,552,135	\$13,471,199	\$32,549,163	\$32,549,163	\$28,898,633	\$23,358,486	\$23,444,064
REVENUES:							
Ad Valorem Taxes	242,774,798	260,183,236	\$270,069,503	270,069,503	270,328,625	\$287,449,046	305,141,571
Interest/Transfers/Other	21,433,688	19,786,746	19,120,153	19,120,153	20,331,272	18,087,830	18,480,291
TOTAL REVENUES	264,208,486	279,969,982	289,189,655	289,189,655	290,659,897	305,536,876	323,621,862
TOTAL RESOURCES AVAILABLE	274,760,622	293,441,181	321,738,818	321,738,818	319,558,530	328,895,362	347,065,926
TOTAL EXPENDITURES	261,289,423	259,623,576	296,200,044	296,200,044	296,200,044	305,451,298	327,919,149
Changes in Encumbrances and other Balance Sheet Accounts	0	(4,918,972)	0	0	0	0	0
ENDING FUND BALANCE	\$13,471,199	\$28,898,633	\$25,538,774	\$25,538,774	\$23,358,486	\$23,444,064	\$19,146,777

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds and certificates of obligation (CO), as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, and outline the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 0.7766 cents per \$100 assessed value is split into two rates. Approximately 27 percent (20.75 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding general obligation debt. The remaining 73 percent (56.91 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates more growth in the capacity to issue new debt within the existing debt service tax rate than a level debt service schedule.

Credit Rating

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Moody’s Investors Service, and Fitch Ratings since November 2015 and holds the following ratings as of April 2019:

<u>Credit Rating Service</u>	<u>General Obligation Debt</u>	<u>Commercial Paper Notes</u>
Standard & Poor’s	AA- (stable outlook)	A-1+
Moody’s Investors Service	A1 (stable outlook)	P-1
Fitch Ratings	AA (stable outlook)	F1+

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Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Existing debt plus new debt to be issued will comprise 1.6 percent of the assessed value of \$140.2 billion and 1.3 percent of the market value of taxable property value of \$184.5 billion. Thus, the City will continue to comply with both requirements as of September 30, 2020.

Assessed Value	\$140,237,631,635
10% Legal Debt Margin	\$14,023,763,
Projected GO Debt 9/30/20	\$2,301,737,115
GO Debt as a Percentage of Assessed Property Value	1.6%

Market Value of Taxable Property	\$184,510,342,135
4% FMPC Limit	\$7,380,413,685
Projected GO Debt 9/30/20	\$2,301,737,115
GO Debt as a Percentage of Market Value	1.3%

FY 2019-20 Debt Service Budget

The FY 2019-20 budget includes principal and interest payments of \$273.7 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2019-20 are \$162.9 million and \$110.8 million, respectively. In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program are included in the General Fund budget. The interest on outstanding commercial paper is paid by the Debt Service Fund. The City anticipates issuing \$232.4 million in GO bonds in FY 2019-20 and \$228.7 million in FY 2020-21; and \$30.0 million in equipment acquisition notes in FY 2019-20, and \$30.0 million in FY 2020-21.

DEBT SERVICE

Selected Financial Management Performance Criteria – Debt Management

These key criteria, established to ensure sound management of the City’s financial resources, are listed below to detail the effects of the issuance of new debt.

Criteria	9/30/18 Actual	09/30/19 Actual	09/30/20 Planned
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property	4.0% In compliance	3.2% In compliance	3.1% In compliance
Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	6.6 years In compliance	7.0 years In compliance	6.6 years In compliance
CO debt not to exceed 15% of total authorized and issued GO debt	0.5% In compliance	0.4% In compliance	0.2% In compliance
Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income	5.1% In compliance	5.1% In compliance	5.3% In compliance

DEBT SERVICE

Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2019

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
600	Taxable GO Pension Bonds (Current Interest Bonds), Series 2005A	02/16/2005	186,575,000	5.0%	112,845,000
601	Taxable GO Pension Bonds (Capital Appreciation Bonds), Series 2005B	02/16/2005	137,772,609	5.4%	51,077,115
627	GO Refunding and Improvement Bonds, Series 2010A	03/30/2010	196,615,000	2.8%	35,285,000
628	GO Bonds (Build America Bonds), Taxable Series 2010B	03/30/2010	85,380,000	4.7%	79,420,000
631	GO Refunding Bonds, Series 2010C	11/18/2010	142,035,000	2.6%	56,470,000
632	GO Refunding Bonds, Taxable Series 2010	11/18/2010	77,670,000	4.6%	76,135,000
637	GO Refunding Bonds, Series 2012	10/31/2012	214,495,000	2.1%	154,105,000
638	GO Refunding and Improvement Bonds, Series 2013A	08/06/2013	194,470,000	3.5%	133,050,000
638	GO Refunding Bonds, Taxable Series 2013B	08/06/2013	42,615,000	2.2%	5,060,000
1692	GO Refunding and Improvement Bonds, Series 2014	12/22/2014	529,365,000	2.7%	457,915,000
1700	GO Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	3.0%	162,555,000
1843	GO Refunding and Improvement Bonds, Series 2017	12/12/2017	301,960,000	2.9%	281,025,000
W257	GO Refunding Bonds, Series 2018B	08/07/2018	58,715,000	3.3%	58,715,000
1290	GO Refunding Bonds, Series 2019B	05/15/2019	153,950,000	3.7%	153,950,000
1879	GO Improvement Bonds, Series 2019A	05/15/2019	235,595,000	3.5%	235,595,000
Total GO Bonds			2,752,287,609		2,053,202,115
629	Combination Tax and Revenue Certificates of Obligation, Series 2010	03/30/2010	21,575,000	1.2%	0
635	Combination Tax and Revenue Certificates of Obligation, Series 2012	06/26/2012	21,930,000	1.6%	7,610,000
Total Certificates of Obligation			43,505,000		7,610,000
Total GO Debt			\$2,795,792,609		\$2,060,812,115
			\$2,795,792,609		\$2,060,812,115

Note: No outstanding commercial paper as of September 30, 2019.

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General Obligation Debt Service Requirements As of 09/30/2019

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2020	162,856,699	110,827,332	273,684,031
2021	184,815,000	83,269,675	268,084,675
2022	185,395,000	74,020,242	259,415,242
2023	186,435,000	64,817,806	251,252,806
2024	180,835,000	55,796,395	236,631,395
2025	142,201,834	82,174,459	224,376,293
2026	133,220,114	77,065,005	210,285,119
2027	122,042,694	72,507,372	194,550,066
2028	100,879,062	68,792,161	169,671,223
2029	90,268,642	65,899,919	156,168,562
2030	90,690,730	63,318,544	154,009,274
2031	82,300,840	61,005,667	143,306,507
2032	82,403,960	59,261,545	141,665,505
2033	72,287,046	58,081,471	130,368,517
2034	72,404,198	57,233,228	129,637,426
2035	52,656,297	50,136,400	102,792,697
2036	37,875,000	3,248,894	41,123,894
2037	38,025,000	1,985,218	40,010,218
2038	23,750,000	960,656	24,710,656
2039	19,470,000	296,859	19,766,859
	\$ 2,060,812,115	\$ 1,110,698,849	\$ 3,171,510,964

DEBT SERVICE

General Obligation Debt Service Fund Statement of Revenues and Expenditures

	FY 2017-18 Actual	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Beginning Balance	\$ 13,471,199	\$ 32,549,163	\$ 28,898,632	\$ 23,358,486	\$ 23,444,064
Revenues					
Ad Valorem Taxes	260,183,236	270,024,955	270,904,262	287,449,046	305,141,571
Interest Earnings	738,144	147,074	729,263	200,000	200,000
Department Transfers	2,159,589	1,513,575	1,513,575	-	-
Pension Obligation Bond Transfer	15,497,576	16,145,730	16,145,730	16,608,909	17,094,185
"Build America Bonds" Federal Subsidy	1,391,437	1,358,322	1,367,067	1,278,921	1,186,106
Total Revenues	279,969,982	289,189,656	290,659,897	305,536,876	323,621,862
Total Available Resources	293,441,181	321,738,819	319,558,529	328,895,361	347,065,926
Expenses					
Principal and Interest	233,501,490	250,988,529	269,585,842	273,684,031	268,084,675
Commercial Paper Payment	9,650,000	10,000,000	10,000,000	-	-
TIF Increment Payment	16,472,087	19,609,404	16,614,202	22,133,267	25,231,924
New Debt	-	15,602,111	-	8,134,000	24,642,550
Equipment Acquisition Notes	-	-	-	1,500,000	9,960,000
Total Expenses	259,623,576	296,200,044	296,200,044	305,451,298	327,919,149
Changes in Encumbrances and other Balance Sheet Accounts	(4,918,972)	-	-	-	-
Ending Balance	\$ 28,898,632	\$ 25,538,775	\$ 23,358,486	\$ 23,444,064	\$ 19,146,777

DEBT SERVICE

General Obligation Bond Authority

The City’s authority to issue debt originates from bond elections conducted in 2006, 2012, and 2017. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

Proposition	Amount Authorized	Amount Issued to Date	Amount Unissued
2006 Bond Program- Authorized by voters November 2006			
(1) Streets & Transportation Improvements	\$ 390,420,000	\$ 390,420,000	\$ -
(2) Flood Protection & Storm Drainage Facilities	334,315,000	334,315,000	-
(3) Park and Recreation Facilities	343,230,000	343,230,000	-
(4) Library Facilities	46,200,000	46,200,000	-
(5) Cultural Arts Facilities	60,855,000	60,855,000	-
(6) City Hall, City Service and City Maintenance Facilities	34,750,000	34,750,000	-
(7) Land Bank for the Development of Low/Moderate Income SF Homes	1,500,000	1,500,000	-
(8) Economic Development Programs	41,495,000	41,495,000	-
(9) Farmers Market Improvements	6,635,000	6,635,000	-
(10) Land Acquisition in Cadillac Heights area for future location of City facilities	22,550,000	22,550,000	-
(11) Court Facilities	7,945,000	7,945,000	-
(12) Public Safety Facilities	63,625,000	63,625,000	-
Total 2006 Bond Program	1,353,520,000	1,353,520,000	-
2012 Bond Program- Authorized by voters November 2012			
(1) Streets & Transportation Improvements	260,625,000	260,625,000	-
(2) Flood Protection & Storm Drainage Facilities	326,375,000	326,375,000	-
(3) Economic Development Programs	55,000,000	55,000,000	-
Total 2012 Bond Program	642,000,000	642,000,000	-
2017 Bond Program- Authorized by voters November 2017			
(A) Street and Transportation Improvements	533,981,000	49,540,000	484,441,000
(B) Parks and Recreation Facilities	261,807,000	69,963,000	191,844,000
(C) Fair Park Improvements	50,000,000	8,600,000	41,400,000
(D) Flood Protection and Storm Drainage Improvements	48,750,000	3,380,000	45,370,000
(E) Library Facilities and Improvements	15,589,000	7,500,000	8,089,000
(F) Cultural and Performing Arts Facilities	14,235,000	2,760,000	11,475,000
(G) Public Safety Facilities	32,081,000	3,561,000	28,520,000
(H) City Hall and City Service and Admin. Facilities Repairs and Improvements	18,157,000	2,685,000	15,472,000
(I) Economic Development Program	55,400,000	13,013,000	42,387,000
(J) Housing Facilities for the Homeless	20,000,000	500,000	19,500,000
Total 2017 Bond Program	1,050,000,000	161,502,000	888,498,000
Total 2006, 2012, and 2017 Bond Programs	\$ 3,045,520,000	\$ 2,157,022,000	\$ 888,498,000

Master Lease Purchase Program

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov’t. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as “Schedule A,” to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which

DEBT SERVICE

the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is returned to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Banc of America Public Capital Corp. on Dec. 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered May 24, 2016. As of June 2019, the City has entered 43 Schedule A agreements totaling \$213.8 million (principal \$213.8 million and interest \$19.0 million).

What Is Financed?

The MLPP may be used to finance the City’s acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

Lease Payments

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the “Swap Index” published by the Intercontinental Exchange, Inc. As of June 2019, the interest rates for each lease term were:

- 2.44% (three-year);
- 2.46% (five-year); and
- 2.75% (10-year).

The table that follows displays detail for completed draws of \$28.5 million for FY 2019-20 and \$24.4 million for FY 2020-21.

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Lease Schedule	Date of Issue	FY 2019-20			FY 2020-21		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 2 Fire Apparatus	5/10/2013	\$472,629	\$32,416	\$505,046	\$482,377	\$22,668	\$505,046
Schedule A No. 9 Fire Apparatus	2/9/2015	\$1,162,389	\$149,484	\$1,311,873	\$1,189,489	\$122,384	\$1,311,873
Schedule A No. 10 Ambulance & Fire Equipment	2/9/2015	\$587,744	\$4,993	\$592,736	\$0	\$0	\$0
Schedule A No. 12 General Fleet & Equipment Sanitation Fleet & Equipment	12/16/2015	\$1,109,943	\$14,923	\$1,124,866	\$0	\$0	\$0
Schedule A No. 15 General Fleet & Equipment Sanitation Fleet & Equipment	5/24/2016	\$1,021,253	\$16,825	\$1,038,078	\$515,656	\$3,383	\$519,039
Schedule A No. 16 Fire Apparatus	5/24/2016	\$475,717	\$54,365	\$530,081	\$484,025	\$46,056	\$530,081
Schedule A No. 17 Citywide Technology DPD Technology	3/30/2017	\$445,970	\$3,758	\$449,728	\$0	\$0	\$0
Schedule A No. 18 Fire Apparatus	3/30/2017	\$103,503	\$19,412	\$122,915	\$105,987	\$16,929	\$122,915
Schedule A No. 19 General Fleet & Equipment Sanitation Fleet & Equipment	3/30/2017	\$2,609,444	\$114,133	\$2,723,577	\$2,659,581	\$63,996	\$2,723,577
Schedule A No. 20 Citywide Technology	5/19/2017	\$144,618	\$1,157	\$145,775	\$0	\$0	\$0
Schedule A No. 21 Ambulance & Fire Equipment	5/19/2017	\$496,810	\$20,155	\$516,965	\$505,671	\$11,294	\$516,965
Schedule A No. 22 Citywide Technology DPD Technology	11/15/2017	\$942,413	\$12,436	\$954,849	\$0	\$0	\$0
Schedule A No. 23 Ambulance & Fire Equipment General Fleet & Equipment Sanitation Fleet & Equipment	11/15/2017	\$894,845	\$48,071	\$942,916	\$912,039	\$30,877	\$942,916
Schedule A No. 24 Fire Apparatus	11/15/2017	\$504,421	\$97,857	\$602,279	\$516,096	\$86,183	\$602,279
Schedule A No. 25 General Fleet & Equipment Sanitation Fleet & Equipment	11/15/2017	\$914,904	\$49,149	\$964,053	\$932,483	\$31,570	\$964,053
Schedule A No. 26 CBD Camera Improvements Citywide Technology DPD Technology	3/7/2018	\$718,857	\$19,457	\$738,314	\$365,232	\$3,925	\$369,157
Schedule A No. 27 Sanitation Fleet & Equipment	3/7/2018	\$907,038	\$70,654	\$977,692	\$928,221	\$49,471	\$977,692
Schedule A No. 28 Ambulance & Fire Equipment General Fleet & Equipment	3/7/2018	\$449,960	\$35,050	\$485,010	\$460,468	\$24,542	\$485,010
Schedule A No. 29 Fire Apparatus	3/7/2018	\$123,100	\$22,536	\$145,635	\$126,456	\$19,179	\$145,635
Schedule A No. 30 P25 Radio System	4/30/2018	\$1,531,718	\$419,055	\$1,950,773	\$1,574,647	\$376,126	\$1,950,773
Schedule A No. 31 911 Backup System Upgrade Citywide Technology DPD Technology Public Safety MDC Replacement	9/26/2018	\$1,421,433	\$72,806	\$1,494,239	\$1,462,612	\$31,627	\$1,494,239

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Lease Schedule	Date of Issue	FY 2019-20			FY 2020-21		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 32</i> Sanitation Fleet & Equipment	9/26/2018	\$379,653	\$44,774	\$424,426	\$391,112	\$33,315	\$424,426
		\$379,653	\$44,774	\$424,426	\$391,112	\$33,315	\$424,426
<i>Schedule A No. 33</i> Fire Apparatus	9/26/2018	\$282,140	\$93,588	\$375,728	\$291,531	\$84,198	\$375,728
		\$282,140	\$93,588	\$375,728	\$291,531	\$84,198	\$375,728
<i>Schedule A No. 34</i> Ambulance & Fire Equipment General Fleet & Equipment	9/26/2018	\$532,585	\$62,810	\$595,394	\$548,660	\$46,735	\$595,394
		\$378,860	\$44,680	\$423,541	\$390,295	\$33,245	\$423,541
		\$153,725	\$18,129	\$171,854	\$158,364	\$13,489	\$171,854
<i>Schedule A No. 35</i> Fire Apparatus	12/27/2018	\$249,882	\$80,340	\$330,222	\$257,973	\$72,250	\$330,222
		\$249,882	\$80,340	\$330,222	\$257,973	\$72,250	\$330,222
<i>Schedule A No. 36</i> 911 Backup System Upgrade Citywide Technology DPD Technology Public Safety MDC Replacement	12/27/2018	\$658,651	\$33,689	\$692,340	\$677,706	\$14,635	\$692,340
		\$167,798	\$8,583	\$176,381	\$172,653	\$3,728	\$176,381
		\$193,207	\$9,882	\$203,089	\$198,797	\$4,293	\$203,089
		\$6,116	\$313	\$6,428	\$6,293	\$136	\$6,428
		\$291,530	\$14,912	\$306,441	\$299,964	\$6,477	\$306,441
<i>Schedule A No. 37</i> Ambulance & Fire Equipment General Fleet & Equipment	12/27/2018	\$949,669	\$109,550	\$1,059,219	\$977,730	\$81,489	\$1,059,219
		\$90,814	\$10,476	\$101,290	\$93,497	\$7,793	\$101,290
		\$858,855	\$99,074	\$957,929	\$884,233	\$73,696	\$957,929
<i>Schedule A No. 38</i> Sanitation Fleet & Equipment	12/27/2018	\$567,952	\$65,517	\$633,469	\$584,734	\$48,735	\$633,469
		\$567,952	\$65,517	\$633,469	\$584,734	\$48,735	\$633,469
<i>Schedule A No. 39</i> P25 Radio System	3/27/2019	\$2,761,354	\$832,219	\$3,593,573	\$2,873,785	\$719,788	\$3,593,573
		\$2,761,354	\$832,219	\$3,593,573	\$2,873,785	\$719,788	\$3,593,573
<i>Schedule A No. 40</i> Fire Apparatus	5/24/2019	\$394,204	\$113,500	\$507,703	\$405,137	\$102,566	\$507,703
		\$394,204	\$113,500	\$507,703	\$405,137	\$102,566	\$507,703
<i>Schedule A No. 41</i> 911 Backup System Upgrade Citywide Technology DPD Technology	5/24/2019	\$876,238	\$49,066	\$925,304	\$897,723	\$27,581	\$925,304
		\$10,128	\$567	\$10,695	\$10,376	\$319	\$10,695
		\$846,288	\$47,389	\$893,677	\$867,038	\$26,639	\$893,677
		\$19,822	\$1,110	\$20,932	\$20,308	\$624	\$20,932
<i>Schedule A No. 42</i> Ambulance & Fire Equipment General Fleet & Equipment	5/24/2019	\$746,815	\$81,933	\$828,748	\$765,337	\$63,412	\$828,748
		\$337,383	\$37,014	\$374,397	\$345,750	\$28,647	\$374,397
		\$409,432	\$44,919	\$454,351	\$419,587	\$34,765	\$454,351
<i>Schedule A No. 43</i> Sanitation Fleet & Equipment	5/24/2019	\$218,777	\$24,002	\$242,779	\$224,203	\$18,576	\$242,779
		\$218,777	\$24,002	\$242,779	\$224,203	\$18,576	\$242,779
Total Completed Draws		\$25,656,628	\$2,869,680	\$28,526,308	\$22,116,669	\$2,253,488	\$24,370,157
<i>Schedule A No. 44 Estimate</i> Fire Apparatus	8/27/2019	\$158,222	\$47,493	\$205,716	\$162,636	\$43,079	\$205,716
		\$158,222	\$47,493	\$205,716	\$162,636	\$43,079	\$205,716
<i>Schedule A No. 45 Estimate</i> 911 Backup System Upgrade Citywide Technology	8/27/2019	\$1,188,186	\$75,817	\$1,264,003	\$1,217,469	\$46,534	\$1,264,003
		\$13,898	\$887	\$14,784	\$14,240	\$544	\$14,784
		\$1,174,288	\$74,930	\$1,249,218	\$1,203,229	\$45,989	\$1,249,218
<i>Schedule A No. 46 Estimate</i> General Fleet & Equipment	8/27/2019	\$1,012,518	\$119,779	\$1,132,296	\$1,037,759	\$94,537	\$1,132,296
		\$1,012,518	\$119,779	\$1,132,296	\$1,037,759	\$94,537	\$1,132,296
<i>Schedule A No. 47 Estimate</i> Sanitation Fleet & Equipment	8/27/2019	\$60,357	\$7,140	\$67,497	\$61,862	\$5,635	\$67,497
		\$60,357	\$7,140	\$67,497	\$61,862	\$5,635	\$67,497
<i>Schedule A No. 48 Estimate</i> Fire Apparatus General Fleet & Equipment	12/27/2019	\$462,384	\$138,793	\$601,177	\$475,283	\$125,894	\$601,177
		\$396,325	\$118,964	\$515,288	\$407,380	\$107,908	\$515,288
		\$66,060	\$19,829	\$85,888	\$67,902	\$17,986	\$85,888
<i>Schedule A No. 49 Estimate</i> 911 Backup System Upgrade Citywide Technology DPD Technology	12/27/2019	\$2,261,125	\$144,280	\$2,405,404	\$2,316,850	\$88,554	\$2,405,404
		\$188,634	\$12,036	\$200,670	\$193,283	\$7,388	\$200,670
		\$817,270	\$52,149	\$869,419	\$837,412	\$32,007	\$869,419
		\$1,255,221	\$80,094	\$1,335,315	\$1,286,156	\$49,159	\$1,335,315
<i>Schedule A No. 50 Estimate</i> Ambulance & Fire Equipment General Fleet & Equipment	12/27/2019	\$1,391,485	\$164,609	\$1,556,094	\$1,426,173	\$129,921	\$1,556,094
		\$1,000,646	\$118,374	\$1,119,020	\$1,025,591	\$93,429	\$1,119,020
		\$390,839	\$46,235	\$437,074	\$400,582	\$36,492	\$437,074
<i>Schedule A No. 51 Estimate</i> Sanitation Fleet & Equipment	12/27/2019	\$1,226,204	\$145,057	\$1,371,262	\$1,256,773	\$114,489	\$1,371,262
		\$1,226,204	\$145,057	\$1,371,262	\$1,256,773	\$114,489	\$1,371,262

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2019-20			FY 2020-21		
		Principal	Interest	Total	Principal	Interest	Total
<i>Schedule A No. 52 Estimate</i>	3/27/2020	\$508,662	\$32,457	\$541,119	\$1,029,860	\$52,378	\$1,082,238
Citywide Technology		\$459,366	\$29,312	\$488,678	\$930,054	\$47,302	\$977,356
DPD Technology		\$49,296	\$3,145	\$52,441	\$99,806	\$5,076	\$104,882
<i>Schedule A No. 53 Estimate</i>	3/27/2020	\$755,168	\$89,335	\$844,502	\$1,529,161	\$159,843	\$1,689,004
Ambulance & Fire Equipment		\$423,340	\$50,080	\$473,420	\$857,234	\$89,607	\$946,840
General Fleet & Equipment		\$331,828	\$39,254	\$371,082	\$671,927	\$70,237	\$742,164
<i>Schedule A No. 54 Estimate</i>	3/27/2020	\$68,499	\$8,103	\$76,602	\$138,705	\$14,499	\$153,204
Sanitation Fleet & Equipment		\$68,499	\$8,103	\$76,602	\$138,705	\$14,499	\$153,204
<i>Schedule A No. 55 Estimate</i>	8/27/2020	\$0	\$0	\$0	\$24,772	\$7,436	\$32,207
Fire Apparatus		\$0	\$0	\$0	\$24,772	\$7,436	\$32,207
<i>Schedule A No. 56 Estimate</i>	8/27/2020	\$0	\$0	\$0	\$790,361	\$50,432	\$840,793
Citywide Technology		\$0	\$0	\$0	\$679,446	\$43,355	\$722,801
DPD Technology		\$0	\$0	\$0	\$110,915	\$7,077	\$117,992
<i>Schedule A No. 57 Estimate</i>	8/27/2020	\$0	\$0	\$0	\$1,053,531	\$124,630	\$1,178,161
Ambulance & Fire Equipment		\$0	\$0	\$0	\$494,144	\$58,456	\$552,601
General Fleet & Equipment		\$0	\$0	\$0	\$559,386	\$66,174	\$625,561
<i>Schedule A No. 58 Estimate</i>	8/27/2020	\$0	\$0	\$0	\$205,012	\$24,252	\$229,264
Sanitation Fleet & Equipment		\$0	\$0	\$0	\$205,012	\$24,252	\$229,264
<i>Schedule A No. 59 Estimate</i>	12/27/2020	\$0	\$0	\$0	\$780,604	\$49,809	\$830,413
Citywide Technology		\$0	\$0	\$0	\$432,094	\$27,571	\$459,665
DPD Technology		\$0	\$0	\$0	\$348,510	\$22,238	\$370,748
<i>Schedule A No. 60 Estimate</i>	12/27/2020	\$0	\$0	\$0	\$684,985	\$81,032	\$766,018
Ambulance & Fire Equipment		\$0	\$0	\$0	\$342,493	\$40,516	\$383,009
General Fleet & Equipment		\$0	\$0	\$0	\$342,493	\$40,516	\$383,009
<i>Schedule A No. 61 Estimate</i>	3/27/2021	\$0	\$0	\$0	\$390,302	\$24,905	\$415,207
Citywide Technology		\$0	\$0	\$0	\$216,047	\$13,786	\$229,833
DPD Technology		\$0	\$0	\$0	\$174,255	\$11,119	\$185,374
<i>Schedule A No. 62 Estimate</i>	3/27/2021	\$0	\$0	\$0	\$342,493	\$40,516	\$383,009
Ambulance & Fire Equipment		\$0	\$0	\$0	\$171,246	\$20,258	\$191,504
General Fleet & Equipment		\$0	\$0	\$0	\$171,246	\$20,258	\$191,504
Total Anticipated Draws		\$9,092,809	\$972,862	\$10,065,671	\$14,924,591	\$1,278,376	\$16,202,967



DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.94 million in refunding and improvement revenue bonds. This issue included the refunding of all the Convention Center's \$261.36 million outstanding debt and \$63.58 million of new money. Of the new money issuance, \$60.80 million is being used for planned improvements to the Convention Center.

The seven percent Hotel Occupancy Tax, non-operating revenue of the Convention Center Complex, and interest earned on cash balances in the bond reserve fund transferred to the Debt Service Fund are pledged for repayment of the debt. Operating revenues from the Convention Center complex are transferred to the Debt Service Fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center complex should a shortfall in Convention Center revenues occur.

Credit Ratings

The Convention Center complex currently holds A1 and A ratings from Moody's Investors Service and Standard & Poor's, respectively.

FY 2019-20 Debt Service Budget

The FY 2019-20 budget includes \$9.1 million in principal payments and \$14.4 million in interest payments on existing debt.

DEBT SERVICE

*Convention Center
Statement of Revenue Bonded Indebtedness
As of 09/30/2019*

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
623	Civic Center Convention Complex, Revenue Refunding Bonds	02/01/2009	324,940,000	5.2%	279,475,000
Total Convention Center Bonds			324,940,000		279,475,000

*Convention Center
Debt Service Requirements
As of 09/30/2019*

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2020	9,095,000	14,386,413	23,481,413
2021	9,550,000	13,931,663	23,481,663
2022	10,030,000	13,454,163	23,484,163
2023	10,530,000	12,952,663	23,482,663
2024	11,055,000	12,426,163	23,481,163
2025	11,610,000	11,873,413	23,483,413
2026	12,190,000	11,292,913	23,482,913
2027	12,800,000	10,683,413	23,483,413
2028	13,440,000	10,043,413	23,483,413
2029	14,110,000	9,371,413	23,481,413
2030	14,815,000	8,665,913	23,480,913
2031	15,595,000	7,888,125	23,483,125
2032	16,415,000	7,069,388	23,484,388
2033	17,275,000	6,207,600	23,482,600
2034	18,180,000	5,300,663	23,480,663
2035	19,135,000	4,346,213	23,481,213
2036	20,140,000	3,341,625	23,481,625
2037	21,200,000	2,284,275	23,484,275
2038	22,310,000	1,171,275	23,481,275
	\$279,475,000	\$166,690,707	\$446,165,707

DEBT SERVICE

Convention Center Statement of Debt Service Revenues and Expenditures

	FY 2017-18 Actual	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Beginning Balance	\$ 4,032,118	\$ 4,072,618	\$ 4,304,515	\$ 4,345,015	\$ 4,385,515
Revenues					
Transfers	23,667,825	23,484,663	23,484,663	23,481,413	23,481,663
Interest//Other	86,735	40,500	40,500	40,500	40,500
Total Revenues	\$ 23,754,560	\$ 23,525,163	\$ 23,525,163	\$ 23,521,913	\$ 23,522,163
Total Available Resources	\$ 27,786,678	\$ 27,597,781	\$ 27,829,678	\$ 27,866,928	\$ 27,907,678
Expenses					
Principal Payments	8,250,000	8,665,000	8,665,000	9,095,000	9,550,000
Interest Payments	15,232,163	14,819,663	14,819,663	14,386,413	13,931,663
Total Expenses	\$ 23,482,163	\$ 23,484,663	\$ 23,484,663	\$ 23,481,413	\$ 23,481,663
Ending Balance	\$ 4,304,515	\$ 4,113,118	\$ 4,345,015	\$ 4,385,515	\$ 4,426,015



DEBT SERVICE

DALLAS WATER UTILITIES

Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the standards below:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues.
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds.
- Financial management performance criteria for DWU provide for financing of capital improvements (effectively defined as capital projects with useful lives of 20 years or longer) either from debt or directly from revenues to maintain system equity levels.

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU reimburses other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings of DWU’s debt instruments as of July 2019 are shown in the table below.

<u>Credit Rating Service</u>	<u>Revenue Bonds</u>	<u>Commercial Paper Notes</u>
Moody’s Investors Service	Aa2	P-1
Standard & Poor’s	AAA	A-1+
Fitch Ratings	AA+	Not Rated

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The standards below have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest.
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year.
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest.

The latest available audited financial statements coverage from September 30, 2018 is summarized in the table below.

*Debt Service Coverage Requirements
As of FY 2017-18 Year-End Close
(000 omitted)*

Coverage Net Revenue (CNR) = \$386,468

<u>Authority</u>	<u>Ratio</u>	<u>Requirement</u>	<u>Denominator \$</u>	<u>Actual</u>
Bond Ordinance	CNR/Max Year	1.25	196,945	1.96
DWU Criteria	CNR/Max Year	1.50	196,945	1.96
DWU Criteria	CNR/Max CP	1.10	196,945	1.96
Rating Agencies	CNR/Average Annual Debt	N/A	117,322	3.29

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2019-20 and FY 2020-21 Debt Service Budget

The FY 2019-20 budget provides principal and interest on existing debt of \$105.6 million and \$90.6 million, respectively. Commercial paper issues in FY 2019-20 are forecast at \$171 million with an estimated interest cost and fees of \$3.01 million, which are paid from the Water Utilities Operating Fund. The FY 2020-21 budget provides estimated principal and interest on proposed debt of \$111.2 million and \$87.1 million.

Dallas Water Utilities Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2019-20 unless otherwise noted.

1. Current revenues and fund balance will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Dallas Water Utilities Statement of Indebtedness As of 9/30/2019

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
Revenue Bonds					
613	Waterworks & Sewer System Revenue Refunding, Series 2007	4/25/2007	678,480,000	4.3%	-
619	Waterworks & Sewer System Revenue Refunding, Series 2008	6/26/2008	158,655,000	4.6%	-
624	Waterworks & Sewer Revenue Refunding, Series 2009A ¹	3/30/2009	15,100,000	2.4%	-
625	Waterworks & Sewer Revenue Refunding, Series 2009B ¹	3/30/2009	8,280,000	2.5%	5,505,000
626	Waterworks & Sewer Revenue Refunding, Series 2009C ¹	3/30/2009	94,723,000	2.1%	58,733,000
630	Waterworks & Sewer System Revenue Refunding, Series 2010	7/14/2010	295,850,000	4.2%	104,700,000
634	Waterworks & Sewer System Revenue Refunding, Series 2011	7/26/2011	239,425,000	2.8%	134,265,000
636	Waterworks & Sewer System Revenue Refunding, Series 2012 A	9/19/2012	259,420,000	2.7%	207,240,000
636	Waterworks & Sewer System Revenue Refunding, Taxable Series 2012 B	9/19/2012	106,720,000	2.7%	63,225,000
1530	Waterworks & Sewer System Revenue Refunding, Series 2013	9/17/2013	156,540,000	4.5%	142,550,000
9712	Waterworks & Sewer System Revenue Refunding, Series 2015A	3/25/2015	453,630,000	3.4%	441,040,000
9712	Waterworks & Sewer System Revenue Refunding, Taxable Series 2015B	3/25/2015	150,630,000	2.5%	150,630,000
1727	Waterworks & Sewer System Revenue Refunding, Series 2016A	7/7/2016	370,100,000	3.0%	363,985,000
1727	Waterworks & Sewer System Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	2.2%	122,630,000
W208	Waterworks & Sewer System Revenue Refunding, Series 2017	8/17/2017	171,540,000	3.6%	168,750,000
W309	Waterworks & Sewer Revenue Bonds, Series 2018A ¹	5/14/2018	22,000,000	1.4%	22,000,000
W309	Waterworks & Sewer Revenue Bonds, Series 2018B ¹	5/14/2018	44,000,000	1.4%	44,000,000
W339	Waterworks & Sewer Revenue Bonds, Series 2018C	9/26/2018	152,965,000	5.0%	152,965,000
FS40	Waterworks & Sewer Revenue Bonds, Series 2019A ¹	5/13/2019	22,000,000	1.0%	22,000,000
FW40	Waterworks & Sewer Revenue Bonds, Series 2019B ¹	5/13/2019	44,000,000	1.3%	44,000,000
Total Dallas Water Utilities Revenue Bonds			\$3,614,303,000		\$2,248,218,000
¹ Texas Water Development Board Bonds					
Total Dallas Water Utilities Debt			\$3,614,303,000		

DEBT SERVICE

Dallas Water Utilities
Debt Service Requirements
 As of 9/30/2019

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2020	105,560,000	90,559,121	196,119,121
2021	111,220,000	87,058,472	198,278,472
2022	116,320,000	83,241,076	199,561,076
2023	110,590,000	79,441,822	190,031,822
2024	100,045,000	75,515,578	175,560,578
2025	91,800,000	71,521,188	163,321,188
2026	81,340,000	67,845,205	149,185,205
2027	84,840,000	64,342,098	149,182,098
2028	88,335,000	60,830,077	149,165,077
2029	91,853,000	57,308,555	149,161,555
2030	88,385,000	53,399,023	141,784,023
2031	77,655,000	49,500,721	127,155,721
2032	81,285,000	45,872,918	127,157,918
2033	85,645,000	42,049,524	127,694,524
2034	89,595,000	38,092,273	127,687,273
2035	93,640,000	34,062,380	127,702,380
2036	97,770,000	29,924,226	127,694,226
2037	87,030,000	25,921,920	112,951,920
2038	78,695,000	22,265,956	100,960,956
2039	72,695,000	18,930,463	91,625,463
2040	75,950,000	15,673,684	91,623,684
2041	64,690,000	12,627,665	77,317,665
2042	58,210,000	9,942,160	68,152,160
2043	51,280,000	7,530,797	58,810,797
2044	43,085,000	5,529,171	48,614,171
2045	44,915,000	3,695,661	48,610,661
2046	34,690,000	2,081,619	36,771,619
2047	24,305,000	933,904	25,238,904
2048	14,195,000	247,618	14,442,618
2049	2,600,000	16,153	2,616,153
	\$2,248,218,000	\$1,155,961,028	\$3,404,179,028

DEBT SERVICE

Dallas Water Utilities
Statement of Debt Service Revenues and Expenditures

	FY 2017-18 Actual	FY 2018-19 Budget	FY 2018-19 Forecast	FY 2019-20 Budget	FY 2020-21 Planned
Beginning Balance	\$ 137,842,400	\$ 151,177,176	\$ 137,842,400	\$ 147,742,400	\$ 156,643,372
Revenues					
Operating Fund Transfers	181,127,378	198,114,047	197,657,655	205,020,093	226,583,351
Storm Water Utility Transfers	-	-	-	-	-
Total Revenues	\$ 181,127,378	\$ 198,114,047	\$ 197,657,655	\$ 205,020,093	\$ 226,583,351
Total Available Resources	\$ 318,969,778	\$ 349,291,223	\$ 335,500,055	\$ 352,762,493	\$ 383,226,723
Expenses					
Principal Payments	94,855,000	101,803,000	101,803,000	105,560,000	111,220,000
Interest Payments	86,272,378	86,665,631	85,954,655	90,559,121	87,058,472
Total Expenses	\$ 181,127,378	\$ 188,468,631	\$ 187,757,655	\$ 196,119,121	\$ 198,278,472
Ending Balance	\$ 137,842,400	\$ 160,822,592	\$ 147,742,400	\$ 156,643,372	\$ 184,948,251

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

FY 2019-20 CAPITAL BUDGET

OVERVIEW

The \$872.4 million FY 2019-20 capital budget includes \$439.7 million for general purpose capital improvements and \$432.8 million for enterprise fund capital improvements.

Program	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned
General Purpose Capital Improvement	1,588,114,944	1,049,202,959	538,911,985	439,669,343	473,138,900	333,053,355
Enterprise Fund Capital Improvement	6,175,192,331	5,310,787,773	864,404,559	432,770,756	405,948,935	408,178,353
Other Funds	10,200,519	7,345,666	2,854,852	-	-	-
Total	\$7,773,857,794	\$6,367,615,567	\$1,406,242,226	\$872,440,099	\$879,087,835	\$741,231,708

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program (CIP) provides for improvements to and/or construction of the City's street system, parks and recreational facilities, libraries, police and fire protection facilities, cultural art facilities, flood protection and the storm drainage system, other City-owned facilities, and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Since FY 2010-11, commercial paper has been used to interim finance capital improvement projects. The commercial paper is refinanced and retired with general obligation bonds approved by voters in 2006, 2012, and 2017.

ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The CIP for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, and airport facilities. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper and revenue bonds.

OTHER FUNDS

Other funds include existing appropriations used to supplement the capital projects. Funding often include grants, gifts, and donations.

FY 2019-20 CAPITAL BUDGET PROCESS

The FY 2019-20 CIP budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose CIP budget is the 2006, 2012, and 2017 General Obligation Bond Programs. The development of these bond programs included the update of a citywide needs inventory, resident input meetings, analysis of financial and implementation capacity, City Council workshops and amendments, and public hearings.

FY 2019-20 CAPITAL BUDGET

BOND PROGRAM

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program's 10 propositions and budgets by fiscal year are listed below:

Proposition	Voter Approved	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned
Street and Transportation [A]	533,981,000	123,454,446	98,247,588	25,206,860	126,236,324	186,996,263	97,293,967
Park and Recreation Facilities [B]	261,807,000	154,687,417	61,318,657	93,368,760	73,626,076	21,165,507	12,328,000
Fair Park Improvements [C]	50,000,000	27,570,000	4,882,446	22,687,554	1,250,000	10,660,000	10,520,000
Flood Control [D]	48,750,000	18,021,854	1,328,168	16,693,686	1,400,500	28,669,455	658,191
Library [E]	15,589,000	14,089,000	1,217,965	12,871,034	1,500,000	-	-
Cultural Affairs [F]	14,235,000	12,562,060	1,915,399	10,646,661	1,277,060	-	395,880
Public Safety [G]	32,081,000	29,511,956	6,034,693	23,477,263	1,065,000	151,000	1,353,042
Facilities [H]	18,157,000	13,382,418	3,731,768	9,650,650	695,000	3,360,179	719,403
Economic Development [I]	55,400,000	19,462,200	12,316,663	7,145,537	3,550,000	16,400,000	15,987,800
Homeless Assistance [J]	20,000,000	2,000,000	9,322	1,990,679	18,000,000	-	-
Total	\$1,050,000,000	\$414,741,351	\$191,002,669	\$223,738,683	\$228,599,960	\$267,402,404	\$139,256,283

IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City's CIP. Almost every new capital improvement entails additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay-as-you-go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to concurrently fund multiple large-scale projects with

FY 2019-20 CAPITAL BUDGET

significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

OPERATION AND MAINTENANCE

	FY 2018-19 Budget O&M	FY 2019-20 Budget O&M	FY 2020-21 Planned O&M	FY 2021-22 Planned O&M	FY 2022-23 Planned O&M
Economic and Neighborhood Vitality					
East Side Water Tr Pl - Fa3 - CW32	-	-	713,775	1,427,550	1,427,550
Elm Fork Water Tr Pl - Fac2 - CW31	-	27,000	377,000	377,000	377,000
Home - Unserv Exten - Improv3 - CW41	5,577	-	11,300	11,865	12,458
Mains-Pumping - Storage Fa2 - CW40	-	-	-	41,000	82,000
Relocations Due to Paving3 - CS42	-	-	-	18,150	18,150
Economic and Neighborhood Vitality Total	5,577	27,000	1,102,075	1,875,565	1,917,158
Government Performance and Financial Management					
Storage Facility - VH01	-	47,569	47,569	47,569	47,569
West Dallas Multipurpose Center - VH13	-	91,519	91,519	91,519	91,519
Government Performance and Financial Management Total	-	139,088	139,088	139,088	139,088
Mobility Solutions Infrastructure and Sustainability					
Aviation Parking Garage - 8738	100,000	100,000	100,000	100,000	100,000
Bexar Corridor - US 175 - Rochester - R793	-	6,500	6,500	-	-
Bishop from Jefferson to 8Th - S390	4,000	4,000	4,000	4,000	4,000
Cadiz - Industrial to Hotel - U778	-	30,000	30,000	-	-
Camille Ave from Davenport to Cansler - S393	-	-	5,750	6,500	6,000
Canada Dr from Tamerisk St to Westmoreland Rd - S309	-	-	48,000	45,000	45,000
Canada Drive from Westmoreland to Hampton - VA08	-	-	15,620	15,000	14,500
Cedar Springs Ave from Douglas to Oak Lawn - S391	-	-	8,000	8,000	6,000
Columbia Ave/Main St from S Beacon St to Deep Ellum - VA12	-	-	-	11,250	10,500
Commerce from Good-Latimer to Hall - U733	-	-	3,000	3,000	3,000
Continental - Industrial to IH 35E - U783	-	25,000	21,000	18,500	16,500
Council District 1 Pedestrian Safety/Crosswalk Program - VA26	-	-	-	2,000	2,000
Crossfield Taxiway Reconfiguration - W125	-	3,000	3,000	3,000	3,000
DAL Alternate Entry - W287	-	-	-	50,000	-
DAL-Entrance Road Improvements - W167	-	7,500	-	7,500	-
Dallas Vertiport Fuel System - W215	-	-	-	2,000	2,000
Davis Street from Beckley to Hampton - S405	-	8,000	8,000	8,000	8,000
Dolphin Road from Haskell to Spring - V139	-	-	-	3,500	3,300
Drainage Master Plan - Schematic Design - W133	-	-	-	10,000	10,000
Elm from Good Latimer to Hall - U735	-	5,000	-	-	-
Elmwood Area Street Lighting - V174	-	-	-	25,000	25,000
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	-	-	-	3,500	3,300
Ferguson Rd from Oates Dr to Lakeland Dr - V987	-	-	-	3,000	2,800
Fort Worth Ave from Sylvan to West Commerce - P838	-	4,000	4,000	4,000	4,000
Grand from R.B. Cullum to Good Latimer - S406	-	7,500	7,000	6,500	6,500
GREENVILLE FROM BELMONT TO BELL AND FROM ALTA TO ROSS - S394	-	2,500	2,500	2,500	-
Griffin from IH30 to Main - U738	-	-	8,000	8,000	8,000
Henderson St from US 75 to Ross Ave - S407	-	4,000	4,000	4,000	4,000
Home-Unserv Exten - Improv2 - CS41	45,000	-	-	-	-
Industrial Blvd - Cadiz St to Continental Ave - U215	-	43,000	42,000	48,500	43,000
Jefferson Blvd from Crawford to Van Buren - S395	-	30,000	20,000	15,000	15,000

FY 2019-20 CAPITAL BUDGET

	FY 2018-19 Budget O&M	FY 2019-20 Budget O&M	FY 2020-21 Planned O&M	FY 2021-22 Planned O&M	FY 2022-23 Planned O&M
Keller Springs Preston Westgrove - S401	-	6,500	6,500	-	-
Love Fld Major Maintenance - 8707	100,000	100,000	100,000	150,000	150,000
Main St from Good Latimer to Exposition - S397	3,000	3,000	3,000	3,000	3,000
Main Street from Harwood to Lamar - S363	-	18,000	18,000	16,000	16,000
Meadowcreek Drive Arapaho to Campbell - Pedestrian and Traff - S409	-	4,000	4,000	4,000	4,000
Misc Stormwater Drainage Improvements - W007	3,000	-	-	-	-
Misc Taxi Lane and Apron improvements - W283	-	-	3,000	3,000	3,000
MLK from R.B. Cullum to Sm Wright - S398	-	40,000	48,000	45,000	45,000
Park Row Ave from South Central Expy to Jeffries St-Lighting - V175	-	-	-	21,200	21,200
Rail Road Crossing Quiet Zones - V142	-	-	10,000	11,000	12,000
Reconstruct RWY 13R 31L - D019	-	3,000	3,000	3,000	3,000
Riverfront from Uppr Tracks to Cadiz - V134	-	-	-	52,000	47,500
Security Control Enhancement [Perimeter Fence Cable] - P746	-	3,000	3,000	3,000	3,000
Simpson Stuart Rd from Bonnie View Rd to Lancaster Rd - V180	-	-	-	17,500	17,500
Skillman at Walnut Hill - VA22	-	-	-	2,500	2,500
South Blvd from South Central Expy to Meadow St Lighting - V176	-	-	-	30,240	30,240
Street Lights at Parkdale Dr And Lawnview Ave - V177	-	-	-	800	800
Street Lights Wendelkin St - V178	-	-	-	5,600	5,600
Street Lights Within Claremont Neighborhood - V179	-	-	-	30,000	30,000
Sylvan -West Commerce to Singleton - U802	-	12,000	11,000	9,000	8,000
Taxi Queue Parking Lot - P949	2,500	-	-	-	-
Taxiway A 18-36 Runway Incursion Mitigation Project - W047	-	3,000	3,000	3,000	3,000
Taxiway M Extension - RWY 13L to 18-36 Design - W153	-	3,000	3,000	3,000	3,000
Walnut Hill - Malibu to Luna - U236	-	4,000	4,000	-	-
West Dallas Gateway S399 - S399	-	-	-	76,000	76,000
Yale Blvd - SMU to Greenville Ave - U758	-	2,000	-	-	-
Yale to Mockingbird Light Rail Station - U759	-	2,000	-	-	-
Mobility Solutions Infrastructure and Sustainability Total	257,500	483,500	559,870	906,090	829,740
Public Safety					
Future Fire Station Jim Miller - Loop 12 - VG31	-	162,645	162,645	162,645	162,645
Public Safety Total	-	162,645	162,645	162,645	162,645
Quality of Life					
African American Museum - VC03	6,504	-	-	-	-
Anderson Bonner - Playground - New - VK46	-	-	6,985	14,389	14,821
Anderson Bonner - Renovate Soccer Field #3 with lights and bleachers - VK47	-	-	443	913	940
Aquarium Annex - VC11	1,386	-	-	-	-
Aquatics Master Plan Implementation-Ph 2A [Exline - Bahama] - VB02	197,426	519,829	320,849	330,474	340,389
Bachman Lake Park - Regional Family Aquatic Center - Phase 1 - VB83	-	-	24,663	25,403	26,165
Bachman Lake Skatepark - VB11	-	-	4,323	8,905	9,172
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48	446,439	-	446,553	282,834	291,319
Barry Barker Park - pavilion, park furnishings, ADA drinking fountain - VK71	-	-	19,502	26,003	26,783
Bentwood Park - tennis - add player benches, park furnishings - VK64	3,561	-	7,122	7,336	7,556
Bisbee Park - Parking lot, clearing/grubbing, and signage - VB68	-	-	1,873	3,859	3,975

FY 2019-20 CAPITAL BUDGET

	FY 2018-19 Budget O&M	FY 2019-20 Budget O&M	FY 2020-21 Planned O&M	FY 2021-22 Planned O&M	FY 2022-23 Planned O&M
Bluffview Pk - playgrnd expansion, shade structure-site dev - VK79	4,350	4,404	8,808	9,072	9,344
Bonnie View Park - Playground expansion - VB55	2,108	1,096	2,191	2,257	2,324
Brownwood Park - Soccer Field - VB74	-	-	10,708	11,029	11,360
Casa Linda Park Picnic Pavilion - VK17	3,395	-	6,792	6,996	7,206
Casa view Park - Walking Trail - VK19	2,108	4,342	4,472	4,606	4,745
Central Square - playground replacement - VK90	-	3,786	3,900	4,017	4,137
Citywide Security Lighting - T044	-	4,136	4,260	4,388	4,520
Convention Facility Wayfinding Signage - W102	-	25,000	50,000	50,000	50,000
Coombs Creek Trail - from Hampton/Davis to Moss Park - VB36	-	-	21,523	28,697	29,558
Cotillion Park - Security Lighting - VK21	-	3,374	3,475	3,579	3,687
Cottonwood Park - Playground - Add Equipment - VK49	-	-	660	1,319	1,359
Craddock Park - playground expansion - VK87	-	4,802	4,946	5,095	5,248
Cummings Park - Parking lot (rear), renovate and expand with concrete - VB58	-	-	-	228	470
Cummings Park - Walking loop trail - 6' wide - 1/4 mi. - new - VB59	-	-	-	1,551	3,195
Danieldale Park - Playground replacement (at end of life) - VK11	1,054	-	2,144	2,208	2,275
Devon Anderson Park - Replace playground equipment - VB65	5,915	6,093	6,276	6,464	6,658
District 6 Service Center - P763	1,503	1,503	1,548	1,595	1,642
Dixon Branch Greenbelt - Park Furnishings - VK22	11,215	11,552	11,899	12,256	12,623
Downtown Parks - Carpenter, Harwood and West End [Match] - VB03	-	92,013	153,972	164,013	168,933
Eladio Martinez Park - park furnishings, fencing and drinking fountain - VB87	-	-	3,772	3,885	4,002
Electronic-Mechanical Lock Replacement - W219	-	25,000	50,000	50,000	50,000
Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park - VB37	-	-	21,523	28,697	29,558
Eloise Lundy - Playground expansion - VB56	2,108	1,096	2,191	2,257	2,324
Everglade Park - Exercise stations at loop trail - VB88	3,015	3,106	3,199	3,295	3,394
Flag Pole Hill - Phase 1 Master Plan Implementation - VB20	4,148	8,544	8,800	9,064	9,336
Flag Pole Hill - Playground [Match] - VB21	13,275	13,673	14,083	14,506	14,941
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	-	-	9,305	9,584	9,872
Frankford Park - park furnishings package - VK65	-	4,705	4,846	4,992	5,141
Friendship Park - Security lights, loop trail, exercise stations - VK30	15,609	16,077	16,559	17,056	17,568
Friendship Park - Site Development (Supplemental funding) - VK42	-	1,161	4,643	4,782	4,926
Glencoe pavilion - T149	3,907	3,907	4,024	4,145	4,269
Glendale Park Parking spaces and lighting - VB52	-	-	4,657	4,797	4,941
Glover Park - Parking lot with lighting, land acquisition - VB72	-	3,379	3,480	3,585	3,692
Grauwlyer Park - Sprayground - VB42	64,695	49,695	51,186	52,721	54,303
Guard Dr. - Phase 2 Site Development - VB66	-	24,303	25,032	25,783	26,557
Hall of State - VC01	14,253	-	-	-	-
Hamilton Park - Parking lot expansion at Recreation Center - VK31	-	-	3,815	3,929	4,047
Harry Stone Park - Neighborhood Family Aquatic Center - VK29	317,435	317,085	168,105	173,148	178,343
Herndon Park - Playground expansion - VB63	-	-	-	1,152	2,372
Hillview Park - Park Furnishings Package - VB93	-	-	4,691	9,382	9,663
Hillview Park - Pavilion - VB96	-	-	4,900	9,800	10,094
Holcomb Park - 6' wide walking loop trail, park furnishings - VB70	-	-	3,517	7,033	7,244

FY 2019-20 CAPITAL BUDGET

	FY 2018-19 Budget O&M	FY 2019-20 Budget O&M	FY 2020-21 Planned O&M	FY 2021-22 Planned O&M	FY 2022-23 Planned O&M
Jamestown Park - Playground equipment - swingset and park furnishings - VK76	-	813	1,674	1,724	1,776
Jaycee Zaragoza Park - Sprayground - VB76	-	49,695	51,186	52,721	54,303
Juanita J. Craft Park - ADA Drinking Fountain - VB97	1,040	1,040	1,071	1,103	1,136
Junius Gateway - Park furnishings - VK88	6,950	7,159	7,374	7,595	7,823
K. B. Polk Park - Sprayground-sm., walking trail, playground, shade - VB44	70,004	49,695	51,186	52,721	54,303
Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35	910	1,746	3,491	3,596	3,704
Kiest Park - Memorial Tree Grove - Phase 1 Implementation - VB64	1,195	1,604	3,207	3,303	3,402
Kleberg Trail - VB17	-	-	4,888	9,776	10,069
Kleberg-Rylie Park - Sprayground - VK14	64,695	49,695	51,186	52,721	54,303
Lake Highland North Park - Site Developments / Recreation Center - VK38	-	15,351	15,812	16,286	16,774
Lake Highlands Trails - VB18	-	-	5,831	23,323	24,023
Lakeland Hills pavilion-walks-parking - T212	752	752	775	798	822
Lochwood Park - Field grading and irrigation - VK27	7,338	3,993	7,985	8,225	8,471
Lochwood Park - Park furnishings package, including ADA drinking fountain - VK28	3,132	1,566	3,132	3,226	3,323
Maria Luna Park - Dog Park, basketball court, restoration of pavilion - VB40	-	-	16,098	16,581	17,079
Martin Weiss Park - Loop trail extension to greenbelt - VB38	-	-	1,609	1,657	1,707
Moss Glen Park - Phase 2 site, including playground^ - VK58	13,160	3,290	13,160	13,555	13,961
Moss Glen Park - Supplemental funding - pond imp. - site dev - VK70	-	-	1,376	1,417	1,460
Munger Park - Add shade structure at playground - VK86	-	4,239	4,366	4,497	4,632
Music Hall - VC02	22,867	-	-	-	-
Nash Davis Park - Sprayground - VB77	64,695	49,695	51,186	52,721	54,303
Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding) - VK56	-	1,882	1,938	1,997	2,057
Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms - VK83	-	5,286	21,145	21,779	22,433
Overlake Park - Bleachers - VB75	-	3,215	3,311	3,411	3,513
Parkdale Park - ADA Drinking Fountain - VB99	1,040	1,040	1,071	1,103	1,136
Parkdale Park - Portable Facility Enclosure - VK01	1,358	1,358	2,715	2,796	2,880
Phase 1 Site Development - New park in the Cedars - VB46	-	35,285	70,570	72,687	74,868
Pleasant Oaks Park - Connecting walkways and security lighting - VB71	1,702	-	3,405	3,507	3,612
Pueblo Park - Park furnishings package and drinking fountain - VB84	-	825	3,301	3,400	3,502
Reunion Parking Garage Renovation - W291	-	113,706	454,825	454,825	454,825
Rose Haggar Park - walking loop trail, park furnishings - VK73	-	7,730	15,923	16,401	16,893
Sand Springs Park - ADA Drinking Fountain, Park Furnishings Package - VK02	1,728	1,728	3,456	3,560	3,666
Shadybank Park (Shadybank & Coolglen Dr.) - Trail connection with low water - VK60	-	-	3,584	4,778	4,921
Singing Hills [New] Site Development - VK12	-	9,097	9,370	9,651	9,941
Southern Gateway Green-Ph 1 Deck - VB10	-	-	78,667	81,027	83,458
Tietze Park - Add ADA parking and site improvements - VK84	-	825	3,301	3,400	3,502
Tietze Park - Add shade structure at playground - VK85	-	4,239	4,366	4,497	4,632
Timberglen Park - pavilion, new - VK67	-	7,162	14,753	15,196	15,652
Timberglen Park - sprayground - VK66	-	49,695	51,186	52,721	54,303

FY 2019-20 CAPITAL BUDGET

	FY 2018-19 Budget O&M	FY 2019-20 Budget O&M	FY 2020-21 Planned O&M	FY 2021-22 Planned O&M	FY 2022-23 Planned O&M
Timberglen Trail - VB19	-	-	10,162	40,649	41,868
Timberleaf Park - Playground new - VK35	-	-	3,951	15,805	16,279
Tipton Park - Picnic pavilion and water fountain - VB85	-	-	-	3,513	3,619
Twin Falls Parking Lot - VB50	104	209	215	222	228
Vickery Meadow Branch Library - VE03	-	141,358	141,358	141,358	141,358
Vickery Meadows Park / Playground at Library Site - VK80	-	3,292	13,168	13,563	13,970
Wagging Tail Dog Park - Add new parking area - South - VK57	-	-	3,815	3,929	4,047
Wahoo Park - ADA Drinking Fountain - VK04	-	520	1,040	1,071	1,103
Wahoo Park - Basketball - Full Court, New - VK03	-	954	1,908	1,965	2,024
Westmount Park - Site Development - VB39	-	4,992	19,969	20,568	21,185
Wheatley Park - ADA Drinking Fountain, Park Furnishings Package - VK05	-	3,819	7,638	7,867	8,103
White Rock Hills Park -Neighborhood park site dev [phase 2] - VK16	34,251	17,126	34,252	35,280	36,338
White Rock Lake Trail - VB13	-	-	2,048	8,192	8,437
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package - VK08	1,728	-	1,728	3,456	3,559
Willie Mae Butler Park - Convert Tennis Court to Basketball - VK07	954	-	990	1,980	2,039
Willoughby Park - Playground Replacement - VK10	1,944	-	3,888	4,005	4,125
Quality of Life Total	1,426,956	1,809,336	2,831,826	2,850,786	2,918,442
Grand Total	\$1,690,033	\$2,621,569	\$4,795,504	\$5,934,174	\$5,967,073

HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

Citywide Summaries: Provide tables and charts highlighting the City's priorities for program funding in the upcoming fiscal year.

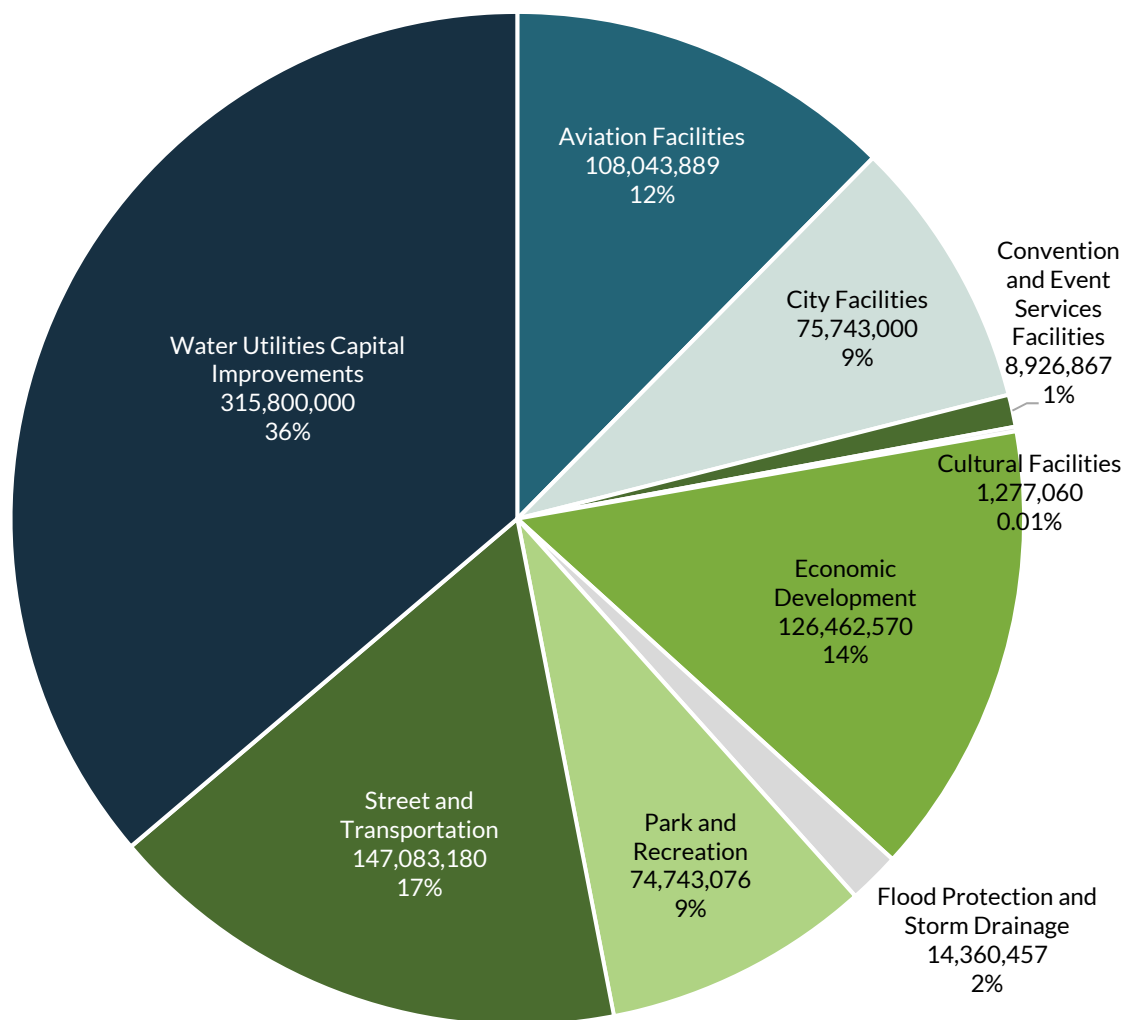
Capital Program Sections: Provide information by capital program, service, and active projects. Capital program information includes a narrative for the program mission. Expenditures are summarized by capital program. A detailed project listing in alphabetical order follows the program summaries. Active projects budgeted in prior fiscal years are also included. Project detail is displayed for City Council district, project budget, amount expended to date, remaining appropriations, and proposed new appropriations for the upcoming budget year and future years.

FY 2019-20 CAPITAL BUDGET

PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

Program	Budget ITD	Spent or Committed	Sum of Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned
Aviation Facilities	255,250,161	219,102,945	36,147,216	108,043,889	51,753,139	40,237,103
City Facilities	206,808,689	122,091,826	84,716,864	75,743,000	50,011,179	50,572,445
Convention and Event Services Facilities	115,195,001	75,041,420	40,153,581	8,926,867	5,403,296	9,940,000
Cultural Facilities	24,032,157	11,225,860	12,806,298	1,277,060	0	395,880
Economic Development	514,504,891	358,487,344	156,017,547	126,462,570	136,421,132	128,608,467
Flood Protection and Storm Drainage	156,814,222	110,489,280	46,324,942	14,360,457	47,904,446	13,537,223
Park and Recreation	286,076,816	150,933,533	135,143,284	74,743,076	31,405,507	22,245,000
Street and Transportation	403,451,499	295,323,976	108,127,523	147,083,180	207,396,636	117,694,340
Water Utilities	5,811,724,358	5,024,919,385	786,804,972	315,800,000	348,792,500	358,001,250
Grand Total	\$7,773,857,794	\$6,367,615,567	\$1,406,242,226	\$872,440,099	\$879,087,835	\$741,231,708

FY 2019-20 CAPITAL BUDGET



AVIATION

MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports, (2) maintaining existing systems, pavements, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability, (3) continuously improving aviation facilities for both commercial and general aviation users, and (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field, the Downtown Vertiport, and Dallas Executive Airport.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Completed construction of Runway 13/31 Extension Project at Dallas Executive Airport.
2. Completed design and began construction of the Pavement and Fueling System Improvements Project at Dallas Executive Airport.
3. Completed construction of Garage C at Dallas Love Field.
4. Continue construction on the Dallas Police Department Helicopter Hangar at Dallas Executive Airport.
5. Began construction of Security Control Enhancements Project at Dallas Love Field.
6. Completed design and began construction of the Taxiway B (Phases III and IV) Rehabilitation Project at Dallas Love Field.
7. Completed design of the Entry Road Enhancements Project at Dallas Love Field. Bidding stage for construction to begin in FY 2019-20.
8. Continuing review of alternative entry points for the Alternate Airport Entry Project.
9. Began design of the Taxiway C Reconstruction Project at Dallas Love Field.
10. Continuing design of the Runway 13R/31L Reconstruction Project. Completed and published the Environmental Assessment as required by the Federal Aviation Administration.
11. Complete installation of new Flight Information and Digital Wayfinding Project within the terminal at Dallas Love Field.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete design for the Runway 13R/31L Reconstruction Project at Dallas Love Field.
2. Complete construction of Dallas Police Helicopter Hangar at Dallas Executive Airport.
3. Begin construction of the Entry Road Enhancement Project at Dallas Love Field.
4. Complete construction of the Taxiway B Rehabilitation Project (Phases III and IV) at Dallas Love Field.
5. Begin design for the Crossfield Taxiways Construction Project at Dallas Love Field.

AVIATION

6. Begin design for a replacement Aircraft Rescue and Fire Fighting station (DFR Station 21) at Dallas Love Field. (Note: This station provides emergency response to aircraft-related emergencies only.)
7. Complete design for Taxiway C Rehabilitation at Dallas Love Field.
8. Complete design and begin construction for streetscape improvements at Dallas Love Field (Lemmon Avenue).
9. Complete construction of the Pavement and Fueling System Improvements at Dallas Executive Airport.
10. Complete design and begin construction on the City of Dallas Vertiport Fuel system.

SERVICE DESCRIPTIONS

Airport Parking: A Parking Garage Feasibility Study concluded that existing parking facilities at Dallas Love Field were inadequate to meet current and projected demands. To remedy this shortage, a new parking garage was constructed to add 5,000 spaces to the existing on-airport parking capacity. A second sky bridge with integral people movers was also added to connect the new parking garage with the terminal building. The new parking garage (Garage C) brings the total number of available parking spaces for passengers to over 12,000 spaces.

Capital Improvement Program: The CIP for AVI identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities.

Pavement Maintenance/Construction: Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.

Safety/Security: FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as Dallas Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices.

AVIATION

Terminal: Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. In calendar year 2018, more than 16 million passengers passed through the Dallas Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of Dallas Love Field and the city. Similar challenges exist at Dallas Executive Airport; however, in accordance with the Master Plan Study, a new replacement terminal building has been constructed to meet both projected special and service needs.

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Airport Parking	20,486,644	18,148,506	2,338,138	-	-	-	20,486,644
Capital Improvement Program	104,947,384	81,437,746	23,509,638	13,431,639	14,631,639	32,703,103	165,713,765
Pavement Maintenance/Construction	97,870,073	92,924,291	4,945,782	92,612,250	26,121,500	7,034,000	223,637,823
Safety/Security	15,439,475	12,047,536	3,391,939	2,000,000	11,000,000	-	28,439,475
Terminal	16,506,585	14,544,866	1,961,719	-	-	500,000	17,006,585
Grand Total	\$255,250,161	\$219,102,945	\$36,147,216	\$108,043,889	\$51,753,139	\$40,237,103	\$455,284,292

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Aviation Capital Program	255,250,161	219,102,945	36,147,216	108,043,889	51,753,139	40,237,103	455,284,292
Grand Total	\$255,250,161	\$219,102,945	\$36,147,216	\$108,043,889	\$51,753,139	\$40,237,103	\$455,284,292



AVIATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Airport Perimeter Rd Rehabilitation Sections 1 - 2 - W123	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	1,560,148	-	1,560,148	-	-	-	1,560,148
Airport Planning and Advisory Services - 1725	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	5,905,000	4,904,948	1,000,052	1,000,000	1,500,000	1,000,000	9,405,000
Architectural Engineering Roster - W286	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/24	306,000	-	306,000	-	-	-	306,000
Aviation Parking Garage - 8738	Airport Parking	Aviation Capital Program	Citywide	9/30/25	3,757,407	1,440,006	2,317,401	-	-	-	3,757,407
Aviation Project Contingency - W131	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	3,333,333	1,490	3,331,843	267,453	381,639	630,155	4,612,580
Construction Management/Project Management - W371	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/24	-	-	-	1,000,000	250,000	250,000	1,500,000
Conversion of Runway 18-36 to Taxiway - P935	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	868,141	762,604	105,537	-	-	-	868,141
Crossfield Taxiway Reconfiguration - W125	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/23	-	-	-	4,725,000	25,500,000	-	30,225,000
DAL Alternate Entry - W287	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/26	2,854,155	-	2,854,155	-	3,000,000	23,322,948	29,177,103
DAL Elevator Study - W360	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/22	245,000	-	245,000	-	-	-	245,000
DAL EMS Suite - W357	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/21	156,000	-	156,000	1,000,000	-	-	1,156,000
DAL Replacement Fire Station - W358	Safety/Security	Aviation Capital Program	Citywide	9/30/22	48,000	-	48,000	2,000,000	11,000,000	-	13,048,000
DAL Streetscape Enhancements - W387	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/24	-	-	-	2,000,000	6,000,000	5,000,000	13,000,000
DAL-Entrance Road Improvements - W167	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/20	8,571,988	1,095,000	7,476,988	-	-	-	8,571,988
Dalfort Building Demolition - P661	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/20	1,550,749	1,050,749	500,000	-	-	-	1,550,749
Dallas Executive Airport Fuel Farm and Paving Project - W158	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/19	6,353,484	6,381,673	(28,189)	-	-	-	6,353,484
Dallas Vertiport Fuel System - W215	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/21	1,257,409	-	1,257,409	-	-	-	1,257,409
DAS Exterior Lighting Improvements - W359	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/22	245,000	-	245,000	1,000,000	-	-	1,245,000
DEA Extend Taxiway E - W388	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/22	-	-	-	-	-	44,000	44,000
DEA Runway Replacement - P873	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/19	5,838,793	5,786,066	52,727	-	-	-	5,838,793
DEA Streetscape Enhancements - W367	Capital Improvement Program	Aviation Capital Program	3	9/30/24	250,000	-	250,000	-	-	2,500,000	2,750,000
DEA Taxiway Apron Infill - Design - W334	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/21	850,000	-	850,000	-	-	-	850,000
DEA Taxiway B - W392	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/23	-	-	-	-	580,000	-	580,000

AVIATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
DEA Taxiway J - W393	Pavement Maintenance/Construction	Aviation Capital Program	3	9/30/22	-	-	-	-	41,500	230,000	271,500
DEA West Development Payback - W285	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/23	100,100	100,100	-	4,164,186	3,500,000	-	7,764,286
Drainage Master Plan - Schematic Design - W133	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/25	13,550,000	250,000	13,300,000	-	-	-	13,550,000
Elevator Upgrades - W391	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/22	-	-	-	1,000,000	-	-	1,000,000
Fiber Ring [Environmental] - W127	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/18	41,856	-	41,856	-	-	-	41,856
Intersection of 18-36 Reconstruction and Rehabilitation - P941	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	4,384,368	4,373,342	11,026	-	-	-	4,384,368
Love Field Maintenance Facility - 8748	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	7,218,648	9,600,438	(2,381,790)	-	-	-	7,218,648
Love Field Major Maintenance - 8707	Terminal	Aviation Capital Program	Citywide	9/30/24	16,506,585	14,544,866	1,961,719	-	-	500,000	17,006,585
Love Field Modernization Program LFMP	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/20	12,963,413	12,950,287	13,126	-	-	-	12,963,413
Love Field Parking Exp - 8703	Airport Parking	Aviation Capital Program	Citywide	9/30/19	16,729,237	16,708,500	20,737	-	-	-	16,729,237
Material Testing for Construction Work - W152	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/20	551,361	-	551,361	-	-	-	551,361
Misc Stormwater Drainage Improvements - W007	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	2,732,300	1,555,368	1,176,932	-	-	-	2,732,300
Misc Taxi Lane and Apron improvements - W283	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/24	-	-	-	-	-	2,520,000	2,520,000
Passenger Facility Charge Program - 0781	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	49,677,487	59,671,946	(9,994,459)	-	-	-	49,677,487
Pavement Condition Analysis - 9851	Capital Improvement Program	Aviation Capital Program	Citywide	9/30/23	1,388,533	1,413,226	(24,693)	-	-	-	1,388,533
Police Hanger and Apron at Dallas Executive Airport - P934	Safety/Security	Aviation Capital Program	3	9/30/20	7,606,813	6,689,608	917,205	-	-	-	7,606,813
Reconstruct RWY 13R 31L - D019	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/22	5,096,677	3,864,020	1,232,657	65,434,250	-	-	70,530,927
Redbird Commemorative Air Force Project - P928	Capital Improvement Program	Aviation Capital Program	3	9/30/21	2,000,000	-	2,000,000	2,000,000	-	-	4,000,000
Rehab TWY B PH III RWY 31R-TWY B1 - D015	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/20	17,062,000	19,178,999	(2,116,999)	-	-	-	17,062,000
Rehab TWY B PH IV Extend TWY M to TWY DB4 - D017	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/20	12,298,500	13,495,844	(1,197,344)	-	-	-	12,298,500

AVIATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Rehabilitate Taxiway B - Phase 4: RWY 18-36 - TWY B1 - W216	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/20	305,000	-	305,000	-	-	-	305,000
Rehabilitate Taxiway B from B1 to B3 and Connectors B3 - B4 - W003	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	12,760,879	3,640,504	9,120,376	-	-	-	12,760,879
Rehabilitate Taxiway B: Runway 13L to Runway 18-36 - W121	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/20	999,734	13,611,221	(12,611,487)	-	-	-	999,734
Rehabilitate Taxiway C Phase 3 - W281	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/23	-	-	-	-	-	3,440,000	3,440,000
Rehabilitate Taxiway C: Taxi D to Taxi C2 - W122	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/21	2,445,000	-	2,445,000	22,453,000	-	-	24,898,000
Reconstruct Taxiway A (Phase 1) TWY D to RWY 31 R - W288	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/24	-	-	-	-	-	800,000	800,000
Runway 31R Glidescope Relocation Project - W022	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	12,592,172	6,544,754	6,047,418	-	-	-	12,592,172
Security Control Enhancement [Perimeter Fence Cable] - P746	Safety/Security	Aviation Capital Program	Citywide	9/30/20	7,784,662	5,357,928	2,426,734	-	-	-	7,784,662
Taxiway A 18-36 Runway Incursion Mitigation Project - W047	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	2,858,981	3,102,333	(243,352)	-	-	-	2,858,981
Taxiway B Reconstruction and Rehabilitation - P942	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/19	946,760	852,560	94,200	-	-	-	946,760
Taxiway M Extension - RWY 13L to 18-36 Design - W153	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	9/30/20	698,488	174,564	523,924	-	-	-	698,488
Grand Total					\$255,250,161	\$219,102,945	\$36,147,216	\$108,043,889	\$51,753,139	\$40,237,103	\$455,284,292



CITY FACILITIES

MISSION

This program is designed to protect the City's \$700 million investment in existing facilities, ensure safe and usable facilities, and provide a higher level of service to residents. This is accomplished through extraordinary repair improvements to existing City facilities and, when needed, the construction of new facilities. Strategic planning is conducted to evaluate existing City facilities for recommended future renovation, expansion, or replacement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Completed design of structural repairs at City Hall Parking Garage.
2. Completed HVAC retrofit at the Dallas Animal Shelter.
3. Replaced the roof at Dallas West Library.
4. Replaced the roof at Northwest Police Station.
5. Initiated construction of new Vickery Branch Library.
6. Completed renovations to six police substations.
7. Replaced roof at Beckley-Saner Recreation Center.
8. Replaced roof at MLK, Jr. Child Care Building.
9. Completed renovations at Pike and Harry Stone Recreation Centers.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Award construction contract for the Forest Green Branch Library.
2. Award construction contracts for renovations to the Dallas Museum of Art and Meyerson Symphony Center.
3. Complete renovations to more than two dozen fire stations.
4. Implement renovations at City Hall.
5. Continue implementation of design and construction contracts for ADA improvements at multiple City locations.
6. Complete structural repairs at City Hall Parking Garage.
7. Replace roof at MLK, Jr. Recreation Center.
8. Complete foundation repairs at Janie C. Turner Recreation Center.
9. Complete HVAC system replacements.

SERVICE DESCRIPTIONS

Administrative and Internal Service Facilities: Repairs, modifications, and improvements to existing City facilities that house administrative and internal functions. Funding is also provided to improve and maintain service facilities that house such functions as Code Compliance, Court and Detention Services, Public Works, Equipment and Fleet Management, and training facilities.

CITY FACILITIES

City and Municipal Court Facilities: Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for court facilities.

Environmental: Provides funding to address improvements directly affecting the health and well-being of the residents of Dallas.

Fire Protection Facilities: Projects include site acquisition, design, and construction of new or replacement fire stations and other Fire-Rescue facilities.

Fleet Replacement: Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; landfill equipment such as compactors, rotobooms, loaders, and bulldozers; and fire emergency apparatus such as pumpers and trucks.

Housing Services: Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.

Library Facilities: Site acquisition, design, renovation, and construction of new or replacement branch libraries. Funding is also provided for design, renovations, and/or expansion projects at the City's existing Central Library and 27 branch libraries.

Major Maintenance: Repair and replacement of major building systems that typically cost more than \$10,000 to provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Police Facilities: Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.

Public Art: Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects

Technology: Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards.

CITY FACILITIES

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Administrative and Internal Service Facilities	11,714,293	6,981,233	4,733,060	350,000	-	-	12,064,293
City and Municipal Court Facilities	57,245,219	31,511,099	25,734,120	695,000	3,360,179	719,403	62,019,801
Environmental	1,421,017	1,197,644	223,373	-	-	-	1,421,017
Fire Protection Facilities	25,528,212	4,884,037	20,644,175	-	-	1,262,794	26,791,006
Fleet Replacement	20,070,037	18,899,852	1,170,185	36,500,000	37,500,000	37,500,000	131,570,037
Housing Services	2,000,000	9,322	1,990,679	18,000,000	-	-	20,000,000
Library Facilities	21,250,702	7,552,404	13,698,298	1,500,000	-	-	22,750,702
Major Maintenance	30,065,422	25,815,018	4,250,404	8,633,000	8,000,000	10,000,000	56,698,422
Police Facilities	22,721,038	18,019,897	4,701,141	1,065,000	151,000	90,248	24,027,286
Public Art	261,749	-	261,749	-	-	-	261,749
Technology	14,490,000	7,217,282	7,272,718	9,000,000	1,000,000	1,000,000	25,490,000
Grand Total	\$206,808,689	\$122,091,826	\$84,716,864	\$75,743,000	\$50,011,179	\$50,572,445	\$383,135,313

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
1998 General Obligation Bond Program	159,067	122,391	36,676	-	-	-	159,067
2003 General Obligation Bond Program	14,869,238	13,369,207	1,500,031	-	-	-	14,869,238
2006 General Obligation Bond Program	69,243,120	46,407,018	22,836,102	-	-	-	69,243,120
2017 General Obligation Bond Program	58,983,372	10,993,747	47,989,625	21,743,000	3,511,179	2,072,445	86,309,996
Other GO CIP - Debt	29,560,037	22,445,418	7,114,619	45,500,000	38,500,000	38,500,000	152,060,037
Other GO CIP - Non-Debt	28,993,855	25,082,329	3,911,526	8,500,000	8,000,000	10,000,000	55,493,855
Water Capital Program	5,000,000	3,671,716	1,328,284	-	-	-	5,000,000
Grand Total	\$206,808,689	\$122,091,826	\$84,716,864	\$75,743,000	\$50,011,179	\$50,572,445	\$383,135,313



CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
10345 Webb Chapel Road - VJ05	Housing Services	2017 General Obligation Bond Program	13		5,000	2,505	2,495	-	-	-	5,000
12000 Greenville Avenue - VJ02	Housing Services	2017 General Obligation Bond Program	10		5,000	2,435	2,566	-	-	-	5,000
1805 North Haskell Avenue - VJ03	Housing Services	2017 General Obligation Bond Program	14		5,000	2,257	2,743	-	-	-	5,000
2009 and 2011 North Haskell Avenue - VJ04	Housing Services	2017 General Obligation Bond Program	14		5,000	2,125	2,875	-	-	-	5,000
Ambulance Replacement - E375	Fleet Replacement	Other GO CIP - Debt	Citywide	Ongoing	7,593,374	7,548,946	44,428	-	-	-	7,593,374
AMR - P291	Technology	Water Capital Program	Citywide	9/30/19	5,000,000	3,671,716	1,328,284	-	-	-	5,000,000
Animal Shelter Major Maintenance - P916	Major Maintenance	1998 General Obligation Bond Program	6	9/30/20	122,642	122,391	251	-	-	-	122,642
Bachman Recreation Center - T013	Major Maintenance	2003 General Obligation Bond Program	6	12/31/2019	209,324	204,151	5,173	-	-	-	209,324
Bachman Recreation Center - T013	Major Maintenance	2006 General Obligation Bond Program	6	12/31/2019	1,759,781	1,392,760	367,021	-	-	-	1,759,781
Cadillac Heights Land Acquisition - T825	City and Municipal Court Facilities	2006 General Obligation Bond Program	4	9/30/20	22,549,623	10,136,964	12,412,659	-	-	-	22,549,623
Central Library - Elevators - W156	Library Facilities	1998 General Obligation Bond Program	2	9/30/20	36,425	-	36,425	-	-	-	36,425
Central Library - Elevators - W156	Library Facilities	2003 General Obligation Bond Program	2	9/30/20	107,806	-	107,806	-	-	-	107,806
Central Library - Elevators - W156	Library Facilities	2006 General Obligation Bond Program	2	9/30/20	881,352	-	881,352	-	-	-	881,352
Central Library - First Floor Replacement - W155	Library Facilities	2006 General Obligation Bond Program	2	9/30/20	219,777	262,454	(42,677)	-	-	-	219,777
Central Patrol Station - VG33	Police Facilities	2017 General Obligation Bond Program	2	6/30/20	-	-	-	-	151,000	-	151,000
Central Patrol Station-Security - VG34	Police Facilities	2017 General Obligation Bond Program	2	5/30/21	501,132	501,131	1	-	-	90,248	591,380
Central Service Center - Communications Building- Roof Replace - T764	City and Municipal Court Facilities	2006 General Obligation Bond Program	2	9/30/20	197,716	196,850	866	-	-	-	197,716
Central Service Center - Streets Operations Building - VH03	City and Municipal Court Facilities	2017 General Obligation Bond Program	2	9/30/19	-	-	-	-	125,000	-	125,000

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Central Service Center-Sanitation Building - VH04	City and Municipal Court Facilities	2017 General Obligation Bond Program	2	9/30/19	-	-	-	-	125,000	25,000	150,000
CIS Data Center - Replace Chillers - DS69	City and Municipal Court Facilities	2006 General Obligation Bond Program	2	6/15/09	100,000	98,610	1,390	-	-	-	100,000
City Facilities - Building Condition Assessment - T771	City and Municipal Court Facilities	2006 General Obligation Bond Program	2	9/30/20	848,333	748,332	100,001	-	-	-	848,333
City Facilities - Fair Park and Other Park Facility Repairs - W020	Major Maintenance	Other GO CIP - Non-Debt	Citywide	12/31/99	1,000,000	590,855	409,145	-	-	-	1,000,000
City Facilities - Police Facilities Safety Improvements - W019	Police Facilities	Other GO CIP - Non-Debt	Citywide	9/30/20	1,000,000	971,153	28,847	-	-	-	1,000,000
City Facilities Improvements - W221	Major Maintenance	Other GO CIP - Non-Debt	Citywide	9/30/22	11,717,241	10,412,446	1,304,794	7,500,000	8,000,000	10,000,000	37,217,241
City Hall - Electrical system renovations - T747	City and Municipal Court Facilities	2006 General Obligation Bond Program	2	9/30/20	4,759,184	2,462,344	2,296,839	-	-	-	4,759,184
City Hall - Install automatic fire alarm - T738	City and Municipal Court Facilities	2006 General Obligation Bond Program	2	9/30/20	1,893,540	1,807,138	86,402	-	-	-	1,893,540
City Hall - VH05	City and Municipal Court Facilities	2017 General Obligation Bond Program	2	11/30/19	7,000,000	3,070,947	3,929,053	-	-	-	7,000,000
City Hall Data Center - Renovations - P478	Technology	Other GO CIP - Debt	2	Ongoing	5,500,000	566,417	4,933,583	-	-	-	5,500,000
City Marshall's Office - VH02	City and Municipal Court Facilities	2017 General Obligation Bond Program	2	9/30/19	309,896	162,765	147,131	-	-	-	309,896
Citywide IT Improvements - E374	Technology	Other GO CIP - Debt	Citywide	Ongoing	1,450,000	900,000	550,000	9,000,000	1,000,000	1,000,000	12,450,000
Contingency Reserve - Capital Construction - P479	Major Maintenance	Other GO CIP - Non-Debt	Citywide	9/30/20	3,014,104	2,975,284	38,820	-	-	-	3,014,104
Dallas Fire-Rescue - Ambulance Replacement - E367	Fleet Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,093,180	1,970,488	1,122,692	-	-	-	3,093,180
Dallas Police Department - Technology Upgrades - E361	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,540,000	2,079,149	460,851	-	-	-	2,540,000
District 2 Service Center - P764	Administrative and Internal Service Facilities	2006 General Obligation Bond Program	Citywide	12/31/99	3,732,992	388,981	3,344,010	-	-	-	3,732,992
ECO Park - VH06	City and Municipal Court Facilities	2017 General Obligation Bond Program	8	8/20/20	108,000	-	108,000	-	-	-	108,000
Electrical Panel Replacement at 37 Facilities - VH07	City and Municipal Court Facilities	2017 General Obligation Bond Program	Citywide	9/30/19	1,155,104	73,060	1,082,044	-	-	-	1,155,104
Environmental Conservation - T083	Environmental	2006 General Obligation Bond Program	Citywide	Ongoing	1,421,017	1,197,644	223,373	-	-	-	1,421,017

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Equipment and Building Services - Fleet Replacement - E368	Fleet Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,745,435	3,742,772	2,663	6,500,000	7,500,000	7,500,000	25,245,435
Fire and General Fleet Replacement - Equipment Acquisition Notes - 8199	Fleet Replacement	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	30,000,000	30,000,000	30,000,000	90,000,000
Fire Station # 46 - VG02	Fire Protection Facilities	2017 General Obligation Bond Program	6	11/30/20	7,525,000	624,878	6,900,122	-	-	-	7,525,000
Fire Station # 53 - VG03	Fire Protection Facilities	2017 General Obligation Bond Program	7	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #05 - VG04	Fire Protection Facilities	2017 General Obligation Bond Program	5	11/30/20	45,000	-	45,000	-	-	-	45,000
Fire Station #08 - VG05	Fire Protection Facilities	2017 General Obligation Bond Program	2	11/30/20	104,000	95,031	8,969	-	-	-	104,000
Fire Station #09 - VG06	Fire Protection Facilities	2017 General Obligation Bond Program	8	11/30/20	63,000	-	63,000	-	-	-	63,000
Fire Station #1 - VG16	Fire Protection Facilities	2017 General Obligation Bond Program	6	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #11 - VG07	Fire Protection Facilities	2017 General Obligation Bond Program	14	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #11B - VG18	Fire Protection Facilities	2017 General Obligation Bond Program	14	11/30/20	101,000	-	101,000	-	-	-	101,000
Fire Station #12 - VG08	Fire Protection Facilities	2017 General Obligation Bond Program	3	11/30/20	67,422	63,990	3,432	-	-	15,578	83,000
Fire Station #13	Fire Protection Facilities	2017 General Obligation Bond Program	12	11/30/20	85,000	4,037	80,963	-	-	-	85,000
Fire Station #13 VG26	Fire Protection Facilities	2017 General Obligation Bond Program	12	11/30/20	44,000	-	44,000	-	-	-	44,000
Fire Station #14 - VG27	Fire Protection Facilities	2017 General Obligation Bond Program	1	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #18 - VG10	Fire Protection Facilities	2017 General Obligation Bond Program	14	11/30/20	113,000	110,435	2,565	-	-	-	113,000
Fire Station #19 - VG28	Fire Protection Facilities	2017 General Obligation Bond Program	2	11/30/20	85,000	65,161	19,839	-	-	-	85,000
Fire Station #2 - VG24	Fire Protection Facilities	2017 General Obligation Bond Program	13	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #21 - VG19	Fire Protection Facilities	2017 General Obligation Bond Program	2	11/30/20	85,000	-	85,000	-	-	-	85,000

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Fire Station #24 - VG11	Fire Protection Facilities	2017 General Obligation Bond Program	7	11/30/20	92,000	-	92,000	-	-	-	92,000
Fire Station #25 - VG12	Fire Protection Facilities	2017 General Obligation Bond Program	8	11/30/20	17,000	-	17,000	-	-	-	17,000
Fire Station #31 - VG20	Fire Protection Facilities	2017 General Obligation Bond Program	9	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #36 - VG13	Fire Protection Facilities	2017 General Obligation Bond Program	3	11/30/20	6,970,525	552,743	6,417,782	-	-	19,475	6,990,000
Fire Station #43 - VG14	Fire Protection Facilities	2017 General Obligation Bond Program	6	11/30/20	43,000	-	43,000	-	-	-	43,000
Fire Station #45 - VG21	Fire Protection Facilities	2017 General Obligation Bond Program	6	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #47 - VG29	Fire Protection Facilities	2017 General Obligation Bond Program	6	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #5 - VG25	Fire Protection Facilities	2017 General Obligation Bond Program	5	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #51 - VG15	Fire Protection Facilities	2017 General Obligation Bond Program	5	11/30/20	44,620	44,620	(0)	-	-	-	44,620
Fire Station #52 - VG22	Fire Protection Facilities	2017 General Obligation Bond Program	3	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station #53 - VG23	Fire Protection Facilities	2017 General Obligation Bond Program	7	11/30/20	74,000	-	74,000	-	-	-	74,000
Fire Station #57 - VG30	Fire Protection Facilities	2017 General Obligation Bond Program	10	11/30/20	85,000	3,244	81,756	-	-	-	85,000
Fire Station #7 - VG17	Fire Protection Facilities	2017 General Obligation Bond Program	12	11/30/20	85,000	-	85,000	-	-	-	85,000
Fire Station Abatement - [Various Locations] - T860	Fire Protection Facilities	2006 General Obligation Bond Program	Citywide	9/30/20	560,000	315,858	244,142	-	-	-	560,000
Fire Stations - Storm Water Modifications - T844	Fire Protection Facilities	2006 General Obligation Bond Program	Citywide	9/30/20	2,311,386	2,128,582	182,804	-	-	-	2,311,386
Fire Training Facility Auditorium - W044	Fire Protection Facilities	2006 General Obligation Bond Program	2	9/30/20	46,000	28,949	17,051	-	-	-	46,000
Fire-Rescue Training Center - VG01	Fire Protection Facilities	2017 General Obligation Bond Program	2	11/30/20	150,000	-	150,000	-	-	-	150,000
Forest Green Branch Library - VE01	Library Facilities	2017 General Obligation Bond Program	10	11/30/19	7,520,965	298,022	7,222,943	-	-	-	7,520,965
Fretz Library Roof Replace. - P207	Library Facilities	2003 General Obligation Bond Program	11	11/30/19	105,000	96,595	8,405	-	-	-	105,000

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Fretz Library Roof Replace. - P207	Library Facilities	2006 General Obligation Bond Program	11	11/30/19	331,327	326,227	5,100	-	-	-	331,327
Fretz Library Roof Replace. - P207	Library Facilities	Other GO CIP - Non-Debt	11	11/30/19	20,180	15,460	4,720	-	-	-	20,180
Fretz Park Branch Library - T636	Library Facilities	2006 General Obligation Bond Program	11	9/30/20	5,645,612	5,633,704	11,908	-	-	-	5,645,612
Friendship Park - Site Development (Supplemental funding) - VK42	Major Maintenance	2017 General Obligation Bond Program	10	6/22/22	-	-	-	133,000	-	-	133,000
Future Fire Station Jim Miller - Loop 12 - VG31	Fire Protection Facilities	2017 General Obligation Bond Program	8	6/30/20	5,673,259	660,504	5,012,755	-	-	1,227,741	6,901,000
Garage at Central Service Center - VH08	City and Municipal Court Facilities	2017 General Obligation Bond Program	2	10/30/20	-	-	-	-	75,000	-	75,000
General Fleet - E381	Fleet Replacement	Other GO CIP - Debt	Citywide	Ongoing	5,638,048	5,637,646	402	-	-	-	5,638,048
Homeless Assistance Facilities - VJ01	Housing Services	2017 General Obligation Bond Program	Citywide	10/30/20	1,980,000	-	1,980,000	18,000,000	-	-	19,980,000
J. Erik Jonsson Central Library - VE02	Library Facilities	2017 General Obligation Bond Program	2	11/30/19	99,250	99,250	-	-	-	-	99,250
Jack Evans DPD Headquarters - Physical Security Enhancements - W049	Police Facilities	2006 General Obligation Bond Program	2	6/30/18	266,043	216,473	49,571	-	-	-	266,043
Jack Evans DPD HQ - Ped Bridge Stair Replacement - P967	Police Facilities	2006 General Obligation Bond Program	2	9/30/20	76,728	81,728	(5,000)	-	-	-	76,728
Jack Evans Headquarters - VG35	Police Facilities	2017 General Obligation Bond Program	2	8/30/20	1,250,000	3,866	1,246,134	-	-	-	1,250,000
Life Safety - Professional Standards Bureau - VG32	Fire Protection Facilities	2017 General Obligation Bond Program	2	10/30/20	250,000	190,042	59,958	-	-	-	250,000
Luna Vista Service Center - P761	Administrative and Internal Service Facilities	2003 General Obligation Bond Program	6	8/31/18	398,865	398,769	96	-	-	-	398,865
Luna Vista Service Center - P761	Administrative and Internal Service Facilities	2006 General Obligation Bond Program	6	8/31/18	1,036,532	1,028,497	8,035	-	-	-	1,036,532
Major Maintenance Projects-Arts and Cultural Facilities - W130	Major Maintenance	Other GO CIP - Non-Debt	2, 14	9/30/19	2,400,000	1,875,789	524,211	1,000,000	-	-	3,400,000
Martin Luther King Jr. Center - HVAC Controls - VH14	City and Municipal Court Facilities	2017 General Obligation Bond Program	7	10/30/19	85,000	35,711	49,289	-	-	-	85,000
Martin Luther King Jr. Center - Medical - VH15	City and Municipal Court Facilities	2017 General Obligation Bond Program	7	10/30/19	764,000	299,067	464,933	-	-	-	764,000

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Martin Luther King, Jr. Center - Plumbing - VH09	City and Municipal Court Facilities	2017 General Obligation Bond Program	7	10/30/19	79,821	79,821	-	-	45,179	-	125,000
McCommas Heavy-Welding Shop - Repair - T750	City and Municipal Court Facilities	2006 General Obligation Bond Program	8	9/30/20	403,080	395,135	7,945	-	-	-	403,080
Muchert Service Center P762	Administrative and Internal Service Facilities	2003 General Obligation Bond Program	Citywide	12/31/99	381,172	326,443	54,729	-	-	-	381,172
Muchert Service Center P762	Administrative and Internal Service Facilities	2006 General Obligation Bond Program	Citywide	12/31/99	5,679,205	4,742,396	936,809	-	-	-	5,679,205
MuniCIPal Courts Building - T830	City and Municipal Court Facilities	2006 General Obligation Bond Program	14	9/30/20	10,947,833	10,898,731	49,103	-	-	-	10,947,833
NC Patrol Station - VG36	Police Facilities	2017 General Obligation Bond Program	12	5/30/20	749,999	585,887	164,112	-	-	-	749,999
NE Patrol Station - VG37	Police Facilities	2017 General Obligation Bond Program	10	5/30/20	1,075,000	398,983	676,017	-	-	-	1,075,000
Non-City Owned Cultural Facility Repair - W149	Major Maintenance	Other GO CIP - Non-Debt	7, 9	9/30/19	600,000	216,158	383,842	-	-	-	600,000
North Central Service Center - Improvements - T753	City and Municipal Court Facilities	2006 General Obligation Bond Program		9/30/19	679,342	-	679,342	-	-	-	679,342
Northeast Transfer Station - Repairs - T754	City and Municipal Court Facilities	2006 General Obligation Bond Program	13	9/30/20	58,865	55,813	3,052	-	-	-	58,865
NW Patrol Station - VG38	Police Facilities	2017 General Obligation Bond Program	6	5/30/20	774,999	633,791	141,208	-	-	-	774,999
Oak Cliff MuniCIPal Center - Replace Air Handler - T756	City and Municipal Court Facilities	2006 General Obligation Bond Program	1	9/30/20	299,249	272,518	26,730	-	-	-	299,249
Oak Cliff MuniCIPal Center - VH10	City and Municipal Court Facilities	2017 General Obligation Bond Program	1	9/30/20	-	-	-	-	2,000,000	-	2,000,000
PA60_Public Art Projects - PA60	Public Art	2017 General Obligation Bond Program			148,620	-	148,620	-	-	-	148,620
Park Service Center replacement [2006] - T248	Administrative and Internal Service Facilities	2006 General Obligation Bond Program	Citywide	10/1/25	485,527	96,147	389,381	-	-	-	485,527
Police Academy Building - Phase I-Design - R961	Police Facilities	2003 General Obligation Bond Program	Citywide	9/30/20	1,733,748	407,046	1,326,702	-	-	-	1,733,748
Police Headquarters - Garage Structural Repairs and Improvements - DS73	Police Facilities	2006 General Obligation Bond Program	2	12/30/19	160,873	151,275	9,597	-	-	-	160,873
Police Substation - South Central - Construction - R963	Police Facilities	2003 General Obligation Bond Program	8	9/30/20	11,933,323	11,936,203	(2,880)	-	-	-	11,933,323
Priority Major Maintenance - P717	Major Maintenance	Other GO CIP - Non-Debt	Citywide	9/30/24	9,242,331	8,025,183	1,217,147	-	-	-	9,242,331

CITY FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Public Art Projects- City Facilities - PA50	Public Art	2006 General Obligation Bond Program	Citywide	9/30/20	75,974	-	75,974	-	-	-	75,974
Public Arts Admin - PA61	Public Art	2017 General Obligation Bond Program			37,155	-	37,155	-	-	-	37,155
RB2 Renovovate 634 W Davis St 75208 CD1 - VI11	Administrative and Internal Service Facilities	2017 General Obligation Bond Program	1		-	-	-	350,000	-	-	350,000
SC Patrol Station - VG39	Police Facilities	2017 General Obligation Bond Program	8	5/30/20	774,000	247,741	526,259	-	-	-	774,000
SE Patrol Station - VG40	Police Facilities	2017 General Obligation Bond Program	5	5/30/20	775,000	665,552	109,448	-	-	-	775,000
South Central Police Substation Parking Expansion - W067	Police Facilities	2006 General Obligation Bond Program	8	10/30/19	690,193	636,011	54,182	-	-	-	690,193
Southwest Service Center - Fleet Maintenance - Roof - T770	City and Municipal Court Facilities	2006 General Obligation Bond Program	3	9/30/20	568,699	482,258	86,442	-	-	-	568,699
Southwest Transfer Station [24410] - VH11	City and Municipal Court Facilities	2017 General Obligation Bond Program	3	11/30/19	205,000	-	205,000	-	-	-	205,000
Storage Facility - VH01	City and Municipal Court Facilities	2017 General Obligation Bond Program	10	9/30/19	-	-	-	-	325,000	-	325,000
SW Patrol Station - VG41	Police Facilities	2017 General Obligation Bond Program	3	5/30/20	775,000	583,056	191,944	-	-	-	775,000
SW Patrol Station - VG42	Police Facilities	2017 General Obligation Bond Program	3	5/30/20	185,000	-	185,000	1,065,000	-	-	1,250,000
Unspecified ADA Improvements - VH12	City and Municipal Court Facilities	2017 General Obligation Bond Program	Citywide	4/30/20	1,420,000	403	1,419,598	695,000	665,000	450,000	3,230,000
Vickery Meadow Branch Library - VE03	Library Facilities	2017 General Obligation Bond Program	13	4/30/20	6,283,008	820,692	5,462,316	1,500,000	-	-	7,783,008
Vickery Meadow Community Court - W141	City and Municipal Court Facilities	2006 General Obligation Bond Program	13	12/30/19	557,337	224,639	332,698	-	-	-	557,337
West Dallas Multipurpose Center - VH13	City and Municipal Court Facilities	2017 General Obligation Bond Program	6	6/30/20	2,255,597	9,995	2,245,603	-	-	244,403	2,500,000
Grand Total					\$ 206,808,689	\$ 122,091,826	\$ 84,716,864	\$ 75,743,000	\$ 50,011,179	\$ 50,572,445	\$ 383,135,313



CONVENTION & EVENT SERVICES

MISSION

The Department of Convention and Event Services (CCT) is dedicated to (1) renovating, maintaining, and preserving existing facilities, (2) replacing equipment to enhance operational efficiency and occupant safety, and (3) expanding Convention Center facilities to ensure adequate space necessary to attract new clients, visitors, and residents to the facility.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Completed design development phase for the renovation of "A" Ballroom.
2. Completed lower AB lobby roof repairs.
3. Started Request for Qualifications for assessment and repairs to Pioneer Plaza.
4. Launched the Master Plan steering, advisory, and stakeholder committees.
5. Completed base scope bid set for the modernization of 12 escalators and five elevators.
6. Completed assessment and bid set for water infiltration repairs to the building envelope.
7. Completed coordinating the installation of the Distributed Antenna System, including roof-mounted HVAC units.
8. Completed East Kitchen dishwashing area renovation.
9. Finalized assessment of the Reunion Parking Garage.
10. Completed Exhibit Halls A, B, and C gas line improvement.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Issue Request for Proposals for Master Plan.
2. Issue bid package for water infiltration repairs to building envelope.
3. Complete Job Order contracting.
4. Issue Request for Proposals for the replacement of all Schedule 10 fire sprinkler pipe.
5. Issue Request for Proposals for door and hardware replacement.
6. Continue flatwork repairs throughout the complex.
7. Begin or continue construction of various capital projects, including water infiltration, escalator and elevator replacement, and restroom renovations.

SERVICE DESCRIPTIONS

Convention Center Improvement: CCT continues to address the outstanding items identified in the 2010 Needs Assessment. Additionally, the department launched its Master Plan initiative during the third quarter of FY 2018-19. As a result, FY 2019-20 projects focus on life safety improvements, water infiltration, interior improvements, and building integrity components to prevent redundancy of construction once the master plan is completed.

CONVENTION & EVENT SERVICES

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Convention Center Improvements	115,195,001	75,041,420	40,153,581	8,926,867	5,403,296	9,940,000	139,465,164
Grand Total	\$115,195,001	\$75,041,420	\$40,153,581	\$8,926,867	\$5,403,296	\$9,940,000	\$139,465,164

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Convention Center Capital Program	103,217,813	63,093,727	40,124,086	8,926,867	5,403,296	9,940,000	127,487,976
Reserve Fund	11,977,188	11,947,693	29,495	-	-	-	11,977,188
Grand Total	\$115,195,001	\$75,041,420	\$40,153,581	\$8,926,867	\$5,403,296	\$9,940,000	\$139,465,164

CONVENTION & EVENT SERVICES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
82 Rev Bonds Completed - 8208	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	42,149,170	40,177,812	1,971,358	-	-	-	42,149,170
Ballroom A Electrical Upgrade Project - W103	Convention Center Improvement	Convention Center Capital Program	2	9/30/19	2,000,000	265,025	1,734,975	350,000	-	-	2,350,000
C and D Meeting Room Renovation - W293	Convention Center Improvement	Convention Center Capital Program	2	12/31/20	-	-	-	-	-	2,000,000	2,000,000
Convention Center Facility Improvements - W111	Convention Center Improvement	Convention Center Capital Program	2	12/31/21	11,167,329	906,301	10,261,028	750,000	2,725,000	-	14,642,329
Convention Facility Elevator Escalator Improvement Project - W106	Convention Center Improvement	Convention Center Capital Program	2	12/31/20	3,358,334	332,178	3,026,156	1,300,000	-	4,340,000	8,998,334
Convention Facility Operable Wall Replacements - W175	Convention Center Improvement	Convention Center Capital Program	2	6/30/19	1,536,904	589,834	947,070	-	-	-	1,536,904
Convention Facility Security System Upgrade Project - W104	Convention Center Improvement	Convention Center Capital Program	2	9/30/19	725,000	535,560	189,440	-	500,000	-	1,225,000
Convention Facility Wayfinding Signage - W102	Convention Center Improvement	Convention Center Capital Program	2	12/31/19	1,875,000	-	1,875,000	-	-	600,000	2,475,000
Electronic-Mechanical Lock Replacement - W219	Convention Center Improvement	Convention Center Capital Program	2	9/30/19	1,500,000	-	1,500,000	1,000,000	-	-	2,500,000
F Hall Roof Replacement - W295	Convention Center Improvement	Convention Center Capital Program	2	9/30/20	1,800,000	-	1,800,000	-	-	-	1,800,000
Fire Sprinkler Pipe Replacement - W298	Convention Center Improvement	Convention Center Capital Program	2	1/31/20	3,000,000	-	3,000,000	2,376,867	-	-	5,376,867
Flatwork around Facility - W297	Convention Center Improvement	Convention Center Capital Program	2	9/30/20	1,000,000	-	1,000,000	1,000,000	-	-	2,000,000
IT Office Renovation Project - W252	Convention Center Improvement	Convention Center Capital Program	2	5/31/18	195,000	185,127	9,873	-	-	-	195,000
KBHCCD A100 Interior Improvement Project - W246	Convention Center Improvement	Convention Center Capital Program	2	9/30/18	700,000	736,015	(36,015)	-	-	-	700,000
KBHCCD Interior-Exterior Door Replacement Project - W218	Convention Center Improvement	Convention Center Capital Program	2	3/31/20	1,800,000	-	1,800,000	-	-	-	1,800,000
KBHCCD Water Infiltration Project - W188	Convention Center Improvement	Convention Center Capital Program	2	12/31/19	4,600,000	919,476	3,680,524	-	-	-	4,600,000
Kitchen Improvement Project - W073	Convention Center Improvement	Convention Center Capital Program	2	9/30/19	3,688,238	2,643,791	1,044,447	-	-	-	3,688,238
Replacement of Lobby A/B Flooring - W292	Convention Center Improvement	Convention Center Capital Program	2	9/30/20	2,000,000	-	2,000,000	-	1,000,000	-	3,000,000
Retrofit - Equipment - 9084	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	16,355,805	15,567,609	788,196	-	-	-	16,355,805
Reunion Parking Garage Renovation - W291	Convention Center Improvement	Convention Center Capital Program	2	9/30/20	3,767,033	235,000	3,532,033	2,000,000	1,000,000	3,000,000	9,767,033
Revenue Contingency - 9070	Convention Center Improvement	Reserve Fund	2	Ongoing	11,977,188	11,947,693	29,495	-	-	-	11,977,188

CONVENTION & EVENT SERVICES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
War Memorial Repairs - W294	Convention Center Improvement	Convention Center Capital Program	2	9/30/20	-	-	-	150,000	178,296	-	328,296
Grand Total					\$115,195,001	\$75,041,420	\$40,153,581	\$8,926,867	\$5,403,296	\$9,940,000	\$139,465,164

CULTURAL FACILITIES

MISSION

This program provides funding for design, construction, and/or renovation of the City's cultural facilities, including the Bath House Cultural Center, Dallas Heritage Village, Dallas Museum of Art, Kalita Humphreys Theater, Meyerson Symphony Center, Oak Cliff Cultural Center, Sammons Center for the Arts, Dallas Black Dance Theatre Facility, and South Dallas Cultural Center. The program includes funding for related public artworks as provided in the Public Art, or "Percent for the Art," Ordinance.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. In the 2017 Bond Program, approximately \$14 million was approved for nine cultural facilities projects. Currently, seven projects are under design, including the Bath House Cultural Center, Dallas Heritage Village, Dallas Museum of Art, Kalita Humphreys Theater, Meyerson Symphony Center, Sammons Center for the Arts, and Dallas Black Dance Theatre. In addition, Phase II of the Latino Cultural Center project is under design.
2. Initiated public art project at the Bath House Cultural Center in collaboration with community members and artists.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete design and construction of Bath House Cultural Center, Dallas Heritage Village, Dallas Museum of Art, Kalita Humphreys Theater, Meyerson Symphony Center, Sammons Center for the Arts, Dallas Black Dance Theatre, and Latino Cultural Center.
2. Complete artist selection process and select final design for public art at the Bath House Cultural Center.

SERVICE DESCRIPTIONS

Cultural Facilities: Site acquisition, design, construction, and/or renovation of the City's cultural facilities.

Public Art: Includes the public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning and display of artworks, and for administration of the public art projects.

CULTURAL FACILITIES

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Cultural Facilities	19,868,075	9,255,606	10,612,469	1,277,060	-	395,880	21,541,015
Public Art	4,164,083	1,970,254	2,193,829	-	-	-	4,164,083
Grand Total	\$24,032,157	\$11,225,860	\$12,806,298	\$1,277,060	-	\$395,880	\$25,705,097

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
2003 General Obligation Bond Program	4,540,392	4,566,859	(26,467)	-	-	-	4,540,392
2006 General Obligation Bond Program	3,542,560	1,950,617	1,591,943	-	-	-	3,542,560
2012 General Obligation Bond Program	67,525	-	67,525	-	-	-	67,525
2017 General Obligation Bond Program	12,562,060	1,915,399	10,646,661	1,277,060	-	395,880	14,235,000
Other GO CIP - Non-Debt	3,319,621	2,792,986	526,635	-	-	-	3,319,621
Grand Total	\$24,032,157	\$11,225,860	\$12,806,298	\$1,277,060	-	\$395,880	\$25,705,097

CULTURAL FACILITIES

Projects	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Bath House Cultural Center - VF01	Cultural Facilities	2017 General Obligation Bond Program	9	Ongoing	831,700	131,910	699,790	590,000	-	-	1,421,700
Dallas Black Dance Theatre - VF08	Cultural Facilities	2017 General Obligation Bond Program	14	Ongoing	78,300	78,300	-	687,060	-	212,940	978,300
Dallas Black Dancetheater - R917	Cultural Facilities	2003 General Obligation Bond Program	14	9/30/20	3,489,898	3,615,000	(125,103)	-	-	-	3,489,898
Dallas Black Dancetheater - R917	Cultural Facilities	Other GO CIP - Non-Debt	14	9/30/20	2,148,559	2,109,847	38,712	-	-	-	2,148,559
Dallas Heritage Village - VF02	Cultural Facilities	2017 General Obligation Bond Program	2	Ongoing	232,000	26,800	205,200	-	-	18,000	250,000
Dallas Museum of Art - VF03	Cultural Facilities	2017 General Obligation Bond Program	14	Ongoing	6,000,000	726,458	5,273,542	-	-	-	6,000,000
Kalita Humphreys Theater (24466) - VF04	Cultural Facilities	2017 General Obligation Bond Program	14	Ongoing	494,800	46,800	448,000	-	-	30,200	525,000
Kiest Park Public Art - P958	Public Art	Other GO CIP - Non-Debt	4	12/31/99	28,000	14,050	13,950	-	-	-	28,000
Meyerson - VF05	Cultural Facilities	2017 General Obligation Bond Program	14	Ongoing	3,800,000	827,831	2,972,169	-	-	-	3,800,000
Oak Cliff Cultural Center - VF06	Cultural Facilities	2017 General Obligation Bond Program	1	Ongoing	110,000	-	110,000	-	-	-	110,000
Old City Park - R920	Cultural Facilities	2003 General Obligation Bond Program	2	9/30/20	1,001,496	950,797	50,699	-	-	-	1,001,496
Old City Park - R920	Cultural Facilities	Other GO CIP - Non-Debt	2	9/30/20	666,062	664,562	1,500	-	-	-	666,062
Public Art Admin - Streets - PA14	Public Art	2012 General Obligation Bond Program	Citywide	9/30/19	67,525	-	67,525	-	-	-	67,525
Public Art Admin - Streets and Transportation - PA39	Public Art	2006 General Obligation Bond Program	Citywide	9/30/19	305,961	27,616	278,345	-	-	-	305,961
Public Art Admin-Park - N809	Public Art	2006 General Obligation Bond Program	Citywide	12/31/99	772,122	399,303	372,819	-	-	-	772,122
Public Art Admin-Park - N809	Public Art	Other GO CIP - Non-Debt	Citywide	12/31/99	95,400	4,526	90,874	-	-	-	95,400
Public Art Admin-SpecStreets - PA26	Public Art	2003 General Obligation Bond Program	Citywide	9/30/19	48,998	1,061	47,937	-	-	-	48,998
Public Art Proj-Park - N810	Public Art	2006 General Obligation Bond Program	Citywide	12/31/99	2,464,476	1,523,698	940,779	-	-	-	2,464,476
Public Art Proj-Park - N810	Public Art	Other GO CIP - Non-Debt	Citywide	12/31/99	381,600	-	381,600	-	-	-	381,600
Sammons Center - VF07	Cultural Facilities	2017 General Obligation Bond Program	2	Ongoing	765,260	77,300	687,960	-	-	134,740	900,000

CULTURAL FACILITIES

Projects	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
South Dallas Cultural Center - VF09	Cultural Facilities	2017 General Obligation Bond Program	7	Ongoing	250,000	-	250,000	-	-	-	250,000
Grand Total					\$24,032,157	\$11,225,860	\$12,806,298	\$1,277,060	\$0	\$395,880	\$25,705,097

ECONOMIC DEVELOPMENT

MISSION

The Economic Development Capital Improvement Program promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects create growth by providing gap financing for commercial, retail, housing, and mixed-use projects. The Public/Private Partnership Program incentives include but are not limited to gap financing for some private development projects, job creation incentives, workforce training programs, and other development and corporate incentives. The 19 active tax increment financing districts (TIFs) in which the City participates provide gap financing for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. City Council approved incentive agreement with 3662 Investors LP for the renovation and redevelopment of Red Bird Mall; assisting with ongoing redevelopment activities in the Red Bird Mall area.
2. City Council approved incentive agreement with Nokia to secure the new North American headquarters at 3100 and 3201 Olympus Blvd.
3. City Council approved incentive agreement with Shop Dev, LLC for the renovation of the Hillcrest Village Shopping Center at 6959 Arapaho Road.
4. City Council approved incentive agreement with WWF Operating Company, LLC to secure a new manufacturing operation at 3400 Dan Morton Drive.
5. City Council approved incentive agreement with Commerce 30 Building C, Inc. and Amazon.com Services, Inc. to secure the development and operation of a new e-commerce facility at 1301 Chalk Hill Road.
6. City Council approved incentive agreement with Preferred Freezer Services Dallas Holding Co, LLC to secure the development and operation of a new cold storage facility at 4100 Cedardale Road.
7. City Council approved incentive agreement with First Industrial, LP and HD Supply Facilities Maintenance, Ltd. to secure the relocation and expansion of HD Supply's regional distribution operation in a new distribution facility at Camp Wisdom Road and Mountain Creek Parkway.
8. City Council approved incentive agreement with DCGI Project 1, LLC and Home Depot USA, Inc. to secure the development and operation of Home Depot's warehouse/distribution centers in the Dallas Global Industrial Center at 9314 West Jefferson Blvd.
9. Continued assisting ongoing redevelopment activities in the Valley View Mall-Galleria Mall area, including supporting City's negotiations to settle lawsuits with property owners.
10. Coordinated construction issues related to Dallas Farmers Market redevelopment, including completion of Taylor Lofts.
11. Continued to coordinate completion of Alamo Manhattan's Bishop Arts Station project to support the Dallas Streetcar line.

ECONOMIC DEVELOPMENT

12. Coordinated redevelopment of and tenant improvements for approximately 45,000 square feet of vacant ground floor retail space in the Victory sub-district of the Sports Arena TIF District.
13. Completed redevelopment of Mid Elm Lofts and Corgan-Crescent Addition, two City Center TIF District projects.
14. Completed redevelopment of the Lakeridge shopping center in the Skillman Corridor TIF District.
15. Completed redevelopment of the Old Dallas High School building and surrounding public improvements in the Deep Ellum TIF District.
16. Continued construction on Cedar Branch Townhomes and Bridge project in the Southwestern Medical TIF District.
17. Completed construction of Chalk Hill Road public improvements (from Davis Street to 800 feet south of I-30) serving the expansion of Pinnacle Park.
18. Completed construction of Cedardale Road public improvements (from Bonnie View Road to the city limit) serving the International Inland Port of Dallas.
19. Continued construction of Wheatland Road Phase 1A public improvements (from Lancaster Road to 1,745 feet east of the city limit) and Wheatland Road Phase 1B public improvements (from 1,745 feet east of the city limit to the city limit) to serve the UNT Dallas area.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete and implement the City's Economic Development Strategic Plan.
2. Review all departmental policies and procedures and revise as necessary to align with Economic Development Strategic Plan and Comprehensive Housing Policy.

SERVICE DESCRIPTIONS

Capital Budget: Includes bond program projects under various economic development propositions to develop the infrastructure needed for catalyst projects that in turn foster greater private sector development, contributing to the tax base and creation of jobs.

Cedars Tax Increment Financing District: Initiated in 1992, the Cedars TIF District provides infrastructure improvements in the Cedars area. The district will expire in 2022.

City Center Tax Increment Financing District: Initiated in 1996, the City Center TIF District provides a long-term program to replace and upgrade the area's infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district will expire in 2022; the expanded portion will expire in 2037.

ECONOMIC DEVELOPMENT

Cityplace Area Tax Increment Financing District: Initiated in 1992, the Cityplace Area TIF District consists of public improvements intended to stimulate new private investment in the Cityplace neighborhood over a 20-year period. The TIF district expired in 2012.

Cypress Waters Tax Increment Financing District: Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed.

Davis Garden Tax Increment Financing District: Initiated in 2007, the Davis Garden TIF District provides a long-term program to replace and upgrade the area's infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.

Deep Ellum Tax Increment Financing District: Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.

Design District Tax Increment Financing District: Initiated in 2005, the Design District TIF District provides funding for environmental remediation and infrastructure improvements in the Design District area. The district will expire in 2028.

Downtown Connection Tax Increment Financing District: Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area's infrastructure, fund catalyst projects, and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The district will expire in 2035.

Farmers Market Tax Increment Financing District: Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district will expire in 2028.

Fort Worth Avenue Tax Increment Financing District: Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to replace and upgrade the area's infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district will expire in 2029.

Grand Park South Tax Increment Financing District: Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The district will expire in 2036.

ECONOMIC DEVELOPMENT

Historic Restoration: These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

Housing Services: Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.

Mall Area Redevelopment Tax Increment Financing District: Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City's commercial core assets—the Valley View Center Mall area in northern Dallas and the Southwest Center Mall area in southern Dallas. The district will expire in 2044.

Maple-Mockingbird Tax Increment Financing District: Initiated in 2008, the Maple-Mockingbird TIF District provides funding for environmental remediation and infrastructure improvements in the area between Dallas Love Field Airport and the Southwestern Medical District. The district will expire in 2033.

Oak Cliff Gateway Tax Increment Financing District: Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district will expire in 2027, and the newly established Bishop Arts/Jefferson Boulevard sub-district will expire in 2044.

Public/Private Partnership Program: This program provides gap financing loans and grants, tax abatements, job incentives, workforce incentives, and other corporate incentives to facilitate private investment, job creation, and real estate development in the city of Dallas.

Skillman Corridor Tax Increment Financing District: Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to replace and upgrade the area's infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The district will expire in 2036.

Southwestern Medical Tax Increment Financing District: Initiated in 2005, the Southwest Medical TIF District provides funding for redevelopment, environmental remediation, and infrastructure improvements in the Southwestern Medical area. The district will expire in 2028.

ECONOMIC DEVELOPMENT

Sports Arena Tax Increment Financing District: Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts of the district will expire in 2042.

State-Thomas Tax Increment Financing District: Initiated in 1998, the State-Thomas TIF was the first to be created and was successful in utilizing TIF funded public infrastructure improvements to attract and enable private sector development. The TIF expired in 2008.

Transit-Oriented Development (TOD) Tax Increment Financing District: Initiated in 2008, the TOD TIF District provides funding for environmental remediation infrastructure improvements in three areas along the DART line: the Lancaster-Corridor/8th and Corinth area, the Cedars West area, and the Mockingbird/Lovers Lane area. The district will expire in 2038.

University Tax Increment Financing District: Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas’ southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area’s strategic regional location adjacent to major universities and transportation corridors. The district will expire in 2048.

Vickery Meadow Tax Increment Financing District: Initiated in 2005, the Vickery Meadow TIF District provides funding for redevelopment, grants, environmental remediation, and infrastructure improvements in the Vickery Meadow area. The district will expire in 2028.

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Capital Budget	79,320,226	63,185,838	16,134,388	3,200,000	16,400,000	15,987,800	114,908,026
Cedars Tax Increment Financing District	4,996,101	2,620,379	2,375,722	1,379,411	1,420,793	1,463,417	9,259,722
City Center Tax Increment Financing District	56,932,072	40,366,661	16,565,410	7,697,144	4,523,402	10,851,532	80,004,150
Cityplace Tax Increment Financing District	45,070,496	40,112,906	4,957,590	2,895,949	2,982,828	3,072,313	54,021,586
Cypress Waters Tax Increment Financing District	6,854,269	5,633,687	1,220,582	3,371,875	7,554,718	6,992,332	24,773,194
Davis Garden Tax Increment Financing District	3,721,246	1,253,851	2,467,395	1,322,329	1,798,342	1,701,725	8,543,642
Deep Ellum Tax Increment Financing District	3,509,943	595,424	2,914,519	6,094,516	3,591,678	3,232,836	16,428,973

ECONOMIC DEVELOPMENT

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Design District Tax Increment Financing District	20,101,454	7,650,000	12,451,454	4,307,427	4,493,564	4,628,371	33,530,816
Downtown Connection Tax Increment Financing District	55,049,822	22,681,516	32,368,307	29,381,995	31,459,780	25,265,026	141,156,623
Farmers Market Tax Increment Financing District	8,691,326	5,972,213	2,719,114	1,869,399	118,355	1,923,068	12,602,148
Fort Worth Avenue Tax Increment Financing District	5,181,033	3,615,008	1,566,024	2,309,918	2,379,215	2,450,591	12,320,757
Grand Park South Tax Increment Financing District	417,657	205,154	212,503	168,902	173,969	179,188	939,716
Historic Restoration	-	-	-	-	250,000	-	250,000
Housing	3,620,566	3,540,995	79,571	-	-	-	3,620,566
Mall Area Redevelopment Tax Increment Financing District	81,470	38,869	42,601	1,082,356	565,651	582,620	2,312,097
Maple-Mockingbird Tax Increment Financing District	11,496,606	7,492,651	4,003,954	3,380,501	3,481,916	3,586,374	21,945,397
Oak Cliff Gateway Tax Increment Financing District	8,677,546	5,090,336	3,587,209	4,935,138	8,231,231	2,877,293	24,721,208
Public/Private Partnership Program	105,890,075	84,655,618	21,234,457	8,300,000	8,300,000	8,300,000	130,790,075
Skillman Corridor Tax Increment Financing District	11,668,744	10,117,355	1,551,390	8,727,229	6,188,514	6,321,155	32,905,642
Southwestern Medical Tax Increment Financing District	5,088,414	-	5,088,414	7,409,722	5,573,822	1,560,870	19,632,828
Sports Arena Tax Increment Financing District	45,724,098	31,787,768	13,936,330	20,431,062	19,024,370	19,431,130	104,610,660
St. Thomas Tax Increment Financing District	11,528,172	10,467,164	1,061,007	-	-	-	11,528,172
Transit-Oriented Development (TOD) Tax Increment Financing District	6,438,925	475,085	5,963,840	5,329,068	5,051,216	5,257,325	22,076,534
Vickery Meadow Tax Increment Financing District	14,444,630	10,928,865	3,515,765	2,868,629	2,857,768	2,943,501	23,114,528
Grand Total	\$514,504,891	\$358,487,344	\$156,017,547	\$126,462,570	\$136,421,132	\$128,608,467	\$905,997,060

ECONOMIC DEVELOPMENT

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
2003 General Obligation Bond Program	1,450,716	858,990	591,726	-	-	-	1,450,716
2006 General Obligation Bond Program	34,593,681	34,429,407	164,274	-	-	-	34,593,681
2012 General Obligation Bond Program	23,964,345	15,141,242	8,823,103	-	-	-	23,964,345
2017 General Obligation Bond Program	19,462,200	12,316,663	7,145,537	3,200,000	16,650,000	15,987,800	55,300,000
Other GO CIP - Debt	2,000,000	1,994,132	5,868	2,788,086	2,514,872	2,788,086	10,091,044
Other GO CIP - Non-Debt	433,033,949	293,746,910	139,287,040	120,474,484	117,256,260	109,832,581	780,597,274
Grand Total	\$514,504,891	\$358,487,344	\$156,017,547	\$126,462,570	\$136,421,132	\$128,608,467	\$905,997,060



ECONOMIC DEVELOPMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
1401 Elm Redevelopment Project - P853	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/24	1,372,468	-	1,372,468	-	20,309,544	11,072,343	32,754,355
1712 Commerce Hotel - P952	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/27	352,856	-	352,856	195,000	148,709	148,709	845,274
2101 Taylor St Development - P847	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	-	-	-	122,595	107,595	1,912,308	2,142,498
211 N. Ervay Redevelopment - P799	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	121,804	-	121,804	1,930,201	-	-	2,052,005
411 N Akard Bldg Redevelopment - P943	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/27	1,285,784	1,136,204	149,580	295,546	248,093	248,093	2,077,516
4512 W. Davis Street Public Improvement - P610	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1	Ongoing	281,330	-	281,330	214,914	259,160	448,951	1,204,355
Action Plan for Southern Sector Eco Development - P525	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	9/30/18	200,000	173,719	26,281	-	-	-	200,000
Advisory Services for City's Housing Policy - W055	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	125,000	115,000	10,000	-	-	-	125,000
Affordable Housing - P474	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	555,000	-	555,000	94,097	-	-	649,097
Affordable Housing Part CIP - P008	Housing Services	Other GO CIP - Non-Debt	Citywide	Ongoing	1,620,566	1,546,863	73,703	-	-	-	1,620,566
Alamo Drafthouse Cinema - P948	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2	9/30/06	654,846	301,403	353,443	214,105	139,338	-	1,008,289
Alexan Riveredge Development - P926	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	Ongoing	7,650,000	7,650,000	-	150,000	-	-	7,800,000
Alexan Trinity Project - P758	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/31/14	3,802,514	3,590,202	212,312	-	-	-	3,802,514
Atmos Complex Phase I and II - P507	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	Ongoing	15,561,517	4,256,965	11,304,552	-	-	-	15,561,517
Bishop Arts Project Phase I - P930	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	6/30/18	715,000	-	715,000	769,573	3,515,427	-	5,000,000
Bishop Arts Station Project - W059	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	690,000	-	690,000	1,453,440	1,922,316	2,004,316	6,070,072
Cedars Branch Bridge - P895	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	-	-	-	-	826,500	-	826,500

ECONOMIC DEVELOPMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Cedars Branch Town Homes - P896	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	14	Ongoing	-	-	-	5,938,452	1,959,914	-	7,898,366
Cedars Tax Increment - Q001	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/22	2,798,572	1,344,047	1,454,525	1,379,411	1,420,793	1,463,417	7,062,193
City Center Misc-Prof Services - Q028	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	165,000	131,588	33,412	-	-	-	165,000
City Center Parking - Q020	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	6/30/20	14,333,356	13,707,758	625,598	180,000	-	94,402	14,607,758
City Center Street Scaping - Q021	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	3,369,130	3,170,304	198,826	-	-	-	3,369,130
City Center Tax Increment - 9912	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/31/38	14,511,145	5,624,170	8,886,975	-	-	6,282,593	20,793,738
City Place Misc-Prof Serv - Q022	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	200,000	108,000	92,000	-	-	-	200,000
Cityplace Tax Increment - 9941	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/31/19	29,642,045	27,076,424	2,565,621	-	-	-	29,642,045
Cityplace-Admin - 9825	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/31/19	1,287,265	1,135,203	152,063	-	-	-	1,287,265
Collective Mixed Use Development - W180	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	12/31/21	496,563	98,379	398,184	-	-	-	496,563
Community Garden & Futsal Field - P848	Farmers Market Tax Increment Financing District	Other GO CIP - Debt			-	-	-	10,760	10,760	10,760	32,280
Continental Bldg Increment Repayment - P832	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/21	4,068,470	3,700,000	368,470	189,546	179,640	179,640	4,617,296
Corgan-Crescent Addition Project - W174	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/19	5,520	-	5,520	50,520	50,520	50,520	157,080
Criterion Cityplace Urban Resort - P366	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	14	9/30/09	108,530	18,918	89,612	-	-	-	108,530
Cypress Waters Phase I Development - P668	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/31/21	6,707,832	5,499,302	1,208,530	1,928,741	-	-	8,636,573
Cypress Waters Phase II Development - P759	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/31/15	-	-	-	-	4,081,687	3,415,110	7,496,797
Cypress Waters Repayment of Advances P634	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/31/41	-	-	-	1,443,134	3,473,031	3,577,222	8,493,387
Cypress Waters TIF - P633	Cypress Waters Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/31/41	146,437	134,386	12,051	-	-	-	146,437
Dallas Protocol and World Affairs Council Contract - P476	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,720,505	2,233,005	487,500	200,000	200,000	200,000	3,320,505

ECONOMIC DEVELOPMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Danieldale Road Imp - P663	Capital Budget	Other GO CIP - Non-Debt	8	12/31/19	1,300,000	1,298,526	1,474	-	-	-	1,300,000
Davis Garden - Repayment of Advances P563	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/31/40	1,019,176	70	1,019,106	892,501	740,092	149,433	2,801,202
Davis Garden Admin - P409	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	12/31/40	300,000	292,203	7,797	-	-	-	300,000
Davis St Between Hampton - Montclair Public Improvement - P437	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	1, 3	6/30/20	1,899,332	961,578	937,754	-	-	-	1,899,332
Deep Ellum Repay Dev Adv - P406	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	2, 7, 14	12/31/27	1,963,333	595,424	1,367,909	3,047,258	3,138,676	3,232,836	11,382,103
Design District TIF - Repayment of Advances P471	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	12/31/28	10,451,454	-	10,451,454	157,427	4,493,564	4,628,371	19,730,816
Disc Eco Dev CD3-Sq 67 SC - VI07	Capital Budget	2017 General Obligation Bond Program			1,450,000	-	1,450,000	-	-	-	1,450,000
Disc Eco Dev CD6 HAWK Signal - Singleton - ECO - VI08	Capital Budget	2017 General Obligation Bond Program			250,000	-	250,000	-	-	-	250,000
Disc Eco Dev CD6 Hawk Signal at Singleton - VI09	Capital Budget	2017 General Obligation Bond Program			2,500,000	-	2,500,000	-	-	-	2,500,000
Disc Mayor SDIMF - VI10	Capital Budget	2017 General Obligation Bond Program			500,000	-	500,000	-	-	-	500,000
Discretionary Economic Development - Mayor - VI02	Capital Budget	2017 General Obligation Bond Program	3	12/31/20	2,500,000	2,500,000	-	-	-	-	2,500,000
Discretionary Economic Development CD3 - VI03	Capital Budget	2017 General Obligation Bond Program	3	12/31/25	2,500,000	2,500,000	-	-	-	-	2,500,000
Discretionary Economic Development CD8 - VI04	Capital Budget	2017 General Obligation Bond Program	8	12/31/25	3,012,200	3,012,200	-	-	-	-	3,012,200
DISD - Hogg Elementary - W300	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/31/27	494,584	-	494,584	-	-	-	494,584
Downtown Connection TIF - Increments - P305	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/31/36	4,063,632	3,792,147	271,484	6,187,526	9,316,085	12,577,549	32,144,792
Downtown Connection TIF - Repayment of Advances - P566	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	2,807,691	-	2,807,691	-	-	-	2,807,691
Downtown Retail Program-Phase III - P435	Public/Private Partnership Program	Other GO CIP - Non-Debt	14	9/30/19	1,212,008	678,074	533,934	-	-	-	1,212,008

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Eco Dev Program for City of Dallas Neighborhood Empowerment No. 10 (NEZ 10) - V113	Capital Budget	2017 General Obligation Bond Program			1,000,000	-	1,000,000	-	-	-	1,000,000
Economic Development Pilot - P151	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	32,919,333	18,293,597	14,625,735	8,100,000	8,100,000	8,100,000	57,219,333
Economic Development And Housing Demand Driven Projects - S801	Capital Budget	2012 General Obligation Bond Program	Citywide	Ongoing	19,427,895	10,605,241	8,822,655	-	-	-	19,427,895
Economic Development-Housing - VI01	Capital Budget	2017 General Obligation Bond Program	Citywide	9/30/23	695,537	-	695,537	3,200,000	16,400,000	15,987,800	36,283,337
Fairfield at Ross Dev. Project - P778	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	8/29/16	5,094,280	4,165,519	928,761	-	-	-	5,094,280
Farmers Market Admin- 9576	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/29	799,369	799,713	(344)	-	-	-	799,369
Farmers Mkt Misc-Prof Services - Q024	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	50,000	4,000	46,000	-	-	-	50,000
Farmers Mkt Tax Increment - Q005	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/29	588,383	-	588,383	2,895,949	2,982,828	3,072,313	9,539,473
Farmers Mkt Tax Increments - Q025	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	3,248,832	4,987,573	(1,738,741)	-	-	-	3,248,832
Flora Street Lofts - W169	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	Ongoing	-	-	-	3,572,544	596,506	408,867	4,577,917
Fm Mixed-Use Development - P846	Farmers Market Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	11/30/17	4,593,126	180,927	4,412,199	1,736,044	-	-	6,329,170
Fort Worth Ave Admin- P408	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	Ongoing	306,563	307,985	(1,422)	-	-	-	306,563
Fort Worth Ave. - Repayment of Advances P562	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	1, 6	Ongoing	83,500	8,643	74,857	2,309,918	2,379,215	2,450,591	7,223,224
Grand Park South - Repayment of Advances P397	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/31/35	212,681	-	212,681	168,902	173,969	179,188	734,740
Grand Park South - TIF Administration - P396	Grand Park South Tax Increment Financing District	Other GO CIP - Non-Debt	7	12/31/35	204,976	205,154	(178)	-	-	-	204,976
Hartford Building Redevelopment Project P879	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	14	Ongoing	747,409	27,484	719,925	331,514	97,829	-	1,176,752
Hillcrest Village Shopping Ctr-CD 12 Disc - VI06	Capital Budget	2017 General Obligation Bond Program	12	12/31/22	3,000,000	3,000,000	-	-	-	-	3,000,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Hotel Project Fund - W301	Design District Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	6/30/19	2,000,000	-	2,000,000	4,000,000	-	-	6,000,000
HOU Prop 8 Acquisition-Demolition - T808	Capital Budget	2006 General Obligation Bond Program	Citywide	Ongoing	19,283,318	19,238,318	45,000	-	-	-	19,283,318
Housing - Acquisition and Demolition - T807	Capital Budget	2006 General Obligation Bond Program	Citywide	Ongoing	15,203,770	15,191,090	12,680	-	-	-	15,203,770
Housing Purposes - P477	Housing Services	Other GO CIP - Debt	9	5/25/18	2,000,000	1,994,132	5,868	-	-	-	2,000,000
IH 30 frontage road (CONSTRUCTION) Project - P621	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	-	436,343	-	436,343
Improvement at 32 Pinnacle Park Blvd - P584	Davis Garden Tax Increment Financing District	Other GO CIP - Non-Debt	3	12/31/19	221,408	-	221,408	214,914	362,747	1,103,341	1,902,410
Infrastrucrture Imp-Public - R256	Public/Private Partnership Program	2003 General Obligation Bond Program	4, 5, 7	9/30/19	1,000,153	416,604	583,548	-	-	-	1,000,153
Lake Highlands Gateway Bridge Enhancement Project - W187	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	10	Ongoing	35,000	35,000	-	35,000	-	-	70,000
Lake Highlands Tower Center - P373	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	10	Ongoing	10,005,699	8,337,751	1,667,948	1,662,251	-	-	11,667,950
Lakeridge Project - W227	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	10	12/31/19	-	-	-	3,308,454	-	-	3,308,454
Lancaster Urban Village P614	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Debt			-	-	-	2,777,326	2,504,112	2,777,326	8,058,764
Love Field Hotel Project P937	Maple-Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/30/17	3,000,000	1,624,284	1,375,716	-	-	-	3,000,000
LTV Tower Redevelopment Project P797	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/21	551,520	588,566	(37,046)	9,589,936	-	-	10,141,456
Main District Initiative - P102	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	12/31/19	2,963,812	2,725,934	237,878	-	-	-	2,963,812
Mall Area Redevelopment-TIF Admin - W008	Mall Area Redevelopment Tax Increment Financing District	Other GO CIP - Non-Debt	8, 11	12/31/44	81,470	38,869	42,601	1,082,356	565,651	582,620	2,312,097
Maple Station Public Improvement Project - P790	Maple-Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/33	6,257,418	5,868,367	389,050	-	-	-	6,257,418
Maple-Mockingbird - Repayment of Advances P565	Maple-Mockingbird Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/33	2,239,188	-	2,239,188	3,380,501	3,481,916	3,586,374	12,687,979
Meek Street from Carbondale St to Hull St P378	Public/Private Partnership Program	2003 General Obligation Bond Program	4	10/20/20	450,563	442,385	8,177	-	-	-	450,563

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Mid Elm Lofts Project - P914	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	14	Ongoing	9,064	-	9,064	13,617	13,617	4,015,150	4,051,448
Misc. Economic Development - 9992	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	57,387,616	54,473,341	2,914,275	-	-	-	57,387,616
Noble-Oak Grove-Howell Public Imp. - P608	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/19	12,000,001	10,533,802	1,466,199	-	-	-	12,000,001
North Parking Garage Project - P729	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/28	14,891,643	13,378,729	1,512,913	1,993,035	1,993,035	1,993,035	20,870,748
North Parking Garage Transfer - Q049	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/31/43	1,721,114	1,521,114	200,000	-	-	-	1,721,114
Oak Cliff-Gateway Admin - 9915	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	Ongoing	908,189	908,945	(756)	-	-	-	908,189
Oakliff Tax Increment - Q002	Oak Cliff Gateway Tax Increment Financing District	Other GO CIP - Non-Debt	1	12/31/45	2,067,259	591,189	1,476,070	2,712,125	2,793,488	872,977	8,445,849
Old Dallas High School/Crozier Tech - W078	Deep Ellum Tax Increment Financing District	Other GO CIP - Non-Debt	Citywide	Ongoing	1,546,610	-	1,546,610	3,047,258	453,002	-	5,046,870
Petro Corrigan Project - P742	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/20	7,936,212	-	7,936,212	-	-	-	7,936,212
PetroCorrigan Project Phase II - P957	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/27	237,612	-	237,612	185,180	155,566	155,566	733,924
Plaza Hotel Project - P836	Cedars Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/22	2,197,529	1,276,332	921,197	-	-	-	2,197,529
Public Art Projects - Economic Development - PA48	Capital Budget	2006 General Obligation Bond Program	Citywide	Ongoing	106,593	-	106,593	-	-	-	106,593
Public Private Partnership - Retail Rehabilitation Demonstra - W018	Public/Private Partnership Program	Other GO CIP - Non-Debt	9	Ongoing	1,000,000	-	1,000,000	-	-	-	1,000,000
Pub-Private Infrastructure - 9953	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,582,988	3,554,656	28,332	-	-	-	3,582,988
Randall Park - Historic Pavilion Restoration - VK89	Historic Restoration	2017 General Obligation Bond Program	14	7/20/20	-	-	-	-	250,000	-	250,000
Redev. Fidelity Union Life Bldg - P180	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	12/31/07	11,054,926	9,020,160	2,034,766	-	-	-	11,054,926
Redevelopment of Dallas Arts Garage - P510	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/19	8,922,656	3,515,596	5,407,060	-	-	-	8,922,656
Repayment Of Developer Adv - Q014	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	12,940,026	8,700,507	4,239,519	-	-	-	12,940,026

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Repayment-Develop Advances - P131	Cityplace Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	Ongoing	1,244,272	1,240,559	3,713	-	-	-	1,244,272
RISD Public Improvement Reimbursement - P684	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	10	9/30/07	1,017,711	1,175,600	(157,889)	411,877	519,731	609,508	2,558,827
SD Adaptive Reuse Program - P886	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	150,000	120,000	30,000	-	-	-	150,000
Skillman Corridor TIF - Repayment of Advances P472	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/31/36	(120,594)	25,119	(145,713)	2,593,587	5,545,288	5,711,647	13,729,928
Skillman Corridor TIF District Fund - W249	Skillman Corridor Tax Increment Financing District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/31/36	730,929	543,885	187,044	716,060	123,495	-	1,570,484
Small Business Facade Program - P885	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	93,725	6,275	-	-	-	100,000
Southern Dallas Adaptive Reuse Grant Program - Phase II - W142	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	250,000	60,000	190,000	-	-	-	250,000
Southwest Center Mall Redevelopment - P587	Public/Private Partnership Program	Other GO CIP - Non-Debt	3	Ongoing	186,200	109,186	77,014	-	-	-	186,200
Southwestern Medical TIF - Repayment of Advances - P469	Southwestern Medical Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/27	5,088,414	-	5,088,414	1,471,270	2,787,408	1,560,870	10,907,962
Sports Arena Admin - 9630	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	Ongoing	1,085,770	989,621	96,150	185,000	185,000	185,000	1,640,770
Sports Arena Advances - Q030	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6	Ongoing	1,835,562	1,324,015	511,547	-	-	-	1,835,562
Sports Arena Increment Q003	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2, 6, 14	12/31/43	1,410,943	1,407,935	3,009	10,317,575	10,627,102	10,945,915	33,301,535
Sports Arena Misc-Prof Sv - Q026	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	48,000	25,000	23,000	-	-	-	48,000
St. Thomas TIF Public Imp - P145	St. Thomas Tax Increment Financing District	Other GO CIP - Non-Debt	2, 14	9/30/13	10,432,429	9,695,205	737,223	-	-	-	10,432,429
Statler-Library Jackson-ST Redevelopment. - P884	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/26	918,882	-	918,882	12,390,324	753,206	607,520	14,669,932
Stoneleigh Hotel [2927 Maple Ave] - P298	Downtown Connection Tax Increment Financing District	Other GO CIP - Non-Debt	14	12/31/08	1,876,244	1,526,520	349,724	348,937	348,937	275,606	2,849,724
Sylvan Thirty Mixed-Use Development - P718	Fort Worth Avenue Tax Increment Financing District	Other GO CIP - Non-Debt	6	4/7/15	4,294,406	3,200,000	1,094,406	-	-	-	4,294,406
Thanksgiving Tower Renovation - P925	City Center Tax Increment Financing District	Other GO CIP - Non-Debt	14	4/29/16	422,101	12,175	409,926	1,950,262	3,862,759	-	6,235,122

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
The Canyon-Colorado Extension Project - P889	Capital Budget	2012 General Obligation Bond Program	3	9/30/19	4,536,450	4,536,002	449	-	-	-	4,536,450
TIF Administration - 9975	St. Thomas Tax Increment Financing District	Other GO CIP - Non-Debt	14	Ongoing	1,095,743	771,959	323,784	-	-	-	1,095,743
Transit Oriented - Repayment of Advances P564	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/31/39	2,349,221	-	2,349,221	-	-	-	2,349,221
Transit Oriented Development - TIF - P559	Transit-Oriented Development (TOD) Tax Increment Financing District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/31/39	3,434,858	173,682	3,261,176	2,337,637	2,407,766	2,479,999	10,660,260
Trinity Groves Mixed Use Project - P924	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	6	6/1/18	1,914,759	423,203	1,491,556	3,433,121	4,099,738	4,285,514	13,733,132
Trinity Groves Project - P878	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	6	12/31/19	3,927,409	2,543,013	1,384,396	2,149,149	-	-	6,076,558
Two-Way Signage Project - P898	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/18	4,780,003	4,646,152	133,851	-	-	-	4,780,003
UL 4315 S Lancaster Rd 75216 CD4 - VI12	Capital Budget	2017 General Obligation Bond Program	4		750,000	-	750,000	-	-	-	750,000
Vickery Meadow Admin P403	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	12/31/27	308,981	310,673	(1,692)	-	-	-	308,981
Vickery Meadow TIF - Repayment of Advances P470	Vickery Meadow Tax Increment Financing District	Other GO CIP - Non-Debt	13	6/30/28	13,580,649	10,618,193	2,962,456	2,774,532	2,857,768	2,943,501	22,156,450
Victory Park Lane Public Improvement Project - P843	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	9/30/17	5,622,657	1,226,500	4,396,157	-	-	-	5,622,657
Victory South Parking Garage Imp - P780	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/28	4,276,000	4,275,002	998	855,000	855,000	855,000	6,841,000
Victory Sub-District Placemaking - P947	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	Ongoing	3,462,829	-	3,462,829	-	-	-	3,462,829
Victory SU-District Retail - W151	Sports Arena Tax Increment Financing District	Other GO CIP - Non-Debt	2	12/31/18	-	-	-	1,166,668	1,166,666	1,166,666	3,500,000
Workforce Readiness, Placement and Retention Program - W178	Public/Private Partnership Program	Other GO CIP - Non-Debt	Citywide	9/30/20	1,641,898	1,166,391	475,507	-	-	-	1,641,898
Wynnewood Village Drainage Imp - ECO - VI05	Capital Budget	2017 General Obligation Bond Program	1	12/31/20	1,304,463	1,304,463	-	-	-	-	1,304,463
Grand Total					\$514,504,891	\$358,487,344	\$156,017,547	\$126,462,570	\$136,421,132	\$128,608,467	\$905,997,060

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

MISSION

This program focuses on preparing plans, specifications, and construction project implementation to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Continued construction on Able Pump Station improvements and began using new pump station.
2. Continued construction of the Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements.
3. Continued construction of Lakeland Bridges project over Ash Creek. The first bridge was completed in November 2018.
4. Completed construction of Wynnewood Village Drainage Improvements to upgrade the existing storm drainage system.
5. Initiated design on 87 erosion control, storm drainage, flood management, and dredging projects to address flood protection and flood management needs.
6. Initiated construction on 21 erosion control, storm drainage, and major maintenance projects to address flood protection and flood management needs.
7. Completed construction on 24 erosion control and storm drainage projects and other capital and major maintenance projects.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete design on Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street.
2. Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements.
3. Complete construction of Lakeland Bridges project over Ash Creek.
4. Complete design of 60 erosion control, storm drainage, flood management, and dredging projects to address flood protection and flood management needs.
5. Initiate design of 25 additional capital improvement projects for erosion control, storm drainage, flood management, and dredging projects.
6. Complete construction of more than 20 erosion control and storm drainage projects and other capital and major maintenance projects.
7. Initiate construction of more than 15 erosion control and storm drainage projects and other capital and major maintenance projects.

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

SERVICE DESCRIPTIONS

Erosion Control: Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys, and homes. Erosion occurring in areas not associated with creek banks or manmade channels is not included in this category. This category would provide armoring of natural creek banks to protect soil against further erosion loss.

Flood Management: Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees.

Storm Drainage Relief System: Provides funds for the construction of storm drainage system improvements. Many areas within the city are served by storm drainage systems that are inadequate due to age of the system, prior construction using lesser design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.

Stormwater Drainage Management: Provides funding for projects funded by the City's monthly stormwater utility fee.

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Erosion Control	15,499,213	4,927,417	10,571,796	157,600	5,480,657	603,000	21,740,470
Flood Management	119,268,705	104,233,695	15,035,010	-	1,000,000	-	120,268,705
Storm Drainage Relief System	177,238	176,289	949	4,587,212	242,000	9,122,301	14,128,751
Stormwater Drainage Management	21,869,067	1,151,879	20,717,187	9,615,645	41,181,789	3,811,922	76,478,423
Grand Total	\$156,814,222	\$110,489,280	\$46,324,942	\$14,360,457	\$47,904,446	\$13,537,223	\$232,616,348

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
1995 General Obligation Bond Program	43,956	33,024	10,931	-	-	-	43,956
1998 General Obligation Bond Program	21,123,319	21,114,959	8,360	-	-	-	21,123,319
2006 General Obligation Bond Program	1,074,428	644,713	429,715	-	-	-	1,074,428
2012 General Obligation Bond Program	95,813,880	80,022,748	15,791,132	-	-	-	95,813,880
2017 General Obligation Bond Program	18,021,854	1,328,168	16,693,686	1,400,500	28,839,455	1,261,191	49,523,000
Federal Grant [Non-Consolidated Plan]	8,159,829	7,345,666	814,163	-	-	-	8,159,829
Other GO CIP - Non-Debt	12,576,956	-	12,576,956	12,959,957	19,064,991	12,276,032	56,877,936
Grand Total	\$156,814,222	\$110,489,280	\$46,324,942	\$14,360,457	\$47,904,446	\$13,537,223	\$232,616,348



FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
10836, 10840, 10844 Meadowcliff Cir - W093	Erosion Control	1995 General Obligation Bond Program	10	Ongoing	3,370	-	3,370	-	-	-	3,370
845 N Oak Cliff Blvd - W090	Erosion Control	2006 General Obligation Bond Program	1	Ongoing	286,325	286,903	(578)	-	-	-	286,325
Abshire Lane - VD62	Stormwater Drainage Management	2017 General Obligation Bond Program	7	Ongoing	189,000	-	189,000	-	756,000	-	945,000
Acres/Grady Detention Basins 1 & 2, Dredging - W398	Storm Drainage Relief System	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	163,680	-	1,076,320	1,240,000
Alderson, 3700 - VD42	Stormwater Drainage Management	2017 General Obligation Bond Program	14	Ongoing	237,600	-	237,600	-	950,400	-	1,188,000
Anderson Ave @ Goodman - W399	Storm Drainage Relief System	Other GO CIP - Non-Debt	6	Ongoing	-	-	-	-	-	27,600	27,600
Anderson Bonner - Creek bank stabilization VK45	Erosion Control	2017 General Obligation Bond Program	11	6/22/22	-	-	-	-	70,000	430,000	500,000
Anderson Bonner Park Site 1 - Hike - Bike Trail [Wrc 164] - S701	Erosion Control	1995 General Obligation Bond Program	10	Ongoing	135	-	135	-	-	-	135
Ash Creek - S Fork Channel Imprv at John West - W400	Storm Drainage Relief System	Other GO CIP - Non-Debt	7	Ongoing	-	-	-	-	-	243,500	243,500
Audelia 11601 [Audelia - E Bank] - S702	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	379,923	59,738	320,184	-	-	-	379,923
Bainbridge 2733 - S703	Erosion Control	2012 General Obligation Bond Program	3	Ongoing	89,625	81,991	7,634	-	-	-	89,625
Baymar Lane, 6201 - VD26	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	40,000	-	40,000	-	160,000	-	200,000
Beckley @ Coombs Creek Drinage Study - W401	Storm Drainage Relief System	Other GO CIP - Non-Debt	1	Ongoing	-	-	-	-	-	125,000	125,000
Belt Line Road S. 2327: Voluntary purchase - W229	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	Ongoing	159,000	-	159,000	-	-	-	159,000
Bent Creek Detention Basin, Dredging - W402	Storm Drainage Relief System	Other GO CIP - Non-Debt	12	Ongoing	-	-	-	13,200	-	86,800	100,000
Betty Jane, 10225 - VD27	Erosion Control	2017 General Obligation Bond Program	13	Ongoing	39,400	-	39,400	157,600	-	-	197,000
Bitter Creek Park - Creek bank stabilization VB67	Erosion Control	2017 General Obligation Bond Program	5	12/22/22	-	-	-	-	100,000	173,000	273,000
Bonnie View over Five Mile Creek - VD12	Erosion Control	2017 General Obligation Bond Program	8	Ongoing	-	-	-	-	645,000	-	645,000
Brittania Way, 8470-8506, Erosion Control Pilot - VD20	Erosion Control	2017 General Obligation Bond Program	10	Ongoing	54,000	-	54,000	-	216,000	-	270,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Brushy Creek Trail, 5719 - VD23	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	63,000	-	63,000	-	252,000	-	315,000
Burninglog 13156 - S709	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	68,600	7,600	61,000	-	-	-	68,600
Calcutta 616 (RL Area 40) - W273	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	440,000	-	194,644	634,644
Caracas 5410 - 5416 - S710	Erosion Control	1995 General Obligation Bond Program	3	Ongoing	500	-	500	-	-	-	500
Cavender 445 - S711	Erosion Control	1995 General Obligation Bond Program	1	Ongoing	805	305	500	-	-	-	805
Cedar Creek Bridge @ Clarendon - W403	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	-	281,000	281,000
Cedar Creek Bridge @ Moore - W404	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	-	147,600	147,600
Cedar Creek Culvert @ W. Clarendon Drive - W230	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	206,250	-	206,250	-	-	-	206,250
Cedar Springs 5910 - S712	Erosion Control	1995 General Obligation Bond Program	2	Ongoing	710	305	405	-	-	-	710
Chalkhill Branch - I30/Loop 12 Interchange - VD33	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	156,000	-	156,000	-	624,000	-	780,000
Church Rd 9233 - S713	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	339,010	338,485	525	-	-	-	339,010
Claren Court 7106, 7110, 7114 - VD24	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	34,600	-	34,600	-	138,400	-	173,000
Clearbrook Lane 10500 Blk - VD17	Erosion Control	2017 General Obligation Bond Program	9	Ongoing	30,000	-	30,000	-	120,000	-	150,000
Clubcreek Circle 8903, 8907, 8911 - VD14	Erosion Control	2017 General Obligation Bond Program	10	Ongoing	877,000	-	877,000	-	-	-	877,000
Clubhouse Circle 6523 - 6527 - S715	Erosion Control	2012 General Obligation Bond Program	11	Ongoing	112,341	15,186	97,155	-	-	-	112,341
Coolgreene 8208 - W231	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	Ongoing	315,000	-	315,000	-	76,575	-	391,575
Coombs Creek - Hampton to Davis - VD01	Erosion Control	2017 General Obligation Bond Program	1	Ongoing	2,100,000	-	2,100,000	-	525,000	-	2,625,000
Coombs I-30 Outfalls - W091	Erosion Control	2006 General Obligation Bond Program	1	Ongoing	337,651	327,851	9,800	-	-	-	337,651
Council District 10 - VD84	Flood Management	2017 General Obligation Bond Program	10	Ongoing	-	-	-	-	1,000,000	-	1,000,000
Country Brook Pond Btwn Park Grove Ln - Quail Hollow Rd - S717	Erosion Control	2012 General Obligation Bond Program	12	Ongoing	49,157	15,157	34,000	-	-	-	49,157

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Country Brook Pond Improvements - VD82	Stormwater Drainage Management	2017 General Obligation Bond Program	12	Ongoing	22,000	-	22,000	-	88,000	-	110,000
Creek Bend Road 7028 - VD80	Stormwater Drainage Management	2017 General Obligation Bond Program	12	Ongoing	14,760	-	14,760	-	67,240	-	82,000
Cypress Branch @ Jennie Lee - VD75	Stormwater Drainage Management	2017 General Obligation Bond Program	7	Ongoing	-	-	-	18,300	164,700	-	183,000
Deep Hill Circle 2625,2641,2663,2667, 2687,2691 - VD02	Erosion Control	2017 General Obligation Bond Program	3	Ongoing	1,289,905	-	1,289,905	-	72,857	-	1,362,762
Deep Hill Circle 2671, 2675, 2679. 2683 - S718	Erosion Control	1995 General Obligation Bond Program	3	Ongoing	1,578	488	1,090	-	-	-	1,578
Dredge Maintenance - W405	Storm Drainage Relief System	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	-	200,000	200,000	400,000
El Cerrito Storm Drainage, 2470 - VD11	Erosion Control	2017 General Obligation Bond Program	7	Ongoing	-	-	-	-	200,000	-	200,000
El Cerrito, 2420, 2460, 2522 - VD10	Erosion Control	2017 General Obligation Bond Program	7	Ongoing	-	-	-	-	528,000	-	528,000
Elam Creek Voluntary Purchase (1 home) - W275	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	-	146,050	-	146,050
Emergency Pipe Repairs - Major Maint. of collapsed pipe in critical areas - W268	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	247,400	-	247,400	247,400	250,000	250,000	994,800
Fair Oaks Crossing 8201 - S720	Erosion Control	2006 General Obligation Bond Program	10	Ongoing	18,528	-	18,528	-	-	-	18,528
Fair Oaks Crossing 8201 - S720	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	129,086	126,890	2,196	-	-	-	129,086
Fair Oaks Crossing, 8555 - W406	Storm Drainage Relief System	Other GO CIP - Non-Debt	10	Ongoing	-	-	-	-	42,000	-	42,000
Fair Oaks Detention Basin, Dredging - W407	Storm Drainage Relief System	Other GO CIP - Non-Debt	13	Ongoing	-	-	-	-	-	808,000	808,000
Five Mile Pkwy 2200 Block - W232	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	424,600	-	424,600	-	-	-	424,600
Five Mile Pkwy W 922 - S722	Erosion Control	1995 General Obligation Bond Program	4	Ongoing	425	-	425	-	-	-	425
Flood Management Area - Major Maintenance - W194	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	375,000	-	375,000	250,000	250,000	250,000	1,125,000
Forest Ridge 9700 Block - Chiswell 9600 Block - VD76	Stormwater Drainage Management	2017 General Obligation Bond Program	10	Ongoing	-	-	-	-	1,700,000	-	1,700,000
Fort Worth Avenue @ Vilbig - VD37	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	40,000	-	40,000	-	160,000	-	200,000
Fox Hollow Lake, Dredging - W408	Storm Drainage Relief System	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	16,236	-	106,764	123,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Gabion - Major Maintenance - W196	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	300,000	-	300,000	250,000	250,000	200,000	1,000,000
Gifford-Roanoke Area Relief System - Phase II/Brookhollow Bridge - VD38	Stormwater Drainage Management	2017 General Obligation Bond Program	2	Ongoing	328,000	-	328,000	-	1,312,000	-	1,640,000
Glen Oaks 816 - S723	Erosion Control	2012 General Obligation Bond Program	4	Ongoing	137,100	-	137,100	-	-	-	137,100
Glendale Park Sit E1 - Pavilion - S724	Erosion Control	2012 General Obligation Bond Program	3	Ongoing	90,247	86,576	3,672	-	-	-	90,247
Glendale Park Site 3 - S Of Food Bridge - S725	Erosion Control	2012 General Obligation Bond Program	3	Ongoing	34,300	4,900	29,400	-	-	-	34,300
Glendale Park Site 4 - N Of Footbridge - S726	Erosion Control	2012 General Obligation Bond Program	3	Ongoing	5,964	4,900	1,064	-	-	-	5,964
Greendale 1721, 1716 - VD67	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	21,000	84,000	-	105,000
Greenhollow/Sapling Way/Clearsprings RL Area 4 - W200	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	Ongoing	1,370,700	-	1,370,700	-	-	-	1,370,700
Greenspan - Kirnwood Area - VD65	Stormwater Drainage Management	2017 General Obligation Bond Program	8	Ongoing	105,000	-	105,000	-	420,000	-	525,000
Greenville Ave 9230-Vista View 8915 - S728	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	300,453	201,077	99,376	-	-	-	300,453
Guildhall-McCree Storm Drainage Relief System - W213	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	4,273,830	-	-	4,273,830
Hampton Gate - VD34	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	100,000	-	100,000	-	400,000	-	500,000
Hampton Rd [S] 3817 - S729	Erosion Control	1995 General Obligation Bond Program	3	Ongoing	1,028	588	440	-	-	-	1,028
Hatfield Branch @ Seagoville Channel Improvements - VD71	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	97,400	389,600	-	487,000
Healey 2116 - Kingsman 9869 - S731	Erosion Control	2012 General Obligation Bond Program	9	Ongoing	137,177	20,642	116,535	-	-	-	137,177
Hearne @ Commerce - VD35	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	49,200	-	49,200	-	196,800	-	246,000
Hickory Creek Floodplain Management Study (PB174266) - W270	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	Ongoing	-	-	-	228,066	-	-	228,066
Highgrove Area Drainage Relief System - W410	Storm Drainage Relief System	Other GO CIP - Non-Debt	6	Ongoing	-	-	-	-	-	415,500	415,500

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Highland Road, 2447 - VD68	Stormwater Drainage Management	2017 General Obligation Bond Program	7	Ongoing	-	-	-	19,500	175,500	-	195,000
Hillside Drive, 3604 - VD18	Erosion Control	2017 General Obligation Bond Program	9	Ongoing	30,000	-	30,000	-	120,000	-	150,000
Holliday, 3445, 3449, 3605, 3621 - W411	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	-	109,133	109,133
Hollow Ridge, 4804 - VD74	Stormwater Drainage Management	2017 General Obligation Bond Program	7	Ongoing	-	-	-	35,000	315,000	-	350,000
Homer Street, 3215 - VD43	Stormwater Drainage Management	2017 General Obligation Bond Program	14	Ongoing	28,200	-	28,200	-	112,800	-	141,000
Hughes Lane - Kalani Place - VD78	Stormwater Drainage Management	2017 General Obligation Bond Program	11	Ongoing	144,000	452	143,548	-	-	656,000	800,000
Hunnicut Road, 8223 - W233	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	Ongoing	263,000	-	263,000	-	-	-	263,000
Joe's Creek - TXU ROW and 3900 Block Vinecrest - VD28	Erosion Control	2017 General Obligation Bond Program	13	Ongoing	35,000	-	35,000	-	315,000	-	350,000
Joe's Creek West Fork Bridge @ Walnut Hill - VD47	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	-	-	-	47,000	423,000	-	470,000
Junius Street @ Baylor University Medical Center - VD39	Stormwater Drainage Management	2017 General Obligation Bond Program	2	Ongoing	164,000	-	164,000	-	656,000	-	820,000
Keeton Park Lake, Dredging - W412	Storm Drainage Relief System	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	102,168	-	671,832	774,000
Kidd Springs - H&H Study - VD31	Stormwater Drainage Management	2017 General Obligation Bond Program	1	Ongoing	89,000	-	89,000	-	-	-	89,000
Kiest Boulevard W. 2901 - W234	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	275,000	-	275,000	-	24,575	-	299,575
Kiest, 2412 - W413	Storm Drainage Relief System	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	-	50,400	50,400
Kiesthill (3407,3411,3431), Kiest Crest (3610), & Kiest Forest (3408,3316) - W414	Storm Drainage Relief System	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	-	-	194,880	194,880
Kiesthill Dr 3431 - S733	Erosion Control	1995 General Obligation Bond Program	3	Ongoing	1,237	892	345	-	-	-	1,237
Kiesthill Drive, 3335 - VD04	Erosion Control	2017 General Obligation Bond Program	3	Ongoing	300,000	-	300,000	-	-	-	300,000
Kildare 4927 - S734	Erosion Control	1995 General Obligation Bond Program	3	Ongoing	30,802	28,456	2,346	-	-	-	30,802
Kings Branch @ Genoa - VD61	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	52,000	-	52,000	-	208,000	-	260,000
Kings Branch Culvert @ Denley - VD60	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	96,000	-	96,000	-	384,000	-	480,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Kings Branch Culvert @ Edgemont - VD56	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	34,600	-	34,600	-	138,400	-	173,000
Kings Branch Culvert @ Georgia - VD54	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	40,000	-	40,000	-	160,000	-	200,000
Kings Branch Culvert @ Louisiana - VD59	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	74,000	-	74,000	-	296,000	-	370,000
Kings Branch Culvert @ Stella - VD58	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	38,000	-	38,000	-	152,000	-	190,000
Kings Branch Culvert @ Woodin - VD57	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	42,400	-	42,400	-	169,600	-	212,000
Kiowa Parkway Hike - Bike Trail - S736	Erosion Control	1995 General Obligation Bond Program	11	Ongoing	195	-	195	-	-	-	195
Lake Cliff at Colorado - H&H Study - VD30	Stormwater Drainage Management	2017 General Obligation Bond Program	1	Ongoing	59,000	-	59,000	-	-	-	59,000
Lake Highlands Town Center, Dredge Project - VD77	Stormwater Drainage Management	2017 General Obligation Bond Program	10	Ongoing	160,000	-	160,000	-	640,000	-	800,000
Lake June @ St. Augustine - VD72	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	144,200	576,800	-	721,000
Lakeland, 2214 - W235	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	343,750	-	343,750	-	-	-	343,750
Lanett Circle N 10741 - S737	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	338,150	334,409	3,742	-	-	-	338,150
Langdale Circle 8668 - 8656 - S738	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	856,195	855,139	1,056	-	-	-	856,195
Leeshire, 2921 - W415	Storm Drainage Relief System	Other GO CIP - Non-Debt	7	Ongoing	-	-	-	-	-	42,000	42,000
Levee Drainage System-Sump A [Able Pump Station] - S768	Flood Management	2012 General Obligation Bond Program	Citywide	Ongoing	89,985,556	75,773,070	14,212,487	-	-	-	89,985,556
Lisbon Area C - W204	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	1,562,922	-	1,562,922
Lively Lane, 3808 - VD48	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	-	-	-	16,000	64,000	-	80,000
Loganwood 3602 - VD69	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	51,200	204,800	-	256,000
Lone Star Detention Basin, Dredging - W416	Storm Drainage Relief System	Other GO CIP - Non-Debt	6	Ongoing	-	-	-	87,912	-	578,088	666,000
Master Plans / Floodplain Management Studies - W417	Storm Drainage Relief System	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	3,500,000	-	-	3,500,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Meadowcliff 10720, 10726 - VD13	Erosion Control	2017 General Obligation Bond Program	10	Ongoing	853,000	-	853,000	-	-	-	853,000
Meandering Way 16209 - VD81	Stormwater Drainage Management	2017 General Obligation Bond Program	12	Ongoing	13,320	-	13,320	-	60,680	-	74,000
Mercedes 6607, 6615, 6621 - S742	Erosion Control	2012 General Obligation Bond Program	9	Ongoing	214,565	213,623	942	-	-	-	214,565
Mercer Place, 9056 - W418	Storm Drainage Relief System	Other GO CIP - Non-Debt	9	Ongoing	-	-	-	-	-	21,000	21,000
Milverton @ Palisade - VD73	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	87,000	783,000	-	870,000
Monte Carlo 1600 and 3400 block (Repetitive Loss Area 37) - W274	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	200,000	-	-	200,000
Morning Dew Circle 3844 (RL Area 39) - VD55	Stormwater Drainage Management	2017 General Obligation Bond Program	4	Ongoing	27,000	-	27,000	-	108,000	-	135,000
Munger, 1300, 1301 - VD40	Stormwater Drainage Management	2017 General Obligation Bond Program	2, 14	Ongoing	16,000	-	16,000	-	64,000	-	80,000
Nandina - Pine Trail Area - VD63	Stormwater Drainage Management	2017 General Obligation Bond Program	8	Ongoing	182,000	-	182,000	-	728,000	-	910,000
Nedra Way, 15821, 15827 - VD25	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	29,000	-	29,000	-	116,000	-	145,000
Oak Creek Circle 3504 - 3508 RL Voluntary Purchase - VD09	Storm Drainage Relief System	2017 General Obligation Bond Program	5	Ongoing	177,238	176,289	949	-	-	-	177,238
Oates Drive 1407 - VD19	Erosion Control	2017 General Obligation Bond Program	9	Ongoing	38,000	-	38,000	-	152,000	-	190,000
Ohio, W. 412, 416 - W236	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	111,875	-	111,875	-	-	-	111,875
Pagewood 10553 - S743	Erosion Control	2012 General Obligation Bond Program	11	Ongoing	29,700	-	29,700	-	-	-	29,700
Pandora Circle, 13344 - W419	Storm Drainage Relief System	Other GO CIP - Non-Debt	10	Ongoing	-	-	-	-	-	42,000	42,000
Parkdale Bridge - White Rock Creek Tributary - VD08	Erosion Control	2017 General Obligation Bond Program	7	Ongoing	97,000	-	97,000	-	-	-	97,000
Parrish Branch Culvert @ Wheatland Rd. - W237	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	Ongoing	460,000	-	460,000	-	-	-	460,000
Paul Quinn College, 3837 Simpson Stewart Road - W238	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	Ongoing	412,500	-	412,500	-	-	-	412,500
Pensive Drive Channel/Walnut Hill Relief System - W212	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	1,066,051	-	1,066,051	-	9,958,949	-	11,025,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Pentagon Parkway, W. 1122 - VD06	Erosion Control	2017 General Obligation Bond Program	4	Ongoing	480,000	-	480,000	-	-	-	480,000
Pleasant Branch - Tonawanda to Bruton - W261	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	-	204,543	-	204,543
Pleasant Branch - Tonawanda to Bruton (PB3171) - W279	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	2,208,449	-	2,009,087	4,217,536
Prairie Creek Channel & Bridge Improvement @ 175 - VD70	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	243,400	973,600	-	1,217,000
Prairie Oak Drive 9321 (RL Area 33) - VD66	Stormwater Drainage Management	2017 General Obligation Bond Program	5	Ongoing	-	-	-	85,000	340,000	-	425,000
Preston Bend Drive, 17110 - W420	Storm Drainage Relief System	Other GO CIP - Non-Debt	12	Ongoing	-	-	-	-	-	67,200	67,200
Preston Hollow Channel, Phases 1& 2, Desco - VD51	Stormwater Drainage Management	2017 General Obligation Bond Program	13	Ongoing	-	-	-	185,900	1,673,100	-	1,859,000
Pruitt Branch Tributary Culvert Imprv @ Kingsfield - VD64	Stormwater Drainage Management	2017 General Obligation Bond Program	8	Ongoing	84,000	-	84,000	-	336,000	-	420,000
Public Erosion control - VD15	Erosion Control	2017 General Obligation Bond Program	Citywide	Ongoing	310,000	-	310,000	-	-	-	310,000
Putting Green 6521, 6629, 6637, 6729 - VD03	Erosion Control	2017 General Obligation Bond Program	3	Ongoing	800,000	-	800,000	-	-	-	800,000
Pyka, 3918 - W239	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	232,000	-	232,000	-	-	-	232,000
Rawlings-Douglas to Knight Drainage Relief - W197	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	1,820,318	-	1,820,318	-	1,549,237	-	3,369,555
Red Bird Branch Culvert @ Red Bird Lane - W421	Storm Drainage Relief System	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	-	-	270,000	270,000
Rembrandt Terrace 18731 - W240	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	Ongoing	165,000	-	165,000	-	-	-	165,000
Rexford Drive @ Shorecrest Drive - VD53	Stormwater Drainage Management	2017 General Obligation Bond Program	13	Ongoing	18,477	-	18,477	-	149,523	-	168,000
Richwood - W241	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	Ongoing	2,034,376	-	2,034,376	-	-	-	2,034,376
Riverhill Drive, 17418 - VD22	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	37,600	-	37,600	-	150,400	-	188,000
Riverview 6431 - W422 - W422	Storm Drainage Relief System	Other GO CIP - Non-Debt	12	Ongoing	-	-	-	633,000	-	-	633,000
Rosemont Rd 7322 - S745	Erosion Control	2006 General Obligation Bond Program	5	Ongoing	5,748	-	5,748	-	-	-	5,748
Royal Lane 7832 - 7920 - S746	Erosion Control	1995 General Obligation Bond Program	11	Ongoing	1,036	551	485	-	-	-	1,036

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Royal Lane, 3162 (RL Area 7) - VD52	Stormwater Drainage Management	2017 General Obligation Bond Program	13	Ongoing	-	-	-	22,000	198,000	-	220,000
Royal Lane, 7012 - VD50	Stormwater Drainage Management	2017 General Obligation Bond Program	11	Ongoing	-	-	-	105,000	945,000	-	1,050,000
Royal Lne 9750 [Jackson Branch - E Branch] - S747	Erosion Control	2006 General Obligation Bond Program	10	Ongoing	35,639	-	35,639	-	-	-	35,639
Royal Lne 9750 [Jackson Branch - E Branch] - S747	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	323,201	321,005	2,196	-	-	-	323,201
Sanford Ave Relief System - W199	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	-	-	-	-	4,550,140	-	4,550,140
Shady Hollow Ct, 3300 Block & Boulder Drive - VD16	Erosion Control	2017 General Obligation Bond Program	3	Ongoing	340,000	-	340,000	-	1,360,000	-	1,700,000
Sinclair, 10514 - W423	Storm Drainage Relief System	Other GO CIP - Non-Debt	9	Ongoing	-	-	-	-	-	21,000	21,000
Skillman 7920 [Jackson Branch - E Branch] - S748	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	360,749	358,554	2,196	-	-	-	360,749
Skillman 8109 - S749	Erosion Control	1995 General Obligation Bond Program	10	Ongoing	320	-	320	-	-	-	320
Sorcey Road @ White Ash - VD41	Stormwater Drainage Management	2017 General Obligation Bond Program	3	Ongoing	13,000	-	13,000	-	52,000	-	65,000
South Branch Culvert Louisiana - W242	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	Ongoing	165,900	-	165,900	-	-	-	165,900
South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424	Storm Drainage Relief System	Other GO CIP - Non-Debt	2	Ongoing	-	-	-	-	-	400,000	400,000
Sperry St 3220 - S750	Erosion Control	2012 General Obligation Bond Program	9	Ongoing	85,391	13,991	71,400	-	-	-	85,391
Spring Grove 13316 - S751	Erosion Control	2012 General Obligation Bond Program	11	Ongoing	74,045	14,715	59,330	-	-	-	74,045
Spring Valley 8444 - S752	Erosion Control	2006 General Obligation Bond Program	11	Ongoing	208,250	-	208,250	-	-	-	208,250
Spring Valley 8444 - S752	Erosion Control	2012 General Obligation Bond Program	11	Ongoing	230,166	227,970	2,196	-	-	-	230,166
Squaw Valley 17628 - S754	Erosion Control	2012 General Obligation Bond Program	12	Ongoing	93,641	15,951	77,690	-	-	-	93,641
Squaw Valley, 17614 - W425	Storm Drainage Relief System	Other GO CIP - Non-Debt	12	Ongoing	-	-	-	-	-	25,200	25,200
State-Thomas - Flora/Boll to Fairmont - VD45	Stormwater Drainage Management	2017 General Obligation Bond Program	14	Ongoing	99,000	-	99,000	-	396,000	-	495,000
State-Thomas - Hallsville/Worthington - VD44	Stormwater Drainage Management	2017 General Obligation Bond Program	14	Ongoing	127,200	-	127,200	-	508,800	-	636,000

FLOOD PROTECTION & STORM DRAINAGE MANAGEMENT

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Stedman Cir 17309 & 17315 - VD21	Erosion Control	2017 General Obligation Bond Program	12	Ongoing	60,000	-	60,000	-	240,000	-	300,000
Summer Creek Circle 6145, 6153, 6155, 6157 - W426	Storm Drainage Relief System	Other GO CIP - Non-Debt	13	Ongoing	-	-	-	-	-	1,680,000	1,680,000
Summer Creek Crc 6121, 6123, 6125, 6127, 6139, 6141 - S755	Erosion Control	1995 General Obligation Bond Program	13	Ongoing	930	695	235	-	-	-	930
Summer Creek Crc 6121, 6123, 6125, 6127, 6139, 6141 - S755	Erosion Control	2006 General Obligation Bond Program	13	Ongoing	20,895	29,960	(9,065)	-	-	-	20,895
Summer Creek Crc 6121, 6123, 6125, 6127, 6139, 6141 - S755	Erosion Control	2012 General Obligation Bond Program	13	Ongoing	277,791	277,760	31	-	-	-	277,791
Talbot Parkway, 6760 - VD05	Erosion Control	2017 General Obligation Bond Program	3	Ongoing	365,000	-	365,000	-	-	-	365,000
Teakwood Elmridge Drainage Relief - VD49	Stormwater Drainage Management	2017 General Obligation Bond Program	11	Ongoing	-	-	-	65,000	585,000	-	650,000
Throckmorton-Reagan-Drainage Improvements - W198	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	Ongoing	907,986	-	907,986	-	-	-	907,986
Timber Trail Dr. 10245 - W243	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	Ongoing	406,250	-	406,250	-	-	-	406,250
Trammel Drive, 6561 - W427	Storm Drainage Relief System	Other GO CIP - Non-Debt	9	Ongoing	-	-	-	-	-	21,000	21,000
Tranquilla Dr 1251 - S758	Erosion Control	2012 General Obligation Bond Program	9	Ongoing	142,220	141,263	958	-	-	-	142,220
Tree Shadow Trail, 5910 - VD79	Stormwater Drainage Management	2017 General Obligation Bond Program	12	Ongoing	164,520	-	164,520	-	749,480	-	914,000
Trinity River Corridor Pr - N962	Flood Management	1998 General Obligation Bond Program	Citywide	Ongoing	21,123,319	21,114,959	8,360	-	-	-	21,123,319
Trinity River Corridor Pr - N962	Flood Management	Federal Grant [non Consolidated Plan]	Citywide	Ongoing	8,159,829	7,345,666	814,163	-	-	-	8,159,829
Turnpike Distribution IV IH30-Commerce - VD36	Stormwater Drainage Management	2017 General Obligation Bond Program	6	Ongoing	44,800	-	44,800	-	179,200	-	224,000
Turtle Creek - Trib 1 Culvert - VD46	Stormwater Drainage Management	2017 General Obligation Bond Program	Citywide	Ongoing	50,000	-	50,000	-	200,000	-	250,000
Turtle Creek @ Bowen Area - Storm Drainage Relief - W428	Storm Drainage Relief System	Other GO CIP - Non-Debt	14	Ongoing	-	-	-	-	-	48,000	48,000
Turtle Creek Greenbelt Site 1- Bike Trail - S759	Erosion Control	2012 General Obligation Bond Program	14	Ongoing	320,335	222,800	97,535	-	-	-	320,335
Twin Falls Park Trail - S761	Erosion Control	2006 General Obligation Bond Program	3	Ongoing	161,394	-	161,394	-	-	-	161,394

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Twin Falls Park Trail - S761	Erosion Control	2012 General Obligation Bond Program	3	Ongoing	263,294	257,100	6,194	-	-	-	263,294
Twin Lakes, Dredging - W429	Storm Drainage Relief System	Other GO CIP - Non-Debt	5	Ongoing	-	-	-	71,016	-	702,984	774,000
Urban 3100 Private Erosion Control - VD07	Erosion Control	2017 General Obligation Bond Program	5	Ongoing	250,000	-	250,000	-	-	-	250,000
Versailles, 3500 - VD83	Stormwater Drainage Management	2017 General Obligation Bond Program	13	Ongoing	20,600	-	20,600	-	183,209	2,191	206,000
Vinemont Channel, Drainage Diversion - VD29	Stormwater Drainage Management	2017 General Obligation Bond Program	9	Ongoing	5,011,577	-	5,011,577	-	588,423	-	5,600,000
Vinewood Drive 8725 - W244	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	Ongoing	240,000	-	240,000	-	-	-	240,000
White Rock Creek Drainage Study update (PB175010) - of 1989 FPMS Study - W269	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	Ongoing	275,000	-	275,000	275,000	-	-	550,000
Whitehurst 9727 [Jackson Branch - E Branch] - S762	Erosion Control	2012 General Obligation Bond Program	10	Ongoing	345,900	32,259	313,641	-	-	-	345,900
Wild Oak 2488 - S764	Erosion Control	1995 General Obligation Bond Program	7	Ongoing	885	745	140	-	-	-	885
Woody Branch @ S Polk St - W430	Storm Drainage Relief System	Other GO CIP - Non-Debt	3	Ongoing	-	-	-	-	-	659,500	659,500
Woody Branch Floodplain Management Study (TWM000075) - W271	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	Ongoing	-	-	-	-	-	250,000	250,000
Wynnewood Village Drainage Improvements - VD32	Stormwater Drainage Management	2017 General Obligation Bond Program	1	Ongoing	1,157,857	1,151,427	6,430	-	569,143	-	1,727,000
Grand Total					\$156,814,222	\$110,489,280	\$46,324,942	\$14,360,457	\$47,904,446	\$13,537,223	\$232,616,348



PARK & RECREATION

MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Completed construction of Phase 1-A Aquatic Centers (Kidd Springs, Lake Highlands North and Tietze).
2. Continued planning, design, and construction of Aquatic Facilities Phase 2; started construction of Exline and Harry Stone Family Aquatic Centers and the expansion of Bahama Beach.
3. Completed construction of six spraygrounds at Timberglen, Nash-Davis, Kleberg-Rylie, K.B. Polk, Grauwylor and Jaycee Zaragoza Parks.
4. Completed restoration design and renovation of Fair Park Hall of State and construction of early HVAC and electrical updates.
5. Began renovation design and repairs at the Fair Park African American Museum.
6. Completed design and construction of the Fair Park Aquarium Annex and Phase 1 of the Music Hall.
7. Began construction of Runyon Creek Trail Phase 2.
8. Completed renovation design of Thurgood Marshall and Bachman Recreation Centers.
9. Began renovation construction at Umphress Recreation Center.
10. Began construction of Timberglen Trail Phase 1.
11. Began construction of Northaven Trail Phase 2A.
12. Completed Glendale Park Master Plan.
13. Began design of the Circuit Trail Loop.
14. Began construction of Hillcrest Village Green.
15. Began construction of White Rock Hill Park improvements.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete construction of Phase 2 Aquatic Facilities, including Exline and Harry Stone Aquatic Centers and the expansion of Bahama Beach.
2. Begin construction of the Bachman Aquatic Center.
3. Complete construction of Hillcrest Village Green.
4. Complete construction of Singing Hills Recreation Center.
5. Begin construction of the Fair Park improvements at Hall of State and Music Hall.
6. Begin construction of Carpenter Park and West End Square (Downtown Parks).
7. Begin construction of the Willie B. Johnson Recreation Center Gym and Senior Expansion.
8. Start renovation construction at Bachman and Thurgood Marshall Recreation Centers.
9. Complete major maintenance projects at multiple recreation centers.
10. Complete construction of Glendale Park Phase 1 improvements.

PARK & RECREATION

11. Complete construction of White Rock Hill Park improvements.
12. Complete construction of Pacific Plaza (Downtown Parks).
13. Complete construction of Runyon Creek Trail Phase 2.
14. Complete design and begin construction of Trinity Strand Trail Phase 2.
15. Begin abatement of hazardous materials at Fair Park Science Place 1.
16. Begin construction of Fair Park Coliseum renovation.
17. Complete design and begin construction of Lake Highlands Trail Phase 2.

SERVICE DESCRIPTIONS

Aquatic Facilities: These improvements provide for new neighborhood playgrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, replastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities.

Citywide Parks: Projects have a broader benefit to residents. Included within these projects are stormwater quality improvements, park accessibility improvements, and land acquisition.

Code Compliance, Safety and Security: Provides a mechanism to address critical needs throughout the city.

Community Parks: These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.

Dallas Arboretum: Provides for development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.

Dallas Zoo: Provides for development within the park, often in partnership with the Dallas Zoological Society.

Downtown Parks: Provides for the development of parks within the Central Business District.

Erosion Control: These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.

PARK & RECREATION

Fair Park: Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.

Hike and Bike Trails: All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (COG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.

Historic Restoration: These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

Linear/Linkage: These areas are built connections or natural corridors that link parks together. Typically, the linear park is developed for one or more modes of recreational travel such as walking, jogging, skating, etc.

Major Maintenance: Provides repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.

Major Park Facilities: These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Arboretum.

Mini Park: These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius.

Neighborhood Park Facilities: These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields courts playgrounds, and picnic areas. Facilities are generally unlighted with limited parking.

Park Land Acquisition: Provides funding for the acquisition of land for future park development.

PARK & RECREATION

Playground Improvement: Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.

Public Art: Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects.

Recreation Centers: Provides for new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions.

Site Development: Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.

Special Use Areas: These areas are for specialized or single-purpose recreation activities. There are no specific standards for size or acreage. Included are historic areas, nature centers, marinas, golf courses, zoos, arboretums, amphitheaters, plazas, and community squares.

Studies and Master Plans: Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

PARK & RECREATION

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Aquatic Facilities	73,869,742	47,796,351	26,073,391	332,000	-	-	74,201,742
Citywide Parks	10,123,844	9,639,705	484,139	-	-	-	10,123,844
Code Compliance, Safety and Security	2,739,552	2,049,172	690,380	129,670	765,000	150,000	3,784,222
Community Parks	6,516,344	582,307	5,934,037	532,000	730,000	875,000	8,653,344
Dallas Arboretum	397,000	-	397,000	-	1,000,000	-	1,397,000
Dallas Zoo	-	-	-	3,500,000	-	-	3,500,000
Downtown Parks	20,199,176	17,188,432	3,010,744	28,042,406	-	-	48,241,582
Erosion Control	1,121,095	362,504	758,591	2,985,000	70,000	-	4,176,095
Fair Park	32,125,000	9,436,003	22,688,997	1,250,000	10,660,000	10,520,000	54,555,000
Hike and Bike Trails	43,287,997	22,290,054	20,997,943	18,812,000	5,800,000	1,770,000	69,669,997
Historic Restoration	-	-	-	50,000	150,000	-	200,000
Linear/Linkage	-	-	-	-	65,507	-	65,507
Major Maintenance	1,500,000	648,727	851,273	800,000	-	-	2,300,000
Major Park Facilities	16,342,092	15,577,295	764,797	300,000	7,500,000	6,000,000	30,142,092
Mini Park	59,100	6,037	53,063	40,000	30,000	-	129,100
Neighborhood Park Facilities	1,664,315	140,119	1,524,196	2,515,000	435,000	255,000	4,869,315
Park Land Acquisition	28,055,130	10,218,326	17,836,804	2,300,000	2,500,000	-	32,855,130
Playground Improvement	3,396,091	960,501	2,435,590	1,850,000	790,000	1,080,000	7,116,091
Public Art	1,571,149	19,292	1,551,857	-	-	-	1,571,149
Recreation Centers	29,065,520	7,651,084	21,414,436	-	60,000	290,000	29,415,520
Site Development	13,011,644	6,358,815	6,652,829	11,305,000	810,000	1,305,000	26,431,644
Special Use Areas	1,032,027	8,810	1,023,217	-	-	-	1,032,027
Studies and Master Plans	-	-	-	-	40,000	-	40,000
Grand Total	\$286,076,816	\$150,933,533	\$135,143,284	\$74,743,076	\$31,405,507	\$22,245,000	\$414,470,399

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
2003 General Obligation Bond Program	2,164,618	1,908,185	256,432	-	-	-	2,164,618
2006 General Obligation Bond Program	48,172,677	37,203,636	10,969,041	-	-	-	48,172,677
2012 General Obligation Bond Program	17,494,412	12,023,644	5,470,768	-	-	-	17,494,412
2017 General Obligation Bond Program	182,257,417	66,201,103	116,056,314	74,743,076	31,405,507	22,245,000	310,651,000
Grant - Other Source of Funds	250,000	-	250,000	-	-	-	250,000
Other Gifts and Donations	350,000	279,169	70,831	-	-	-	350,000
Other GO CIP - Non-Debt	35,387,693	33,317,794	2,069,898	-	-	-	35,387,693
Grand Total	\$286,076,816	\$150,933,533	\$135,143,284	\$74,743,076	\$31,405,507	\$22,245,000	\$414,470,399



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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Accessibility and Code Compliance - T046	Code Compliance, Safety and Security	2006 General Obligation Bond Program	Citywide	12/31/99	923,651	856,219	67,432	-	-	-	923,651
ADA/Code Allowance (locations TBD) - VB14	Code Compliance, Safety and Security	2017 General Obligation Bond Program	Citywide	12/31/99	-	-	-	25,000	125,000	-	150,000
Add Discretionary Funds [Singing Hills Rec. Ctr.[Amended] - VB54	Recreation Centers	2017 General Obligation Bond Program	3	7/19/19	915,000	-	915,000	-	-	-	915,000
African American Museum - VC03	Fair Park	2017 General Obligation Bond Program	Citywide	9/19/19	2,094,176	113,645	1,980,531	-	-	-	2,094,176
Anderson Bonner - Playground - New - VK46	Playground Improvement	2017 General Obligation Bond Program	11	6/22/22	-	-	-	-	30,000	190,000	220,000
Anderson Bonner - Renovate Soccer Field #3 with lights and bleachers - VK47	Community Parks	2017 General Obligation Bond Program	11	6/22/22	-	-	-	-	70,000	430,000	500,000
Aquarium Annex - VC11	Fair Park	2017 General Obligation Bond Program	Citywide	1/19/19	600,000	546,575	53,425	-	-	-	600,000
Aquatic Facilities with Support Buildings - W109	Aquatic Facilities	2006 General Obligation Bond Program	Citywide	12/31/99	287,156	72,692	214,464	-	-	-	287,156
Aquatic Facilities with Support Buildings - W109	Aquatic Facilities	Other GO CIP - Non-Debt	Citywide	12/31/99	28,104,061	27,282,879	821,182	-	-	-	28,104,061
Aquatic Master Plan Implement-Ph 1 - VB01	Aquatic Facilities	2017 General Obligation Bond Program	Citywide	5/30/19	10,835,000	10,615,000	220,000	-	-	-	10,835,000
Aquatics Master Plan Implementation-Ph 2A [Exline - Bahama] - VB02	Aquatic Facilities	2017 General Obligation Bond Program	Citywide	12/31/99	13,002,000	1,322,247	11,679,753	-	-	-	13,002,000
Arcadia Park - Add lighting at outdoor basketball gym - VB82	Community Parks	2017 General Obligation Bond Program	6	12/31/18	29,550	17,182	12,368	-	-	-	29,550
Athletic Field Lighting - T010	Major Park Facilities	2006 General Obligation Bond Program	Citywide	Ongoing	1,195,136	865,054	330,082	-	-	-	1,195,136
B. B. Owen Park - Site Development - VK39	Erosion Control	2017 General Obligation Bond Program	10	6/20/20	49,250	-	49,250	200,000	-	-	249,250
Bachman Lake Park - Regional Family Aquatic Center - Phase 1 - VB83	Aquatic Facilities	2017 General Obligation Bond Program	6	5/21/21	3,447,500	651,312	2,796,188	-	-	-	3,447,500
Bachman Lake site devel - T012	Site Development	2006 General Obligation Bond Program	6	3/1/18	2,180,789	1,132,262	1,048,527	-	-	-	2,180,789
Bachman Lake Skatepark - VB11	Site Development	2017 General Obligation Bond Program	6	6/15/22	575,000	-	575,000	3,000,000	-	-	3,575,000

PARK & RECREATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Bachman Rec. Ctr. Ren. - VB23	Recreation Centers	2017 General Obligation Bond Program	6	6/22/18	3,737,548	333,865	3,403,682	-	-	-	3,737,548
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48	Aquatic Facilities	2017 General Obligation Bond Program	2	5/21/21	2,462,500	156,650	2,305,850	-	-	-	2,462,500
Barry Barker Park - pavilion, park furnishings, ADA drinking fountain - VK71	Code Compliance, Safety and Security	2017 General Obligation Bond Program	12	11/20/20	48,568	-	48,568	99,170	500,000	-	647,738
Beckley Saner Park - Renovate backstop at 2 softball fields - VB61	Community Parks	2017 General Obligation Bond Program	4	12/31/21	400,000	-	400,000	-	-	-	400,000
Bentwood Park - tennis-add player benches; park furnishings - VK64	Neighborhood Park Facilities	2017 General Obligation Bond Program	12	6/20/20	-	-	-	50,000	-	-	50,000
Bisbee Park - Parking lot, clearing/grubbing, and signage - VB68	Neighborhood Park Facilities	2017 General Obligation Bond Program	5	6/22/22	-	-	-	40,000	110,000	-	150,000
Bishop Flores Park - Connecting walkway to neighborhood - VB86	Neighborhood Park Facilities	2017 General Obligation Bond Program	6	1/15/21	74,438	-	74,438	700,000	-	-	774,438
Bluffview Pk - playgrnd expansion, shade structure-site dev - VK79	Playground Improvement	2017 General Obligation Bond Program	13	6/20/20	344,900	35,282	309,618	-	-	-	344,900
Bonnie View Park - Playground expansion - VB55	Playground Improvement	2017 General Obligation Bond Program	4	6/21/21	25,000	-	25,000	150,000	-	-	175,000
Brownwood - Erosion Control - VB73	Erosion Control	2017 General Obligation Bond Program	6	12/20/20	120,000	48,215	71,785	280,000	-	-	400,000
Brownwood Park - Soccer Field - VB74	Community Parks	2017 General Obligation Bond Program	6	12/20/20	78,800	24,107	54,693	120,000	-	-	198,800
Campbell Green Park - Site Improvements - VK61	Site Development	2017 General Obligation Bond Program	12	6/21/21	-	-	-	300,000	-	-	300,000
Canterbury-Edgefield Pathway Connection Improv - W144	Hike and Bike Trails	2006 General Obligation Bond Program	1	9/30/19	60,466	30,911	29,555	-	-	-	60,466
Canterbury-Edgefield Pathway Connection Improv - W144	Hike and Bike Trails	2012 General Obligation Bond Program	1	9/30/19	36,608	20,500	16,108	-	-	-	36,608
Casa Linda Park - Basketball - VK18	Neighborhood Park Facilities	2017 General Obligation Bond Program	9	5/20/20	-	-	-	35,000	-	-	35,000
Casa Linda Park Picnic Pavilion - VK17	Neighborhood Park Facilities	2017 General Obligation Bond Program	9	5/20/20	78,800	-	78,800	345,000	-	-	423,800
Casa view Park - Walking Trail - VK19	Hike and Bike Trails	2017 General Obligation Bond Program	9	5/20/20	-	-	-	-	400,000	-	400,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Centennial Building - VC08	Fair Park	2017 General Obligation Bond Program	Citywide	11/22/22	-	-	-	-	750,000	3,650,000	4,400,000
Central Square - Playground replacement - VK90	Playground Improvement	2017 General Obligation Bond Program	14	6/15/21	220,000	15,394	204,606	-	-	-	220,000
Chalk Hill Trail land acq - T038	Park Land Acquisition	2006 General Obligation Bond Program	3	12/31/99	2,797,977	1,719,003	1,078,974	-	-	-	2,797,977
Churchill Recreation Center - Major Maintenance, HVAC - VK48	Major Park Facilities	2017 General Obligation Bond Program	11	4/20/20	50,000	-	50,000	200,000	-	-	250,000
Circuit Trail - The LOOP (Match) - VB05	Hike and Bike Trails	2017 General Obligation Bond Program	2, 4, 5, 6, 7, 9	12/31/99	6,600,125	-	6,600,125	12,900,000	-	-	19,500,125
Citywide Security Lighting - T044	Code Compliance, Safety and Security	2006 General Obligation Bond Program	Citywide	12/31/99	1,012,798	741,964	270,834	-	-	-	1,012,798
Coliseum - VC06	Fair Park	2017 General Obligation Bond Program	Citywide	7/22/22	-	-	-	1,000,000	8,500,000	-	9,500,000
Coombs Creek Trail - from Hampton/Davis to Moss Park - VB36	Hike and Bike Trails	2017 General Obligation Bond Program	1	6/15/22	397,000	244,907	152,093	1,600,000	-	-	1,997,000
Coombs Trinity Connect - W054	Hike and Bike Trails	2012 General Obligation Bond Program	1	9/30/21	330,000	-	330,000	-	-	-	330,000
Cotillion Park - Player Bench Enclosure - VK20	Neighborhood Park Facilities	2017 General Obligation Bond Program	9	6/19/19	15,537	-	15,537	-	-	-	15,537
Cotillion Park - Security Lighting - VK21	Code Compliance, Safety and Security	2017 General Obligation Bond Program	9	6/21/21	59,863	-	59,863	-	-	-	59,863
Cottonwood Park - Playground - Add Equipment - VK49	Playground Improvement	2017 General Obligation Bond Program	11	6/20/20	-	-	-	150,000	-	-	150,000
Craddock Park - Playground expansion - VK87	Playground Improvement	2017 General Obligation Bond Program	14	6/21/21	197,750	12,496	185,254	-	-	-	197,750
Crawford Memorial Park - Phase 1 - VB15	Site Development	2017 General Obligation Bond Program	5	6/15/22	985,000	-	985,000	6,700,000	-	-	7,685,000
Cummings Park - Parking lot (rear), renovate and expand with concrete - VB58	Community Parks	2017 General Obligation Bond Program	4	6/23/23	-	-	-	-	50,000	300,000	350,000
Cummings Park - Walking loop trail - 6' wide - 1/4 mi. - new - VB59	Hike and Bike Trails	2017 General Obligation Bond Program	4	6/23/23	-	-	-	-	50,000	100,000	150,000
Dallas Arboretum (Match) - VB09	Dallas Arboretum	2017 General Obligation Bond Program	9	12/31/21	-	-	-	-	1,000,000	-	1,000,000
Dallas Water Gardens (Match) (Amendment - 8/9/17) - VB31	Major Park Facilities	2017 General Obligation Bond Program	2	6/15/23	-	-	-	-	7,500,000	-	7,500,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Dallas Zoo (Match) - VB08	Dallas Zoo	2017 General Obligation Bond Program	4	12/31/21	-	-	-	3,500,000	-	-	3,500,000
Danieldale Park - Playground replacement (at end of life) - VK11	Playground Improvement	2017 General Obligation Bond Program	8	6/20/20	40,000	20,207	19,793	180,000	-	-	220,000
Derek L. Geter [Scotland] Park - Park furnishings package - VB60	Mini Park	2017 General Obligation Bond Program	4	12/19/19	59,100	6,037	53,063	-	-	-	59,100
Devon Anderson Park - Replace playground equipment - VB65	Playground Improvement	2017 General Obligation Bond Program	5	6/21/21	-	-	-	100,000	-	-	100,000
Dickerson Street - P516	Special Use Areas	Other GO CIP - Non-Debt	Citywide	12/31/99	1,032,027	8,810	1,023,217	-	-	-	1,032,027
Discretionary Funding [Singing Hills R.C.] [Amended-8-9-17] - VK15	Recreation Centers	2017 General Obligation Bond Program	8	7/19/19	992,500	-	992,500	-	-	-	992,500
District 6 Service Center - P763	Park Land Acquisition	2006 General Obligation Bond Program	10	7/31/18	4,687,481	4,676,632	10,848	-	-	-	4,687,481
Dixon Branch Greenbelt - Park Furnishings - VK22	Linear/Linkage	2017 General Obligation Bond Program	9	6/18/18	-	-	-	-	65,507	-	65,507
Downtown Park Development -7087 - 7087	Downtown Parks	Other GO CIP - Non-Debt	Citywide	12/31/99	3,248,097	1,230,839	2,017,258	-	-	-	3,248,097
Downtown Parks - Carpenter, Harwood and West End [Match] - VB03	Downtown Parks	2017 General Obligation Bond Program	2, 14	12/31/99	16,951,080	15,957,593	993,486	18,042,406	-	-	34,993,486
Eladio Martinez Park - park furnishings, fencing and drinking fountain - VB87	Neighborhood Park Facilities	2017 General Obligation Bond Program	6	12/21/21	-	-	-	-	60,000	-	60,000
Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park - VB37	Hike and Bike Trails	2017 General Obligation Bond Program	1	6/15/22	397,000	231,815	165,185	-	1,600,000	-	1,997,000
Eloise Lundy - Playground expansion - VB56	Playground Improvement	2017 General Obligation Bond Program	4	6/21/21	25,000	-	25,000	150,000	-	-	175,000
Emerald Lake Park - Dam safety and erosion control - VB49	Erosion Control	2017 General Obligation Bond Program	3	6/15/22	350,000	314,289	35,711	1,775,000	-	-	2,125,000
Everglade Park - Exercise stations at loop trail - VB88	Hike and Bike Trails	2017 General Obligation Bond Program	7	12/19/19	147,750	-	147,750	-	-	-	147,750
Fair Park Livestock Building renovation - T098	Fair Park	2006 General Obligation Bond Program	Citywide	8/31/18	4,555,000	4,553,557	1,443	-	-	-	4,555,000
Ferguson Park - Portable Toilet Enclosure - VB91	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/15/21	-	-	-	-	70,000	-	70,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Flag Pole Hill - Phase 1 Master Plan Implementation - VB20	Site Development	2017 General Obligation Bond Program	10	6/15/21	394,000	168,050	225,950	-	-	-	394,000
Flag Pole Hill - Playground [Match] - VB21	Playground Improvement	2017 General Obligation Bond Program	10	6/15/21	162,525	-	162,525	-	-	-	162,525
Flag Pole Hill Park - Phase 1 Master Plan Implementation - VK36	Community Parks	2017 General Obligation Bond Program	10	6/21/20	1,083,500	274,028	809,472	-	-	-	1,083,500
Flag Pole Hill Park - Playgrnd Replacemnt [Supplemental fund] - VK37	Playground Improvement	2017 General Obligation Bond Program	10	9/18/18	132,975	141,070	(8,095)	-	-	-	132,975
Flag Pole Hill Pavilion - Historic Restoration - VK32	Hike and Bike Trails	2017 General Obligation Bond Program	10	2/19/19	200,000	-	200,000	-	-	-	200,000
Flag Pole Hill Trl frm Goforth to ftr prk fcly at Jules Mu - S616	Hike and Bike Trails	2003 General Obligation Bond Program	10	9/30/18	186,674	-	186,674	-	-	-	186,674
Flag Pole Hill Trl frm Goforth to ftr prk fcly at Jules Mu - S616	Hike and Bike Trails	2006 General Obligation Bond Program	10	9/30/18	5,200	4,698	502	-	-	-	5,200
Flag Pole Hill Trl frm Goforth to ftr prk fcly at Jules Mu - S616	Hike and Bike Trails	2012 General Obligation Bond Program	10	9/30/18	848,911	687,642	161,268	-	-	-	848,911
Food and Fiber Building - VC05	Fair Park	2017 General Obligation Bond Program	Citywide	7/22/22	-	-	-	250,000	1,250,000	-	1,500,000
Forest-Audelia Area Park Project - P918	Community Parks	2006 General Obligation Bond Program	10	12/31/99	3,840,339	55,665	3,784,674	-	-	-	3,840,339
Forston Park - Develop new park with park furnishings - VK59	Site Development	2017 General Obligation Bond Program	12	6/22/22	-	-	-	-	-	220,000	220,000
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	Playground Improvement	2017 General Obligation Bond Program	6	12/21/21	-	-	-	70,000	180,000	-	250,000
Frankford Park - park furnishings package - VK65	Neighborhood Park Facilities	2017 General Obligation Bond Program	12	6/19/19	31,520	-	31,520	-	-	-	31,520
Fretz Park - Expand Parking Lot for Aquatic Center - VK50	Aquatic Facilities	2017 General Obligation Bond Program	11	10/18/18	400,000	19,500	380,500	-	-	-	400,000
Fretz Park - Playground VK51	Playground Improvement	2017 General Obligation Bond Program	11	11/18/18	250,000	19,500	230,500	-	-	-	250,000
Fretz Park Recreation Center - Acoustical Treatment - Multi-purpose rooms - VK52	Recreation Centers	2017 General Obligation Bond Program	11	6/19/19	95,000	-	95,000	-	-	-	95,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Friendship Park - Security lights, loop trail, exercise stations - VK30	Hike and Bike Trails	2017 General Obligation Bond Program	10	6/22/22	98,500	-	98,500	367,000	-	-	465,500
Garland Road Sidewalk at the Arboretum frontage - VB12	Dallas Arboretum	2017 General Obligation Bond Program	9	6/21/21	397,000	-	397,000	-	-	-	397,000
Glen Meadow - Playground replacement - VK74	Playground Improvement	2017 General Obligation Bond Program	13	6/21/21	-	-	-	-	40,000	180,000	220,000
Glencoe pavillion - T149	Site Development	2006 General Obligation Bond Program	14	9/15/18	256,913	167,311	89,603	-	-	-	256,913
Glencoe playground - T151	Playground Improvement	2006 General Obligation Bond Program	14	9/15/18	167,066	161,301	5,765	-	-	-	167,066
Glencoe site improvements - T344	Site Development	2006 General Obligation Bond Program	14	9/15/18	48,393	47,217	1,176	-	-	-	48,393
Glendale Park Parking spaces and lighting - VB52	Community Parks	2017 General Obligation Bond Program	3	6/15/21	394,000	47,448	346,552	-	-	-	394,000
Glover Park - Parking lot with lighting, land acquisition - VB72	Park Land Acquisition	2017 General Obligation Bond Program	5	12/20/20	126,048	-	126,048	-	-	-	126,048
Grant Matching Funds - K172	Citywide Parks	2003 General Obligation Bond Program	Citywide	Ongoing	867,649	817,649	50,000	-	-	-	867,649
Grauwlyer Park - Sprayground - VB42	Aquatic Facilities	2017 General Obligation Bond Program	2	7/19/19	1,970,000	1,215,548	754,452	-	-	-	1,970,000
Guard Dr. - Phase 2 Site Development - VB66	Site Development	2017 General Obligation Bond Program	5	6/30/21	-	-	-	600,000	-	-	600,000
Hall of State - VC01	Fair Park	2017 General Obligation Bond Program	Citywide	5/20/20	14,360,072	1,768,308	12,591,764	-	-	-	14,360,072
Hamilton Park - Parking lot expansion at Recreation Center - VK31	Recreation Centers	2017 General Obligation Bond Program	10	1/20/20	219,655	12,480	207,175	-	-	-	219,655
Harry Stone Park - Neighborhood Family Aquatic Center - VK29	Aquatic Facilities	2017 General Obligation Bond Program	9	5/20/20	6,107,000	665,078	5,441,922	-	-	-	6,107,000
Hattie R. Moore Park - Master Plan and Phase 1 Implementation - VB80	Site Development	2017 General Obligation Bond Program	6	12/21/21	34,475	-	34,475	315,000	-	-	349,475
Herndon Park - Playground expansion - VB63	Playground Improvement	2017 General Obligation Bond Program	4	6/15/23	39,400	-	39,400	110,000	-	-	149,400
Hillview Park - Creek Erosion Control and Drainage Near Playground - VB95	Erosion Control	2017 General Obligation Bond Program	7	6/15/23	403,345	-	403,345	-	-	-	403,345

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Hillview Park - Park Furnishings Package - VB93	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/15/23	59,100	-	59,100	-	-	-	59,100
Hillview Park - Park ID Sign - VB94	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/15/23	6,403	-	6,403	-	-	-	6,403
Hillview Park - Pavilion - VB96	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/15/23	148,750	-	148,750	-	-	-	148,750
Hillview Park - Renovate Basketball Court - VB92	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/15/23	17,000	-	17,000	-	-	-	17,000
Holcomb Park - 6' wide walking loop trail, park furnishings - VB70	Hike and Bike Trails	2017 General Obligation Bond Program	5	6/22/22	-	-	-	400,000	-	-	400,000
J. J. Craft Park - historic bench restoration - VB89	Hike and Bike Trails	2017 General Obligation Bond Program			10,000	10,000	-	-	-	-	10,000
Jamestown Park - Playground equipment - swingset and park furnishings - VK76	Playground Improvement	2017 General Obligation Bond Program	13	6/21/21	-	-	-	-	40,000	160,000	200,000
Jaycee Zaragoza Park - Sprayground - VB76	Aquatic Facilities	2017 General Obligation Bond Program	6	6/23/23	1,856,725	1,800,845	55,880	-	-	-	1,856,725
Juanita J. Craft Park - ADA Drinking Fountain - VB97	Code Compliance, Safety and Security	2017 General Obligation Bond Program	7	12/15/18	10,835	-	10,835	-	-	-	10,835
Junius Gateway - Park furnishings - VK88	Major Park Facilities	2017 General Obligation Bond Program	14	6/15/18	14,400	-	14,400	-	-	-	14,400
K. B. Polk Park - Sprayground-sm., walking trail, playground, shade - VB44	Aquatic Facilities	2017 General Obligation Bond Program	2	7/15/19	1,970,000	1,381,400	588,600	-	-	-	1,970,000
KCS Corridor Connection Trail - Design - VK40	Hike and Bike Trails	2017 General Obligation Bond Program	10	6/15/24	-	-	-	-	-	300,000	300,000
Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35	Site Development	2017 General Obligation Bond Program	1	6/15/20	591,000	216	590,784	-	-	-	591,000
Kidd Springs - Natural Spring daylighting and Lake bank erosion control - VB34	Erosion Control	2017 General Obligation Bond Program	1	6/15/20	198,500	-	198,500	730,000	70,000	-	998,500
Kiest Park - Memorial Tree Grove - Phase 1 Implementation - VB64	Site Development	2017 General Obligation Bond Program	4	4/19/19	196,250	-	196,250	-	-	-	196,250
Kiowa Parkway - Pedestrian Bridge - VK53	Recreation Centers	2017 General Obligation Bond Program	11	6/22/22	-	-	-	-	60,000	290,000	350,000

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Kleberg Trail - VB17	Hike and Bike Trails	2017 General Obligation Bond Program	5	6/15/22	1,191,000	-	1,191,000	-	-	-	1,191,000
Kleberg-Rylie Park - Sprayground - VK14	Aquatic Facilities	2017 General Obligation Bond Program	8	5/19/19	1,457,800	1,292,874	164,926	-	-	-	1,457,800
Klyde Warren Park Improvements (Match) (Amendment - 8/9/17) - VB32	Downtown Parks	2017 General Obligation Bond Program	14	6/15/23	-	-	-	10,000,000	-	-	10,000,000
Lake Highland North Park - Site Developments / Recreation Center - VK38	Site Development	2017 General Obligation Bond Program	10	12/22/22	394,000	29,000	365,000	-	-	-	394,000
Lake Highlands Trail From White Rock Creek Trail to Skillman - S617	Hike and Bike Trails	2006 General Obligation Bond Program	10	10/31/19	5,392	5,307	85	-	-	-	5,392
Lake Highlands Trail From White Rock Creek Trail to Skillman - S617	Hike and Bike Trails	2012 General Obligation Bond Program	10	10/31/19	1,397,035	790,586	606,449	-	-	-	1,397,035
Lake Highlands Trails - VB18	Hike and Bike Trails	2017 General Obligation Bond Program	10	6/15/21	2,282,750	-	2,282,750	-	-	-	2,282,750
Lake Highlands Trails (Supplemental funding) - VK41	Hike and Bike Trails	2017 General Obligation Bond Program	10	8/15/21	496,250	-	496,250	-	-	-	496,250
Lakeland Hills pavillion-walks-parking - T212	Site Development	2006 General Obligation Bond Program	7	7/15/18	505,772	67,127	438,645	-	-	-	505,772
Lakewood Park - Basketball Renovate - VK23	Community Parks	2017 General Obligation Bond Program	9	6/18/18	-	-	-	-	10,000	70,000	80,000
Lakewood Park - Park Furnishing and drinking fountain - VK25	Community Parks	2017 General Obligation Bond Program	9	6/21/21	-	-	-	-	10,000	75,000	85,000
Lakewood Park - Pedestrian Bridge and ADA Parking - VK24	Code Compliance, Safety and Security	2017 General Obligation Bond Program	9	6/18/18	-	-	-	-	100,000	150,000	250,000
Land Acq for Football Complex [Suppl System-W Land Acq fund] - VB69	Park Land Acquisition	2017 General Obligation Bond Program	5	12/31/99	3,100,000	-	3,100,000	-	-	-	3,100,000
Land Acq for football complex in CD 5 [supplement CD funds] - VB30	Park Land Acquisition	2017 General Obligation Bond Program	Citywide	12/31/99	1,200,000	30,548	1,169,452	-	-	-	1,200,000
Land Acq for the Cedars [Supplemental to S-W allocation] - VB45	Park Land Acquisition	2017 General Obligation Bond Program	2	12/31/99	500,000	-	500,000	-	-	-	500,000

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Land Acq. and development of neighborhood-community park - VK54	Park Land Acquisition	2017 General Obligation Bond Program	11	12/31/99	4,000,000	6,573	3,993,427	-	-	-	4,000,000
Land Acquisiiton for CD 10 (to supplement CD 10 funds) - VB29	Park Land Acquisition	2017 General Obligation Bond Program	Citywide	12/31/99	-	-	-	-	-	-	-
Land Acquisition - CW Allowance (TBD - CW) - VB04	Park Land Acquisition	2017 General Obligation Bond Program	1, 3, 4	12/31/99	1,100,000	950,000	150,000	1,100,000	-	-	2,200,000
Land Acquisition - Plan - K212	Citywide Parks	2003 General Obligation Bond Program	Citywide	12/31/99	1,108,395	1,088,731	19,664	-	-	-	1,108,395
Land Acquisition - Plan - K212	Citywide Parks	2006 General Obligation Bond Program	Citywide	12/31/99	51,600	2,666	48,934	-	-	-	51,600
Land Acquisition (to match \$1M from System wide allowance) - VK43	Park Land Acquisition	2017 General Obligation Bond Program	10	12/31/99	-	-	-	-	1,000,000	-	1,000,000
Land acquisition and development of neighborhood park - VK63	Park Land Acquisition	2017 General Obligation Bond Program	12	12/31/99	7,100,000	1,849,327	5,250,673	-	-	-	7,100,000
Land Acquisition and Partnership Match Funding - VB27	Park Land Acquisition	2017 General Obligation Bond Program	Citywide	12/31/99	1,000,000	920,000	80,000	1,000,000	1,300,000	-	3,300,000
Land Acquisition in the Cedars for new park (to supplement CD 2 funds) - VB28	Park Land Acquisition	2017 General Obligation Bond Program	Citywide	12/31/99	500,000	-	500,000	-	-	-	500,000
Land Acquisition2 - VB57	Park Land Acquisition	2017 General Obligation Bond Program	4	12/31/99	200,000	-	200,000	200,000	200,000	-	600,000
Land Acquisition3 - VK55	Park Land Acquisition	2017 General Obligation Bond Program	11	12/31/99	1,600,000	-	1,600,000	-	-	-	1,600,000
Lindsley Park - Playground replacement - VK82	Playground Improvement	2017 General Obligation Bond Program	14	6/20/20	220,000	16,485	203,515	-	-	-	220,000
Lindsley Park - Sidewalk exten.-Shadyside Ln.-Lindsley Dr. - VK81	Neighborhood Park Facilities	2017 General Obligation Bond Program	14	6/20/20	193,838	16,240	177,598	-	-	-	193,838
Lochwood Park - Field grading and irrigation - VK27	Playground Improvement	2017 General Obligation Bond Program	9	6/18/18	118,200	-	118,200	-	-	-	118,200
Lochwood Park - Park furnishings package, including ADA drinking fountain - VK28	Recreation Centers	2017 General Obligation Bond Program	9	6/18/18	44,663	-	44,663	-	-	-	44,663
Magnolia Lounge - VC12	Fair Park	2017 General Obligation Bond Program	Citywide	9/22/22	-	-	-	-	160,000	740,000	900,000

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Main Street Garden Special Project - P722	Community Parks	2006 General Obligation Bond Program	Citywide	9/30/18	253,455	116,355	137,100	-	-	-	253,455
Marcus Park - Playground replacement - VK75	Playground Improvement	2017 General Obligation Bond Program	13	6/21/21	-	-	-	-	40,000	160,000	200,000
María Luna Park - Dog Park, basketball court, restoration of pavilion - VB40	Neighborhood Park Facilities	2017 General Obligation Bond Program	2	12/15/21	197,000	-	197,000	915,000	-	-	1,112,000
Martin Luther King Jr. Park - Playground replacement - VB90	Playground Improvement	2017 General Obligation Bond Program	7	9/18/18	40,000	19,800	20,200	210,000	-	-	250,000
Martin Luther King Jr. Park - Rec Center - Gym. Floor Cover - VB98	Recreation Centers	2017 General Obligation Bond Program	7	12/31/99	12,155	-	12,155	-	-	-	12,155
Martin Weiss Park - Loop trail extension to greenbelt - VB38	Hike and Bike Trails	2017 General Obligation Bond Program	1	6/16/22	198,500	124,775	73,725	1,100,000	-	-	1,298,500
McCree Park - Portable facility enclosure, park furnishings - VK33	Community Parks	2017 General Obligation Bond Program	10	6/21/21	-	-	-	-	200,000	-	200,000
Midtown Park [Match] - VB16	Major Park Facilities	2017 General Obligation Bond Program	11	12/31/99	-	-	-	-	-	6,000,000	6,000,000
Monarch Park - Playground replacement and Parking/ADA - VB41	Playground Improvement	2017 General Obligation Bond Program	2	12/15/21	-	-	-	250,000	-	-	250,000
Moss Glen Park - Phase 2 site, including playground - VK58	Playground Improvement	2017 General Obligation Bond Program	12	6/19/19	788,000	486,557	301,443	-	-	-	788,000
Moss Glen Park - Supplemental funding - pond imp. - site dev - VK70	Site Development	2017 General Obligation Bond Program	12	3/31/19	91,000	-	91,000	320,000	180,000	-	591,000
Moss Glen Park Development - W150	Neighborhood Park Facilities	2006 General Obligation Bond Program	12	3/15/19	98,680	78,310	20,370	-	-	-	98,680
Moss Glen Park Development - W150	Neighborhood Park Facilities	Grant - Other Source Of Funds	12	3/15/19	250,000	-	250,000	-	-	-	250,000
Munger Park - Add shade structure at playground - VK86	Playground Improvement	2017 General Obligation Bond Program	14	6/21/21	98,275	5,341	92,934	-	-	-	98,275
Music Hall - VC02	Fair Park	2017 General Obligation Bond Program	Citywide	9/19/19	4,255,752	2,129,451	2,126,301	-	-	-	4,255,752
Nash Davis Park - Master Plan - VB81	Site Development	2017 General Obligation Bond Program	6	5/19/19	39,400	33,500	5,900	-	-	-	39,400
Nash Davis Park - Sprayground - VB77	Aquatic Facilities	2017 General Obligation Bond Program	6	5/19/19	1,970,000	1,320,327	649,673	-	-	-	1,970,000

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Neighborhood Park - Site Development - TBD VB47	Site Development	2017 General Obligation Bond Program	2	6/15/22	-	-	-	-	-	1,085,000	1,085,000
Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding) - VK56	Hike and Bike Trails	2017 General Obligation Bond Program	11	12/31/99	379,225	-	379,225	-	-	-	379,225
Northaven Trail - VB06	Hike and Bike Trails	2017 General Obligation Bond Program	11	6/30/20	2,595,388	869,047	1,726,341	-	-	-	2,595,388
Northaven Trail [75 to Hillcrest] - T241	Hike and Bike Trails	2006 General Obligation Bond Program	Citywide	9/1/19	3,031,238	2,395,573	635,665	-	-	-	3,031,238
Northaven Trail [75 to Hillcrest] - T241	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	9/1/19	2,221,709	4,027,372	(1,805,663)	-	-	-	2,221,709
Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms - VK83	Historic Restoration	2017 General Obligation Bond Program	14	7/20/20	-	-	-	50,000	150,000	-	200,000
Overlake Park - Bleachers - VB75	Neighborhood Park Facilities	2017 General Obligation Bond Program	6	12/20/23	49,250	-	49,250	-	-	-	49,250
Pan American Complex - VC09	Fair Park	2017 General Obligation Bond Program	Citywide	5/20/20	350,000	13,740	336,260	-	-	3,130,000	3,480,000
Park Signage [2006] - T249	Site Development	2006 General Obligation Bond Program	Citywide	9/1/20	886,500	797,915	88,585	-	-	-	886,500
Parkdale Park - ADA Drinking Fountain - VB99	Code Compliance, Safety and Security	2017 General Obligation Bond Program	7	6/15/19	5,418	-	5,418	-	-	-	5,418
Parkdale Park - Portable Facility Enclosure - VK01	Community Parks	2017 General Obligation Bond Program	7	6/20/20	68,950	-	68,950	-	-	-	68,950
Phase 1 Site Development - New park in the Cedars - VB46	Site Development	2017 General Obligation Bond Program	2	6/15/22	-	-	-	-	500,000	-	500,000
Pike Master Plan and Schematic - T254	Site Development	2006 General Obligation Bond Program	2	12/31/19	100,479	47,025	53,454	-	-	-	100,479
Pleasant Oaks Park - Connecting walkways and security lighting - VB71	Community Parks	2017 General Obligation Bond Program	5	6/20/20	147,750	47,522	100,228	-	-	-	147,750
Preston Green Park - park furnishings, ADA drinking fountain - VK72	Neighborhood Park Facilities	2017 General Obligation Bond Program	12	6/21/21	-	-	-	-	100,000	-	100,000
Public Art-Parks - PA56	Public Art	2017 General Obligation Bond Program	Citywide	12/31/99	1,256,919	-	1,256,919	-	-	-	1,256,919

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Pueblo Park - Park furnishings package and drinking fountain - VB84	Mini Park	2017 General Obligation Bond Program	6	12/20/20	-	-	-	40,000	-	-	40,000
Pulbic Art Admin-Parks - PA57	Public Art	2017 General Obligation Bond Program	Citywide	12/31/99	314,230	19,292	294,938	-	-	-	314,230
R P Brooks Park - Loop Walking Trail - VK34	Hike and Bike Trails	2017 General Obligation Bond Program	10	6/21/21	-	-	-	-	300,000	-	300,000
Recreation Centers - Golf Course - Major Maintenance - VB33	Major Maintenance	2017 General Obligation Bond Program	1, 3, 4	8/22/22	1,500,000	648,727	851,273	800,000	-	-	2,300,000
Reserve Council District 7 - P539	Site Development	2003 General Obligation Bond Program	7	12/31/99	1,900	1,805	95	-	-	-	1,900
Reserve Council District 7 - P539	Site Development	Other GO CIP - Non-Debt	7	12/31/99	1,799	-	1,799	-	-	-	1,799
Reserve Council District 8 - P540	Site Development	2006 General Obligation Bond Program	8	12/31/99	2,073	-	2,073	-	-	-	2,073
Reverchon Master Plan Implementation - T353	Site Development	2006 General Obligation Bond Program	2	Ongoing	570,000	42,939	527,061	-	-	-	570,000
Ridgewood Sidewalk - along Fisher - VK26	Community Parks	2017 General Obligation Bond Program	9	6/20/20	-	-	-	250,000	-	-	250,000
Rose Haggar Park - walking loop trail, park furnishings - VK73	Hike and Bike Trails	2017 General Obligation Bond Program	12	6/21/21	-	-	-	-	400,000	-	400,000
Runyon Creek Greenbelt Trl-Glendale Prk Loop Trl frm Wagon W - S619	Hike and Bike Trails	2006 General Obligation Bond Program	5,8	7/31/20	284,413	279,808	4,605	-	-	-	284,413
Runyon Creek Greenbelt Trl-Glendale Prk Loop Trl frm Wagon W - S619	Hike and Bike Trails	2012 General Obligation Bond Program	5,8	7/31/20	3,745,039	3,745,303	(264)	-	-	-	3,745,039
Samuell Grand Park - Shade structure at existing playground - VB43	Playground Improvement	2017 General Obligation Bond Program	2	11/15/19	147,750	-	147,750	-	-	-	147,750
Sand Springs Park - ADA Drinking Fountain, Park Furnishings Package - VK02	Code Compliance, Safety and Security	2017 General Obligation Bond Program	7	6/20/20	41,370	-	41,370	-	-	-	41,370
Science Place 1 (Phase 1) - VC10	Fair Park	2017 General Obligation Bond Program	Citywide	3/21/21	5,110,000	27,128	5,082,872	-	-	-	5,110,000
Security Cameras [Rec Centers] - T278	Code Compliance, Safety and Security	2006 General Obligation Bond Program	Citywide	12/31/99	637,050	450,989	186,061	-	-	-	637,050

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Shadybank Park (Shadybank & Coolgren Dr.) - Trail connection with low water - VK60	Hike and Bike Trails	2017 General Obligation Bond Program	12	6/21/21	70,000	47,450	22,550	150,000	550,000	-	770,000
Sharrock Niblo Park - Historic Restoration of Barn - VB53	Citywide Parks	2017 General Obligation Bond Program	3	5/19/19	725,000	589,143	135,857	-	-	-	725,000
Singing Hills [New] Site Development - VK12	Recreation Centers	2017 General Obligation Bond Program	8	7/19/19	197,000	-	197,000	-	-	-	197,000
Singing Hills Rec Ctr-Gym Addition - VB22	Recreation Centers	2017 General Obligation Bond Program	8	7/31/19	7,880,000	6,589,755	1,290,245	-	-	-	7,880,000
Singing Hills Replacement Recreation Center - Addition - VK13	Recreation Centers	2017 General Obligation Bond Program	8	7/19/19	1,970,000	-	1,970,000	-	-	-	1,970,000
Southern Gateway Green-Ph 1 Deck - VB10	Citywide Parks	2017 General Obligation Bond Program			7,100,000	7,077,600	22,400	-	-	-	7,100,000
Spray park or recreational amenity at CD 10 Site - TBD - VK44	Aquatic Facilities	2017 General Obligation Bond Program	10	2/21/21	-	-	-	332,000	-	-	332,000
Stafford Park - Playground and park furnishings - VB79	Playground Improvement	2017 General Obligation Bond Program	6	12/21/21	-	-	-	40,000	180,000	-	220,000
Texas Discovery Gardens - VC04	Fair Park	2017 General Obligation Bond Program	Citywide	5/18/18	300,000	252,402	47,598	-	-	-	300,000
Texas Horse Park land-develop - T291	Major Park Facilities	2006 General Obligation Bond Program	Citywide	12/31/18	13,672,556	13,665,178	7,378	-	-	-	13,672,556
Texas Horse Park land-develop - T291	Major Park Facilities	Other Gifts and Donations	Citywide	12/31/18	350,000	279,169	70,831	-	-	-	350,000
Thurgood Marshall Rec. Ctr. Ren. - VB26	Recreation Centers	2017 General Obligation Bond Program	3	8/19/19	1,379,000	100,464	1,278,536	-	-	-	1,379,000
Thurgood Marshall Recreation Center - Renovation (Supplemental Funding) - VB51	Recreation Centers	2017 General Obligation Bond Program	3	8/15/19	197,000	-	197,000	-	-	-	197,000
Tietze Park - Add ADA parking and site improvements - VK84	Major Park Facilities	2017 General Obligation Bond Program	14	5/19/19	-	-	-	100,000	-	-	100,000
Tietze Park - Add shade structure at playground - VK85	Playground Improvement	2017 General Obligation Bond Program	14	6/21/21	99,250	5,341	93,909	-	-	-	99,250
Timberglen Park - pavilion, new - VK67	Playground Improvement	2017 General Obligation Bond Program	12	6/21/21	-	-	-	-	60,000	390,000	450,000
Timberglen Park - Softball outfield fence - VK62	Community Parks	2017 General Obligation Bond Program	12	6/19/19	150,000	-	150,000	-	-	-	150,000

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Timberglen Park - sprayground - VK66	Hike and Bike Trails	2017 General Obligation Bond Program	12	6/22/22	1,970,000	1,400,597	569,403	-	-	-	1,970,000
Timberglen Trail - supplemental funding - VK68	Hike and Bike Trails	2017 General Obligation Bond Program	12	6/21/21	-	-	-	500,000	-	-	500,000
Timberglen Trail - VB19	Hike and Bike Trails	2017 General Obligation Bond Program	12	6/15/23	1,985,000	-	1,985,000	795,000	-	1,370,000	4,150,000
Timberglen Trail [Timberglen to Barry Barker] - T296	Park Land Acquisition	2006 General Obligation Bond Program	12	9/15/19	143,625	66,242	77,383	-	-	-	143,625
Timberleaf Park - Playground new - VK35	Playground Improvement	2017 General Obligation Bond Program	10	6/21/21	-	-	-	40,000	220,000	-	260,000
Tipton Park - Picnic pavilion and water fountain - VB85	Neighborhood Park Facilities	2017 General Obligation Bond Program	6	12/22/22	-	-	-	-	45,000	255,000	300,000
Tower Building - VC07	Fair Park	2017 General Obligation Bond Program	Citywide	5/21/21	500,000	31,198	468,802	-	-	3,000,000	3,500,000
Trail Development - 7165	Hike and Bike Trails	2006 General Obligation Bond Program	Citywide	12/31/99	533,380	233,553	299,827	-	-	-	533,380
Trail from Timberglen Park to Barry Barker Park - S622	Hike and Bike Trails	2012 General Obligation Bond Program	12	3/5/20	2,076,661	1,100,469	976,192	-	-	-	2,076,661
Trinity Development - P347	Major Park Facilities	Other GO CIP - Non-Debt	Citywide	9/1/18	780,000	767,894	12,106	-	-	-	780,000
Trinity River Trail From Sylvan To Moore Park - S624	Hike and Bike Trails	2012 General Obligation Bond Program	Citywide	9/30/19	6,379,754	5,179,642	1,200,112	-	-	-	6,379,754
Trinity Strand Phase 2 From IH 35 At Oak Lawn To Dart S INWO - S623	Hike and Bike Trails	2012 General Obligation Bond Program	2	9/30/21	2,593,564	418,598	2,174,966	-	-	-	2,593,564
TRINITY TRAILS II-B - P877	Hike and Bike Trails	2012 General Obligation Bond Program	8	12/30/19	86,840	80,904	5,936	-	-	-	86,840
Twin Falls Parking Lot - VB50	Neighborhood Park Facilities	2017 General Obligation Bond Program	3	6/15/20	197,000	-	197,000	-	-	-	197,000
Twin Lakes Park - park furnishings package - VK69	Neighborhood Park Facilities	2017 General Obligation Bond Program	12	6/21/21	-	-	-	-	50,000	-	50,000
Vickery Meadows Park/ Playground at Library Site - VK80	Playground Improvement	2017 General Obligation Bond Program	13	6/21/21	240,000	-	240,000	240,000	-	-	480,000
Wagging Tail Dog Park - Add new parking area - South - VK57	Neighborhood Park Facilities	2017 General Obligation Bond Program	11	6/21/21	50,000	45,569	4,431	350,000	-	-	400,000
Wahoo Park - ADA Drinking Fountain - VK04	Code Compliance, Safety and Security	2017 General Obligation Bond Program	7	6/15/21	-	-	-	5,500	-	-	5,500
Wahoo Park - Basketball - Full Court, New - VK03	Neighborhood Park Facilities	2017 General Obligation Bond Program	7	6/20/20	-	-	-	80,000	-	-	80,000

PARK & RECREATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Walnut Hill Park - Basketball - Renovate existing and add new - VK77	Community Parks	2017 General Obligation Bond Program	13	6/21/21	-	-	-	-	160,000	-	160,000
Walnut Hill Park - Replace softball backstop and bleachers on existing pad - VK78	Community Parks	2017 General Obligation Bond Program	13	6/21/21	-	-	-	-	230,000	-	230,000
West Trinity Heights Park - Develop master plan - VB62	Studies and Master Plans	2017 General Obligation Bond Program	4	10/15/22	-	-	-	-	40,000	-	40,000
Westmount Park - Site Development - VB39	Site Development	2017 General Obligation Bond Program	1	12/15/20	50,000	18,200	31,800	70,000	130,000	-	250,000
Wheatland Park Football Field - VK91	Community Parks	2017 General Obligation Bond Program			70,000	-	70,000	-	-	-	70,000
Wheatley Park - ADA Drinking Fountain, Park Furnishings Package - VK05	Code Compliance, Safety and Security	2017 General Obligation Bond Program	7	6/15/22	-	-	-	-	40,000	-	40,000
Wheatly Park - Replace Sidewalk Segment - VK06	Mini Park	2017 General Obligation Bond Program	7	6/15/22	-	-	-	-	30,000	-	30,000
White Rock Hills Park - Neighborhood park site dev [phase 2] - VK16	Neighborhood Park Facilities	2017 General Obligation Bond Program	9	6/19/19	197,000	-	197,000	-	-	-	197,000
White Rock Hills Rec new construction - T329	Site Development	2006 General Obligation Bond Program	9	9/15/18	5,106,901	3,806,247	1,300,654	-	-	-	5,106,901
White Rock Lake security lights - T330	Citywide Parks	2006 General Obligation Bond Program	Citywide	12/31/99	271,199	63,915	207,284	-	-	-	271,199
White Rock Lake Stone Tables (Match) - VB07	Major Park Facilities	2017 General Obligation Bond Program	9	12/31/19	280,000	-	280,000	-	-	-	280,000
White Rock Lake Trail - VB13	Hike and Bike Trails	2017 General Obligation Bond Program	9	6/30/23	446,625	360,595	86,030	1,000,000	2,500,000	-	3,946,625
Willie B. Johnson Gym. Add'n. (Hamilton Park) - VB25	Recreation Centers	2017 General Obligation Bond Program	10	1/20/20	7,683,000	436,000	7,247,000	-	-	-	7,683,000
Willie B. Johnson Recreation Center - Senior Addition (Hamilton Park) - VB24	Recreation Centers	2017 General Obligation Bond Program	10	1/20/20	3,743,000	178,520	3,564,480	-	-	-	3,743,000
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package - VK08	Community Parks	2017 General Obligation Bond Program	7	6/20/20	-	-	-	60,000	-	-	60,000

PARK & RECREATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Willie Mae Butler Park - Convert Tennis Court to Basketball - VK07	Community Parks	2017 General Obligation Bond Program	7	6/20/20	-	-	-	42,000	-	-	42,000
Willie Mae Butler Park - Portable Facility Enclosure - VK09	Community Parks	2017 General Obligation Bond Program	7	6/20/20	-	-	-	60,000	-	-	60,000
Willoughby Park - Playground Replacement - VK10	Playground Improvement	2017 General Obligation Bond Program	8	6/20/20	40,000	21,727	18,273	160,000	-	-	200,000
Grand Total					\$286,076,816	\$150,933,533	\$135,143,284	\$74,743,076	\$31,405,507	\$22,245,000	\$414,470,399

STREET & TRANSPORTATION

MISSION

To maintain and enhance the condition and safety of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors. Transportation capital improvements seek to provide a safe and inclusive transportation system for the city of Dallas with equity, empathy, ethics, and excellence.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Completed one street petition project, six alley petition projects, and three target neighborhood projects.
2. Completed 12 alley reconstruction projects.
3. Completed one bridge repair and modification project at Jefferson Viaduct.
4. Completed 11 intergovernmental partnership projects.
5. Completed one Complete Streets project and two streetscape/urban design projects.
6. Completed eight street reconstruction/thoroughfare projects.
7. Completed 300 street resurfacing projects for a total of 135 lane miles.
8. Completed 11 sidewalk projects.
9. Completed 27 slope downs, 85 barrier-free ramps, and 143 resident cost-share sidewalk replacement projects.
10. Completed eight miles of unimproved alleys as part of a pilot program.
11. Completed the delivery of the KCS Quiet Zones project affecting nine crossings with local match funding.
12. Continued implementation of area street lighting projects.
13. Completed the design of 10 signals and construction of 23 signals citywide.
14. Completed procurement and initiated deployment of detection equipment for the traffic signal synchronization project.
15. Continued to work with Information and Technology Services to procure 400 school flasher communication units to upgrade the outdated communication system from a pager to a digital system.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Complete 13 alley reconstruction projects.
2. Complete two bridge repair projects and engineering design of five bridge repairs.
3. Complete 10 intergovernmental partnership projects.
4. Complete six Complete Streets projects, one streetscape/urban design project, and six street reconstruction projects.
5. Complete four street petition projects and two target neighborhood projects.
6. Complete 188 street resurfacing projects for a total of 91 lane miles (compared to a five-year historical average of 112 lane miles).

STREET & TRANSPORTATION

7. Complete 20 sidewalk projects, a Sidewalk Infrastructure Maintenance Program, and Phase I of the Senior Sidewalk Replacement Program.
8. Complete 50 slope downs, 200 barrier-free ramps, and 400 resident cost-share sidewalk replacement projects.
9. Complete engineering design for more than 100 projects, including alley petitions, alley reconstruction, sidewalks, street reconstruction, Complete Streets, streetscape/urban design, and target neighborhoods.
10. Complete 11 miles of unimproved alleys as a continuation of a pilot program and 16 miles of improved alleys as part of the Improved Alleys Maintenance Program.
11. Complete the design and implementation of the remaining 30 signals citywide.
12. Begin installation of school flasher communication units.
13. Complete the deployment of detection equipment for the traffic signal synchronization project.
14. Implement the first phase of the Advanced Traffic Management System (ATMS) that is integrated with the “Smart City” concept citywide.

SERVICE DESCRIPTIONS

Alley Petitions: Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.

Alley Reconstruction: Engineering and construction of alleys that have exceeded their structural life expectancy.

Bridge Repair and Modification: Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.

Complete Streets: The Complete Streets concept envisions streets that are safe and comfortable for everyone—young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike.

Intergovernmental Partnership Projects: Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.

Public/Private Development: Provides cost participation for street infrastructure improvements related to public/private development.

STREET & TRANSPORTATION

Public Art: Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, and display of artworks, and for administration of public art projects.

Sidewalk Improvements: Provides for new sidewalks in high-traffic pedestrian areas.

Sidewalk Petition: Provides for a sidewalk by resident petition. Sidewalk petition projects are validated by the following requirements: Signatures of two-thirds majority of the abutting property owners and half of the property frontage, or signatures of half of the abutting property owners and two-thirds of the property frontage.

Street and Alley Improvements: Projects that improve the overall condition of streets and alleys.

Street Petitions: Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to an unimproved street for a valid paving petition. Property owners are assessed for a portion of the cost.

Street Reconstruction: Engineering and construction of streets that have exceeded their structural life expectancy.

Street Resurfacing: Provides for the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.

Streetscape/Urban Design: Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.

Target Neighborhood: Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

Thoroughfares: Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or Central Business District (CBD) Streets and Vehicular Circulation Plan.

Traffic Intersection Capacity and Safety Improvement: Planning, design, and construction of physical improvements to intersections to improve carrying capacity and traveler and pedestrian safety.

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Traffic Signals: Implantation of crosswalks including necessary signage and lighting.

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Alley Petitions	1,289,002	1,295,520	(6,518)	933,896	-	-	2,222,898
Alley Reconstruction	8,177,814	6,650,129	1,527,685	34,191,148	-	-	42,368,962
Bridge Repair and Modification	20,589,511	20,321,023	268,487	6,644,265	-	-	27,233,776
Complete Streets	15,069,990	11,855,879	3,214,111	-	-	-	15,069,990
Intergovernmental Partnership Projects	51,316,111	22,642,576	28,673,535	16,546,808	30,310,912	10,164,300	108,338,131
Public Art	131,010	-	131,010	-	-	-	131,010
Public/Private Development	10,896,133	5,382,812	5,513,321	6,840,874	20,004,558	10,570,005	48,311,570
Sidewalk Improvements	12,979,768	7,506,146	5,473,621	3,121,681	2,676,334	-	18,777,782
Sidewalk Petition	158,978	139,957	19,021	-	-	-	158,978
Street and Alley Improvements	3,711,857	1,571,808	2,140,049	-	-	480,000	4,191,857
Street Petitions	6,268,131	4,705,003	1,563,128	10,452,853	-	-	16,720,984
Street Reconstruction	87,382,406	65,134,976	22,247,430	28,637,385	93,546,181	20,410,371	229,976,343
Street Resurfacing	73,731,093	64,621,714	9,109,379	24,258,483	22,941,233	25,644,602	146,575,411
Streetscape/Urban Design	12,250,379	5,570,519	6,679,860	2,433,615	10,447,625	-	25,131,619
Target Neighborhood	5,332,494	2,813,730	2,518,764	-	9,514,059	4,490,445	19,336,998
Thoroughfares	84,302,353	70,856,288	13,446,065	12,636,297	17,955,734	45,891,742	160,786,126
Traffic Intersection Capacity and Safety Improvement	6,155,836	493,656	5,662,180	385,875	-	42,875	6,584,586
Traffic Signals	3,708,633	3,762,239	(53,607)	-	-	-	3,708,633
Grand Total	\$403,451,499	\$295,323,976	\$108,127,523	\$147,083,180	\$207,396,636	\$117,694,340	\$875,625,654

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
1995 General Obligation Bond Program	57,695	57,430	266	-	-	-	57,695
1998 General Obligation Bond Program	24,672	4,601	20,071	-	-	-	24,672
2003 General Obligation Bond Program	7,091,566	3,939,762	3,151,804	-	-	-	7,091,566
2006 General Obligation Bond Program	112,430,539	83,509,644	28,920,894	-	-	-	112,430,539
2012 General Obligation Bond Program	81,854,372	60,231,845	21,622,528	-	-	-	81,854,372
2017 General Obligation Bond Program	123,454,448	98,247,588	25,206,860	126,236,324	186,996,263	97,293,967	533,981,002
Other GO CIP - Non-Debt	76,747,516	49,333,105	27,414,411	20,846,856	20,400,373	20,400,373	138,395,118
State Grant	1,790,690	-	1,790,690	-	-	-	1,790,690
Grand Total	\$403,451,499	\$295,323,976	\$108,127,523	\$147,083,180	\$207,396,636	\$117,694,340	\$875,625,654

STREET & TRANSPORTATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
10005-10119 Shayna Dr - 10002-10106 Hymie Cir - V032	Alley Reconstruction	2017 General Obligation Bond Program	5	6/2/22	38,947	36,140	2,807	189,677	-	-	228,624
10106-10160 Caribou Trail - 10127-10143 Ferndale Rd - V079	Alley Reconstruction	2017 General Obligation Bond Program	10	3/2/21	40,332	31,119	9,213	224,660	-	-	264,992
10163-10199 Vistadale Dr - 10200-10200 Trailcliff Dr - V080	Alley Reconstruction	2017 General Obligation Bond Program	10	3/29/21	24,926	24,926	(0)	203,120	-	-	228,046
10315-10542 Castlerock Dr - 10315 Checota Dr - Gardenside - V033	Alley Reconstruction	2017 General Obligation Bond Program	5	6/2/22	72,329	67,114	5,215	436,116	-	-	508,445
10445 - 10461 Carry Back Cir - 10419 - 10427 Carry Back Pl - V113	Alley Reconstruction	2017 General Obligation Bond Program	13	10/13/22	29,973	29,609	364	85,961	-	-	115,934
10th St from I-35 to Clarendon Dr - V198	Street Reconstruction	2017 General Obligation Bond Program	4	8/28/22	238,361	693	237,668	487,839	2,764,421	-	3,490,621
10th Street Historic District Sidewalk Improvements - V149	Sidewalk Improvements	2017 General Obligation Bond Program	4	11/28/21	20,312	-	20,312	-	-	-	20,312
11133-11139 Cotillion Dr - 3609 Bon Park Ct - V069	Alley Reconstruction	2017 General Obligation Bond Program	9	10/4/22	13,173	13,173	(0)	89,852	-	-	103,025
11205-11335 Buchannan Dr - 11200-11298 Ferguson Rd - V070	Alley Reconstruction	2017 General Obligation Bond Program	9	10/2/22	36,170	36,170	(0)	370,080	-	-	406,250
11306-11340 Dumbarton Dr - 11323-11357 Glen Cross Dr - V071	Alley Reconstruction	2017 General Obligation Bond Program	9	10/4/22	23,332	23,332	(0)	182,068	-	-	205,400
11312-11344 Glen Cross Dr - 11341-11367 Drummond Dr - V072	Alley Reconstruction	2017 General Obligation Bond Program	9	7/17/22	29,427	29,427	(0)	213,023	-	-	242,450
1225-1423 Kirnwood Dr - 7601 S Polk St - V062	Alley Reconstruction	2017 General Obligation Bond Program	8	5/1/22	33,852	33,852	0	328,601	-	-	362,453
127-231 W Louisiana Ave - 118-228 Conrad St - V022	Alley Reconstruction	2017 General Obligation Bond Program	4	7/18/22	43,484	43,484	-	372,819	-	-	416,303
12Th St From Upton To 200 Ft East Of Upton - V992	Target Neighborhood	2017 General Obligation Bond Program	4	6/21/22	34,558	31,478	3,080	-	313,045	-	347,603
1503-1551 Briarcliff Rd - 5503-5537 Mesa Cir - V008	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	37,292	37,292	0	172,281	-	-	209,573
15632-15724 Golden Creek Rd -6231 - La Cosa Dr - Bay Point - V086	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	27,451	27,451	(0)	324,000	-	-	351,451

STREET & TRANSPORTATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr - V023	Alley Reconstruction	2017 General Obligation Bond Program	4	9/1/22	35,278	35,278	-	317,819	-	-	353,097
1611-1727 Red Cloud Dr - 9704-9780 Faircloud Dr [A7003] - V034	Alley Reconstruction	2017 General Obligation Bond Program	5	6/2/22	59,193	54,926	4,267	341,288	-	-	400,481
1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024	Alley Reconstruction	2017 General Obligation Bond Program	4	9/1/22	9,133	9,133	-	77,244	-	-	86,377
1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025	Alley Reconstruction	2017 General Obligation Bond Program	4	9/1/22	32,562	32,562	-	310,781	-	-	343,343
17604-17630 Davenport Alley Construction - VA05	Target Neighborhood	2017 General Obligation Bond Program	12	5/1/22	49,767	28,407	21,360	-	-	450,812	500,579
1830-1886 Red Cloud Dr - 9803-9851 Glengreen Dr [A6972] - V035	Alley Reconstruction	2017 General Obligation Bond Program	5	6/2/22	34,874	32,359	2,515	189,635	-	-	224,509
18603-18707 Amador Ave - 6505-6511 Villa Rd - V095	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	37,577	37,577	(0)	512,154	-	-	549,731
1885-2025 Red Cloud Dr - 2002-2080 Corvette Dr [A6966] - V036	Alley Reconstruction	2017 General Obligation Bond Program	5	6/2/22	72,075	66,879	5,196	406,412	-	-	478,487
19003-19039 Bilbrook Ln - V096	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	28,455	28,455	0	316,162	-	-	344,617
2019 Assessment for Sidewalk Improvements W308	Sidewalk Improvements	Other GO CIP - Non-Debt	Citywide		2,693,140	888,586	1,804,554	446,483	-	-	3,139,623
207-347 Bettyrae Way - 7708-7770 Ryan Ridge Dr - V063	Alley Reconstruction	2017 General Obligation Bond Program	8	5/1/22	36,175	36,175	(0)	389,659	-	-	425,834
2104-2336 Dugald Pl - 2005-2249 E Illinois Ave - V026	Alley Reconstruction	2017 General Obligation Bond Program	4	3/12/22	43,223	43,681	(458)	607,483	-	-	650,706
2205-2341 Freeland - 2336-2328 Homeway - 2204-2340 Babalos - V060	Alley Reconstruction	2017 General Obligation Bond Program	7	7/16/22	34,845	34,845	-	393,985	-	-	428,830
2211-2323 Deer Path Dr - 2905-3311 Kellogg Ave - V027	Alley Reconstruction	2017 General Obligation Bond Program	4	3/12/22	46,878	47,341	(463)	505,300	-	-	552,178
2304-2348 Hunters Run Dr - 7407-7415 Mesa Verde Trl - V064	Alley Reconstruction	2017 General Obligation Bond Program	8	5/1/22	38,700	38,700	(0)	367,706	-	-	406,406
2306 - 2440 Bluffton Dr - 2307 - 2439 Blaydon Dr - V042	Alley Reconstruction	2017 General Obligation Bond Program	7	9/25/22	38,826	38,826	(0)	312,798	-	-	351,624

STREET & TRANSPORTATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017	Alley Reconstruction	2017 General Obligation Bond Program	3	8/10/22	61,821	54,918	6,903	556,388	-	-	618,209
2503-2623 W Lovers Ln - 2502-2614 W Amherst Ave - V009	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	30,314	30,314	(0)	165,564	-	-	195,878
2507 - 2537 Blaydon Dr - 2506 - 2536 Bluffton Dr - V043	Alley Reconstruction	2017 General Obligation Bond Program	7	6/3/22	29,197	29,197	(0)	138,015	-	-	167,212
2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028	Alley Reconstruction	2017 General Obligation Bond Program	4	9/1/22	62,206	62,206	-	599,758	-	-	661,964
2703-2743 April Hill Ln - 2710-2750 Stevens Point Ln - V097	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	24,034	24,034	0	251,787	-	-	275,821
2703-2829 Klondike - Dr - 2704-2830 Lockhart Ave - V044	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	39,356	39,356	(0)	253,664	-	-	293,020
2703-2831 Scottsbluff Dr - 2802-2826 La Prada Ct - V045	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	37,759	37,759	0	325,331	-	-	363,090
2707 - 2757 Runningbrook Ln - 2700 N Buckner Blvd - V046	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	38,190	38,190	0	263,111	-	-	301,301
2707 - 2837 Blyth Dr - 2706-2838 Gross Rd - V047	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	42,062	42,062	0	254,780	-	-	296,842
2711-2733 Groveridge, 9606-9674 Briggs, 9605-9621 Altacrest - V061	Alley Reconstruction	2017 General Obligation Bond Program	7	7/16/22	39,450	39,450	-	469,151	-	-	508,601
299-385 Stoneport Dr - 320 Pemberton Hill Rd - V065	Alley Reconstruction	2017 General Obligation Bond Program	8	9/30/20	41,118	818	40,300	370,066	-	-	411,184
3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037	Alley Reconstruction	2017 General Obligation Bond Program	6	9/8/22	79,625	75,859	3,766	716,625	-	-	796,250
3105-3161 Waldrop Drive - 3106-3160 Rotan Lane - V114	Alley Reconstruction	2017 General Obligation Bond Program	13	3/12/22	43,544	43,544	0	279,415	-	-	322,959
3105-3171 Newcastle Dr - 3104-3170 Walnut Hill - V038	Alley Reconstruction	2017 General Obligation Bond Program	6	9/9/22	37,122	37,122	0	268,320	-	-	305,442
3163-3241 E Ledbetter Dr - 3132-3244 Dahlia Dr - V029	Alley Reconstruction	2017 General Obligation Bond Program	4	3/12/22	28,212	26,254	1,958	324,108	-	-	352,320
3206-3232 Rotan Lane - 3207-3233 Waldrop Drive - V115	Alley Reconstruction	2017 General Obligation Bond Program	13	3/12/22	27,872	27,872	(0)	160,998	-	-	188,870
3207 - 3349 Citation Dr - 3208 - 3330 Timberview Rd - V116	Alley Reconstruction	2017 General Obligation Bond Program	13	3/12/22	62,917	62,620	297	227,555	-	-	290,472

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3505-3523 Park Ln - 3511 Valley Ridge Rd - V039	Alley Reconstruction	2017 General Obligation Bond Program	6	12/15/18	59,536	-	59,536	55,443	-	-	114,979
3505-3523 Park Ln - 3511 Valley Ridge Rd - V039	Alley Reconstruction	Other GO CIP - Non-Debt	6	12/15/18	15,330	-	15,330	-	-	-	15,330
3506-3658 High Vista Dr - 11960 Highdale Dr - V040	Alley Reconstruction	2017 General Obligation Bond Program	6	9/9/22	35,477	33,623	1,854	412,490	-	-	447,967
3544 - 3638 Ainsworth Dr - 3615 - 3675 Norcross Ln - V117	Alley Reconstruction	2017 General Obligation Bond Program	13	3/12/22	53,696	53,696	(0)	257,478	-	-	311,174
3609-3615 Bon Park Ct - 3608-3614 Parader Ct - V073	Alley Reconstruction	2017 General Obligation Bond Program	9	7/18/22	11,959	11,959	0	76,116	-	-	88,075
3610-3668 Weeburn Dr - 3623-3651 Midpines Dr - V118	Alley Reconstruction	2017 General Obligation Bond Program	13	3/12/22	38,255	38,255	(0)	213,360	-	-	251,615
3703-3771 Cortez Dr - 3702-3770 Durango Dr - V010	Alley Reconstruction	2017 General Obligation Bond Program	2	7/23/21	47,169	-	47,169	254,451	-	-	301,620
3703-3771 Cortez Dr - 3702-3770 Durango Dr - V010	Alley Reconstruction	Other GO CIP - Non-Debt	2	7/23/21	21,990	-	21,990	-	-	-	21,990
3805-3945 Hawick Ln - 3804-3858 Eaton Dr - V011	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	45,617	45,617	0	285,305	-	-	330,922
3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030	Alley Reconstruction	2017 General Obligation Bond Program	4	9/1/22	29,237	29,237	-	237,634	-	-	266,871
3903-3991 Cortez Dr - 3904-3990 Durango Dr - V041	Alley Reconstruction	2017 General Obligation Bond Program	6	11/1/18	445,210	287,359	157,851	-	-	-	445,210
4104-4124 Firebrick Ln - 4103-4119 Country Brook Dr - V098	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	14,641	14,641	0	136,328	-	-	150,969
4202-4272 Timberglen Rd - 4203-4231 Lawngate Dr - V099	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	19,715	19,715	0	198,776	-	-	218,491
4307-4435 Bonnie View Rd - 4302-4446 Cicero St - V031	Alley Reconstruction	2017 General Obligation Bond Program	4	3/12/22	31,363	31,363	0	395,040	-	-	426,403
4403-4451 Cinnabar Dr - 6102-6150 Symphony Ln - V048	Alley Reconstruction	2017 General Obligation Bond Program	7	7/16/22	33,607	33,607	(0)	287,760	-	-	321,367
4503-4535 Live Oak St - 4514-4522 Bryan St - V012	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	29,869	29,869	(0)	163,779	-	-	193,648
4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr - V049	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	47,134	47,134	-	439,534	-	-	486,668

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4806-5034 Mill Creek Rd - 4807-4923 - 12515 Planters Glen Dr - V123	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	47,940	47,940	0	413,573	-	-	461,513
4812-4840 Worth St - 4807-4841 Tremont St - V007	Alley Petitions	2017 General Obligation Bond Program	2	5/1/22	16,195	16,195	0	189,232	-	-	205,427
4902-5032 Thursh St - 4903-5033 Wenonah Dr - V013	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	37,382	37,382	0	224,744	-	-	262,126
5005-5207 Banting Way - 5411-5445 Endlery Pl - V050	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	41,318	41,318	-	357,444	-	-	398,762
503-511 N Prairie Ave - 4721-4721 Tremont St - V014	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	19,695	19,695	-	39,865	-	-	59,560
5100-5152 Lahoma St - 5101-5147 N Hall St - V015	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	35,717	35,717	0	180,863	-	-	216,580
5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	20,094	20,094	-	151,578	-	-	171,672
5179-5107 Chalet - 1404-1550 Drury Dr - V018	Alley Reconstruction	2017 General Obligation Bond Program	3	5/30/22	38,341	38,341	0	333,667	-	-	372,008
5300-5358 Willis Ave - 5303-5355 Richard Ave - V016	Alley Reconstruction	2017 General Obligation Bond Program	2	5/30/21	35,869	35,869	(0)	207,784	-	-	243,653
5303-5347 Blaney Way - 5204-5240 Banting Way - V052	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	38,387	38,387	-	334,895	-	-	373,282
5306-5342 Lake Placid Dr - 1572-1568 Drury Pl - V019	Alley Reconstruction	2017 General Obligation Bond Program	3	5/30/22	17,943	17,943	0	178,296	-	-	196,239
5500-5552 Longview St - 5503-5549 Mccommas Blvd - V125	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	23,009	23,009	0	217,777	-	-	240,786
5501-5527 Harbor Town Dr - 5506-5530 Tamaron Ct - V100	Alley Reconstruction	2017 General Obligation Bond Program	12	8/23/22	22,493	22,493	(0)	237,721	-	-	260,214
5601-5639 Morningside Ave - 5602-5634 Mccommas Blvd - V126	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	20,920	20,920	0	184,831	-	-	205,751
5605-5831 Everglade Rd - 5606-5824 Twineing St - V053	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	45,392	45,392	0	419,618	-	-	465,010
5620-5832 Everglade Rd - 5707-5861 Marview Ln - V054	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	52,875	52,875	-	436,978	-	-	489,853
5701-5745 Palo Pinto Ave - 5702-5746 Velasco Ave [Alley Imp] - VA06	Target Neighborhood	2017 General Obligation Bond Program	14	11/4/22	28,358	28,358	(0)	-	-	183,126	211,484

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5703-5747 Vanderbilt Ave - 5710-5750 Marquita Ave - V127	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	19,995	19,995	0	194,356	-	-	214,351
5710-5814 Meadowick Ln - 5274-5290 Ponderosa Cir - V055	Alley Reconstruction	2017 General Obligation Bond Program	7	8/30/22	20,634	20,634	(0)	148,490	-	-	169,124
5737-5763 Caruth Blvd - 5708-5728 Surrey Square Lane - V119	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	17,068	17,068	0	133,583	-	-	150,651
6020-6040 Fieldstone - V101	Alley Reconstruction	2017 General Obligation Bond Program	12	8/24/22	42,252	42,252	0	227,248	-	-	269,500
6024-6300 Samuell Blvd - 6205-6441 Symphony Ln - V056	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	45,654	45,654	(0)	430,822	-	-	476,476
6100 Blk Of Calm Meadow - V282	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	52,854	41,762	11,092	-	475,685	-	528,539
6103-6129 Mercedes Ave - 6100-6126 Morningside Ave - V128	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	16,046	16,046	(0)	122,501	-	-	138,547
6139-6179 Monticello Ave - 6202-6238 Mercedes Ave - V129	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	22,800	22,800	0	178,174	-	-	200,974
6201- 6333 Bryan Pkwy - 5808-5842 Live Oak St - V130	Alley Reconstruction	2017 General Obligation Bond Program	14	8/14/22	22,654	22,654	0	201,252	-	-	223,906
6206-6440 Symphony Ln - 4307-4339 Cinnabar Dr - V057	Alley Reconstruction	2017 General Obligation Bond Program	7	8/28/22	30,863	30,863	(0)	278,401	-	-	309,264
6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020	Alley Reconstruction	2017 General Obligation Bond Program	3	5/30/22	13,870	13,603	267	125,840	-	-	139,710
6302-6326 Oakleaf Rd - 6301-6323 Warm Mist Ln - V102	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	27,993	27,993	0	186,676	-	-	214,669
6407-6475 Glendora Ave - 6406-6474 Meadow Road - V120	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	31,754	31,104	650	285,791	-	-	317,545
6421-6543 Northwood Road - 6426-6542 Deloache Ave - V121	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	33,347	31,772	1,575	300,123	-	-	333,470
6505-6635 Mimosa Ln - 6506-6630 Lakehurst Ave - V122	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	30,990	31,237	(247)	278,911	-	-	309,901
6506-6556 Crestmere Dr - 6515-6555 Meadowcreek Dr - V087	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	21,783	21,783	0	225,594	-	-	247,377
6510-6580 Calais Dr - 6509-6565 Crestmere Dr - V088	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	23,426	23,426	0	255,118	-	-	278,544

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6607-6831 Desco Drive - 6706-6838 Prestonshire Lane - V124	Alley Reconstruction	2017 General Obligation Bond Program	13	12/20/21	49,037	49,037	(0)	377,753	-	-	426,790
6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	50,355	41,112	9,243	453,193	-	-	503,548
6816-6858 Freemont St - 6809-6851 Whitehill St - V074	Alley Reconstruction	2017 General Obligation Bond Program	9	10/3/22	21,692	21,692	(0)	189,233	-	-	210,925
6906-6954 Kingsbury Dr - 6907-6949 Winchester St - V075	Alley Reconstruction	2017 General Obligation Bond Program	9	7/18/22	23,627	23,627	(0)	208,423	-	-	232,050
6906-7030 Orchid Ln - 6909-7007 Meadoebriar Ln - Pemberton Dr - V094	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	35,535	28,138	7,397	319,813	-	-	355,348
6915-6965 Freemont St - 6914-6964 Wakefield St - V076	Alley Reconstruction	2017 General Obligation Bond Program	9	7/18/22	21,367	21,367	(0)	206,458	-	-	227,825
6920-7038 Midbury Dr - 6919-7033 Northaven Rd - V090	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	39,417	39,417	0	4,313	-	-	43,730
7005-7065 Freemont St - 7006-7066 Wakefield St - V077	Alley Reconstruction	2017 General Obligation Bond Program	9	7/16/22	24,966	24,966	(0)	248,684	-	-	273,650
7023-7031 Wakefield St - 7049-7053 Wakefield Cir - V078	Alley Reconstruction	2017 General Obligation Bond Program	9	7/18/22	14,874	14,874	0	71,901	-	-	86,775
7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058	Alley Reconstruction	2017 General Obligation Bond Program	7	7/3/22	33,005	33,005	-	228,165	-	-	261,170
7103-7133 Echo Bluff Dr - 7202-7226 Rustic Valley Dr - V103	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	42,944	42,944	(0)	242,750	-	-	285,694
7105-7227 Bluefield Dr - 7311- 7427 Carta Valley Dr - V104	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	68,852	68,852	0	359,898	-	-	428,750
7129-7195 Elliott Dr - 7130-7184 Rolling Fork Dr - V059	Alley Reconstruction	2017 General Obligation Bond Program	7	6/21/22	28,200	28,200	(0)	253,991	-	-	282,191
7151-7203 Gracefield Ln - 7101-7145 Crooked Oak Dr - V105	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	54,839	54,839	0	401,572	-	-	456,411
7206 -7446 La Sobrina Dr - 7223-7441 Whispering Pine Dr - V106	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	57,057	57,057	(0)	465,601	-	-	522,658
7306-7540 Gayglen Dr - 7303-7533 Neuhoff Dr - V066	Alley Reconstruction	2017 General Obligation Bond Program	8	9/30/20	-	-	-	513,104	-	-	513,104
7309-7435 Tangleglen Dr - 7364-7450 Tophill Ln - V091	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	29,300	25,691	3,609	263,700	-	-	293,000

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7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	21,403	19,421	1,982	192,629	-	-	214,032
7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021	Alley Reconstruction	2017 General Obligation Bond Program	3	5/30/22	40,268	41,154	(886)	410,770	-	-	451,038
7604-7608 Dornoch Ln - 7603-7605 Lairds Ln - V107	Alley Reconstruction	2017 General Obligation Bond Program	12	8/14/22	28,033	28,033	(0)	78,027	-	-	106,060
7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093	Alley Reconstruction	2017 General Obligation Bond Program	11	5/1/22	25,321	22,531	2,790	227,886	-	-	253,207
7607-777 La Sobrina Dr - 7624-7772 Querida Ln - V108	Alley Reconstruction	2017 General Obligation Bond Program	12	7/3/22	70,983	63,983	7,000	493,710	-	-	564,693
7620-7768 La Manga Dr - 7625-7771 Querida Ln - V109	Alley Reconstruction	2017 General Obligation Bond Program	12	3/12/22	59,204	52,704	6,500	451,800	-	-	511,004
7704-78400 Carbondale St - 7703-7835 Brownville [Alley Imp] - VA01	Target Neighborhood	2017 General Obligation Bond Program	7	8/28/22	35,021	34,378	643	-	-	317,240	352,261
7805-7871 La Verdura Dr - 7806-7846 El Pastel Dr - V110	Alley Reconstruction	2017 General Obligation Bond Program	12	7/3/22	37,838	34,138	3,700	235,632	-	-	273,470
7805-7887 Querida Ln - 7808-7858 La Manga Dr - V111	Alley Reconstruction	2017 General Obligation Bond Program	12	7/3/22	35,682	32,082	3,600	241,509	-	-	277,191
7806-7870 Querida Ln - 7807-7867 La Sobrina Dr - V112	Alley Reconstruction	2017 General Obligation Bond Program	12	7/3/22	44,781	40,581	4,200	292,889	-	-	337,670
7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067	Alley Reconstruction	2017 General Obligation Bond Program	8	9/30/20	16,345	16,345	-	190,782	-	-	207,127
806-954 Ivywood Dr - 807-951 Jadewood Dr - V068	Alley Reconstruction	2017 General Obligation Bond Program	8	5/1/22	33,902	33,902	0	351,802	-	-	385,704
9003-9131 Webb Kay Dr - 9006-9132 Windy Crest Dr - V081	Alley Reconstruction	2017 General Obligation Bond Program	10	3/29/21	53,957	53,957	0	439,718	-	-	493,675
9506-9650 Dartridge Dr - 9605-9679 Covermeadow Dr - V082	Alley Reconstruction	2017 General Obligation Bond Program	10	3/29/21	41,723	41,723	(0)	406,088	-	-	447,811
9603-9616 Greensprint Drive - 9626-9626 Church Rd - V083	Alley Reconstruction	2017 General Obligation Bond Program	10	6/19/22	14,220	14,220	0	89,293	-	-	103,513
9606-9734 Shady Dale Lane - 9709-9733 Shoreview Rd - V084	Alley Reconstruction	2017 General Obligation Bond Program	10	6/19/22	27,140	27,140	(0)	241,674	-	-	268,814

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9805-8805 Buxhill Dr - 9804-9846 Chiswell - 8805 Fenchurch - V085	Alley Reconstruction	2017 General Obligation Bond Program	10	11/30/20	32,037	32,037	(0)	267,059	-	-	299,096
Aberdeen Ave From Edgemere Rd To Thackery St - V285	Street Reconstruction	2017 General Obligation Bond Program	13	7/17/22	79,397	79,233	164	-	714,568	-	793,965
Abrams Rd from E University Blvd to Chesley Ln - V942	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	146,300	-	146,300
Abrams Rd from Gaston Ave to S Beacon St - VA14	Thoroughfares	2017 General Obligation Bond Program	14	5/10/22	294,574	294,574	-	-	-	3,455,426	3,750,000
Abrams Rd from Glennox Ln to E Lovers Ln - V949	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	664,315	664,315
Abrams Rd from Trammel Dr to E University Blvd - V921	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	106,400	-	106,400
Acapulco Dr from Bar Harbor Dr to Bar Harbor Dr - V473	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	80,741	-	80,741	181,984	-	-	262,725
Adair St From Cobb St To 500 Ft North Of Cobb St - V287	Street Reconstruction	2017 General Obligation Bond Program	14	11/13/22	6,435	6,435	-	-	75,095	-	81,530
Adelaide Dr from Yewpon Ave to Ramona V658	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	209,470	-	209,470	-	-	-	209,470
Adler Dr from Adler Dr to Cockrell Hill Rd - V799	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/21	-	-	-	-	301,875	-	301,875
Adleta Blvd from Adleta Ct to Adleta Blvd - V774	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	323,175	-	323,175
Alco Ave from N. Plymouth Rd to N Hampton Rd - V435	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	334,295	236,075	98,220	-	-	-	334,295
Alcott St from N Fitzhugh Ave to Lee St - V486	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	207,275	-	-	207,275
Allegro Dr from Balalaika Rd to Firebird Dr - V582	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	106,975	106,975	-	-	-	-	106,975
Allen St from McKinney Ave to Laclede St - V970	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/22	-	-	-	-	-	760,482	760,482
Alley Imp Between 8Th St - Church From Ih 35E To N Cliff - V993	Target Neighborhood	2017 General Obligation Bond Program	4	6/21/22	25,482	25,482	(0)	-	211,032	-	236,514
Alley Imp Between Ewing Ave - Upton From Viola To Clarendon - V994	Target Neighborhood	2017 General Obligation Bond Program	4	6/21/22	17,692	17,692	0	-	158,369	-	176,061
Alley: Hibernia Mckinney From Routh To Boll - S201	Alley Petitions	2012 General Obligation Bond Program	14	8/30/18	183,766	187,858	(4,092)	-	-	-	183,766

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Alley: Hibernia State From Boll To Worthington - S202	Alley Petitions	2012 General Obligation Bond Program	14	8/30/18	127,567	128,549	(982)	-	-	-	127,567
Alley: Hurley Way Lenel Place Wllmsbrg To T Alley - S203	Alley Petitions	2006 General Obligation Bond Program	13	6/30/19	2,462	2,104	358	-	-	-	2,462
Alley: Hurley Way Lenel Place Wllmsbrg To T Alley - S203	Alley Petitions	2012 General Obligation Bond Program	13	6/30/19	235,340	235,202	138	-	-	-	235,340
Alley: Manana Park From Larga To Marsh - S205	Alley Petitions	2012 General Obligation Bond Program	6	8/30/19	426,653	428,455	(1,802)	-	-	-	426,653
Alley: State St Thomas Ave From Routh To Boll S207	Alley Petitions	2012 General Obligation Bond Program	14	8/30/18	171,683	171,820	(137)	-	-	-	171,683
Alma from Cockrell Ave to End of Pavement - V615	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	169,785	119,150	50,635	-	-	-	169,785
Alpha Rd - Noel to Preston - U201	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	11	5/27/20	3,960,008	47,275	3,912,733	-	-	-	3,960,008
Alpha Rd from Barton Dr to Noel Rd - V293	Street Reconstruction	2017 General Obligation Bond Program	11	1/24/23	-	-	-	53,326	1,066,503	-	1,119,829
Alpha Rd From End Of Pavement To Barton Dr V310	Thoroughfares	2017 General Obligation Bond Program	11	1/24/23	-	-	-	175,132	1,167,547	-	1,342,679
Alpha Rd from Noel Rd to Montfort Dr - V294	Street Reconstruction	2017 General Obligation Bond Program	11	1/24/23	2,153	2,153	0	101,465	2,027,164	-	2,130,782
Amberton Pkwy from Chimney Sweep Ln to Chimney Corner - V397	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	126,190	126,190	-	-	-	-	126,190
Amberton Pkwy from Emberglow Ln to Chimney Sweep Ln - V518	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	244,591	41,471	203,120	-	-	-	244,591
Amberton Pkwy from Greenville Ave to Emberglow Ln - V524	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	284,725	284,725	(0)	267,700	-	-	552,425
Amhurst Av - Stanford Av From Linwood Ave. To Briarwood Ln - V005	Alley Petitions	2017 General Obligation Bond Program	13	11/4/22	33,153	33,153	(0)	178,847	-	-	212,000
Annapolis Ln from Ridgelawn Dr to Berwyn Ln - V795	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	709,452	709,452
Antoinette St from Greenhaven Dr to Hillburn Dr - V792	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	133,250	-	-	133,250
Anzio Cir from Garapan Dr to S Polk St - V199	Street Reconstruction	2017 General Obligation Bond Program	4	9/8/22	107,401	94,487	12,914	-	1,046,413	-	1,153,814

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Arapaho Rd from Golden Creek Rd to Meadowcreek Dr - V939	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/22	870,363	870,363	-	-	-	-	870,363
Arapaho Rd from Hillcrest Rd to Meandering Way - V947	Street Resurfacing	2017 General Obligation Bond Program	12	12/1/18	578,411	578,411	0	-	-	-	578,411
Arapaho Rd from Meadowcreek Dr to Hillcrest Rd - V931	Street Resurfacing	2017 General Obligation Bond Program	12	9/1/18	221,648	221,648	(0)	-	-	-	221,648
Arbor Park Dr from Robin Meadow Dr to Whitehurst Dr - V215	Street Resurfacing	2017 General Obligation Bond Program	10	6/1/19	436,393	302,472	133,921	-	902,814	-	1,339,207
Arborcrest Dr From Bluewood Dr To Partridge Dr - V262	Street Reconstruction	2017 General Obligation Bond Program	8	5/24/21	93,610	93,610	-	-	812,810	-	906,420
Arborcrest Dr from Glencairn Dr to S RL Thornton Serv W - V659	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	68,325	-	-	68,325
Arborhill Dr from Arborhill Dr to Arbor Park Dr - V543	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	56,074	56,074	0	-	-	-	56,074
Ash Ln from Caldwell Ave to S Fitzhugh Ave - V402	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	130,628	130,628	0	-	-	-	130,628
Atha Dr from N Longacre Ln to Tina Ln - V770	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	98,600	-	-	98,600
Atha Dr from Tina Ln to Woodmont Dr - V551	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	41,850	41,850	-	-	-	-	41,850
Atlas Dr from Frio Dr to S Lancaster Rd - V520	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	324,718	324,718	(0)	-	-	-	324,718
Audelia Rd from Faircrest Dr to Royal Ln V961	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	499,125	-	499,125
Avenue F from E 11th St Sanderson Ave - V323	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	100	100	-	-	-	-	100
Avenue H From E 11Th St To Sanderson Ave - V247	Street Reconstruction	2017 General Obligation Bond Program	4	5/1/22	84,292	73,819	10,473	-	758,624	-	842,916
Axton Ln from Abrams Rd to Kelman St - V749	Street Resurfacing	2017 General Obligation Bond Program	9	3/21/19	96,985	96,985	(0)	-	-	-	96,985
Babcock Dr From Bernal Dr To Canada Dr - V256	Street Reconstruction	2017 General Obligation Bond Program	6	7/17/22	43,642	43,826	(184)	-	392,783	-	436,425
Balalaika Rd From Allegro Dr To Laura Ln - V839	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	5,094	-	5,094	37,756	-	-	42,850
Balalaika Rd from Duet Dr to Allegro Dr - V834	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	63,832	-	63,832	-	-	-	63,832

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Bambi St from Elkton Cir to Dowdy Ferry Rd - V358	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	60,471	60,471	0	-	-	-	60,471
Bambi St from Murdock Rd to Elkton Cir - V816	Street Resurfacing	2017 General Obligation Bond Program	8	11/1/18	45,537	45,537	0	-	-	-	45,537
Banting Way from Enchanted Ln to Ashbrook Rd - V812	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	129,750	-	129,750
Baraboo Dr from End of Pavement to Tioga St - V579	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	110,550	110,550	-	-	-	-	110,550
Baraboo Dr from Highland Hills Dr To End of Pavement - V158	Sidewalk Improvements	2017 General Obligation Bond Program			58,189	43,326	14,863	-	-	-	58,189
Baruth Blvd Colgate Ave - S226	Alley Reconstruction	2012 General Obligation Bond Program	13	1/2/19	265,976	265,238	738	-	-	-	265,976
Beall Street From Dolphin To Gifford Street - S428	Street Reconstruction	2012 General Obligation Bond Program	7	1/18/21	365,100	49,870	315,230	-	-	-	365,100
Beechmont Dr from Ferguson Rd to Felicia Ct - V827	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	150,325	-	150,325
Belford Dr from Ashford Dr to Ravendale Ln - V436	Street Resurfacing	2017 General Obligation Bond Program	9	3/21/19	179,105	179,105	(0)	-	-	-	179,105
Bellevue from Akard to Ervay - U773	Thoroughfares	2006 General Obligation Bond Program	Citywide	9/30/19	452,826	425,860	26,967	-	-	-	452,826
Belmont Ave from Matilda St to Skillman St - V592	Street Resurfacing	2017 General Obligation Bond Program	14	2/28/19	350,359	350,359	(0)	-	-	-	350,359
Belmont Ave from Summit Ave to Greenville Ave - V320	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	112,804	625	112,179	-	-	-	112,804
Benedict Dr from Chapel Hill Rd to Kimberly Ln - V460	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	277,761	277,761	(0)	-	-	-	277,761
Bennett Ave from Monarch St to Fuqua St - V554	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	128,042	128,042	-	-	-	-	128,042
Bennington Dr from Trammel Dr to Middlebury Dr - V668	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	109,575	-	109,575
Benson St from S Washington Ave to S Hill Ave - V597	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	133,050	133,050	-	-	-	-	133,050
Bentley Ave from Chalmers St to S Hampton Rd - V349	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	229,810	167,550	62,260	-	-	-	229,810
Berkley Ave from Rugged Dr to S Edgefield Ave - V536	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	257,250	188,000	69,250	-	-	-	257,250

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Berwyn Ln from Ridgelawn Dr to E University Blvd - V735	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	103,175	-	103,175
Better Block Streetcar Pavillion - W135	Intergovernmental Partnership Projects	Other GO CIP - Non-Debt	Citywide	Ongoing	90,000	50,000	40,000	-	-	-	90,000
Bickers St from Melinda Hills Dr to N Westmoreland Rd - V943	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	127,925	-	-	127,925
Bishop College Dr from Lovingood Dr to End of Pavement - V406	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	211,520	211,520	0	-	-	-	211,520
Bishop from 10th St to Jefferson Blvd - V984	Streetscape/Urban Design	2017 General Obligation Bond Program	1	6/19/22	-	-	-	238,615	1,352,152	-	1,590,767
Bishop From Jefferson To 8Th - S390	Complete Streets	2006 General Obligation Bond Program	1	9/30/19	489,335	491,819	(2,484)	-	-	-	489,335
Bishop From Jefferson To 8Th - S390	Complete Streets	2012 General Obligation Bond Program	1	9/30/19	5,165,926	5,064,168	101,758	-	-	-	5,165,926
Bismark Dr From E Ledbetter To 51St - S448	Street Reconstruction	2006 General Obligation Bond Program	4	8/15/19	2,912	2,654	258	-	-	-	2,912
Bismark Dr From E Ledbetter To 51St - S448	Street Reconstruction	2012 General Obligation Bond Program	4	8/15/19	965,337	957,787	7,550	-	-	-	965,337
Bissonet Ave from Atha Dr to Antler Ave - V368	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	167,727	167,727	-	-	-	-	167,727
Blackburn St from N Haskell Ave to Noble Ave - V963	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	123,150	-	123,150
Blackburn St from Turtle Creek Blvd to Oak Lawn Ave - V957	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	190,625	-	190,625
Blackburn St from Turtle Creek Blvd to Travis St - V971	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	85,700	-	85,700
Blanch Cir from Hillside Dr to Nonesuch Rd - V773	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	118,125	-	118,125
Blessing Cir from End of Pavement to Blessing Dr - V648	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	42,675	-	42,675
Blossomheath Ln From Lbj Serv N To Thistle Ln - V275	Street Reconstruction	2017 General Obligation Bond Program	11	9/20/22	44,701	35,479	9,222	-	402,308	-	447,009
Blossomheath Ln from Thistle Ln to Alpha Rd - V222	Street Reconstruction	2017 General Obligation Bond Program	11	9/20/22	50,902	40,933	9,969	-	458,122	-	509,024
Blue Mesa Dr Hillcrest Rd - S221	Alley Reconstruction	2012 General Obligation Bond Program	12	1/2/19	313,687	290,991	22,696	-	-	-	313,687

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Bluffdale Dr from Berkinshire Dr to Brookhurst Dr - V805	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	647,830	647,830
Bluffton from Freeport Dr to End of Pavement - V726	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	201,150	-	-	201,150
Boca Chica Cir from End of Pavement to Boca Chica Dr - V325	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	43,399	43,399	(0)	-	-	-	43,399
Boca Chica Dr from Boca Chica Cir to Bar Harbor Dr - V414	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	220,744	220,744	0	-	-	-	220,744
Bombay Ave from Huron Dr to Thurston Dr - V193	Street Reconstruction	2017 General Obligation Bond Program	2	6/24/21	151,690	124,528	27,162	1,157,956	-	-	1,309,646
Bonham St from Midway Rd to End of Pavement - V684	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	252,375	-	252,375
Bonnie View From Overton To Springview - S308	Street Reconstruction	2012 General Obligation Bond Program	4	9/17/19	526,257	446,686	79,571	-	-	-	526,257
Bonnie View Rd from Ann Arbor Ave to Cummings St - V200	Street Reconstruction	2017 General Obligation Bond Program	4	9/7/22	225,505	162,404	63,101	-	2,029,549	-	2,255,054
Bonnywood Ln from S Hampton Rd to Wayland Dr - V602	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	259,500	-	-	259,500
Boundbrook Ave From Greenville Ave To Woodbrook Dr - V268	Street Reconstruction	2017 General Obligation Bond Program	10	8/3/22	41,197	41,197	(0)	-	367,610	-	408,807
Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194	Street Reconstruction	2017 General Obligation Bond Program	2	12/5/21	194,498	174,372	20,126	1,750,477	-	-	1,944,975
Branchfield Dr from W Lawther Dr to Fisher Rd - V803	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	707,662	707,662
Brandeis Ln from Creighton Dr to Ridgelawn Dr - V784	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	126,300	-	126,300
Brendenwood Dr from Gaston Ave to Avalon Ave - V417	Street Resurfacing	2017 General Obligation Bond Program			116,916	116,916	0	-	-	-	116,916
Brennans Pl from End of Pavement to Brennans Dr - V843	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	624,421	624,421
Brentridge Ct from Brentridge Dr to End of Pavement - V403	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	111,406	111,406	(0)	-	-	-	111,406
Brentridge Dr from Deermond Trl to Brentridge Ct - V494	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	64,690	64,690	-	-	-	-	64,690
Briar Tree Dr from Village Ln to Village Ln - V427	Street Resurfacing	2017 General Obligation Bond Program	11	2/4/19	110,850	110,850	(0)	-	-	-	110,850
Briaridge Rd from Spring Creek Rd to Coit Rd - V813	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/21	-	-	-	-	154,375	-	154,375

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Bridge Repair and Modification - W010 - W010	Bridge Repair and Modification	2006 General Obligation Bond Program	Citywide	9/30/18	1,900	-	1,900	-	-	-	1,900
Bristol Ave From March Ave To Hopkins Ave - V155	Sidewalk Improvements	2017 General Obligation Bond Program	2	8/31/21	79,872	-	79,872	-	-	-	79,872
Broadmoor Dr from Broadmoor Dr to Garland Rd - V847	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	663,137	663,137
Brockbank Dr from Coogan Dr to Royal Ln - V875	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	510,223	510,223	0	-	-	-	510,223
Broken Bow Rd from 9635 Broken Bow Rd to Fieldcrest Dr - V216	Street Reconstruction	2017 General Obligation Bond Program	10	7/29/22	60,180	58,405	1,775	-	541,622	-	601,802
Brookhurst Dr from Edgelake Dr to Northcliff Dr - V682	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	235,250	-	235,250
Brookshire Dr From Orchid Ln To Brookshire Cir - V276	Street Reconstruction	2017 General Obligation Bond Program	11	8/20/22	45,283	45,283	0	-	270,749	-	316,032
Brookview Dr Gloster Rd - S223	Alley Reconstruction	2012 General Obligation Bond Program	13	1/2/19	312,048	308,473	3,575	-	-	-	312,048
Brown St from Shelby Ave to Reagan St - V569	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	45,050	-	-	45,050
Bucknell Dr from Bennington Dr to Trammel Dr - V651	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	85,550	-	85,550
Burlew St from Bryan St to San Jacinto St - V646	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	89,025	-	-	89,025
Burma From Kiska St To Saipan St - VA02	Target Neighborhood	2017 General Obligation Bond Program	7	8/28/22	63,694	63,272	422	-	-	576,968	640,662
Burma Rd From Carbondale St To Kiska St - VA04	Target Neighborhood	2017 General Obligation Bond Program	7	7/17/22	109,337	102,275	7,062	-	-	657,692	767,029
Burroaks Cir From Burroaks Dr To End Of Pavement - V263	Street Reconstruction	2017 General Obligation Bond Program	8	5/19/21	43,500	42,348	1,152	-	391,500	-	435,000
Cadiz St from S Ervay St to Browder St - V894	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	108,425	108,425	-	-	-	-	108,425
Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13	Thoroughfares	2017 General Obligation Bond Program	3	9/30/24	457,119	451,163	5,956	-	-	5,284,224	5,741,343
Camp Wisdom Road Project - W147	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	3	12/31/20	1,300,000	611,550	688,450	-	-	-	1,300,000
Campbell Rd from Colegrove Dr to Hillcrest Rd - V918	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/20	-	-	-	230,625	-	-	230,625

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Campbell Rd from Hillcrest Rd to Meandering Way - V919	Street Resurfacing	2017 General Obligation Bond Program	12	3/26/19	813,583	813,583	0	-	-	-	813,583
Campbell Rd from Meandering Way to Coit Rd - V941	Street Resurfacing	2017 General Obligation Bond Program	12	3/26/19	1,060,777	1,060,777	0	-	-	-	1,060,777
Campbell Rd from Preston Rd to Preston Bend Ct - V959	Street Resurfacing	2017 General Obligation Bond Program	12	2/1/19	934,484	934,484	(0)	-	-	-	934,484
Campbell Rd from Preston Rd to Preston Trail Dr - V952	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/22	-	-	-	-	-	680,957	680,957
Canada Dr From Babcock Dr To Leesburg St - V307	Thoroughfares	2017 General Obligation Bond Program	6	7/3/22	118,614	104,114	14,500	-	664,880	-	783,494
Canada Dr From Tamerisk St To Westmoreland Rd - S309	Street Reconstruction	2012 General Obligation Bond Program	6	6/21/20	3,904,710	569,526	3,335,184	-	-	-	3,904,710
Canada Drive From Westmoreland To Hampton - VA08	Thoroughfares	2017 General Obligation Bond Program	6	9/30/20	13,618	450	13,168	7,586,382	-	-	7,600,000
Capitol Ave from N Peak St to N Carroll Ave - V541	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	171,962	171,962	-	-	-	-	171,962
Carillon Dr from Rolling Hills Ln to Peyton Dr - V423	Street Resurfacing	2017 General Obligation Bond Program	11	3/21/19	113,842	102,246	11,596	-	-	-	113,842
Carillon Dr from Spring Grove Ave to Rolling Hills Ln - V461	Street Resurfacing	2017 General Obligation Bond Program	11	3/21/19	105,733	105,733	(0)	-	-	-	105,733
Carissa Dr from Carissa Cir to Jupiter Rd - V831	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	672,651	672,651
Carissa Dr from Ridgelake Dr to Sunland St - V763	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	703,345	703,345
Carnegie Dr from Carnegie Pl to Peavy Rd - V823	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	649,509	649,509
Carpenter Ave From S Malcom X Blvd To Meadow St - V261	Street Reconstruction	2017 General Obligation Bond Program	7	2/1/18	136,030	136,030	0	-	116,152	-	252,182
Carriage Ln from Dentcrest Dr To Belt Line Rd - V408	Street Resurfacing	2017 General Obligation Bond Program			57,111	57,111	0	-	-	-	57,111
Carrollwood Dr from Briarnoll Dr to Debbe Dr - V345	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/19	195,098	244	194,854	-	-	-	195,098
Carrousel Cir from Lyre Ln to Lyre Ln - V676	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	108,275	-	108,275
Casa View Street Improvements - V985	Streetscape/Urban Design	2017 General Obligation Bond Program	9	1/30/23	590,275	-	590,275	945,000	5,355,000	-	6,890,275

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Caulan Dr from Willowdell Dr to Galva Dr - V611	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	39,400	-	-	39,400
CBD Fair Link- Hall St to I-30 - U203	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	2	6/5/22	4,595,280	2,231,939	2,363,341	-	-	-	4,595,280
CBD Fair Park Link From Main to IH30 (Design And ROW) - VA11	Thoroughfares	2017 General Obligation Bond Program	2	9/30/22	1,500,000	-	1,500,000	-	-	-	1,500,000
Cedar Springs Ave From Douglas To Oak Lawn - S391	Complete Streets	2012 General Obligation Bond Program	2, 14	3/13/20	1,605,535	223,171	1,382,364	-	-	-	1,605,535
Cedar Springs Rd from Fairmount St to Routh St - V888	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	326,425	-	-	326,425
Cedardale Paving - Drainage Improvements - W154	Street Reconstruction	2006 General Obligation Bond Program	8	12/20/18	4,868,814	4,865,139	3,675	-	-	-	4,868,814
Center Court Dr from Baseline Dr to Chimney Hill Ln - V333	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	92,233	92,233	0	-	-	-	92,233
Central Boulevard - Commerce to Live Oak - U779	Thoroughfares	1995 General Obligation Bond Program	2, 14	8/30/19	57,695	57,430	266	-	-	-	57,695
Central Boulevard - Commerce to Live Oak - U779	Thoroughfares	2003 General Obligation Bond Program	2, 14	8/30/19	239,014	238,342	672	-	-	-	239,014
Central Boulevard - Commerce to Live Oak - U779	Thoroughfares	2006 General Obligation Bond Program	2, 14	8/30/19	13,169,702	13,167,602	2,100	-	-	-	13,169,702
Central Boulevard - Commerce to Live Oak - U779	Thoroughfares	2012 General Obligation Bond Program	2, 14	8/30/19	1,086,471	1,063,840	22,630	-	-	-	1,086,471
Chalk Hill Rd - Davis St to 800 south of IH-30 - U781	Thoroughfares	2006 General Obligation Bond Program	6	9/30/18	6,875,727	6,901,326	(25,599)	-	-	-	6,875,727
Chalk Hill - I 30 EB frontage road to Singleton - U780	Thoroughfares	2006 General Obligation Bond Program	Citywide	12/5/21	6,583,280	1,129,859	5,453,421	-	-	-	6,583,280
Champa Dr from Blanning Dr to Hambrick Rd - V372	Street Resurfacing	2017 General Obligation Bond Program			82,532	82,532	(0)	-	-	-	82,532
Chapel Hill Rd from Cathedral Dr to Kimberly Ln - V429	Street Resurfacing	2017 General Obligation Bond Program	9	9/1/18	80,766	80,766	0	-	-	-	80,766
Chapel Hill Rd from W Lawther Dr to Cathedral Dr - V557	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	123,225	-	-	123,225
Charing Cross Ln from Staffordshire Dr to Flicker Ln - V594	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	96,820	-	96,820	-	-	(540)	96,280
Chariot Dr from Trace Rd to Wimbelton Way - V840	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	500	-	500	-	246,400	-	246,900

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Charlestown Dr from Nuestra Dr to Preston Rd - V603	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	300,250	-	300,250
Checota Dr from N Masters Dr to Amity Ln - V683	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	283,935	206,950	76,985	-	-	-	283,935
Cherbourg St from Carbondale St to Dutch Harbor Ave - V159	Sidewalk Improvements	2017 General Obligation Bond Program			33,394	10,050	23,344	-	-	-	33,394
Chesterton Dr from Lynbrook Dr to Lanward Dr - V649	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	80,500	-	-	80,500
Cheyenne From Big Thicket To Elam - VA18	Thoroughfares	2017 General Obligation Bond Program	5	12/30/21	404,981	404,943	38	-	-	4,095,020	4,500,001
Cheyenne From Lake June To Big Thicket - Phase I - VA17	Thoroughfares	2017 General Obligation Bond Program	5	12/30/21	584,223	560,879	23,344	-	-	6,516,777	7,101,000
Chimney Hill Ln from Abrams Rd to Wightman Pl - V217	Street Resurfacing	2017 General Obligation Bond Program	10	2/15/19	1,005,227	993,382	11,845	-	721,619	-	1,726,846
Chiswell Rd from Lanshire Dr to Audelia Rd - V632	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	63,025	-	-	63,025
Christensen Dr from Latta St to Glover Pass - V525	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	243,736	177,650	66,086	-	-	-	243,736
Church Cir from End of Pavement to Church Rd - V809	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	46,850	-	46,850
Church St From I-35 To Cliff To End - V248	Street Reconstruction	2017 General Obligation Bond Program	4	5/1/22	63,586	63,586	(0)	-	508,730	-	572,316
Claren Ct Judi Ct - S237	Alley Reconstruction	2012 General Obligation Bond Program	12	9/30/19	233,084	236,844	(3,760)	-	-	-	233,084
Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292	Street Reconstruction	2017 General Obligation Bond Program	4	1/31/23	-	-	-	257,349	1,458,308	-	1,715,657
Clarksdale Pl from Clarksdale Dr to End of Pavement - V798	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	629,476	629,476
Classen Dr from E Northwest Hwy to Van Dyke Rd - V785	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	279,200	-	279,200
Classen Dr from Northlake Dr to Waterview Rd - V707	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	204,225	-	204,225
Claybrook Dr from Cliffrose Ln to Walnut Hill Ln - V470	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	120,400	-	120,400
Clearbrook Ln from Duxbury Dr to Cheswick St - V505	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	238,316	238,316	(0)	-	-	-	238,316

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Clearsprings Rd From Coit Rd To Sapling Way - V277	Street Reconstruction	2017 General Obligation Bond Program	11	11/14/22	-	-	-	-	473,965	-	473,965
Clearsprings Rd from Sapling Way to Waterfall Way - V584	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	119,425	-	-	119,425
Clearsprings Rd from Waterfall Way to Maham Rd - V686	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	125,075	-	-	125,075
Clearwater Dr from Angleton Pl to Westfield Dr - V405	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	210,953	210,953	(0)	-	-	-	210,953
Clearwater Dr from Westfield Dr to Stults Rd - V504	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	220,281	220,281	(0)	-	-	-	220,281
Clearwater Dr from Woodbrook Dr to Angleton Pl - V381	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	126,144	126,144	(0)	-	-	-	126,144
Cliff Creek Crossing Dr from Kirnwood Dr to Marvin D Love Serv E - V425	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	3,546	-	3,546	320,054	-	-	323,600
Cloister Dr - Estacado - Ashcreek N Of Mccosh To S Of Peavy - V003	Alley Petitions	2017 General Obligation Bond Program	9	5/1/22	12,980	12,980	0	73,020	-	-	86,000
Club Glen Dr from Whitehurst Dr to Arbor Trail Dr - V347	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	155,551	155,551	-	-	-	-	155,551
Club Manor Dr from S Hampton Rd to Club Wood Dr - V484	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	132,065	130,975	1,090	-	-	-	132,065
Club Terrace Dr S Hampton Rd to Club Wood Dr - V399	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	176,396	176,396	(0)	-	-	-	176,396
Cobb St From Cobb St To Adair St - V288	Street Reconstruction	2017 General Obligation Bond Program	14	11/13/22	4,915	4,915	-	-	105,390	-	110,305
Cochran Chapel Cir from Midway Rd to Cochran Chapel Cir - V339	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	140,000	244	139,756	-	-	-	140,000
Cockrell Hill - La Reunion to Singleton - U205	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	6	11/21/22	6,535,460	6,035,946	499,514	-	-	-	6,535,460
Cockrell Hill from Bronze Way to Bass Way - V885	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	311,875	-	-	311,875
Cockrell Hill from Davis to the City Limits - U206	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	Citywide	12/24/19	895,297	794,827	100,470	-	-	-	895,297
Cockrell Hill From La Reunion To Singleton - V136	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	6	9/10/21	-	-	-	1,900,000	-	-	1,900,000
Cole from Harvard to Lee - S332	Thoroughfares	2012 General Obligation Bond Program	14	9/30/20	457,905	109,750	348,156	-	-	-	457,905

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Cole St from N Riverfront Blvd to Slocum St - V380	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	327,331	327,331	0	-	-	-	327,331
Coleridge St from Easton Dd to Sasanqua Ln - V824	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	1,401,503	1,401,503
Collete At Tremont And Junius (Pilot Project) - VA24	Public/Private Development	2017 General Obligation Bond Program	14	9/30/20	-	-	-	85,750	-	-	85,750
Colorado Blvd.-Beckley Av. Area Sidewalk Enhancement - P791	Streetscape/Urban Design	2006 General Obligation Bond Program	1, 3	3/31/19	675,000	537,934	137,066	-	-	-	675,000
Columbia Ave/Main St from S Beacon St to Deep Ellum - VA12	Thoroughfares	2017 General Obligation Bond Program	2	9/30/21	369,806	369,806	0	-	-	3,880,195	4,250,001
Commerce from Good-Latimer to Hall - U733	Streetscape/Urban Design	2006 General Obligation Bond Program	Citywide	4/30/23	1,751,699	523,830	1,227,869	-	-	-	1,751,699
Commerce from Good-Latimer to Hall - U733	Streetscape/Urban Design	2012 General Obligation Bond Program	Citywide	4/30/23	-	733	(733)	-	-	-	-
Commerce St from East Side Ave to Benson St - V808	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	50,200	-	-	50,200
Commerce Street From Good Latimer To Exposition - VA16	Thoroughfares	2017 General Obligation Bond Program	2	5/1/22	31,038	1,399	29,639	1,423,958	-	8,245,000	9,699,996
Community - NW Hwy to Denton Rd - U247	Sidewalk Improvements	2006 General Obligation Bond Program	1, 10, 11	7/15/22	84,630	20,823	63,807	-	-	-	84,630
Community - Harry Hines to N.W. Hwy. - R803	Thoroughfares	2003 General Obligation Bond Program	6	7/15/22	839,635	279,169	560,466	-	-	-	839,635
Concho St from McCommas Blvd to Martel Ave - V393	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	104,546	104,546	(0)	-	-	-	104,546
Concho St from Monticello Ave to Mercedes Ave - V409	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	42,850	-	42,850
Concho St From Richmond Ave To Belmont Ave - V289	Street Reconstruction	2017 General Obligation Bond Program	14	11/12/22	49,896	49,896	0	-	343,366	-	393,262
Congress Ave from Reagan St to Throckmorton St - V616	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	73,589	73,681	(92)	-	-	-	73,589
Continental - Industrial to IH 35E - U783	Thoroughfares	2003 General Obligation Bond Program	6	9/30/19	142,201	79,825	62,376	-	-	-	142,201
Continental - Industrial to IH 35E - U783	Thoroughfares	2006 General Obligation Bond Program	6	9/30/19	5,940,552	5,895,774	44,778	-	-	-	5,940,552
Corinth St from S Hardwood St to S Cesar Chavez Blvd - V533	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	61,750	61,750	-	-	-	-	61,750

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Cortez Dr from Larga Dr to El Centro Dr - V498	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	158,891	158,891	-	-	-	-	158,891
Cortez Dr from Mixon Dr to Lenel Pl - V521	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	247,516	247,516	(0)	-	-	-	247,516
Cosgrove Dr from Merriman Pkwy to Tabor Dr - V728	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	182,450	-	182,450
Cotillion Dr from Ferguson Rd to Puerto Rico Dr - V710	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	72,625	-	72,625
Council District 1 Pedestrian Safety/Crosswalk Program - VA26	Public/Private Development	2017 General Obligation Bond Program	1	12/31/21	65,000	-	65,000	-	195,000	-	260,000
Council District 14 Pedestrian Safety/Crosswalk Program - VA21	Public/Private Development	2017 General Obligation Bond Program	14	12/31/21	-	-	-	150,000	-	-	150,000
Council District 5 Sidewalk Improvements V150	Sidewalk Improvements	2017 General Obligation Bond Program	5	11/28/21	599,953	21,788	578,165	-	-	-	599,953
Council District 8 Sidewalks - V169	Sidewalk Improvements	2017 General Obligation Bond Program	8	4/1/19	620,000	25,864	594,136	-	-	-	620,000
Council District 9 Sidewalks (Locations TBD) - V151	Sidewalk Improvements	2017 General Obligation Bond Program	9	6/8/23	476,776	476,776	-	-	-	-	476,776
Council District 9 traffic signals improvements - VA29	Public/Private Development	2017 General Obligation Bond Program	9	9/30/22	338,400	-	338,400	507,600	-	-	846,000
Country Brook Dr - S241	Alley Reconstruction	2012 General Obligation Bond Program	12	4/9/20	253,147	45,259	207,888	-	-	-	253,147
Country Creek Dr-Road Closure-Turn Around - VA23	Traffic Intersection Capacity and Safety Improvement	2017 General Obligation Bond Program	14	12/31/21	-	-	-	385,875	-	42,875	428,750
Covey Ct from Quail Run to End of Pavement - V576	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	100,000	-	100,000	-	-	-	100,000
Cragmont Ave from Abbott Ave to Glenwood Ave - V322	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	74,347	74,347	0	-	-	-	74,347
Creek Cove Dr from Great Trinity Forest Way to Ezekial Ave - V777	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	144,025	-	-	144,025
Creel Creek Cir from Creel Creek to End of Pavement - V575	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	44,275	-	-	44,275
Creel Creek Dr from Creel Creek Cir to Springwater Dr - V445	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	35,825	-	-	35,825
Creel Creek Dr from Mercer Dr to Creel Creek Cir - V634	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	117,575	-	-	117,575

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Crenshaw Dr From Cushing Dr To Old Seagoville Rd - S418	Street Petitions	2012 General Obligation Bond Program	5	11/5/20	854,681	551,047	303,635	-	-	-	854,681
Cricket Dr from S Trego St to S Pleasant Woods Dr - V453	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	1,646	-	1,646	-	-	-	1,646
Critical Bridges - V131	Bridge Repair and Modification	2017 General Obligation Bond Program	1, 3, 4	6/30/22	-	334	(334)	6,129,265	-	-	6,129,265
Critical Bridges- Camp Wisdom Road over Ricketts Creek Bridg - VA33	Bridge Repair and Modification	2017 General Obligation Bond Program			93,980	93,980	-	-	-	-	93,980
Critical Bridges- Maple Avenue Bridge over Turtle Creek Brid - VA30	Bridge Repair and Modification	2017 General Obligation Bond Program			66,110	66,110	-	-	-	-	66,110
Critical Bridges- Marsalis Ave over Five Mile Creek - VA34	Bridge Repair and Modification	2017 General Obligation Bond Program	4		201,938	-	201,938	305,000	-	-	506,938
Critical Bridges- Marsalis Avenue over Cedar Creek-Dallas Zoo VA35	Bridge Repair and Modification	2017 General Obligation Bond Program			25,500	25,500	-	-	-	-	25,500
Critical Bridges- Marsh Lane over Furneaux Creek Bridge Repa - VA32	Bridge Repair and Modification	2017 General Obligation Bond Program			12,000	12,000	-	-	-	-	12,000
Critical Bridges- Second Ave over White Rock Creek Bridge - VA31	Bridge Repair and Modification	2017 General Obligation Bond Program	9		-	-	-	210,000	-	-	210,000
Critical Bridges- W- Red Bird Lane over Woody Branch Creek - VA36	Bridge Repair and Modification	2017 General Obligation Bond Program			256,637	256,637	0	-	-	-	256,637
Cromwell Dr from Whirlaway Rd to Flaxley Dr - V685	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	265,750	-	265,750
Crossman Ave From Pueblo St To Nomas St - V733	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	57,590	-	57,590	-	-	-	57,590
Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19	Thoroughfares	2017 General Obligation Bond Program	8	5/1/22	433,973	433,973	(0)	-	-	3,725,841	4,159,814
Crownover Ct from Genstar Ln to End of Pavement - V228	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	88,504	73,885	14,619	-	759,965	-	848,469
Currin Dr From Pebbledowne Dr To End Of Pavement - V278	Street Reconstruction	2017 General Obligation Bond Program	11	8/20/22	33,996	26,384	7,612	-	150,893	-	184,889
Currin Dr from St Michaels Dr to Pebbledowne Dr - V223	Street Reconstruction	2017 General Obligation Bond Program	11	8/20/22	80,951	69,091	11,860	-	728,560	-	809,511

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Cypress Hills Dr from Fox Trl to Black Berry Ln - V446	Street Resurfacing	2017 General Obligation Bond Program	11	3/21/19	135,413	135,413	0	-	-	-	135,413
Cypress Hills Dr. from Black Berry Ln to La Cosa Dr. - V337	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	17,696	17,696	0	-	-	-	17,696
Dale Glade Dr from E Shore Dr to N St Augustine Dr - V781	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	170,000	170,000	-	-	-	-	170,000
Dallas County 2006 Call for Projects - U208	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	9	9/30/19	1,141,295	909,612	231,683	-	-	-	1,141,295
Danville Dr from Holcomb Rd to Oak Hill Cir - V654	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	131,835	131,835	(0)	-	-	-	131,835
Dart Ave from Woodmont Dr to Bissonet Ave - V535	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	130,975	130,975	-	-	-	-	130,975
Davenport Rd From Winding Creek Rd To Creek Bend Rd - V312	Thoroughfares	2017 General Obligation Bond Program	12	7/3/22	77,676	61,520	16,156	-	699,085	-	776,761
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2003 General Obligation Bond Program	1, 2, 6	3/27/23	1,381,052	-	1,381,052	-	-	-	1,381,052
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	1, 2, 6	3/27/23	3,909,282	322,279	3,587,003	-	-	-	3,909,282
Davis Street From Beckley To Hampton - S405	Complete Streets	2012 General Obligation Bond Program	1	3/17/20	1,728,582	1,685,885	42,697	-	-	-	1,728,582
Davis Street From Beckley To Hampton - S405	Complete Streets	Other GO CIP - Non-Debt	1	3/17/20	840,000	283,993	556,008	-	-	-	840,000
Davis Street from Cockrell Hill to Clinton Ave - V135	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	1, 3	4/6/23	1,375,320	1,375,320	(0)	-	2,624,680	-	4,000,000
Dawn Dr from Gus Thomasson Rd to Thale Dr - V636	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	127,425	-	-	127,425
Daytonia Ave from Sanford Ave to Tavaros Ave - V740	Street Resurfacing	2017 General Obligation Bond Program	9	3/26/19	71,325	71,325	0	-	-	-	71,325
Debbe Dr from Briarnoll Dr to Carrollwood Dr - V330	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	47,813	47,813	(0)	-	-	-	47,813
Debbe Dr from Judi St to Meandering Way - V497	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	137,646	137,646	0	-	-	-	137,646
Debbe Dr from Meandering Way to Briarnoll Dr - V483	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	135,881	135,881	0	-	-	-	135,881
Deepwood St from Carter Rd to Western Hills Dr - V629	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	182,925	-	-	182,925

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Deermont Trl from Brentridge Dr to Whispering Hills Dr - V467	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	146,735	146,735	(0)	-	-	-	146,735
Delano Pl from N Haskell Ave to N Peak St - V721	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/20	-	-	-	87,275	-	-	87,275
Denton Drive Phase 1 [Walnut Hill To Royal] - S400	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	6	1/23/20	2,824,906	2,823,907	999	-	-	-	2,824,906
Desdemona Dr from Barnes Bridge Rd to Houslev Dr - V667	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	75,450	-	75,450
Diceman Dr from Sanford Ave to Tavaros Ave - V756	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	85,550	-	85,550
Dirk St. - Alley South Of Martel Ave. To Martel Ave. [St] - V187	Street Petitions	2017 General Obligation Bond Program	14	11/4/22	22,440	22,440	0	123,560	-	-	146,000
Dixie Ln from Ash Creek Dr to Mariposa Dr - V790	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	688,650	688,650
Dolores way from McKissick Ln to Indian Ridge Trl - V501	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	96,750	96,750	-	-	-	-	96,750
Dolphin Road from Haskell to Spring - V139	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	7	9/10/21	-	-	-	2,000,000	-	-	2,000,000
Donnybrook Ln From N Prairie Creek Rd To Riverway Dr - V254	Street Reconstruction	2017 General Obligation Bond Program	5	7/9/22	65,720	49,277	16,443	-	591,480	-	657,200
Dorrington Dr from Ferguson Rd to Telegraph Ave - V424	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	319,573	319,573	(0)	-	-	-	319,573
Douglas Ave from Herschel Ave to Prescott Ave - V734	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	51,425	-	51,425
Douglas Ave from Luther Ln to W Northwest Hwy - V912	Street Resurfacing	2017 General Obligation Bond Program	13	12/1/18	529,247	529,247	(0)	-	-	-	529,247
Douglas Ave from Newton Ave to Wycliff Ave - V825	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	42,075	-	42,075
Douglas Ave from Wycliff Ave to Herschel Ave - V815	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	51,125	-	51,125
Dove Brook Cir from Stone Canyon Rd to End of Pavement - V587	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	64,075	-	-	64,075
Dove Creek Way From Myrtlewood Drive To Swansee Street - V245	Street Reconstruction	2017 General Obligation Bond Program	3	7/17/22	112,723	112,723	(0)	-	1,192,582	-	1,305,305

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Dove Meadow Dr from Whitehurst Dr to Middle Glen Dr - V442	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	192,732	192,732	-	-	-	-	192,732
Driskell St from Colonial Ave To S Central Ser Rd - V160	Sidewalk Improvements	2017 General Obligation Bond Program			53,618	53,618	(0)	-	-	-	53,618
E 7Th St From N Beckley Ave To N Crawford St - V610	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	58,859	58,859	0	-	-	-	58,859
E Colorado Blvd from Zang to N Marsalis Ave - V883	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	255,877	255,347	530	-	-	-	255,877
E Corning Ave From Arizona To S Marsalis Ave - V249	Street Reconstruction	2017 General Obligation Bond Program	4	9/8/22	90,560	87,334	3,226	-	855,450	-	946,010
E Davis St From Beckley Ave To Patton Ave - V303	Thoroughfares	2017 General Obligation Bond Program	1	6/21/22	116,279	90,729	25,550	-	1,046,514	-	1,162,793
E Jerden Ln from Rockwood St to Cumberland St - V335	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/18	22,557	22,519	38	-	-	-	22,557
E Kiest Blvd from Kellogg Ave to Bonnie View Rd - V896	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/18	1,025,770	1,025,770	(0)	-	-	-	1,025,770
E Mockingbird Ln from Hillside Dr to Yosemite Ln - V866	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	217,119	217,119	-	-	-	-	217,119
E Mockingbird Ln from Yosemite Ln to Williamson Rd - V861	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	400,529	400,248	281	-	-	-	400,529
E Oakenwald St to Plowman Ave to N Zang Blvd - V516	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	99,025	99,025	-	-	-	-	99,025
E Overton Rd From S Marsalis Ave To S Ewing - V305	Thoroughfares	2017 General Obligation Bond Program	4	8/27/22	153,112	114,758	38,354	-	1,378,009	-	1,531,121
E Pentagon Pkwy from Veterans Dr to End of Pavement - V857	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	189,679	-	189,679	-	-	-	189,679
Earthwind Dr Campbell Rd - S249	Alley Reconstruction	2012 General Obligation Bond Program	12	10/30/19	707,030	706,592	438	-	-	-	707,030
East Side Ave from S Haskell Ave to S Peak St - V725	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	102,550	-	-	102,550
Easton Rd from Garland Rd to San Felipe Dr - V966	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	355,766	-	355,766	-	-	-	355,766
Easton Rd from Hermosa Dr to Gus Thomasson Rd - V884	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	120,802	13,237	107,565	-	-	-	120,802
Easton Rd from Losa Dr to Hermosa Dr - V882	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	203,851	-	203,851	-	-	-	203,851
Easton Rd from San Felipe Dr to Losa Dr - V873	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	100,000	-	-	100,000

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Echo Valley Dr from Loma Vista Dr to Raeford Dr - V369	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	50,833	-	50,833	-	-	-	50,833
Echo Valley Dr from Raeford Dr to Whitehurst Dr - V558	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	168,893	-	168,893	-	-	-	168,893
Edd Rd From Seagoville To Garden Grove (Design and ROW only) - VA20	Thoroughfares	2017 General Obligation Bond Program	8	5/1/22	281,903	281,903	0	-	-	468,097	750,000
Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279	Street Reconstruction	2017 General Obligation Bond Program	11	11/14/22	40,642	40,642	(0)	-	315,741	-	356,383
Edgedale Dr From Silverdale Dr To Racine Dr - V434	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	39,025	39,025	-	-	-	-	39,025
Edgefield And Windomere-12Th To Wentworth [Alley] - V001	Alley Petitions	2017 General Obligation Bond Program	1	5/3/22	20,693	20,693	(0)	193,307	-	-	214,000
Edison St from Slocum St to Hi Line Dr - V441	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	352,073	352,073	0	-	-	-	352,073
Edwards Cir from S Polk St to Savoy St - V386	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/18	96,326	96,326	0	-	-	-	96,326
Egyptian Dr from McKissick Ln to Indian Ridge Trl - V418	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	83,475	83,475	-	-	-	-	83,475
Elderleaf Dr from End of Pavement to Elder Oaks Ln - V359	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	117,355	116,847	508	-	-	-	117,355
Elderoaks from W. Camp Wisdom Rd to S. Hampton Rd - V477	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	118,075	108,474	9,601	-	-	-	118,075
Elderoaks Pl from End of Pavement to Elderoaks Lane - V357	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	169,350	169,349	1	-	-	-	169,350
Eldorado Ave from Elsbeth Ave to N Beckley Ave - V779	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	155,630	155,630	0	-	-	-	155,630
Elihu St from End of Pavement to JB Jackson Jr Blvd - V444	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	88,925	88,925	-	-	-	-	88,925
Ella Ave from Ezekial Ave to Alcorn Ave - V334	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	165,703	460	165,243	-	-	-	165,703
Elmwood Area Street Lighting - V174	Street and Alley Improvements	2017 General Obligation Bond Program	1	12/31/21	500,000	-	500,000	-	-	-	500,000
Elsie Faye Heggins St from S Central Expy to S Malcolm X Blv - V856	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/18	763,265	763,264	1	-	-	-	763,265
Elsie Faye Heggins St from S Malcolm X Blvd to Meadow St - V852	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/18	108,442	108,324	118	-	-	-	108,442

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Emmett St from S Westmoreland Rd to S Ravinia Rd - V485	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	255,980	202,400	53,580	-	-	-	255,980
Enchanted Ln from Breakwood Dr to Urban Crest Rd - V776	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	263,575	-	-	263,575
Enderly Pl from Banting Way to Samuell Blvd - V810	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	79,275	-	79,275
Engle Ave from S Waverly Dr to Clearview Cir - V343	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/18	188,750	188,750	(0)	-	-	-	188,750
Esmalda Dr from Toronto St to Nomas St - V338	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	87,900	87,900	-	-	-	-	87,900
Estacado Dr from Coldwater Cir to Ash Creek Dr - V757	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	152,775	-	152,775
Everglade Rd From N Jim Miller Rd To Symphony Lane - V161	Sidewalk Improvements	2017 General Obligation Bond Program	7	9/10/18	60,153	48,596	11,557	-	-	-	60,153
Ewing Ave. From I35 E To Clarendon - VA15	Public/Private Development	2017 General Obligation Bond Program	4	3/28/24	861,023	862,695	(1,672)	-	-	5,735,975	6,596,998
Exeter Ave from Sunnysvale St to Tacoma St - V574	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	138,876	138,875	1	-	-	-	138,876
Fabrication St from Topeka Ave to Sylvan Ave - V370	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	37,400	37,400	-	-	-	-	37,400
Faircrest Dr from A11639 to Ferndale Rd - V714	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	86,175	-	86,175
Fairhaven Ln from McCutcheon Ln to Blanton St - V537	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	1,234	-	1,234	349,041	-	-	350,275
Fairmount St from Shelby Ave to Reagan St - V388	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	7,586	4,981	2,605	-	-	-	7,586
Fallon Pl from Hazelhurst Ln to Hazelhurst Ln - V822	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	141,200	-	141,200
Falls Dr from S Cockrell Hill Rd to Andrews St - V440	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	169,259	120,150	49,109	-	-	-	169,259
Fellows Ln from Carbondale St to Hull Ave - V162	Sidewalk Improvements	2017 General Obligation Bond Program			25,688	6,520	19,168	-	-	-	25,688
Fellows Ln From Saipan St To End Of Pavement - VA03	Target Neighborhood	2017 General Obligation Bond Program	7	7/17/22	70,517	67,507	3,010	-	-	492,751	563,268
Fenchurch Rd from Buxhill Dr to Lanshire Dr - V637	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	118,061	118,061	0	-	-	-	118,061

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Fenchurch Rd from Fitzroy Dr to Shadydale Ln - V472	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	60,122	60,122	0	-	-	-	60,122
Fenchurch Rd from Shadydale Ln to Buxhill Dr - V523	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	58,962	58,962	0	-	-	-	58,962
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	Streetscape/Urban Design	2017 General Obligation Bond Program	7	6/8/21	78,371	78,435	(64)	-	671,629	-	750,000
Ferguson Rd From Oates Dr To Lakeland Dr - V987	Streetscape/Urban Design	2017 General Obligation Bond Program	7	6/8/21	112,496	107,521	4,975	-	408,754	-	521,250
Ferguson Rd Sidewalk Imp From Rocky Glen To Gray Cliff - V163	Sidewalk Improvements	2017 General Obligation Bond Program	7	11/14/20	245,000	245,000	-	-	-	-	245,000
Fernald Ave from Dixfield Dr to Lochwood Blvd - V724	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	255,125	-	255,125
Fernald Ave from Yeager Dr to Holt Dr - V750	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	152,400	-	152,400
Ferndale Ave from S Edgefield Ave to S Clinton Ave - V546	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	149,205	108,350	40,855	-	-	-	149,205
Fernheath Ln From South Beltline Rd To Dead End - S420	Street Petitions	2012 General Obligation Bond Program	8	12/31/21	1,285,699	106,738	1,178,961	-	-	-	1,285,699
Ferris Branch Blvd from Whitehurst Dr to W Ferris Branch Blvd - V367	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	175,582	175,582	-	-	-	-	175,582
Ferris Creek Ln from Chimney Hill Ln to End of Pavement - V363	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	145,809	145,809	(0)	-	-	-	145,809
Fillmore Dr from Empire Central to Register Ave - V195	Street Reconstruction	2017 General Obligation Bond Program	2	6/24/21	137,386	116,691	20,695	1,208,560	-	-	1,345,946
Firebird Dr from Postglen Dr to Troyglen Dr - V471	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	106,126	106,125	1	-	-	-	106,126
Fitzroy Dr from Audelia Rd to Fenchurch Rd - V744	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	98,510	98,510	0	-	-	-	98,510
Flanary Ln from Garlinghouse Ln to Amador Ave - V666	Street Resurfacing	2017 General Obligation Bond Program	12	2/7/19	114,719	114,719	(0)	-	-	-	114,719
Fordham From Bonnie View To Illinois - S312	Street Reconstruction	2012 General Obligation Bond Program	4	12/20/19	2,123,627	2,130,519	(6,892)	-	-	-	2,123,627
Forest Ct from End of Pavement to Forest Ln - V793	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	88,825	-	-	88,825
Forest Lane From Cromwell To March Resurfacing Project - V981	Street Resurfacing	2017 General Obligation Bond Program	6, 13	9/30/18	643,577	641,446	2,131	-	-	-	643,577

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Forest Ln from Grissom Ln to Josey Ln - V955	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	654,856	654,856	0	-	-	-	654,856
Fort Worth Ave from Bahama Dr to W Colorado Blvd - V858	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/20	-	-	-	638,000	-	-	638,000
Fort Worth Ave From Sylvan To West Commerce - P838	Thoroughfares	2006 General Obligation Bond Program	Citywide	10/2/20	2,266,189	2,285,441	(19,252)	-	-	-	2,266,189
Frankford (South Side) from Dickerson St to Coit Rd - V147	Sidewalk Improvements	2017 General Obligation Bond Program			100,000	100,000	-	-	-	-	100,000
Frankford Rd (Wb Lane Only) from City Limit to Appleridge Dr - V295	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	135,326	108,316	27,010	-	1,217,936	-	1,353,262
Frankford Rd From Frankford Rd To Aramis Ln - V283	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	38,508	31,700	6,808	-	343,368	-	381,876
Frankford Rd from Hillcrest Rd to Coit Rd - V933	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/21	-	-	-	-	1,604,875	-	1,604,875
Frankford Rd from Preston Rd to Hillcrest Rd - V928	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/21	-	-	-	-	1,314,400	-	1,314,400
French Settlement Rd from La Reunion Pkwy to Norwich St - V850	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	69,642	-	69,642	-	-	-	69,642
FY18 Street and Alley Improvement Projects - W222	Street Reconstruction	Other GO CIP - Non-Debt	Citywide	9/30/20	40,800,746	38,168,352	2,632,394	20,400,373	20,400,373	20,400,373	102,001,865
Galena St from Norwood Dr to Fenwick Dr - V705	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	129,250	-	129,250
Galloway Ave From Fernwood Ave To S Denley Dr - V250	Street Reconstruction	2017 General Obligation Bond Program	4	5/1/22	95,341	98,108	(2,767)	-	844,485	-	939,826
Gardenia Pl from Gardenia Dr to Gardenia Dr - V758	Street Resurfacing	2017 General Obligation Bond Program	9	6/1/18	53,878	53,878	1	-	-	-	53,878
Gardenview Dr From Alto Garden Dr To Loma Garden Av - S421	Street Petitions	2012 General Obligation Bond Program	5	11/24/19	782,704	711,798	70,907	-	-	-	782,704
Garland/Gaston/East Grand Intersection Safety Improvements - V132	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	2, 9, 14	9/30/22	106,429	106,437	(8)	-	883,571	110,000	1,100,000
Gaston Pkwy from Old Gate Ln to Knob Oak Dr - V844	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	918,794	918,794
Gatewood Pl from End of Pavement to Jupiter Rd - V845	Street Resurfacing	2017 General Obligation Bond Program	9	6/30/18	24,783	24,783	(0)	-	-	-	24,783
Geraldine Dr From Kendale Dr To Lombardy Ln - V257	Street Reconstruction	2017 General Obligation Bond Program	6	7/17/22	85,185	79,236	5,949	-	766,662	-	851,847

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Gilbert Ave from Knight St to Douglas Ave - V645	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	64,200	-	64,200
Gilbert Ave From Oak Lawn Ave To Reagan St - V290	Street Reconstruction	2017 General Obligation Bond Program	14	11/13/22	48,636	48,636	0	-	377,040	-	425,676
Ginger Ave. - Dacki Ave. To Goldie Ave.-Brandon St. [Street] - V182	Street Petitions	2017 General Obligation Bond Program	3	7/17/22	189,506	189,506	-	1,779,494	-	-	1,969,000
Gladeside Ct from Gladeside Ct to Preston Trail Dr - V656	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	80,125	-	-	80,125
Glen Springs Cir from End of Pavement to Glen Springs Dr - V580	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	55,840	-	55,840	-	-	-	55,840
Glen Springs Dr from Glen Springs Cir to Whitehurst Dr - V457	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	71,310	-	71,310	-	-	-	71,310
Glen Springs Dr from Robin Meadow Dr to Glen Springs Cir - V608	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	82,251	-	82,251	-	-	-	82,251
Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004	Alley Petitions	2017 General Obligation Bond Program	13	11/6/22	20,117	20,117	0	41,883	-	-	62,000
Golden Hills Dr from Bellcrest Dr to Bishop College Dr - V530	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	165,325	165,325	-	-	-	-	165,325
Gooch St from S Lancaster Rd to Tracy Rd Block - S602	Thoroughfares	2012 General Obligation Bond Program	8	1/16/22	1,303,743	217,968	1,085,775	-	-	-	1,303,743
Gooding Dr from Killion Dr to Merrell Rd - V627	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	190,475	-	190,475
Goodnight - Joe Field to Royal - U788	Thoroughfares	2006 General Obligation Bond Program	Citywide	5/12/20	5,152,599	5,037,418	115,180	-	-	-	5,152,599
Goodnight - Royal to North of Harcourt - U787	Thoroughfares	2006 General Obligation Bond Program	Citywide	7/26/20	3,556,434	2,773,235	783,199	-	-	-	3,556,434
Goodwin Ave from Laneri Ave to Glencoe St - V232	Street Reconstruction	2017 General Obligation Bond Program	14	10/18/22	62,297	60,424	1,873	-	560,671	-	622,968
Gould St from McKee St to Beaumont St - V604	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	40,500	-	-	40,500
Grand From R.B. Cullum To Good Latimer - S406	Complete Streets	2012 General Obligation Bond Program	7	7/18/19	682,475	680,782	1,693	-	-	-	682,475
Grandview Ave from Lindsley Ave to Santa Fe Ave - V356	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	234,135	234,135	-	-	-	-	234,135

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Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246	Street Reconstruction	2017 General Obligation Bond Program	3	7/17/22	123,101	67,182	55,919	-	789,108	-	912,209
Gray Wolf Trl Bentwood Trl - S254	Alley Reconstruction	2012 General Obligation Bond Program	12	5/12/20	170,141	40,498	129,643	-	-	-	170,141
Greater Casa View Area Streetscape Improvements - W053	Streetscape/Urban Design	2003 General Obligation Bond Program	1	12/30/18	2,250,000	1,921,954	328,046	-	-	-	2,250,000
Greater Casa View Area Streetscape Improvements - W053	Streetscape/Urban Design	2012 General Obligation Bond Program	1	12/30/18	2,078,480	2,067,855	10,625	-	-	-	2,078,480
Green Oaks Cir from Greenville Ave to End of Pavement - V360	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	163,268	163,268	-	-	-	-	163,268
Greenhaven Dr from Antoinette St to CF Hawn Serv S - V426	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	220,240	-	220,240	-	-	-	220,240
Greenhollow Ln From Coit Rd To Sapling Way - V280	Street Reconstruction	2017 General Obligation Bond Program	11	11/14/22	-	-	-	-	469,004	-	469,004
Greenspan Ave from W Millet Dr to W Camp Wisdom Rd - V465	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	2,755	594	2,161	523,045	-	-	525,800
Greentree Ln from Greenbrook Ln to W Circle Dr - V814	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	702,340	702,340
Greentree Ln.-Rockway Dr. - Fisher Rd. To Westbrook - Fisher - V173	Sidewalk Petition	2017 General Obligation Bond Program	9	11/17/20	122,000	122,000	-	-	-	-	122,000
Greenwich Ln from Hampstead Ln to Forest Ln - V780	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	118,175	-	-	118,175
Grissom Ln from Royal Ln to Nova Dr - V794	Street Resurfacing	2017 General Obligation Bond Program	6	1/1/19	702,402	702,402	(0)	-	-	-	702,402
Gross Rd from N Buckner Blvd to Peavy Rd - V800	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	240,725	-	240,725
Groeway Dr from Kirnwood Dr to Cleardale Dr - V760	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	99,375	-	-	99,375
Gus Thomasson Rd from Dawn Dr to Desdemona Dr - V937	Street Resurfacing	2017 General Obligation Bond Program	9	9/20/20	-	-	-	66,000	-	-	66,000
Gus Thomasson Rd from Easton Rd to Sylvia Dr - V893	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	266,050	-	-	266,050
Gus Thomasson Rd from Libby Ln to Maylee Blvd - V878	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	140,675	-	-	140,675
Gus Thomasson Rd from Materhorn Dr to Libby Ln - V909	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	183,650	-	-	183,650

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Gus Thomasson Rd from Sylvania Dr to Dawn Dr - V897	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	65,775	-	-	65,775
Haas Dr from 51st St to Dahlia Dr - V618	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	379,426	-	379,426	-	-	-	379,426
Haines Ave From W. Colorado Blvd To W. Greenbriar Ln - V236	Street Reconstruction	2017 General Obligation Bond Program	1	10/19/21	202,142	202,142	0	-	1,335,846	-	1,537,988
Halifax St from Cash Rd to Pulaski St - V206	Street Reconstruction	2017 General Obligation Bond Program	6	7/21/22	105,668	84,256	21,412	-	951,014	-	1,056,682
Hambrick Rd from Champa Dr to Northlake Dr - V614	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	93,200	-	-	93,200
Hampton Rd [S] From Crow Creek Dr To North Of W. Ledbetter D - S313	Street Reconstruction	2006 General Obligation Bond Program	4	5/7/21	3,000	2,748	252	-	-	-	3,000
Hampton Rd [S] From Crow Creek Dr To North Of W. Ledbetter D - S313	Street Reconstruction	2012 General Obligation Bond Program	4	5/7/21	2,069,997	2,069,597	400	-	-	-	2,069,997
Happy Canyon Dr from Baraboo Dr to Park Manor Dr - V560	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	241,775	241,775	-	-	-	-	241,775
Haraby Ct from Preston Trail Dr to End of Pavement - V644	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	60,525	-	-	60,525
Hargrove Dr From Oradell Ln To Webb Chapel Ext - V671	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	57,075	-	57,075	92,850	-	-	149,925
Harlandale Ave. - Ohio Ave. To Illinois Ave. [Street] - V183	Street Petitions	2017 General Obligation Bond Program	4	9/7/22	66,217	66,217	0	472,783	-	-	539,000
Harmony Ln from Singing Hills Dr to Lazy River Dr - V559	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	197,450	197,450	-	-	-	-	197,450
Harry Hines Blvd from Moody St to N Field St - V964	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	321,150	-	321,150
Hartsdale Dr from Forth Worth Ave to W Colorado Blvd - V455	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	158,800	158,800	-	-	-	-	158,800
Harvest Hill Rd from Spurling Dr to Preston Rd - V849	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	321,940	321,940	0	-	-	-	321,940
Hatcher - Haskell To Indus - L194	Intergovernmental Partnership Projects	2003 General Obligation Bond Program	7	2/7/23	189,594	13,795	175,799	-	-	-	189,594
Hatcher - Haskell To Indus - L194	Intergovernmental Partnership Projects	Other GO CIP - Non-Debt	7	2/7/23	368,454	408,040	(39,586)	-	-	-	368,454
Hatcher Ave Dolphin Rd T - N073	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	7	2/7/23	339,386	350,027	(10,641)	-	-	-	339,386

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Haverford Dr from Bucknell Dr to Trammel Dr - V716	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	138,975	-	138,975
Haverford Dr from Trammel Dr to Middlebury Dr - V745	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	113,750	-	113,750
Hawthorne Ave from Bowser Ave to Holland Ave - V410	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	68,909	-	68,909	-	-	-	68,909
Hawthorne Ave from Hartford St to Cedar Springs Rd - V513	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	111,644	111,644	-	-	-	-	111,644
Hay St From Ring St To End Of Pavement - V239	Street Reconstruction	2017 General Obligation Bond Program	2	7/17/22	26,958	26,958	(0)	25,000	128,468	-	180,426
Haymeadow Dr from Coit Rd to Spring Valley Rd - V464	Street Resurfacing	2017 General Obligation Bond Program	11	2/15/19	417,380	416,921	459	-	-	-	417,380
Hazelhurst Ln from Ashbrook Rd to Fallon Pl - V718	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	75,475	-	-	75,475
Hazelhurst Ln from Hovenkamp Dr to Marview Ln - V835	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	77,925	-	77,925
Hedgeapple Dr from Desert Willow Dr to Buckingham Rd - V336	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	81,050	-	81,050	-	-	-	81,050
Hendricks Ave from Fernwood Ave to Cedar Haven Ave - V326	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	69,075	69,075	-	-	-	-	69,075
Hendricks from Denley to Moore - S603	Target Neighborhood	2012 General Obligation Bond Program	4	5/16/21	559,015	505,433	53,582	-	-	-	559,015
Henry St from Commerce St to Canton St - V547	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	83,246	83,246	-	-	-	-	83,246
Hickory Hill Dr from Golden Creek Rd to End of Pavement - V479	Street Resurfacing	2017 General Obligation Bond Program	11	3/26/19	133,497	133,497	0	-	-	-	133,497
Highland Hills Dr from Bonnie View Rd to Simpson Stuart Rd - V739	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	354,771	-	354,771	-	-	-	354,771
Highland Rd from Ferguson to N of Entrance to Primrose - S611	Thoroughfares	2012 General Obligation Bond Program	9	8/31/21	1,244,455	282,988	961,467	-	-	-	1,244,455
Highland Rd from Ferguson to N of Entrance to Primrose - S611	Thoroughfares	Other GO CIP - Non-Debt	9	8/31/21	783,357	-	783,357	-	-	-	783,357
Highland Woods Cir from Highland Woods Dr to End of Pavement - V622	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	43,525	-	-	43,525

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Hillbrook St from South Ridge Dr to North Ridge Dr - V549	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	59,775	59,775	0	-	-	-	59,775
Hillburn Dr from Bruton Rd to Ravehill Ln - V350	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	170,278	170,278	(0)	-	-	-	170,278
Hillburn Dr from Umphress Rd to Tillman St - V578	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	217,496	190,181	27,315	-	-	-	217,496
Hillcrest Rd from McCallum Blvd to Riseden Dr - V965	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/22	-	-	-	-	-	980,039	980,039
Hillcrest Rd from Park Ln to Walnut Hill Ln - V880	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/20	-	-	-	731,875	-	-	731,875
Hillcrest Rd Blue Mesa Dr - S257	Alley Reconstruction	2012 General Obligation Bond Program	12	9/30/19	233,034	235,429	(2,395)	-	-	-	233,034
Hilton Head Dr Harbor Town Dr - S261	Alley Reconstruction	2012 General Obligation Bond Program	12	5/12/20	181,791	33,967	147,825	-	-	-	181,791
Hilton Head Dr River Hill Cir - S260	Alley Reconstruction	2012 General Obligation Bond Program	12	5/12/20	160,542	32,437	128,104	-	-	-	160,542
Hodde St from Woodmont Dr to N Jim Miller Rd - V204	Street Reconstruction	2017 General Obligation Bond Program	5	7/17/22	163,043	-	163,043	81,522	1,385,867	-	1,630,432
Holcomb Rd from Eden Valley Ln to Files St - V607	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	215,625	215,625	-	-	-	-	215,625
Holland Ave from Douglas Ave to Wycliff Ave - V564	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	78,275	-	-	78,275
Holland Ave from Turtle Creek Blvd to Bowser Ave - V836	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	77,550	-	77,550
Holly Hill from Phoenix to Pineland - S604	Target Neighborhood	2012 General Obligation Bond Program	13	10/10/21	857,200	165,923	691,277	-	-	-	857,200
Holt Dr from Strand St to Dorchester Dr - V755	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	39,150	-	39,150
Hord Ave. - Moler St. To Brandon St. [Street] - V181	Street Petitions	2017 General Obligation Bond Program	3	7/17/22	104,968	104,968	-	745,032	-	-	850,000
Housley Dr from Desdemona Dr to Housley Dr - V737	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	124,514	124,514	0	-	-	-	124,514
Housley Dr from Housley Dr to Joaquin Dr - V438	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	121,275	121,275	0	-	-	-	121,275
Houston Street Viaduct S389	Bridge Repair and Modification	2012 General Obligation Bond Program	1, 2	11/30/19	14,398,140	14,375,114	23,026	-	-	-	14,398,140
Hughes Lane from Churchill Way to Lafayette Way - S605	Target Neighborhood	2012 General Obligation Bond Program	11	10/10/21	814,301	177,046	637,254	-	-	-	814,301

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Hughes Ln from Wilderness Ct to Preston Rd - V224	Street Reconstruction	2017 General Obligation Bond Program	11	11/13/22	95,183	95,183	(0)	-	829,925	-	925,108
Hunnicut Rd from Highland Rd to Dorrington Dr - V731	Street Resurfacing	2017 General Obligation Bond Program	7		450,525	450,525	-	450,525	-	-	901,050
Hymie Circle from Glengreen Dr to Shayna Dr - V437	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	153,440	-	153,440	-	-	-	153,440
I-30 Signature Design - P658	Bridge Repair and Modification	2006 General Obligation Bond Program	1, 6	6/30/22	5,520,896	5,478,118	42,778	-	-	-	5,520,896
Illinois Ave from Oriol Ave to Brookhaven - V765	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	106,881	-	106,881	-	-	-	106,881
Imperial St From Bertrand Ave To Lagow St - S436	Street Reconstruction	2012 General Obligation Bond Program	7	1/18/21	652,751	46,890	605,861	-	-	-	652,751
Inca Dr from Eastgate Cir to Horizon Dr - V503	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	214,450	214,450	-	-	-	-	214,450
Jb Jackson From Grand To Mlk - S437	Street Reconstruction	2006 General Obligation Bond Program	7	12/30/19	775,507	730,259	45,248	-	-	-	775,507
Jb Jackson From Grand To Mlk - S437	Street Reconstruction	2012 General Obligation Bond Program	7	12/30/19	1,119,517	1,124,317	(4,800)	-	-	-	1,119,517
Jefferson Blvd From Adams Ave To Polk St - V988	Streetscape/Urban Design	2017 General Obligation Bond Program	1	8/22/22	100,717	100,717	(0)	-	899,283	-	1,000,000
Jefferson Blvd From Crawford To Van Buren S395	Complete Streets	2012 General Obligation Bond Program	1	6/30/18	2,422,801	2,422,091	710	-	-	-	2,422,801
Jefferson Complete Street Project - LED Median Street Lights - W205	Streetscape/Urban Design	2006 General Obligation Bond Program		9/30/19	50,000	-	50,000	-	-	-	50,000
Jefferson-Twelfth Connector Lane Diet-Removal - V990	Target Neighborhood	2017 General Obligation Bond Program	1	7/17/22	204,325	204,325	(0)	-	1,795,675	-	2,000,000
Jeffries St. - Tanner St. To Warren Ave. [Sidewalk] - V172	Sidewalk Petition	2017 General Obligation Bond Program			36,978	17,957	19,021	-	-	-	36,978
Jennie Lee Cir from Jennie Lee Ln to End of Pavement - V331	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	69,412	460	68,952	-	-	-	69,412
Jennie Lee Ln from N Prairie Creek Rd to Cypress Ave - V600	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	252,850	-	-	252,850
Jennie Lee Ln from N St Augustine Dr to A7014 - V902	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	247,132	-	247,132	-	-	-	247,132
Joaquin Dr from Housley Dr to San Francisco Dr - V482	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	147,559	147,559	0	-	-	-	147,559

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Joyce Way from Thackery St to Hillcrest Rd - V230	Street Reconstruction	2017 General Obligation Bond Program	13	11/1/22	80,956	68,311	12,645	-	771,718	-	852,674
Jubilee Trl from Webb Chapel Rd to Marsh Ln - V344	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	910,643	910,643	(0)	-	-	-	910,643
Judge Dupree Dr from Gentle River Dr to Silverhill Dr - V562	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	105,626	105,625	1	-	-	-	105,626
Junius St from N Munger Blvd to Dumas St - V421	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	69,217	69,217	(0)	-	-	-	69,217
Kalani Pl from Hughes Ln to End of Pavement - V581	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/19	69,505	69,505	0	-	-	-	69,505
Keeneland Pkwy from Bluegrass Dr to Cherry Laurel Ln - V720	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	205,300	-	-	205,300
Kelly Blvd from Harbinger Ln to Frankford Rd - V901	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	103,077	103,077	0	-	-	-	103,077
Kelly Blvd from Old Mill Rd to Harbinger Ln - V892	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	25,796	25,796	(0)	-	-	-	25,796
Kelman St from Trammel Dr to Axton Ln - V605	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	45,050	-	-	45,050
Kelsey Rd from Inwood Rd to Meaders Ln - V690	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	300,675	-	300,675
Kendall from Harry Hines Blvd to Macatee Dr - V391	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	60,534	60,534	(0)	-	-	-	60,534
Kernack St From Phinney Ave To Burns Ave - V237	Street Reconstruction	2017 General Obligation Bond Program	1	8/30/21	61,367	61,367	(0)	-	698,418	-	759,785
Kiest Blvd - Ledbetter Dr Intersection - W228	Intergovernmental Partnership Projects	Other GO CIP - Non-Debt		12/31/20	23,204	13,993	9,211	-	-	-	23,204
Kiest Meadow from Kiest Knoll to End of Pavement - V751	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	167,640	167,640	0	-	-	-	167,640
Kilarney Dr from Tranquilla Dr to Peavy Rd - V555	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	223,106	223,106	(0)	-	-	-	223,106
Kilkirk Ln from Ruidosa Ave to End of Pavement - V623	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	274,100	-	-	274,100
Kimball Neighborhood Plus Target Area Sidewalk Improvements - V148	Sidewalk Improvements	2017 General Obligation Bond Program	3	11/28/21	99,881	-	99,881	250,119	-	-	350,000
Kingsley Rd from Crofton Dr to Winedale Dr - V463	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	116,311	116,311	-	227,839	-	-	344,150

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Kirkmeadow Ln from Midway Rd to Timberglen Rd - V361	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/19	182,236	-	182,236	-	-	-	182,236
Kirnwood Ct from End of Pavement to Kirnwood Dr - V528	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	48,600	-	48,600	-	-	-	48,600
Kiska St from Yancy St to Fellows Ln - V164	Sidewalk Improvements	2017 General Obligation Bond Program			81,117	13,228	67,889	-	-	-	81,117
Knight St from Congress Ave to Dickason Ave - V612	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	71,600	-	-	71,600
Knollview Dr from Hillcrest Rd to Hillcrest Rd - V653	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	145,875	-	-	145,875
Knox from Katy Trail to US 75 - S408	Complete Streets	2012 General Obligation Bond Program	14	1/30/20	528,964	300,980	227,984	-	-	-	528,964
Knoxville St from Golf Club Dr to W Illinois Ave - V677	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	645,300	-	-	645,300
Komalty Dr from Oklaunion Dr to Tiawah Dr - V768	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	78,050	-	-	78,050
La Rue St. And Wyoming St. - Cockrell Hill Rd. To La Rue St. - V002	Alley Petitions	2017 General Obligation Bond Program	3	5/1/22	8,630	8,630	(0)	113,370	-	-	122,000
Lahoma St from Kings Rd to Crestview Dr - V529	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	371,709	371,709	(0)	-	-	-	371,709
Lakemere Dr from Lynbrook Dr to Plano Rd - V679	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	121,250	-	-	121,250
Lamar [S] from IH 45 to Hatcher - S396	Thoroughfares	2012 General Obligation Bond Program	7	12/30/19	10,060,461	9,914,639	145,822	-	-	-	10,060,461
Lamar Streetscape Project - W045	Streetscape/Urban Design	2006 General Obligation Bond Program	2, 14	6/26/22	2,000,000	-	2,000,000	-	-	-	2,000,000
Lamplighter Ln from Meadow Crest Dr to Del Roy Dr - V846	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	115,351	115,351	0	-	-	-	115,351
Lanshire Dr From Chiswell Rd To Audelia Rd - V269	Street Reconstruction	2017 General Obligation Bond Program	10	7/29/22	62,016	58,733	3,283	-	558,140	-	620,156
Laurel Hill Dr From Budeudy Dr To End Of Pavement - V264	Street Reconstruction	2017 General Obligation Bond Program	8	9/30/22	9,410	7,225	2,186	20,000	64,688	-	94,098
Laurel Hill Dr from Kleberg Rd to Budeudy Dr - V211	Street Reconstruction	2017 General Obligation Bond Program	8	12/20/21	41,286	41,285	1	28,891	507,643	-	577,820
Laurel Valley Rd from Golden Creek Rd to Brook Lake Dr - V375	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/19	182,373	182,616	(243)	-	-	-	182,373

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Lavalle Ln from Woodbrook Dr to Greenville Ave - V664	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	81,625	-	-	81,625
LBJ/Skillman Intersection Improvements - V133	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	10	9/30/24	-	-	-	6,500,000	-	-	6,500,000
Ledbetter Dr [E] From Kolloch Dr To Mayforge Dr - S454	Street Reconstruction	2006 General Obligation Bond Program	5	2/18/21	2,806	2,746	60	-	-	-	2,806
Ledbetter Dr [E] From Kolloch Dr To Mayforge Dr - S454	Street Reconstruction	2012 General Obligation Bond Program	5	2/18/21	578,100	27,600	550,500	-	-	-	578,100
Ledgestone Dr from Crestmont Dr to Abrams Rd - V327	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	329,691	329,691	-	-	-	-	329,691
Lemmon Ave E from Lemmon Ave E to Oak Grove Ave - V297	Street Reconstruction	2017 General Obligation Bond Program	14	4/4/23	1,540	1,540	0	28,874	547,076	-	577,490
Lemmon Ave E from Noble Ave to McKinney Ave - V904	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	161,040	161,040	0	-	71,875	-	232,915
Lemmon Ave from Douglas Ave to Wycliff Ave - V296	Street Reconstruction	2017 General Obligation Bond Program	14	11/14/22	1,693	1,693	(0)	57,211	1,085,325	-	1,144,229
Lemmon Ave from Lemmon Ave to Howell St - V900	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	72,150	-	72,150
Lemmon Ave from Reagan St to Throckmorton St - V922	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	142,825	-	142,825
Lemmon Ave from Throckmorton St to Knight St - V944	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	172,650	-	172,650
Lenel PL (Partnership W/ Dist 2) from Clover Ln to Wemdon Dr - V208	Street Reconstruction	2017 General Obligation Bond Program	6	5/1/22	117,341	107,342	9,999	-	679,512	-	796,853
Lenel PI [Partnership W-Dist 6] From Clover Ln To Wemdon Dr - V240	Street Reconstruction	2017 General Obligation Bond Program	2	5/1/22	117,341	107,342	9,999	-	679,512	-	796,853
Lenel PI From Lively Ln To Clover Ln - V258	Street Reconstruction	2017 General Obligation Bond Program	6	5/1/22	117,341	107,342	9,999	-	855,900	-	973,241
Lenel PL from Walnut Hill Ln to Lively - V481	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/18	388,403	387,717	686	-	-	-	388,403
Lenel PI from Wemdon Dr to Mixon Dr - V207	Street Reconstruction	2017 General Obligation Bond Program	6	5/1/22	107,343	107,342	1	-	1,489,987	9,998	1,607,328
Lingo Ln from Hartline Dr to San Marcus Ave - V419	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	104,032	104,032	0	-	-	-	104,032
Linkwood Dr from Ferndale Rd to Lockhaven Dr - V741	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	110,800	-	110,800

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Lippitt Ave from Jupiter Rd to Mayfair Blvd - V715	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	83,825	-	83,825
Lippitt Ave from Sahara Way to Neering Dr - V673	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	39,275	-	39,275
Liptonshire Dr from McCree Rd to Lakemere Dr - V502	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	219,589	219,589	-	-	-	-	219,589
Live Oak -Olive to Central Boulevard - U791	Thoroughfares	2006 General Obligation Bond Program	Citywide	8/30/19	477,760	115,598	362,162	-	-	-	477,760
Llano Ave from Matilda St to Delmar Ave - V642	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	82,000	-	-	82,000
Lockhart Ave from Rustown Dr to Shiloh Dr - V775	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/21	-	-	-	-	350,100	-	350,100
Lockhaven Dr From E Northwest Hwy To Lockyer Dr - V271	Street Reconstruction	2017 General Obligation Bond Program	10	7/3/22	44,784	44,337	447	-	403,052	-	447,836
Lockhaven Dr From Lockyer Dr To Lynford Dr - V270	Street Reconstruction	2017 General Obligation Bond Program	10	7/3/22	47,405	47,405	0	-	415,976	-	463,381
Lockhaven Dr from Lynford Dr to Lanshire Dr - V218	Street Reconstruction	2017 General Obligation Bond Program	10	7/3/22	29,600	29,600	0	-	230,204	-	259,804
Loma Vista Dr from Club Meadows Dr to Echo Valley Dr - V688	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	190,200	-	-	190,200
Longhorn Street From Bar X St To Ferguson Rd S422	Street Petitions	2012 General Obligation Bond Program	7	5/30/18	753,401	750,289	3,113	-	-	-	753,401
Longmeadow Dr from Ferndale Rd to Larchwood Dr - V660	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	55,738	55,738	1	-	-	-	55,738
Longmeadow Dr from Larchwood Dr to Liptonshire Dr - V613	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	50,833	50,833	0	-	-	-	50,833
Longmeadow Dr From Liptonshire Dr To Leaside Dr - V454	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	52,513	52,513	(0)	-	-	-	52,513
Lonsdale Ave. Sarah Lee Ln. to Lake June Rd. [Street] - V184	Street Petitions	2017 General Obligation Bond Program	5	10/10/19	970,840	970,840	(0)	486,160	-	-	1,457,000
Lonsdale from Sarah Lee to Lake June Rd - W052	Street Petitions	2012 General Obligation Bond Program	9	6/30/19	112,121	112,525	(403)	-	-	-	112,121
Loree Dr from Carnegie Dr to Mercer Dr - V778	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	41,625	-	41,625
Loving Ave from Pasadena Ave to Winsted Dr - V706	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	25,850	-	25,850
Loving Ave from Shook Ave to Wildgrove Ave - V687	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	47,900	-	47,900

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Lovington Dr from Genstar Ln to Amador Ave - V585	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/19	163,851	-	163,851	-	-	-	163,851
Lynford Dr from Ferndale Rd to Lockhaven Dr - V219	Street Reconstruction	2017 General Obligation Bond Program	10	7/3/22	73,212	52,564	20,648	-	658,903	-	732,115
Mack Lane from Bruton Rd to Ravehill Ln - V512	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	253,683	-	253,683	-	-	-	253,683
Maham Rd from Spring Valley to N Central Serv W - V962	Street Resurfacing	2017 General Obligation Bond Program	11	2/15/19	797,328	797,328	(0)	-	-	-	797,328
Main St From Good Latimer To Exposition - S397	Complete Streets	2012 General Obligation Bond Program	2	7/17/22	730,200	68,735	661,465	-	-	-	730,200
Maple Ave From 700 South Of Mockingbird Ln To Mockingbird L - S316	Street Reconstruction	2012 General Obligation Bond Program	2	11/16/21	730,200	154,264	575,936	-	-	-	730,200
Maple Ave From Mahon St To Cedar Springs Rd - V314	Thoroughfares	2017 General Obligation Bond Program	14	9/23/22	83,137	83,137	(0)	-	464,419	-	547,556
Maple Ave from McKinney Ave to Mahon St - V298	Street Reconstruction	2017 General Obligation Bond Program	14	9/24/22	113,249	83,137	30,112	-	1,019,239	-	1,132,488
Maple Ave From Randall St To Wolf St - V315	Thoroughfares	2017 General Obligation Bond Program	14	9/25/22	83,137	83,137	(0)	-	406,703	-	489,840
Maple Glen Dr from A3677 to Westbend Dr - V661	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	84,309	84,309	(0)	-	-	-	84,309
Maple Glen Dr from Westbend Dr to Arborgate Dr - V561	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	188,521	188,521	0	-	-	-	188,521
Maple Routh Conn from Thomas Ave to McKinney Ave - V917	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	191,275	-	191,275
Marfa Ave From Biglow St To Easter Ave - V251	Street Reconstruction	2017 General Obligation Bond Program	4	7/17/22	85,655	-	85,655	42,828	728,071	-	856,554
Marfa Ave from Fernwood Ave to S Lancaster Rd - V201	Street Reconstruction	2017 General Obligation Bond Program	4	7/17/22	124,585	-	124,585	62,292	1,058,972	-	1,245,849
Marlin Dr from Modlin St to La Prada Dr - V711	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	127,650	-	127,650
Marsh Ln from Briargrove Ln to Frankford Rd - V960	Street Resurfacing	2017 General Obligation Bond Program	12	3/21/19	313,065	313,065	(0)	-	-	-	313,065
Martin Luther King Jr from S Ervay St to S Central Serv W - V862	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	354,460	348,750	5,710	-	-	-	354,460
Materhorn Dr from Shiloh Rd to Crest Ridge Dr - V478	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	155,551	155,551	1	-	-	-	155,551

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Matilda from McCommas to Vanderbilt - V451	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	437,047	437,047	0	-	-	-	437,047
Matilda from Penrose to Martel - V433	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	80,811	80,811	0	-	-	-	80,811
Matilda St from Belmont Ave to Oram St - V401	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	305,000	305,000	-	-	-	-	305,000
Matilda St from Martel Ave to McCommas Blvd V411	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	135,657	135,657	1	-	-	-	135,657
Matilda St from Oram St to Ross Ave - V640	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	214,348	214,099	249	-	-	-	214,348
Matilda St from Vanderbilt Ave to Velasco Ave - V377	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	370,029	370,028	1	-	-	-	370,029
Matilda St from Velasco Ave to Belmont Ave - V382	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	341,182	341,182	(0)	-	-	-	341,182
Matilda St from Winton to Penrose Ave - V499	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	160,633	160,633	(0)	-	-	-	160,633
Matland Dr/Club Wood Dr from S Hampton Dr to Club Terrace Dr - V420	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	220,683	204,247	16,436	-	-	-	220,683
Maywood Ave from Frio Dr to S Denley Dr - V202	Street Reconstruction	2017 General Obligation Bond Program	4	5/1/22	104,828	104,828	0	-	972,921	-	1,077,749
McKinney Ave Pedestrian Safety Improvement - V171	Sidewalk Improvements	2017 General Obligation Bond Program	14	3/29/22	682,685	-	682,685	67,315	-	-	750,000
McCommas Blvd from McMillan Ave to Worcola St - V233	Street Reconstruction	2017 General Obligation Bond Program	14	10/18/22	61,156	60,314	842	-	550,401	-	611,557
McKinney Ave from Allen St to Oak Grove Ave - V972	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	1,102,348	1,102,348
McKinney Ave from Boll St to Worthington St - V974	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	657,595	657,595
McKinney Ave from Fairmount St to Routh St - V975	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	658,255	658,255
McKinney Ave from Maple Routh Conn to Leonard St - V979	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	635,741	635,741
McKinney Ave from N Hall St to Lemmon Ave - V976	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	676,184	676,184
McKinney Ave from Routh St to Boll St - V973	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	656,418	656,418

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McKinney Ave from Worthington St to Allen St - V978	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/22	-	-	-	-	-	663,749	663,749
McKinney Ave/Cole Two Way Conversion - V137	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	14	9/30/22	-	-	-	800,000	7,200,000	-	8,000,000
McLarty Dr from Wild Honey Dr to Stagecoach Trl - V515	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	91,700	91,700	-	-	-	-	91,700
Meadow Crest Dr From Inwood Road To Lamplighter Lane - V286	Street Reconstruction	2017 General Obligation Bond Program	13	11/1/22	75,871	63,080	12,791	-	702,715	-	778,586
Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225	Street Reconstruction	2017 General Obligation Bond Program	11	8/14/22	77,544	63,682	13,862	-	697,899	-	775,443
Meadow St from Pennsylvania Ave to Tuskegee St - V638	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	352,925	-	-	352,925
Meadowcreek Drive Arapaho To Campbell - Pedestrian And Traff - S409	Complete Streets	2012 General Obligation Bond Program	12	10/3/20	270,135	30,933	239,202	-	-	-	270,135
Meadowlark Ln from Santa Maria Ln to Sperry St - V829	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	77,550	-	-	77,550
Meadowside Dr from Laurel Wood Ln to Kendallwood Dr - V662	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	143,800	-	-	143,800
Meandering Way from Alpha Rd to Purple Sage Rd - V910	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	139,915	139,915	(0)	-	-	-	139,915
Meandering Way from Brushcreek Ln to Alpha Rd - V872	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	240,595	240,595	0	-	-	-	240,595
Meandering Way from LBJ Serv N to Brushcreek Ln. I - V926	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	67,935	66,335	1,600	-	-	-	67,935
Meandering Way from Purple Sage to Spring Grove - V924	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	1,097	4,872	(3,775)	-	-	-	1,097
Meandering Way from Spring Grove Ave to Far Hills Ln - V977	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/18	-	-	-	-	-	-	-
Mehalia Dr from Baraboo Dr to Flagstaff Dr - V591	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	137,500	593	136,907	-	-	-	137,500
Mercer Dr from N Buckner Blvd to Mariposa Dr - V553	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	305,922	305,922	-	-	-	-	305,922
Merit Dr From Clodus Fields Dr To Churchill Way - V311	Thoroughfares	2017 General Obligation Bond Program	11	11/26/22	231,625	231,625	0	-	2,559,840	-	2,791,465

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Merit From Church Hill Way To Lbj - V302	Thoroughfares	2017 General Obligation Bond Program	11	11/26/22	271,907	271,907	(0)	-	3,000,000	-	3,271,907
Merrimac Ave from Laneri Ave to Glencoe St - V511	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	94,675	-	-	94,675
Merriwood Dr from End of Pavement to Church Rd - V364	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	141,488	141,488	-	-	-	-	141,488
Michigan Ave from E Illinois Ave to E Ohio Ave - V321	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	53,700	53,700	-	-	-	-	53,700
Michigan Ave From Saner Ave To Hobson Ave - S423	Street Petitions	2012 General Obligation Bond Program	4	11/5/20	474,375	470,671	3,704	-	-	-	474,375
Middle Cove Dr from Meadowcreek Dr to Windy Meadow Dr - V572	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/19	232,588	232,588	(0)	-	-	-	232,588
Middle Glen Dr from Dove Meadow Dr to Mill Hollow Dr - V412	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	155,551	155,551	-	-	-	-	155,551
Middlebury Dr from Rockhurst Dr to Rutgers Dr - V754	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	22,300	-	22,300
Middlebury Dr from Rutgers Dr to Haverford Dr - V566	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	77,675	-	77,675
Midpark Rd from Goldmark Dr to N Central Serv E - V934	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	192,425	-	-	192,425
Milhof Dr From Barnes Bridge Rd To Plummer Dr - V267	Street Reconstruction	2017 General Obligation Bond Program	9	10/19/21	137,842	137,842	(0)	-	892,279	-	1,030,121
Military Cir From Military Pkwy To End Of Pavement - V589	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	21,494	21,494	(0)	-	-	-	21,494
Military Parkway from Elva Ave to Rockbluff Dr (Complete Street) - V989	Streetscape/Urban Design	2017 General Obligation Bond Program	5	8/22/22	239,193	231,539	7,654	-	1,760,807	-	2,000,000
Military Pkwy from Dolphin Rd to Forney Rd - V886	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	203,575	-	-	203,575
Mimms Dr from Featherwood Dr to Mimms Dr - V229	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	86,252	71,633	14,619	-	727,071	-	813,323
Mimosa Ln from Edgemere Rd to Hillcrest Rd - V231	Street Reconstruction	2017 General Obligation Bond Program	13	11/30/21	156,289	143,790	12,499	-	1,406,603	-	1,562,892
Mingo Street From Dolphin To Gault - S439	Street Reconstruction	2012 General Obligation Bond Program	7	1/18/21	304,974	43,819	261,155	-	-	-	304,974
Minuet Ln from Singing Hills Dr to Summertime Ln - V506	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	82,725	82,725	-	-	-	-	82,725

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Mirage Valley Dr from Aldenwood Dr to Mill Stream Dr - V736	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	76,200	-	-	76,200
Mirage Valley Dr from Kirnwood Dr to Aldenwood Dr - V539	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	48,750	48,750	-	-	-	-	48,750
MLK From Rb Cullum To Sm Wright - S398	Complete Streets	2006 General Obligation Bond Program	7	5/28/20	15,059	14,557	502	-	-	-	15,059
MLK From Rb Cullum To Sm Wright - S398	Complete Streets	2012 General Obligation Bond Program	7	5/28/20	590,977	588,766	2,211	-	-	-	590,977
Modern Streetcar Extension - W072	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	14	12/31/20	1,504,000	1,481,309	22,691	-	-	-	1,504,000
Modlin St from Hillglenn Rd to Marlin Dr - V674	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	68,200	-	68,200
Mojave Dr from Texoma Way to Plaza Blvd - V693	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	138,750	-	-	138,750
Monarch St from N Fitzhugh Ave to Bennett Ave - V507	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	87,122	87,122	-	-	-	-	87,122
Montague Ave from Yewpon Ave to Ramona V203	Street Reconstruction	2017 General Obligation Bond Program	4	7/17/22	104,732	77,144	27,589	-	942,588	-	1,047,320
Monticello Ave from Monticello Ave to Homer St - V820	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	111,269	111,269	(0)	-	-	-	111,269
Montie St From Scyene Rd To Junction St - S440	Street Reconstruction	2012 General Obligation Bond Program	7	1/18/21	860,400	98,200	762,200	-	-	-	860,400
Moonstone Dr from Highland Hills Dr to Moonstone Dr - V787	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	213,375	213,375	(0)	-	-	-	213,375
Morgan Dr From Plaza Blvd To Nandina Dr - V308	Thoroughfares	2017 General Obligation Bond Program	8	1/24/23	215,298	-	215,298	34,489	586,312	-	836,099
Morningside Ave from Worcola St to Greenville Ave - V819	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	79,525	-	79,525
Morrell Ave From Bonnie View Rd To High St - V306	Thoroughfares	2017 General Obligation Bond Program	4	1/24/23	73,672	-	73,672	22,615	384,456	-	480,743
Moser Ave from Monarch St to Fuqua St - V458	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	96,267	96,267	(0)	-	-	-	96,267
Moss Meadows Dr from Arborside Dr to Abrams Rd - V571	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	215,678	215,678	(0)	-	-	-	215,678
Motor City Blvd from Peterbilt Ave to S Lancaster Rd - V830	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/21	-	-	-	-	158,150	-	158,150
Motor St - IH 35E to Medical Center Dr - U222	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	2	5/29/20	1,902,929	1,741,305	161,623	-	-	-	1,902,929

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Motor St - IH 35E to Medical Center Dr - U222	Intergovernmental Partnership Projects	Other GO CIP - Non-Debt	2	5/29/20	14,276,490	640,000	13,636,490	-	-	-	14,276,490
Motor Street From Harry Hines To Stemmons - U795	Thoroughfares	2006 General Obligation Bond Program	Citywide	5/29/20	336,543	2,451	334,092	-	-	-	336,543
Mountain Creek Pkwy from Mountainview Dr to Eagle Ford Dr - V913	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/21	-	-	-	-	162,300	-	162,300
Mt Washington St from Gilpin Ave to End of Pavement - V769	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	217,493	-	217,493	-	-	-	217,493
Murray St From Main St To Canton St - V241	Street Reconstruction	2017 General Obligation Bond Program	2	7/17/22	65,636	65,636	0	85,582	484,962	-	636,180
Myers Cir from Myers Cir to Elam Rd - V212	Street Reconstruction	2017 General Obligation Bond Program	8	6/24/21	102,946	74,535	28,411	-	926,513	-	1,029,459
Myrtice Dr from Ruidosa Ave to Tisinger Ave - V469	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	280,613	280,613	(0)	-	-	-	280,613
N Arcadia Dr From S Ira Ave S Tillery Ave - V998	Target Neighborhood	2017 General Obligation Bond Program	6	10/31/22	77,534	77,534	(0)	-	850,821	-	928,355
N Beckley Ave from E 6th St to E 5th St - V903	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	75,518	75,518	(0)	-	-	-	75,518
N Beckley Ave from E Davis St to E Neely St - V950	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	-	-	-	-	-	-	-
N Beckley Ave from W Colorado Blvd to E Oakenwald St - V865	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	168,175	168,175	-	-	-	-	168,175
N Cliff St From Hutchins Ave To Reverend Cbt Smith St - V252	Street Reconstruction	2017 General Obligation Bond Program	4	5/1/22	44,282	30,417	13,865	-	398,540	-	442,822
N Collett Ave from Reiger Ave to Victor St - V430	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	120,565	120,565	1	-	-	-	120,565
N Edgefield Ave from Stewart Dr to W Colorado Blvd - V404	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/20	-	-	-	210,225	-	-	210,225
N Fitzhugh Ave from Abbott Ave to Turtle Creek Bnd - V905	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	175,025	-	175,025
N Fitzhugh Ave from Bennett Ave to Manett St - V828	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	335,475	-	335,475
N Fitzhugh Ave from McKinney Ave to Cole Ave - V299	Street Reconstruction	2017 General Obligation Bond Program	14	11/12/22	74,223	74,223	0	-	977,413	-	1,051,636
N Hall St From Cochran St To Central Expwy Srv Rd - V318	Thoroughfares	2017 General Obligation Bond Program	14	10/1/22	56,652	56,652	0	-	460,145	-	516,797

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N Hall St from Floyd St to Swiss Ave - V881	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	42,850	-	-	42,850
N Hall St from Gaston Ave to Floyd St - V869	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	83,575	-	-	83,575
N Hall St from Indiana St to Main St - V877	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	192,080	192,080	-	-	-	-	192,080
N Hall St From Munger Ave To Cochran St - V317	Thoroughfares	2017 General Obligation Bond Program	14	10/1/22	62,937	56,652	6,285	-	296,919	-	359,856
N Hall St from Oak Lawn Ave to Reagan St - V838	Street Resurfacing	2017 General Obligation Bond Program	14	11/1/18	50,000	50,000	-	-	-	-	50,000
N Hall St From Ross Ave To Munger Blvd - V316	Thoroughfares	2017 General Obligation Bond Program	14	10/2/22	76,580	56,652	19,928	-	689,219	-	765,799
N Hall St from Welborn St to Oak Lawn Ave - V837	Street Resurfacing	2017 General Obligation Bond Program	14	11/1/18	57,391	57,391	(0)	-	-	-	57,391
N Hampton Rd from Dennison St to Kraft St - V879	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	279,133	203,450	75,683	-	-	-	279,133
N Hampton Rd from I-30 W Commerce St - V969	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/22	-	-	-	-	-	300,925	300,925
N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999	Target Neighborhood	2017 General Obligation Bond Program	6	10/31/22	57,518	57,518	0	-	593,959	-	651,477
N Lancaster Ave From E. Colorado Blvd To Addison St - V238	Street Reconstruction	2017 General Obligation Bond Program	1	6/21/22	35,407	35,407	(0)	-	379,023	-	414,430
N Marsalis Ave from E 8th St to E 7th St - V889	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	52,449	52,510	(61)	-	-	-	52,449
N Morocco Ave From Goodman St To N Justin Ave - V259	Street Reconstruction	2017 General Obligation Bond Program	6	7/3/22	69,899	54,956	14,943	-	629,093	-	698,992
N Munger Blvd from Gaston Ave to Live Oak - V915	Street Resurfacing	2017 General Obligation Bond Program	14	2/1/19	430,167	430,167	1	-	-	-	430,167
N Munger Blvd from Junius St to Gaston Ave - V301	Street Reconstruction	2017 General Obligation Bond Program	14	3/13/23	91,791	91,791	(0)	42,427	721,258	-	855,476
N Munger Blvd from Tremont St to Worth St - V300	Street Reconstruction	2017 General Obligation Bond Program	14	12/11/22	91,791	91,791	(0)	34,770	591,092	-	717,653
N Munger Blvd From Worth St To Junius St - V319	Thoroughfares	2017 General Obligation Bond Program	14	12/11/22	91,791	91,791	(0)	31,007	527,133	-	649,931
N Murdeaux Ln from Antoinette St to CF Hawn Serv S - V596	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	208,950	208,950	-	-	-	-	208,950

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N Pearl St / Flora St Streetscape And Pedestrian Improvements - V982	Streetscape/Urban Design	2017 General Obligation Bond Program	14	9/30/22	-	-	-	1,000,000	-	-	1,000,000
N Prairie Ave from Junius St to Tremont St - V655	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	86,900	-	-	86,900
N Prairie Creek Rd from Lake June Rd to Palisade Dr - V914	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/20	-	-	-	1,303,800	-	-	1,303,800
N Randolph Dr from S Randolph Dr to Mt Ranier St - V328	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	85,650	85,650	-	-	-	-	85,650
N St Mary Ave from Columbia Ave to N Munger Blvd - V802	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	32,125	-	-	32,125
N Van Buren Ave from W 10th St to W Davis St - V556	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	321,191	321,191	(0)	-	-	-	321,191
N Walton St From Elm St To End Of Pavement - V242	Street Reconstruction	2017 General Obligation Bond Program	2	7/17/22	51,995	51,995	(0)	74,419	421,706	-	548,120
N Westmoreland Rd from Bickers St to Bernal Rd - V956	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	84,897	84,897	(0)	72,678	-	-	157,575
N Windomere Ave from W 8th St to Taft St - V492	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	302,464	220,475	81,989	-	-	-	302,464
N. Hall St from Welborn St to Turtle Creek Blvd - V854	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	231,525	231,525	-	-	-	-	231,525
Nagle St from Denton Dr to Overlake Dr - V209	Street Reconstruction	2017 General Obligation Bond Program	6	7/21/22	112,538	96,658	15,880	-	1,012,839	-	1,125,377
Neches St from N Madison Ave to N Bishop Ave - V395	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/20	-	-	-	54,550	-	-	54,550
Neering Dr from Lippitt Ave to Lanewood Cir - V700	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	54,425	-	54,425
Newcombe Dr from San Juan Ave to Crest Ridge Dr - V496	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	237,296	237,296	(0)	-	-	-	237,296
Newmore Ave from Kaywood Dr to Robin Rd - V422	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	180,938	180,938	-	-	-	-	180,938
Nomas Sr from N Westmoreland Rd to Furey St - V619	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	114,500	-	-	114,500
Nonesuch Ed from Blanch Cir to Westlake Ave - V542	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	141,488	79,737	61,751	-	-	-	141,488
Norcross Ln from Castlegate Dr to Marsh Ln - V842	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/22	-	-	-	-	-	717,946	717,946

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North Boulevard Terrace Extension- Bridget To Plymouth - V991	Target Neighborhood	2017 General Obligation Bond Program	1	5/1/22	303,784	303,784	-	-	1,839,966	-	2,143,750
North Ridge Dr from Hillbrook St to Sperry St - V329	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	137,628	137,628	(0)	-	-	-	137,628
Northaven Rd from Marsh Ln to Cox Ln - V568	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	271,400	-	271,400
Northaven Rd from Royalshire Dr to Crest Brook Dr - V226	Street Reconstruction	2017 General Obligation Bond Program	11	9/20/22	79,942	57,057	22,885	-	719,481	-	799,423
Northaven Trail Extension - S618	Intergovernmental Partnership Projects	2012 General Obligation Bond Program	13	9/30/19	1,828,350	1,797,259	31,091	-	-	-	1,828,350
Northbound S Westmoreland At Kimball High Sch Parking Lot - V304	Thoroughfares	2017 General Obligation Bond Program	3	8/27/22	120,847	120,847	0	-	829,153	-	950,000
Northcliff Dr from Bondstone Dr to Classen Dr - V729	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	62,875	-	62,875
Northcliff Dr from N Buckner Blvd to Harter Rd - V680	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	199,150	-	199,150
Northcreek Ln from L B J Serv N to End of Pavement - V227	Street Reconstruction	2017 General Obligation Bond Program	11	9/20/22	79,446	60,770	18,676	-	715,016	-	794,462
Northlake Dr from Coolair Dr to Kirkwood Dr - V764	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	114,600	-	114,600
Northlake Dr from Kirkwood Dr to Hambrick Rd - V766	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	78,900	-	78,900
Northwest Highway/Preston Parking/Transportation Interface - V141	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	13	9/30/22	-	-	-	-	-	10,000,000	10,000,000
Norwalk Ave from Timberline Dr to Hargrove Dr - V493	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	269,676	269,676	0	-	-	-	269,676
Norwood Dr from Newcombe Dr to Galena St - V378	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	52,856	52,345	511	-	-	-	52,856
Oak Creek Cir from Urban Ave to Military Serv S - V742	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	385,909	281,275	104,634	-	-	-	385,909
Oak Grove Ave from N Hall St to Lemmon Ave - V396	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/18	123,171	123,171	(0)	-	-	-	123,171
Oak Lawn-Cedar Springs Area Imp [Sw-Lighting-Ped Safety Imp] - V156	Sidewalk Improvements	2017 General Obligation Bond Program	2	11/28/21	499,709	1,195	498,514	-	-	-	499,709

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Oak Plaza from Kleberg Rd to End of Pavement - V213	Street Reconstruction	2017 General Obligation Bond Program	8	12/20/21	46,742	46,742	(0)	35,324	624,416	-	706,482
Oceanview Dr from Greenspan Ave to Silverdale Dr - V449	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	140,225	140,225	-	-	-	-	140,225
Old Bent Tree Ln From Dallas Pkwy To Parkway Ln - V650	Street Resurfacing	2017 General Obligation Bond Program	12	3/21/19	63,040	63,040	(0)	-	-	-	63,040
Old Gate Ln from San Leandro Dr to Groveland Dr - V672	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	36,450	-	36,450
Old Ox Rd from Glendale Park Enter to Caravan Trl - V590	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	226,175	-	-	226,175
Oradell Ln from Timberline Dr to Hargrove Dr - V545	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	269,509	269,509	-	-	-	-	269,509
Orchid Ln from Hillcrest Rd to Forestglade Cir - V609	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	94,800	-	-	94,800
Overview Dr from Village Trail Dr to Dentcrest Dr - V532	Street Resurfacing	2017 General Obligation Bond Program	11	2/20/19	101,668	101,668	(0)	-	-	-	101,668
Palisade Dr From N Prairie Creek Rd To Riverway Dr - V255	Street Reconstruction	2017 General Obligation Bond Program	5	7/9/22	90,146	71,127	19,019	-	811,313	-	901,459
Palo Pinto Ave from Concho St to Skillman St - V407	Street Resurfacing	2017 General Obligation Bond Program	14	6/1/18	131,163	131,163	(0)	-	-	-	131,163
Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006	Alley Petitions	2017 General Obligation Bond Program	14	11/4/22	29,763	29,763	(0)	144,237	-	-	174,000
Park Grove Ln [18627-18851] And Kirkmeadow Ln [4007-4131] A1 - S294	Alley Reconstruction	2012 General Obligation Bond Program	12	5/12/20	302,500	52,811	249,689	-	-	-	302,500
Park Highlands Dr from Plano Rd to Walnut Hill Ln - V475	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	199,557	199,557	(0)	-	-	-	199,557
Park Lane - US 75 To Greenville - U227	Street Reconstruction	2006 General Obligation Bond Program	13	12/31/20	529,729	88,171	441,559	-	-	-	529,729
Park Lane - US 75 To Greenville - U227	Street Reconstruction	State Grant	13	12/31/20	676,352	-	676,352	-	-	-	676,352
Park Ln from Greenville Ave to Fair Oaks Ave - V899	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	407,100	-	407,100
Park Ln from Hillcrest Rd to Sarah Nash Ct - V930	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/22	-	-	-	-	-	1,015,565	1,015,565
Park Manor Dr From Simpson Stuart Rd To Happy Canyon Dr - V265	Street Reconstruction	2017 General Obligation Bond Program	8	9/30/22	34,578	20,802	13,776	25,000	98,981	-	158,559

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Park Row Ave from Malcolm X Blvd to Jeffries St - V376	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	73,425	73,425	-	-	-	-	73,425
Park Row Ave From South Central Expy To Jeffries St - V165	Sidewalk Improvements	2017 General Obligation Bond Program	7	7/1/19	161,848	161,848	-	-	-	-	161,848
Park Row Ave From South Central Expy to Jeffries St-Lighting - V175	Street and Alley Improvements	2017 General Obligation Bond Program	7	12/31/21	424,000	-	424,000	-	-	-	424,000
Parry Ave from S Peak St to Ann Ave - V870	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	72,450	72,450	-	-	-	-	72,450
Pasadena Pl from Pasadena Ave to Winsted Dr - V598	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	38,175	-	-	38,175
Payne St from Levee St to N Riverfront Blvd - V468	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/19	249,052	249,052	(0)	-	-	-	249,052
Pearl -Commerce to Live Oak - U798	Thoroughfares	2006 General Obligation Bond Program	Citywide	8/30/19	3,045,767	3,010,052	35,715	-	-	-	3,045,767
Pearlstone St from Dawson St to Hickory St - V389	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	97,785	-	97,785	-	-	-	97,785
Pearson Dr from Avalon Ave to Lakewood Blvd - V702	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	62,175	-	62,175
Peavy Rd from Garland Rd to Losa Dr - V863	Street Resurfacing	2017 General Obligation Bond Program	9	1/1/19	277,761	277,761	-	-	-	-	277,761
Peavy Rd from Hermosa Dr to E Zacha Dr - V855	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	219,625	219,625	-	-	-	-	219,625
Peavy Rd from Losa Dr to Hermosa Dr - V853	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	329,878	329,878	-	-	-	-	329,878
Pedestrian Way On Elm St Between Ervay - Stone St - U748	Streetscape/Urban Design	2006 General Obligation Bond Program	Citywide	9/30/21	2,324,147	-	2,324,147	-	-	-	2,324,147
Pemberton Hill from Great Trinity Forest to Lake June - VA10	Thoroughfares	2017 General Obligation Bond Program	5, 7, 8	6/19/22	639,602	638,831	771	3,225,995	-	10,114,403	13,980,000
Phoenix from Fair Oaks to Holly Hill - S609	Target Neighborhood	2012 General Obligation Bond Program	13	10/10/21	823,870	123,632	700,238	-	-	-	823,870
Pierce St from St Rita Dr to W Kiest Blvd - V196	Street Reconstruction	2017 General Obligation Bond Program	3	9/30/22	137,790	-	137,790	68,896	1,171,219	-	1,377,905
Pindar Ave from Godfrey Ave to Sarah Lee Dr - V531	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	168,550	-	168,550	-	-	-	168,550
Pine St from Holmes St to S Central Serv W - V689	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	198,875	-	-	198,875

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Planters Glen Dr from Harvest Hill Rd to Sugar Mill Rd - V443	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	146,941	-	146,941	-	-	-	146,941
Polk St from Jefferson Blvd to Davis - S377	Street Reconstruction	2012 General Obligation Bond Program	1, 3	9/30/20	474,600	-	474,600	-	-	-	474,600
Polk-Tyler Roundabouts - P894	Traffic Intersection Capacity and Safety Improvement	2006 General Obligation Bond Program	1	12/31/20	3,610,913	493,656	3,117,256	-	-	-	3,610,913
Polk-Tyler Roundabouts - P894	Traffic Intersection Capacity and Safety Improvement	2012 General Obligation Bond Program	1	12/31/20	2,544,924	-	2,544,924	-	-	-	2,544,924
Postal Way from I-30 Frontage Rd to Lone Star Dr - V958	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	186,875	-	-	186,875
Postal Way from W Commerce St to Lone Star Dr - V898	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	364,275	-	-	364,275
Prairie Creek Bridge over UPRR Tracks - V143	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	7	9/30/24	21,998	-	21,998	50,000	8,849,435	-	8,921,433
Preakness Ln from Polarity Dr to S Walton Walker Serv E - V197	Street Reconstruction	2017 General Obligation Bond Program	3	12/25/22	110,532	-	110,532	71,881	1,255,192	-	1,437,605
Princess Ln from Marquis Ln to Marsh Ln - V697	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	512,750	-	512,750
Prospect Ave from Matilda St to Delmar Ave - V416	Street Resurfacing	2017 General Obligation Bond Program	14	7/1/19	133,367	130,957	2,410	-	-	-	133,367
Province Ln from Tellerson Ave to Casa Oaks Dr - V691	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	154,250	-	154,250
Pryor St from Main St to Commerce St - V508	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	31,125	-	-	31,125
Public Art Admin-PBW - PA59	Public Art	2017 General Obligation Bond Program	1, 3, 4	9/30/22	26,202	-	26,202	-	-	-	26,202
Public Art Projects-PBW - PA58	Public Art	2017 General Obligation Bond Program	1, 3, 4	9/30/22	104,808	-	104,808	-	-	-	104,808
Purple Sage Rd from Alpha Rd to Meandering Way - V432	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/19	117,782	112,948	4,834	-	-	-	117,782
Purple Sage Rd from Meandering Way to Willow Bend Rd - V833	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/19	139,189	139,189	(0)	-	-	-	139,189
Quail Run from Capri Dr to Rolling Rock Ln - V628	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	60,642	60,642	(0)	-	-	-	60,642
Quebec St From Sharp St To Mockingbird Ln - V260	Street Reconstruction	2017 General Obligation Bond Program	6	7/17/22	71,492	66,882	4,610	-	643,424	-	714,916

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Queenswood Ln from Walnut Hill Ln to Knoll Krest Dr - V801	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/21	-	-	-	-	101,575	-	101,575
Querida Ln from Spring Creek to La Manga - V631	Street Resurfacing	2017 General Obligation Bond Program	12	9/30/18	113,046	112,539	507	-	-	-	113,046
Race St From End Of Pavement To N Washington Ave - V243	Street Reconstruction	2017 General Obligation Bond Program	2	9/30/22	-	-	-	86,251	488,758	-	575,009
Rail Road Crossing Quiet Zones - V142	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	6, 7, 9	9/30/22	-	-	-	-	488,700	54,300	543,000
Ramblewood Trl from Clearsprings Rd to Greenhollow Ln - V480	Street Resurfacing	2017 General Obligation Bond Program	11	2/8/19	178,531	178,531	0	-	-	-	178,531
Randolph Dr from S Randolph Dr to Lakehurst Ct - V708	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/21	-	-	-	-	125,950	-	125,950
Ravehill Ln from Santa Cruz Dr to Waycross Dr - V517	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	196,779	187,125	9,654	-	-	-	196,779
Ravendale Ln from Belford Dr to Rockaway Dr - V743	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	108,675	-	108,675
Ravendale Ln from Lange Cir to Belford Dr - V730	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	159,525	-	159,525
Ravenview Rd from Appleberry Dr to Shepherd Ln - V415	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	76,105	76,105	0	-	-	-	76,105
Ravenview Rd from Smoke Tree Ln to Garden Grove Dr - V400	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	8,781	8,781	(0)	-	-	-	8,781
Rayenell Ave from Hodde St to CF Hawn Serv S - V205	Street Reconstruction	2017 General Obligation Bond Program	5	7/17/22	177,474	-	177,474	86,681	1,473,582	-	1,737,737
Reagan St From Lemmon Ave To Bowser Ave - V355	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	75,632	75,632	1	-	-	-	75,632
Redstart Ln from Lyre Ln to Santa Barbara Dr - V669	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	109,925	-	109,925
Regent Dr from Cromwell Dr to Lathrop Dr - V712	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	186,500	-	186,500
Remove Dip On Eb Royal Ln 400 Ft East Of Greenville Ave - V309	Thoroughfares	2017 General Obligation Bond Program	10	7/17/22	7,500	-	7,500	-	67,500	-	75,000
Resurfacing - Reconstruction Improvements - W186	Street Reconstruction	Other GO CIP - Non-Debt	Citywide	9/30/20	12,249,748	4,333,333	7,916,415	-	-	-	12,249,748

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Rexton Ln from Glennox Ln to E Lovers Ln - V797	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	633,134	633,134
Rhapsody LN from Bowling Brook Dr to Lazy River Dr - V379	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	186,412	183,300	3,112	-	-	-	186,412
Richmond Ave At Skillman St Intersection Improvements - VA25	Public/Private Development	2017 General Obligation Bond Program	14	9/30/20	35,000	-	35,000	350,000	-	-	385,000
Richmond Ave from Abrams Rd to Skillman St - V462	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	551,050	-	-	551,050
Richmond Ave from Matilda St to Skillman St - V620	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	472,250	-	-	472,250
Ridge Park Ln from End of Pavement to Indian Ridge Trl - V626	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	35,200	-	-	35,200
Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186	Street Petitions	2017 General Obligation Bond Program	13	12/13/22	498,467	498,467	0	5,013,533	-	-	5,512,000
Ridgedale Ave from McMillan Ave to Worcola St - V234	Street Reconstruction	2017 General Obligation Bond Program	14	9/30/22	61,321	-	61,321	-	551,890	-	613,211
Ridgemoor Dr from Lochwood Blvd to Midlake Dr - V738	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	61,050	-	61,050
Ridgemont Dr from Highgate Ln to Santa Anita Dr - V723	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	113,500	-	113,500
Ridgemoor Cir from Highland Woods Dr to End of Pavement - V796	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	56,300	-	-	56,300
Ring St from East Grand Ave to Hay St - V713	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	47,550	-	-	47,550
Rio Grande Cir from Rio Grande Ave to Kimball Ridge Dr - V595	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	135,275	-	-	135,275
Rio Verde Way from Shiloh Rd to Kilkirk Ln - V652	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	88,400	-	88,400
River Bend Dr from N Stemmons Serv E to River Bend Dr - V732	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	285,100	-	285,100
Riverfront From Uppr Tracks To Cadiz - V134	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	1, 2, 6	9/30/20	73,666	-	73,666	4,526,334	-	-	4,600,000
Rock Creek Dr from Stonebridge Dr to Rock Creek Dr - V439	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	44,590	44,590	-	-	-	-	44,590

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Rolling Rock Ln from Hackney Ln to Fern Hollow Dr - V220	Street Reconstruction	2017 General Obligation Bond Program	10	7/3/22	82,098	82,098	0	-	443,299	-	525,397
Rooster Ln from Seedling Ln to Daybreak Dr - V456	Street Resurfacing	2017 General Obligation Bond Program	12	1/22/19	48,854	48,788	66	-	-	-	48,854
Roseland Ave from N Peak St to Ashby St - V675	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	56,400	-	-	56,400
Rosemont Rd From Buckner To Hillburn - V996	Target Neighborhood	2017 General Obligation Bond Program	5	7/3/22	159,387	159,387	0	-	1,362,813	-	1,522,200
Rosemont Rd From Hillburn To Jim Miller - V997	Target Neighborhood	2017 General Obligation Bond Program	5	7/3/22	406,226	406,226	(0)	-	1,877,832	984,447	3,268,505
Rothington Rd From Chariot Dr To S Buckner Blvd - V166	Sidewalk Improvements	2017 General Obligation Bond Program	7	7/6/22	41,192	-	41,192	-	-	-	41,192
Routh St Gateway Streetscape And Pedestian Improvements - V983	Streetscape/Urban Design	2017 General Obligation Bond Program	14	9/30/22	-	-	-	250,000	-	-	250,000
ROW Data Collection Analysis - W132	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	9/30/20	1,585,057	1,571,808	13,249	-	-	-	1,585,057
Royal Ln from Ashcroft Ave to Greenville Ave - V967	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/22	500,238	500,238	-	-	-	-	500,238
Royal Ln from Brockbank Dr to Coogan Dr - V923	Street Resurfacing	2017 General Obligation Bond Program	13	9/1/18	598,478	598,478	1	-	-	-	598,478
Royal Ln from Cromwell Dr to Marsh Ln - V891	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	1,055,623	1,055,623	(0)	-	-	-	1,055,623
Royal Ln from Harry Hines Blvd to Grissom Ln - V951	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/21	-	-	-	-	733,125	-	733,125
Royal Ln from St Judes Dr to Lavendale Ave - V908	Street Resurfacing	2017 General Obligation Bond Program	11	2/1/18	841,249	841,249	(0)	-	-	-	841,249
Rugged Dr from Berkley Ave to Ferndale Ave - V189	Street Reconstruction	2017 General Obligation Bond Program	1	7/9/22	94,715	81,821	12,894	852,433	-	-	947,148
Ruidosa Ave from Featherbrook Dr to Cotillion Dr - V727	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	73,375	-	73,375
Rutgers Dr from Trammel Dr to Middlebury Dr - V583	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	105,625	-	-	105,625
Rylie Rd from S St Augustine Dr to Thorne St - V906	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	242,425	-	-	242,425
Rylie Rd from Thorne St to Bloomfield Dr - V925	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	189,400	-	-	189,400
S Barnett Ave from W Illinois Ave to Dutton Rd - V500	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	321,855	224,425	97,430	-	-	-	321,855

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
S Barry Ave from East Grand Ave to Ware St - V895	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	255,675	-	-	255,675
S Belt Line Rd from Fish Rd to W Lawson Rd - V953	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	551,700	-	-	551,700
S Belt Line Rd from Sarah Ln to Greengrove Ln - V911	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	120,900	-	-	120,900
S Belt Line Rd from W Lawson Rd to Sarah Ln - V954	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	106,925	-	-	106,925
S Ewing Ave from Georgia Ave to E Louisiana Ave - V968	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/20	-	-	-	47,350	-	-	47,350
S Ewing Ave from McVey Ave to Graceland Ave - V643	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	236,350	236,350	-	-	-	-	236,350
S Franklin St from W Kiest Blvd to Southwood Dr - V625	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/20	-	-	-	223,575	-	-	223,575
S Hall St from Chestnut St to Jeffries St - V948	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	83,325	-	83,325
S Haskell Ave from Garland Ave to Parry Ave - V851	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	80,159	80,159	-	-	-	-	80,159
S Henderson Ave from Columbia Ave to Terry St - V567	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	237,237	237,237	-	-	-	-	237,237
S Lewellyn Ave from Pratt St to Wynnewood Plaza - V431	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	228,095	165,500	62,595	-	-	-	228,095
S Montreal Ave from Barlow Ave to Savoy St - V348	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	102,300	102,300	-	-	-	-	102,300
S Murdeaux Ln from Great Trinity Forest Way to Olusta Dr - V214	Street Reconstruction	2017 General Obligation Bond Program	8	7/19/21	70,036	50,957	19,080	-	630,327	-	700,363
S Patton Ave from E 10th St to E. Jefferson Blvd - V190	Street Reconstruction	2017 General Obligation Bond Program	1	7/17/22	45,876	45,876	0	344,410	-	-	390,286
S St Paul St from Young St to Marilla St - V876	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	67,150	67,150	-	-	-	-	67,150
S Van Buren Ave from W Pembroke Ave to Page Ave - V191	Street Reconstruction	2017 General Obligation Bond Program	1	7/9/22	68,410	68,410	-	523,557	-	-	591,967
S Westmoreland Rd from Poinsettia Dr to Dutton Dr - V859	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	96,450	96,450	-	-	-	-	96,450
San Diego Dr from Shiloh Rd to Santa Anna Ave - V782	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	244,375	-	244,375

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
San Fernando Way from Whittier Ave to Lakeland Dr - V366	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	105,023	105,023	(0)	-	-	-	105,023
San Jacinto St from Bennett Ave to N Garrett Ave - V621	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	74,725	-	-	74,725
San Jacinto St From N Pearl St To Crockett St - V291	Street Reconstruction	2017 General Obligation Bond Program	14	11/13/22	51,471	51,471	(0)	-	372,220	-	423,691
San Juan Ave from Newcombe Dr to Crest Ridge Dr - V772	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	125,575	-	125,575
San Marcus Ave from Lingo Ln to Ferguson Rd - V703	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	112,400	-	112,400
Sandstone Dr from Jennie Lee Ln to Cypress Ave - V526	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	137,317	-	137,317	22,958	-	-	160,275
Santa Anna Ave from Shiloh Rd to Vista Mar Dr - V747	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	76,325	-	76,325
Santa Barbara Dr from Santa Maria Ln to E Mockingbird Ln - V771	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	125,275	-	125,275
Santa Fe Ave from Clermont Ave to Monte Vista Dr - V817	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	44,675	-	44,675
Santa Fe Ave from Cordova St to Clermont Ave - V826	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	41,250	-	41,250
Santa Teresa Ave from Materhorn Dr to Santa Garza Dr - V447	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	179,218	-	179,218	-	-	-	179,218
Sapling Way From Clearsprings Rd To Greenhollow Ln - V281	Street Reconstruction	2017 General Obligation Bond Program	11	11/13/22	-	-	-	-	245,913	-	245,913
Satsuma Dr from Dennis Rd to Sundial Dr - V398	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/20	-	-	-	334,325	-	-	334,325
Scottsboro Ln from S Marsalis Ave to Grassy Ridge Trl - V748	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/21	-	-	-	-	142,675	-	142,675
Seabeach Rd from Greenspan Ave to Silverdale Dr - V522	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	122,725	122,725	-	-	-	-	122,725
Sevilla St from Valencia St to Cordova St - V476	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	48,843	48,843	(0)	-	-	-	48,843
SH 78-Loop 12 to IH - R469	Intergovernmental Partnership Projects	2003 General Obligation Bond Program	9	12/31/20	210,000	141,573	68,427	-	-	-	210,000
Shadow Ridge Dr from Timber Oaks Dr to Timber Oaks Dr - V696	Street Resurfacing	2017 General Obligation Bond Program	12	1/25/19	256,979	256,978	1	-	-	-	256,979

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Shadow Way from Audelia Rd to Creekspan Dr - V586	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	300	300	-	105,550	-	-	105,850
Shadow Way from Creekspan Dr to Candlebrook Dr - V692	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	229,433	229,433	-	-	-	-	229,433
Shadow Wood Dr from W Saner Ave to S Edgefield Ave - V701	Street Resurfacing	2017 General Obligation Bond Program	4	12/1/18	607,081	607,081	(0)	-	-	-	607,081
Shady Oak Ln From End Of Pavement To Timberview Rd - V647	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	110,000	-	110,000	-	-	-	110,000
Shady Trl from Manana Dr to Andjon Dr - V946	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	82,850	-	-	82,850
Shady Valley Dr from Royal Highlands Dr to Shady Valley Dr - V390	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	103,689	103,689	-	-	-	-	103,689
Shady Valley Dr from Shady Valley Dr to Winding Ridge Dr - V540	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	89,695	-	89,695	-	-	-	89,695
Shaw St from Navaro St to Harston St - V210	Street Reconstruction	2017 General Obligation Bond Program	6	7/15/22	97,885	79,182	18,703	-	880,970	-	978,855
Sheila Ln from Timberline Dr to Hargrove Dr - V413	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	243,433	243	243,190	-	-	-	243,433
Shelley Blvd from Coombs Creek Dr to S Westmoreland Rd - V374	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	180,075	-	180,075	7,675	-	-	187,750
Shelley Blvd from Keats Dr to Dryden Dr - V544	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	115,350	115,350	-	-	-	-	115,350
Sherry Ln from Douglas Ave to Preston Rd - V864	Street Resurfacing	2017 General Obligation Bond Program	13	3/21/19	422,200	422,200	1	-	-	-	422,200
Shiremont Dr from Talmadge Ln to End of Pavement - V373	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/19	59,373	-	59,373	-	-	-	59,373
Sidewalk Improvement - R474	Sidewalk Improvements	2003 General Obligation Bond Program	8	12/31/19	329,087	79,552	249,535	-	-	-	329,087
Sidewalk Improvement - R474	Sidewalk Improvements	2006 General Obligation Bond Program	8	12/31/19	98,229	70,190	28,039	-	-	-	98,229
Sidewalk Improvements - CD projects - P709	Sidewalk Improvements	2006 General Obligation Bond Program	12	9/30/20	78,849	-	78,849	-	-	-	78,849
Sidewalk Improvements District 12 - S415	Sidewalk Improvements	2012 General Obligation Bond Program	12	9/30/20	7,749	2,000	5,749	-	-	-	7,749

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Sidewalk Reconstruction-Street Replacement - R475	Sidewalk Improvements	2003 General Obligation Bond Program	Citywide	12/31/19	1,003,676	808,995	194,681	-	-	-	1,003,676
Sidewalks 50-50 And Ada Ramps - V146	Sidewalk Improvements	2017 General Obligation Bond Program	1, 3, 4	5/9/21	2,041,421	1,906,519	134,902	2,357,764	2,357,764	-	6,756,949
Silverdale Dr from Oceanview Dr to Seabeach Rd - V519	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	40,626	40,625	1	-	-	-	40,626
Silverhill Dr from Baraboo Dr to A9958 - V552	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	102,574	102,574	0	-	-	-	102,574
Silverton Dr from Caraway Dr to Webb Chapel Rd - V633	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	229,725	-	229,725
Simpson Stuart Rd From Bonnie View Rd To Lancaster Rd - V180	Street and Alley Improvements	2017 General Obligation Bond Program	8	12/31/21	350,000	-	350,000	-	-	-	350,000
Sinclair Ave from Jupiter Rd to Gaston Pkwy - V746	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	137,875	-	137,875
Sinclair Ave from Sunland St to Jupiter Rd - V681	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	214,100	-	214,100
Skillman at Walnut Hill - VA22	Public/Private Development	2017 General Obligation Bond Program	10	12/31/21	-	-	-	477,524	795,874	159,174	1,432,572
Skillman St from Gaston Ave to Swiss Ave - V354	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	143,870	143,870	(0)	-	-	-	143,870
Skillman St from Richmond Ave to Llano Ave - V907	Street Resurfacing	2017 General Obligation Bond Program	14	9/1/18	677,368	677,368	(0)	-	-	-	677,368
Songwood Dr from Blue Moon Dr to Lazy River Dr - V548	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	202,876	202,875	1	-	-	-	202,876
Sopac-Katy Trail Drainage-Erosion Improvements - V138	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	9	9/10/21	-	-	-	700,000	-	-	700,000
South Blvd from Malcolm X Blvd to Meadow St - V698	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/20	-	-	-	295,475	-	-	295,475
South Blvd From South Central Expy To Meadow St - V167	Sidewalk Improvements	2017 General Obligation Bond Program	7	3/27/21	224,789	224,789	-	-	-	-	224,789
South Blvd From South Central Expy To Meadow St Lighting - V176	Street and Alley Improvements	2017 General Obligation Bond Program	7	12/31/21	604,800	-	604,800	-	-	-	604,800
South Ewing Ave From Sleeth St To Ann Arbor Ave - V188	Street Petitions	2017 General Obligation Bond Program	4	9/7/22	77,240	77,240	(0)	817,760	-	-	895,000
South Ridge Dr from Sperry St to Wildbriar Ln - V450	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	269,885	269,885	0	-	-	-	269,885

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Southern Knoll Dr from Trails End Dr to Golden Creek Rd - V570	Street Resurfacing	2017 General Obligation Bond Program	11	3/26/19	86,337	86,337	0	-	-	-	86,337
Sperry St from Meadowlark Ln to Santa Barbara Dr - V488	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	82,975	-	-	82,975
Sperry St From Williamson Rd To Lyre Ln - V324	Street Resurfacing	2017 General Obligation Bond Program	9	9/1/18	68,221	68,221	0	-	-	-	68,221
Spring Grove From Alpha To Coit - S443	Street Reconstruction	2012 General Obligation Bond Program	11	8/17/19	2,306,222	2,322,253	(16,031)	-	-	-	2,306,222
Spring Valley Rd From Coit Rd To Goldmark Sidewalk And Pedes - S404	Intergovernmental Partnership Projects	2012 General Obligation Bond Program	11	5/29/19	152,163	97,769	54,393	-	-	-	152,163
Springhill Dr from Mercer Dr to Stanwood Dr - V832	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	640,247	640,247
St Croix Dr from End of Pavement to Dartmoor Dr - V342	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	312,199	312,199	0	-	-	-	312,199
St Francis Ave from Ferguson Rd to Hunnicut Rd - V752	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	797,990	797,990	1	-	-	-	797,990
St Francis Ave from Ralph Ln to S Buckner Blvd - V783	Street Resurfacing	2017 General Obligation Bond Program	7	9/30/19	299,175	299,175	0	-	-	-	299,175
St Francis Ave from San Leandro Dr to Barbaree Blvd - V759	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	117,066	117,066	-	-	-	-	117,066
St Paul [S]-Gano To 250FT South - R505	Street Reconstruction	2003 General Obligation Bond Program	2	Ongoing	131,238	131,039	199	-	-	-	131,238
Stagecoach Trl from Maxine Dr to Stagecoach Cir - V459	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	38,775	38,775	-	-	-	-	38,775
Stagecoach Trl from McLarty Dr to Sebring Dr - V534	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	37,300	37,300	-	-	-	-	37,300
State St from Routh St to Boll St - V789	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	55,550	-	55,550
Stefani Dr from Hillcrest Rd to Boedeker St - V392	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/20	-	-	-	348,025	-	-	348,025
Stella Ave from S Corinth St to Cedar Crest Blvd - V916	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	-	-	-	124,349	-	-	124,349
Steuben Ct from Preston Trail Dr to Steuben Ct - V657	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	122,075	-	-	122,075
Strathmore Dr from E Northwest Pkwy to Flicker Ln - V550	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	152,018	152,018	0	-	-	-	152,018

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Strathmore Dr from Flicker Ln to Kingspoint Dr - V606	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	51,622	51,622	-	-	-	-	51,622
Street Lights At Parkdale Dr And Lawnview Ave - V177	Street and Alley Improvements	2017 General Obligation Bond Program	7	12/31/21	16,000	-	16,000	-	-	-	16,000
Street Lights Wendelkin St - V178	Street and Alley Improvements	2017 General Obligation Bond Program	7	12/31/21	112,000	-	112,000	-	-	-	112,000
Street Lights Within Claremont Neighborhood - V179	Street and Alley Improvements	2017 General Obligation Bond Program	7	12/31/21	120,000	-	120,000	-	-	480,000	600,000
Summit Ave from Alta Ave to Sears St - V490	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	72,785	-	72,785	-	-	-	72,785
Summit Ave from Rowena St to Alta Ave - V663	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	121,375	-	-	121,375
Sunbriar Ave from Godfrey Ave to Sarah Lee Dr - V514	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	163,165	-	163,165	-	-	-	163,165
Sundial Dr from Dennis Rd to Satsuma Dr - V385	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	491,943	491,943	0	-	-	-	491,943
Sunny Crest Ln From E Red Bird Ln To Woodburn Trl - V474	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	54,300	54,300	-	-	-	-	54,300
Sunnyvale St from Ann Arbor Ave to Cummings St - V929	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	-	-	-	35,153	-	-	35,153
Sylvan Ave Phase II [Funding for Pedestrian Lightings] - VA09	Thoroughfares	2017 General Obligation Bond Program	6	11/26/22	143,795	143,241	554	136,719	-	106,759	387,273
Sylvan - West Commerce to Singleton - U802	Thoroughfares	2006 General Obligation Bond Program	6	8/31/19	2,728,733	2,708,742	19,991	-	-	-	2,728,733
Sylvan - West Commerce to Singleton - U802	Thoroughfares	2012 General Obligation Bond Program	6	8/31/19	1,604,383	1,603,383	1,000	-	-	-	1,604,383
Sylvan - West Commerce to Singleton - U802	Thoroughfares	Other GO CIP - Non-Debt	6	8/31/19	3,000,000	2,975,000	25,000	-	-	-	3,000,000
Sylvania Dr from Sinclair Ave to Vinemont St - V807	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	687,802	687,802
Sylvester St from Vargas St to Knight St - V527	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	126,676	126,676	-	-	-	-	126,676
Sylvia Dr from Crest Ridge Dr to Desdemona Dr - V641	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	90,925	-	-	90,925
Syracuse Dr from Wake Forrest Dr to Wake Forrest Dr - V804	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	715,088	715,088

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Tabor Dr from Kenwhite Dr to Cosgrove Dr - V365	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	141,693	141,693	-	-	-	-	141,693
Tara Ln from Edgeglen Dr to Uarda Dr - V722	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	54,400	54,400	-	-	-	-	54,400
Terry St from S Haskell Ave to S Peak St - V811	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	103,350	-	103,350
Timber Oaks Dr From Shadow Ridge Dr To Shadow Ridge Dr - V284	Street Reconstruction	2017 General Obligation Bond Program	12	7/17/22	80,852	63,527	17,325	-	727,666	-	808,518
Timberline Dr from Community Dr to Kendale Dr - V890	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	78,050	-	-	78,050
Tina Ln from Atha Dr to A4938 - V563	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	19,450	19,450	-	-	-	-	19,450
Tioga St from La Grange Dr to Bonnie View Rd - V874	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	64,175	64,175	(0)	-	-	-	64,175
Tisinger Ave from Tascosa St to Ulloa Ln - V466	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	79,350	79,350	(0)	-	-	-	79,350
Tobian St from Bellafonte Dr to Dandridge Dr - V452	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	106,399	106,399	-	9,551	-	-	115,950
Traffic Signal Installations - VA28	Public/Private Development	2017 General Obligation Bond Program	Citywide	9/30/22	6,832,736	1,961,392	4,871,344	-	11,517,264	-	18,350,000
Traffic Signal Synchronization Project VA27	Public/Private Development	2017 General Obligation Bond Program	9	9/30/22	2,763,974	2,558,724	205,250	5,270,000	7,496,420	4,674,856	20,205,250
Trammel Dr from Bennington Dr to Clemson Dr - V841	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	680,172	680,172
Trammel Dr from Clemson Dr to E Northwest hwy - V806	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	567,190	567,190
Trammel Dr from Fisher Rd to Bennington Dr - V791	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	356,796	356,796
Tree Shadow Trl [5902-5942] And Flintshire Ct [5901-5923] A1 - S307	Alley Reconstruction	2012 General Obligation Bond Program	12	4/9/20	245,340	39,089	206,250	-	-	-	245,340
Trio Ln from Wagon Wheels Trl to Caravan Trl - V448	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/19	137,775	137,775	-	-	-	-	137,775
Trojan St. - Burma Rd. To Fellows Ln. [Street] - V185	Street Petitions	2017 General Obligation Bond Program	7	8/7/22	75,470	72,259	3,211	1,014,531	-	-	1,090,001
Tulip Ln from Camellia Dr to Thackery St - V573	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/20	-	-	-	422,850	-	-	422,850

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Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Turtle Creek Blvd from Turtle Creek Blvd to Turtle Creek Blvd - V848	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	210,739	210,739	(0)	-	-	-	210,739
Tuscany Way from Sinclair Ave to Lippitt Ave - V818	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/22	-	-	-	-	-	673,813	673,813
Tyler From Illinois Ave To Lebanon [East Side Only] - V152	Sidewalk Improvements	2017 General Obligation Bond Program	1	10/28/23	362,000	362,000	-	-	-	-	362,000
Upton St From I-35 E To 12Th St - V995	Target Neighborhood	2017 General Obligation Bond Program	4	6/19/22	56,361	43,660	12,701	-	510,547	-	566,908
Us 75-Mockingbird-Lovers Lane Pedestrian Improvements - V144	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	14	7/7/23	-	-	-	70,474	1,029,526	-	1,100,000
UT Southwestern Medical District - V140	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	2	9/30/22	-	-	-	-	7,500,000	-	7,500,000
Utica Dr from Bruton Rd to Cordell Dr - V565	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/19	153,400	153,400	-	-	-	-	153,400
Utica Dr from Cordell Dr to Jennie Lee Ln - V353	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	142,722	-	142,722	-	-	-	142,722
Valencia St from Sevilla St to East Grand Ave - V709	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/21	-	-	-	-	82,000	-	82,000
Valey View-Walnut-635 Cty - N083	Intergovernmental Partnership Projects	1998 General Obligation Bond Program	10, 11	5/1/20	24,672	4,601	20,071	-	-	-	24,672
Valey View-Walnut-635 Cty - N083	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	10, 11	5/1/20	200,000	2,354	197,646	-	-	-	200,000
Valley View Ln from Valley View Ln to L B J Serv - V639	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/20	-	-	-	62,975	-	-	62,975
Valley View-Walnut - IH 635 to City Limits - U234	Intergovernmental Partnership Projects	2006 General Obligation Bond Program	10, 11	7/8/20	907,540	576,458	331,082	-	-	-	907,540
Valley View-Walnut - IH 635 to City Limits - U234	Intergovernmental Partnership Projects	State Grant	10, 11	7/8/20	1,114,338	-	1,114,338	-	-	-	1,114,338
Vandelia St from Prescott Ave to Hawthorne Ave - V601	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	59,825	-	-	59,825
Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253	Street Reconstruction	2017 General Obligation Bond Program	4	7/17/22	56,112	45,468	10,645	-	505,005	-	561,117
Viceroy Dr from King George Dr to Regal Row V617	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	284,150	-	284,150
Vickery Blvd from Laneri Ave to Glencoe St - V383	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	129,380	129,380	-	-	-	-	129,380

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Vinecrest Dr from Cox Ln to End of Pavement - V384	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	231,525	231,525	-	-	-	-	231,525
Vinemont St from Forest Grove Dr to Easton Rd - V761	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	99,850	-	99,850
W 12th St from Briscoe Blvd to Hampton Rd - V192	Street Reconstruction	2017 General Obligation Bond Program	1	6/19/22	60,199	46,682	13,517	541,791	-	-	601,990
W Amherst Ave from Huron Dr to Thurston Dr - V332	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	189	-	189	-	-	-	189
W Bay Cir from W Lawther Dr to Branchfield Dr - V786	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	249,650	-	249,650
W Clarendon from S Waverly Dr to S Edgefield Ave - V860	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/20	-	-	-	272,225	-	-	272,225
W Colorado Blvd from Leander Dr to N Hampton Rd - V489	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/19	281,260	204,375	76,885	-	-	-	281,260
W Commerce St from N Hampton Rd to Postal Way - V932	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	465,800	-	-	465,800
W Greenbriar Ln from Stemmons Ave to N Beckley Ave - V788	Street Resurfacing	2017 General Obligation Bond Program	1	9/30/18	222,006	221,981	25	-	-	-	222,006
W Grover C Washington Ave from Oriol Ave to Toluca Ave - V821	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	67,575	67,575	-	-	-	-	67,575
W Jefferson Blvd [S Side]- N Westmoreland Rd To N. Plymouth - V153	Sidewalk Improvements	2017 General Obligation Bond Program	1	1/28/24	363,482	363,309	173	-	-	-	363,482
W Lovers Ln from Menier St to Preston Park Dr - V940	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	317,995	317,995	(0)	-	-	-	317,995
W Mockingbird Ln from N Stemmons Serv E to Brookriver Dr - V868	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/18	209,409	209,409	0	-	-	-	209,409
W Mockingbird Ln from W John Carpenter Fwy to N Stemmons Serv E - V887	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	296,425	-	-	296,425
W Pentagon Pkwy from Spruce Valley Ln to Coombs Creek Dr - V577	Street Resurfacing	2017 General Obligation Bond Program	3	9/30/18	233,391	233,391	(0)	-	-	-	233,391
W University Blvd from Inwood Rd to Eastern Ave - V935	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/22	-	-	-	-	-	801,611	801,611
W University Blvd from Robin Rd to Inwood Rd - V938	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/21	-	-	-	-	73,325	-	73,325

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W University Blvd From Roper St To Kenwell St - V157	Sidewalk Improvements	2017 General Obligation Bond Program	2	8/31/21	94,833	-	94,833	-	-	-	94,833
Wake Forrest Dr from Lehigh Dr to Trammel Dr - V670	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	38,275	-	38,275
Waldorf Dr from Cromwell Dr to Lathrop Dr - V491	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/20	-	-	-	183,800	-	-	183,800
Walnut Hill From Marsh To Midway Resurfacing Project - V980	Street Resurfacing	2017 General Obligation Bond Program	6, 13	9/30/18	2,035,364	2,035,364	0	-	-	-	2,035,364
Walnut Hill Ln from Chireno St to Marsh Ln - V871	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	563,742	563,742	0	-	-	-	563,742
Walnut Hill Ln from Midway Rd to Crestline Ave - V945	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	441,863	441,863	-	-	-	-	441,863
Walnut Hill Ln from Thackery St to Hillcrest Rd - V927	Street Resurfacing	2017 General Obligation Bond Program	13	2/15/19	662,426	662,426	0	-	-	-	662,426
Waneta Dr From Robin Rd To Inwood Rd - V244	Street Reconstruction	2017 General Obligation Bond Program	2	8/30/21	31,010	31,010	(0)	-	335,461	-	366,471
Warranted Signals and School Flashers - On-Demand - U811	Traffic Signals	2006 General Obligation Bond Program	Citywide	9/30/19	3,708,633	3,762,239	(53,607)	-	-	-	3,708,633
Waterview Rd from Bondstone Dr to Classen Dr - V704	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	40,875	-	40,875
Webb Chapel Ext from Hargrove Dr to Larga Dr - V538	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	176,183	176,183	-	-	-	-	176,183
Webb Chapel Ext from Larga Dr to Webb Chapel Rd - V920	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	353,425	-	-	353,425
Webb Chapel Rd from Forest Ln to LBJ Service S - V936	Street Resurfacing	2017 General Obligation Bond Program	6	9/30/20	-	-	-	284,375	-	-	284,375
Webb Chapel Rd From Silverton Dr To Northaven Rd - V313	Thoroughfares	2017 General Obligation Bond Program	13	7/17/22	290,932	289,886	1,046	-	2,727,900	-	3,018,832
Weeburn Dr from Marsh Ln to Cox Ln - V694	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/21	-	-	-	-	269,700	-	269,700
Wendelkin St From Pennsylvania Ave To Driskell St - V168	Sidewalk Improvements	2017 General Obligation Bond Program	7	3/27/21	119,945	119,945	-	-	-	-	119,945
West Shore Dr From Tokalon Dr To Meadow Lake Ave - S574	Street Reconstruction	2012 General Obligation Bond Program	9	9/30/18	310,203	36,554	273,649	-	-	-	310,203
Westfield Dr From Gladwood Ln To Clearwater Dr - V272	Street Reconstruction	2017 General Obligation Bond Program	10	8/3/22	53,499	47,311	6,188	-	481,489	-	534,988

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Westfield Dr from Woodbrook Dr to Gladwood Ln - V221	Street Reconstruction	2017 General Obligation Bond Program	10	8/3/22	57,418	40,273	17,145	-	516,764	-	574,182
Westlake Ave from Velasco Ave to Wendover Rd - V341	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	83,244	83,244	0	-	-	-	83,244
Westover Dr from Arborside Dr to Ridgemar Dr - V371	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	156,923	156,923	-	-	-	-	156,923
Westshore - Santa Fe Tr-Alley N Of Coronado [Rw-Dng - Sw] - VA07	Target Neighborhood	2017 General Obligation Bond Program	14	11/4/22	76,878	74,487	2,391	-	-	827,409	904,287
Wheatland - Lancaster CL to Lancaster Rd Plaza - U803	Thoroughfares	2003 General Obligation Bond Program	8	7/4/19	376,070	245,518	130,552	-	-	-	376,070
Wheatland - Lancaster CL to Lancaster Rd Plaza - U803	Thoroughfares	2006 General Obligation Bond Program	8	7/4/19	5,234,525	5,040,509	194,015	-	-	-	5,234,525
Wheatland Road From City Limits To University Hills - V145	Intergovernmental Partnership Projects	2017 General Obligation Bond Program	8	6/19/22	65,000	65,000	-	-	1,735,000	-	1,800,000
Whittier Ave from San Benito Way to San Leandro Dr - V767	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	58,475	-	58,475
Whittier Ave from Santa Clara Dr to San Benito Way - V630	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	248,175	-	248,175
Wickersham Rd from McCree Rd to Wallbrook Dr - V495	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	268,371	268,370	1	-	-	-	268,371
Wightman Pl from Baseline Dr to Chimney Hill Ln - V351	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	52,033	52,033	(0)	-	-	-	52,033
Wild Honey Dr From Tioga St To A11316 - V428	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/18	27,028	-	27,028	-	-	-	27,028
Willis Ave from McMillan Ave to Worcola St - V235	Street Reconstruction	2017 General Obligation Bond Program	14	10/18/22	62,699	62,699	(0)	-	551,338	-	614,037
Willis Ave from Worcola St to Greenville Ave - V394	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/20	-	-	-	80,275	-	-	80,275
Willow Ln [North Side] From Preston Rd To Hillcrest Rd - V170	Sidewalk Improvements	2017 General Obligation Bond Program	11	10/2/19	1,409,995	1,403,995	6,000	-	-	-	1,409,995
Willowdell Dr from Caulan Dr to Towns St - V699	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	283,300	-	-	283,300
Winding Ridge from 9800 Winding Ridge Dr to Church Rd - V665	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/20	-	-	-	128,200	-	-	128,200
Winedale Dr from Walnut Hill Ln to Lacrosse Dr - V387	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/19	136,742	136,742	-	-	-	-	136,742

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Winsted Dr from Lakeforest Ct to Pasadena Pl - V588	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	174,450	-	174,450
Winsted Dr from Lakewood Blvd to Westlake Ave - V719	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	48,625	-	48,625
Winsted Dr from Pasadena Pl to White Rock Rd - V635	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	39,775	-	39,775
Winsted Dr from Westlake Ave to Meadow Lake Ave - V753	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	45,925	-	45,925
Winsted Dr from White Rock Rd to Tokalon Dr - V362	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/19	136,891	-	136,891	-	-	-	136,891
Winters St from S Ewing St to Harlandale Ave - V678	Street Resurfacing	2017 General Obligation Bond Program	4	9/30/19	44,800	44,800	-	-	-	-	44,800
Woodbrook Dr from Ashcroft Ave to Stillwater Dr - V593	Street Resurfacing	2017 General Obligation Bond Program	10	9/30/18	73,642	-	73,642	-	-	-	73,642
Woodbrook Dr From Clearwater Dr To Graywood Dr - V274	Street Reconstruction	2017 General Obligation Bond Program	10	8/3/22	25,567	21,878	3,689	-	230,103	-	255,670
Woodbrook Dr From Graywood Dr To Westfield Dr - V273	Street Reconstruction	2017 General Obligation Bond Program	10	8/3/22	25,732	20,683	5,049	-	231,592	-	257,324
Woodleigh Dr from Timber Trail Dr to Marsh Ln - V346	Street Resurfacing	2017 General Obligation Bond Program	13	9/30/19	237,287	237,287	(0)	-	-	-	237,287
Woodmeadow From La Prada West To The End Of Divided Roadway - S320	Street Reconstruction	2012 General Obligation Bond Program	9	1/16/22	1,714,781	311,385	1,403,397	-	-	-	1,714,781
Woodmeadow Parkway over Long Branch - P861	Bridge Repair and Modification	2012 General Obligation Bond Program	9	9/20/18	12,410	13,231	(821)	-	-	-	12,410
Woodmont Dr from Elam Rd to Lucy St - V340	Street Resurfacing	2017 General Obligation Bond Program	5	9/30/18	273,726	273,726	(0)	-	-	-	273,726
Woodshire Dr from Kirnwood Dr to Cleardale Dr - V762	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/20	-	-	-	170,250	-	-	170,250
Woodspan Dr from Emberwood Dr to Fairwood Dr - V509	Street Resurfacing	2017 General Obligation Bond Program	8	9/30/19	34,363	-	34,363	-	-	-	34,363
Woodthrush Dr from Boedeker St to Stone Canyon Rd - V352	Street Resurfacing	2017 General Obligation Bond Program	11	9/30/19	141,007	244	140,763	-	-	-	141,007
Woodwick Dr From W Camp Wisdom Ed To Clearwood Dr - V266	Street Reconstruction	2017 General Obligation Bond Program	8	5/19/21	48,691	48,691	-	-	357,635	-	406,326
Worth St from N Haskell Ave to N Peak St - V599	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/20	-	-	-	117,525	-	-	117,525

STREET & TRANSPORTATION

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Wright Street From S. Oak Cliff To Edgefield - V154	Sidewalk Improvements	2017 General Obligation Bond Program	1	7/30/21	128,555	47,635	80,920	-	318,570	-	447,125
Wyatt St from Maplegrove Ln to Wyatt Cir - V624	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/20	-	-	-	38,775	-	-	38,775
Wycliff Ave from Holland Ave to Gilbert Ave - V867	Street Resurfacing	2017 General Obligation Bond Program	14	9/30/19	77,175	77,175	-	-	-	-	77,175
Yancy S from Carbondale St to Saipan St - S610	Target Neighborhood	2012 General Obligation Bond Program	7	1/16/22	501,670	115,925	385,745	-	-	-	501,670
Yellowstone Rd from Sleepy Hollow Dr to Record Crossing Rd - V487	Street Resurfacing	2017 General Obligation Bond Program	2	9/30/19	117,704	117,704	0	-	-	-	117,704
Yorkmont Cir from End of Pavement to Evangeline Way - V510	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/18	157,231	157,231	-	-	-	-	157,231
Yorksprings Dr from Meadowspring Ln to Yorksprings Pl - V695	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	85,800	-	85,800
Yorksprings Dr from Valley Spring Dr to Meadowspring Ln - V717	Street Resurfacing	2017 General Obligation Bond Program	9	9/30/21	-	-	-	-	145,275	-	145,275
Grand Total					\$403,451,499	\$295,323,976	\$108,127,523	\$147,083,180	\$207,396,636	\$117,694,340	\$875,625,654



WATER UTILITIES FACILITIES

MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, and collection, and customer service. The mission of the DWU Water and Wastewater Capital Improvement Program is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City water and wastewater facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2018-19

1. Awarded water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects.
2. Completed construction of Process Control System Improvements at Central Wastewater Treatment Plant. This project included replacement and programming of all 43 Programmable Logic Control units, installation of instruments like dissolved oxygen analyzers, sludge blanket indicators, and chlorine and ammonia analyzers throughout the plant.
3. Awarded construction of the Cadiz Y-structure rehabilitation and reliability improvements. This project includes rehabilitation of the inlet structure and electrical and mechanical improvements at the Cadiz Pump Station.
4. Awarded Central Wastewater Treatment Plant Complex A Mechanical and Process Improvements. This project will include structural reconfiguration of all aeration basins to simplify treatment and improve aeration and returned sludge management.
5. Awarded construction of the Central Wastewater Treatment Plant Influent Equipment and Piping Rehabilitation. This contract will include rehabilitation of the 84" horseshoe interceptor, rehabilitation of all influent junction structures, and addition of new bar screens at the Influent Pump Station.
6. Awarded design for Blower Facility at the Central Wastewater Treatment Plant. This project will include evaluation of current technologies and recommendations for construction. The new facility will have an independent electrical feed and provide redundancy for aeration requirements at the Activated Sludge Complexes.
7. Awarded design of Peak Flow Basin D and rehabilitation of existing Peak Flow Basins at the Central Wastewater Treatment Plant. This project will increase the peak flow storage capacity at the Central Wastewater Treatment Plant by 176 million gallons.
8. Completed conversion of East Side Water Treatment Plant to biological filtration. The new process conversion will build on improvements at Bachman Water Treatment Plant and improve the stability of water in the distribution system.

WATER UTILITIES FACILITIES

9. Awarded Phase 2 of the Walnut Hill Pump Station design build project. This project will replace the two existing pump stations that have exceeded their service life.
10. Awarded the Large Valve and Meter Vault Assessment and Design contract. Aged and deteriorated large valves and meters will be designed for replacement.

HIGHLIGHTED OBJECTIVES FOR FY 2019-20

1. Award water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 77 miles of water and wastewater mains, including relocation and private development projects.
2. Award construction of East Bank Interceptor Project consisting of approximately 8,000 feet of 104" wastewater pipelines to replace the existing deteriorated wastewater interceptor.
3. Award construction of East Bank Diversion Pipeline Project, consisting of approximately 7,300 feet of 54" wastewater pipeline and 1,400 feet of 90" wastewater pipeline rehabilitation.
4. Award construction contract for new Blower Facility at the Central Wastewater Treatment Plant. This project will include a new facility with an independent electrical feed and provide redundancy for aeration requirements at the Activated Sludge Complexes.
5. Award the Water Treatment Facilities Strategic Master Plan. This will include strategic plans and long-range goals for capital improvements, management, operation, and maintenance of City water treatment facilities.
6. Award Jim Miller Pump Station rehabilitation supplemental design contract. This contract will design improvements of key components of the pump station as recommended from condition assessments. Jim Miller Pump Station has a 20-million-gallon reservoir and pump station that serves North Dallas, East Dallas, and Pleasant Grove and transfers water to northwestern customer cities.
7. Award Raw Water Facilities Major Maintenance Design. This project will leverage assessment results and engineering recommendations for the design of high-priority raw water facilities including structural, mechanical, electrical, and SCADA improvements.
8. Award Bachman Treatment Plant Lagoon improvements. This project will construct site improvements for future lagoon maintenance efforts and remove residual solids from the water purification and treatment processes.
9. Award construction contract for replacement and rehabilitation of ozone systems and equipment at East Side, Bachman, and Elm Fork Water Treatment Plants. The project will provide more sustainable and efficient operations and improve water quality.
10. Award Beltwood Pump Station design contract. This contract will perform a feasibility assessment of the existing site and recommend phased improvements to maintain reservoir capacity, yard piping, and pump station service during construction. Beltwood Pump Station has a 21-million-gallon reservoir and pump station serving North Dallas.

WATER UTILITIES FACILITIES

SERVICE DESCRIPTIONS

Homeowner Extensions and Unserved Areas: Construction of water and wastewater main extensions to homeowners for water service.

Mains, Pump Stations, and Associated Facilities: Right-of-way acquisition, design and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included.

Public Art: Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, and display of artworks, and for administration of public art projects.

Raw Water Pumping and Transmission: Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities and pipelines.

Rehabilitation and Equipment: Maintenance and renovation of major water and wastewater facilities.

Relocations in Advance of Paving: Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, county, and state programs.

Service Centers, Offices, and Research Facilities: Renovation of existing service facilities and business and customer service systems.

Studies and Master Plans: Studies related to business, planning, water and wastewater operations, and master plan updates.

Water Supply Reservoirs and Dams: Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources.

Water Treatment Plants and Associated Facilities: Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant and Elm Fork Plant.

Wastewater Treatment Plants and Associated Facilities: Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.

Wholesale Customer Facilities: Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities.

WATER UTILITIES FACILITIES

USE OF FUNDS

Use of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Homeowner Extensions and Unserved Areas	152,015,766	124,457,102	27,558,664	3,150,000	3,150,000	3,150,000	161,465,766
Mains, Pump Stations, and Associated Facilities	2,058,928,527	1,786,504,001	272,424,526	140,700,000	111,300,000	130,800,000	2,441,728,527
Public Art	8,342,333	2,672,090	5,670,243	70,000	142,500	101,250	8,656,083
Raw Water Pumping and Transmission	303,146,739	282,982,207	20,164,532	8,500,000	500,000	42,500,000	354,646,739
Rehabilitation and Equipment	282,008,189	241,074,150	40,934,038	16,800,000	13,000,000	15,800,000	327,608,189
Relocations in Advance of Paving	452,695,026	345,006,412	107,688,615	22,350,000	17,350,000	17,350,000	509,745,026
Service Centers, Offices, and Research Facilities	92,838,698	57,785,783	35,052,916	3,000,000	3,000,000	3,000,000	101,838,698
Studies and Master Plans	83,234,499	68,868,740	14,365,759	4,100,000	1,050,000	1,100,000	89,484,499
Wastewater Treatment Plants and Associated Facilities	1,034,002,500	920,597,220	113,405,280	50,430,000	10,800,000	64,200,000	1,159,432,500
Water Supply Reservoirs and Dams	69,258,051	52,968,750	16,289,301	4,000,000	26,500,000	-	99,758,051
Water Treatment Plants and Associated Facilities	1,268,171,429	1,137,294,377	130,877,053	57,700,000	161,000,000	79,000,000	1,565,871,429
Wholesale Customer Facilities	11,246,684	6,678,808	4,567,876	5,000,000	1,000,000	1,000,000	18,246,684
Grand Total	5,811,724,358	\$5,024,919,385	\$786,804,972	\$315,800,000	\$348,792,500	\$358,001,250	\$6,834,318,108

SOURCE OF FUNDS

Source of Funds	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Sewer Capital Program	2,218,271,256	1,907,425,492	310,845,765	113,930,000	50,300,000	101,200,000	2,483,701,256
Water Capital Program	3,589,274,851	3,116,792,058	472,482,793	201,800,000	298,350,000	256,700,000	4,346,124,851
Water Public Arts Fund	4,178,250	701,836	3,476,414	70,000	142,500	101,250	4,492,000
Grand Total	\$5,811,724,358	\$5,024,919,385	\$786,804,972	\$315,800,000	\$348,792,500	\$358,001,250	\$6,834,318,108

WATER UTILITIES FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Bachman Water Tr PI - Facil1 - CW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	9/30/23	16,875,554	16,052,738	822,816	19,000,000	-	-	35,875,554
Bachman Water Tr PI - Facil1 - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	9/30/23	200,350,831	189,686,609	10,664,222	9,000,000	-	-	209,350,831
Central Ww Treat PI - Facil - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	9/30/23	474,158,485	410,271,896	63,886,589	36,430,000	2,800,000	37,000,000	550,388,485
Central Ww Treat PI - Facil - CS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	9/30/23	59,622,504	51,041,858	8,580,646	-	-	2,000,000	61,622,504
East Side Water Tr PI - Facil3 - CW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	9/30/23	47,479,438	40,564,135	6,915,303	-	-	7,000,000	54,479,438
East Side Water Tr PI - Facil3 - PW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	9/30/23	579,909,298	497,881,926	82,027,371	17,700,000	25,000,000	40,000,000	662,609,298
Elm Fork Water Tr PI - Facil2 - CW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	9/30/23	47,221,605	45,203,468	2,018,137	-	6,000,000	-	53,221,605
Elm Fork Water Tr PI - Facil2 - PW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	9/30/23	376,334,704	348,773,690	27,561,014	12,000,000	130,000,000	32,000,000	550,334,704
Future Development Initiatives - Wastewater CS97	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	9/30/23	8,500,000	-	8,500,000	-	-	-	8,500,000
Future Development Initiatives - Water - CW97	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	9/30/23	8,500,000	-	8,500,000	-	-	-	8,500,000
Home-Unserv Exten - Improv - PW41	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	9/30/23	1,260,770	760,770	500,000	-	-	-	1,260,770
Home-Unserv Exten - Improv2 - CS41	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	9/30/23	39,151,984	28,689,025	10,462,959	1,250,000	1,250,000	1,250,000	42,901,984
Home-Unserv Exten - Improv3 - CW41	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	9/30/23	94,603,012	95,007,307	(404,295)	1,900,000	1,900,000	1,900,000	100,303,012
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	9/30/23	654,213,388	571,678,676	82,534,712	36,500,000	16,000,000	13,000,000	719,713,388
Mains Interecpt - Lift Sta - CS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	9/30/23	151,146,514	134,662,368	16,484,146	6,200,000	8,200,000	8,200,000	173,746,514
Mains-Pumping - Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	9/30/23	1,013,949,723	906,486,542	107,463,181	23,300,000	4,000,000	33,500,000	1,074,749,723
Mains-Pumping - Storage Fa2 - CW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	9/30/23	173,618,902	165,609,366	8,009,536	8,700,000	17,100,000	10,100,000	209,518,902
Major Maintenance - Rehab - CW50	Rehabilitation and Equipment	Water Capital Program	Citywide	9/30/23	179,356,651	156,909,929	22,446,722	6,300,000	9,000,000	5,300,000	199,956,651
Major Maintenance - Rehab - PW50	Rehabilitation and Equipment	Water Capital Program	Citywide	9/30/23	12,561,741	4,456,776	8,104,965	6,000,000	-	6,000,000	24,561,741
Major Maintenance - Rehab1 - CS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	9/30/23	84,014,797	79,632,446	4,382,351	500,000	2,000,000	4,500,000	91,014,797

WATER UTILITIES FACILITIES

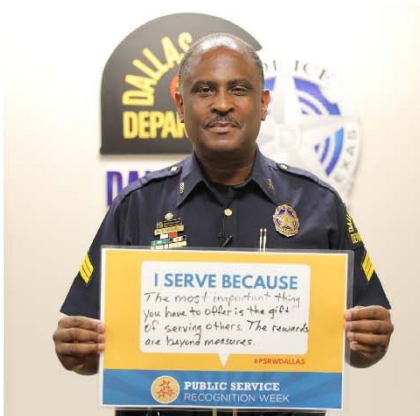
Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
Major Maintenance - Rehabilitation - PS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	9/30/23	6,075,000	75,000	6,000,000	4,000,000	2,000,000	-	12,075,000
Public Art Admin - Water Utilities - CW95	Public Art	Water Public Arts Fund	Citywide	9/30/23	2,050,750	701,836	1,348,914	30,000	130,500	101,250	2,312,500
PW01_Studies-Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide & Outside City	9/30/23	900,000	-	900,000	-	-	-	900,000
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide & Outside City	9/30/23	242,025,158	222,673,514	19,351,644	8,000,000	-	42,000,000	292,025,158
Raw Water Pump - Trans Fac2 - CW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide & Outside City	9/30/24	61,121,581	60,308,693	812,888	500,000	500,000	500,000	62,621,581
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	9/30/23	207,655,791	152,128,311	55,527,480	10,500,000	8,000,000	8,000,000	234,155,791
Relocations Due To Paving3 - CS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	9/30/23	38,823,211	33,211,820	5,611,391	550,000	550,000	550,000	40,473,211
Relocations Due To Paving4 - CW42	Relocations in Advance of Paving	Water Capital Program	Citywide	9/30/23	67,695,609	62,368,597	5,327,012	800,000	800,000	800,000	70,095,609
Relocations Due To Paving5 - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	9/30/23	138,520,415	97,297,683	41,222,732	10,500,000	8,000,000	8,000,000	165,020,415
Service Ctr-Ofcs-Research - PW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	9/30/23	20,078,824	8,642,414	11,436,410	-	-	-	20,078,824
Service Ctr-Ofcs-Research2 - CS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	9/30/23	14,024,746	7,499,452	6,525,294	-	-	-	14,024,746
Service Ctr-Ofcs-Research3 - CW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	9/30/23	47,311,317	38,170,107	9,141,211	3,000,000	3,000,000	3,000,000	56,311,317
Service Ctr-Ofcs-Research4 - PS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	9/30/23	11,423,811	3,473,810	7,950,001	-	-	-	11,423,811
Southside Ww Treat PI-Fa2 - CS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	8	9/30/23	108,066,321	105,152,770	2,913,551	-	-	2,200,000	110,266,321
Southside Ww Treat PI-Facil - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	9/30/23	392,155,190	354,130,697	38,024,493	14,000,000	8,000,000	23,000,000	437,155,190
Studies-Master Plan2 - CW01	Studies and Master Plans	Water Capital Program	Citywide & Outside City	9/30/24	44,484,974	38,286,114	6,198,860	2,100,000	50,000	100,000	46,734,974
Studies-Master Plans1 - CS01	Studies and Master Plans	Sewer Capital Program	Citywide	9/30/23	22,276,454	15,210,979	7,065,475	2,000,000	1,000,000	1,000,000	26,276,454
Studies-Master Plans3 - PS01	Studies and Master Plans	Sewer Capital Program	Citywide	9/30/23	15,573,071	15,371,647	201,424	-	-	-	15,573,071
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide & Outside City	9/30/23	32,575,167	17,744,817	14,830,349	3,000,000	25,000,000	-	60,575,167
Supply Reservoirs - Dams1 - CW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide & Outside City	9/30/24	36,682,884	35,223,932	1,458,952	1,000,000	1,500,000	-	39,182,884
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	9/30/23	22,000,000	3,857,858	18,142,142	22,000,000	22,000,000	22,000,000	88,000,000

WATER UTILITIES FACILITIES

Projects	Services	Funding Source	Council District	Est. Comp. Date	Budget ITD	Spent or Committed	Remaining as of 6/30/2019	FY 2019-20 Budget	FY 2020-21 Planned	FY 2021-22 Planned	Total Project Cost
TWDB Water (Drinking Water) - FW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	9/30/23	44,000,000	4,209,192	39,790,808	44,000,000	44,000,000	44,000,000	176,000,000
Wastewater Facil Public Art - CS95	Public Art	Water Public Arts Fund	Citywide	9/30/23	2,127,500	-	2,127,500	40,000	12,000	-	2,179,500
Water Conservation Vouchers - CW70	Water Treatment Plants and Associated Facilities	Water Capital Program	Citywide	9/30/23	-	(868,189)	868,189	-	-	-	-
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	10/1/23	2,335,200	1,080,700	1,254,500	3,000,000	-	-	5,335,200
Wholesale Customer Facils - CW43	Wholesale Customer Facilities	Water Capital Program	Citywide	9/30/23	8,386,119	5,572,743	2,813,376	-	500,000	500,000	9,386,119
Wholesale Customer Facils1 - CS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	9/30/23	525,365	25,365	500,000	-	500,000	500,000	1,525,365
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	Ongoing	-	-	-	2,000,000	-	-	2,000,000
Grand Total					\$5,811,724,358	\$5,024,919,385	\$786,804,972	\$315,800,000	\$348,792,500	\$358,001,250	\$6,834,318,108



WHY WE SERVE!



A LITTLE ABOUT DALLAS

A BRIEF HISTORY

Dallas has evolved over the years, growing from a small settlement to a major city covering nearly 390 square miles (343.56 square miles of land and 41.37 square miles of lakes).

900s (or earlier) to 1800s North Texas, including the land that eventually became Dallas, is populated by American Indian tribes, including the Caddo, Wichita, Kiowa, and Comanche people.¹

DID YOU KNOW?

Caddo tribes lived along the Arkikosa River for thousands of years before the Spanish arrived in the 1600s. Alonso de Leon renamed the river La Santísima Trinidad—the Most Holy Trinity—in 1690.²

- 1821** Mexico declares independence from Spain. The area of present-day Dallas becomes part of the Mexican state of Coahuila y Tejas.
- 1836** Republic of Texas declares independence from Mexico and remains independent for almost 10 years.
- 1841** John Neely Bryan establishes a permanent settlement near the Trinity River on the future Preston Trail, a trail used first by American Indians that eventually became part of the first official Texas military road.
- 1845** Republic of Texas is admitted to the Union as the 28th state on December 29, 1845.
- 1856** Dallas is officially incorporated. By 1859, the population reached 775, including 97 enslaved Black people.
- 1875** The first Jewish congregation in Dallas, Temple Emanu-El, is founded, and members build their first synagogue on Commerce Street the next year. In 1957, Temple Emanu-El relocated to its current location on Hillcrest Road.
- 1888** The Dallas Zoo opens with two deer and two mountain lions in City Park, making it the oldest and largest zoological park in Texas and the second-oldest in the U.S.
- 1889** Juliette Peak Fowler dies at age 52. Her will designates \$4,000 and 15.5 acres of land in East Dallas for a home for widows and orphans, which eventually becomes the site of the present-day Juliette Fowler Communities. Fowler becomes known as Dallas' first major philanthropist.³

¹ <https://dallastrht.org/wp-content/uploads/2019/05/DTRHT-Report.pdf>

² Ibid.

³ <https://fowlercommunities.org/about-us/history/>

A LITTLE ABOUT DALLAS

DID YOU KNOW?

Captain Jefferson Peak, Fowler's father, built the first brick house in Dallas at the current intersection of Peak and Worth. He ultimately divided his 200 acres into one of Dallas' first subdivisions and named several of the streets after his 12 children and their spouses, names you can still see today—Worth, Junius, Carroll, and Flora are just a few.

- 1908** Dallas experiences the worst flood of the Trinity River in its history. The river reaches nearly 53 feet deep and a mile and a half wide, and Oak Cliff is completely cut off from downtown. Five people died, 4,000 people were homeless, and property damages were estimated at \$2.5 million (more than \$69 million in 2019 dollars).⁴
- 1913** May Forster Smith, a private-duty nurse, and her fellow nurses convince the Graduate Nurses Association to open a “Baby Camp” to treat sick infants, the first in the southwest and third in the country. Originally housed on the Parkland Hospital grounds in four tents supplied by the American Red Cross, the Dallas Baby Camp relocated twice before coming together with Bradford Hospital, Children's Hospital, and Freeman Clinic in 1947 as Children's Medical Center of Dallas, one of the largest pediatric providers in the nation.
- 1922** WFAA goes on the air in June as one of the earliest radio stations in Texas.⁵
- 1927** The world's first convenience store opens, now known as 7-Eleven.
- 1931** Paul Laurence Dunbar Branch Library opens in the predominantly black neighborhood of “North Dallas” (now known as Uptown). It is the first library in Dallas to welcome and serve the African American community.
- 1936** Dallas hosts the Texas Centennial Exposition at Fair Park.
- 1954** Adelyne Dransfield, the sole female member of the jury on which she was serving, is elected as one of the first female jury “foremen” in Dallas County.

⁴ <https://blog.smu.edu/offtheshelf/2013/10/25/trinity-river-flood-control-depicted-in-miscellaneous-aerial-views-of-dallas-1930s-1940s/>

⁵ <https://tshaonline.org/handbook/online/articles/ebw03>

A LITTLE ABOUT DALLAS

DID YOU KNOW?

Although the 19th Amendment granted women the right to vote in 1920, they weren't permitted to serve on juries in Texas until 1954. The amendment to the Texas Constitution requiring that women serve on grand and petit juries was finally approved by voters on Nov. 2, 1954.

- 1956** Dallas native Bette Nesmith Graham invents Liquid Paper, which she called Mistake Out when she began selling it in 1956. Graham sold Liquid Paper to Gillette in 1979 for \$47.5 million.⁶
- 1957** Calvert Collins, a philanthropist and advocate for education and health care, becomes the first woman elected to the City Council. She served two terms from 1957-1961.
- 1957** In February, Essie Reed becomes the Dallas Public Library's first Black librarian at P.L. Dunbar Branch Library. Reed went on to open and manage three other DPL branches: Park Forest, Forest Green, and Skyline. She retired in September 1983 after 26 years of service.⁷
- 1958-62** The invention of the integrated circuit at Texas Instruments and founding of data processing company Electronic Data Systems make Dallas a technology leader.
- 1963** U.S. District Judge Sarah T. Hughes, a Dallas native, administers the oath of office to Vice President Lyndon B. Johnson following the assassination of President John F. Kennedy on November 22. Judge Hughes is the first and only woman to administer the oath.
- 1968** George L. Allen becomes the first Black City Council member, serving from 1968-1975. Allen played a role in the desegregation of Dallas' schools and public facilities and pushed for important open housing and public accommodations ordinances. The George L. Allen Courts Building is named for him.
- 1969** Anita Martinez becomes the first Hispanic member elected to the City Council, serving from 1969-1973. She fought to build a recreation center for West Dallas and pushed for numerous improvements, including library branches and street repair in low-income neighborhoods.
- 1971** Mariano Martinez invents the frozen margarita machine at his Dallas restaurant after seeing the Slurpee machine at 7-Eleven.⁸

⁶ <http://www.women-inventors.com/Bette-Nesmith-Graham.asp>

⁷ <https://www.dignitymemorial.com/obituaries/dallas-tx/essie-reed-8186003>

⁸ <http://americanhistory.si.edu/food/resetting-table/frozen-margaritas>

A LITTLE ABOUT DALLAS

1978 Designed by renowned Chinese American architect I.M. Pei, Dallas City Hall opens to the public.

DID YOU KNOW?

Pei also designed the Morton H. Meyerson Symphony Center, which opened in September 1989, as well as three modernist skyscrapers in downtown Dallas.

1980 The all-time high temperature of 113°F is recorded on June 26-27.

1984 Inspired by Star Wars, George Carter opens the first Laser Tag location, initially dubbed “Photon,” in 1984 on Northwest Highway.⁹

1987 Annette Strauss becomes the first elected female mayor, serving two terms from 1987-1991. After her tenure and in large part because of her humanitarian efforts, she was appointed “Ambassador-at-large” for Dallas, an honorary position she retained until her death in 1998.

1990 The largest permanent model train exhibit in the U.S. is completed and put on display in the lobby of Dallas Children’s Medical Center.

1995 Ron W. Kirk becomes the first Black mayor, serving nearly two terms from 1995-2002, before resigning to run for U.S. Senate. In 2009, President Barack Obama named him to the position of U.S. Trade Representative, where he served until 2013.

1996 Dallas Area Rapid Transit (DART) begins operating the first light rail system in the Southwest.

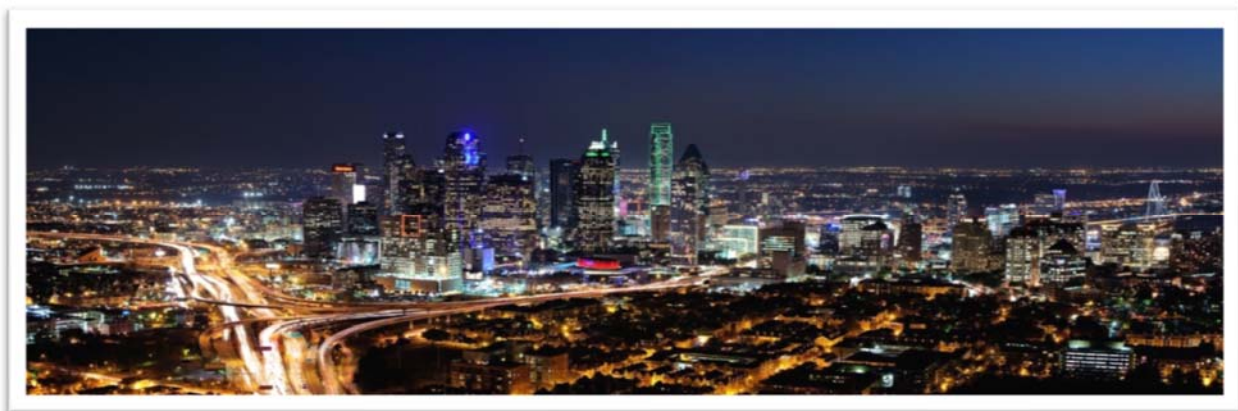
1999 The Dallas Stars win the Stanley Cup championship.

2012 Peggy Larney, former director of DISD’s American Indian Education Program and full-blooded member of the Choctaw Nation, co-created American Indian Heritage Day for the state of Texas. HB 174 was signed into law on May 10, 2012, establishing the last Friday in September as American Indian Heritage Day.

2019 In partnership with the GLBT Chamber of Commerce Foundation and on the 50th anniversary of the Stonewall rebellion, the City Council approves 10 rainbow crosswalks in the Oak Lawn neighborhood to celebrate and commemorate the LGBTQ community in Dallas.

⁹ <https://www.dallasnews.com/business/technology/2016/08/12/laser-tag-inventor-turns-game-anywhere-anytimeiphone-sport>

A LITTLE ABOUT DALLAS



NOTABLE LANDMARKS

Dallas is more than just famous skylines and government buildings. Here are some lesser-known historical landmarks that made Dallas what it is today. You can find information about these structures and more on the City's [Historic Preservation website](#).

St. Paul United Methodist Church

1816 Routh St.

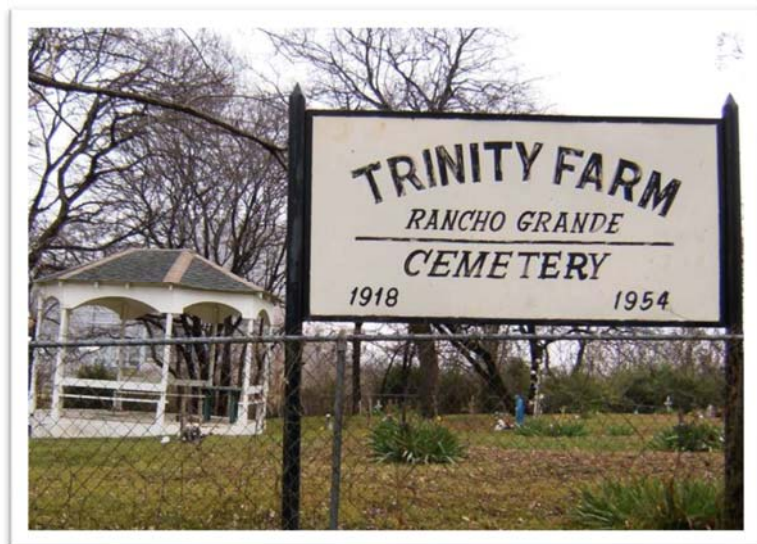
In 1873, several inhabitants of Freedman's Town met with Methodist ministers Rev. H. Oliver and Rev. William Bush under a brush arbor to organize the area's first African Methodist Episcopal Church. Dallas postmaster Anthony Norton donated the first church site, which was also used as a school for African American children. In partnership with SMU's Perkins School of Theology, the church provided training for African American ministers.

According to oral history, the congregation began constructing a new brick-clad building in 1901, based on designs by William Sidney Pittman, Dallas' first black architect and Booker T. Washington's son-in-law. It took 26 years to complete the sanctuary, and tradition holds that the facade has five different shades of brown brick because congregants brought bricks for the offering.¹⁰



¹⁰ <https://atlas.thc.state.tx.us/Details/5507017802/>

A LITTLE ABOUT DALLAS



Trinity Farms/Rancho Grande Cemetery

1723 Briarcliff Rd.

This cemetery represents the last remaining physical reminder of the community of people who worked and lived on a vast commercial farm—about 3,000 acres—known as the Dallas County Trinity Farms, or Rancho Grande, from about 1915 to 1946. Farm laborers consisted mostly of Mexican citizens, many of whom arrived during the Mexican Revolution, and a

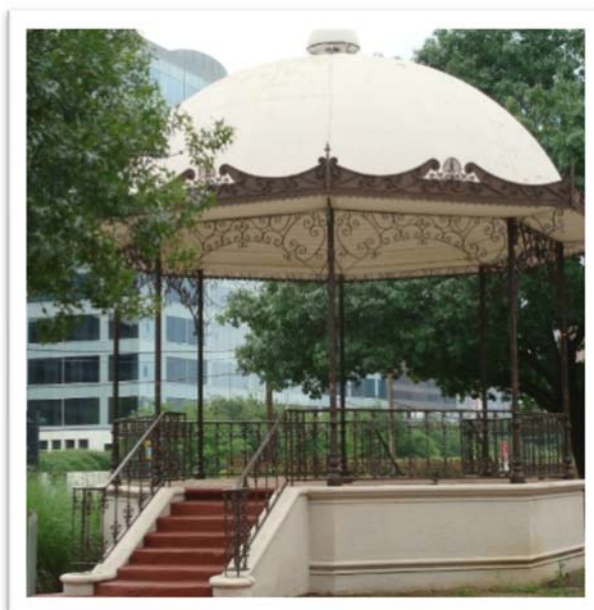
sizable number of African Americans.

The children of Hispanic and African American laborers who worked on the farm attended separate schools. Similarly, the cemetery contains separate Hispanic and African American sections. The earliest recorded burials occurred in the early 1920s, and the last known burial occurred in the early 1940s. The cemetery is maintained by descendants of the families interred there.¹¹

Pike Park

2807 Harry Hines Blvd.

The City purchased this site in 1912-13 for a neighborhood park. Developed as Summit Play Park, it served a predominantly Mexican-American community by the 1920s. The park name was changed in 1927 to honor a former Park Board member, Edgar L. Pike. During World War II, Pike Park was an important gathering place for Mexican-American servicemen, both residents of "Little Mexico" and those visiting the city. It has since become the focal point of the community's cultural, recreational, and political interests, and annual festivities, including Cinco de Mayo and Diez y Seis de Septiembre, reflect a proud heritage.¹²



¹¹ <https://atlas.thc.state.tx.us/Details/5113006901>

¹² <https://atlas.thc.state.tx.us/Details/5113006817>



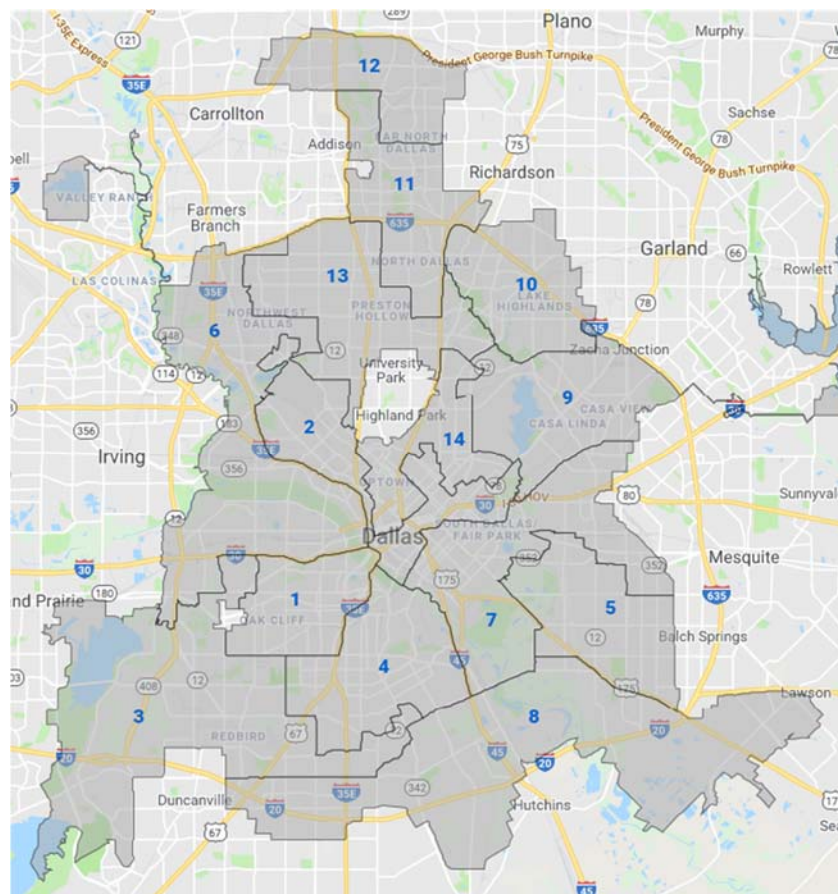
YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council, who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:¹³

- Set policy
- Approve the annual budget and plans for capital improvements
- Determine the property tax rate
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Approve City ordinances
- Determine City services
- Appoint the City Manager, City Attorney, City Auditor, City Secretary, municipal court judges, and resident boards and commissions

CITY COUNCIL DISTRICTS



¹³ <https://dallascityhall.com/government/Pages/councilresponsibilities.aspx>

YOUR ELECTED OFFICIALS



Back Row (left to right)

- Adam Bazaldua
District 7
- Chad West
District 1
- Paula Blackmon
District 9
- David Blewett
District 14
- Carolyn King Arnold
District 4
- Omar Narvaez
District 6
- Casey Thomas, II
District 3

Front Row (left to right)

- Jennifer S. Gates
District 13
- Jaime Resendez
District 5
- B. Adam McGough
Deputy Mayor Pro Tem, District 10
- Mayor Eric Johnson
At-large
- Adam Medrano
Mayor Pro Tem, District 2
- Tennell Atkins
District 8
- Cara Mendelsohn
District 12

Not pictured: Lee Kleinman, District 11

CITY MANAGEMENT

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager T.C. Broadnax, appointed in February 2017
- Interim City Attorney Christopher J. Caso, appointed in September 2018
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's approximately 13,000 employees and more than \$3 billion budget.



Top row, left to right: Assistant City Manager & Chief Resilience Officer Nadia Chandler Hardy, Chief of Equity & Inclusion Liz Cedillo-Pereira, Assistant City Manager Michael Mendoza, Chief Financial Officer Elizabeth Reich, and Assistant City Manager Joey Zapata

Bottom row, left to right: Assistant City Manager Majed Al-Ghafry, Chief of Innovation Laila Aleqresh, City Manager T.C. Broadnax, Chief of Staff Kimberly B. Tolbert, and Assistant City Manager Jon Fortune

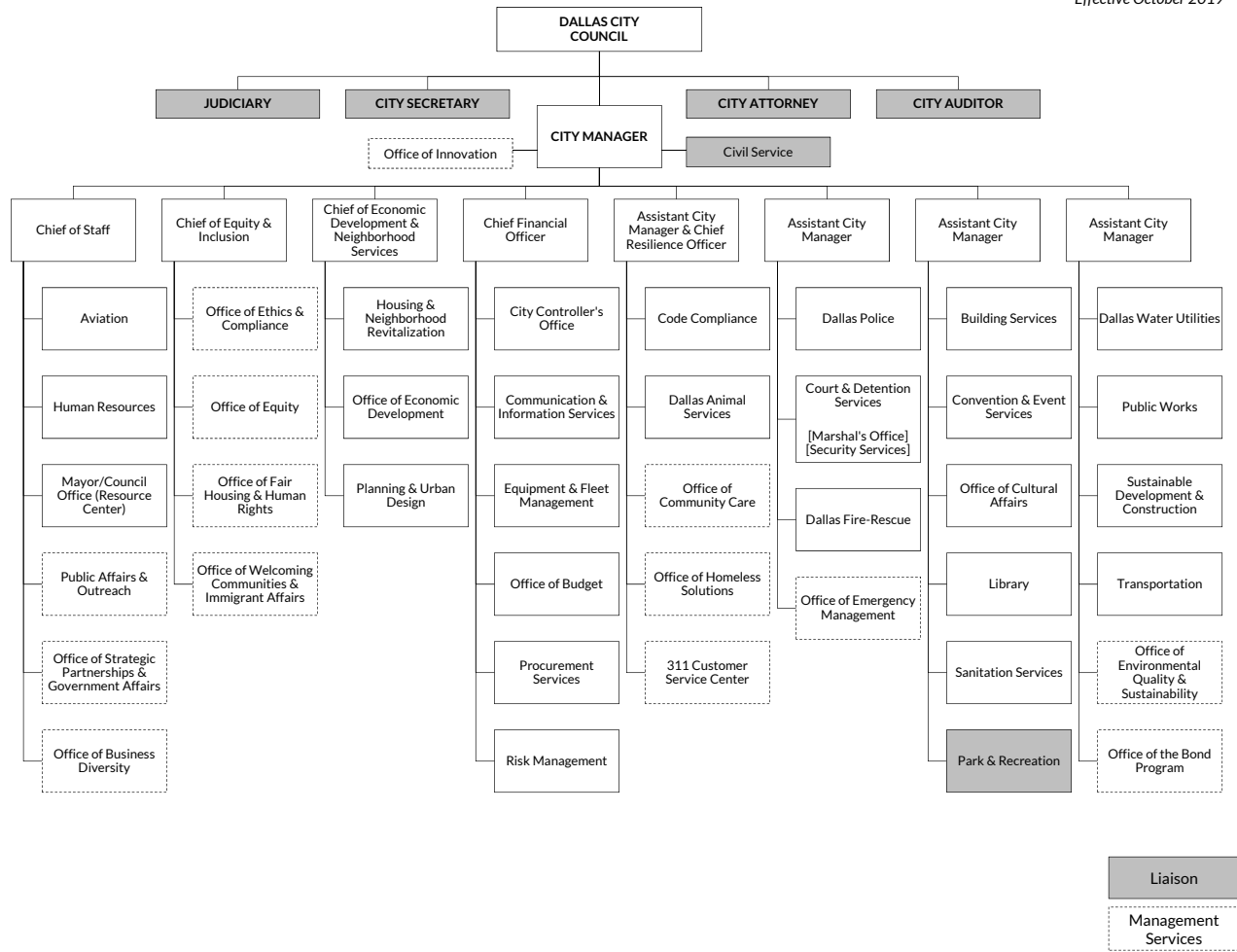
Additionally, the City Manager appoints all department directors except:

- The Director of Civil Service, who is appointed by the Civil Service Board
- The Director of the Park and Recreation Department, who is appointed by the Park and Recreation Board



ORGANIZATIONAL CHART

Effective October 2019





BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the city on the boards and commissions below:¹⁴

Animal Advisory Commission	Automated Red Light Enforcement Commission
Arts and Culture Advisory Commission	Board of Adjustment
Building Inspection Advisory, Examining, and Appeals Board	Charter Review Commission
Citizen Homelessness Commission	City Plan and Zoning Commission
Civil Service Board	Civil Service Board Adjunct Members
Community Development Commission	Dallas Area Partnership to End and Prevent Homelessness Local Government Corporation
Dallas Area Rapid Transit Board	Dallas Central Appraisal District
Dallas Citizens Police Review Board	Dallas Housing Authority Board—Housing Solutions for North Texas
Dallas Police and Fire Pension System Board of Trustees	Dallas-Fort Worth International Airport Board
Employees Retirement Fund Board	Ethics Advisory Commission
Fire Code Advisory and Appeals Board	Housing Finance Corporation
Judicial Nominating Commission	Landmark Commission
Martin Luther King Jr. Community Center Board	Municipal Library Board
North Texas Education Finance Corporation	Park and Recreation Board
Permit and License Appeal Board	Redistricting Commission
Senior Affairs Commission	South Dallas/Fair Park Opportunity Fund Board
Trinity River Corridor Local Government Corporation	Youth Commission

ECONOMIC DEVELOPMENT BOARDS

Cypress Waters Municipal Mgmt. District	North Oak Cliff Municipal Mgmt. District
Reinvestment Zone 3 Board (Oak Cliff Gateway)	Reinvestment Zone 4 Board (Cedars Area)
Reinvestment Zone 5 Board (City Center)	Reinvestment Zone 6 Board (Farmers Market)
Reinvestment Zone 7 Board (Sports Arena)	Reinvestment Zone 8 Board (Design District)
Reinvestment Zone 9 Board (Vickery Meadow)	Reinvestment Zone 10 Board (Southwest Medical)
Reinvestment Zone 11 Board (Downtown Connection)	Reinvestment Zone 12 Board (Deep Ellum)
Reinvestment Zone 13 Board (Grand Park South)	Reinvestment Zone 14 Board (Skillman Corridor)
Reinvestment Zone 15 Board (Fort Worth Avenue)	Reinvestment Zone 16 Board (Davis Gardens)
Reinvestment Zone 17 Board (Transit-Oriented Development)	Reinvestment Zone 18 Board (Maple/Mockingbird)
Reinvestment Zone 19 Board (Cypress Waters)	Reinvestment Zone 20 Board (Mall Area Redevelopment)
Reinvestment Zone 21 Board (University)	Trinity River West Municipal Mgmt. District

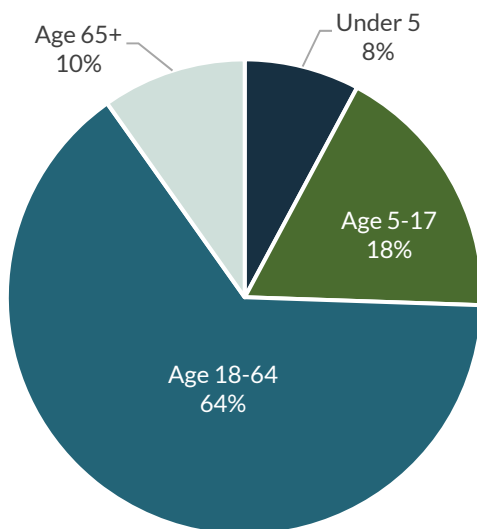
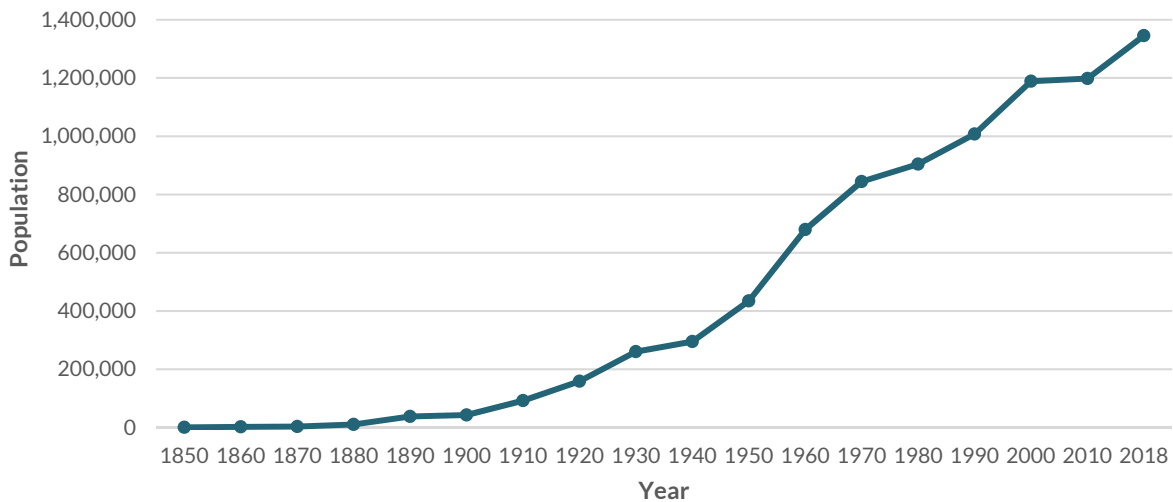
¹⁴ <https://agency.governmentjobs.com/dallasboards/default.cfm?action=agencyspecs>



THE PEOPLE OF DALLAS

EVERYTHING IS BIGGER IN TEXAS!

With an estimated population of more than 1.3 million residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.¹⁵ A quick review of U.S. Census data shows nearly a 60 percent increase in population in the last 50 years.¹⁶



Dallas is a diverse city, with about 42 percent of residents identifying as Hispanic or Latino, 29 percent identifying as non-Hispanic White, 24 percent identifying as Black, and 3 percent identifying as Asian. We have slightly more self-identified women (50.4 percent) than men (49.6 percent), and we have a wide range of ages throughout Dallas, as shown in the chart to the left.¹⁷

Dallas' population growth includes people migrating from all over the world. In fact, nearly 24 percent of Dallas residents were born outside the U.S.¹⁸

¹⁵ 2018 U.S. Census estimates

¹⁶ <https://texasalmanac.com/sites/default/files/images/CityPopHist%20web.pdf>

¹⁷ <https://www.census.gov/quickfacts/fact/table/dallascitytexas/PST045217>

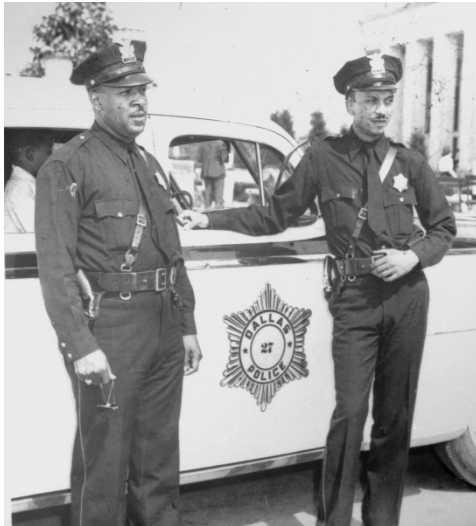
¹⁸ <https://datausa.io/profile/geo/dallas-tx/>

PUBLIC SAFETY

AT YOUR SERVICE

To meet our residents' needs, Dallas Fire-Rescue maintains 58 fire stations and 43 full-time ambulances. At the end of FY 2019-20, we plan to have 1,942 fire and 3,053 police personnel to enhance public safety.

THEN & NOW



Dallas' first African American police officers, Lee G. Brotherton and B.J. Thomas (c. 1946), courtesy of Dallas Public Library



Fire station on East Grand Avenue with firefighters and fire truck in drive (1927), courtesy of Dallas Public Library

MOBILITY SOLUTIONS, INFRASTRUCTURE, & SUSTAINABILITY

MILES AND MILES

Dallas maintains 11,796 paved lane miles, 64 bike lane miles, and 9,022 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure.¹⁹

UP, UP, AND AWAY!

15,597,576 passengers traveled through Dallas Love Field last year. That's like the entire population of Dallas going through the airport more than 11 times!



WATER, WATER EVERYWHERE

This year, Dallas Water Utilities (DWU) provided 142 billion gallons of water to Dallas residents, plus 23 other cities, an area of nearly 700 square miles. DWU also treated 62 billion gallons of wastewater.

¹⁹ <https://dallascityhall.com/departments/waterutilities/DCH%20Documents/pdf/DWU-FactSheet.pdf>

ECONOMIC & NEIGHBORHOOD VITALITY

ECONOMIC POWERHOUSE



The Dallas economy is strong and healthy. Dallas businesses have access to a workforce of almost 3.4 million, and 32 percent of regional workers have at least a college degree. Dallas is also home to 16 Fortune 1000 companies, including AT&T at number 9. Others include Southwest Airlines at number 142 and Jacobs Engineering Group, which climbed 89 spots to number 208.²⁰ The

DFW unemployment rate of 2.7 percent (as of May 2019) is also well below the national average of 3.7 percent.²¹

Top 10 Property Taxpayers ²²		
Taxpayer	Assessed Valuation	% of 2018 Total Assessed Valuation
Oncor Electric Delivery (Utility)	\$835,141,000	0.83%
Northpark Land Partners (Developer)	\$700,213,000	0.70%
Texas Instruments (Manufacturing)	\$602,986,000	0.60%
Southwest Airlines (Transportation)	\$578,256,000	0.58%
AT&T Corporation (Utility)	\$518,661,000	0.52%
DCI Tech Infomart LP (Telecom)	\$508,215,000	0.51%
FM Village Fixed Rate LLC (Developer)	\$494,727,000	0.49%
SPUS7 Galleria LP (Developer)	\$375,827,000	0.37%
Walmart Stores, Inc. (Retailer)	\$340,575,000	0.34%
Galleria Mall Investors LP (Developer)	\$333,145,000	0.33%
Total	\$5,287,746,000	5.27%

²⁰ <http://fortune.com/fortune500/>

²¹ https://www.bls.gov/eag/eag.tx_dallas_msa.htm

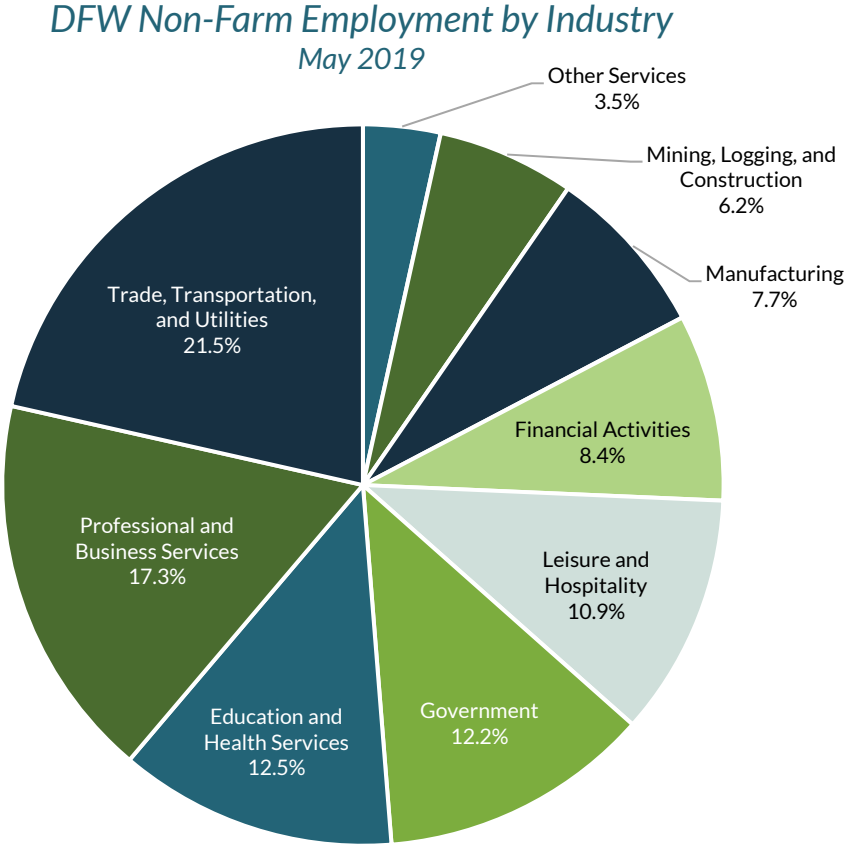
²² https://dallascityhall.com/departments/budget/financialtransparency/AuditedFinancials/CAFR_FY2018.pdf

Chart: https://www.bls.gov/regions/southwest/news-release/areaemployment_dallasfortworth.htm

ECONOMIC & NEIGHBORHOOD VITALITY

Top 10 Largest Employers in 2018 ²³	
Company	Total Local Employment*
Baylor Scott & White Health	24,088
Lockheed Martin	20,500
University of Texas Southwestern Medical Center	18,666
Medical City Healthcare	17,000
AT&T Inc.	15,000
City of Dallas	13,283
Parkland Health and Hospital System	12,857
JPMorgan Chase	12,400
Southwest Airlines Co.	10,694
State Farm	9,400
Total	153,888

* Includes Collin, Dallas, Denton, Ellis, Johnson, Kaufman, Parker, Rockwall, Tarrant and Wise counties



²³ <https://www.bizjournals.com/dallas/news/2019/07/26/dallas-fort-worth-largest-employers.html>
 Chart: https://www.bls.gov/regions/southwest/news-release/areaemployment_dallasfortworth.htm

HUMAN & SOCIAL NEEDS

ON THE EDGE

Despite high job growth and low unemployment across the region, many families in Dallas are financially insecure. In 2017, for example, 23 percent of families with children under 18 were living below the poverty level. Also, about 38 percent of households paid 30 percent or more on housing costs, known as “cost-burdened.” Households paying more than this on rent or mortgage payments have less disposable income for other necessities.²⁴ The median household income in Dallas was also lower than in other cities in DFW, as noted in the table below.

City	Median Household Income
Arlington	\$55,562
Dallas	\$47,285
Fort Worth	\$57,309
Frisco	\$120,701
Garland	\$55,637
Grand Prairie	\$62,589
Irving	\$58,196
Mesquite	\$52,167
Plano	\$88,578
Richardson	\$76,719

GROWTH OPPORTUNITY

To combat these statistics, the City is investing in workforce development efforts, such as hosting T.E.A.C.H. sessions, where Civil Service staff guide candidates through the job application process step-by-step. Additionally, the Office of Community Care leads the FreshStart program, which supports the return of formerly incarcerated individuals to the community through full-time employment with the City. Once participants become employees, program caseworkers meet with them for at least six months to help ensure a successful transition.



²⁴ 2017 American Community Survey 5-Year Estimates (data.census.gov)

QUALITY OF LIFE

THE GREAT OUTDOORS

The City of Dallas maintains and operates six golf courses, five tennis centers, 29 aquatics facilities, 43 recreation centers, and more than 23,400 acres of park land. The City also provides financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.

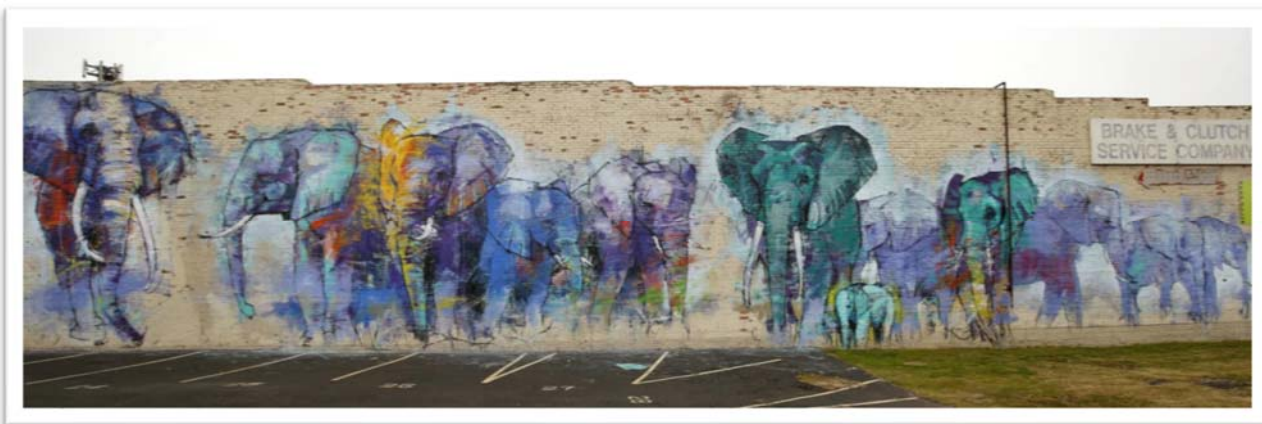


HISTORY LESSON

Established in 1873 by freedmen, Deep Ellum has become one of Dallas' most historically significant neighborhoods. Its name comes from a local pronunciation of "Deep Elm" (for Elm Street), and it was one of the first commercial districts for African Americans and European immigrants.

The area was home to the Continental Gin Company, the largest cotton-processing equipment manufacturer in the U.S., and to one of Henry Ford's earliest automobile plants. But Deep Ellum has always been famous for its arts scene, particularly its music. By 1950, Deep Ellum boasted 20 nightclubs, cafes, and domino parlors, and many famous jazz and blues musicians started their careers there, including Blind Lemon Jefferson, Huddie "Leadbelly" Ledbetter, T-Bone

Walker, Ma Rainey, and Bessie Smith. Today, Deep Ellum is home to more than 30 live music venues, as well as street murals, art galleries, art-driven businesses, and the annual Deep Ellum Arts Festival.²⁵



²⁵ <https://deepellumtexas.com/history/>

Photo 1: Dallas Historical Society. Legacies: A History Journal for Dallas and North Central Texas, Volume 16, Number 2, Fall 2004. University of North Texas Libraries, The Portal to Texas History. (<https://texashistory.unt.edu/ark:/67531/metaph35093/m1/15/>)

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

WHAT'S MY CREDIT SCORE?

Just like individuals have credit scores, local governments receive credit ratings for their municipal bonds based on the economic well-being of the city. To learn more about the City's financial status, visit our new [Financial Transparency website](#).

Credit rating agencies recognize Dallas' strong economy and solid financial management practices. The City's long-term general obligation debt has the following ratings as of July 8, 2019.

Credit Rating Agency	General Obligation Debt
Moody's Investors Service	A1 (stable outlook)
Standard and Poor's (S&P)	AA- (stable outlook)
Fitch Ratings	AA (stable outlook)

BUILDING AN INCLUSIVE GOVERNMENT



With about 13,000 employees, the City is one of the largest employers in Dallas. As we strive to deliver excellent and equitable service to our residents, we recognize the importance of a diverse and inclusive workforce that reflects the communities we serve. Diversity increases our ability to serve residents of all backgrounds and experiences and leads to more equitable policy outcomes.

One way the City promotes a culture of acceptance, appreciation, and inclusion is through our Employee Resource

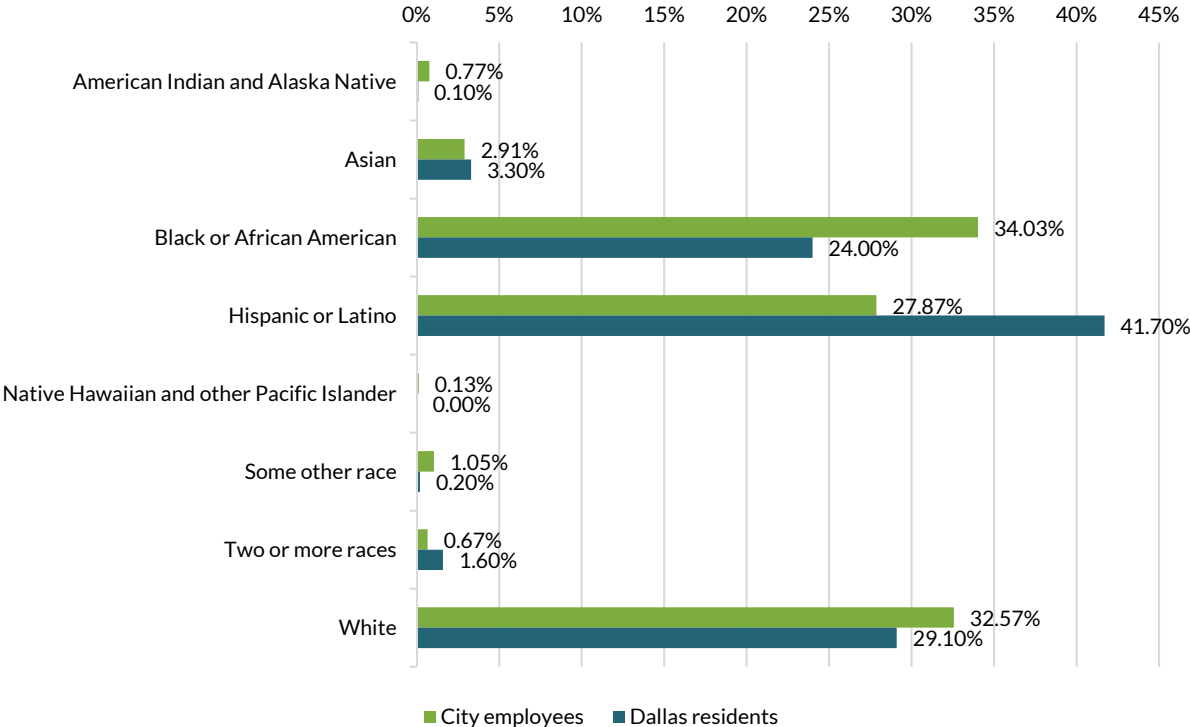
Groups (ERGs), six of which are currently active and open to all City employees.

- **Association of Asian American City Employees (AAACE):** An organization of Asian American City employees, retirees, and supporters established for networking, personal development, and to support the City in serving the residents of Dallas

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

- **City of Dallas BEST (Black Employees Support Team):** Serves as a resource, advocate, and partner with the City’s leadership team and its members to identify, nurture, and promote excellence at all levels within the City’s workforce through professional development, mentoring, cultural programming, and communication
- **FUEL (Focus. Unite. Engage. Lead.):** Designed to bridge the gap among generations within the workplace and create a framework for success to support the development of young professionals
- **Hispanic Association of City Employees for Results (HACER):** Provides a network for results-oriented Hispanic City employees who are ready, willing, and able to serve the needs of the community while providing professional and social networking, support, coaching, and mentoring opportunities
- **LGBT Employee Association of Dallas:** Raises awareness of equality issues in the workplace to foster an organizational culture that is inclusive and supportive of LGBTQ City employees, promotes professional and personal development, and breaks negative stereotypes through education
- **Veterans ERG (VERG):** Created for active duty, reservists, veterans, and spouses of military members; cultivates professional development of military members and spouses who are employed with the City

Race/Ethnicity of City Employees vs. the General Population





FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 54 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-24

Capital and Debt Management: Criteria 25-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-54

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in December 2017. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

9/27/1978

7/8/1981

9/28/2011

10/8/2014

12/13/2017

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

OPERATING PROGRAM

Number: 1

Name: Property tax revenue limit

Type: Operating Program

Description: The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 8%:

- excluding taxable value gained through annexation or consolidation;
- excluding the value gained through new construction;
- excluding expenditure increases mandated by the voters or another governmental entity; and
- not excluding the valuation gained through revaluation or equalization programs.

FY 2018-19 Base Revenue: \$1.0 billion

FY 2019-20 Tax Revenue: \$1.1 billion

Less

Voter Mandated Debt: \$8.1 million

New Construction: \$29.1 million

Adjusted Revenue: \$1.1 billion

Percentage Change: 4.1%

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 2

Name: Unassigned fund balance minimum

Type: Operating Program

Description: The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained at a level not less than 40 days of the General Fund operating expenditures less debt service. (The Risk Reserve is not included in this calculation.) Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council.

FY 2019-20 Emergency Reserve: \$35.0 million

FY 2019-20 Contingency Reserve: \$11.9 million

FY 2019-20 Residual: \$176.1 million

Total: \$223.0 million (56.6 days)

Status: In compliance.

Number: 3

Name: Contingency Reserve

Type: Operating Program

Description: The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year: for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve funds. Funds shall be allocated each year in the budget process to replace any use of the Contingency Reserve funds during the preceding fiscal year and to maintain the balance of the Contingency Reserve at a level ranging from ½% to 1% of budgeted departmental expenditures.

Status: In compliance. FY 2019-20 Contingency Reserve level is \$11.9 million, or 0.83% of the FY 2019-20 Proposed General Fund budget.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 4

Name: Emergency Reserve

Type: Operating Program

Description: The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5% decline in property values, or an unexpected liability created by Federal or State legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the nature of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 20 percent of the General Fund's projected unassigned fund balance but not less than \$25 million to the Emergency Reserve. Use of the Emergency Reserve shall require a super-majority of City Council.

Status: In compliance. FY 2019-20 Emergency Reserve is \$35 million.

Number: 5

Name: Risk Reserve

Type: Operating Program

Description: The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve.

Status: In compliance. The FY 2019-20 Risk Reserve \$1.25 million.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 6

Name: Prohibition of debt for operating expenditures

Type: Operating Program

Description: Debt will not be used to fund current operating expenditures.

Status: In compliance.

Number: 7

Name: Enterprise Funds full cost funding and minimum net working capital

Type: Operating Program

Description: Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances.

Status: In compliance.

Number: 8

Name: Liability/Claims Fund

Type: Operating Program

Description: A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation.

Status: In compliance. \$12.4 million.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 9

Name: Landfill Closure/Post-Closure Reserve

Type: Operating Program

Description: Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees.

Status: Establishment of reserve is not recommended at this time.

Number: 10

Name: Facilities replacement versus maintenance analysis

Type: Operating Program

Description: Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget.

Status: Not in compliance.

Number: 11

Name: Annual assessment for equipment and maintenance needs

Type: Operating Program

Description: An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection.

Status: Not in compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 12
Name: User fees review
Type: Operating Program

Description: An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives.

Status: In compliance.

Number: 13
Name: Employee Benefits Fund minimum cash reserve
Type: Operating Program

Description: The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance.

Status: In compliance.

Number: 14
Name: Internal Service Funds and Enterprise Funds cash balances
Type: Operating Program

Description: Internal Service Funds and Enterprise Funds will maintain positive cash balances.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

PENSION PROGRAM

Number: 15

Name: Sufficient funding for retirement systems

Type: Pension Program

Description: All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to Council by the pension funds.

Status: In compliance.

Number: 16

Name: Actuarial analysis required on retirement systems

Type: Pension Program

Description: Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed bi-annually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

BUDGETING AND FINANCIAL PLANNING

Number: 17

Name: Balanced budget

Type: Budgeting and Financial Planning

Description: The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls.

Status: In compliance.

Number: 18

Name: Five-year revenue and expenditure projection

Type: Budget and Financial Planning

Description: Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City.

Status: In compliance.

Number: 19

Name: Financial monitoring

Type: Budget and Financial Planning

Description: Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 20

Name: Operating impact of capital improvements

Type: Budget and Financial Planning

Description: Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement.

Status: In compliance.

Number: 21

Name: Comparison of financial performance to FMPC

Type: Budget and Financial Planning

Description: A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year.

Status: In compliance.

Number: 22

Name: Two-year balanced budget

Type: Budget and Financial Planning

Description: Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 23

Name: Over-65 and disabled homestead exemption modification

Type: Budget and Financial Planning

Description: The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index (CPI) every two years and provide the analysis to City Council for consideration prior to June 30 for possible modification increase of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30.

Status: In compliance. Increased exemption on June 26, 2019.

Number: 24

Name: Effective tax rate-based budget proposal

Type: Budget and Financial Planning

Description: The City Manager will develop an estimated Effective Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated Effective Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated Effective Tax Rate.

Status: In compliance.

CAPITAL AND DEBT MANAGEMENT

Number: 25

Name: Matching of bond funds and useful life of project

Type: Capital and Debt Management

Description: Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years.)

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 26

Name: GO debt to market value of taxable property limit

Type: Capital and Debt Management

Description: The net (non-self-supporting) General Obligation (GO) debt of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas.

Status: In compliance. 1.3%.

Number: 27

Name: Direct and overlapping debt to market value of taxable property limit

Type: Capital and Debt Management

Description: Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions.

Status: In compliance. 3.1%.

Number: 28

Name: Capitalization of interest expense

Type: Capital and Debt Management

Description: Interest expense incurred prior to actual operation will be capitalized only for facilities of enterprise activities.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 29

Name: Average GO bond maturities

Type: Capital and Debt Management

Description: Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years.

Status: In compliance. 6.6 years.

Number: 30

Name: GO debt service to governmental fund expenditures limit

Type: Capital and Debt Management

Description: Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds).

Status: In compliance. 12.9%.

Number: 31

Name: Per capita GO debt to personal income limit

Type: Capital and debt management

Description: Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis.

Status: In compliance. 5.3%.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 32

Name: Debt financing for betterment of capital improvements

Type: Capital and Debt Management

Description: Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

Status: In compliance.

Number: 33

Name: Interest earnings from GO bond proceeds

Type: Capital and Debt Management

Description: Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies.

Status: In compliance.

Number: 34

Name: Certificate of Obligation uses

Type: Capital and Debt Management

Description: COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 35

Name: CO limit as percentage of GO debt

Type: Capital and Debt Management

Description: CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt.

Status: In compliance. 0.22%.

Number: 36

Name: COs for enterprise projects

Type: Capital and Debt Management

Description: COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes.

Status: In compliance.

Number: 37

Name: CO authorization limit

Type: Capital and Debt Management

Description: CO authorization will remain in effect for no more than five years from the date of approval by the City Council.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 38

Name: CO authorization limit for risk management funding

Type: Capital and Debt Management

Description: COs authorized for risk management funding shall be issued for a term not to exceed 20 years.

Status: In compliance.

Number: 39

Name: Advance and current refunding criteria

Type: Capital and Debt Management

Description: Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%.

Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%.

Status: In compliance.

Number: 40

Name: Enterprise Fund debt reserve requirements

Type: Capital and Debt Management

Description: Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 41

Name: General Obligation Debt Service Fund minimum reserve

Type: Capital and Debt Management

Description: The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve.

Status: In compliance.

ECONOMIC DEVELOPMENT

Number: 42

Name: Tax Increment Financing zones revenue coverage

Type: Economic Development

Description: Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin.

Status: In compliance.

Number: 43

Name: Tax Increment Financing zone residential limit

Type: Economic Development

Description: A Tax Increment Financing Reinvestment Zone may not be created if more than 10 percent of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 44

Name: Reinvestment zones to total tax base limit

Type: Economic Development

Description: Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing (“TIF RZ”) and for tax abatement (“TA RZ”). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones (“RZ”).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation.

Status: In compliance.

Number: 45

Name: PID and TIF service impact analysis

Type: Economic Development

Description: All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing.

Status: In compliance.

Number: 46

Name: PID and TIF debt issuance criteria

Type: Economic Development

Description: All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;
 - if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
 - if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
 - If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.
- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: 47

Name: PID and TIF debt issuances maturity limit

Type: Economic Development

Description: All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid.

Status: In compliance.

Number: 48

Name: PID and TIF unrated, high yield bond limit

Type: Economic Development

Description: The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a "high-risk bond," except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained.

Status: In compliance.

Number: 49

Name: PID and TIF bond use

Type: Economic Development

Description: The City should use PID/TIF bonds only when other options have been considered.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

Number: 50

Name: Conformance with Generally Accepted Accounting Principles (GAAP)

Type: Accounting, Auditing, and Financial Reporting

Description: The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments.

Status: In compliance.

Number: 51

Name: Annual independent audit and financial report

Type: Accounting, Auditing, and Financial Reporting

Description: Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Comprehensive Annual Financial Report (CAFR) in conformity with GAAP and applicable State statutes.

Status: In compliance.

Number: 52

Name: Full disclosure in financial statements and bond representations

Type: Accounting, Auditing, and Financial Reporting

Description: Full disclosure will be provided in the annual financial statements and bond representations.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

GRANTS AND TRUSTS

Number: 53
Name: Grants and gifts compliance
Type: Grants and Trusts

Description: All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor.

Status: In compliance.

Number: 54
Name: Pre-acceptance fiscal review
Type: Grants and Trusts

Description: Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds.

Status: In compliance.

DALLAS WATER UTILITIES (DWU)

Number: DWU-1
Name: Matching of current revenues and current expenses
Type: Dallas Water Utilities

Description: Current revenues will be sufficient to support current expenses including debt service and other obligations of the system.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: DWU-2
Name: Use of long-term debt
Type: Dallas Water Utilities

Description: Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses.

Status: In compliance.

Number: DWU-3
Name: Short-term debt authorization
Type: Dallas Water Utilities

Description: Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council

Status: In compliance.

Number: DWU-4
Name: Contingency Reserve sufficiency
Type: Dallas Water Utilities

Description: Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: DWU-5
Name: Debt financing maturity limit
Type: Dallas Water Utilities

Description: Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years.

Status: In compliance.

Number: DWU-6
Name: Unreserved cash balance minimum
Type: Dallas Water Utilities

Description: An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital.

Status: In compliance.

Number: DWU-7
Name: Debt service coverage requirements
Type: Dallas Water Utilities

Description: Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: DWU-8
Name: Use of excess current revenues
Type: Dallas Water Utilities

Description: Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes.

Status: In compliance.

Number: DWU-9
Name: Funding from current rates relationship to depreciation expense
Type: Dallas Water Utilities

Description: Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year.

Status: In compliance.

Number: DWU-10
Name: Capital financing methods and equity to debt ratio
Type: Dallas Water Utilities

Description: Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects.

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

Number: DWU-11
Name: Cost of service studies
Type: Dallas Water Utilities

Description: Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually.

Status: In compliance.

Number: DWU-12
Name: Wholesale water and wastewater rates
Type: Dallas Water Utilities

Description: Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore.

Status: In compliance.

Number: DWU-13
Name: Use of funds generated by DWU
Type: Dallas Water Utilities

Description: Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system.

Status: In compliance.

COUNCIL AMENDMENTS

Following the first reading of the FY 2019-20 budget, City Council considered amendments to the FY 2019-20 Proposed Budget. The amendments that were approved and subsequently included in the FY 2019-20 Adopted Budget for the General Fund are below.

Source of Funds			Use of Funds		
Department	Program/Service	Amount	Department	Program/Service	Amount
Transportation	Eliminate funding for LED signs around Fair Park	\$3,000,000	N/A	Reduce the proposed tax rate from 78.00¢ to 77.66¢ per \$100 valuation	\$4,786,000
Non-Departmental	Reduce funding for IT governance and technology projects	\$1,500,000	Dallas Fire-Rescue	Add 15 firefighters for ladder truck at Fire Station #18 (\$2.2M); offset by \$400,000 reduction to overtime spending	\$1,800,000
Non-Departmental	Reduce DPD hiring reserve	\$1,250,000	Park and Recreation	Add funding for youth access programs	\$975,000
Non-Departmental	Reduce salary and benefits reserve	\$1,000,000	Park and Recreation	Add funding for after-school programs	\$500,000
Court and Detention Services	Reduce funding for Lew Sterrett Jail Contract	\$687,000	Library	Add funding to expand hot spot pilot to 900 devices	\$238,000
Code Compliance	Reduce funding for demolition of substandard structures	\$558,941	Sustainable Development and Construction	Add three Senior Planners	\$210,000
Public Affairs and Outreach (MGT)	Eliminate offsite City Council meetings, eliminate public engagement specialist position, and reduce professional services	\$193,201	Planning and Urban Design	Add funding for urban land use planning and charrettes	\$200,000
Office of Welcoming Communities and Immigrant Affairs (MGT)	Eliminate one position	\$109,091	Park and Recreation	Add funding for subsidy for HBCU football game at State Fair	\$150,000
City Attorney's Office	Reduce funding for staffing	\$100,000	Office of Homeless Solutions (MGT)	Add funding for unaccompanied youth homelessness	\$100,000
Office of Homeless Solutions (MGT)	Reduce funding for systems enhancement	\$100,000	Office of Community Care (MGT)	Add funding to support the Senior Affairs Commission	\$25,000
Public Works	Eliminate MOWmentum program	\$100,000			

COUNCIL AMENDMENTS

Source of Funds			Use of Funds		
Department	Program/Service	Amount	Department	Program/Service	Amount
Office of Business Diversity (MGT)	Eliminate Manager III position	\$88,469			
Human Resources	Reduce funding for graduate intern program	\$80,000			
Office of Innovation (MGT)	Reduce contract services for Data Academy	\$50,000			
Office of Resilience (MGT)	Eliminate intern position and reduce contract services	\$50,000			
Office of Strategic Partnerships and Government Affairs (MGT)	Eliminate one position	\$50,000			
Office of Fair Housing and Human Rights (MGT)	Reduce funding for staffing	\$42,298			
Total Source of Funds		\$8,959,000	Total Use of Funds		\$8,984,000

MAJOR REVENUE SOURCES

GENERAL FUND

The revenue sources described in this section account for \$1,280,289,960 of the City's total General Fund operating revenues and \$287,449,046 of the tax-supported debt service revenues.

AD VALOREM TAXES

Ad valorem (property) taxes attach as an enforceable lien on property as of January 1 each year. The City's property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. Assessed values are established by the appraisal districts in the four counties in which Dallas is located.

The assessed taxable value for the tax roll as of January 1, 2019, (upon which the FY 2019-20 levy is based) is \$140,237,631,635. The 2019 tax roll is 7.81 percent more than the 2018 tax roll. Property tax growth for the 2020 tax roll (upon which the FY 2020-21 levy will be based) is currently projected to be 6.22 percent more than the 2019 tax roll.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. The tax rate for the year ending September 30, 2020, is \$0.7766 per \$100 valuation, of which \$0.5691 is allocated for general government operations and maintenance and \$0.2075 is allocated for general obligation debt service payments.

Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, tax collections supporting FY 2019-20 are estimated to be 97.75 percent of levy and will generate \$780,135,283 in General Fund revenues and \$284,445,741 in debt service revenues for a total of \$1,064,581,025. Prior year taxes, penalties and interest, special inventory tax, and refunds are expected to produce an additional \$10,288,193 in revenues.

As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value of residence homesteads or \$5,000, whichever is greater. The City has granted an additional \$100,000 market value exemption to individuals who are 65 or older or disabled, which City Council increased from \$90,000 on June 12, 2019.

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) will cap the City's ability to grow property tax revenue at 3.5 percent without seeking voter approval. Exceeding the cap will require an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded 8 percent. SB 2 takes effect January 1, 2020, so it will not affect revenues in FY 2019-20. However, the City will

MAJOR REVENUE SOURCES

likely be unable to take advantage of all growth in FY 2020-21 without voter approval and may even be required to reduce the property tax rate to avoid exceeding the revenue cap.

Fiscal Year	Tax Rate	Tax Base Value	% Change
1984-85	49.18	\$40,696,478,933	-
1985-86	49.18	\$45,065,748,235	10.74%
1986-87	50.30	\$49,348,567,661	9.50%
1987-88	53.72	\$47,215,055,132	-4.32%
1988-89	53.72	\$50,562,923,074	7.09%
1989-90	58.83	\$47,583,713,419	-5.89%
1990-91	62.97	\$46,209,305,261	-2.89%
1991-92	62.97	\$44,334,936,497	-4.06%
1992-93	67.44	\$41,575,371,885	-6.22%
1993-94	67.44	\$40,539,541,885	-2.49%
1994-95	67.44	\$40,724,172,941	0.46%
1995-96	67.22	\$42,227,901,516	3.69%
1996-97	67.01	\$44,050,335,895	4.32%
1997-98	65.16	\$48,049,433,329	9.08%
1998-99	64.91	\$52,677,672,716	9.63%
1999-00	66.75	\$56,109,156,774	6.51%
2000-01	66.75	\$60,178,611,626	7.25%
2001-02	66.75	\$65,218,425,933	8.37%
2002-03	69.98	\$66,483,637,119	1.94%
2003-04	69.98	\$66,501,655,057	0.03%
2004-05	71.97	\$67,579,877,637	1.62%
2005-06	74.17	\$70,843,801,880	4.83%
2006-07	72.92	\$76,792,536,880	8.40%
2007-08	74.79	\$84,526,933,754	10.07%
2008-09	74.79	\$90,477,932,550	7.04%
2009-10	74.79	\$87,264,095,461	-3.55%
2010-11	79.70	\$83,425,479,138	-4.40%
2011-12	79.70	\$81,993,746,356	-1.72%
2012-13	79.70	\$83,681,721,883	2.06%
2013-14	79.70	\$87,251,522,141	4.27%
2014-15	79.70	\$93,138,210,535	6.75%
2015-16	79.70	\$100,318,936,973	7.71%
2016-17	78.25	\$110,387,629,086	10.04%
2017-18	78.04	\$118,314,677,595	7.18%
2018-19	77.67	\$130,080,986,261	9.94%
2019-20	77.66	\$140,237,631,635	7.81%
2020-21 (forecast)	77.66	\$148,960,412,323	6.22%

MAJOR REVENUE SOURCES

AMBULANCE REVENUE

Dallas Fire-Rescue provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. In FY 2019-20, DFR is increasing the transport charge for residents by \$290 to \$1,868 per transport (the same as for non-residents) to achieve 100 percent cost recovery. The \$125 fee for treatment/non-transport services is not changing.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. To estimate FY 2019-20 revenue, historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount. FY 2019-20 also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission.

The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government; in FY 2018-19, the percentage for Texas was approximately 58.19 percent. This means the program allows ambulance providers to be reimbursed up to 58.19 percent of the difference between the cost and the charges (subtracting payments) of providing ambulance services to Medicaid, Medicaid Managed Care, and uninsured clients. FY 2020-21 reflects a \$4.9 million reduction in reimbursement revenue through the ASSPP because of anticipated mandated program changes, including a charity-care policy under development.

FRANCHISE FEE REVENUE

The City maintains non-exclusive franchise agreements with utilities and other service providers that use the City's rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies' gross receipts from doing business in Dallas. Cable TV providers such as Time Warner, AT&T, and Verizon pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certified telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

MAJOR REVENUE SOURCES

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services will be exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and pay both fees. Revenue for FY 2019-20 and FY 2020-21 would have been \$6.6 million and \$9.0 million more, respectively, if SB 1152 had not been enacted.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected for FY 2019-20 using historical data, trended forward using statistical analysis and normalized for weather.

MUNICIPAL COURT REVENUES

Court and Detention Services collects fines and fees on Class C misdemeanors, including traffic violations and state law/City ordinance violations. Revenues are collected in person at cashier windows and through regular mail, online, and phone payments. Delinquent accounts receive a warrant, have their driver's license and registration placed on hold (where applicable), and are contacted via mail and phone by an in-house collections unit. Defendants who do not respond to these efforts are pursued through the Marshal's Office and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

SALES TAX

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City of Dallas and one percent to the Dallas Area Rapid Transit (DART) transportation authority.

For FY 2019-20, sales tax receipts are projected to be 4.5 percent better than budgeted in FY 2018-19. As illustrated in the graph, sales tax receipts have increased from \$195,402,277 in FY 1998-99 to a projected \$325,566,185 in FY 2019-20. For FY 2020-21, revenues are projected to increase by 2.4 percent to a projected \$333,379,773. Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted.

The Supreme Court decision in *South Dakota v. Wayfair, Inc.* in June 2018 determined states may charge tax on purchases from out-of-state sellers, even if the seller does not have a physical presence in the state. As a result, Texas passed House Bill 1525, which will require out-of-state internet retailers with at least \$500,000 in Texas sales in the prior 12 months to collect and remit local sales and use taxes. Sales tax collections have historically applied only to "brick and mortar" stores, not online sales, although many of the largest online retailers,

MAJOR REVENUE SOURCES

including Amazon, already voluntarily collect Texas sales and use taxes. This bill is effective October 1, 2019, so it will affect revenues in both years of the biennial.

Fiscal Year	Sales Tax Revenues	% Change
1984-85	\$113,944,000	
1985-86	\$111,859,058	-1.83%
1986-87	\$104,366,695	-6.70%
1987-88	\$110,960,785	6.32%
1988-89	\$117,433,971	5.83%
1989-90	\$126,931,843	8.09%
1990-91	\$134,611,755	6.05%
1991-92	\$125,401,998	-6.84%
1992-93	\$136,252,909	8.65%
1993-94	\$144,994,725	6.42%
1994-95	\$151,147,620	4.24%
1995-96	\$164,550,047	8.87%
1996-97	\$173,032,255	5.15%
1997-98	\$188,816,678	9.12%
1998-99	\$195,402,277	3.49%
1999-00	\$216,933,486	11.02%
2000-01	\$210,748,994	-2.85%
2001-02	\$194,132,603	-7.88%
2002-03	\$183,229,590	-5.62%
2003-04	\$194,988,837	6.42%
2004-05	\$198,441,476	1.77%
2005-06	\$217,240,592	9.47%
2006-07	\$222,926,951	2.62%
2007-08	\$229,856,739	3.11%
2008-09	\$206,914,022	-9.98%
2009-10	\$204,677,318	-1.08%
2010-11	\$215,893,045	5.48%
2011-12	\$229,577,155	6.34%
2012-13	\$241,946,140	5.39%
2013-14	\$255,716,128	5.69%
2014-15	\$273,499,269	6.95%
2015-16	\$283,917,872	3.81%
2016-17	\$293,610,565	3.41%
2017-18	\$305,397,783	4.01%
2018-19*	\$311,645,016	2.05%
2019-20**	\$325,566,185	4.47%
2020-21**	\$333,379,773	2.40%

*Budgeted revenues

**Projected revenues

MAJOR REVENUE SOURCES

SECURITY ALARM PERMIT FEE

The City charges an annual security alarm permit fee of \$50 for a residence and \$100 for a business. Permitted residences and businesses do incur fines for false burglar or panic/hold-up alarms, as outlined in the table.

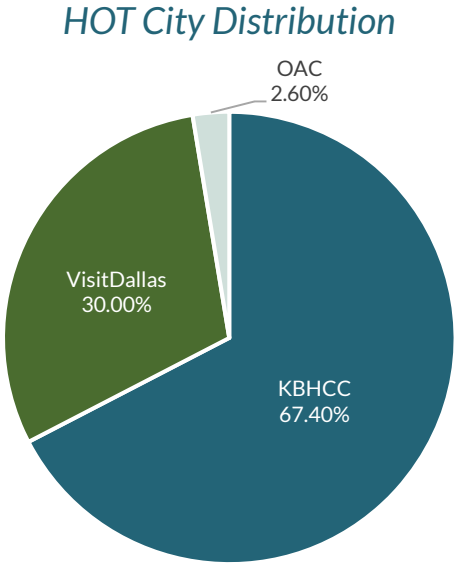
Alarm Type	False Alarms within 12 Months	Fine
Burglar (All property types)	1-3	-
	4-6	\$50
	7-8	\$75
	9+	\$100
Panic/Hold-up (Business)	1	\$100
	2	\$200
	3	\$300
	4+	\$400
Panic/Hold-up (Residential)	1+	\$100

ENTERPRISE FUNDS

Hotel Occupancy Taxes

The City’s hotel occupancy tax (HOT) rate is 13 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (seven percent) monthly.

Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center, as required by bond ordinance. The FY 2019-20 and FY 2020-21 adopted and planned budgets assume (1) 30 percent will be distributed to VisitDallas to market and promote Dallas as a convention and tourist destination and (2) 2.6 percent will be distributed as a reimbursement to the Office of Arts and Culture to encourage, promote, and improve the arts.



HOT revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount. The City’s portion of HOT revenue is projected to be \$66,423,441 for FY 2019-20 and \$66,463,084 for FY 2020-21.

MAJOR REVENUE SOURCES

Sanitation Services Revenue

Sanitation Services revenue is collected to match the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate of \$28.64 per month for FY 2019-20 (an increase of \$1.35 from FY 2018-19) and \$30.52 per month for FY 2020-21 (an increase of \$1.88 from FY 2019-20) by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

Private Disposal Revenue

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site. The gate rate at the McCommas Bluff Landfill will increase by 8.6 percent from \$26.25 per ton in FY 2018-19 to \$28.50 per ton in FY 2019-20. The Bachman Transfer Station rate will increase by 8.6 percent from \$47 per ton in FY 2018-19 to \$51.00 per ton in FY 2019-20. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. The solid waste disposal rates for discount disposal contracts will increase by 1.1 percent for FY 2019-20. FY 2019-20 and FY 2020-21 revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.

Storm Drainage Management Revenues

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.).

The average residential fee is currently \$7.41 per month. In FY 2019-20, the average residential customer will see a monthly increase of \$0.33, and commercial customers will see an increase of \$0.09 per 1,000 square feet of impervious area. In FY 2020-21, the average residential customer will see a monthly increase of \$0.35, and commercial customers will see an increase of \$0.10 per 1,000 square feet of impervious area. The fee increase will enable the SDM Fund to address capital needs, fund equipment, and increase neighborhood drainage maintenance.

MAJOR REVENUE SOURCES

SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, and operation and maintenance of the City's natural and improved storm drainage system. These fees are also collected through DWU's monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- hazardous spill response, cleanup, and disposal
- construction compliance and industrial facility inspections
- engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

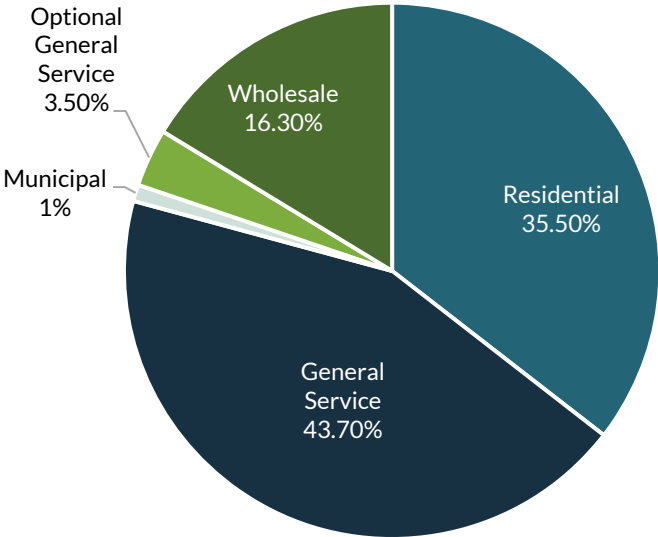
- natural and improved channel maintenance
- creek, river and levee maintenance
- cleaning and maintenance of storm sewers and inlets
- monthly sweeping of the City's major thoroughfares

Water/Wastewater Revenues

DWU is owned and operated by the City a self-supporting Enterprise Fund. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service, and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

Rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department's cost to provide these services. The table below lists the residential water and wastewater rates as of Oct. 1, 2018, and you can find current retail rates for other customer classes at www.dwurates.com.

DWU Revenues by Customer Class



MAJOR REVENUE SOURCES

Usage	Water	Sewer
Up to 4,000 gallons	\$1.86	\$5.36
4,001-10,000 gallons	\$4.00	\$5.36
10,001-20,000 gallons	\$6.50	\$5.36
20,001-30,000 gallons	\$9.30	\$5.36
More than 30,000 gallons	\$10.70	\$5.36

These revenues are used to pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. In FY 2019-20, water and wastewater revenues will total \$670.5 million, with no increase in retail revenues. In FY 2020-21, revenues are projected to total \$683.8 million, including an approximate 1.0 percent increase in retail revenues. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is one of the busiest medium hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. As a result, Dallas Love Field has evolved from a regional air service to a long-haul air service airport requiring enhanced customer service and amenities to match the needs of more than 16 million travelers annually.

Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport are estimated at \$57,405,202 for FY 2019-20 and \$58,204,600 for FY 2020-21. Airport parking revenues are estimated at \$31,675,255 for FY 2019-20 and \$31,777,240 for FY 2020-21. Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoe shine services, and bag cart rentals are projected to be \$28,386,556 for both years. Finally, landing fees paid by commercial aircraft owners to conduct operations at Dallas Love Field are projected to be \$33,703,552 for FY 2019-20 and FY 2020-21.

MAJOR REVENUE SOURCES

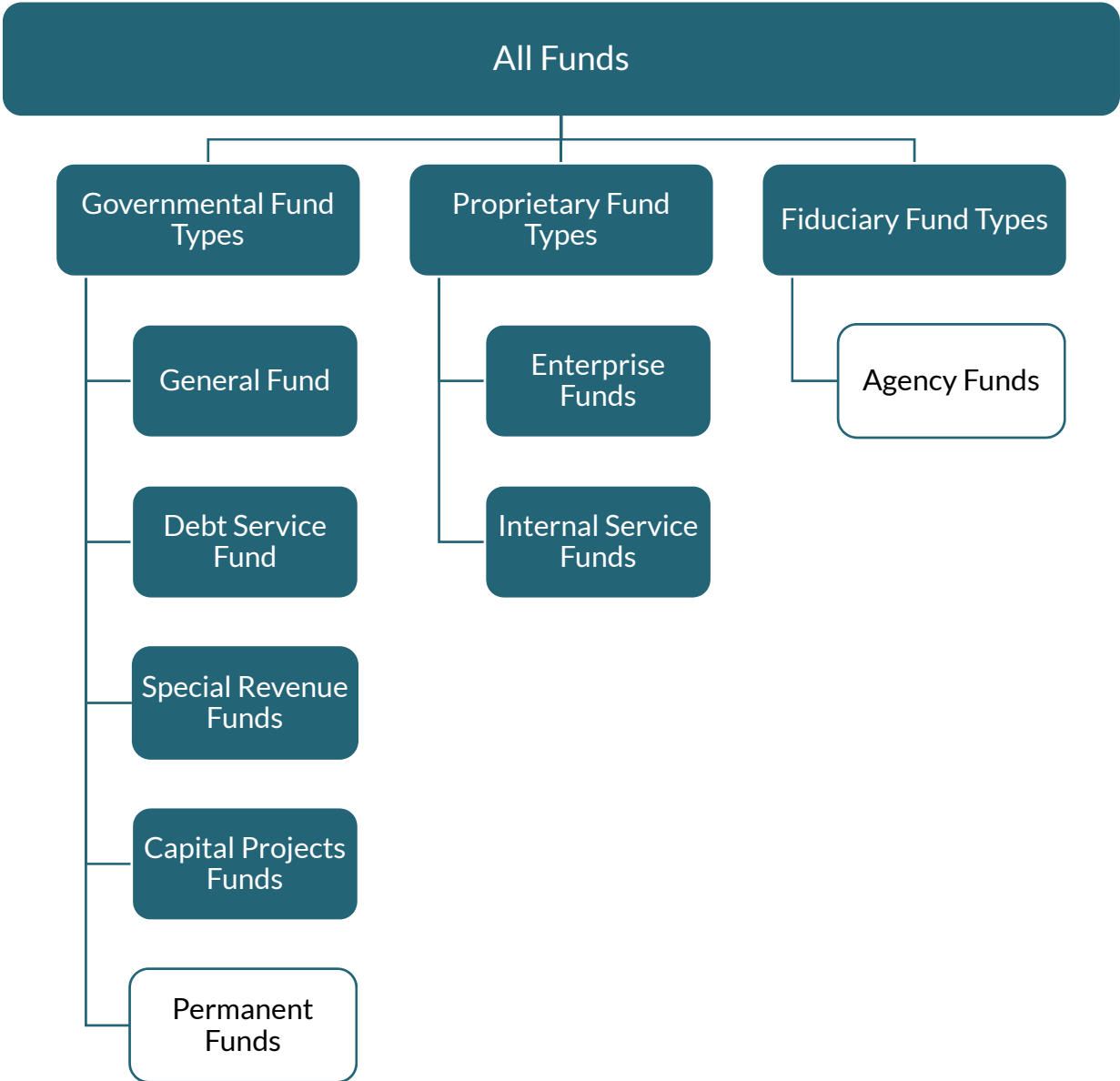
Sustainable Development and Construction

Sustainable Development and Construction provides plan review services for commercial and residential development, issues construction and trade permits, and processes Certificate of Occupancy applications for new and existing businesses. Revenues related to these activities are projected to be \$33,474,379 for FY 2019-20 and FY 2020-21.

Municipal Radio

WRR 101.1 FM 24-hour broadcasts include classical music and other select musical programming. The City-owned and managed station uses a commercial radio model as licensed by the Federal Communications Commission (FCC), selling commercial air time and sponsorships to generate revenues of \$2,192,000 in the next two fiscal years.

CITY OF DALLAS FUND STRUCTURE



NOTE: Shading indicates funds included in the biennial budget.



MAJOR FUND DESCRIPTIONS

SUMMARY

A fund is a group of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

The City maintains 23 individual governmental funds, but the general and debt service funds are considered the City's two major governmental funds. Data from the other 21 funds is consolidated into a single, aggregated presentation on the City's annual Comprehensive Annual Financial Report (CAFR).

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

Debt Service Fund: The Debt Service Fund is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

Capital Project Funds: Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

MAJOR FUND DESCRIPTIONS

Special Revenue Funds: Special revenue funds are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Permanent Funds: Permanent funds are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

PROPRIETARY FUNDS

The City reports the major proprietary funds below:

Dallas Water Utilities Fund: The Dallas Water Utilities Fund accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

Convention Center Fund: The Convention Center Fund accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

Airport Revenues Fund: The Airport Revenues Fund accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

Sanitation Fund: The Sanitation Fund accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

Other Non-Major Proprietary Funds: The non-major proprietary funds consist of enterprise funds that are used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

Internal Service Funds: Internal service funds are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication

MAJOR FUND DESCRIPTIONS

services, data processing and programming services, office supplies, printing, copying and mailing services, implementation of the general obligation bond program, and risk financing, including insurance-related activities.

FIDUCIARY FUNDS

Pension Trust Fund: The Pension Trust Fund accounts for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

Agency Funds: Agency funds are used to account for assets held by the City as an agent for individuals (cash escrow, confiscated money, employee war and savings bond fund, and deferred compensation fund), and other funds for assets held by the City in a trustee capacity (tax distribution, employee benefits, and the Dallas Tourism Public Improvement District deposit account).

BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, which is in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying the susceptible to accrual concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The grant revenues and developer and intergovernmental contributions availability period is considered to be one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest) as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

MAJOR FUND DESCRIPTIONS

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, and capital outlay. For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Fund Balance: Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

BASIS OF ACCOUNTING

The CAFR shows the status of the City's finances on the basis of GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other postemployment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported Proprietary Fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

BUDGET PROCESS CALENDAR

The City of Dallas' budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2019-20 and FY 2020-21 budget activities are below.

<u>January 10</u>	Internal Service Fund budget kickoff: Internal service departments receive instructions on development of FY 2019-20 and FY 2020-21 budgets
<u>February 20</u>	City Council planning session
<u>March 1</u>	Equity training for budget staff
<u>March 11-31</u>	Budget survey: Conducted online and via paper surveys distributed at City facilities
<u>March 14</u>	Operating and Capital budget kickoff: Operating departments and departments with capital projects receive instructions on development of FY 2019-20 and FY 2020-21 budgets
<u>March 16-21</u>	City Manager's Budget Engagement meetings: Community meetings where Office of Budget staff engage with residents on their priorities to incorporate into the proposed budget
<u>March 22</u>	Equity training for budget staff
<u>March 27</u>	Public hearing on the Operating, Capital, and Grants and Trusts Budget
<u>May 7-July 8</u>	City Manager's Office conducts budget deliberations, including individual department presentations
<u>May 8</u>	Public hearing on the Operating, Capital, and Grants and Trusts Budget
<u>June 18</u>	City Council Budget Workshop: Update on the FY 2019-20 and FY 2020-21 budget
<u>June 24</u>	Special City Council planning session called for newly elected Council members to identify additional priorities
<u>July 25</u>	Last day for appraisal districts to certify property tax rolls per state law

BUDGET PROCESS CALENDAR

<u>August 13</u>	City Council Budget Workshop: City Manager presents recommended FY 2019-20 and FY 2020-21 biennial budget to City Council and receives feedback
<u>August 15-29</u>	City Council Budget Town Hall meetings
<u>August 21</u>	City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics
<u>August 26</u>	City Council Budget Workshop: Council members meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated)
<u>August 28</u>	Public hearing on the Operating, Capital, and Grants and Trusts Budget
<u>September 4</u>	City Council adopts FY 2019-20 Operating, Capital, and Grants and Trusts Budget on first reading; first public hearing on property tax rate
<u>September 10</u>	City Council Budget Workshop (if needed)
<u>September 11</u>	Second public hearing on property tax rate
<u>September 18</u>	City Council adopts FY 2019-20 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items
<u>October 1</u>	FY 2019-20 begins

BUDGET PROCESS

PREPARING THE BUDGET

In January, Office of Budget staff uses preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepares a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, the City Manager conducts a planning session with City Council to discuss their priorities. Departments also begin to develop biennial budget requests. Then in March, Office of Budget staff survey residents at a variety of community events and online to gain feedback about their budget priorities. The City also hosts a public hearing at a City Council meeting to garner additional resident feedback.

From May to July, City management meets with departmental staff to review and discuss budget requests.

REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and Office of Budget then adjust the budget, where feasible, based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

In mid-August, the City Manager presents the proposed budget to City Council, after which Council members conduct Town Hall meetings with their constituents to obtain feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents a final opportunity to share their opinions on the proposed budget.

AMENDING THE BUDGET

In August, City Council hosts a budget workshop where Council members submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

BUDGET PROCESS

ADOPTING THE BUDGET

In early September, City Council votes to adopt the budget on its first reading. A public hearing on the proposed property tax rate is usually conducted at the same meeting. If needed, an additional budget workshop is hosted in mid-September, as well as an additional public hearing on the tax rate.

Finally, in late September, City Council votes to adopt the Operating, Capital, and Grants and Trusts budget for the upcoming year on the second reading. Any approved amendments are included in this adoption. After adopting the budget, City Council also votes to adopt the tax rate for the next year and approves other budget-related items.

GLOSSARY

ACCRUAL ACCOUNTING

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

ADOPTED BUDGET

Budget approved by City Council at the beginning of the fiscal year

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

AGENCY FUND

Resources retained by the governmental unit as an agent for another governmental unit

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

ARBITRAGE

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

ASSESSED VALUATION

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation

BALANCED BUDGET

A budget with revenues equal to expenditures

BIENNIAL BUDGET

A balanced budget that covers two fiscal years

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

GLOSSARY

BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditure and service delivery activities of a government are controlled

CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

CAPITAL PROJECTS FUND

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bond

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

CONTINGENCY RESERVE

A budgetary reserve that provides for unanticipated and non-recurring expenditures

GLOSSARY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities

DEBT SERVICE

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

DEFICIT

Excess of expenses over revenues at a specific point in time

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

EMERGENCY RESERVE

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service

ENTERPRISE FUND

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

EQUIPMENT ACQUISITION NOTES

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

FIDUCIARY FUND

Fund that accounts for assets held by the City in a trustee or agency capacity

GLOSSARY

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)

Established in the late 1970s to reflect financial policies, the City believes necessary for planning purposes and to measure sound financial condition. These criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities.

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

FISCAL YEAR (FY)

The 12-month period, beginning October 1 and ending the following September 30, to which the annual budget applies

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

FULL-TIME EQUIVALENT (FTE)

A unit used to quantify staffing. One FTE is a full-year, 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE. An FTE equals 2,080 hours of paid time.

FULL-YEAR FUNDING (FYF)

The additional required funding necessary for 12 full months of operations related to positions or program funding added in the previous fiscal year; this funding complements prior-year funding

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) that are segregated for carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

GLOSSARY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

Depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

GENERAL FUND

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, library, and others

GENERAL OBLIGATION (GO) BOND

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; the repayment of these bonds is made from the levy of property taxes, and voter approval is required to issue these bonds

GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

HEADCOUNT

Number of employees on payroll at the time the count is calculated (changes daily)

IN-SERVICE DATE

Date on which a City facility is available to the public

GLOSSARY

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

INTEREST EARNED

Assets collected through investment of cash

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered. These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes Dallas Water Utilities street rental payment and surplus property auction revenue.

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

INTERNAL SERVICE FUND

Fund used to account for goods or services given to one department by another on a cost reimbursement basis

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment and technology improvements instead of the sale of equipment acquisition notes

MISCELLANEOUS REVENUE

Revenues from rentals, gifts and donations, and collections for damages to City property

GLOSSARY

MODIFIED ACCRUAL BASIS OF ACCOUNTING

Basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

ONE-TIME RESOURCES

Non-recurring revenues, which will be used for one-time expenses

OPERATING AND MAINTENANCE COST

Operational cost incurred by a facility for one year

OPERATING BUDGET

The personnel, supply, service, and short-term capital expenditures of a department

PARTIAL-YEAR FUNDING

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

PERMANENT FUND

Fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

PLANNED BUDGET

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

POSITION

A specific job with an assigned position identification number, including full-time, part-time, and temporary

PROGRAM

A sub-unit of a department

PROPRIETARY FUND

A fund with profit and loss aspects; the two types of proprietary funds are enterprise and internal service funds

GLOSSARY

REIMBURSEMENT

Repayment of funds from one fund or department to another for a specific purpose

REVENUE

Receipt of cash from another entity that requires a cash receipt to be entered in the financial system

REVENUE FUND

Fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specified purposes other than debt service or capital projects

SERVICE

A specific operation performed within a department or office

STRATEGIC PRIORITIES

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Public Safety, (2) Mobility Solutions, Infrastructure, and Sustainability, (3) Economic and Neighborhood Vitality, (4) Human and Social Needs, (5) Quality of Life, (6) and Government Performance and Financial Management

STRUCTURALLY BALANCED BUDGET

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

TRUE INTEREST COST

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

ACRONYM INDEX

ADA	Americans with Disabilities Act
AFRD	Authorization for Records Disposal
AIDS	Acquired Immunodeficiency Syndrome
ALAANA	African, Latinx, Asian, Arab, and Native American
ALJ	Administrative Law Judge
AMTRAK	American Railroad Passenger Corporation
AOA	Airport Operating Area
ARC	Animal Remains Collection
ARFF	Aircraft Rescue and Firefighting
ASAP	Active Senior and Adult Programs
BAR	Budget Accountability Report
BRINSAP	Bridge Inspection and Appraisal Program
BSC	Benefits Service Center
BSD	Building Services Department
BUILD	Broadening Urban Investment to Leverage Dallas
BVS	Bureau of Vital Statistics
CAD	Computer-aided dispatch
CAFR	Comprehensive Annual Financial Report
CARE	Community Animal Resource Effort
CBD	Central Business District
CBRNE	Chemical, Biological, Radiological, Nuclear, and Explosive
CCO	City Controller's Office
CDBG	Community Development Block Grant
CDC	City Detention Center
CDFI	Community development financial institutions
CDL	Commercial driver's license
CDRC	City of Dallas Regional Center
CECAP	Comprehensive Environmental and Climate Action Plan
CERT	Community Emergency Response Team
CES	Convention and Event Services
CFE	Certified Fraud Examiner
CHDO	Community Housing Development Organizations
CHP	Comprehensive Housing Policy
CIA	Certified Internal Auditor
CIP	Capital Improvement Program
CISA	Certified Information Systems Auditor
CNG	Compressed Natural Gas
CNR	Coverage Net Revenue
CO	Certification of Obligation
COC	Continuum of Care
COP	Cultural Organizations Program
COR	Contract Office Representative
CP	Commercial Paper
CPA	Certified Public Accountant
CPE	Center for Performance Excellence
CPI	Consumer Price Index
CPOB	Community Police Oversight Board
CTJ	Judiciary
CTS	Court and Detention Services

ACRONYM INDEX

DAL	Dallas Love Field Airport
DART	Dallas Area Rapid Transit
DAS	Dallas Animal Services
DCP	Dallas Cultural Plan
DCVB	Dallas Convention and Visitors Bureau
DEA	Dallas Executive Airport
DEV	Sustainable Development and Construction
DFR	Dallas Fire-Rescue
DFW	Dallas/Fort Worth International Airport
DHAP	Dallas Homebuyers Assistance Program
DOT	Department of Transportation
DPD	Dallas Police Department
DPL	Dallas Public Library
DROP	Deferred Retirement Option Plan
DSHS	Department of State Health Services
DVRs	Digital Voice Recorders
DWU	Dallas Water Utilities
EBC	Express Business Center
ECMS	Enterprise Contract Management System
ECU	Environmental Crimes Unit
EDMS	Electronic Document Management System
EEOC	Equal Employment Opportunity Commission
EFM	Equipment and Fleet Management
EHS	Environmental and Health Services
ELL	English-language learning
EMS	Emergency Medical Service
EMS	Environmental Management System
EOD	Explosive Ordnance Disposal
EPA	Environmental Protection Agency
EPO	Exclusive provider organization
ER	Employee Relations
ERT	Estimated response time
ESG	Emergency Solutions Grant Program
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulations
FCC	Federal Communications Commission
FFATA	Federal Financial Accountability and Transparency Act
FMPC	Financial Management Performance Criteria
FOP	First Offenders Program
FROT	Fire-Rescue Officer Training
FTE	Full-time equivalent
FY	Fiscal year
FYF	Full-year funding
GED	General Equivalency Diploma
GIS	Geographic Information System
GO	General Obligation
GPFM	Government Performance and Financial Management
HDHP	High-deductible health plan
HIPP	Housing Improvement Preservation Program

ACRONYM INDEX

HIV	Human Immunodeficiency Virus
HOME	Home Investment Partnerships Program
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HR	Human Resources
HRA	Health Reimbursement Agreement
HRC	Human Resource Consulting
HRIS	Human Resources Information System
HSA	Health savings account
HSR	High Speed Rail
HVAC	Heating, ventilation, and air conditioning
I&LSE	Inspection and Life Safety Education
IBNR	Incurred but not reported (claims)
IIPOD	International Inland Port of Dallas
IMP	Infrastructure Management Program
INO	Office of Innovation
IPL	Integrated Pipeline
IRS	Internal Revenue Service
ISO	International Organization for Standardization
IT	Information Technology
ITS	Information and Technology Services
JCM	Juvenile case managers
KBHCCD	Kay Bailey Hutchison Convention Center Dallas
LED	Light-emitting diode
LFMP	Love Field Modernization Program
LGC	Local Government Corporation
LIB	Dallas Public Library
LIHTC	Low-Income Housing Tax Credit
LIMS	Laboratory Information Management System
LPR	License plate reader
M/WBE	Minority- and women-owned business enterprises
MCC	Mayor and City Council Office
MDC	Mobile Data Computer
MGT	Management Services
MLPP	Master Lease Purchase Program
MOA	Memorandum of Agreement
MRM	Mobile resource management
MS4	Municipal Separate Storm Sewer System
MSA	Metropolitan Statistical Area
MSD	Municipal Setting Designation
MVA	Market Value Analysis
NAR	National Association of Realtors
NC	New construction
NCC	Neighborhood Code Compliance
NCTCOG	North Central Texas Council of Governments
NFPA	National Fire Protection Association
NG	Next Generation
NGRP	Neighborhood Grant Reclamation Program
NIBRS	National Incident-Based Reporting System

ACRONYM INDEX

NIGP	National Institute of Governmental Purchasing
NMTC	New Markets Tax Credit
NNA	Neighborhood Nuisance Abatement
Non-D	Non-Departmental
O&M	Operating and maintenance
OBD	Office of Business Diversity
OEM	Office of Emergency Management
OEQS	Office of Environmental Quality and Sustainability
OHS	Office of Homeless Solutions
OPO	Office of Community Police Oversight
OPS	Office of Procurement Services
ORM	Office of Risk Management
ORR	Open Records Request
OSE	Office of Special Events
OSPGA	Office of Strategic Partnerships and Governmental Affairs
PACE	Property Assessed Clean Energy
PAO	Public Affairs and Outreach
P-Card	Purchasing card
PCI	Pavement Condition Index
PID	Public Improvement District
PILOT	Payment in lieu of taxes
PIT	Point-in-time
PM	Preventive maintenance
POCPP	Property Owners Cost Participation Program
PPE	Personal protective equipment
PSAP	Public Safety Answering Point
PSN	Project Safe Neighborhood
RBD	Dallas Executive Airport
RFID	Radio Frequency Identification
RFP	Request for proposal
RIF	Reduction-in-force
RMIS	Risk Management Information System
ROW	Right-of-way
RTCC	Real-Time Crime Center
RZ	Reinvestment Zone
S.A.V.E.	Spay, Advocate, Vaccinate, and Educate
SCADA	Supervisory Control and Data Acquisition
SCBA	Self-contained breathing apparatus
SD/FPOF	South Dallas/Fair Park Opportunity Fund
SDC	Sustainable Development and Construction
SDM	Storm Drainage Management
SEC	City Secretary's Office
SECO	State Energy Conservation Office
SLA	Service-level agreement
SPEP	Sales per enplaned passenger
SPSS	Statistical Package for Social Sciences
SR	Service request (311)
SSI	Supplemental Security Income
TA RZ	Tax Abatement Reinvestment Zone

ACRONYM INDEX

TCEQ	Texas Commission on Environmental Quality
TCO	Total cost of ownership
TDHCA	Texas Department of Housing and Community Affairs
TDSHS	Texas Department of State Health Services
TIF	Tax Increment Financing (districts)
TIF RZ	Tax Increment Financing Reinvestment Zone
TNRCC	Texas Natural Resources Conservation Commission
TOD	Transit-oriented development
TPIA	Texas Public Information Act
TRE	Trinity Railway Express
TRec	Teen Recreation Program
TSA	Transportation Security Administration
TSL	Time spent listening
TxDOT	Texas Department of Transportation
UCMR4	Unregulated Contaminant Monitoring Rule
UFMP	Urban Forest Master Plan
USPS	U.S. Postal Service
VISTA	Volunteers in Service to America
WCIA	Office of Welcoming Communities and Immigrant Affairs
WIC	Women, Infants, and Children Program
WRR	Municipal Radio



POSITION SUMMARY BY DEPARTMENT

Department	FY 2018-19 Adopted	FY 2018-19 Forecast	FY 2019-20 Budget
General Fund			
Building Services	210	210	216
City Attorney's Office	158	158	158
City Auditor's Office	26	26	24
City Controller's Office	66	66	66
City Manager's Office	17	17	15
City Secretary's Office	24	24	26
Civil Service	29	29	31
Code Compliance Services	389	389	389
Court and Detention Services	253	253	251
Dallas Animal Services	166	166	177
Fire - Civilian	118	118	118
Fire - Uniform	2,177	2,177	2,202
Housing and Neighborhood Revitalization	19	19	17
Human Resources	78	78	97
Judiciary	56	56	57
Library	436	436	453
Management Services	349	349	366
	311	106	104
Agenda Office	3	3	3
Fair Housing and Human Rights	7	7	5
Office of Business Diversity	9	9	10
Office of Community Care	45	45	47
Office of Community Police Oversight	0	0	3
Office of Ethics and Compliance	0	0	1
Office of Equity	0	0	3
Office of Homeless Solutions	32	32	31
Office of Innovation	4	4	8
Office of Environmental Quality and Sustainability	101	101	102
Office of Historic Preservation	0	0	6
Office of Emergency Management	7	7	7
Office of Strategic Partnerships and Governmental Affairs	12	12	10
Public Affairs & Outreach	20	20	19
Resiliency Office	0	0	3
Welcoming Communities & Immigrant Affairs	3	3	4
Mayor and Council	53	53	53
Non-Departmental and Reserves and Transfers	0	0	0
Office of Arts and Culture	110	110	103
Office of Budget	35	35	38
Office of Economic Development	42	42	47
Park and Recreation	1,460	1,460	1,490
Planning and Urban Design	32	32	31
Police - Civilian	702	702	711
Police - Uniform	3,222	3,222	3,226
Procurement Services	24	24	29
Public Works	483	483	479
Sustainable Development and Construction	41	41	39
Transportation	184	184	177
	10,959	10,959	11,086

POSITION SUMMARY BY DEPARTMENT

Department	FY 2018-19 Adopted	FY 2018-19 Forecast	FY 2019-20 Budget
Enterprise Funds			
Aviation	319	319	341
Convention and Event Services	135	135	31
Office of Cultural Affairs - Municipal Radio	14	14	14
Sanitation Services	558	558	596
Storm Drainage Management	307	307	303
Sustainable Development and Construction - Enterprise	231	231	263
Water Utilities	1,552	1,552	1,556
	3,116	3,116	3,104
Internal Service/Other Funds			
Employee Benefits/Wellness	11	11	11
Equipment and Fleet Management	273	273	268
Express Business Center	11	11	10
Information and Technology Services - 911	7	7	7
Information and Technology Services - Radio	21	21	31
Information and Technology Services - Data	204	204	214
Risk Management Services	44	44	47
Office of the Bond Program	54	17	17
Park and Recreation	0	37	41
Public Works	106	106	116
	731	731	762
Grant/Private/Special Funded Positions			
City Attorney's Office	13	13	13
Dallas Animal Services	3	3	0
Housing and Neighborhood Revitalization	68	68	57
Library	7	7	4
Management Services	234	234	236
Fair Housing Office	11	11	10
Intergovernmental Services	203	203	201
Office of Emergency Management	9	9	7
Office of Homeless Solutions	8	8	15
Office of Community Care	3	3	3
Office of Budget	10	10	11
Park and Recreation	140	140	148
Police - Civilian	38	38	49
Police - Uniform	12	12	14
	525	525	532
	15,331	15,331	15,484

Note: Does not include Employee Retirement Fund positions.