



CITY OF DALLAS

ANNUAL BUDGET

FY 2022 - 2023

R.E.A.L. IMPACT





— CITY OF DALLAS —

ANNUAL BUDGET

Fiscal Year 2022-23

October 1, 2022 – September 30, 2023

As Approved on September 28, 2022 by:

The Honorable Mayor
and
Members of the City Council

| Adoption of the Fiscal Year 2022-23 Annual Budget | | | | | |
|---|-------------|------------------|-------------|--------------------|-------------|
| Council Member | Record Vote | Council Member | Record Vote | Council Member | Record Vote |
| Mayor Eric Johnson | Yes | Casey Thomas, II | Yes | B. Adam McGough | Yes |
| MPT Carolyn King Arnold | Yes | Jaime Resendez | Yes | Jaynie Schultz | Yes |
| DMPT Omar Narvaez | Yes | Adam Bazaldua | Yes | Cara Mendelsohn | Yes |
| Chad West | Yes | Tennell Atkins | Yes | Gay Donnell Willis | Yes |
| Jesse Moreno | Yes | Paula Blackmon | Yes | Paul E. Ridley | Yes |

| | FY 2021-22 | FY 2022-23 |
|--|------------|------------|
| Adopted Property Tax Rate | \$0.773300 | \$0.745800 |
| No New Revenue Tax Rate | \$0.707976 | \$0.648268 |
| | | |
| No-New-Revenue Maintenance and Operations Tax Rate | \$0.526320 | \$0.479082 |
| Voter Approval Tax Rate | \$0.863180 | \$0.812288 |
| Debt Rate | \$0.207500 | \$0.205500 |

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/22 is \$1,956,485,416.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$132,345,693, which is a 10.98 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$24,861,667.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Dallas
Texas**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

CITY OF DALLAS

ANNUAL OPERATING AND CAPITAL BUDGET

FISCAL YEAR 2022-23

ACKNOWLEDGEMENTS



CITY MANAGER
T.C. BROADNAX

CHIEF FINANCIAL OFFICER
JACK IRELAND

PREPARED BY:
OFFICE OF BUDGET AND MANAGEMENT SERVICES

JANETTE WEEDON, DIRECTOR
IVAN GUEL, ASSISTANT DIRECTOR

Matthew Amend
Miguel Chavez
Tara Coleman
Gregory Crawford
Audrey Erwin

Kiaa Haynes
Mayra Herrera
Ronald Jackson
Catherine Lee
Salena Meeks

Claudia Morey
Aaron Raj
Angelica Rodriguez
Cecilia Scheu
Suzanne Zieman



TABLE OF CONTENTS

PAGE

BUDGET OVERVIEW

| | |
|---|----|
| A Message from the City Manager | 1 |
| Executive Summary | 3 |
| Equity Investments | 6 |
| Strategic Sections | |
| Economic Development | 11 |
| Environment and Sustainability | 17 |
| Government Performance and Financial Management | 21 |
| Housing and Homelessness Solutions | 25 |
| Public Safety | 27 |
| Quality of Life, Arts, and Culture | 35 |
| Transportation and Infrastructure | 39 |
| Workforce, Education, and Equity | 43 |
| Expenses by Department | 47 |
| FTEs & Positions by Department | 49 |

COMMUNITY PROFILE

| | |
|------------------------|----|
| Community Profile | 51 |
| Your Elected Officials | 52 |
| City Management | 54 |
| Organizational Chart | 55 |
| Boards & Commissions | 56 |
| The People of Dallas | 57 |
| The Dallas Economy | 59 |
| At Your Service | 62 |
| Year In Review | 64 |
| Living Our Values | 67 |

REVENUE

| | |
|---------------------------------|----|
| Economic Summary | 69 |
| General Fund | 69 |
| Annual Fee Changes | 79 |
| Enterprise Charges for Services | 81 |
| Revenue by Fund and Department | 85 |

TABLE OF CONTENTS

PAGE

FIVE-YEAR FORECAST

| | |
|--|-----|
| General Fund | 87 |
| Aviation | 94 |
| Convention and Event Services | 95 |
| Dallas Water Utilities | 96 |
| Dallas Water Utilities – Storm Drainage Management | 97 |
| Development Services | 98 |
| Municipal Radio | 99 |
| Sanitation Services | 100 |

SUMMARY OF SERVICES

| | |
|-----------------------------------|-----|
| Summary of Services by Department | |
| General Fund | 103 |
| Enterprise Funds | 109 |
| Operating Budget | 111 |
| Internal Service & Other Funds | 112 |

STRATEGIC PRIORITIES

| | |
|---|-----|
| Strategic Priorities Overview | 115 |
| Dallas 365 | 119 |
| Department Performance Measures | 122 |
| Summary of Services by Strategic Priority | |
| Economic Development | 149 |
| Environment and Sustainability | 151 |
| Government Performance and Financial Management | 152 |
| Housing and Homelessness Solutions | 154 |
| Public Safety | 155 |
| Quality of Life, Arts, and Culture | 157 |
| Transportation and Infrastructure | 158 |
| Workforce, Education, and Equity | 160 |

GENERAL FUND

| | |
|------------------------------|-----|
| Budget & Management Services | 161 |
| Building Services | 167 |
| City Attorney's Office | 175 |
| City Auditor's Office | 181 |
| City Controller's Office | 185 |
| City Manager's Office | 193 |
| City Secretary's Office | 197 |

TABLE OF CONTENTS

| | PAGE |
|---|-------------|
| Civil Service | 203 |
| Code Compliance | 207 |
| Court & Detention Services | 215 |
| Dallas Animal Services | 223 |
| Dallas Fire-Rescue | 229 |
| Dallas Police Department | 237 |
| Data Analytics & Business Intelligence | 247 |
| Housing & Neighborhood Revitalization | 251 |
| Human Resources | 257 |
| Judiciary | 263 |
| Library | 269 |
| Management Services | 275 |
| <i>311 Customer Service Center</i> | |
| <i>Communications, Outreach, & Marketing</i> | |
| <i>Office of Community Care</i> | |
| <i>Office of Community Police Oversight</i> | |
| <i>Office of Emergency Management</i> | |
| <i>Office of Environmental Quality & Sustainability</i> | |
| <i>Office of Equity & Inclusion</i> | |
| <i>Office of Historic Preservation</i> | |
| <i>Office of Homeless Solutions</i> | |
| <i>Office of Integrated Public Safety Solutions</i> | |
| <i>Office of Government Affairs</i> | |
| <i>Small Business Center</i> | |
| Mayor & City Council | 291 |
| Non-Departmental/Reserves & Transfers | 297 |
| Office of Arts & Culture | 301 |
| Office of Economic Development | 307 |
| Park & Recreation | 313 |
| Planning & Urban Design | 323 |
| Procurement Services | 329 |
| Public Works | 333 |
| Transportation | 343 |

TABLE OF CONTENTS

PAGE

ENTERPRISE FUNDS

| | |
|--------------------------------------|-----|
| Aviation | 351 |
| Aviation – Transportation Regulation | 359 |
| Convention & Event Services | 365 |
| Dallas Water Utilities | 373 |
| Dallas Water Utilities – SDM | 381 |
| Development Services | 387 |
| Municipal Radio | 395 |
| Sanitation Services | 399 |

INTERNAL SERVICE AND OTHER FUNDS

| | |
|---|-----|
| Bond & Construction Management | 407 |
| Employee Benefits | 413 |
| Equipment & Fleet Management | 417 |
| Express Business Center | 423 |
| Information & Technology Services – 911 | 427 |
| Information & Technology Services – Data | 431 |
| Information & Technology Services – Radio | 439 |
| Office of Risk Management | 445 |

FINANCIAL SUMMARIES

| | |
|-----------------------------------|-----|
| Projected Changes in Fund Balance | 451 |
| General Fund | 453 |
| Enterprise Funds | 455 |
| Internal Service Funds | 459 |
| Other Funds | 463 |
| Additional Resources | 465 |

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

469

DEBT SERVICE

| | |
|-------------------------------|-----|
| General Obligation Debt | 483 |
| Master Lease Purchase Program | 490 |
| Convention Center Debt | 495 |
| Dallas Water Utilities Debt | 499 |

TABLE OF CONTENTS

PAGE

CAPITAL IMPROVEMENT BUDGET

| | |
|--|-----|
| Capital Budget Summary | 505 |
| Aviation | 517 |
| City Facilities | 525 |
| Convention & Event Services | 541 |
| Economic Development | 547 |
| Flood Protection & Storm Drainage Management | 571 |
| Park & Recreation | 601 |
| Sanitation Services | 625 |
| Street & Transportation | 629 |
| Water Utilities Facilities | 697 |

APPENDICES

| | |
|---|-----|
| Council Amendments | 717 |
| City of Dallas Fund Structure | 719 |
| Major Fund Descriptions | 721 |
| Budgeting for Equity | 725 |
| Budget Process Calendar | 727 |
| Budget Process | 729 |
| Glossary | 731 |
| Acronym Index | 741 |
| Department Acronym Index | 747 |
| 2022 Tax Rate Calculation Worksheet | 749 |
| FY 2022-23 Operating, Capital, and Grants & Trusts Budget Ordinance | 759 |

[Budget Videos - https://dallascityhall.com/departments/budget/financialtransparency/Pages/Budget-Video](https://dallascityhall.com/departments/budget/financialtransparency/Pages/Budget-Video)



A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council Members,

I am pleased to share the Fiscal Year (FY) 2022-23 Budget. This \$4.51 billion budget will deliver R.E.A.L. Impact for the community we serve by making investments that are Responsible, Equitable, Accountable, and Legitimate (R.E.A.L.).



The General Fund portion of the budget is \$1.7 billion which is \$172 million or 11% more than the past year. The increased funding will allow us to make investments that are important to the residents of Dallas. With unprecedented growth in property values, this budget also includes a decreasing property tax rate for the seventh year in a row – by 2.75¢. This will lower the property tax rate from 77.33¢ to 74.58¢ per \$100 valuation. We have once again increased the property exemption for residents who are over 65 or living with a disability—from \$107,000 to \$115,500.

This R.E.A.L. Impact budget reinforces our commitment to pursue clear plans and evidence-based strategies to improve our city government. I would like to share an overview of what R.E.A.L. Impact means for the residents of Dallas in this budget cycle:

- Responsible Impact means that we are planning today for the challenges in our future. This budget includes investments in proactive and long-term solutions to ongoing challenges, including a multi-pronged approach to improving the City’s permitting process.
- Equitable Impact means a commitment to eliminating disparities while improving outcomes for all. This budget makes investments to bridge access gaps across strategic priorities, including enhanced funding to ensure that the City implements the Comprehensive Environmental and Climate Action Plan (CECAP) with consideration for the disproportionate nature with which environmental challenges impact equity priority areas.
- Accountable Impact means delivering our programs and services with a commitment to transparency and continuous process improvement. This budget includes investments to secure our technology through strong data governance and information infrastructure.
- Legitimate Impact means that we will continue to put the priorities of our residents first. Public Safety and Infrastructure remain two of the top priorities for Dallas residents. This budget reinforces those priorities by funding the anticipated Meet and Confer agreement with police officers and firefighters and investing in the Vision Zero Action Plan.

Our budget is developed through an intensive and collaborative annual process to ensure that the municipal government has secured a financial path forward that reflects the city’s values, incorporating input from the Dallas City Council and residents.

This is the sixth budget I have had the honor of preparing for the City of Dallas. I serve alongside approximately 15,300 employees who come to work every day to deliver the essential services and programs that impact our community. We have a Service First culture, where we live our values – Empathy, Ethics, Excellence, and Equity. For every challenge that our community has faced in the past and for every obstacle that may lie ahead of us, we will continue to work hard to make this city run effectively and efficiently.

In the Spirit of Excellence!

A handwritten signature in black ink, appearing to read 'T.C. Broadnax'. The signature is stylized and fluid.

T.C. Broadnax, City Manager



EXECUTIVE SUMMARY

THE BIENNIAL BUDGET

The investments in this budget reflect the priorities and values of the community. The budget for Fiscal Year 2022-23 invests in Responsible, Equitable, Accountable, and Legitimate (R.E.A.L.) Impact for Dallas residents.

The budget for the first year of the biennial is \$4.51 billion, and the planned budget for the second year is \$4.35 billion.

BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget. The City of Dallas develops a biennial budget, which proposes investments for the upcoming fiscal year as well as a planned budget for the subsequent year. This ensures that proposed investments are made in policies and services that are financially sustainable.

| Expenditure | FY 2021-22 Budget | FY 2021-22 Amended | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|------------------------|------------------------|------------------------|
| General Fund | \$1,535,018,900 | \$1,560,076,196 | \$1,706,814,187 | \$1,758,439,536 |
| Aviation | 142,389,852 | 142,389,852 | 163,476,405 | 171,955,044 |
| Convention & Event Services | 100,819,948 | 100,819,948 | 113,231,392 | 123,932,714 |
| Dallas Water Utilities | 722,432,650 | 755,468,335 | 761,226,160 | 786,966,212 |
| Dallas Water Utilities - Storm Drainage Management | 69,314,586 | 71,814,586 | 72,433,742 | 76,055,429 |
| Development Services | 38,383,670 | 38,383,670 | 43,830,455 | 46,084,948 |
| Municipal Radio | 1,815,740 | 1,815,740 | 1,003,095 | 497,574 |
| Sanitation Services | 139,536,992 | 141,699,380 | 143,785,140 | 148,002,573 |
| Debt Service | 348,776,403 | 348,776,403 | 412,314,869 | 433,590,742 |
| Additional Resources | 387,144,206 | 397,188,480 | 127,781,943 | 125,458,695 |
| Total Operating Budget | \$3,485,632,947 | \$3,558,432,590 | \$3,545,897,388 | \$3,670,983,467 |
| General Purpose Capital | 445,104,717 | 445,913,965 | 535,427,357 | 272,637,462 |
| Enterprise Capital | 418,330,302 | 465,547,120 | 423,782,406 | 407,160,370 |
| Total Capital Budget | \$863,435,019 | \$911,461,085 | \$959,209,763 | \$679,797,832 |
| Total Operating & Capital Budget | \$4,349,067,966 | \$4,469,893,675 | \$4,505,107,151 | \$4,350,781,299 |

EXECUTIVE SUMMARY

STRATEGIC PRIORITIES

During the February 2020 City Council strategic planning session, the City Council affirmed the City’s overarching strategic priorities. We have organized the budget by the City’s eight strategic priorities and the stated goal for each. The biennial budget includes major investments aimed at supporting these priorities. In the sections that follow, department programs and initiatives are highlighted for each strategic priority.

| Strategic Priorities | Strategic Goals |
|--|--|
|  ECONOMIC DEVELOPMENT | <i>To be known as a business-friendly city that supports job creation, private investment, a broadened tax base, and economic opportunities for all members of our community</i> |
|  ENVIRONMENT & SUSTAINABILITY | <i>To be a global leader focused on sustainability, conservation, climate change, and environmental justice to build a more resilient city</i> |
|  GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT | <i>To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services</i> |
|  HOUSING & HOMELESSNESS SOLUTIONS | <i>To ensure housing opportunities for all residents while promoting fair housing and affordable choices throughout every area of the city while working to eliminate homelessness</i> |
|  PUBLIC SAFETY | <i>To be the safest large city in the United States while serving and protecting our diverse community with integrity, respect, and equity</i> |
|  QUALITY OF LIFE, ARTS, & CULTURE | <i>To be a world-class city that fosters clean and appealing neighborhoods while offering recreational, educational, and cultural activities that enhance the quality of life for our residents and visitors</i> |
|  TRANSPORTATION & INFRASTRUCTURE | <i>To protect and enhance the city’s transportation and infrastructure network while continuing to deliver innovative, safe, and equitable infrastructure solutions and moving Dallas forward with a “service first” mentality</i> |
|  WORKFORCE, EDUCATION, & EQUITY | <i>To be recognized as a city that is equitable, inclusive, and welcoming for all residents and visitors</i> |

EXECUTIVE SUMMARY

TOTAL BUDGET BY STRATEGIC PRIORITY

| Strategic Priority | FY 2022-23 Budget All Funds | FY 2023-24 Planned All Funds |
|---|--------------------------------|---------------------------------|
| Economic Development | \$534,876,488 | \$545,257,349 |
| Environment & Sustainability | 627,995,788 | 630,537,358 |
| Government Performance & Financial Management | 217,827,519 | 186,709,989 |
| Housing & Homelessness Solutions | 48,995,019 | 46,205,325 |
| Public Safety | 1,157,583,661 | 1,191,658,017 |
| Quality of Life, Arts, & Culture | 319,216,497 | 295,873,385 |
| Transportation & Infrastructure | 1,572,311,378 | 1,427,384,436 |
| Workforce, Education, & Equity | 26,300,802 | 27,155,441 |
| Total Budget | \$4,505,107,152 | \$4,350,781,299 |

GENERAL FUND BUDGET BY STRATEGIC PRIORITY

| Strategic Priority | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|
| Economic Development | \$99,406,720 | \$100,386,964 |
| Environment & Sustainability | 15,909,049 | 15,842,868 |
| Government Performance & Financial Management | 133,196,131 | 123,125,425 |
| Housing & Homelessness Solutions | 18,138,739 | 17,285,471 |
| Public Safety | 1,031,683,018 | 1,092,237,936 |
| Quality of Life, Arts, & Culture | 222,550,994 | 229,299,911 |
| Transportation & Infrastructure | 165,658,031 | 159,219,521 |
| Workforce, Education, & Equity | 20,271,506 | 21,041,440 |
| Total Budget | \$1,706,814,187 | \$1,758,439,536 |

EXECUTIVE SUMMARY

INVESTMENTS IN EQUITY

Embedding Equity

As you read the Executive Summary, there are elements of equity that are integrated and overlap throughout the various strategic priorities. Equity is not compartmentalized in one specific department but embedded throughout City departments. As the Office of Equity and Inclusion states Equity is Everyone’s Work and should be reflected across every department.

- Equity means that each person has the resources and services necessary to thrive in each person’s own unique identities, circumstances, and histories
- Equity focuses on eliminating disparities while improving outcomes for all
- Racial equity is a situation that is achieved when people are thriving and neither race nor ethnicity statistically dictates, determines, or predicts one's social outcome or ability to thrive

Aligning Equity to Strategic Priorities

Equity is both a process and an outcome! Departments highlight intentional equity efforts as it relates to the [City Racial Equity Plan](#) (REP). Additionally, each year departments fine tune their equity lens by submitting the Budgeting for Equity tool (process summarized in the Appendices) to be inclusive of communities who experience the greatest need.

In this budget book, we highlight existing equity efforts with current and future budgetary and staffing resources. The Strategic Priorities section introduces an Equity Focused Budget, aligning strategic priorities with citywide goals and performance measures.



FY 2022-23, we highlight Major Investments. Equity investments are identified with an equity icon.

Budget for All

Budget and Management Services strives to ensure that budget publication materials are accessible to all persons. This year we:

- Ensured translation of information in Spanish (Chinese and Vietnamese where available)
- Expanded engagement opportunities, to include American Sign Language, telephonic services, and additional language dictation and support
- Enhanced accessibility, readability features, and alt text for low vision populations
- Increased the advertisement of budget town halls in multicultural publications

EXECUTIVE SUMMARY

FY 2022-23 MAJOR INVESTMENTS

Economic Development

- Reform the City's building permit process and improve customer experience through investments in a new centrally located facility, enhanced technology, and expanded staffing.
- Advance the City's Economic Development Policy and Strategic Plan with the addition of key staff to steer and support implementation.
- Initiate the nearly \$2 billion Kay Bailey Hutchinson Convention Center Master Plan.
- Overhaul the City's Development Codes (Chapters 51, 51A and 51P) to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies.
- Pave the way for redevelopment of the Vilbig Auto Pound by entering a turnkey service contract including wrecker dispatch, storage of vehicles, collection of fees, and disposition of unclaimed vehicles.

Environment and Sustainability

- Advance various components of the Comprehensive Environmental and Climate Action Plan (CECAP) including weatherization and community solar programs for low-income residents, as well as initiating a neighborhood air quality program.
- Update the Water Conservation Five-Year Work Plan to be incorporated into the 2024 state required Water Conservation Plan and Long-Range Water Supply Plan that will update population, water demand and supply, and re-evaluate strategies to meet future needs for Dallas' water system.
- Protect the City's tree canopy and slow the spread of the Emerald Ash Borer (EAB) through a multi-departmental mitigation effort.
- Develop a comprehensive multimedia outreach, education, and engagement program to provide information on environmental stewardship and sustainability.
- Further environmental justice efforts by setting aside seed money for environmental remediation projects, including addressing brownfields throughout the city.

Government Performance and Financial Management

- Provide property tax relief by reducing the property tax rate by 2.75¢ from 77.33¢ to 74.58¢ per \$100 valuation and by increasing the over-65/disabled exemption from \$107,000 to \$115,500.
- Promote a culture of transparency, accountability, and high-ethical standards by supporting the operations of the Office of the Inspector General.
- Ensure City employees are compensated fairly through continued implementation of the Compensation Study, annual merit program, and increasing the City's minimum wage to \$18 per hour.

EXECUTIVE SUMMARY

- Expand the City's ability to make more data-driven decisions by having more capacity with the addition of more personnel to research, design, and execute data analytics projects focused on the critical work of proactively serving our residents.
- Continue to make investments in technology to improve the effectiveness and efficiency of the services we deliver to our residents.

Housing and Homelessness Solutions

- Launch a cross-departmental Homeless Action Response Team (HART) to deliver immediate interventions to address safety concerns connected to homeless encampments.
- House over 2,700 individuals by Fall 2023 through the Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) initiative which is an ongoing public-private collaboration.
- Protect the health, safety, and welfare of unhoused residents during seasonal weather events.
- Establish an Emerging Developers Fund that provides small businesses and charitable or faith-based organizations seed money to advance affordable housing.
- Develop and preserve mixed-income housing through a racial equity lens, leveraging funds from Community Development Block Grant (CDBG), HOME Investment Partnership Program, American Rescue Plan Act (ARPA), and new revenue streams generated.
- Support the creation of homeless supportive housing through master leasing, bolster non-profit funding that makes up the homeless provider ecosystem, and increase existing shelter capacity

Public Safety

- Invest in the brave individuals that keep Dallas safe by providing market-based compensation in accordance with the anticipated Meet and Confer Agreement.
- Keep Dallas safe by hiring 250 police officers and offering incentives to retain more tenured officers nearing retirement.
- Respond to the emergency medical needs throughout the city by adding one new Advanced Life Support unit and converting five peak-demand units to the new Single Function Paramedic Program.
- Equip first responders with the tools necessary to protect the community and keep themselves safe, including radios, tasers, squad cars, fire apparatus, ambulances, and technology.
- Create a Night Detail Team to educate, monitor, and inspect venues in the City's entertainment zones during their peak hours of operation.

EXECUTIVE SUMMARY

Quality of Life, Arts, and Culture

- Expand Library hours from 1,200 per week to 1,326 per week by targeting 16 of 30 library facilities and expanding children’s services, workforce development, SMART summer participation, and adult learning programs.
- Strengthen code enforcement by expanding the proactive illegal dumping team, or “Pro Team” model, which activates proactive code enforcement teams to focus on day-to-day trash removal in neighborhoods, dumping hot spots, and homeless encampments throughout the City.
- Improve quality of life and safety within apartment communities through multi-family inspection and compliance program.
- Address loose dog calls and dog bites by creating a Loose Dog Operations Team.
- Offer environmental assessments and blight remediation in violent crime grids in alignment with the Crime Reduction Plan including new code officers and lighting.

Transportation and Infrastructure

- Invest \$157.3 million in the City’s infrastructure with \$144.6 million to improve up to 787 street lane miles, \$2 million to improve 12 alleys, \$4.4 million to improve 12 bridges, and \$6.3 million to improve 14 sidewalks.
- Award contracts that will result in the installation and rehabilitation of approximately 75 miles of water and wastewater mains to maintain system integrity and reduce impacts to the public.
- Make travel safer throughout Dallas with key investments in the City’s Vision Zero Plan, including engineering safety evaluation and road safety improvements.
- Pursue a state of good repair for the over 500 City owned buildings by spending \$11.3 million to address major system repairs and failures.
- Spend nearly \$71.1 million to purchase replacement and additional vehicles used by City employees in the delivery of services such as fire-rescue, solid waste and recycling collection, and police patrol.

EXECUTIVE SUMMARY

Workforce, Education, and Equity

- Adopt and implement the City's new Racial Equity Plan (REP), engage residents and employees through ongoing communication, and coordinate cross-departmental efforts to operationalize and advance equity.
- Advance the City's compliance with the Americans with Disabilities Act by continuing to complete building assessments, review departmental policies, and provide employee training.
- Lift-up and expand capacity of minority and women-owned business enterprises in collaboration with local minority business organizations utilizing an Accelerators Pilot Program.
- Establish a Mentor Protégé program to support equity and capacity building of small emerging businesses.
- Expand efforts to bridge the digital divide by allocating \$2 million for Digital Navigators to work with individual households to access affordable internet, reliable computer hardware, and enhance digital literacy skills and training.

ECONOMIC DEVELOPMENT

R.E.A.L. Impact in Economic Development means creating the conditions for residents and businesses to thrive. This budget features key investments to revitalize the permitting process, leverage economic growth for greater equity, and foster the City's innovation ecosystem through expanded access to economic opportunity.

REFORMING THE PERMITTING PROCESS

Investments in Dallas begin with an efficient and service-focused permitting process. The City has used feedback from developers and builders to advance a clear action plan to effectively address delays and backlogs. The Development Services Department (DEV) consists of three unique divisional workgroups: Land Development, Plan Review/Inspections, and the Customer Advocate Team. All teams are strategically aligned to minimize development delays and build quick permitting turnaround times.

Development Services is focused on the consistent and timely issuance of residential, commercial, and mixed-use permitted projects. The department strives to deliver responsive customer service. This year's budget invests in the talent, tools, programs, and technology to deliver an efficient permitting process that fosters continued growth and development.



Proactive Customer Service and Innovative Solutions to Reduce Backlogs

The Development Services Department will be increasing its staff to provide excellent customer service and proactive support for permit applicants. This expansion of staff capacity (\$2.1 million) will allow the department to re-configure the intake to engage customers when they come in, encouraging proactive conversations that will allow staff to collaborate with the customer to identify and address potential roadblocks

before permits are submitted. In July 2022, Development Services hosted its first Pop-Up Permitting event, which allowed contractors and homeowners the potential to walk out with permits for less complicated jobs like swimming pools, fences, and other small projects. Development Services is also piloting a new fee-based service called the Rapid Single-Family VIP Program (RSVP), which will allow participants to receive a plan review with the potential of same-day permit issuance. The RSVP will be provided by appointment only and open to homeowners, developers, contractors, architects, or engineers who wish to participate.

In addition, the department will implement a second Express Plan Review Unit (Q-Team) and expand the current number of projects qualifying for this service (\$1.7 million). In an



Indicates Equity Investment

ECONOMIC DEVELOPMENT

effort to expedite the timely permitting and inspection of housing units, the department will implement an Affordable Housing Unit Team (\$692,000) to help streamline this portion of the development industry. Finally, a Talent and Acquisition Team will be incorporated to help the leadership team fill vacancies.

New technologies will be deployed to significantly improve customer experience and to expedite processing of permit actions. Visitors to the Development Services building will see a new lobby and a visit management system implemented that will provide more online options for scheduling appointments among other services. Upon arrival, the system will route visitors through more targeted and smarter management of the visitor queue. A customer service survey application will also be incorporated to help measure customer service satisfaction.



Callers to Development Services will experience upgraded and improved call center services as the City implements a new Interactive Voice Response (IVR), call routing, and Courtesy Call-Back functionality. The upgraded call center services will result in an improved experience and more efficient services for customers by allowing the management staff to monitor hold times, abandonment rates, and other quality control measures. The team will be incorporating a comprehensive training curriculum and adding five additional full-time employees to help reduce hold times.



The City will also work towards replacing the core permit processing system over the next two years. Development Services will complete ProjectDox updates and deploy the software with training for internal and external stakeholders. The new system will provide enhanced customer service functionality which will improve communications between the Development Services Department and parties submitting permitting applications, requesting inspections, and checking on the status of their projects, thus resulting in more efficient, streamlined processing.

Over the course of the biennial, we expect to move into a new centrally located office space that, will not only provide staff the workspace they need, but will offer greater convenience and access for residents from all parts of the city.

ECONOMIC DEVELOPMENT

UPDATES TO PLANNING AND URBAN DESIGN

The Planning & Urban Design (PUD) Department develops comprehensive plans, policies, and programs through effective community engagement. One major strategic goal of PUD is the completion of an equitable ForwardDallas update and the creation of a Future Land Use Map. Strategic decisions such as zoning changes, infrastructure investments, and economic development rely on an established future land use map.



ForwardDallas is the City’s comprehensive plan and is currently being updated after 16 years with completion expected in the Fall of 2023. This critical update will set the future land use for the City, filling a major planning gap that will transform the City’s planning process. Developing a Future Land Use Map will initiate a paradigm shift from the current status of reactive and time-consuming decision-making to a proactive and efficient planning mechanism. Once this plan is complete, the implementation will


include short-term fixes and a complete rewrite of the development code, additional neighborhood and area plans, and numerous zoning changes to align with the future land use.

Comprehensive Reform of the City’s Development Codes

The City’s last major Development Code overhaul occurred in 1987 and was largely based off the code and development principles from 1965. In fact, the 1965 Development Code, Chapter 51, is still used today in certain circumstances alongside the updated code, Chapter 51A. Over the years, this antiquated approach to zoning has led to the proliferation of over 1,100 Planned Development Districts and a patchwork of individually customized and unpredictable development standards across the city.

The comprehensive reform (\$2 million) of the City’s Development Codes, Chapters 51, 51A, and 51P is underway to develop a modern, updated, and user-friendly development code that is streamlined, consistent, clear, and aligned with all City plans and policies. The code reform will include a general modernization of the development code to provide clarity, improve overall functionality, and achieve greater sensitivity to the existing and future fabric and character of the City of Dallas.

This effort will focus on portions of the Development Code that are either deficient, outdated, overly complex, or that otherwise unnecessarily inhibit development. The new code will advance the goals of the City’s updated Racial Equity Plan, Comprehensive Plan,

 Indicates Equity Investment

ECONOMIC DEVELOPMENT

Forward Dallas, and all current City plans and policies and be better equipped to meet the myriad needs of the City in such areas as housing, urban design, transportation, climate action, preservation, and conservation. The overall development code reform is envisioned to be a multi-phased process, with this being the initial phase that will take approximately two years to complete.

EQUITY IN ECONOMIC DEVELOPMENT


R.E.A.L. Impact in Economic Development means making investments that ensure equitable access to economic opportunities and working to eliminate the barriers to success that have disproportionately impacted equity priority areas. The City’s ten-year economic development plan is a comprehensive initiative that works to eliminate the pervasive burdens of inequity shouldered by our friends and neighbors. Equitable economic access ensures greater innovation today and a brighter future for Dallas tomorrow.



While economic development will not solve these disparities, targeted investments in communities can make a difference. Dallas strives to be home to strong neighborhoods where residents have access to services, safe and clean environments, diverse arts and recreation, and an array of employment, housing, and transportation options. Through physical, environmental, and infrastructural interventions, aligning neighborhood-level partnerships and programming, and investing in active commercial corridors and vibrant walkable communities, all neighborhoods can offer a high quality of life.

However, due to historic policies such as redlining and underinvestment, some communities face barriers to economic prosperity and opportunities. A focus on closing the wealth gap and building home or business ownership must be a priority to building and preserving sustainable communities. While there is an explicit focus on Southern Dallas, we acknowledge there are equity priority areas located outside of Southern Dallas to be addressed.

Last year, the City allocated \$7 million from the American Rescue Plan Act (ARPA) spread over three years to advance the City’s Economic Development Policy and Strategic Plan, which places equity at the center of economic development. This funding will add key staff to steer and support implementation.

 Indicates Equity Investment

ECONOMIC DEVELOPMENT

The City of Dallas Economic Development Corporation (EDC) was created by the Dallas City Council in January 2022 as a Local Government Corporation (LGC) to further economic development activities in the City. Specifically, the EDC will support business development and serve as a public developer within the city, addressing current gaps in service from existing City Economic Development functions, which include a targeted Southern Dallas focus and equity in its mission to acquire land, establish partnerships, and develop and market Southern Dallas as a location for job growth and development. Additionally, the EDC intends to embed an equity officer as part of EDC staff to oversee capital deployment.

As of July 2022, the entity has been created and the organizational documents have been filed with the State of Texas, the interim board has met to approve the bylaws, and the nominating committee has met to recommend a slate of initial board members to be considered by the City Council in early fall of 2022. The board will be comprised of a diverse group of community members and will recommend focus areas and projects to further the board’s mission and reflect community concerns.

Beginning in FY 2022-23, the City is expecting a significant amount of program activity, including the hiring of an Executive Director and other staff, developing financing strategies to support specific projects, and robust marketing of Dallas to industries, businesses, and site selectors.

A Comprehensive Look at Kay Bailey Hutchinson Convention Center

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan process was initiated in January 2021 when WSP USA, Inc. (WSP) was approved as the master planning firm by the City Council, based on a recommendation by Convention and Event Services (CES). The master planning process began



the third week of February 2021, with a multi-layered scope that included providing recommendations for the expansion of the existing KBHCCD, an analysis and land use recommendations for major abutting transportation initiatives, overall project value capture and governance, and land use interaction with current public-private partnership developments for the study area. To date, the City Council has approved a concept termed



Indicates Equity Investment

ECONOMIC DEVELOPMENT

3C West of Lamar, which conceptualizes the move of the convention center from an east-west orientation to one that spans north-south and is built over Interstate 30 (I-30).

The financing strategy developed for this planning process does not include or incorporate general fund dollars. The recommended strategy focuses on leveraging revenue bond capacity secured by local Hotel Occupancy Tax (HOT) generation, an ordinance that resulted in the development of a Project Financing Zone (PFZ) to collect the state portion of incremental hotel associated taxes from hotels with a 3-mile radius around the convention center, and seeking a referendum for the 30-year use of a 2% increase to local HOT collections. The anticipated call for election will take place on August 10, 2022, with the proposition for use of the Chapter 334 of the Texas Local Government Code (Brimer Bill) on the November 8, 2022 ballot. Following the election, should the Brimer Bill proposition prove successful, Convention and Event Services will begin issuing procurement opportunities for a project manager, constructability reviewer, design, construction, and public-private partnerships. The expectation is that construction on the expanded convention center will begin in mid to late 2024.

TAX INCREMENT FINANCING DISTRICTS



Tax increment financing (TIF) is an economic development tool used by the city to target investment in defined areas that face challenges to traditional development. As a TIF district grows, increases in property tax revenues from higher property values are paid into a special fund to finance additional improvements in the district. The City continues to receive the amount of property tax it received the year the TIF was created, plus a percentage of new tax revenue.

The city currently has 19 active TIF districts. Through the end of FY 2020-21, TIF-funded projects have produced over 2,800 affordable residential units, and TIF districts have attracted almost 47,000 total new residential units. Additionally, nearly 20 million square feet of commercial space has been built or redeveloped in these districts. To support this growth, we have budgeted a \$124 million transfer from the General Fund and Debt Service Fund to TIF districts in FY 2022-23, up from \$104 million in FY 2021-22, pursuant to the City's participation rate in each TIF district.

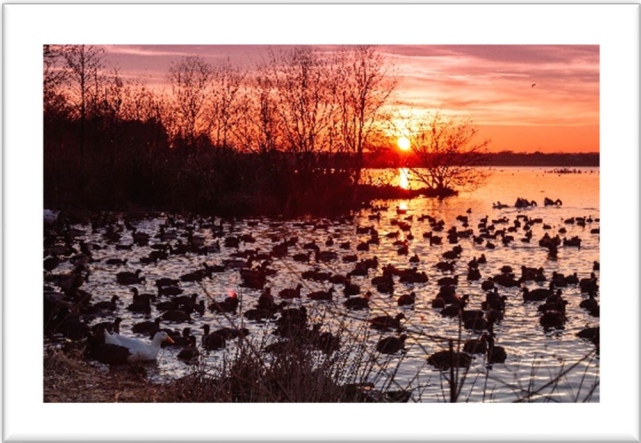
ENVIRONMENT & SUSTAINABILITY

R.E.A.L. Impact in Environment and Sustainability means making investments to boost our city's resilience. This includes implementing the commitments established by the Dallas Comprehensive Environmental & Climate Action Plan (CECAP), which outlines the activities that the City will undertake to improve quality of life, reduce greenhouse gas emissions, prepare for the impacts of climate change, and create a healthier and more prosperous community.

DELIVERING EQUITABLE ENVIRONMENTAL SOLUTIONS

The City's Comprehensive Environmental and Climate Action Plan (CECAP) warns that by 2050, Dallas may have an additional 30-60 days with high temperatures over 100° Fahrenheit. Climate change will affect everyone, but not everyone will be affected equally.

Vulnerable populations are most at risk of the impacts of climate change, and there is a role for the City to play in ensuring that investments are made strategically to focus on creating a more resilient future. The FY 2022-23 budget ensures that the City can advance the commitments in the third year of CECAP implementation (\$500,000).



Equity Investments in CECAP Implementation will allow the City to:

- Quantify the negative environmental impacts on equity priority areas through the development of a screening tool.
- Implement annual citywide environmental justice training for staff and integrate environmental justice screening analysis into city employee work.
- Improve air and water quality in equity priority areas to better ensure equitable environmental and public health outcomes (e.g., nature-based solutions).

CONSERVING OUR WATER SUPPLY

Continuing Dallas' long history of planning for the future water needs of its residents, an update to the Long-Range Water Supply Plan will be awarded this year. This item will update water demands and explore additional strategies to meet future water needs through 2080. Current strategies to meet system demands are comprised of 12% additional conservation, 36% indirect reuse, 27% connecting existing reservoirs, and 25% new surface water. Dallas Water Utilities (DWU) and Office of Environmental Quality and Sustainability (OEQS) will be updating the Water Conservation 5-Year Work Plan that will be incorporated in both the updated Long-Range Water Supply Plan and the State required 2024 Water Conservation Plan. To date, Water Conservation's multi-faceted



Indicates Equity Investment

ENVIRONMENT & SUSTAINABILITY

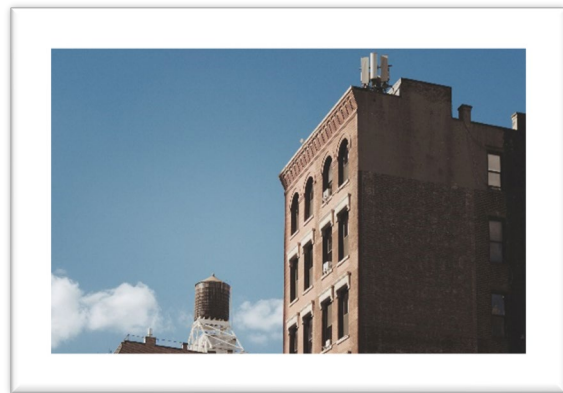
programs, such as time of day watering and maximum twice weekly watering, have been instrumental in reducing Dallas' gallons per capita a day by over 30% while Dallas' population has grown by 9%.

ADDRESSING BROWNFIELD PROPERTIES

Many of our communities have properties that are abandoned or underutilized because of suspected environmental contamination from past uses. These properties are commonly referred to as “brownfields.”¹

Environmental impacts from historic industrial operations and commercial activities have resulted in vacant and underutilized (“brownfield”) properties throughout our communities. Brownfield sites can be found in many different forms and may include derelict mills and factories, salvage yards and dump sites, former dry cleaners, old rail yards and truck depots, former gas stations and other auto-related businesses, dilapidated and aging buildings, and other vacant and underutilized commercial and industrial properties.

In 2020, a coalition led by the City of Dallas, supported by the St. Philip's School and Community Center, the Real Estate Council, and Lone Star Justice Alliance, was awarded a \$600,000 Brownfield Assessment Grant by the U.S. Environmental Protection Agency (EPA). The coalition works with property owners, developers, and other community stakeholders to identify and prioritize brownfield sites in need of environmental assessments and site clean-up/reuse plans to support near-term redevelopment opportunities. The grant is managed by the City with support from an environmental consulting firm. The grant funds environmental site assessment (ESA), regulated building materials (RBM) survey, site clean-up/reuse planning, and related activities at publicly- and privately-owned brownfield sites.²



The FY 2022-23 budget will provide one-time funding of \$1.5 million for educational programs and/or community-led solutions for environmental remediation projects as well as seed money for grants to build a brownfield program. Anticipated grant funding will be used for the development of inventory, site assessment, and remediation. Ongoing funding supports two environmental coordinators that will manage the program (\$158,000).

¹ <https://www.dallasbrownfields.com/>

² <https://dallascityhall.com/departments/OEQ/Pages/Brownfields-Program.aspx>



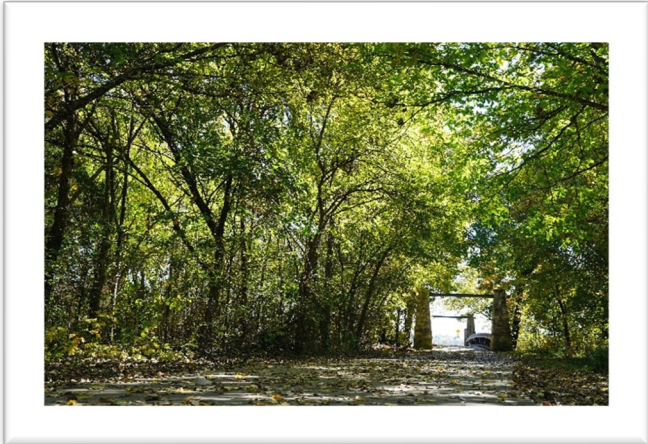
Indicates Equity Investment

ENVIRONMENT & SUSTAINABILITY

IMPROVEMENTS TO FOREST MANAGEMENT STANDARDS

Trees produce a myriad of important benefits to Dallas’ environment, residents, and visitors. These benefits, including cooling, air quality regulation, improved human health and well-being, and stormwater mitigation, are enhanced with proper urban forest management action. In the City of Dallas, there are an estimated 14.7 million trees producing \$239 million in quantifiable environmental benefits annually.³ In addition, these trees also provide aesthetic, social, and spiritual benefits that go beyond monetary value.

Building on decades of high-quality national and local research, the Urban Forest Master Plan (UFMP)⁴ sets a strategic and cohesive agenda to improve urban forest management across the City of Dallas. The UFMP includes recommendations to complete a comprehensive tree inventory of all right-of-way and parkway trees.



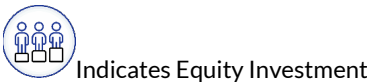
At the City of Dallas, Public Works (PBW) Forestry Division is responsible for the maintenance of public trees in the median, surplus properties, and Right of Ways (ROW). Investments this fiscal year will support PBW’s role in protecting the City’s tree canopy, including opportunities to educate the community and providing resources to help cultivate a culture of tree advocacy throughout Dallas.

Emerald Ash Borer (EAB) Mitigation

The emerald ash borer is a destructive non-native wood-boring pest of ash trees. In efforts to mitigate the spread of the invasive beetle, emerald ash borer treatment slows the spread in addition to tree removals for public safety and develop a tree planting plan. With an accurate inventory of ash trees, including location, size “Diameter at Breast Height” and condition, decisions and cost estimates can be made about treatment, removal, and replanting. An experienced arborist can inventory 15 trees per hour or approximately 31,200 trees per year

In July 2022, staff hosted virtual community meetings to provide an overview of how to identify, contact, and what to expect if residents had ash trees. Additionally, City Forestry set up an EAB information center⁵ that provides additional information to the public and

³ <https://www.texastrees.org/projects/dallas-urban-forest-master-plan/>
⁴ <https://dallascityhall.com/projects/forestry/DCH%20Documents/City%20of%20Dallas%202021%20Urban%20Forest%20Master%20Plan.pdf>
⁵ <https://dallascityhall.com/projects/forestry/Pages/publications-resources.aspx>



ENVIRONMENT & SUSTAINABILITY

residents. In FY 2022-23 and FY 2023-24, the City will invest \$1.9 million to respond to the emerald ash borer and provide treatments to slow the spread, provide tree removals for public safety, and develop a tree planting plan. Staff will be added to Public Works and Park and Recreation in response to the EAB. Funding will also implement components of Phase I of the Urban Forest Master Plan, including the completion of a comprehensive tree inventory of all right-of-way and parkway trees.



Increasing our Environmental Outreach, Education, and Engagement

Many of the actions in the CECAP depend on greater community outreach and engagement to businesses and residents, from learning how to implement a greener site footprint, taking advantage of solar and weatherization programs, making a building more energy efficient, to using local native plants in landscaping. OEQS receives requests from the City Council and from the Environmental Commission to achieve a greater public footprint by the City relative to environmental program initiatives. In this budget, we include funding (\$500,000) to develop and implement a comprehensive, multimedia, multilingual outreach, education, and engagement program around the eight priority areas of the CECAP, including website refreshments, social and traditional media messages, and materials to support community meetings and events throughout the City.



OEQS also plans to continue implementation of the weatherization program (\$150,000) and to implement community solar efforts (\$250,000) to help reduce energy utility bills in low-income households, along with reducing associated greenhouse gas emissions. These programs were initialized in FY 2021-22 and include work force development in related green jobs, providing community information and assistance towards attaining these services, and developing and implementing the community solar as practicable.



Effectively Addressing Environmental Justice (EJ)

With the emphasis on effectively addressing environmental justice, and the focus on using data to drive related policy, the OEQS budget includes one new Environmental Coordinator (\$92,000) position to develop, evaluate, and track environmental justice metrics for the department, support and help coordinate city-wide efforts associated with EJ priorities, goals, and actions (e.g., EJ Big Audacious Goals in the Racial Equity Plan), assist with community engagement efforts related to the CECAP, other OEQS EJ efforts, and the Racial Equity Plan, and work with other city departments to develop a Dallas-based EJ screening tool and help lead the development of training to better ensure that City staff integrate environmental justice into city employee work.



Indicates Equity Investment



GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

R.E.A.L. Impact in Government Performance and Financial Management means making investments in well-managed and fiscally responsible municipal operations to ensure the effective and efficient delivery of government services.

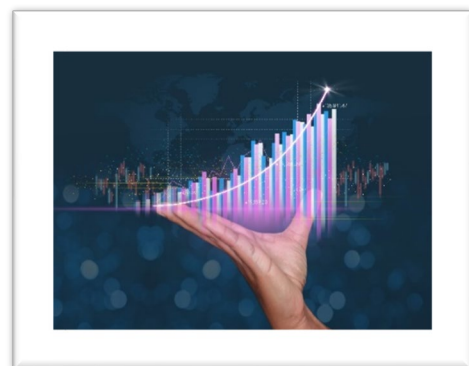
REDUCING PROPERTY TAXES

R.E.A.L Impact starts with a commitment to responsible stewardship of the City’s finances. The City of Dallas will deliver property tax relief in two ways this fiscal year. First, we are reducing the property tax rate for the seventh year in a row - from 77.33¢ to 74.58¢ per \$100 valuation. This 2.75¢ reduction in the property tax rate reduces revenue to the City by \$48.5 million. Since FY 2015-16, Dallas’ tax rate has decreased by 5.12¢ or 6.4%, representing \$90.3 million in foregone revenue for FY 2022-23. Prior to this year’s tax rate reduction, the highest reduction in the past 40-years was in FY 1984-85 when the tax rate was reduced by 2.13¢.

Additionally, we increased the age-65 or older and disabled exemption from \$107,000 to \$115,500. This was done in June 2022 in accordance with our Financial Management Performance Criteria that now requires an annual review and adjustment. Beginning in 2017, we have increased this exemption four times for a total of 80%. This exemption is in addition to the City’s 20% homestead exemption for owner-occupied residential property owners. This is the highest exemption amount allowed by State law.

SAFEGUARDING OUR DATA

The City has billions of data points. The power of that information brings both responsibility and opportunity – the responsibility to protect data and the opportunity to use our data to serve our residents better.



This year’s budget invests in data governance to enable data-driven decision-making throughout the organization, to ensure proper security and protection of data, and to establish norms for organization and management to enable interoperability between departments. Data governance is the process of securing, organizing, and managing data so that it is an asset and not a liability. In FY 2022-23, Data Analytics and Business Intelligence (DBI) will be able to expand their efforts through the addition of ten additional staff (\$1.1 million).



Indicates Equity Investment

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Below are examples of dashboards developed by Data Analytics and Business Intelligence over the past year providing examples of how data can be used to better understand a situation or issue.



[Crime Analytics Dashboard](https://bit.ly/crime-analytics-dashboard)

<https://bit.ly/crime-analytics-dashboard>



[Dallas Census Hubsite](https://bit.ly/dallas-census-hubsite)

<https://bit.ly/dallas-census-hubsite>



[City Employee Diversity Dashboard](https://bit.ly/city-employee-diversity-dashboard)

<https://bit.ly/city-employee-diversity-dashboard>



[Dallas Fire-Rescue](https://bit.ly/dallas-fire-rescue)

<https://bit.ly/dallas-fire-rescue>



FUTURE OF WORK AT THE CITY

The City of Dallas relies on its employees to deliver a vast array of services—from public safety to solid waste collection, code compliance to cultural services, food inspection to fleet maintenance. With approximately 13,000 full-time, part-time, seasonal, and temporary employees across all departments and funding sources, the City is one of the largest employers in Dallas. Total human capital costs, including pay, overtime, health benefits, pension, life insurance, and worker’s compensation, account for approximately 70% of the General Fund budget. This year’s budget makes investments to ensure that the City can remain a competitive workplace to attract and retain talent.



Indicates Equity Investment

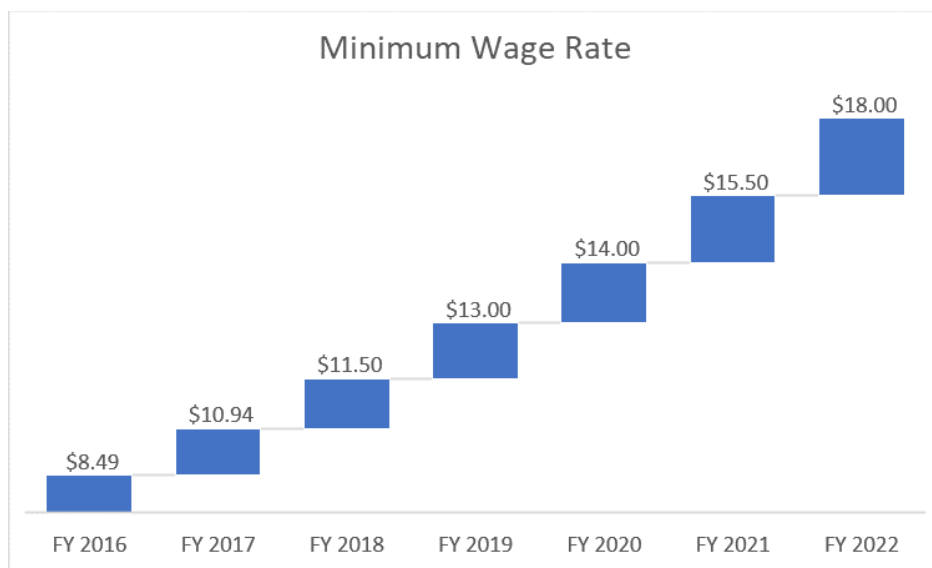
GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT



Minimum Wage Adjustments

For several years, we have worked intentionally to increase the minimum wage for employees at the City. By City Council policy, we require that contract employees be paid a living wage according to the Massachusetts Institute of Technology’s (MIT) living wage for Dallas County in effect at the time of the contract. The living wage is the hourly rate that an individual must earn to support oneself, accounting for basic needs. Further, we adjust the minimum wage for City employees to be at or better than the MIT living wage. In January 2023, the City’s minimum wage will increase from \$15.50 to \$18.00 per hour (General Fund (GF): \$6.2 million). This investment ensures that we attract and retain a talented and diverse workforce at the City.

The table below provides the City’s minimum pay since 2016.



In FY 2019-20, the City completed a compensation study of non-uniformed employees that included a review of compensation procedures, salary structure, and market competitiveness, which is critical to hiring and keeping the people we needed to achieve organizational performance goals. This fiscal year, we will continue the work set forth in the compensation study (GF: \$10 million). Additionally, the budget sets aside funds to provide additional compensation to non-uniform employees based on performance. This includes both an average 3% merit adjustment (GF: \$10.1 million) and a one-time bonus (GF: \$2.6 million) for non-uniform employees that earn less than \$100,000 per year.



Indicates Equity Investment

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Human Capital and Resources

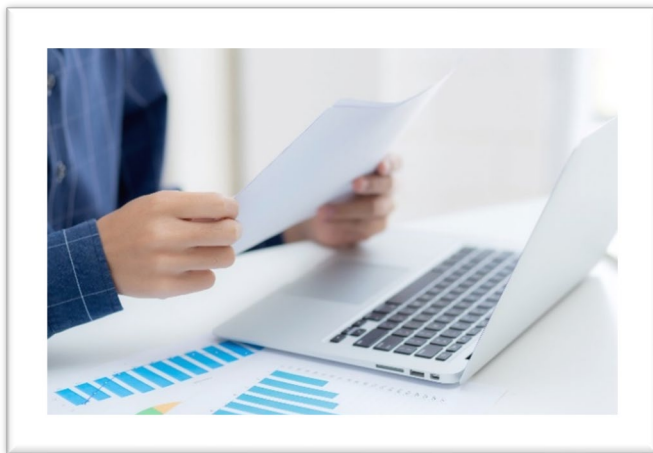
The "Upskilling the City of Dallas Workforce for the Jobs of Tomorrow" initiative will prepare employees to become more marketable and employable in high-demand and hard-to-fill positions within the City. A key investment that supports the goals of this initiative is a \$100,000 increase in the City's tuition reimbursement, growing the benefit availability to \$212,000. The program will also be expanded to include college degrees from technical schools that align with the City's recruitment needs for trade and skilled workers.

The efforts to meet the City's talent demand will be supported by the expansion of the Workday platform. This software addition allows the City to fully maximize Workday Talent suite and provides managers and employees with best-in-class talent management tools and processes that deliver greater transparency for employees, managers, and other stakeholders. In addition, the implementation results in cost savings by removing duplicate and redundant systems and processes.

INSPECTOR GENERAL

In FY 2021-22, the City's first Office of the Inspector General was launched with the mission to enhance public confidence in city government by identifying and eliminating ethics violations, corruption, fraud, waste, and abuse. The Inspector General Division has jurisdiction to conduct investigations into potential violations of the City's Code of Ethics by City employees, City officials, and individuals, or companies receiving City funds and/or doing business with the city. Depending on the nature and scope of the task, the division partners with other City departments, including the Dallas Police Department, federal and/or state law enforcement agencies, as well as federal, state, and local prosecutors.

This fiscal year, the City of Dallas will promote a culture of transparency, accountability, and high ethical standards by supporting the operations of the Office of the Inspector General. Including funds added in FY 2021-22 mid-year, the budget for the upcoming year will be \$1.7 million for a total of 16 positions.



Indicates Equity Investment



HOUSING & HOMELESSNESS SOLUTIONS

R.E.AL. Impact in Housing and Homelessness Solutions means making investments to ensure housing opportunities for all residents while promoting fair housing and affordable choices throughout every area of the city while working to eliminate homelessness.



INVESTING IN DALLAS R.E.A.L. TIME RAPID REHOUSING

More than 300,000 Dallas residents live in poverty and almost 600,000 live in housing distressed households. There are an estimated 1,432 unsheltered individuals in Dallas based on the 2021 Point in Time Count, led by the Metro Dallas Homeless Alliance.⁶



Despite the current challenges, the City of Dallas can make real progress addressing homelessness through coordinated efforts, enhanced service delivery, and equitable distribution of funding and services.

The Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) is an ongoing initiative with multiple public and private partners to house over 2,700 individuals by the Fall of 2023. With a

designated Office of Homeless Solutions (OHS) lead for outreach teams on the ground for all encampment decommissioning through the lifespan of the DRTRR, the initiative has housed over 90 people from nine encampments, sustainably closing each site through housing. With a goal to house 1,000 unsheltered individuals by September 30, 2022. As of July 2022, the DRTRR has housed 971 people, marking the largest, collaborative homeless housing lift in the history of the City of Dallas. The Office of Homeless Solutions continues to engage and support the rehousing of those experiencing homelessness as we move forward into FY 2022-23 and will continue its quarterly deep dives into the invaluable data collected through its process.

This year, we are making investments to serve our unhoused residents by delivering innovative and effective interventions that address the complexity of homelessness. We are promoting collaborative efforts to facilitate our long-term efforts to support our unhoused residents through trust-based relationship-building and a continuum of street outreach services.

⁶ <http://www.mdhadallas.org/homeless-pit-count/>



Indicates Equity Investment

HOUSING & HOMELESSNESS SOLUTIONS

Homeless Action Response Team (HART)

The Office of Homeless Solutions (OHS) will expand its outreach footprint through the HART to expedite the improvement of unsafe encampments in need of immediate resolution and issues concerning panhandlers or those who are unsheltered. HART is a \$3.2 million inter-departmental, collaborative approach involving Office of Homeless Solutions (seven positions), Office of Integrated Public Safety Solutions (two positions), Public Works (seven positions), Park and Recreation (four positions), Dallas Animal Services (two positions), the Dallas Marshal’s Office (four positions), and Code Compliance (eight positions).

This inter-departmental team provides quick response to immediate safety concerns around homeless encampments. HART includes eight positions to support Code Compliance’s new Pro Teams to identify debris removal sites. This addresses the larger goal of ensuring rapid cleanings and the reduction of debris related to homelessness, cited in 311 Service Requests, around the City.

Protecting Unhoused Residents from Inclement Weather

Homelessness in extreme weather is particularly dangerous. We will continue to support temporary shelters for our unhoused residents during seasonal weather. In FY 2022-23, we will increase the funds by \$150,000 to \$935,000 for the year.



HOUSING FOR ALL

This year, the Housing and Neighborhood Revitalization Department will build on the racial equity recommendations adopted by the City Council to develop housing policies and plans that support sustainable growth and development for communities that have historically been neglected. In an effort to generate an additional local funding source to finance affordable housing, the department will implement a fee in lieu component to the Mixed Income Housing Development Bonus Program. Staff will continue to maximize the use of Community Development Block Grant (CDBG), HOME Investment Partnerships Program (HOME), and American Rescue Plan Act (ARPA) funds in preserving and developing mixed-income housing citywide. The department is also working to establish a geographically targeted program to collaborate with community members, City of Dallas services, developers, nonprofits, and other organizations to bring development, infrastructure, community services, economic development, and/or other investment into underserved communities.



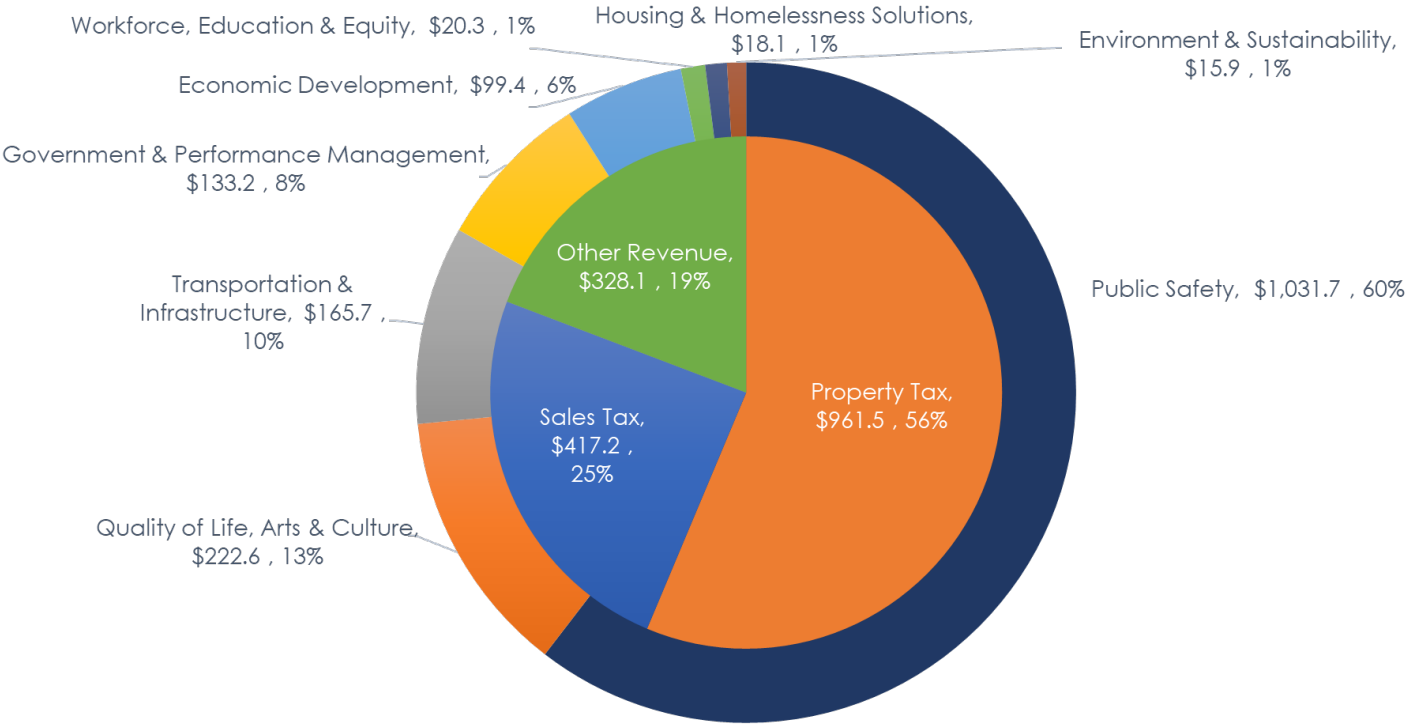
Indicates Equity Investment

PUBLIC SAFETY

R.E.A.L. Impact in Public Safety means making investments to ensure that Dallas is a safe community for all residents. This budget is committed to hiring and retaining a public safety workforce that delivers the robust and multi-pronged approach to public safety to become the safest large city in the United States. Public Safety is the top priority of the City of Dallas and represents 60% of the General Fund Budget.

PUBLIC SAFETY IS PRIORITY NUMBER ONE

The Public Safety Strategic Priority Area includes Dallas Police Department, Dallas-Fire Rescue, Lew Sterrett Jail, Municipal Courts, Judiciary, and other services that contribute to the overall safety of our city. As such, you will find that we plan to spend \$1.03 billion or 60% of our General Fund on Public Safety in FY 2022-23. This compares to the budget adopted last year when we allocated \$948.7 million or 62% to Public Safety in FY 2021-22. The chart below shows how the City’s FY 2022-23 General Fund revenue compares to the expenses for each strategic priority area.



Indicates Equity Investment

PUBLIC SAFETY

The two largest departments included within Public Safety are the Dallas Police Department and Dallas-Fire Rescue.

- The Police budget was \$565.9 million or 36.9% of the General Fund in FY 2021-22 compared to \$611.9 million or 35.9% in FY 2022-23.
- The Fire-Rescue budget was \$335.7 million or 21.9% of the General Fund in FY 2021-22 compared to \$369 million or 21.6% in FY 2022-23.

INVESTMENTS TO DALLAS POLICE DEPARTMENT

The individuals that risk their lives to keep us safe deserve fair and competitive compensation. The Meet and Confer agreement that expires on September 30, 2022 included two primary compensation components that are continued in FY 2022-23. This includes a Step Pay increase that is provided to employees as they progress through their assigned rank and is implemented on the employee's anniversary. The second component is a Market Based Pay adjustment that is determined annually through a pay survey of peer cities. The uniform pay schedules are anticipated to be adjusted in January 2023, pending the outcome of current Meet and Confer negotiations and reflect a 4.22% adjustment. The total cost increase in FY 2022-23 as a result of the anticipated Meet and Confer agreement is over \$38 million.

Police Recruitment and Retention

The need for a well-trained and robust police force to ensure a safe community in Dallas has been well-documented. A 2019 KPMG study recommended actions to increase organizational capacity in the Dallas Police Department (DPD) to adequately serve the existing and emerging needs of the nation's ninth largest city. This year's budget includes robust investments in the strength of our police force to ensure that the City attracts and retains officers.



For the upcoming fiscal year, DPD will hire 250 sworn police officers. The department also recognizes that retention remains equally critical in ensuring that Dallas maintains a robust police force. The retention of tenured police officers strengthens the force. This year, the City will invest in retention strategies to reduce the attrition rate through a program that will incentivize experienced officers to remain in service. We anticipate that the department will end FY 2022-23 with 3,215 officers which is 75 more than forecasted to end FY 2021-22.



Indicates Equity Investment

PUBLIC SAFETY

| End of Fiscal Year | Sworn Police Officers |
|--------------------------|-----------------------|
| Sept 30, 2018 - actual | 3,028 |
| Sept 30, 2019 - actual | 3,067 |
| Sept 30, 2020 - actual | 3,149 |
| Sept 30, 2021 - actual | 3,120 |
| Sept 30, 2022 - estimate | 3,140 |
| Sept 30, 2023 - estimate | 3,215 |
| Sept 30, 2024 - estimate | 3,290 |

COMMUNITY-BASED SOLUTIONS



Since releasing the Violent Crime Reduction Plan in 2021, DPD has remained committed to activating immediate interventions to stem the tide of violent crime, while also laying the foundation for long-term efforts to maintain a secure city. This year’s budget supports continued investments in several right-size innovations that ensure a continuum of service that reduces violent crime, improves response times, and addresses the underlying determinants of crime to ensure a long-term path for resident safety. Investments include efforts to advance blight


remediation efforts, expansion of the Crisis Intervention Teams, and additional support to the Investigations and Operations Bureau crime scene analysis.

INNOVATIVE EQUIPMENT AND TECHNOLOGY

This budget invests tools and technology to deliver effective and innovative public safety solutions. This includes funding for the operation and maintenance of necessary equipment, software, and training to realize the department’s mission.

This year’s budget includes funding to integrate Automatic License Plate Reader (ALPR) technology into dash cameras installed in marked squad cars that will be deployed in high-crime areas and regions of the City known for gang activity. This fiscal year, the City will also invest \$34.8 million to replace over 4,000 portable and mobile radios for Public Safety. Further, the City will spend \$11 million for the purchase of squad cars.

DPD will convert the public safety records management system to the web-based RMS system (\$1 million). Digital evidence and data have grown exponentially with recent technological advancements in public safety equipment. This upgrade will allow the department to eliminate the current Field-Based Reporting portion of the RMS system

 Indicates Equity Investment

PUBLIC SAFETY

which will create a drastically needed efficiency. This will also allow officers to enter more data and for analysts to pull the data and analyze it, which is vital to enhance the City's data-driven Violent Crime Plan implemented in March 2021.

The City will also continue to expand the targeted use of camera devices deployed in the community designed to improve DPD's response to incidents and provide real-time information to facilitate the activation and dispatch of resources. Utilizing dedicated network connections, police body-worn and dashboard cameras will be online and transmitting live streams into the Real-Time Crime Center (RTCC), enabling greater communications and coordination, thereby improving the safety of DPD officers and the public during events.

Crime Analysis to Reduce Crime

The resolution of criminal investigations is imperative for the success of the Violent Crime Reduction Plan and safety of Dallas. To increase the effectiveness of our investigative process this year's budget will further invest in professional analyst and support specialists' positions (\$1.5 million). The professional support personnel are utilized as a best practice and effective component of the investigative process. In their role, the additional personnel use technology, collect intelligence, analyze evidence, and assist with administrative needs in criminal investigations. These non-uniform positions assist detectives in completing thorough investigations in an efficient manner and transitioning criminal cases to the prosecution phase.

Consistent with the Mayor's Task Force on Safe Communities recommendation to implement violence interruption initiatives, a long-term strategy of DPD's Violent Crime Reduction Plan is to establish a focused deterrence program. The goal of focused deterrence is to change the behavior of high-risk offenders through a combination of deterrence, community involvement, and the provision of alternatives to violence. The Proposed Budget includes resources to add a senior program manager and project specialists to begin implementation of the program.

IMPROVING 911 RESPONSE TIMES

In times of crisis, R.E.A.L. Impact can be measured in seconds. This budget allocates funds to expand our capacity for rapid emergency response times to meet the needs of our residents. Dallas has experienced a consistent increase in call volume over the past several years. This budget will improve emergency response by adding funds

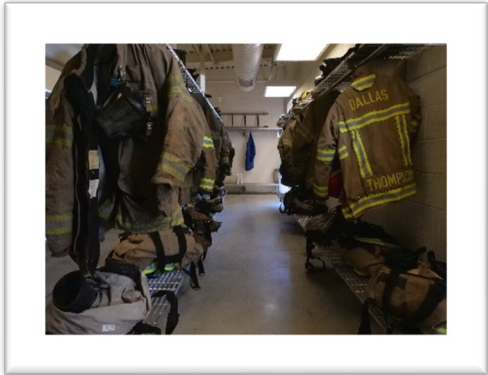


Indicates Equity Investment

PUBLIC SAFETY

(\$701,000) for five additional personnel, in the 911 call center, 911 training space, and equipment.

Over the coming two years, through the investments made in this budget, the City will implement a number of programs designed to improve Public Safety. The 911 infrastructure will be upgraded to a new Next Generation communications infrastructure which will allow our 911 call center to accept and process a range of information from responders and the public, including text, images, video, and voice calls. The new capabilities will significantly improve call response and communications.



STRENGTHENING DALLAS FIRE-RESCUE

Firefighter Recruitment and Retention

Serving as a sworn firefighter in the Dallas Fire Rescue requires essential skills not only to perform under tremendous stress but also to preserve personal health and safety. This fiscal year’s budget increases the number of training instructors for recruits, which will ensure that recruit classes can be held with enough frequency to keep pace with attrition. This investment (\$723,000) will allow

training staff to effectively manage the recently developed mentoring program intended to improve the integration of new recruits into field operation assignments and thereby improving personnel and system performance.

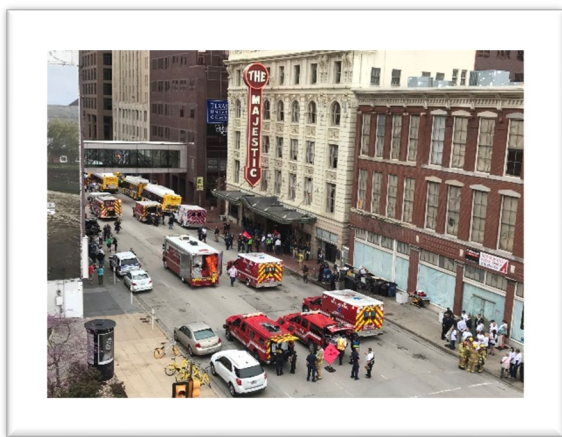
| End of Fiscal Year | Sworn Fire Fighters |
|--------------------------|---------------------|
| Sept 30, 2018 - actual | 1,939 |
| Sept 30, 2019 - actual | 1,979 |
| Sept 30, 2020 - actual | 1,974 |
| Sept 30, 2021 - actual | 1,977 |
| Sept 30, 2022 - estimate | 2,010 |
| Sept 30, 2023 - estimate | 2,067 |
| Sept 30, 2024 - estimate | 2,099 |



Indicates Equity Investment

PUBLIC SAFETY

Expanding the Single Function Paramedic Program



The City currently has 45 frontline ambulances supplemented by five rescue units placed in service during peak demand hours. The peak demand units are strategically located at specific fire stations and have historically been staffed by firefighter paramedics utilizing voluntary overtime. Given the voluntary nature of the peak demand staffing system, not all peak demand units are in-service if members do not sign-up for a shift. To increase capacity, Dallas Fire-Rescue (DFR) is launching the Single Function Paramedic Program to

increase recruiting flexibility, provide a more diverse workforce, improve response times, and increase operational efficiency. This program (\$3.2 million) will begin through the conversion of existing peak demand units into units staffed by certified uniformed paramedics whose sole focus will be to staff ambulances at peak hours of call volume. Strategically located throughout the city and utilizing enhanced dispatching software, these units will help to increase unit availability, thereby decreasing rescue response time and unit hours of utilization system-wide. Specifically designed to directly respond to emergency calls at times of heaviest volume and in the areas of greatest need, this program will decrease rescue response times and utilize unit hours system-wide. Full-time staffing helps to ensure more reliable in-service times for these units and greatly reduces overtime usage.

This program also provides additional recruiting flexibility and a more diverse applicant pool by creating a new path for individuals to begin a career with the department. Individuals currently licensed as EMT-Paramedics by the State of Texas will be eligible to apply for these positions without the requirement of functioning as a firefighter. Single Function Paramedics that stay with the department for at least three years will become eligible to consider a career as a firefighter-paramedic or fire prevention officer as long as they also meet all necessary requirements for either position.

COMMUNITY ENGAGEMENT TO BOOST FIRE PREVENTION



Effective safety begins with prevention and compliance with safety standards. This year's budget (\$1.5 million) will allow Dallas Fire-Rescue to launch the Inspection Life Safety Education (ILSE) Night Detail. Current inspections are conducted by two fire prevention officers. This Night Detail team will focus on the City's entertainment zones,



Indicates Equity Investment

PUBLIC SAFETY

ensuring compliance and safety at night when compliance breaches are more likely to happen.

FIRE-RESCUE EQUIPMENT AND UPGRADES

This year's budget (\$886,000) will allow Dallas Fire-Rescue to add one Advanced Life Support (ALS) unit. This unit will be supported by three additional Fire-Rescue Officers, three Driver positions, and funding for uniform overtime. The additional ALS unit will help meet the demands for emergency medical service.

After an analysis of historical and predictive run data, current resource allocation, facility availability, and emergency response efficiency, it has been determined that the next new Rescues will be placed at Station 41 (5920 Royal Lane). This unit, in FY 2022-23, will be placed temporarily in Station 2 (4211 Northaven) until the completion of Station 41's reconstruction. Additionally, the full implementation and expansion of the Single Function Paramedic program beginning in FY 2022-23 will further improve operational efficiency and response times system wide through effective surge staffing and dynamic dispatching.

For the Dallas Fire Department, the City will upgrade the alerting systems in each of the station houses to a modern platform that fully integrates into the Computer-Aided Dispatch (CAD) system. The new system will provide much greater ability to transmit a range of information for the first responders at an event. It will also provide increased tracking of deployable resources and more real-time information on the situation on the scene to facilitate coordination and response.

Preserving Safety Equipment

R.E.A.L. Impact in Public Safety means ensuring that Dallas Fire-Rescue has access to the tools and technology to serve the residents of the city, including reserve apparatus, modernized radio and dispatch systems, and necessary health-and-safety equipment. EMS Providers are required by the Texas Department of Health (TDH) to store equipment and medications in environments protected from extreme temperatures. With increasing temperatures each year, Dallas Fire-Rescue faces a continuous challenge to house its fleet of hundreds of apparatuses in compliance with safety standards. The budget for FY 2022-23 includes funding for a newly leased warehouse for adequate storage of the additional units and to provide necessary office space for administrative functions.



Indicates Equity Investment

PUBLIC SAFETY

COLLABORATIVE MENTAL HEALTH RESPONSE

Rapid Integrated Group Healthcare Team (RIGHT) Care Team is the City's multi-discipline mental health response unit that provides additional support and response in the Southern sector of Dallas. The support team will deploy from the South-Central Patrol Division and will provide additional response capability to the South Central, Southeast, and Southwest patrol divisions when the primary divisional RIGHT Care teams are out of service answering calls and providing transport to services. The support team operates during the highest call volume, 3rd shift, 3:00 pm-11:00 pm.



RIGHT Care includes a police officer, a licensed clinical social worker, a paramedic, and off-site clinicians who connect residents with community resources rather than send them to jail. When a mental health-related call comes to the 911 dispatch, the team is deployed. If the scene is safe when they arrive, and if the patient has no history of aggression or violence, the social worker engages instead of the police officer. Between 2017 and 2019, the ZIP codes served by RIGHT Care teams saw a 20% decrease in psychiatric admissions and arrests from three southern patrol divisions have also decreased over time.



Indicates Equity Investment



QUALITY OF LIFE, ARTS, & CULTURE

R.E.A.L. Impact in the Quality of Life, Arts, and Culture for residents means making investments to ensure that Dallas remains a clean, safe, and vibrant community. Funding this fiscal year will revitalize neighborhoods, nurture our shared green spaces, encourage lifelong learning, and celebrate our city’s rich and diverse cultural heritage.

CLEAN AND SAFE NEIGHBORHOODS

Code Enforcement and Compliance

The FY 2022-23 budget includes \$2.9 million to strengthen the capacity of Code Compliance to address the ongoing issues and increased needs that impact a large city, such as the continued growth of short-term rentals and food trucks. This increased investment enables Code Enforcement to ensure that emerging trends and ongoing challenges can be addressed efficiently. Fourteen code officers will be added to the Apartment Communities Team to bolster inspection, compliance and safety within multi-family properties.



Robust and Proactive Enforcement

This year’s budget will allow Code Compliance Services to double the number of “Pro Teams”, increasing from two to four (\$1.6 million). Pro Teams proactively identify and abate illegal dumping sites before residents submit a service request. Each Pro Team will be assigned to a different quadrant of the city. Additionally, we will double the number of Trash Off events from one per month to two per month as we work to ensure a clean community.

Dallas90: Thinking Outside the Box to Save Lives



Dallas Animal Services (DAS) is one of the largest municipal animal shelters in the country, taking in any Dallas pet in need, regardless of space.

Dallas90 is a community outreach campaign designed to generate support of and participation in Dallas Animal Services' effort to find positive outcomes for all healthy and behaviorally sound pets, which we believe exceeds 90% of our shelter population.



Indicates Equity Investment

QUALITY OF LIFE, ARTS, & CULTURE

In past years, Dallas Animal Services had two Operational Teams that focused on retrieving loose dogs. These teams specialized in finding the dog, locating their owner while the team was still in the field, and returning the dog to the owner. The team members microchipped the pet while in the field and educated the owners on keeping the dogs safe and secure. These Operational Teams helped to ensure the dogs never entered the shelter. During COVID-19, we found that the need for retrieving loose dogs decreased while the need for securing aggressive dogs increased. The two Operational Teams were transitioned into Aggressive Dog Teams with team members specializing in handling aggressive behavior. We are now finding the need for retrieving loose dogs is returning to pre-pandemic numbers, and a return of a Loose Dog Team will help to keep dogs out of the shelter and residents educated on their safekeeping. Additional resources (\$338,000) will be allocated to Dallas Animal Services during FY 2022-23 to address this issue.

VIBRANT ENHANCEMENTS

Classical Music and Radio Programming

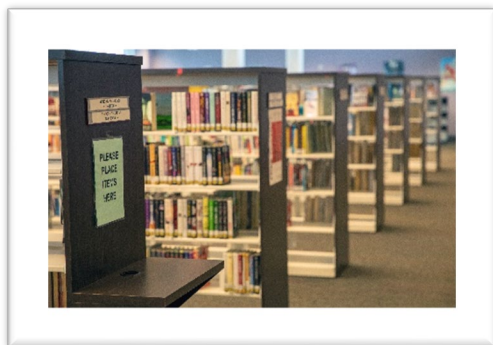
WRR has long been a cultural public asset that has served to enhance the lives of Dallas residents with classical music. However, the pandemic has exacerbated the challenges of a government-run commercial radio station. This year's budget advances a solution that allows the City to continue to enhance this classical radio service while also having wise fiscal stewardship of a City-owned asset.



As approved by the City Council in June 2022, the City will outsource the management of WRR to KERA, a non-profit partner. The City will retain ownership of the station and KERA will manage and run both the radio programming/marketing and the Fair Park studio, as well as assume capital and operating maintenance obligations for that facility.



Expanding Library Access



Libraries provide access to invaluable resources, programs, and services. Library access has proven to be challenging for many, as the current post-pandemic hours are not reflective of community needs. In this year's budget, we will expand Library hours from 1,200 per week to 1,326 per week by targeting 16 of 30 library facilities and expanding children's services, workforce development, SMART summer participation, and adult learning programs.

In these 16 targeted locations, the hours of operation will increase from five days a week with a total of 40 hours to six days a week with a total of 54 hours per week (\$3.4 million).



Indicates Equity Investment

QUALITY OF LIFE, ARTS, & CULTURE

In addition to the expanded service hours, the Dallas Public Library will also launch an Enhanced Library Card (ELC) (\$141,000) in collaboration with Office of Equity & Inclusion, which will contain a photo and address of the cardholder. Many residents experience difficulties accessing services because they lack a photo ID. The ELC will increase the ability of residents to access programs and services, such as banking and workforce training opportunities, while also enhancing digital equity by connecting residents to devices and other resources. Funding will cover the costs of specialized printers, supplies, webcams, and laptops.



In the next two years, the City Libraries will see its core network significantly upgraded and enhanced. The new Library network will increase the bandwidth and performance from the current services and support a larger number of users, ensure Wi-Fi coverage throughout library facilities (to include parking lots), and allow the Library to expand the online services it provides to its patrons.

Preserving Community Stories

The identification of places that represent significant persons, events, and places through historic resource surveys is fundamental to land use decisions. Historic resources provide character, continuity, and a sense of uniqueness to the community. Further, maintaining accurate and up-to-date historic resource surveys is a key obligation outlined in the Certified Local Government Agreement with the State of Texas.

The City will invest \$1 million over the next two years to support a Historic Resources Survey and a strategic plan, which will identify historic resources, help determine what resources need to be preserved, assist in guiding and developing local ordinances and planning efforts for preservation, and can be used to acknowledge that these resources have value to the community and future generations. The historic resources strategic plan will define the criteria for various phases of the survey work. The plan will include updating existing surveys, determine the contributing status for structures within historic districts, undertake surveys in areas not previously surveyed, and identify opportunities, for leveraging partnership funding, (especially from the State) since this would satisfy a key Certified Local Government Agreement obligation. The Historic Resources Survey and



Indicates Equity Investment

QUALITY OF LIFE, ARTS, & CULTURE

strategic plan will include underrepresented communities of color to extract the cultural and ethnic significance of the under-told stories that have significance to Dallas.

Additionally, \$100,000 allows the Office of Arts and Culture to facilitate a review and build community conversation on historical racial equity. Collaborators include community-based groups to create a history of Dallas from the people's perspective.

Story examples include:

- Documentaries that tell the visual and audio story
- Public art projects such as the Memorial to Victims of Racial Violence Public Art at Martyr's Park near Dealey Plaza
- Archival projects with artists and local history groups such as Dallas Mexican American Historical League (DMAHL), Remembering Black Dallas, Asian American Historical Society, and Inter-Tribal Council to document and preserve untold Dallas history



Indicates Equity Investment



TRANSPORTATION & INFRASTRUCTURE

R.E.A.L. Impact in Transportation and Infrastructure means making investments to ensure that the City has a connected and reliable multimodal transportation system that facilitates equitable access to economic opportunities. This budget commits to a strong transportation and infrastructure network that also creates innovative, safe, and equitable transportation solutions.



LIFE-SAVING IMPROVEMENTS

This budget makes major investments in Dallas' mobility infrastructure, emphasizing a system focused on life-saving improvements, and infrastructure solutions that reduce the risk of serious incidents. To support this approach, in December 2019, the City Council approved a resolution committing to a goal of zero traffic fatalities and a 40% reduction in severe injuries by 2030. The FY 2022-23 budget makes major investments in the Vision Zero Action Plan, making roads safer for travelers using all modes of transportation. The \$1.5 million in funding for this plan focuses on low-cost improvements and includes safety evaluations for streets prone to high rates of injury, road safety improvements, and a citywide speed limit evaluation.



INFRASTRUCTURE INVESTMENTS

The mission of the Department of Public Works is to maintain and enhance the condition and safety of the City of Dallas streets, alleys, and sidewalks, while promoting innovation, Service First solutions, and a high quality of life for all of the City's residents, businesses, and visitors. In FY 2022-23, we will improve the City's infrastructure through a significant investment of nearly \$158 million to improve up to 787 street lane miles (\$144.6 million), 12 alleys (\$2 million), 12 bridges (\$4.4 million), and 14 sidewalks (\$6.3 million).

Bike Lanes

We continue to invest funds to expand the City's bike lane network, increasing funding by \$500,000 with a total annual investment of \$2.5 million. This supports the installation, maintenance, design, and updates to the City's Bike Plan. Additionally, new bike lane miles are funded through grants from the North Central Texas Council of Governments, Dallas County, the Texas Department of Transportation, the Federal Highway Administration, and through the 2017 Bond Program.



Indicates Equity Investment

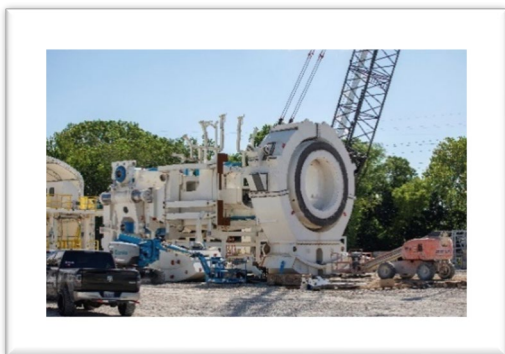
TRANSPORTATION & INFRASTRUCTURE

Advancing Equitable Infrastructure Solutions

A 2022 Southern Methodist University Study of Dallas infrastructure⁷ found that low-income neighborhoods in the city of Dallas are up to 3.5 times more likely to be infrastructure deserts—highly deficient in eight or more types of infrastructure—than high-income areas. Additionally, infrastructure deserts were significantly more likely to be in communities of color than predominantly white communities. A significant percentage of infrastructure deserts are located in the southern portion of the city, south of I-30.

The City of Dallas remains committed to addressing issues of disparity, and this year’s budget makes significant investments to advance equitable infrastructure solutions. These investments include improvements in streetlights and the completion of the Southern Gateway construction of highway and deck infrastructure will be complete by FY 2022-23.

Water and Wastewater Access



R.E.A.L. Impact in water access include investments to ensure that all Dallas residents will continue to have access to clean drinking water for years to come. Funding in this year’s budget include support to provide an additional 150 million gallons a day to Dallas’ customers by continuing to implement the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas’ water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of

necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant. DWU will also award contracts that will result in the installation and rehabilitation of approximately 75 miles of water and wastewater mains to maintain system integrity and reduce impacts to the public (\$2.5 million).

This year’s budget will also allow Dallas Water Utilities (DWU) to increase green infrastructure and other tools to address flooding conditions in communities of color, particularly in West Dallas and in the Southern Sector. Dallas Water Utilities will invest approximately \$7 million to complete a flooding and drainage analysis, with a targeted completion in FY 2023-24. DWU will also leverage a partnership with the US Army Corps of Engineers for work on the Dallas Floodway System.

During FY 2022-23, DWU will continue implementation of the Unserved Areas Program by completing all water and wastewater designs and beginning phased construction to extend

⁷ <https://www.smu.edu/stories/neighborhoods-in-focus>



Indicates Equity Investment

TRANSPORTATION & INFRASTRUCTURE

service to occupied, unserved areas throughout the City. With the allocation of ARPA funds, the initiative of providing water and wastewater service to all occupied, unserved areas has advanced from a ten-year implementation plan to a three to four-year implementation plan.

This budget also includes funding to continue implementation of the 2023 Lead Copper Revised Rules by completing an inventory of all City-owned lines and providing outreach and free lead and copper testing programs at private schools in underserved Dallas communities.

State of Good Repair

It is a goal of the City to pursue a state of good repair for the over 500 City-owned buildings and the more than 7,000 City-owned fleet units. In the upcoming year, the budget includes funding to address both.

Building Services Department is responsible for the operation and maintenance of over 500 buildings including City Hall, fire stations, libraries, and recreation centers just to name a few. We have been increasing funding for major maintenance of City-owned buildings since FY 2016-17 when \$5 million was allocated. This year, \$11.3 million will be available to address major system repairs and failures. Major maintenance includes items such as roof replacements, addressing structural issues, replacing HVAC systems, and upgrading elevators.

Similarly, the City is responsible for the repair and maintenance of over 7,000 fleet vehicles and pieces of equipment, including sanitation trucks, fire apparatus, police cruisers, heavy vehicles and equipment used by Public Works and Dallas Water Utilities, as well as general-purpose fleet. In 2018, Alvarez and Marsal completed a fleet efficiency study in which they determined that over \$300 million in replacement needs existed over the following five years. In FY 2022-23, we are setting aside nearly \$71.1 million for fleet acquisition. This will include sanitation, fire apparatus and Mobile Incident Command Unit (MICU), police cruisers, and other fleet.

LOOKING AHEAD

During FY 2023-24, the City will begin the process of developing the next General Obligation Bond program. Many needs exist in streets, transportation, flood protection, and various City facilities. Throughout the year, a bond program recommendation will be developed and presented to the voters of Dallas in May 2024. Voter-approval will then enable the City to borrow funds to finance the long-term capital projects and pay for the asset over its useful life.



Indicates Equity Investment





WORKFORCE, EDUCATION, & EQUITY

R.E.A.L. Impact in Workforce, Education, and Equity means making investments to create the conditions for people to thrive and we will realize the goals set forth by the City's Racial Equity Plan. We are investing to ensure we meet the diverse needs of our residents and place equity at the center of our work throughout the City.



WORKFORCE EMPOWERMENT

Research has confirmed the positive connection between diversity and innovation, both within organizations and throughout economic ecosystems. A diverse workforce is critical to a company's ability to serve customer needs.⁸ When Minority and Women-Owned Business Enterprises (M/WBE) are empowered to compete in the marketplace, novel solutions to longstanding challenges can emerge.

The Small Business Center (SBC) was established in October 2021 to address challenges affecting workforce readiness, capacity building of minority, women, and veteran-owned businesses, business startup and retention strategies, and re-entry services for formerly incarcerated residents.



This year's budget will expand the SBC's capacity to support the development of a pipeline of diverse contractors, vendors, and suppliers to increase economic stability and workforce development. The SBC will help lift-up and expand capacity of minority and women-owned business enterprises in collaboration with local minority business organizations utilizing an Accelerators Pilot Program (\$1 million). Additionally, SBC will establish a Mentor Protégé program (\$101,000) to support equity and capacity building as recommended in the 2020 Availability and Disparity Study.



Fresh Start for All

The FreshStart Employment Program, is aimed at ensuring that current, unemployed, underemployed, seasonally employed, and temporarily employed individuals with criminal backgrounds have the opportunity to obtain full-time employment within the City of Dallas and receive the support needed to maintain and thrive in the workforce.

FreshStart relies on a combination of internal programs and local community-based organizations to refer eligible clients and to help potential clients gain the stability and skills needed to become successful employees. A new position will be added to the FreshStart

⁸ <https://hbr.org/2013/12/how-diversity-can-drive-innovation>



Indicates Equity Investment

WORKFORCE, EDUCATION, & EQUITY

program (\$84,000) to work with City departments to help place clients in full-time positions with opportunities for growth.

EDUCATION THROUGH ENGAGEMENT

In FY 2022-23, a new Public Engagement Coordinator (\$86,000) will serve in the Office of Equity and Inclusion to effectively communicate the City's equity initiatives, programs, services and events through public awareness, outreach, engagement, and transparency. During the Racial Equity Plan engagement, one consistent theme was the need for the City to connect and rebuild trust with residents through ongoing and bi-directional communication efforts. The Coordinator position will maintain a strong partnership with multicultural media outlets and be responsive to the Citywide equity and inclusion needs and advancements. This role will also lead efforts to establish cross-departmental practices that are rooted in equitable access and inclusion for communities that experience challenges such as the digital divide, mistrust in government entities, and languages spoken by Dallas' diverse residents.



Equitable access to the newly opened Fair Park Multimedia Center will increase multicultural outreach and engagement with residents, nonprofits, and community leaders. Whether creating original multilingual content marketing One Dallas through the City's TV and digital channels, providing workforce development education through paid collegiate apprenticeships, or supporting departments' nonprofit community partners by producing original videos for broadcast and social sharing, the Office of Communications, Outreach, and Marketing is poised to increase communications capacity City-wide and make R.E.A.L. Impact.

Bridging the Digital Divide

The City and Dallas Independent School District (DISD) partnered in late 2020 to commission the Broadband and Digital Equity Strategic Plan (Plan) to identify the magnitude of digital equity challenges and broadband gaps, and to develop actionable strategies that could be undertaken by the City and the DISD to help Dallas residents, including student households, to access affordable, high-speed home broadband service – and possess the devices and skills necessary to make fullest use of broadband.

This Plan represents a vision for achieving digital equity and strategic alignment among community partners. Funding in FY 2022-23 allows expansion efforts to bridge the digital divide by allocating \$2 million for Digital Navigators to work with individual households to

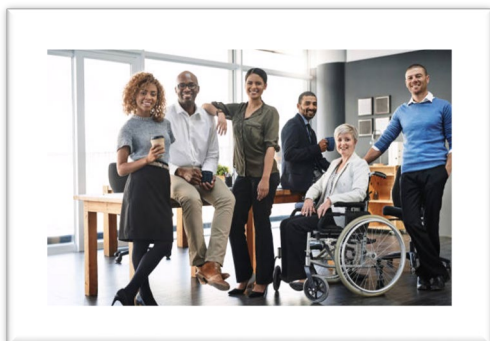


Indicates Equity Investment

WORKFORCE, EDUCATION, & EQUITY

access affordable internet, reliable computer hardware, and enhance digital literacy skills and training.

COMMITMENT TO EQUITY

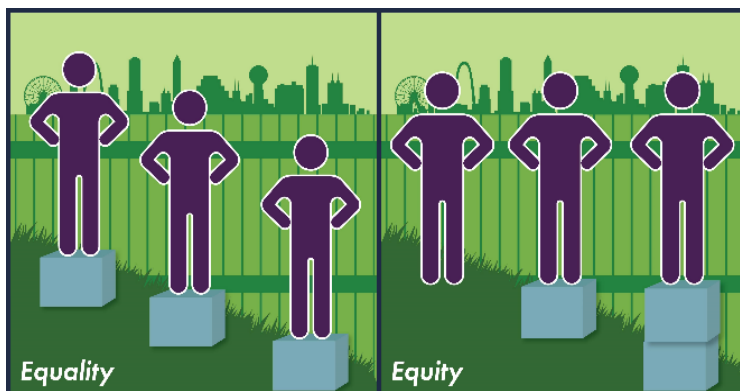


Advancing Accessibility

Nearly one in twelve residents in the city of Dallas lives with a disability. The Americans with Disabilities Act (ADA) Transition Plan lays out a five-year road map designed to help the City of Dallas advance compliance with the ADA. While the initial plan was created in 1993, the action plan was not fully developed. Funds (\$300,000) are being allocated in this budget to continue facility assessment efforts,

departmental policy reviews, and ongoing website and communication systems compliance work, including ongoing professional development and training for City employees.

The City of Dallas is committed to equitable delivery and access to programs, services, and resources. Equity means that each person has the resources and services necessary to thrive in each person's own unique identities, circumstances, and histories. Equity focuses on eliminating disparities while improving outcomes for all. Racial equity is a situation that is achieved when people are thriving and neither race nor ethnicity predicts one's social outcome or ability to thrive.



The City of Dallas R.E.A.L. Impact Budget supports this commitment to equity with strategic investments designed to address disparities and burdens that have remained barriers. These equity investments span all eight of the City's strategic priorities and are reflected in each department's budget.



Indicates Equity Investment





EXPENSES BY DEPARTMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|------------------------|----------------------|-----------------------|
| General Fund | | | | |
| Budget & Management Services | 4,541,156 | 4,281,893 | 4,277,919 | 4,501,013 |
| Building Services | 24,338,775 | 25,975,649 | 30,390,891 | 28,942,453 |
| City Attorney's Office | 18,565,088 | 18,829,903 | 20,971,242 | 21,921,461 |
| City Auditor's Office | 3,064,115 | 3,016,264 | 3,163,255 | 3,226,085 |
| City Controller's Office | 8,550,381 | 8,416,353 | 9,322,559 | 9,781,663 |
| City Manager's Office | 2,987,300 | 3,168,199 | 3,205,072 | 3,300,594 |
| City Secretary's Office | 3,351,269 | 3,351,269 | 5,164,349 | 3,369,871 |
| Civil Service | 3,037,119 | 2,692,029 | 3,064,698 | 3,114,086 |
| Code Compliance | 35,314,022 | 34,774,443 | 41,342,433 | 41,154,436 |
| Court & Detention Services | 33,455,766 | 33,376,116 | 35,268,345 | 36,079,361 |
| Dallas Animal Services | 16,173,829 | 15,986,801 | 17,725,448 | 18,163,540 |
| Dallas Fire-Rescue | 336,663,887 | 341,818,041 | 369,069,665 | 385,571,607 |
| Dallas Police Department | 566,879,714 | 567,243,317 | 611,908,283 | 654,545,687 |
| Data Analytics & Business Intelligence | 4,058,538 | 3,195,832 | 5,281,114 | 5,598,508 |
| Housing & Neighborhood Revitalization | 3,815,087 | 3,796,689 | 4,639,881 | 4,616,582 |
| Human Resources | 7,387,253 | 7,481,448 | 8,140,152 | 8,828,282 |
| Judiciary | 3,850,484 | 3,992,673 | 4,273,646 | 4,417,825 |
| Library | 33,155,563 | 32,174,666 | 37,544,060 | 39,055,922 |
| Management Services | | | | |
| 311 Customer Service | 5,130,513 | 5,004,384 | 5,850,487 | 6,099,328 |
| Communications, Outreach, and Marketing | 2,416,584 | 2,279,509 | 3,699,446 | 4,245,523 |
| Office Homeless Solutions | 11,987,770 | 12,278,790 | 15,197,632 | 14,477,978 |
| Office of Community Care | 9,242,978 | 9,150,342 | 9,365,486 | 9,592,140 |
| Office of Community Police Oversight | 632,951 | 555,891 | 811,382 | 860,101 |
| Office of Emergency Management | 1,135,003 | 1,135,003 | 1,344,664 | 1,317,567 |
| Office of Environmental Quality and Sustainability | 4,319,929 | 4,178,085 | 6,898,850 | 5,750,613 |
| Office of Equity and Inclusion | 2,898,879 | 2,723,577 | 3,809,929 | 3,850,067 |
| Office of Government Affairs | 919,693 | 923,382 | 956,162 | 976,121 |
| Office of Historic Preservation | 760,575 | 711,040 | 1,341,076 | 1,507,553 |
| Office of Integrated Public Safety Solutions | 4,984,006 | 4,271,398 | 5,630,099 | 5,910,268 |
| Small Business Center | 2,509,055 | 2,173,558 | 3,746,673 | 4,084,875 |
| Mayor & City Council | 5,432,068 | 5,524,775 | 6,645,643 | 6,933,214 |
| Non-Departmental | 135,504,332 | 132,623,639 | 144,125,682 | 132,152,323 |
| Office of Arts & Culture | 21,377,336 | 21,207,942 | 22,496,061 | 23,403,213 |
| Office of Economic Development | 3,541,806 | 3,528,434 | 3,918,798 | 4,020,612 |
| Park & Recreation | 101,068,491 | 102,199,850 | 106,863,878 | 111,048,843 |
| Planning & Urban Design | 6,752,112 | 6,665,459 | 5,150,852 | 6,666,956 |
| Procurement Services | 3,103,102 | 2,870,622 | 3,014,089 | 3,084,214 |
| Public Works | 81,871,019 | 81,871,019 | 89,209,383 | 80,893,288 |
| Transportation | 45,298,648 | 45,296,433 | 51,984,903 | 55,375,763 |
| General Fund Total | \$1,560,076,196 | 1,560,744,716 | 1,706,814,187 | 1,758,439,536 |

EXPENSES BY DEPARTMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|------------------------|------------------------|----------------------|-----------------------|
| Enterprise Funds | | | | |
| Aviation | 141,986,787 | 142,083,160 | 162,963,846 | 171,427,038 |
| Aviation - Transportation Regulation | 403,065 | 426,203 | 512,559 | 528,006 |
| Convention & Event Services | 100,819,948 | 97,735,411 | 113,231,392 | 123,932,714 |
| Dallas Water Utilities | 755,468,335 | 732,313,720 | 761,226,160 | 786,966,212 |
| Dallas Water Utilities - SDM | 71,814,586 | 72,445,492 | 72,433,742 | 76,055,429 |
| Development Services | 38,383,670 | 38,811,692 | 43,830,455 | 46,084,948 |
| Municipal Radio | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Sanitation Services | 141,699,380 | 141,699,380 | 143,785,140 | 148,002,573 |
| Enterprise Funds Total | \$1,252,391,511 | 1,227,179,506 | 1,298,986,390 | 1,353,494,494 |
| Internal Service and Other Funds | | | | |
| Bond & Construction Management | 23,065,518 | 20,368,069 | 23,087,146 | 23,507,966 |
| Employee Benefits | 1,936,868 | 1,936,868 | 2,071,683 | 2,173,942 |
| Equipment & Fleet Management | 64,284,687 | 66,227,990 | 66,600,148 | 66,728,781 |
| Express Business Center | 2,323,978 | 2,387,353 | 2,361,983 | 2,385,761 |
| Information & Technology Services - 911 | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Information & Technology Services - Data | 99,176,891 | 99,296,605 | 110,191,357 | 113,893,248 |
| Information & Technology Services - Radio | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Office of Risk Management | 5,264,453 | 5,251,362 | 5,934,974 | 6,227,494 |
| Internal Service and Other Funds Total | \$224,490,365 | 224,443,213 | 241,327,590 | 247,819,035 |

Notes:

FY 2021-22 Budget reflects City Council approval on September 22, 2021 and amendments made through August 2022.

FULL TIME EQUIVALENTS AND POSITIONS

| | FTEs | | | Positions | | |
|--|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|
| | FY 2021-22 Budget | FY 2022-23 Budget | FY 2023-24 Planned | FY 2021-22 Adopted | FY 2022-23 Budget | FY 2023-24 Planned |
| General Fund | | | | | | |
| Budget & Management Services | 35.19 | 35.19 | 35.94 | 39 | 39 | 40 |
| Building Services | 185.38 | 192.17 | 191.69 | 198 | 198 | 198 |
| City Attorney's Office | 151.00 | 164.25 | 168.00 | 153 | 176 | 176 |
| City Auditor's Office | 19.80 | 19.80 | 19.80 | 21 | 21 | 21 |
| City Controller's Office | 66.96 | 70.54 | 71.29 | 75 | 77 | 77 |
| City Manager's Office | 13.65 | 18.00 | 18.00 | 17 | 18 | 18 |
| City Secretary's Office | 24.00 | 24.75 | 25.00 | 24 | 25 | 25 |
| Civil Service | 25.51 | 25.51 | 25.51 | 26 | 26 | 26 |
| Code Compliance | 414.48 | 440.38 | 454.29 | 427 | 471 | 476 |
| Court & Detention Services | 246.55 | 236.44 | 237.44 | 266 | 257 | 257 |
| Dallas Animal Services | 162.13 | 179.71 | 182.96 | 175 | 192 | 194 |
| Dallas Fire-Rescue | 2,254.14 | 2,379.48 | 2,425.90 | 2,379 | 2,438 | 2,455 |
| Dallas Police Department | 4,183.25 | 4,139.94 | 4,238.44 | 4,215 | 4,309 | 4,408 |
| Data Analytics & Business Intelligence | 33.25 | 42.50 | 44.25 | 34 | 45 | 45 |
| Housing & Neighborhood Revitalization | 25.00 | 25.00 | 25.00 | 25 | 25 | 25 |
| Human Resources | 72.04 | 80.29 | 83.79 | 100 | 111 | 112 |
| Judiciary | 33.43 | 34.93 | 35.43 | 57 | 57 | 57 |
| Library | 339.75 | 375.31 | 389.06 | 347 | 402 | 402 |
| Management Services | | | | | | |
| 311 Customer Service | 128.73 | 132.73 | 133.73 | 114 | 118 | 118 |
| Communications, Outreach, and Marketing | 22.00 | 27.28 | 28.78 | 22 | 32 | 32 |
| Office Homeless Solutions | 30.50 | 40.00 | 43.00 | 31 | 43 | 43 |
| Office of Community Care | 47.00 | 45.97 | 47.72 | 48 | 49 | 51 |
| Office of Community Police Oversight | 5.00 | 6.49 | 7.00 | 5 | 7 | 7 |
| Office of Emergency Management | 6.00 | 6.00 | 6.00 | 6 | 6 | 6 |
| Office of Environmental Quality and Sustainability | 98.40 | 102.90 | 104.40 | 100 | 106 | 106 |
| Office of Equity and Inclusion | 14.06 | 20.96 | 21.46 | 17 | 23 | 23 |
| Office of Government Affairs | 8.00 | 7.22 | 7.22 | 8 | 8 | 8 |
| Office of Historic Preservation | 6.26 | 6.78 | 6.78 | 7 | 7 | 7 |
| Office of Integrated Public Safety Solutions | 27.00 | 30.28 | 32.28 | 27 | 33 | 34 |
| Small Business Center | 16.00 | 20.00 | 21.00 | 16 | 21 | 21 |
| Mayor & City Council | 50.74 | 61.80 | 65.00 | 52 | 65 | 65 |
| Non-Departmental | 0.00 | 0.00 | 0.00 | 0 | 0 | 0 |
| Office of Arts & Culture | 56.25 | 63.38 | 64.13 | 108 | 111 | 112 |
| Office of Economic Development | 35.00 | 39.89 | 39.89 | 40 | 45 | 45 |
| Park & Recreation | 886.00 | 789.86 | 792.11 | 1,541 | 1,551 | 1,550 |
| Planning & Urban Design | 52.43 | 58.27 | 62.27 | 54 | 63 | 66 |
| Procurement Services | 29.00 | 26.32 | 26.32 | 29 | 29 | 29 |
| Public Works | 452.10 | 448.43 | 451.93 | 481 | 491 | 491 |
| Transportation | 183.31 | 194.72 | 198.97 | 211 | 211 | 216 |
| General Fund Total | 10,439.29 | 10,613.47 | 10,831.78 | 11,495 | 11,906 | 12,042 |

FULL TIME EQUIVALENTS AND POSITIONS

| | FTEs | | | Positions | | |
|---|----------------------|----------------------|-----------------------|-----------------------|----------------------|-----------------------|
| | FY 2021-22 Budget | FY 2022-23 Budget | FY 2023-24 Planned | FY 2021-22 Adopted | FY 2022-23 Budget | FY 2023-24 Planned |
| Enterprise Funds | | | | | | |
| Aviation | 340.33 | 366.26 | 375.51 | 341 | 357 | 364 |
| Aviation - Transportation Regulation | 5.00 | 5.00 | 5.00 | 5 | 5 | 5 |
| Convention & Event Services | 31.00 | 33.25 | 34.00 | 31 | 34 | 34 |
| Dallas Water Utilities | 1,563.76 | 1,615.75 | 1,656.75 | 1,563 | 1,563 | 1,563 |
| Dallas Water Utilities - SDM | 282.60 | 289.60 | 289.60 | 274 | 281 | 281 |
| Development Services | 274.41 | 321.77 | 342.07 | 290 | 341 | 350 |
| Municipal Radio | 9.00 | 3.50 | 1.00 | 9 | 6 | 1 |
| Sanitation Services | 682.03 | 683.76 | 686.52 | 616 | 622 | 622 |
| Enterprise Funds Total | 3,188.13 | 3,318.89 | 3,390.45 | 3,129 | 3,209 | 3,220 |
| Internal Service and Other Funds | | | | | | |
| Bond & Construction Management | 179.03 | 181.41 | 181.66 | 178 | 181 | 181 |
| Employee Benefits | 11.00 | 11.00 | 11.75 | 11 | 11 | 12 |
| Equipment & Fleet Management | 286.10 | 289.60 | 290.10 | 270 | 273 | 273 |
| Express Business Center | 9.25 | 10.04 | 10.04 | 10 | 10 | 10 |
| Information & Technology Services - 911 | 7.00 | 7.00 | 7.00 | 7 | 7 | 7 |
| Information & Technology Services - Data | 204.63 | 212.58 | 214.83 | 209 | 217 | 218 |
| Information & Technology Services - Radio | 30.97 | 30.35 | 30.35 | 31 | 31 | 31 |
| Office of Risk Management | 47.00 | 53.50 | 55.00 | 47 | 55 | 55 |
| Internal Service and Other Funds Total | 774.98 | 795.48 | 800.73 | 763 | 785 | 787 |
| Grand Total | 14,402.40 | 14,727.84 | 15,022.96 | 15,387 | 15,900 | 16,049 |

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. A position is a specific job with an assigned position identification number. A position does not indicate the number of employees on payroll, but identifies the number of jobs a department is authorized to fill.

The table above represents regular FTEs, overtime FTEs, City temporary FTEs, and funded positions for the City's operating funds. The table does not include FTEs or positions funded from additional resources such as grant funds, private funds, or other resources.

COMMUNITY PROFILE

COMMUNITY PROFILE



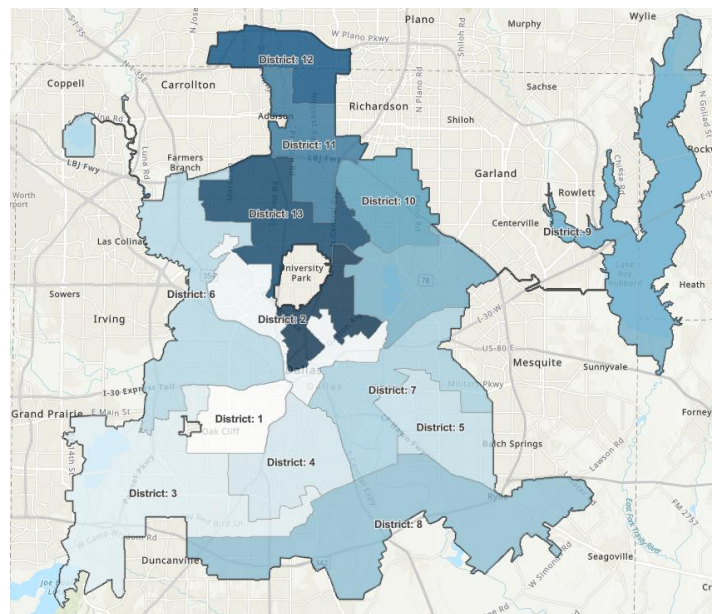
YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council, who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:¹

- Set policy
- Approve the annual budget and plans for capital improvements
- Determine the tax rate
- Appoint the City Manager, City Attorney, City Auditor, City Secretary, municipal court judges, and resident boards and commissions
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Hold weekly council meetings
- Approve City ordinances
- Determine City services

CITY COUNCIL DISTRICTS



¹ <https://dallascityhall.com/government/Pages/councilresponsibilities.aspx>

YOUR ELECTED OFFICIALS



Back Row (left to right)

Chad West
District 1

Paul E. Ridley
District 14

Jaynie Schultz
District 11

Jesse Moreno
District 2

Adam Bazaldua
District 7

Gay Donnell Willis
District 13

Cara Mendelsohn
District 12

Omar Narvaez
Deputy Mayor Pro Tem, District 6

Front Row (left to right)

Casey Thomas, II
District 3

Paula Blackmon
District 9

Tennell Atkins
District 8

Mayor Eric Johnson
At-Large

B. Adam McGough
District 10

Jaime Resendez
District 5

Carolyn King Arnold
Mayor Pro Tem, District 4

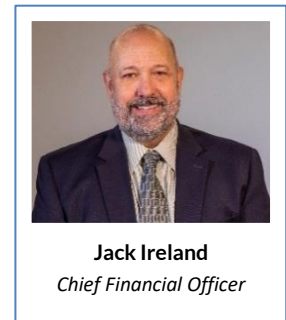
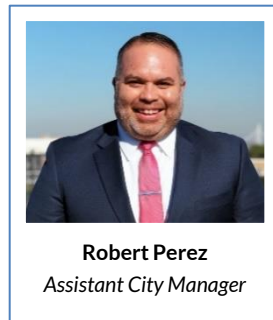
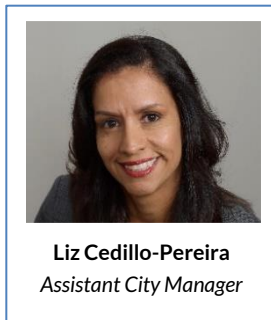
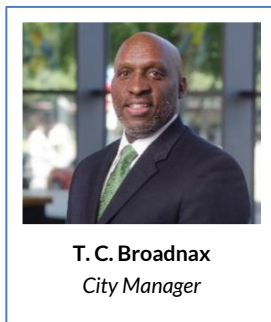
CITY MANAGEMENT

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager T.C. Broadnax, appointed in February 2017
- City Attorney Christopher J. Caso, appointed in April 2020 (interim since 2018)
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's approximately 15,300 employees and over \$4 billion budget.

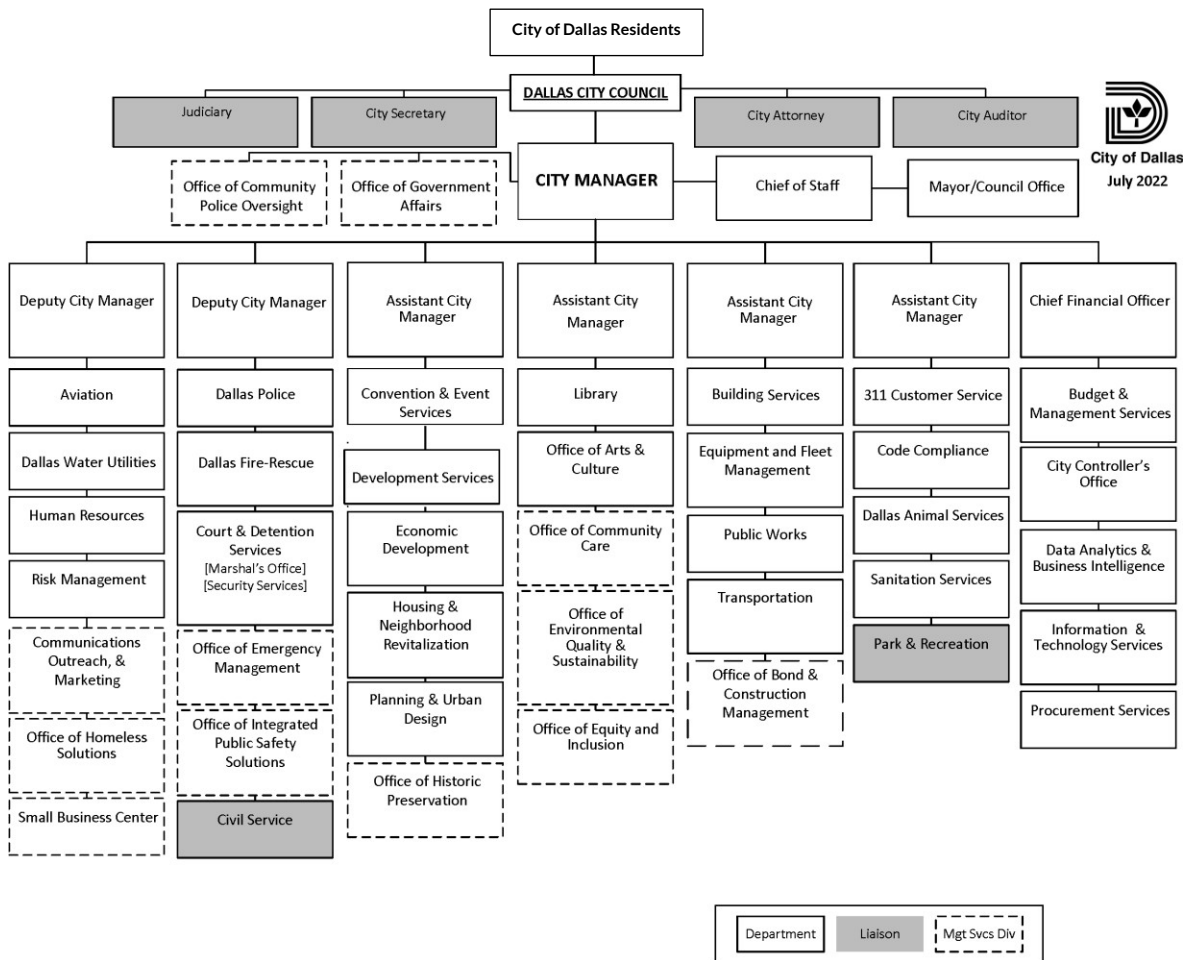
EXECUTIVE LEADERSHIP TEAM



Additionally, the City Manager appoints all department directors except:

- The Director of Civil Service, who is appointed by the Civil Service Board
- The Director of the Park and Recreation Department, who is appointed by the Park and Recreation Board

ORGANIZATIONAL CHART



BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the city on the boards and commissions below:²

| | |
|--|--|
| Animal Advisory Commission | Arts and Culture Advisory Commission |
| Board of Adjustment | Building Inspection Advisory, Examining, and Appeals Board |
| Charter Review Commission | Citizen Homelessness Commission |
| City Plan and Zoning Commission | Civil Service Board |
| Commission on Disabilities | Community Development Commission |
| Community Police Oversight Board | Dallas Area Partnership to End and Prevent Homelessness Local Government Corporation |
| Dallas Area Rapid Transit Board | Dallas Central Appraisal District |
| Dallas Housing Authority Board—Housing Solutions for North Texas | Dallas Police and Fire Pension System Board |
| Dallas Public Facility Corporation | Dallas-Fort Worth International Airport Board |
| Employees' Retirement Fund Board | Environmental Commission |
| Ethics Advisory Commission | Fire Code Advisory and Appeals Board |
| Housing Finance Corporation Board | Judicial Nominating Commission |
| Landmark Commission | Martin Luther King, Jr. Community Center Board |
| Municipal Library Board | North Texas Education Finance Corporation |
| Park and Recreation Board | Permit and License Appeal Board |
| Redistricting Commission | Senior Affairs Commission |
| South Dallas/Fair Park Opportunity Fund Board | Trinity River Corridor Local Government Corporation |
| Veteran Affairs Commission | Youth Commission |

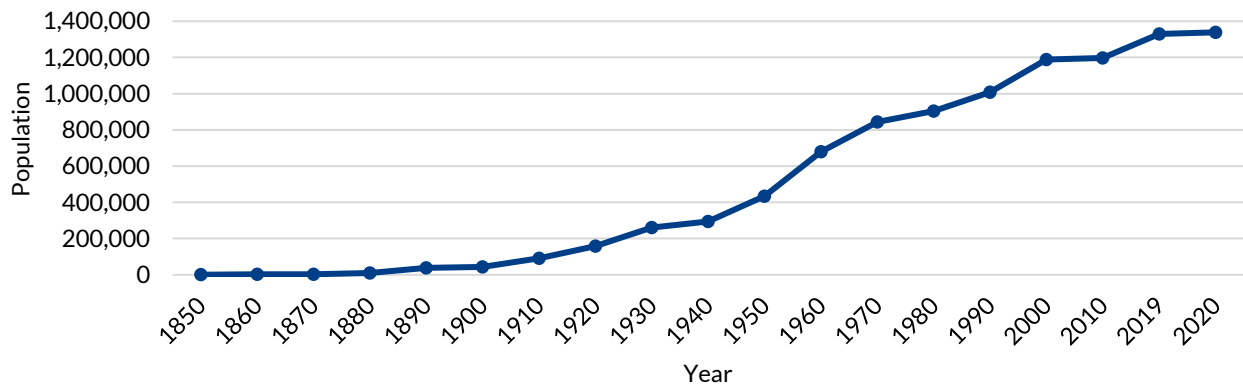
ECONOMIC DEVELOPMENT BOARDS

| | |
|---|--|
| Cypress Waters Municipal Mgmt. District | North Oak Cliff Municipal Mgmt. District |
| Reinvestment Zone 3 Board (Oak Cliff Gateway) | Reinvestment Zone 4 Board (Cedars Area) |
| Reinvestment Zone 5 Board (City Center) | Reinvestment Zone 6 Board (Farmers Market) |
| Reinvestment Zone 7 Board (Sports Arena) | Reinvestment Zone 8 Board (Design District) |
| Reinvestment Zone 9 Board (Vickery Meadow) | Reinvestment Zone 10 Board (Southwest Medical) |
| Reinvestment Zone 11 Board (Downtown Connection) | Reinvestment Zone 12 Board (Deep Ellum) |
| Reinvestment Zone 13 Board (Grand Park South) | Reinvestment Zone 14 Board (Skillman Corridor) |
| Reinvestment Zone 15 Board (Fort Worth Avenue) | Reinvestment Zone 16 Board (Davis Garden) |
| Reinvestment Zone 17 Board (Transit-Oriented Development) | Reinvestment Zone 18 Board (Maple/Mockingbird) |
| Reinvestment Zone 19 Board (Cypress Waters) | Reinvestment Zone 20 Board (Mall Area Redevelopment) |
| Reinvestment Zone 21 Board (University) | Trinity River West Municipal Mgmt. District |

² <http://citysecretary2.dallascityhall.com/pdf/B&C/REPORTS/boardmembers.pdf>

THE PEOPLE OF DALLAS

EVERYONE IS WELCOME IN DALLAS!



With an estimated population of more than 1.3 million residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.³ A quick review of U.S. Census data shows nearly a 55 percent increase in population in the last 50 years.⁴ Dallas’ population growth includes people migrating from all over the world. In fact, nearly one in four Dallas residents was born outside the U.S.

Below is a population snapshot of our city at a glance:



TOTAL HOUSEHOLDS
524,498



MEDIAN HOUSEHOLD INCOME
\$54,747



BACHELOR'S DEGREE OR HIGHER
34.7%



HOUSEHOLDS WITH BROADBAND ACCESS
81.5%



CIVILIAN EMPLOYMENT RATE, AGES 16+
68.7%

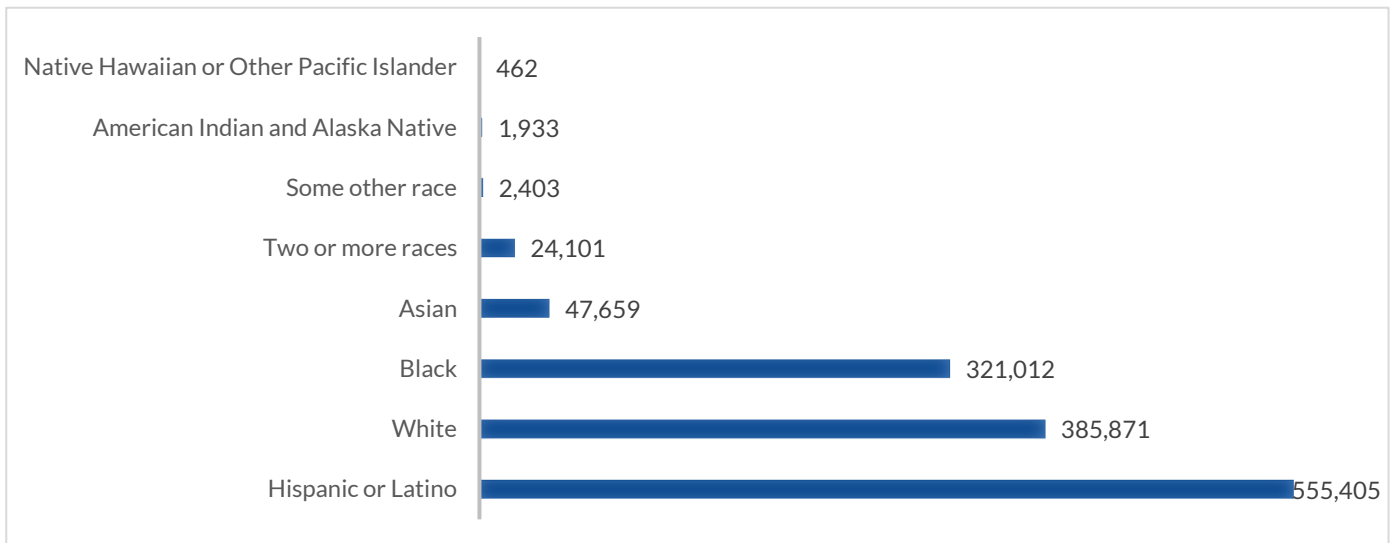


WITHOUT HEALTH CARE COVERAGE
23.1%

³ Taken from the 2020 U.S. Census - <https://www.census.gov/quickfacts/dallascitytexas>


⁴ <https://texasalmanac.com/sites/default/files/images/CityPopHist%20web.pdf>

THE PEOPLE OF DALLAS




Dallas is a diverse city—about 42 percent of residents identify as Hispanic or Latino and 58 percent identify as non-Hispanic, including 29 percent as White, 24 percent as Black, and 3.4 percent as Asian. Another 0.3 percent of people identify as some other race, including American Indian, Alaska Native, Native Hawaiian, or Other Pacific Islander. About six percent of Dallas residents identify as more than one race.

Here are some additional facts about the people that make up our community⁵:



Eighty-five percent of Dallas workers travel to work by car, with an average commute time of 26 minutes.



Dallas has a median age of 32.9. One in four Dallas residents is under the age of 18.



One in twelve residents live with a disability.



There are more than 42,000 veterans who call Dallas home.

⁵ https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022_DFWRegion-Accolades.pdf

THE DALLAS ECONOMY

WE WORK HARD IN DALLAS!

The diverse business environment in Dallas offers almost any career the opportunity to grow. Over 65,000 businesses call the City of Dallas home, including global leaders such as Texas Instruments, AT&T, Comerica, and Southwest Airlines. Our 59,000 small businesses offer numerous employment opportunities.

Corporate Headquarters

The Dallas-Fort Worth metroplex is one of the world's leading corporate headquarters centers. Our business community includes:

- 21 Fortune 500 companies and 41 Fortune 1000 companies
- Seven companies on the 2015 Forbes list of America's Largest Private Companies
- 656 total headquarters operations that employ at least 1,000 globally

Dallas ranks fifth in the U.S. for locally headquartered Fortune 500 companies, with 11 located within city limits⁶:

- AT&T (No. 13)
- Energy Transfer (No. 54)
- CBRE Group (No. 126)
- Builders FirstSource (No. 176)
- Tenet Healthcare (No. 181)
- HF Sinclair (No. 197)
- Texas Instruments (No. 198)
- Southwest Airlines (No. 234)
- AECOM (No. 260)
- Jacobs Engineering Group (No. 262)
- EnLink Midstream (No. 485)

Major Industries

As one of the most diverse regional economies in the nation, Dallas-Fort Worth excels in many important industry sectors. Logistics and trade, technology, and advanced and other professional services represent the lifeblood of the economy, offering competitive advantages on both the national and the international levels.⁷

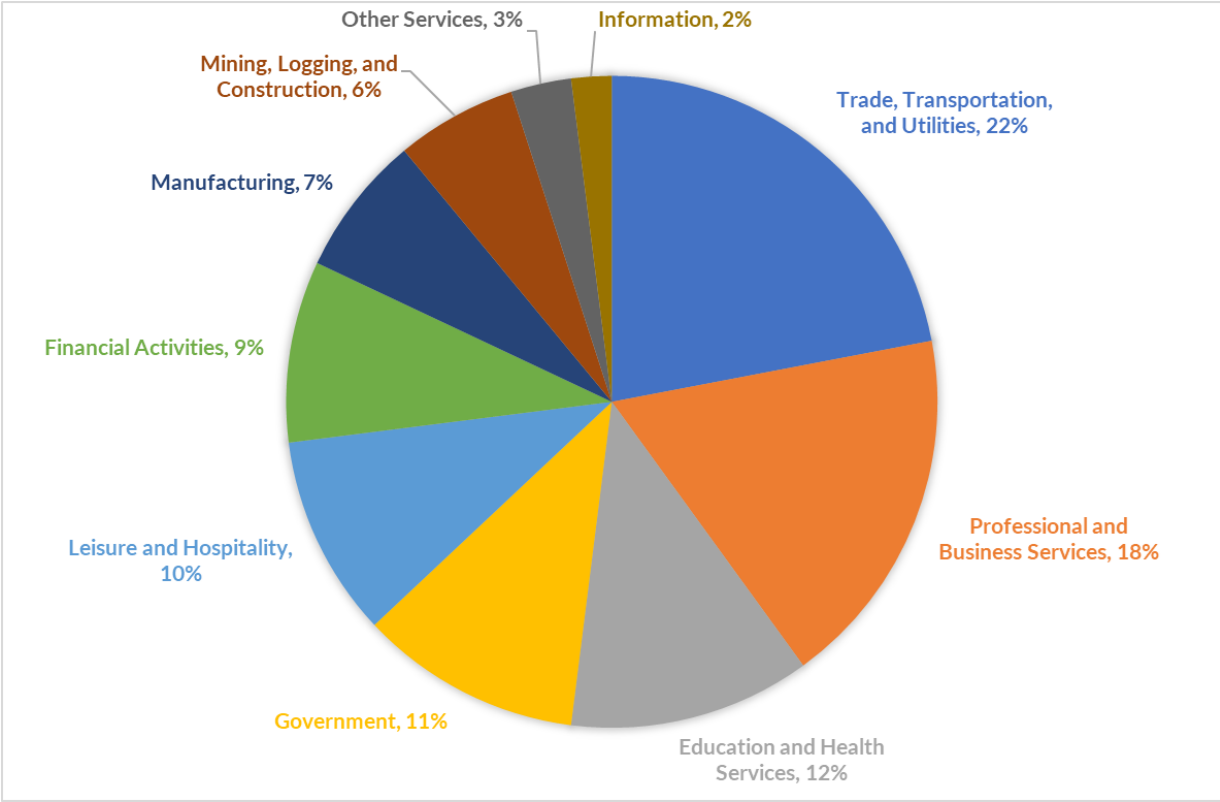
This graph shows the industry composition for the Dallas region as of May 2022⁸:

⁶ <https://cw33.com/news/texas/texas-is-home-to-most-fortune-500-companies-dallas-among-top-5-u-s-cities/>

⁷ https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022_Industry-IndustryDiversity.pdf

⁸ Texas Workforce Commission, Economic Profile for Metropolitan Statistical Area for the Month of May 2022

THE DALLAS ECONOMY



International Trade

According to the International Trade Administration, the Dallas metropolitan area was the 5th largest export market in the U.S. in 2020 (up two spots from 2019) with merchandise shipments totaling \$35.6 billion. This accounts for 9.5 percent of Texas goods exports.

The top Dallas-Fort Worth area export markets included USMCA partners Mexico and Canada, as well as South Korea, Taiwan, China, Japan, Singapore, the Netherlands, Germany, the U.K., and the Philippines.

Expansion of the DFW global trade footprint is a primary reason why the region's Gross Metropolitan Product is the fastest growing among major metropolitan areas over the last decade. The DFW economy punches above its weight: While the region accounts for 26 percent of the population in Texas, the DFW share of the Texas economy is 28 percent.⁹

⁹https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022_BusinessEcon-GlobalTrade.pdf

THE DALLAS ECONOMY

Accolades

The Dallas metropolitan region is also a hub for financial services, information technology, telecommunications, transportation, and defense, making it one of the most diverse regional economies in the nation in the accelerated growth of the Dallas economy. Below are some recent accolades that Dallas has received.¹⁰

Innovative



Dallas is a place where innovation thrives. In 2021, Dallas ranked sixth among the 500 most innovative cities. Dallas has also been identified as one of the top ten hottest startup communities in the United States, ranking #1 for entrepreneurship.

Connected



Dallas is a hub for regional and international connections. In 2021, Dallas Love Field was ranked the #1 best airport in its class. Dallas also has a top ten digital ecosystem among global metros.

Resilient

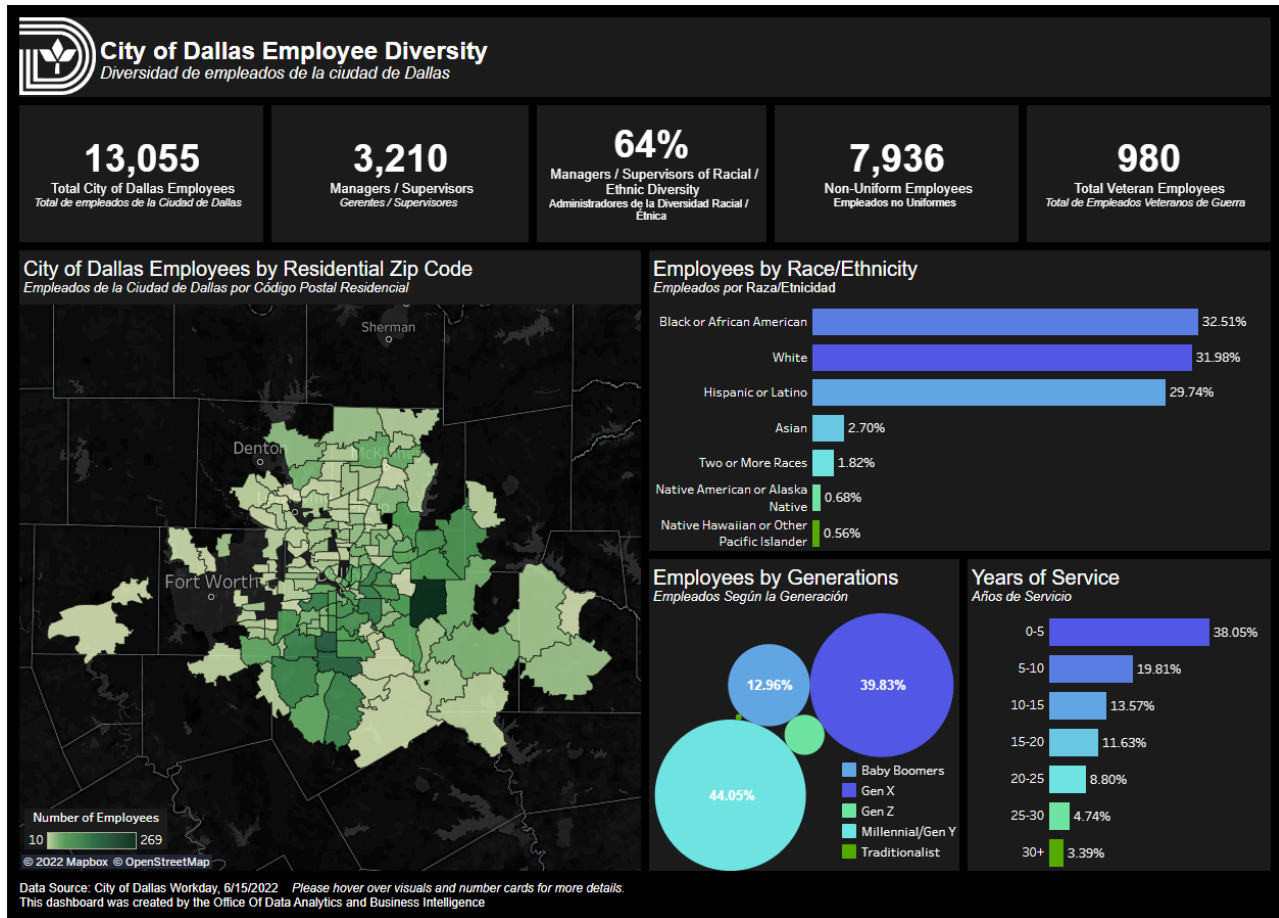


Dallas is a resilient community of hardworking people. In December 2021, the Dallas metro region ranked #1 in recovering pandemic job losses. The Dallas region also ranked tenth in the Milken Institute's list of "Best Performing Cities for 2022," up four spots from 2021!

¹⁰ https://www.dallaschamber.org/wp-content/uploads/2022/03/EDG2022_DFWRegion-Accolades.pdf

AT YOUR SERVICE

With about 13,000 employees, the City is the second-largest employer in Dallas after Dallas Independent School District. We are proud to reflect the community we serve.



Our Employee Diversity Dashboard¹¹ is one way that the City communicates its commitment to promoting a culture of acceptance, appreciation, and inclusion for a diverse workforce in the City of Dallas. Nearly one-third of our employees are Black or African American (32.51%), while 31.98% are White and 29.74% are Hispanic or Latino. Our workforce is well-represented across age groups, levels of experience, and geographic locations.

¹¹ <https://dallascityhall.com/departments/humanresources/Pages/diversity.aspx>

AT YOUR SERVICE

The City of Dallas serves an area covering about 385 square miles, including 340 square miles of land and 44 square miles of lakes – that’s one-third of the entire state of Rhode Island! Below are just a few ways that we are proud to serve the residents of this city.



Dallas maintains 11,770 paved lane miles and 9,057 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure. We also offer 84 lane miles of on-street bicycle facilities, plus 174 lane miles of trails and other off-street facilities.



Last year, Dallas Water Utilities provided 139 billion gallons of water to Dallas residents, plus 23 other cities, from six reservoirs across an area of about 700 square miles. DWU also treated 72 billion gallons of wastewater.



The City supports 58 fire stations, 45 full-time ambulances, and eight police stations. We also employ more than 3,000 uniformed police officers and over 2,000 firefighters and inspectors. These vital public safety services grow as our population expands.



Dallas Animal Services (DAS) operates one of the largest municipal shelters in the country, taking in any Dallas pet in need, regardless of space. As of June 2022, DAS holds a 81.1 percent live release rate for dogs and cats for the fiscal year. DAS has also responded to more than 40,000 resident service calls this year.



Park and Recreation maintains and operates six golf courses, five tennis centers, 43 recreation centers, and more than 23,400 acres of park land. We also provide financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.



The City operates 30 libraries that serves over six million residents annually. Arts and Culture supported more than 150 local artists and arts providers this year and provided nearly 11,000 in-person arts experiences to residents and visitors—not to mention hundreds of virtual activities.

YEAR IN REVIEW



October 2021

AFFORDABLE HOUSING IN SOUTHERN DALLAS

A new mixed-income housing and transit-oriented development broke ground in Southern Dallas. The Ridge at Lancaster is the first phase of a three-phase development that will help fill the city's growing need for attainable and diverse housing options. The total development cost is estimated to be \$210 million, which has been made possible by a partnership with the City of Dallas and LDG Development. It is owned and financed by the Dallas Housing Finance Corporation in partnership with LDG Development.

November 2021

BRANCH OUT DALLAS RETURNS

After a year-long hiatus during the pandemic, the City of Dallas resumed its popular "Branch Out Dallas" Program. With the support of dedicated volunteers and community partners, the City distributed 2,500 native trees. Each new tree is an investment in Dallas' green infrastructure that beautifies the city, reduces stormwater runoff to drainage systems, and mitigates the heat island effect while also increasing the tree cover canopy in underserved areas.



December 2021

ONE DALLAS UPDATE IN SPANISH

Communications, Outreach, and Marketing debuted the One Dallas Update, delivered in both English and Spanish. Since the language access team formed and partnered with the video production unit, COM has been collaborating with departments to create engaging community outreach materials for audiences that primarily speak Spanish, going beyond captioning or translation, and producing original Spanish language content.



Participa en las oportunidades de contratación de la Alcaldía.
DALLASCITYHALL.BONFIREHUB.COM

YEAR IN REVIEW

January 2022

JUANITA J. CRAFT HOUSE

OAC partnered with the Junior League of Dallas to help raise funds to complete the necessary rehabilitation of the structure, and City Council approved the construction services contract on January 12, 2022. This investment restores the historic home of Juanita J. Craft, a civil rights champion who is known for her work improving the lives of People of Color across the state, including fighting for access to equal pay and healthcare. On February 9, the City of Dallas honored the statewide leader with a proclamation.



February 2022

CITY OF DALLAS PROVIDES SHELTER FROM WINTER STORM

When a winter storm was predicted to bring extreme cold, the City of Dallas acted quickly to convert 72 select recreation center and library locations into warming shelters. In addition, residents who needed relief from the extreme cold were welcome to visit any Parks and Recreation or library facility during normal business hours.

March 2022

TRANSPORTATION DEPARTMENT GOES THE EXTRA MILE

The City of Dallas Transportation Department achieved the mid-year goal of improving long-line pavement marking 612 of 1,223 miles and the percentage of signal malfunction responses within 120 minutes at 93 percent. They also rolled out a comprehensive plan to replace 1,000 outdated school zone flashing beacons to make the commute to school safer for the younger residents.



April 2022

FAIR PARK MULTIMEDIA CENTER GOES LIVE

The City of Dallas opened the Fair Park Multimedia Center, a robust facility that allows City officials to produce informational content for residents. The building includes a studio with TV cameras, editing suites for video shot in Dallas neighborhoods and a podcast studio. The Multimedia Center was funded by cable TV subscription fees, resources which must be earmarked for communication services.

YEAR IN REVIEW

May 2022

R.I.G.H.T CARE EXPANSION

The R.I.G.H.T. Care Program, the city's multi-discipline mental health response unit, launched additional teams. The acronym "R.I.G.H.T" stands for "Rapid Integrated Group Healthcare Team". These teams include a police officer, a licensed clinical social worker, a paramedic, and off-site clinicians who connect residents with community resources rather than send them to jail. When a mental health-related call comes to the 911 dispatch, the team is deployed. If the scene is safe when they arrive, and if the patient has no history of aggression or violence, the social worker engages instead of the police officer.



June 2022

DALLAS CITY HALL HOSTS NATURALIZATION CEREMONY FOR RESIDENTS

In celebration of Immigrant Heritage Month and Flag Day, the City of Dallas hosted a naturalization ceremony in collaboration with United States Citizenship and Immigration Services (USCIS). Thirty Dallas residents from 15 different countries swore their Oath of Allegiance and became naturalized US citizens.

July 2022

CITY OF DALLAS OFFERS SUMMER ACTIVITIES FOR YOUTH

The City of Dallas is proud to offer dozens of free and low-cost activities for kids and teens to enjoy to stay safe while keeping cool, staying active and expanding their knowledge. Dallas Public Libraries, Dallas Police Department, and the Office of Arts and Culture offer free and low-cost activities for all ages. This year, Dallas Park and Recreation partnered with Amazon and other local organizations to sponsor a Teen All-Access Pass that will allow youth free entry to more than ten popular Dallas cultural and recreational venues.



LIVING OUR VALUES

At the City of Dallas, we lead with a Service First culture. We are guided by our core values of Empathy, Equity, Ethics, and Excellence.





REVENUE

ECONOMIC SUMMARY

In FY 2019-20, the City’s revenues were negatively impacted by the COVID-19 pandemic. At the time, it was not clear whether restrictive policies would be re-enacted, additional federal stimulus would become available, or at what point vaccines would become widespread. Therefore, our revenue projection for FY 2019-20 assumed that the health crisis’ economic impact would continue to linger into future fiscal years and that it might take a while for the economy to recover.

During FY 2020-21 and into FY 2021-22, the City’s revenue rebounded faster than originally projected. This rebound was due to disposable personal income temporarily spiking due to the federal stimulus. Simultaneously, inflationary pressures can be seen in the residential housing market and consumer goods which has put upward pressure on wages.

The City’s biennium revenue forecast takes into consideration the transition into a post-pandemic economy where the end of federal aid and inflationary pressures may lead to revenue growth albeit at a diminished rate. The upcoming biennium’s economic outlook anticipates the economy will return to a historical growth rate.

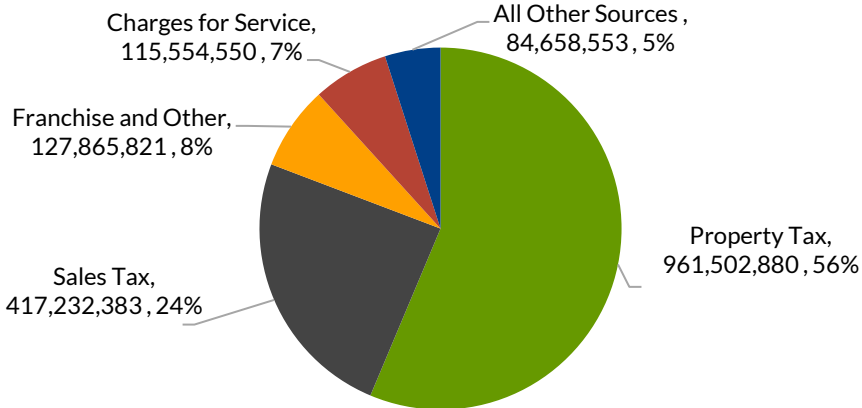
GENERAL FUND

The revenue sources described in this section account for the City’s total General Fund operating revenues and a portion of tax-supported debt service revenues.

The table and chart below provide a summary of General Fund revenue by revenue category, and the following sections provide more insight into the City’s budget.

| Source | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------|------------------------|------------------------|------------------------|------------------------|
| Property Tax | 876,483,968 | 878,183,053 | 961,502,880 | 1,010,813,819 |
| Sales Tax | 364,294,064 | 375,544,901 | 417,232,383 | 431,818,658 |
| Franchise and Other | 117,599,602 | 127,151,567 | 127,865,821 | 119,648,659 |
| Charges for Service | 108,668,947 | 111,254,029 | 115,554,550 | 116,498,279 |
| Fines and Forfeitures | 26,390,716 | 21,791,682 | 23,776,847 | 23,776,847 |
| Operating Transfers In | 33,116,288 | 31,918,730 | 28,185,836 | 23,185,836 |
| Intergovernmental | 17,950,645 | 19,285,113 | 13,161,563 | 13,161,563 |
| Miscellaneous | 8,877,610 | 9,334,499 | 7,967,394 | 7,968,962 |
| Licenses and Permits | 5,844,356 | 5,580,576 | 5,616,913 | 5,616,913 |
| Interest | 850,000 | 1,864,085 | 5,950,000 | 5,950,000 |
| Total General Fund | \$1,560,076,196 | \$1,581,908,235 | \$1,706,814,187 | \$1,758,439,536 |

REVENUE



Property Tax

Property tax revenue consists of five categories: current year, prior year, special inventory tax, refunds, and penalty and interest revenue. In FY 2022-23, total property tax revenue accounts for \$1,327,173,838 of budgeted revenue and supports both the General Fund (\$961,502,880) and the General Obligation Debt Service Fund (\$365,670,958).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Ad valorem (property) taxes act as an enforceable lien on property as of January 1 each year. The City’s property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. The appraisal districts in the four counties in which Dallas is located establish the assessed values.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, current year property tax revenues are estimated to be 98.35 percent of levy. Prior year taxes, penalties and interest, special inventory tax, and refunds produce additional revenues each year.

Residential property exemptions also reduce the tax burden on property owners by exempting a portion of their property value from being taxed. As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value (the maximum allowed by state law) of residence homesteads or \$5,000, whichever is greater. Additionally, the City offers an Over 65/disabled exemption. On June 8, 2022, City Council also passed a resolution increasing

REVENUE

the tax limitation on homesteads of taxpayers who are disabled or age 65 or older from \$107,000 to \$115,500.

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) caps the City’s ability to grow property tax revenue at 3.5 percent without seeking voter approval. Exceeding the cap requires an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded 8 percent.

Property values continue to grow and were certified by July 25, 2022, by three of the four appraisal districts within which Dallas resides. Denton Central Appraisal District certified values were provided on September 12, 2022. The appraisal review board must resolve timely protests by July 20, so the chief appraiser can approve appraisal records, certify tax rolls, and provide them to the City by July 25. The City uses the appraised values of properties in the counties of Collin, Dallas, Denton, and Rockwall.

The 2022 certified value is \$179,433,592,088 or 15.1 percent more than the 2021 certified values.

| Appraisal District | 2021 Certified Value | 2022 Certified Value | Value Change | Percent Change |
|---------------------------|--------------------------|--------------------------|-------------------------|----------------|
| Collin | \$5,944,890,728 | \$6,561,634,430 | \$616,743,702 | 10.4% |
| Dallas | 148,138,418,967 | 170,764,250,963 | 22,625,831,996 | 15.3% |
| Denton | 1,845,927,380 | 2,092,882,195 | 246,954,815 | 13.4% |
| Rockwall | 8,954,680 | 14,824,500 | 5,869,820 | 65.6% |
| Total General Fund | \$155,938,191,755 | \$179,433,592,088 | \$23,495,400,333 | 15.1% |

The FY 2022-23 budget includes a reduction in the property tax rate from 77.33 cents to 74.58 cents per \$100 of valuation – a 2.75 cent decrease.

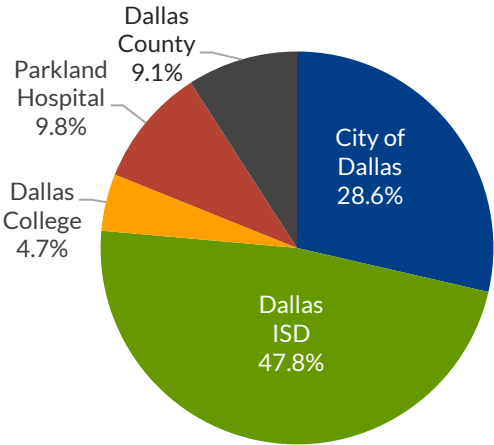
| Fiscal Year | Tax Rate | Certified Value | % Change |
|-------------|----------|------------------|----------|
| 1984-85 | 49.18 | \$40,696,478,933 | |
| 1985-86 | 49.18 | \$45,065,748,235 | 10.74% |
| 1986-87 | 50.30 | \$49,348,567,661 | 9.50% |
| 1987-88 | 53.72 | \$47,215,055,132 | -4.32% |
| 1988-89 | 53.72 | \$50,562,923,074 | 7.09% |
| 1989-90 | 58.83 | \$47,583,713,419 | -5.89% |
| 1990-91 | 62.97 | \$46,209,305,261 | -2.89% |
| 1991-92 | 62.97 | \$44,334,936,497 | -4.06% |
| 1992-93 | 67.44 | \$41,575,371,885 | -6.22% |
| 1993-94 | 67.44 | \$40,539,541,885 | -2.49% |
| 1994-95 | 67.44 | \$40,724,172,941 | 0.46% |
| 1995-96 | 67.22 | \$42,227,901,516 | 3.69% |
| 1996-97 | 67.01 | \$44,050,335,895 | 4.32% |
| 1997-98 | 65.16 | \$48,049,433,329 | 9.08% |
| 1998-99 | 64.91 | \$52,677,672,716 | 9.63% |
| 1999-00 | 66.75 | \$56,109,156,774 | 6.51% |
| 2000-01 | 66.75 | \$60,178,611,626 | 7.25% |

REVENUE

| Fiscal Year | Tax Rate | Certified Value | % Change |
|-------------|----------|-------------------|----------|
| 2001-02 | 66.75 | \$65,218,425,933 | 8.37% |
| 2002-03 | 69.98 | \$66,483,637,119 | 1.94% |
| 2003-04 | 69.98 | \$66,501,655,057 | 0.03% |
| 2004-05 | 71.97 | \$67,579,877,637 | 1.62% |
| 2005-06 | 74.17 | \$70,843,801,880 | 4.83% |
| 2006-07 | 72.92 | \$76,792,536,880 | 8.40% |
| 2007-08 | 74.79 | \$84,526,933,754 | 10.07% |
| 2008-09 | 74.79 | \$90,477,932,550 | 7.04% |
| 2009-10 | 74.79 | \$87,264,095,461 | -3.55% |
| 2010-11 | 79.70 | \$83,425,479,138 | -4.40% |
| 2011-12 | 79.70 | \$81,993,746,356 | -1.72% |
| 2012-13 | 79.70 | \$83,681,721,883 | 2.06% |
| 2013-14 | 79.70 | \$87,251,522,141 | 4.27% |
| 2014-15 | 79.70 | \$93,138,210,535 | 6.75% |
| 2015-16 | 79.70 | \$100,318,936,973 | 7.71% |
| 2016-17 | 78.25 | \$110,387,629,086 | 10.04% |
| 2017-18 | 78.04 | \$118,314,677,595 | 7.18% |
| 2018-19 | 77.67 | \$130,080,986,261 | 9.94% |
| 2019-20 | 77.66 | \$140,237,631,635 | 7.81% |
| 2020-21 | 77.63 | \$149,136,781,320 | 6.35% |
| 2021-22 | 77.33 | \$155,938,191,755 | 4.56% |
| 2022-23 | 74.58 | \$179,433,592,088 | 15.07% |
| 2023-24* | 74.58 | \$188,713,767,811 | 5.17% |

*Projection assumes a 3.5% reappraisal growth in FY 2023-24 and \$3 billion in new construction.

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to four counties and 18 school districts, so percentages may vary, depending on where your property is located.



REVENUE

Taxpayer Impact Statement

Estimated Annual Impact of Rate and Fee Changes on a Typical Residential Ratepayer

| Service or Fee | FY 2021-22 Yearly Rate | FY 2022-23 Proposed Rate | Annual Change | How we defined "typical" |
|----------------------------|------------------------|--------------------------|----------------|---|
| Water and Wastewater | \$803.28 | \$842.28 | \$39.00 | Residential customer usage of 8,300 gallons of water and 5,300 gallons of wastewater. |
| Stormwater | \$105.84 | \$110.64 | \$4.80 | Residential customer with 2,000 to 5,500 sq. ft. of impervious cover. |
| Sanitation | \$411.60 | \$429.72 | \$18.12 | Per single-family home. |
| Property Tax Bill | \$1,985.22 | \$1,914.62 | -\$70.60 | A home with an estimated median taxable value of \$256,720, net of 20% homestead exemption. * |
| TOTAL YEARLY IMPACT | \$3,305.94 | \$3,297.26 | -\$8.68 | Combined projected decrease of 0.3% |

Estimated Annual Impact of Property Tax Rate (\$0.7458) on a Typical Homestead

NON-SENIOR HOMESTEADS General homestead exemption of 20% of assessed value

| Property Valuation | | | Property Tax Bill (Annual) | | |
|--------------------|---------------------|----------------|-------------------------------|---------------------------|----------------------------|
| Fiscal Year | Median Market Value | Assessed Value | Current vs. Proposed Tax Rate | No-New-Revenue Tax Rate** | Voter-Approval Tax Rate*** |
| FY 2021-22 | \$320,900.00 | \$256,720.00 | \$1,985.22 | \$1,817.52 | \$2,215.96 |
| FY 2022-23 | \$320,900.00 | \$256,720.00 | \$1,914.62 | \$1,664.23 | \$2,085.31 |

General homestead exemption of 20% of assessed value

SENIOR HOMESTEADS Senior/disabled homestead exemption of \$115,500

| Property Valuation | | | Property Tax Bill (Annual) | | |
|--------------------|---------------------|----------------|-------------------------------|---------------------------|----------------------------|
| Fiscal Year | Median Market Value | Assessed Value | Current vs. Proposed Tax Rate | No-New-Revenue Tax Rate** | Voter-Approval Tax Rate*** |
| FY 2021-22 | \$320,900.00 | \$149,720.00 | \$1,157.78 | \$1,059.98 | \$1,292.35 |
| FY 2022-23 | \$320,900.00 | \$141,220.00 | \$1,053.22 | \$915.48 | \$1,147.10 |

Definitions

*Based on FY 2022-23 median market value of \$320,900.

****No-New-Revenue Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year.

*****Voter-Approval Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year plus 3.5 percent growth and the additional revenue needed to pay the City’s debt service.

FY 2022-23 median value is \$320,900 and the FY 2021-22 value has been restated from \$256,150 to \$320,000 to reflect this change for year-over-year comparison.

REVENUE

Sales Tax

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes 1 percent to the City of Dallas and 1 percent to the Dallas Area Rapid Transit (DART) transportation authority.

Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted. The economic impacts of COVID-19 were expected to linger into FY 2021-22, however sales tax receipts rebounded faster than previously expected. The FY 2022-23 sales tax forecast is \$417,232,383, an 11.10 percent increase from the current year forecast of \$375,544,901.

The table below shows the City’s FY 2022-23 and FY 2023-24 projected sales tax revenues relative to FY 2021-22’s budget and historical actuals.

| Fiscal Year | Sales Tax Revenues | % Change |
|-------------|--------------------|----------|
| 1984-85 | \$113,944,000 | - |
| 1985-86 | \$111,859,058 | -1.83% |
| 1986-87 | \$104,366,695 | -6.70% |
| 1987-88 | \$110,960,785 | 6.32% |
| 1988-89 | \$117,433,971 | 5.83% |
| 1989-90 | \$126,931,843 | 8.09% |
| 1990-91 | \$134,611,755 | 6.05% |
| 1991-92 | \$125,401,998 | -6.84% |
| 1992-93 | \$136,252,909 | 8.65% |
| 1993-94 | \$144,994,725 | 6.42% |
| 1994-95 | \$151,147,620 | 4.24% |
| 1995-96 | \$164,550,047 | 8.87% |
| 1996-97 | \$173,032,255 | 5.15% |
| 1997-98 | \$188,816,678 | 9.12% |
| 1998-99 | \$195,402,277 | 3.49% |
| 1999-00 | \$216,933,486 | 11.02% |
| 2000-01 | \$210,748,994 | -2.85% |
| 2001-02 | \$194,132,603 | -7.88% |
| 2002-03 | \$183,229,590 | -5.62% |
| 2003-04 | \$194,988,837 | 6.42% |
| 2004-05 | \$198,441,476 | 1.77% |
| 2005-06 | \$217,240,592 | 9.47% |
| 2006-07 | \$222,926,951 | 2.62% |
| 2007-08 | \$229,856,739 | 3.11% |
| 2008-09 | \$206,914,022 | -9.98% |
| 2009-10 | \$204,677,318 | -1.08% |
| 2010-11 | \$215,893,045 | 5.48% |
| 2011-12 | \$229,577,155 | 6.34% |
| 2012-13 | \$241,946,140 | 5.39% |
| 2013-14 | \$255,716,128 | 5.69% |
| 2014-15 | \$273,499,269 | 6.95% |

REVENUE

| Fiscal Year | Sales Tax Revenues | % Change |
|-------------|--------------------|----------|
| 2015-16 | \$283,917,872 | 3.81% |
| 2016-17 | \$293,610,565 | 3.41% |
| 2017-18 | \$305,397,783 | 4.01% |
| 2018-19 | \$313,460,750 | 2.64% |
| 2019-20 | \$309,284,972 | -1.33% |
| 2020-21 | \$336,011,501 | 8.64% |
| 2021-22* | \$375,544,901 | 8.42% |
| 2022-23** | \$417,232,383 | 11.10% |
| 2023-24** | \$431,818,658 | 3.50% |

*Budgeted revenue for FY 2021-22 is \$344,283,066

** Projected revenues

Franchise Fee Revenue

The City maintains nonexclusive franchise agreements with utilities and other service providers that use the City’s rights of way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights of way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies’ gross receipts from doing business in Dallas. Cable TV providers such as Time Warner, and Frontier Communications pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certified telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services are exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and are now exempt from paying the lesser of Cable franchise or Telecommunications access line fees.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected using historical data, trended forward using statistical analysis and normalized for weather.

REVENUE

Ambulance Revenue

Dallas Fire-Rescue provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. The transport charge for residents and non-residents is \$1,868 per transport to achieve 100 percent cost recovery. The fee for treatment/non-transport services is \$125.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. Historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount to estimate revenue for the upcoming fiscal year.

The budget also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission. The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government.

Municipal Court Revenues

Court and Detention Services collects fines and fees on Class C misdemeanors, including traffic violations and state law/City ordinance violations. Delinquent accounts receive a warrant and are contacted via mail and text message. Defendants who do not respond to these efforts are pursued through the Marshal's Office and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

REVENUE

Security Alarm Permit Fee

The City charges an annual security alarm permit fee of \$50 for a residence and \$100 for a business. Permitted residences and businesses also incur fines for false burglar or panic/hold-up alarms, as outlined in the table.

| Alarm Type | False Alarms within 12 Months | Fine |
|------------------------------|-------------------------------|-------|
| Burglar (All property types) | 1-3 | \$0 |
| | 4-6 | \$50 |
| | 7-8 | \$75 |
| | 9+ | \$100 |
| Panic/Hold-up (Business) | 1 | \$100 |
| | 2 | \$200 |
| | 3 | \$300 |
| | 4+ | \$400 |
| Panic/Hold-up (Residential) | 1+ | \$100 |

Other General Fund Revenues

Finally, the City receives revenue from services such as arts programming and rentals of cultural venues and recreational facilities. Following the COVID-19 pandemic, rental revenues for cultural venues have nearly returned to pre-pandemic levels, and in some cases are higher due to rising costs of reimbursable expenses such as custodial and security services.



REVENUE

ANNUAL FEE CHANGES

The City’s Financial Management Performance Criterion (FMPC) #12 states an annual review of selected fees and charges is required to determine whether the City is recovering the full cost of services. Per the policy, we will review all fees at least once every four years, and we may propose changes to achieve full cost recovery or based on other City objectives. Below is a list of fees reviewed during FY 2021-22 and the impact the changes may have on the various City services associated with user fees.

Criminal Nuisance Abatement Program: \$283,643 increase in revenue

| Fee Studied | Current Fee | Full Cost | New Fee | Recovery Rate |
|--|-------------|-----------|----------|---------------|
| Habitual Criminal Property (ATT, CCS, DPD, DFD) Fees | | | | |
| Residential (0-2) | \$1,629 | \$3,211 | \$3,211 | 100% |
| Residential (3-20) | \$2,009 | \$5,387 | \$5,387 | 100% |
| Residential (21-59) | \$2,752 | \$6,679 | \$6,679 | 100% |
| Residential (60-250) | \$3,564 | \$8,606 | \$8,606 | 100% |
| Residential (251-500) | \$4,321 | \$11,315 | \$11,315 | 100% |
| Residential (501-1000) | \$5,317 | \$11,229 | \$11,229 | 100% |
| Residential (1,001 or more) | \$6,313 | \$12,643 | \$12,643 | 100% |
| Nonresidential (0-4,999) | \$2,802 | \$5,449 | \$5,449 | 100% |
| Nonresidential (5,000-9,999) | \$3,447 | \$6,623 | \$6,623 | 100% |
| Nonresidential (10,000-59,999) | \$4,926 | \$8,180 | \$8,180 | 100% |
| Nonresidential (60,000-99,999) | \$7,653 | \$10,680 | \$10,680 | 100% |
| Nonresidential (100,000 or more) | \$9,825 | \$11,384 | \$11,384 | 100% |

Housing & Neighborhood Revitalization: \$28,346 increase in revenue

| Fee Studied | Current Fee | Full Cost | New Fee | Recovery Rate |
|---|-------------|-----------|----------|---------------|
| Development Support Services (HOU) Fees | | | | |
| Pre-application Activities | \$92 | \$1,390 | \$1,390 | 100% |
| Initial first year activities (including receiving a development bonus, filing the mixed-income restrictive covenant, and initial leasing.) | \$625 | \$485 | \$485 | 100% |
| Compliance monitoring during affordability period | \$3,736 | \$11,082 | \$11,082 | 100% |

Office of Environmental Quality and Sustainability: \$1,919 increase in revenue

| Fee Studied | Current Fee | Full Cost | New Fee | Recovery Rate |
|------------------------------------|-------------|-----------|---------|---------------|
| Air Quality Compliance (OEQS) Fees | | | | |
| Class 1 Facility | \$1,465 | \$1,442 | \$1,442 | 100% |
| Class 2 Facility | \$1,200 | \$1,093 | \$1,093 | 100% |
| Class 3 Facility | \$940 | \$988 | \$988 | 100% |
| Class 4 Facility | \$960 | \$988 | \$988 | 100% |
| Class 5 Facility | \$110 | \$86 | \$86 | 100% |

REVENUE

Public Works: \$126,646 increase in revenue

| Fee Studied | Current Fee | Full Cost | New Fee | Recovery Rate |
|---------------------------------------|-------------|-----------|---------|---------------|
| Street Utility Cut Control (PBW) Fees | | | | |
| Fee for processing abandonments | \$5,400 | \$10,202 | \$7,800 | 76% |
| Nonrefundable application fee | \$4,250 | \$4,595 | \$4,595 | 100% |

REVENUE

ENTERPRISE CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for specific services they provide. Enterprise Funds are fully self-supporting and include Aviation, Convention Center, Municipal Radio, Sanitation Services, Storm Drainage Management, Development Services, and Dallas Water Utilities. General Fund tax dollars are not used to support the Enterprise Funds.

Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Dallas Love Field is one of the busiest medium hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. As a result, Dallas Love Field has evolved from a regional air service to a long-haul air service airport requiring enhanced customer service and amenities to match the needs of more than 16 million travelers annually.

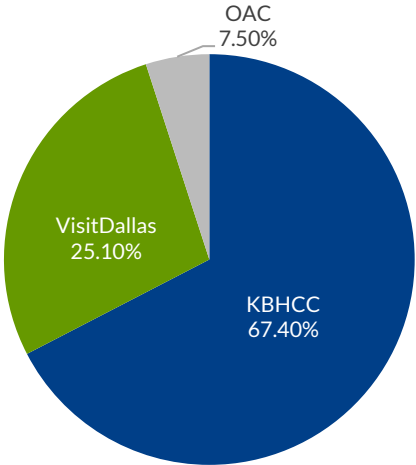
Aviation revenues include:

- Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Dallas Love Field and Dallas Executive Airport
- Airport parking revenues
- Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoeshine services, and bag cart rentals
- Landing fees paid by commercial aircraft owners to conduct operations at Dallas Love Field

Hotel Occupancy Taxes

The City’s hotel occupancy tax (HOT) rate is 13 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (seven percent) monthly. Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center Dallas, as required by bond ordinance. The FY 2022-23 budget assumes 25.1 percent will be distributed to VisitDallas to market and promote Dallas as a convention and tourist destination and 7.5

HOT City Distribution



REVENUE

percent will be distributed as a reimbursement to the Office of Arts and Culture (OAC) to encourage, promote, and improve the arts. The FY 2023-24 planned budget assumes VisitDallas will receive 22.6 percent and OAC will receive 10.0 percent. HOT revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

Municipal Radio

WRR 101.1 FM broadcasts classical music and programming around the clock. The City-owned station is transitioning programming and sales to KERA, which will reimburse the City for its retained expenses. Prior to the transition on January 1, 2023, the City will continue to manage the station using a commercial radio model as licensed by the Federal Communications Commission (FCC), selling commercial airtime and sponsorships to generate revenue.

Sanitation Services Revenue

Sanitation Services revenue is collected to recover the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

This year’s fee change is included in the table below.

| FY 2021-22 Fee | FY 2022-23 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$34.30 | \$35.81 | \$1.51 |

Private Disposal Revenue

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site; some revenue is also collected at the Bachman Transfer Station. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. Revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.

REVENUE

This year’s fee change is included in the table below.

| FY 2022-23 Fee | FY 2022-23 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$34.88 | \$37.67 | \$2.79 |

Storm Drainage Management Revenues

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.). SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, operation and maintenance of the City’s natural and improved storm drainage system, and debt service for design and construction of drainage system facilities to support services. These fees are also collected through DWU’s monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- Hazardous spill response, cleanup, and disposal
- Construction compliance and industrial facility inspections
- Engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

- Natural and improved channel maintenance
- Creek, river, and levee maintenance
- Cleaning and maintenance of storm sewers and inlets
- Monthly sweeping of the City’s major thoroughfares

SDM also pays a four percent franchise fee to the General Fund that is used to improve sidewalks and neighborhood infrastructure in low-income areas. In FY 2022-23, this is expected to yield \$2,772,583 in revenue.

This year’s fee change is included in the table below.

| FY 2021-22 Fee | FY 2022-23 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$8.82 | \$9.22 | \$0.40 |

Development Services

Development Services provides plan review services for commercial and residential development, issues construction and trade permits, and processes Certificate of Occupancy applications for new and existing businesses.

REVENUE

Water/Wastewater Revenues

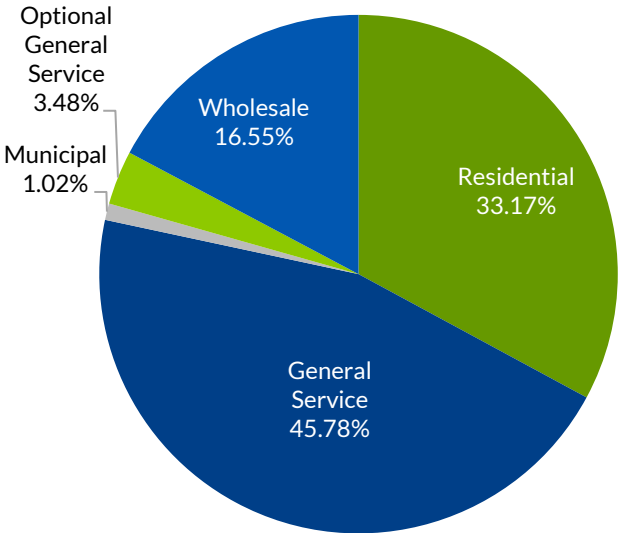
DWU is a self-supporting enterprise fund, owned and operated by the City. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service, and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

Retail rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department’s cost to provide these services. Readers can find current retail rates at www.dwurates.com.

These revenues pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU Revenues by Customer Class



DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

This year’s fee change is included in the table below.

| FY 2021-22 Fee | FY 2022-23 Fee | Dollar Change |
|----------------|----------------|---------------|
| \$66.94 | \$70.19 | \$3.25 |

REVENUE

REVENUE BY FUND AND DEPARTMENT

The table below provides a summary of all City revenue by fund and department.

| Department | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|------------------------|------------------------|------------------------|
| General Fund | | | | |
| Budget and Management Services | 1,336,296,429 | 1,359,581,127 | 1,489,154,929 | 1,544,834,981 |
| Building Services | 966,123 | 903,383 | 907,443 | 909,011 |
| City Attorney's Office | 910,497 | 1,050,051 | 725,239 | 725,239 |
| City Auditor's Office | 0 | 0 | 0 | 0 |
| City Controller's Office | 514,268 | 531,218 | 514,268 | 514,268 |
| City Secretary's Office | 21,500 | 23,219 | 21,500 | 21,500 |
| Civil Service | 0 | 0 | 0 | 0 |
| Code Compliance | 12,443,468 | 12,290,039 | 12,443,468 | 12,443,468 |
| Court and Detention Services | 14,149,024 | 11,342,517 | 14,549,659 | 14,549,659 |
| Dallas Animal Services | 299,467 | 95,772 | 175,000 | 175,000 |
| Dallas Fire-Rescue | 42,095,378 | 43,957,434 | 47,847,605 | 48,953,155 |
| Dallas Police Department | 11,646,908 | 11,802,981 | 8,959,687 | 8,959,687 |
| Housing and Neighborhood Revitalization | 439,451 | 272,426 | 463,267 | 463,267 |
| Library | 496,100 | 382,604 | 496,100 | 496,100 |
| Management Services | 2,383,790 | 2,691,769 | 2,592,029 | 2,532,029 |
| Office of Community Care | 1,185,000 | 1,435,000 | 1,360,000 | 1,300,000 |
| Office Of Emergency Management | 0 | 103 | 0 | 0 |
| Office of Environmental Quality and Sustainability | 161,490 | 247,341 | 194,729 | 194,729 |
| Office of Historic Preservation | 37,300 | 9,325 | 37,300 | 37,300 |
| Office of Homeless Solutions | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| Mayor and Council | 0 | 8,666 | 0 | 0 |
| Non-Departmental | 100,028,819 | 102,841,609 | 96,779,439 | 91,779,439 |
| Office of Arts and Culture | 1,677,569 | 1,892,090 | 1,677,569 | 1,702,788 |
| Office of Economic Development | 30,000 | 45,000 | 30,000 | 30,000 |
| Park and Recreation | 11,552,234 | 11,412,954 | 11,552,234 | 11,552,234 |
| Procurement Services | 110,000 | 110,000 | 110,000 | 110,000 |
| Public Works | 10,737,832 | 11,348,588 | 6,749,856 | 6,622,816 |
| Transportation | 13,277,339 | 9,324,788 | 11,064,895 | 11,064,895 |
| Total General Fund | \$1,560,076,196 | \$1,581,908,235 | \$1,706,814,187 | \$1,758,439,536 |
| Enterprise Funds | | | | |
| Aviation | 141,986,787 | 147,239,556 | 158,030,031 | 159,177,038 |
| Aviation - Transportation Regulation | 403,065 | 467,776 | 512,559 | 528,006 |
| Convention and Event Services | 100,819,948 | 97,735,411 | 113,231,392 | 123,932,714 |
| Dallas Water Utilities | 713,732,650 | 728,366,934 | 755,226,160 | 786,965,449 |
| Dallas Water Utilities - SDM | 69,314,586 | 69,314,586 | 72,433,742 | 76,055,429 |
| Development Services | 32,520,675 | 35,166,743 | 35,340,940 | 35,856,116 |
| Municipal Radio | 1,861,000 | 1,500,750 | 1,003,095 | 497,574 |
| Sanitation Services | 137,982,207 | 142,821,367 | 145,369,518 | 150,110,381 |
| Total Enterprise Funds | \$1,198,620,918 | \$1,222,613,124 | \$1,281,147,437 | \$1,333,122,707 |
| Internal Service/Other Funds | | | | |

REVENUE

| Department | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|------------------------|------------------------|------------------------|------------------------|
| Employee Benefits | 1,936,868 | 1,936,868 | 2,071,683 | 2,173,942 |
| Equipment and Fleet Management | 55,306,860 | 64,433,716 | 66,009,566 | 66,959,747 |
| Express Business Center | 2,593,790 | 3,042,453 | 2,593,790 | 2,593,790 |
| Information and Technology Services - 911 | 12,017,444 | 12,531,086 | 12,017,444 | 12,017,444 |
| Information and Technology Services - Data | 99,176,891 | 99,108,785 | 108,985,933 | 112,412,867 |
| Information and Technology Services - Radio | 13,248,650 | 13,247,501 | 16,863,428 | 18,462,018 |
| Office of Bond and Construction Management | 23,065,518 | 22,632,333 | 23,087,146 | 23,507,966 |
| Office of Risk Management | 5,264,453 | 5,264,453 | 5,934,974 | 6,227,494 |
| Total Internal/Other Funds | \$212,610,474 | \$222,197,195 | \$237,563,964 | \$244,355,268 |
| Grand Total | \$2,971,307,588 | \$3,026,718,553 | \$3,225,525,588 | \$3,335,917,511 |

FIVE-YEAR FORECAST

INTRODUCTION

The Five-Year Forecast provides an early look at potential gaps between revenue and expenses. The forecast and biennial budget are financial planning tools that allow us to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information and as such, will change in future years. City management will propose budget adjustments necessary to maintain a balanced budget.

GENERAL FUND

The City's financial position changed dramatically in March 2020 due to the immediate impact of the COVID-19 health emergency. As a result of the economic disruption, General Fund revenues declined sharply in the second half of FY 2019-20, and a year ago a slow recovery was expected to begin in FY 2021-22.

Fortunately, the precipitous drop-in economic activity was not fully realized due, in large part, to steps taken by the federal government to mitigate the economic consequences of COVID-19. Given the fast policy action, the economy is now shifting to a robust recovery. Economists' expectations for the remainder of 2022 have implied that the U.S. will experience faster-than-average growth through 2023 and recover to pre-recession levels by the end of 2022.

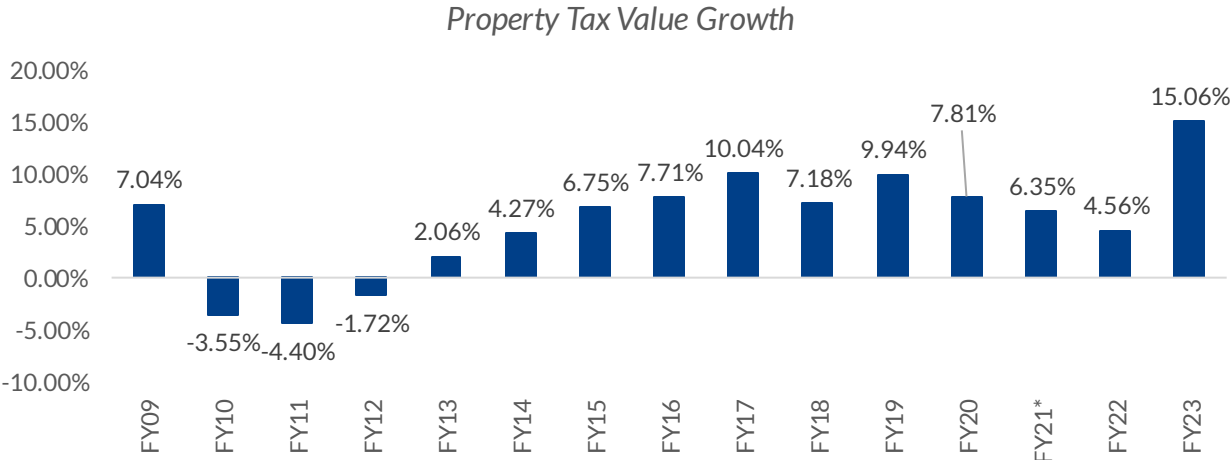
FY 2022-23 General Fund revenue totals \$1.7 billion composed primarily of two main sources: property tax and sales tax. Property and sales tax revenue, account for 80.8 percent of General Fund revenue and the forecast for both are detailed below. The City of Dallas contracts with Dearmon Analytics, LLC to develop the property and sales tax forecast. The projections are based on an analysis of variables including disposable personal income, producer price index, labor force, and historical trends. Additionally, both property and sales tax projections are updated regularly in the Budget Accountability Report (BAR).

PROPERTY TAXES

Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions. The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Certified property tax values increased 15.1 percent in FY 2022-23 and include a 3.5 percent increase in new construction. This increase compares FY 2022-23 certified to FY 2021-22 certified. A year-over-year growth comparison of certified values are detailed in the tables below.

Future year property value growth assumptions reflect a 3.5 percent cap resulting from the Texas Reform and Transparency Act of 2019 (Senate Bill 2) and new construction growth.

FIVE-YEAR FORECAST



**Supplemental Values*

SALES TAX

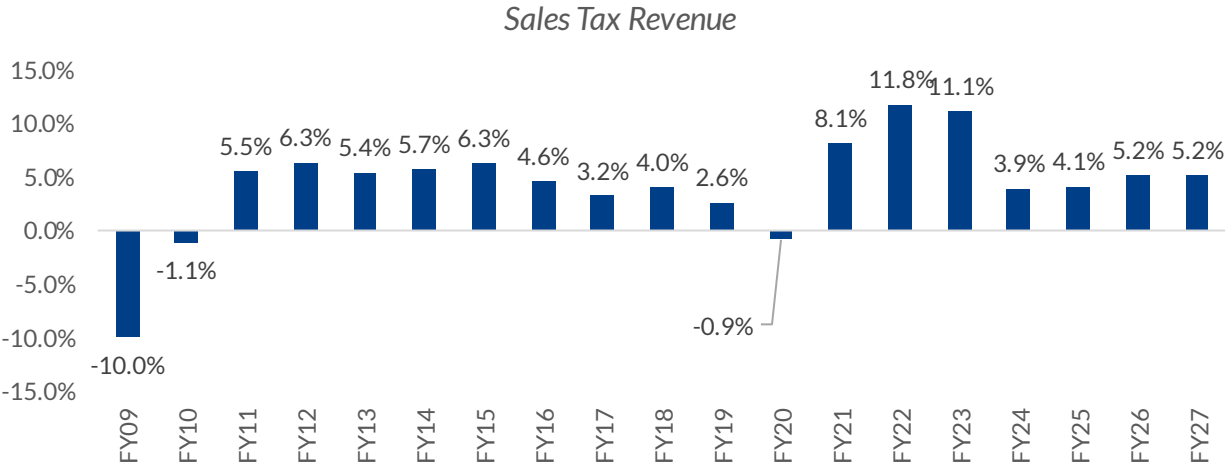
The state collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile General Fund revenue the City collects and is greatly affected by, not only the local economy, but also national and global forces. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the Great Recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year since until the 2021 recession.

Due to economic disruption caused by COVID-19, sales tax revenue declined sharply in the second half of FY 2019-20. However, the economy rebounded more quickly and stronger than expected.

Future growth projections assume the nation can orchestrate a smooth transition into a post-pandemic economy. We project sales tax revenue to maintain an average growth rate of 6.51 percent during the five-year forecast period.

FIVE-YEAR FORECAST



OTHER REVENUE

This category consists of revenues collected from various sources, including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and other miscellaneous sources. These revenues are budgeted at \$328.1 million for FY 2022-23, an increase of \$13.9 million or 7.1 percent compared to FY 2021-22. This increase is primarily due to an anticipated spike in natural gas this winter, park and recreation activities starting their return to pre-pandemic levels, inspection fees, and an increase in traffic fines.

Even with the modest growth in property tax revenue and the assumed recovery of sales tax revenues over the next two years, the City is facing a structural deficit in years 3-5, due in part to public safety, and employee costs. The City must make trade-offs and make responsible budget decisions in future years to maintain services.

EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

FIVE-YEAR FORECAST

PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for non-uniform employees, and an average three percent merit increase annually.

Uniform salary projections reflect hiring 250 officers in the first year of the biennial and 295 in the second year of the biennial, as well as anticipated market-based salary increases per the three-year Meet and Confer agreement. Additionally, retention incentives are to be implemented. The FY 2022-23 market-based salary increases raise the starting salary of a Police Officer/Firefighter to \$66,960 from \$64,194 annually. The previous Meet and Confer agreement expired September 30, 2022, and the City adopted a new Meet and Confer agreement on October 26, 2022. The forecast assumes a three percent market increase in FY 2023-24, and an average three percent step increase annually from FY 2024-25 through FY 2026-27.

The City’s Financial Management Performance Criterion #25 states “the City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity.” While the forecast assumes salary increases, future increases for both uniform and non-uniform staff will be based on the criteria above.

Projected future pension costs for Police and Fire-Rescue reflect the minimum contributions the City is required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year. The required minimum contribution ends December 31, 2024 and future costs will be based solely on pensionable uniform salaries. Currently, the budgeted pension costs exceed the minimum contribution.

| Fiscal Year | Minimum City Contribution |
|-------------|---------------------------|
| FY 2017-18 | \$150,712,800 |
| FY 2018-19 | \$156,818,700 |
| FY 2019-20 | \$161,986,377 |
| FY 2020-21 | \$165,481,401 |
| FY 2021-22 | \$169,023,200 |
| FY 2022-23 | \$165,659,700 |
| FY 2023-24 | \$168,856,000 |

Other personnel service expenditures, such as civilian pension, are forecast to remain flat, and health insurance is projected to increase five percent during the forecast period.

FIVE-YEAR FORECAST

OTHER EXPENSES

Growth rates for specific supplies, contractual services, and capital outlay are forecast to increase 3.6 percent based on the three-year average of the Consumer Price Index (CPI). The forecast includes \$86.3 million in FY 2022-23 (a thirteen percent increase compared to \$76.3 million in FY 2021-22) for the required tax increment financing (TIF) payment and an additional \$2.0 million for master lease. FY 2023-24 to FY 2025-26 assumptions reflect a 10 percent year-over-year increase in TIF payments.

Starting in FY 2023-24, the forecast assumes operating and maintenance (O&M) costs associated with capital projects at \$1.0 million, and \$1.0 million for capital construction funding for deferred maintenance annually. Additional increases in FY 2023-24 reflect ongoing costs such as DPD overtime, squad car replacement, street and alley maintenance, and information technology launched to securely and effectively deliver city services.

FIVE-YEAR FORECAST

FUND BALANCE

FMPC Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained within a range of not less than 50 days and not more than 70 days of General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 50+ days of General Fund operating expenditures in FY 2022-23 and FY 2023-24. The General Fund is forecast to be out of structural balance in FY 2024-25 as shown in the table below. Although that is forecast, the City will not allow that to occur; we will secure a structural balance through budget reductions, revenue increases, or other corrective actions.

| General Fund (\$ in millions) | | | | | |
|-------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Property Tax | \$ 961.5 | \$ 1,010.8 | \$ 1,046.2 | \$ 1,082.8 | \$ 1,120.7 |
| Sales Tax | 417.2 | 431.8 | 457.0 | 484.0 | 509.3 |
| Franchise Fees | 127.9 | 119.6 | 119.6 | 119.6 | 119.6 |
| Other Revenue | 200.2 | 196.2 | 196.2 | 196.2 | 196.2 |
| Total Revenues | 1,706.8 | 1,758.4 | 1,819.0 | 1,882.6 | 1,945.9 |
| Non-uniform Pay & Overtime | 293.4 | 310.1 | 319.4 | 329.0 | 338.8 |
| Non-uniform Pension | 40.4 | 42.6 | 43.9 | 45.2 | 46.6 |
| Uniform Pay & Overtime | 567.8 | 597.8 | 630.7 | 665.4 | 702.0 |
| Uniform Pension | 182.7 | 194.3 | 205.0 | 216.3 | 228.2 |
| Health Benefits | 79.8 | 81.6 | 85.7 | 90.0 | 94.5 |
| Other Personnel Services | 24.2 | 25.0 | 25.7 | 26.5 | 27.3 |
| Personnel Services | 1,188.3 | 1,251.4 | 1,310.4 | 1,372.3 | 1,437.3 |
| Supplies | 84.4 | 88.5 | 91.7 | 95.0 | 98.4 |
| Contractual | 507.1 | 491.9 | 517.6 | 544.2 | 571.8 |
| Capital Outlay | 16.5 | 14.2 | 14.7 | 15.2 | 15.8 |
| Reimbursements | (89.5) | (87.6) | (87.6) | (87.6) | (87.6) |
| Other | 0 | 0 | 40.0 | 40.0 | 40.0 |
| Total Expenditures | 1,706.8 | 1,758.4 | 1,886.8 | 1,979.2 | 2,075.8 |
| Change in Balance Sheet | 0 | 0 | 0 | 0 | 0 |
| Ending Fund Balance | \$ 308.4 | \$ 308.4 | \$ 240.6 | \$ 144.0 | \$ 14.1 |
| Days of Reserve | 65.9 | 64.0 | 46.5 | 26.6 | 2.5 |

FIVE-YEAR FORECAST

OUTLOOK

The City's Financial Management Performance Criterion (FMPC) #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities (DWU)
- DWU—Storm Drainage Management
- Development Services
- Municipal Radio
- Sanitation Services

FIVE-YEAR FORECAST

AVIATION

The Department of Aviation (AVI) manages Dallas Love Field (DAL), Dallas Executive Airport (DEA), and the Dallas Vertiport. DAL is one of the busiest medium-hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. Airport revenues reflect revenue from airlines (57 percent), parking (15 percent), concessions (13 percent), and other miscellaneous fees (15 percent).

Forecast Highlights

- The FY 2022-23 budget reflects a \$19.9 million increase in revenue compared to FY 2019-20 due to mass COVID-19 vaccination roll-out, and passengers coming back to the airport for both business and family travel. AVI will start hiring all vacant positions and bring back contractors to work on Federal Aviation Administration (FAA) requirements for post COVID-19 pandemic recovery.
- Dallas Love Field has returned to a pre-pandemic level of passenger traffic with an estimate of 7.6 million enplanements in FY 2021-22.
- Dallas Love Field will receive \$16,350,188 from the Bipartisan Infrastructure Law.
- DAL is positioned to have enplanements increase to 8.3 million passengers by FY 2023-24.

| Aviation (\$ in millions) | | | | | |
|---------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$158.5 | \$159.7 | \$164.5 | \$169.4 | \$174.5 |
| Total Expenditures | \$163.3 | \$172.5 | \$176.4 | \$180.4 | \$184.6 |
| Ending Fund Balance | \$48.3 | \$36.0 | \$24.1 | \$13.1 | \$3.1 |

FIVE-YEAR FORECAST

CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the nation’s largest convention centers and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from its portion of the Hotel Occupancy Tax (HOT) – the City receives seven percent of the 13 percent of the room rate charged within the City limits.

Forecast Highlights

- FY 2021-22 revenues are projected to end the year nine percent above budget due to better-than-expected HOT collections, Alcohol and Beverage Tax, and event revenue. The impact of the economic downturn has steadily improved in FY 2021-22, with event revenues projected to approach pre-pandemic levels by FY 2023-24. Historically, the KBHCCD hosts 100 major events per year with attendance ranging from 40-60,000 and averaging \$37 million in event revenues annually. A total of 83 events are forecasted through the end of FY 2021-22.
- HOT revenue is the largest revenue source for the KBHCCD. FY 2021-22 HOT revenue is projected to exceed the budget by 12 percent. FY 2022-23 and FY 2023-24 HOT revenue is projected at approximately \$67 million and \$75 million, respectively. This revenue source supports convention center operating and capital costs – namely the master plan, tourism and marketing promotion for Dallas, and arts and culture. In FY 2022-23 Convention and Event Services is projected to contribute approximately \$5 million to arts and culture from this revenue source.
- FY 2022-23 operating expenses are projected to be approximately 12 percent higher than in FY 2021-22 as the number of bookings begins a return to pre-pandemic levels. Additionally, contractual payments to VisitDallas, OVG360 (formerly Spectra Venue Management), and master plan projects are forecasted as part of this expense increase.

| Convention Center (\$ in millions) | | | | | |
|------------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$113.2 | \$123.9 | \$131.7 | \$135.2 | \$138.9 |
| Total Expenditures | \$113.2 | \$123.9 | \$131.7 | \$135.2 | \$138.9 |
| Ending Fund Balance | \$43.5 | \$43.5 | \$43.5 | \$43.5 | \$43.5 |

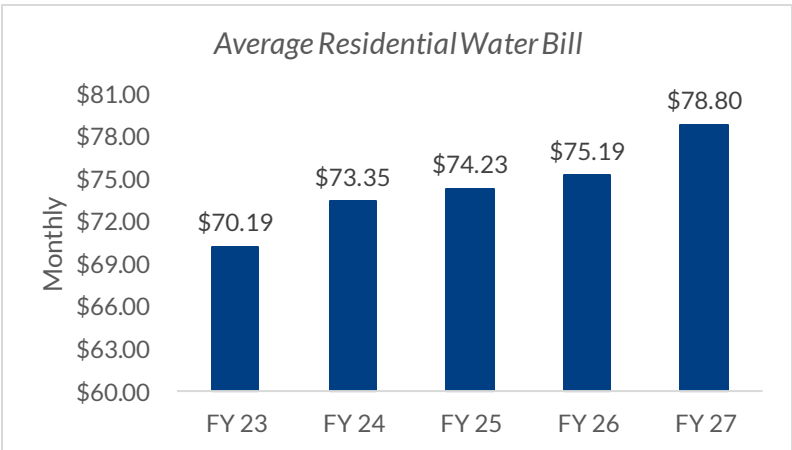
FIVE-YEAR FORECAST

DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through the sale of water and wastewater services. In FY 2018-19, DWU and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

Forecast Highlights

- The proposed retail rate of \$70.19 in FY 2022-23 will cover increased costs for the Integrated Pipeline Project and system maintenance.
- Retail rate increases will average approximately 3.4 percent from FY 2022-23 through FY 2026-27. These increases will cover higher personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, investment in department fleet, and additional capital program funding necessary to maintain DWU infrastructure.
- Major expenditure categories include operating and maintenance costs, debt service payments, and transfers to capital. Increases in the forecast period reflect inflation.



| Dallas Water Utilities (\$ in millions) | | | | | |
|---|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$755.2 | \$787.0 | \$797.6 | \$808.7 | \$835.0 |
| Total Expenditures | \$732.3 | \$777.3 | \$787.0 | \$797.6 | \$808.7 |
| Ending Fund Balance | \$127.1 | \$127.1 | \$127.1 | \$127.1 | \$127.1 |

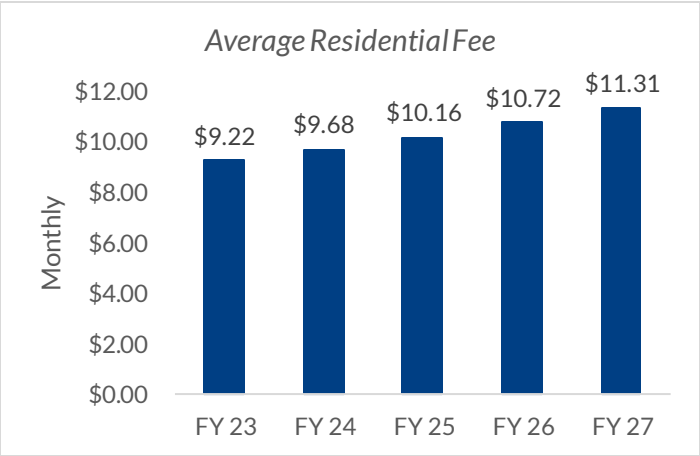
FIVE-YEAR FORECAST

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

DWU—Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

Forecast Highlights

- Stormwater revenue is projected to grow an average of 4.9 percent during the forecast period (FY 2022-23 – FY 2026-27) to fund capital projects, annual operating expense increases, and maintain a 30-day cash balance for operating expenses.
- Upon completion of a Stormwater Comprehensive System Assessment is completed, the utility will be proposing an expanded capital program for more sustainable infrastructure and the associated debt funding.



| Dallas Water Utilities – Storm Drainage Management (\$ in millions) | | | | | |
|---|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$72.4 | \$76.1 | \$79.9 | \$84.3 | \$88.9 |
| Total Expenditures | \$75.6 | \$76.1 | \$79.9 | \$84.3 | \$88.9 |
| Ending Fund Balance | \$15.7 | \$15.7 | \$15.7 | \$15.7 | \$15.7 |

FIVE-YEAR FORECAST

DEVELOPMENT SERVICES

Development Services (DEV) provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses.

Forecast Highlights

- A new One Stop Permit Facility acquisition in process to facilitate cross Departmental communication and permit issuance.
- The City will also work towards replacing the core permit processing system over the next two years.
- Restructure the permitting process and continue to implement customer service initiatives.
- Create a team for plan review & inspections group to support single family affordable housing projects.
- Create a Rapid Single-Family VIP Program (RSVP) expedited new single-family projects.
- Launch a Customer Advocate team to increase responsiveness, customers service and reduce permitting processing turn-around time.
- Implement a second Express Plan Review Unit (Q-Team) and expand the current number of projects qualifying for this service.
- Create Multidiscipline Inspectors and Plans Examiners to increase departmental efficiencies.
- Continue technology initiatives by updating Electronic Plan Review software and exploring options to replace current Land Management System.
- Implement employee Certification Incentive Pay Program to incentivize cross training, agile workforce, and departmental scalability.
- Additional staff will decrease processing time for the high volume of permit applications and allow more efficient processing of both commercial and residential permit applications.

| Development Services (\$ in millions) | | | | | |
|---------------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$35.3 | \$35.9 | \$38.0 | \$38.8 | \$39.9 |
| Total Expenditures | \$37.0 | \$46.1 | \$46.6 | \$47.6 | \$49.2 |
| Ending Fund Balance | \$36.9 | \$26.7 | \$18.1 | \$9.2 | (\$0.1) |

*Corrective action will be taken to address anticipated negative fund balance in FY 2026-27.

FIVE-YEAR FORECAST

MUNICIPAL RADIO

WRR 101.1 FM is owned by the City of Dallas and operated as a classical radio station by management partner KERA beginning January 2023. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR’s expenses that are paid by the City per Federal Communications Commission requirements are reimbursed by KERA, which fundraises and sells underwriting spots on air to fund operations.

Forecast Highlights

- The day-to-day operations of WRR will transition to management partner KERA by January 1, 2023.
- Prior to the transition, expenses in quarter one of FY 2022-23 will be supported by commercial advertising revenues sold by the City. City-retained expenses after January 1, 2023, including one FTE and radio tower rents, will be reimbursed by KERA per the management agreement.
- Beginning in FY 2023-24, KERA will operate the station for the full fiscal year and will reimburse all City expenses.
- Additional revenue potential is possible from transfer of some of the contractual underwriting spots on KERA’s platforms to other City departments, pending creation of the distribution policy (forecast in late 2022/early 2023) and City Council approval.

| Municipal Radio (\$ in millions) | | | | | |
|----------------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$1.0 | \$0.5 | \$0.5 | \$0.5 | \$0.5 |
| Total Expenditures | \$0.4 | \$0.5 | \$0.5 | \$0.5 | \$0.5 |
| Ending Fund Balance | \$0.7 | \$0.7 | \$0.7 | \$0.7 | \$0.7 |

FIVE-YEAR FORECAST

SANITATION SERVICES

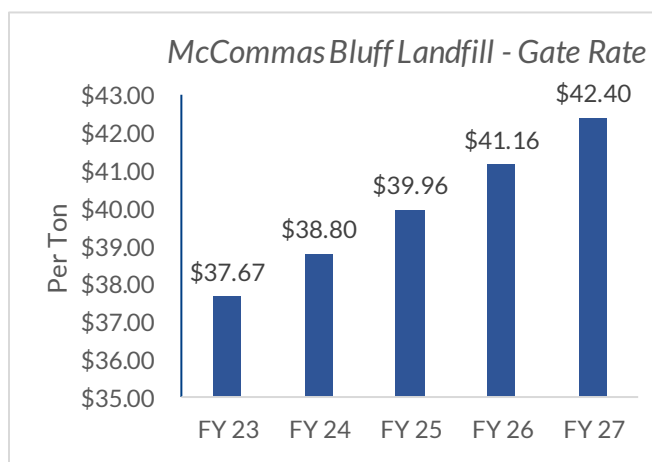
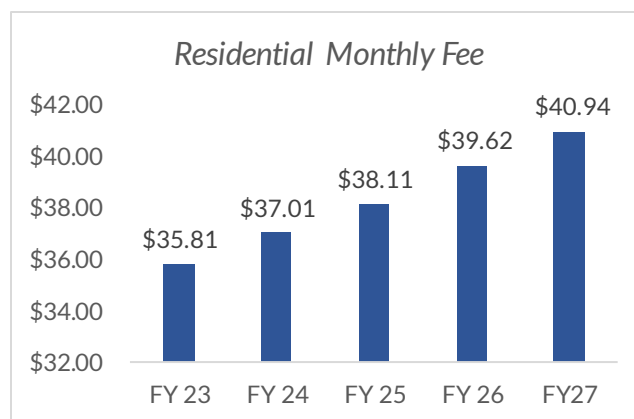
Sanitation Services (SAN) serves approximately 245,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

Forecast Highlights

- The residential monthly fee is projected to increase by 4.4 percent to \$35.81 in FY 2022-23 and by 3.4 percent to \$37.01 in FY 2023-24 (from \$34.30 per month in FY 2021-22).

The primary causes for the fee increases include increases to City minimum wage rates; increases to fuel rates; increases to roll cart equipment costs; and contribution to the Street Improvement Fund.

To meet increased environmental regulatory requirements and ongoing operational improvement needs, the FY 2022-23 gate rate at McCommas Bluff Landfill is projected to increase by eight percent to \$37.67 per ton in FY 2022-23 and by 3.0 percent to \$38.80 per ton in FY 2023-24 (from \$34.88 per ton in FY 2021-22).



- The Sanitation Storm Reserve was established in FY 2020-21 and SAN will continue contributing to the reserve in future years to prevent significant fund balance usage caused by unexpected events or natural disasters.
- FY 2022-23 includes funding to continue fleet replacement of 62 pieces of equipment and vehicles and modernization of the fleet.

FIVE-YEAR FORECAST

| Sanitation (\$ in millions) | | | | | |
|-----------------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| | FY2022-23 Budget | FY2023-24 Planned | FY2024-25 Planned | FY2025-26 Planned | FY2026-27 Planned |
| Total Revenues | \$145.4 | \$150.1 | \$154.9 | \$160.8 | \$165.6 |
| Total Expenditures | \$143.8 | \$148.0 | \$152.75 | \$158.3 | \$163.20 |
| Ending Fund Balance | \$20.9 | \$23.0 | \$25.14 | \$27.6 | \$30.0 |



Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| General Fund | | | | |
| Budget & Management Services | | | | |
| Grant Administration | 1,182,574 | 1,140,574 | 1,195,631 | 1,186,697 |
| Operating and Capital Budget | 2,002,768 | 1,889,272 | 1,730,344 | 1,739,390 |
| Performance, Innovation, and Strategy | 1,095,105 | 1,046,692 | 1,087,515 | 1,317,276 |
| Utility Management | 260,709 | 205,356 | 264,429 | 257,650 |
| Budget & Management Services Total | 4,541,156 | 4,281,893 | 4,277,919 | 4,501,013 |
| | | | | |
| Building Services | | | | |
| Bullington Truck Terminal and Thanksgiving Square | 668,562 | 670,012 | 674,675 | 674,675 |
| City Facility Operation, Maintenance and Repair | 14,193,968 | 15,470,002 | 16,094,314 | 16,340,639 |
| Custodial Maintenance | 4,800,771 | 5,126,591 | 5,878,453 | 6,163,572 |
| Energy Procurement and Monitoring | 2,601,665 | 2,783,107 | 3,232,008 | 3,496,302 |
| Renovation and Major Repair | 2,073,809 | 1,925,938 | 4,511,441 | 2,267,266 |
| Building Services Total | 24,338,775 | 25,975,649 | 30,390,891 | 28,942,453 |
| | | | | |
| City Attorney's Office | | | | |
| Administrative Support | 1,959,304 | 2,078,227 | 1,871,259 | 1,831,810 |
| Community Courts | 612,256 | 630,462 | 651,325 | 683,313 |
| Community Prosecution | 2,091,145 | 2,132,370 | 2,698,093 | 2,831,045 |
| DFW International Airport Legal Counsel | 454,439 | 406,669 | 466,739 | 466,739 |
| Ethics and Investigations | 750,885 | 274,757 | 1,677,425 | 1,810,472 |
| General Counsel | 4,633,291 | 4,586,711 | 4,862,545 | 5,158,422 |
| Litigation | 5,590,578 | 5,959,414 | 6,125,830 | 6,379,913 |
| Municipal Prosecution | 1,718,853 | 1,940,350 | 1,816,391 | 1,906,585 |
| Police Legal Liaison | 754,337 | 820,942 | 801,635 | 853,162 |
| City Attorney's Office Total | 18,565,088 | 18,829,903 | 20,971,242 | 21,921,461 |
| | | | | |
| City Auditor's Office | | | | |
| Audits, Attestations, Investigations, and Advisory | 3,064,115 | 3,016,264 | 3,163,255 | 3,226,085 |
| City Auditor's Office Total | 3,064,115 | 3,016,264 | 3,163,255 | 3,226,085 |
| | | | | |
| City Controller's Office | | | | |
| Accounts Payable | 1,408,585 | 1,679,295 | 1,547,717 | 1,577,010 |
| Cash and Debt Management | 637,218 | 466,673 | 800,759 | 858,408 |
| Contract Compliance and Monitoring | 696,128 | 710,953 | 702,238 | 714,580 |
| Deferred Compensation | 49,867 | 64,451 | 69,470 | 72,573 |
| EMS Compliance | 172,502 | 64,588 | 174,883 | 177,895 |
| Financial Reporting | 2,765,574 | 2,913,471 | 3,049,221 | 3,345,453 |
| Independent Audit | 745,429 | 745,429 | 755,000 | 767,071 |
| Payroll | 2,075,078 | 1,771,493 | 2,223,270 | 2,268,673 |
| City Controller's Office Total | 8,550,381 | 8,416,353 | 9,322,559 | 9,781,663 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| City Manager's Office | | | | |
| City Administration | 2,431,381 | 2,651,668 | 2,650,456 | 2,736,888 |
| City Agenda Process | 210,096 | 246,181 | 271,014 | 277,446 |
| Ethics and Compliance Division | 190,620 | 156,177 | 202,101 | 204,758 |
| Youth Commission | 155,203 | 114,173 | 81,501 | 81,501 |
| City Manager's Office Total | 2,987,300 | 3,168,199 | 3,205,072 | 3,300,594 |
| City Secretary's Office | | | | |
| Archives | 186,827 | 186,935 | 196,432 | 196,432 |
| Boards and Commissions Support | 306,505 | 328,416 | 331,725 | 331,725 |
| City Council Support | 1,277,704 | 1,255,912 | 1,247,539 | 1,347,069 |
| Customer Service | 205,900 | 205,948 | 224,490 | 224,490 |
| Elections | 283,013 | 283,013 | 2,022,829 | 122,829 |
| Open Records | 511,073 | 510,987 | 546,526 | 552,518 |
| Records Management | 580,247 | 580,058 | 594,808 | 594,808 |
| City Secretary's Office Total | 3,351,269 | 3,351,269 | 5,164,349 | 3,369,871 |
| Civil Service | | | | |
| Analysis-Development and Validation | 743,851 | 576,439 | 703,121 | 713,782 |
| Applicant Evaluation (Civilian) | 1,077,125 | 946,402 | 962,843 | 978,656 |
| Applicant Evaluation (Uniform) | 749,663 | 743,765 | 809,530 | 823,992 |
| Civil Service Board and Employee Appeals Process | 466,480 | 425,424 | 589,204 | 597,656 |
| Civil Service Total | 3,037,119 | 2,692,029 | 3,064,698 | 3,114,086 |
| Code Compliance | | | | |
| Consumer Health | 3,125,926 | 3,347,139 | 3,435,099 | 3,492,201 |
| Neighborhood Code Compliance Services | 24,604,391 | 23,605,288 | 27,593,277 | 28,107,600 |
| Neighborhood Nuisance Abatement | 7,583,705 | 7,822,016 | 10,314,058 | 9,554,635 |
| Code Compliance Total | 35,314,022 | 34,774,443 | 41,342,433 | 41,154,436 |
| Court & Detention Services | | | | |
| City Detention Center | 1,774,994 | 1,740,493 | 2,391,320 | 2,394,214 |
| City Marshal's Office | 2,843,871 | 3,032,818 | 4,096,031 | 4,564,598 |
| Environmental Crimes Unit | 60,572 | 72,141 | 50,622 | 48,219 |
| Lew Sterrett Jail Contract | 9,450,527 | 8,989,658 | 8,344,443 | 8,344,443 |
| Marshal's Park Enforcement | 0 | 0 | 2,298 | 0 |
| Municipal Court Services | 7,783,243 | 6,947,187 | 7,626,023 | 7,693,918 |
| Parking Adjudication Office | 597,865 | 660,937 | 604,562 | 603,536 |
| School Crossing Guard Program | 4,769,847 | 5,269,847 | 5,860,272 | 5,860,272 |
| Security Services | 5,277,638 | 5,963,212 | 5,519,609 | 5,799,071 |
| Sobering Center | 897,209 | 699,823 | 773,165 | 771,090 |
| Court & Detention Services Total | 33,455,766 | 33,376,116 | 35,268,345 | 36,079,361 |
| Dallas Animal Services | | | | |
| Dallas Animal Services | 16,173,829 | 15,986,801 | 17,725,448 | 18,163,540 |
| Dallas Animal Services Total | 16,173,829 | 15,986,801 | 17,725,448 | 18,163,540 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Dallas Fire-Rescue | | | | |
| EMS Administration, Contracts, and Community Health | 23,347,568 | 16,612,148 | 21,890,059 | 22,710,224 |
| Fire and Rescue Emergency Response and Special Operations | 242,421,228 | 252,390,623 | 263,105,329 | 271,012,368 |
| Fire Dispatch and Communications | 24,093,048 | 24,752,629 | 26,565,237 | 29,191,209 |
| Fire Inspection for New Construction | 4,711 | 0 | 0 | 0 |
| Fire Investigation - Explosive Ordnance Disposal | 5,101,434 | 5,452,299 | 5,104,360 | 5,168,037 |
| Fire Training and Recruitment | 15,284,573 | 15,525,968 | 22,363,356 | 27,278,865 |
| Fire-Rescue Equipment Maintenance and Supply | 15,160,953 | 16,010,431 | 16,665,520 | 16,528,249 |
| Inspection and Life Safety Education | 11,250,372 | 11,073,943 | 13,375,804 | 13,682,655 |
| Dallas Fire-Rescue Total | 336,663,887 | 341,818,041 | 369,069,665 | 385,571,607 |
| Dallas Police Department | | | | |
| Juvenile Case Managers-First Offender Program | 84,724 | 12,598 | 10,133 | 22,604 |
| Police Academy and In-service Training | 37,877,655 | 29,107,000 | 29,464,439 | 33,624,690 |
| Police Administrative Support | 39,437,232 | 40,204,515 | 43,906,727 | 45,251,544 |
| Police Community Outreach | 1,341,390 | 13,601,259 | 13,641,042 | 14,342,264 |
| Police Criminal Investigations | 73,833,909 | 79,165,191 | 84,245,713 | 89,337,867 |
| Police Field Patrol | 305,077,205 | 297,196,089 | 322,927,794 | 340,681,712 |
| Police Intelligence | 9,666,416 | 13,506,179 | 13,961,437 | 14,956,188 |
| Police Investigation of Vice Related Crimes | 4,250,859 | 3,791,091 | 4,062,063 | 4,253,376 |
| Police Investigations of Narcotics Related Crimes | 13,554,905 | 10,837,819 | 12,346,695 | 12,936,958 |
| Police Operational Support | 47,180,150 | 40,478,456 | 46,535,434 | 56,200,255 |
| Police Recruiting and Personnel Service | 11,381,047 | 12,430,670 | 12,953,565 | 13,511,407 |
| Police Special Operations | 23,194,222 | 26,912,450 | 27,853,240 | 29,426,824 |
| Dallas Police Department Total | 566,879,714 | 567,243,317 | 611,908,283 | 654,545,687 |
| Data Analytics & Business Intelligence | | | | |
| Data Accessibility | 196,030 | 0 | 749,309 | 764,323 |
| Data Analytics | 2,612,985 | 2,085,907 | 3,211,590 | 3,492,278 |
| GIS | 1,249,523 | 1,109,925 | 1,320,215 | 1,341,907 |
| Data Analytics & Business Intelligence Total | 4,058,538 | 3,195,832 | 5,281,114 | 5,598,508 |
| Housing & Neighborhood Revitalization | | | | |
| Housing Administration | 1,446,023 | 1,728,838 | 2,073,607 | 2,039,993 |
| Housing Preservation | 812,259 | 764,287 | 867,500 | 767,500 |
| New Development | 1,556,805 | 1,303,565 | 1,698,774 | 1,809,089 |
| Housing & Neighborhood Revitalization Total | 3,815,087 | 3,796,689 | 4,639,881 | 4,616,582 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Human Resources | | | | |
| Administrative/HRIS | 1,468,994 | 2,093,755 | 1,730,203 | 1,811,126 |
| HR Consulting (HRP/Investigations) | 2,782,751 | 2,048,700 | 3,206,659 | 3,366,119 |
| Onboarding and Recruitments | 955,042 | 1,153,551 | 995,416 | 1,144,455 |
| Talent, Engagement, and Development (TED) | 1,233,915 | 1,205,293 | 1,234,410 | 1,402,990 |
| Total Rewards (Compensation) | 946,551 | 980,149 | 973,464 | 1,103,592 |
| Human Resources Total | 7,387,253 | 7,481,448 | 8,140,152 | 8,828,282 |
| | | | | |
| Judiciary | | | | |
| Civil Adjudication Court | 359,978 | 402,421 | 366,283 | 366,283 |
| Community Court | 106,334 | 107,367 | 106,334 | 106,334 |
| Court Security | 1,021,947 | 1,066,809 | 1,053,812 | 1,053,812 |
| Municipal Judges-Cases Docketed | 2,362,225 | 2,416,076 | 2,747,217 | 2,891,396 |
| Judiciary Total | 3,850,484 | 3,992,673 | 4,273,646 | 4,417,825 |
| | | | | |
| Library | | | | |
| Library Materials and Collection Management | 6,689,281 | 6,691,556 | 6,366,602 | 6,390,737 |
| Library Operations and Public Service | 24,662,737 | 23,721,504 | 29,373,782 | 30,841,394 |
| Literacy Initiatives, Education, and Community Engagement | 1,803,545 | 1,761,606 | 1,803,676 | 1,823,791 |
| Library Total | 33,155,563 | 32,174,666 | 37,544,060 | 39,055,922 |
| | | | | |
| Management Services | | | | |
| 311 Customer Service | 5,130,513 | 5,004,384 | 5,850,487 | 6,099,328 |
| Communications, Outreach, and Marketing | 2,416,584 | 2,279,509 | 3,699,446 | 4,245,523 |
| Office Homeless Solutions | 11,987,770 | 12,278,790 | 15,197,632 | 14,477,978 |
| Office of Community Care | 9,242,978 | 9,150,342 | 9,365,486 | 9,592,140 |
| Office of Community Police Oversight | 632,951 | 555,891 | 811,382 | 860,101 |
| Office of Emergency Management | 1,135,003 | 1,135,003 | 1,344,664 | 1,317,567 |
| Office of Environmental Quality and Sustainability | 4,319,929 | 4,178,085 | 6,898,850 | 5,750,613 |
| Office of Equity and Inclusion | 2,898,879 | 2,723,577 | 3,809,929 | 3,850,067 |
| Office of Government Affairs | 919,693 | 923,382 | 956,162 | 976,121 |
| Office of Historic Preservation | 760,575 | 711,040 | 1,341,076 | 1,507,553 |
| Office of Integrated Public Safety Solutions | 4,984,006 | 4,271,398 | 5,630,099 | 5,910,268 |
| Small Business Center | 2,509,055 | 2,173,558 | 3,746,673 | 4,084,875 |
| Management Services Total | 46,937,936 | 45,384,959 | 58,651,886 | 58,672,134 |
| | | | | |
| Mayor & City Council | | | | |
| Administrative Support for the Mayor and City Council | 5,432,068 | 5,524,775 | 6,645,643 | 6,933,214 |
| Mayor & City Council Total | 5,432,068 | 5,524,775 | 6,645,643 | 6,933,214 |
| | | | | |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Non-Departmental | | | | |
| Financial Reserves | 0 | 0 | 0 | 0 |
| General Obligation Commercial Paper and Master Lease Program | 20,699,812 | 18,010,176 | 22,828,574 | 19,974,912 |
| Liability-Claims Fund Transfer | 9,483,807 | 9,483,807 | 3,501,999 | 3,457,695 |
| Non-Departmental | 25,754,385 | 25,650,418 | 26,117,585 | 19,472,697 |
| Salary and Benefit Stabilization | 3,202,244 | 3,202,244 | 5,317,000 | 2,886,495 |
| Tax Increment Financing Districts Payments | 76,364,084 | 76,276,994 | 86,360,524 | 86,360,524 |
| Non-Departmental Total | 135,504,332 | 132,623,639 | 144,125,682 | 132,152,323 |
| | | | | |
| Office of Arts & Culture | | | | |
| City-Owned Cultural Venues | 14,062,006 | 13,828,353 | 14,923,515 | 15,685,025 |
| Cultural Services Contracts | 6,601,231 | 6,519,014 | 7,128,493 | 7,195,380 |
| Public Art for Dallas | 714,099 | 860,575 | 444,053 | 522,808 |
| Office of Arts & Culture Total | 21,377,336 | 21,207,942 | 22,496,061 | 23,403,213 |
| | | | | |
| Office of Economic Development | | | | |
| Area Development | 1,471,306 | 1,266,363 | 1,543,080 | 1,587,290 |
| Business Development | 1,678,249 | 1,636,044 | 1,690,418 | 1,731,731 |
| Performance Monitoring, Compliance & Analysis | 392,251 | 626,027 | 685,300 | 701,591 |
| Office of Economic Development Total | 3,541,806 | 3,528,434 | 3,918,798 | 4,020,612 |
| | | | | |
| Park & Recreation | | | | |
| Citywide Athletic Reservations Events services (CAREs) | 13,107,569 | 13,322,317 | 14,027,399 | 14,681,670 |
| Leisure Venue Management | 23,266,019 | 22,667,551 | 22,894,758 | 23,014,675 |
| Park Land Maintained | 36,889,336 | 39,187,514 | 40,507,135 | 42,883,922 |
| Partnerships and Strategic Initiatives | 699,253 | 699,252 | 781,898 | 781,898 |
| Planning, Design, Construction - EMS and Environ Compliance | 3,568,058 | 3,505,083 | 3,502,387 | 3,607,544 |
| Recreation Services | 23,538,257 | 22,818,133 | 25,150,301 | 26,079,134 |
| Park & Recreation Total | 101,068,491 | 102,199,850 | 106,863,878 | 111,048,843 |
| | | | | |
| Planning & Urban Design | | | | |
| Planning & Urban Design | 6,376,525 | 6,324,422 | 4,313,103 | 5,642,418 |
| Zoning | 375,587 | 341,037 | 837,749 | 1,024,538 |
| Planning & Urban Design Total | 6,752,112 | 6,665,459 | 5,150,852 | 6,666,956 |
| | | | | |
| Procurement Services | | | | |
| Purchasing-Contract Management | 3,103,102 | 2,870,622 | 3,014,089 | 3,084,214 |
| Procurement Services Total | 3,103,102 | 2,870,622 | 3,014,089 | 3,084,214 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Public Works | | | | |
| Capital and Implementation Program | 758,469 | 960,481 | 758,469 | 758,469 |
| Interagency and Transportation Administration | 105,864 | 108,557 | 105,864 | 105,864 |
| Land Surveying Services | 61,648 | 83,253 | 71,390 | 71,842 |
| Pavement Management | 1,309,651 | 1,265,190 | 944,976 | 946,093 |
| Pavement Preservation | 2,489,146 | 2,272,837 | 3,203,306 | 2,642,757 |
| Real Estate and Relocation | 2,067,311 | 3,894,955 | 1,603,096 | 855,109 |
| Rights-of-Way Maintenance Contracts | 5,295,763 | 5,130,101 | 6,473,312 | 6,549,135 |
| Street Cut and Right-of-Way Management [Cut Control] | 390,129 | 752,601 | 794,508 | 800,874 |
| Street Maintenance Contracts and Inspections | 31,863,915 | 31,656,504 | 37,793,548 | 29,293,548 |
| Street Operation | 36,923,469 | 35,147,557 | 36,576,807 | 37,436,960 |
| Urban Forestry Division | 605,654 | 598,983 | 884,106 | 1,432,637 |
| Public Works Total | 81,871,019 | 81,871,019 | 89,209,383 | 80,893,288 |
| Transportation | | | | |
| Administration and Performance Management | 3,307,761 | 3,044,477 | 3,858,858 | 3,933,332 |
| Engineering and Operations | 32,911,457 | 33,248,643 | 37,602,680 | 40,246,316 |
| Parking Management and Enforcement | 6,328,289 | 6,244,085 | 7,785,215 | 8,354,176 |
| Transportation Planning | 2,751,141 | 2,759,228 | 2,738,149 | 2,841,940 |
| Transportation Total | 45,298,648 | 45,296,433 | 51,984,903 | 55,375,763 |
| General Fund Total | 1,560,076,196 | 1,560,744,716 | 1,706,814,187 | 1,758,439,536 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Enterprise Funds | | | | |
| Aviation | | | | |
| Aviation Facilities - Dallas Executive Airport - Vertiport | 3,818,898 | 3,839,898 | 4,100,694 | 4,100,694 |
| Capital Construction and Debt Service | 47,607,989 | 47,607,989 | 47,968,092 | 47,965,034 |
| Dallas Love Field | 90,559,900 | 90,635,272 | 110,895,060 | 119,361,310 |
| Aviation Total | 141,986,787 | 142,083,160 | 162,963,846 | 171,427,038 |
| Aviation - Transportation Regulation | | | | |
| Regulation and Enforcement of For Hire Transportation | 403,065 | 426,203 | 512,559 | 528,006 |
| Aviation - Transportation Regulation Total | 403,065 | 426,203 | 512,559 | 528,006 |
| Convention & Event Services | | | | |
| Convention Center Debt Service Payment | 23,484,163 | 15,940,194 | 19,335,250 | 19,333,500 |
| Dallas Convention Center | 75,780,367 | 79,936,998 | 91,726,210 | 102,353,249 |
| Office of Special Events | 800,418 | 620,565 | 1,084,125 | 1,160,158 |
| Union Station | 755,000 | 1,237,653 | 1,085,807 | 1,085,807 |
| Convention & Event Services Total | 100,819,948 | 97,735,411 | 113,231,392 | 123,932,714 |
| Dallas Water Utilities | | | | |
| DWU General Expense | 136,023,723 | 140,319,777 | 141,484,773 | 142,137,498 |
| Wastewater Collection | 22,292,047 | 21,444,830 | 24,041,694 | 26,532,400 |
| Wastewater Treatment | 55,496,802 | 56,062,235 | 57,726,102 | 59,981,678 |
| Water Capital Funding | 381,857,291 | 358,550,497 | 352,657,260 | 365,415,577 |
| Water Planning, Financial and Rate Services | 3,613,478 | 1,836,485 | 4,088,178 | 4,343,175 |
| Water Production and Delivery | 110,722,482 | 110,318,116 | 132,379,364 | 135,925,882 |
| Water Utilities Capital Program Management | 15,727,198 | 14,528,018 | 16,902,519 | 18,490,791 |
| Water Utilities Customer Account Services | 29,735,314 | 29,253,761 | 31,946,271 | 34,139,211 |
| Dallas Water Utilities Total | 755,468,335 | 732,313,720 | 761,226,160 | 786,966,212 |
| Dallas Water Utilities - SDM | | | | |
| DWU - SDM General Expense | 45,258,662 | 46,147,406 | 43,837,955 | 45,992,746 |
| Floodplain and Drainage Management | 3,006,339 | 2,750,229 | 4,202,921 | 4,307,077 |
| Floodway Operations | 11,779,710 | 12,391,683 | 12,809,701 | 13,590,270 |
| Neighborhood Drainage Operations | 11,769,875 | 11,156,175 | 11,583,165 | 12,165,336 |
| Dallas Water Utilities - SDM Total | 71,814,586 | 72,445,492 | 72,433,742 | 76,055,429 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Development Services | | | | |
| Construction Plan Review and Permitting | 20,000,792 | 16,743,344 | 21,850,641 | 23,310,740 |
| Engineering - Inspection Review for Private Development | 2,755,108 | 2,846,804 | 3,318,008 | 3,494,229 |
| Express Plan Review | 1,612,954 | 1,764,458 | 3,846,854 | 4,197,115 |
| Field Inspections of Private Development Construction Sites | 10,361,160 | 13,499,280 | 10,644,568 | 10,684,514 |
| GIS Mapping for Private Development | 1,395,705 | 1,481,226 | 1,912,434 | 2,140,399 |
| Private Development Records and Archival Library | 1,125,785 | 1,269,671 | 1,125,784 | 1,125,785 |
| Private Development Survey | 522,752 | 553,145 | 522,752 | 522,752 |
| Subdivision Plat Review | 609,414 | 653,764 | 609,414 | 609,414 |
| Development Services Total | 38,383,670 | 38,811,692 | 43,830,455 | 46,084,948 |
| Municipal Radio | | | | |
| WRR Municipal Radio Classical Music | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Municipal Radio Total | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Sanitation Services | | | | |
| Animal Remains Collection | 469,929 | 472,339 | 515,362 | 522,280 |
| Brush-Bulk Waste Removal Services | 26,912,696 | 29,447,353 | 26,660,329 | 27,649,473 |
| City Facility Services | 1,050,128 | 1,015,400 | 1,001,595 | 1,011,556 |
| Landfill Services | 44,024,079 | 39,352,087 | 42,480,255 | 42,859,500 |
| Recycling Collection and Waste Diversion | 16,434,668 | 16,748,143 | 17,127,020 | 17,979,149 |
| Residential Refuse Collection | 52,807,880 | 54,664,058 | 56,000,580 | 57,980,614 |
| Sanitation Services Total | 141,699,380 | 141,699,380 | 143,785,140 | 148,002,573 |
| Enterprise Funds Total | 1,252,391,511 | 1,227,179,506 | 1,298,986,390 | 1,353,494,494 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Operating Budget | | | | |
| General Fund | 1,560,076,196 | 1,560,744,716 | 1,706,814,187 | 1,758,439,536 |
| Enterprise Funds | 1,252,391,511 | 1,227,179,506 | 1,298,986,390 | 1,353,494,494 |
| Additional Resources | 397,188,480 | 397,188,480 | 127,781,943 | 125,458,695 |
| Debt | 348,776,403 | 334,147,344 | 412,314,869 | 433,590,742 |
| Operating Budget Total | 3,558,432,590 | 3,519,260,046 | 3,545,897,389 | 3,670,983,467 |

Summary of Services by Department

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Internal Service and Other Funds | | | | |
| Bond & Construction Management | | | | |
| Bond Program Administration | 5,209,374 | 5,067,182 | 5,259,168 | 5,336,234 |
| Parks and Recreation | 5,231,840 | 4,277,925 | 4,456,552 | 4,531,795 |
| Public Works | 12,500,722 | 10,937,564 | 13,371,426 | 13,639,937 |
| Transportation | 123,582 | 85,397 | 0 | 0 |
| Bond & Construction Management Total | 23,065,518 | 20,368,069 | 23,087,146 | 23,507,966 |
| Employee Benefits | | | | |
| Administrative/HRIS | 1,711,871 | 1,747,782 | 2,071,683 | 2,173,942 |
| Wellness Program | 224,997 | 189,086 | 0 | 0 |
| Employee Benefits Total | 1,936,868 | 1,936,868 | 2,071,683 | 2,173,942 |
| Equipment & Fleet Management | | | | |
| City Fleet Asset Management | 3,010,025 | 2,951,523 | 3,284,723 | 3,364,704 |
| City Fleet Maintenance and Repair Services | 34,705,203 | 34,630,951 | 36,498,780 | 37,001,855 |
| City Fleet Paint and Body Shop Coordination | 2,328,241 | 3,278,707 | 2,976,156 | 2,983,326 |
| Environmental Services for City Fleet Operations | 567,410 | 667,713 | 595,670 | 613,210 |
| Fuel Procurement and Management | 23,673,808 | 24,699,096 | 23,244,819 | 22,765,686 |
| Equipment & Fleet Management Total | 64,284,687 | 66,227,990 | 66,600,148 | 66,728,781 |
| Express Business Center | | | | |
| Disposal of Surplus and Police Unclaimed | 547,019 | 608,732 | 538,219 | 545,226 |
| Express Business Center | 1,776,959 | 1,778,622 | 1,823,764 | 1,840,535 |
| Express Business Center Total | 2,323,978 | 2,387,353 | 2,361,983 | 2,385,761 |
| Information & Technology Services - 911 | | | | |
| 9-1-1 Technology-Education Services | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Information & Technology Services - 911 Total | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Information & Technology Services - Data | | | | |
| Business Technology Services | 31,294,037 | 29,569,508 | 30,227,338 | 30,413,335 |
| City GIS Services | 798,223 | 798,266 | 848,223 | 848,223 |
| Internal Computer Support | 9,316,777 | 10,976,654 | 13,518,428 | 13,518,883 |
| Internal Desktop Support | 11,668,723 | 11,979,262 | 12,986,930 | 12,986,930 |
| Internal Telephone and Data Communication | 19,624,496 | 19,637,127 | 21,243,554 | 24,128,662 |
| Public Safety Technology Support | 6,386,221 | 6,387,149 | 6,715,412 | 6,715,412 |
| Strategic Technology Management | 20,088,414 | 19,948,639 | 24,651,472 | 25,281,803 |
| Information & Technology Services - Data Total | 99,176,891 | 99,296,605 | 110,191,357 | 113,893,248 |
| Information & Technology Services - Radio | | | | |
| Internal Radio Communication | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Information & Technology Services - Radio | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Office of Risk Management | | | | |
| Risk Management Services | 5,264,453 | 5,251,362 | 5,934,974 | 6,227,494 |
| Office of Risk Management Total | 5,264,453 | 5,251,362 | 5,934,974 | 6,227,494 |
| Internal Service and Other Funds Total | 224,490,365 | 224,443,213 | 241,327,590 | 247,819,035 |





STRATEGIC PRIORITIES OVERVIEW

OVERVIEW

As highlighted in the Executive Summary, the City's Strategic Priorities guide the work of all City staff in service delivery and operations. This section of the budget book shows the alignment to the strategic priorities related to citywide goals and performance measures.

Strategic Priorities

City Manager's Goals

Dallas 365

Performance Measures*

**Includes Equity measures*

This section aims to establish a clear connection between the City's Strategic Priorities, citywide goals, department goals, budget, and performance data.

- The **City Manager's Goals** are a collection of goals reflecting the City Manager's priority projects
- **Dallas 365** highlights 35 citywide measures that are most relevant to the public
- **Performance Measures** are listed by department and include targets and forecast data

CITY MANAGER'S GOALS

Led by the City Manager's Office, the Executive Leadership Team (ELT) and Departments propose goals that align with the City Manager's priority projects. Goals are approved and presented to City Council annually. In addition, departments provide updates related to goals each quarter, and progress is updated to the [City Manager's Dashboard](#), posted on the City's Financial Transparency Website.

DALLAS 365

Dallas 365 initiative aligns 35 key performance measures to our eight strategic priorities. The department responsible for each measure is noted in each measure's description, and last year's performance is included if available. Targets may vary based on the seasonality of the work.

Budget and Management Services publishes the [Budget Accountability Report](#) monthly and provides updates on budget activities for the current fiscal year, including financial performance, progress on selected budget initiatives, and performance on Dallas 365 measures. Dallas 365 data compares 1) the Year to Date (YTD) target with the actual performance for the current reporting period and 2) the Year End (YE) target with the department's forecasted performance.

- Measures are designated "on target" (green) if actual YTD performance is equal to or greater than the YTD target.

STRATEGIC PRIORITIES OVERVIEW

- If actual YTD performance is within five percent of the YTD target, it is “near target” (yellow).
- Otherwise, the measure is designated “not on target” (red). The same methodology applies to YE forecasts.

Dallas 365 data is also available [online](#). The complete list of FY 2022-23 Dallas 365 measures are included on the following page.

PERFORMANCE MEASURES

The department lists R.E.A.L. Impact in performance measures with targets to forecast data. Budget and Management Services works with Departments each year set targets and track progress. Quarterly data is reported on the [Financial Transparency](#) website.

During the budget development process, each department provides measures that reflect the priorities of the City of Dallas and align with department operations and service delivery. For F.Y. 2022-23, departments were required to submit equity measures to align to policy direction from the Office of Equity and Inclusion (O.E.I.). The overall equity and budget alignment are further detailed in the Equity Focused Budget section.

Additionally, the General Fund section and subsequent department pages include the departmental mission statement, goals, service description, and budgetary allocation.



EQUITY FOCUSED BUDGET

To align intentional equity efforts to the budget process, the City of Dallas Budget and Management Services embarked on an equity-focused budget as part of the FY 2022-23 budget development process. An Equity Focused Budget has an opportunity to transform, reimagine, and evolve service delivery and operations and involve a multitude of collaborators, including the City Manager’s Office, Budget & Management Services (BMS), Office of Equity and Inclusion (OEI), and departments.

Equity-Focused Budget objectives:

- Evaluate equity priorities and processes with existing budget and resources
- Prioritize resources to areas in Equity Priority Areas - Communities of Color (COC) and lower-income neighborhoods (LIN)
- Utilize data (demographic, community indicators, and research) to support equity programs

STRATEGIC PRIORITIES OVERVIEW

- Highlight existing equity work within the City and maximize opportunities to expand activities

Department pages in the General Fund section include a Budgeting for Equity section. Budgeting for equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators, develop strategies, and target investments to improve success for Dallas residents. The bullets on each department page reflect an overview of departments' equity efforts.

The Budgeting for Equity sections:

- Integrates the OEI's Budgeting for Equity tool into the budget development process to further fine-tune the department's equity lens.
- Supports policy decisions from the Office of Equity and direction from stakeholders
- Streamlines use of department budget submissions, equity initiatives/programs, and data sources to reduce duplicative reporting.
- Highlights department's equity programs and align with relevant data sets.
- Reports outcomes and successes to model future programs and best practices



PERFORMANCE MEASURES

DALLAS 365

Through Dallas 365, we inform City Council, residents, businesses, and visitors about our progress on specific City programs and services. Dallas 365 is not just a public finance best practice—it provides transparency and accountability.

We selected 35 performance measures to help gauge the pulse of the city. While City departments track large amounts of data, we believe the measures we chose for Dallas 365 are most relevant to the public based on the results of our community survey, new initiatives being funded, and feedback from various stakeholders during the last year. We report progress on these measures monthly.

To view the latest Dallas 365 report, go to dallas365.dallascityhall.com.

Economic Development

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|-----------------------------|---|-------------------|-------------------|
| Development Services | Average number of business days to complete commercial permit application prescreen | 5 | 5 |
| Development Services | Percentage of next business day inspections performed on time | 98.0% | 98.0% |
| MGT - Small Business Center | Percentage spent with local businesses | 40.0% | 40.0% |
| MGT - Small Business Center | *Percentage of dollars spent with local M/WBE businesses | 70.0% | 70.0% |

Environment and Sustainability

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|--|---|-------------------|-------------------|
| MGT - Office of Environmental Quality & Sustainability | Percentage of CECAP actions underway annually (New) | 75.3% | 75.3% |
| Sanitation Services | Percentage of on-time bulk & brush collections | 95.0% | 95.5% |
| Sanitation Services | Residential recycling diversion rate | 20.0% | 20.5% |

Government Performance and Financial Management

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|-----------------------------------|---|-------------------|-------------------|
| City Controller's Office | Percentage of invoices paid within 30 days | 92.0% | 94.0% |
| Equipment & Fleet Management | Percentage of vehicles receiving preventive maintenance on schedule (Compliance II) | 90.0% | 90.0% |
| MGT - 311 Customer Service Center | Percentage of 311 calls answered within 90 seconds | 60.0% | 65.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Government Performance and Financial Management

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|----------------------|---|-------------------|-------------------|
| Procurement Services | Percentage of informal solicitation requests (<\$50k) processed within 15 business days (New) | 80.0% | 80.0% |

Housing and Homelessness Solutions

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|---------------------------------------|---|-------------------|-------------------|
| Housing & Neighborhood Revitalization | Percentage of development funding leveraged by private sources | 60.0% | 60.0% |
| MGT - Office of Homeless Solutions | Percentage of unduplicated persons placed in permanent housing who remain housed after six months | 85.0% | 85.0% |
| MGT - Office of Homeless Solutions | Percentage of beds utilized under the Pay-to-Stay program | 80.0% | 80.0% |

Public Safety

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|--|--|-------------------|-------------------|
| Dallas Fire-Rescue | Percentage of EMS responses within nine minutes or less (NFPA Standard 1710) | 90.0% | 90.0% |
| Dallas Fire-Rescue | Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710) | 90.0% | 90.0% |
| Dallas Police Department | Crimes against persons (per 100,000 residents) | 2,000 | 2,000 |
| Dallas Police Department | Percentage of responses to Priority 1 calls within eight minutes or less | 60.0% | 60.0% |
| Dallas Police Department | Percentage of 911 calls answered within 10 seconds | 90.0% | 90.0% |
| MGT - Office of Community Police Oversight | Complaint resolution rate (DPD and OCPO) | 70.0% | 70.0% |
| MGT - Office of Integrated Public Safety Solutions | Percentage of crisis intervention calls handled by the RIGHT Care team | 60.0% | 80.0% |

Quality of Life, Arts, and Culture

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|------------------------|---|-------------------|-------------------|
| Code Compliance | Percentage of litter and high weed service requests closed within SLA | 65.0% | 65.0% |
| Dallas Animal Services | Percentage increase in dogs and cats fostered | 5.0% | 2.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Quality of Life, Arts, and Culture

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|--------------------------|--|-------------------|-------------------|
| Library | Percentage of technology devices checked out monthly (Hotspots and Chromebooks) | 75.0% | 75.0% |
| Library | Satisfaction rate with library programs | 93.0% | 93.0% |
| Office of Arts & Culture | *Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations | 32.0% | 35.0% |
| Park & Recreation | Average number of recreation programming hours per week (youth, seniors, and athletic leagues) | 1,615 | 1,700 |
| Park & Recreation | Participation rate at late-night Teen Recreation (TRec) sites | 80.0% | 80.0% |

Transportation and Infrastructure

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|--------------------------------|--|-------------------|-------------------|
| Bond & Construction Management | Percentage of bond appropriations awarded (ITD) | 97.0% | 100.0% |
| Public Works | Planned lane miles improved (787 of 11,770 miles) | 100.0% | 100.0% |
| Public Works | Percentage of potholes repaired within three days | 98.0% | 98.0% |
| Transportation | Percentage of signal malfunction responses within 120 minutes | 91.0% | 91.0% |
| Transportation | Percentage of faded long line pavement marking miles improved (611 of 1,223 miles) | 50.0% | 50.0% |

Workforce, Education, and Equity

| Department | Measure | FY 2022-23 Target | FY 2023-24 Target |
|---|--|-------------------|-------------------|
| MGT - Communications, Outreach, & Marketing | *Percentage increase of original multicultural and multilingual content (on public, educational, and government) | 25.0% | 25.0% |
| MGT - Small Business Center | *Percentage increase of workforce development grant participants in underserved populations (New) | 60.0% | 60.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

DEPARTMENT PERFORMANCE MEASURES

Performance measures gauge R.E.A.L. progress towards the City's goals and demonstrate stewardship of funds. Dallas uses a strategic, outcome-oriented performance planning process to promote accountability and a culture of continuous improvement.

During the performance planning process, departments select performance measures and targets that support the City's strategic direction, align with departmental goals, and demonstrate the efficiency or effectiveness of their work. Targets are chosen based on historical data, resources, department priorities, and benchmarks. Performance monitoring activities, such as forecasting, are essential to achieving goals. Forecasts are based on the most current data and anticipated trends. Performance data allows us to monitor changes over time, manage organizational priorities, allocate resources, and improve our decision making processes.

Visit financialtransparency.dallascityhall.com/ to view the latest reports.

Aviation

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Overall customer satisfaction index (scale 1-5) | 5.00 | 4.41 | 5.00 | 5.00 |
| Sales per enplaned passenger (SPEP) | \$10.00 | \$11.73 | \$10.00 | \$10.00 |
| *Percentage increase of Black, Asian, Hispanic, or Native American collegiate interns (New) | NA | NA | 20.0% | 20.0% |
| Percentage increase in private and public sector investment at Dallas Executive Airport | 10.0% | 10.0% | 10.0% | 10.0% |
| Percentage of customer complaints resolved within 15 days | 100.0% | 100.0% | 100.0% | 100.0% |

Bond & Construction Management

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of appropriated projects completed | 80.0% | 80.0% | 82.0% | 95.0% |
| Percentage of projects awarded for design and construction | 90.0% | 96.1% | 97.0% | 100.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Bond & Construction Management

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of bond appropriations awarded (ITD) | 90.0% | 90.0% | 97.0% | 100.0% |
| *Percentage of 2017 bond appropriations awarded within Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs) (New) | NA | NA | 97.0% | 100.0% |

Budget & Management Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of residents reporting grant-related presentations as helpful and informative | 90.0% | 96.0% | 90.0% | 90.0% |
| Dollar savings realized through process improvement initiatives | \$1.00 M | \$915,484.98 | \$1.00 M | \$1.00 M |
| *Percentage of departments with equity-focused performance measures (New) | NA | NA | 83.0% | 85.0% |
| Percentage increase of financial transparency website visitors (New) | NA | NA | 10.0% | 10.0% |

Building Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Number of custodial service requests received | 1,200 | 879 | 1,200 | 1,200 |
| Number of quality inspections at contracted custodial facilities each month | 500 | 598 | 400 | 400 |
| Number of HVAC system sustainability upgrades from R-22 to new environmentally friendly refrigerant | 67 | 42 | 40 | 40 |
| *Number of HVAC indoor air quality upgrades completed in equity priority areas (New) | NA | NA | 17 | 18 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

City Attorney's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of citations handled by municipal prosecution | 160,000 | 54,348 | 160,000 | 160,000 |
| *Percentage of low to moderate income persons served in community courts program (New) | NA | NA | 60.0% | 60.0% |
| Number of cases resolved by community prosecution | 350 | 316 | 450 | 450 |
| Number of citations handled by community courts | 25,000 | 8,842 | 25,000 | 25,000 |
| Number of open records requests reviewed | 1,000 | 961 | 1,000 | 1,000 |
| Number of ordinances, resolutions, and legal opinions drafted | 1,500 | 613 | 1,500 | 1,500 |
| Number of civil forfeitures resolved | 100 | 23 | 50 | 50 |
| Number of contracts/agreements/AAs prepared | 1,500 | 1,894 | 1,750 | 1,750 |
| Amount collected by litigation | \$2.55 M | \$3.26 M | \$2.55 M | \$2.55 M |
| Number of claims and lawsuits handled | 230 | 78 | 180 | 200 |
| Number of inspector general complaints received (New) | NA | NA | 200 | 200 |
| Number of third-party subpoenas received (New) | NA | NA | 200 | 200 |

City Auditor's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of audit report recommendations agreed to by management | 90.0% | 80.0% | 90.0% | 90.0% |
| Percentage of department hours spent on direct project services | 82.0% | 80.0% | 82.0% | 82.0% |
| Number of Audit/Attestation reports | 19 | 21 | 19 | 19 |
| *Number of completed equity-focused audit projects (New) | NA | NA | 1 | 1 |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

City Controller's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of invoices paid within 30 days | 90.0% | 87.9% | 92.0% | 94.0% |
| Percentage of electronic vendor payments (excluding refunds) (New) | NA | NA | 0.8% | 0.9% |
| *Percentage of M/WBE vendor invoices paid within 30 days (New) | NA | NA | 90.0% | 90.0% |
| Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan | 50.0% | 53.2% | 52.0% | 55.0% |
| Payroll error rate | 1.0% | 0.3% | 0.5% | 0.5% |

City Manager's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Overall Quality of Life Satisfaction Rating (Survey) (New) | NA | NA | 70.0% | 70.0% |
| Percentage of 2023 Strategic Priority Goals completed (New) | NA | NA | 100.0% | 100.0% |
| Percentage of City Council Agendas posted on-time and without correction (New) | NA | NA | 95.0% | 95.0% |

City Secretary's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of background checks initiated within three business days | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of City Council voting agendas processed within 10 working days | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of public meeting notices processed and posted within one hour | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of campaign finance reports locked down within one business day | 100.0% | 100.0% | 100.0% | 100.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

City Secretary's Office

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of service requests completed within 10 business days | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of Open Records Requests responded within 10 business days | 100.0% | 100.0% | 100.0% | 100.0% |

Civil Service

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of hiring managers reporting a satisfaction rating (Satisfied) to post-hire questionnaire | 85.0% | 80.9% | 85.0% | 85.0% |
| *Number of Number of Hispanic, Black, Asian American, and Native American recruitment and outreach efforts (New) | NA | NA | 15 | 15 |
| Percentage of certified registers to hiring authority within five business days – civilian positions | 93.0% | 98.2% | 93.0% | 93.0% |
| Percentage of certified registers to hiring authority within five business days – uniform positions (New) | NA | NA | 95.0% | 93.0% |
| Percentage of Civil Service trial board appeal hearings heard within 90 business days | 100.0% | 100.0% | 100.0% | 100.0% |

Code Compliance

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of food establishments inspected timely | 95.0% | 82.7% | 95.0% | 95.0% |
| Percentage of mosquito control activities completed within 48 hours | 95.0% | 97.0% | 95.0% | 95.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Code Compliance

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of food establishment inspections conducted per FTE | 575 | 644 | 575 | 575 |
| Average number of days to demolish a substandard structure after receiving a court order | 60 | 35 | 60 | 60 |
| Percentage of 311 service requests completed within estimated response time | 96.0% | 97.6% | 96.0% | 96.0% |
| Percentage of violations in compliance within 180 days by the Intensive Case Resolution Team | 85.0% | 84.8% | 85.0% | 85.0% |
| Percentage of litter and high weed service requests closed within SLA | 65.0% | 84.4% | 65.0% | 65.0% |
| Percentage of graffiti violations abated within 10 days | 90.0% | 96.9% | 90.0% | 90.0% |
| Percentage of illegal dumping sites abated within 10 days | 90.0% | 98.8% | 90.0% | 90.0% |
| Percentage of open and vacant structures abated within 48 hours | 90.0% | 99.2% | 90.0% | 90.0% |

Convention & Event Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good" | 90.0% | 90.4% | 90.0% | 90.0% |
| Percentage of pro-forma based revenue increase (OVG360; formally Spectra) | 40.0% | 40.3% | 56.0% | 36.0% |
| Number of planned safety repairs completed | 16 | 103 | 36 | 36 |
| Percentage of Kay Bailey Hutchison Convention Center Dallas OVG360 minority-owned business spend (New) | NA | NA | 47.0% | 48.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Convention & Event Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good" | 80.0% | 87.5% | 80.0% | 80.0% |

Court & Detention Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of parking adjudication hearings conducted off-site | 60.0% | 76.8% | 60.0% | 60.0% |
| Average prisoner processing Time | 9.0 min | 9.0 min | 9.0 min | 9.0 min |
| Number of prisoners processed at City Detention Center | 12,216 | 6,408 | 12,216 | 12,216 |
| Number of prisoners transferred by outside agency | 1,404 | 549 | 1,404 | 1,404 |
| Number of warrants cleared by City Marshals | 14,000 | 1,249 | 14,000 | 14,000 |
| Average wait time | 3.0 min | 2.6 min | 3.0 min | 3.0 min |
| Percentage of dockets finalized within 14 days | 100.0% | 100.0% | 100.0% | 100.0% |
| Pounds of improperly dumped debris/waste abated | 160,000 | 216,363 | 160,000 | 160,000 |
| Number of illegally dumped tires (New) | NA | NA | 2,000 | 2,000 |
| Average response time to security incidents | 3.0 min | 2.1 min | 3.0 min | 3.0 min |
| Percentage of Hispanic and Native American court program referred participants (New) | NA | NA | 20.0% | 20.0% |

Dallas Animal Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Combined field and shelter dog return to owner success rate | 40.0% | 24.0% | 40.0% | 40.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Dallas Animal Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage decrease in year-over-year loose and loose-owned dog bite rate | 0% | (32.0)% | 0% | 2.0% |
| Percentage decrease in non-live outcomes for dogs and cats (New) | NA | NA | 5.0% | 2.0% |
| Percentage increase in dogs and cats fostered | 5.0% | 23.3% | 5.0% | 2.0% |
| *Number of fully-free annual vaccine clinics in Southern Dallas (New) | NA | NA | 1 | 2 |

Dallas Fire-Rescue

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of EMS responses within nine minutes or less (NFPA Standard 1710) | 90.0% | 85.7% | 90.0% | 90.0% |
| Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710) | 90.0% | 87.3% | 90.0% | 90.0% |
| *Percentage of apparatus pumps tested and passed annually (NFPA Standard 1911) | 100.0% | 100.0% | 100.0% | 100.0% |
| Number of high-risk multi-family dwellings inspected (per MIT study) | 120 | 120 | 120 | 120 |
| *Number of smoke detectors installed in vulnerable populations (New) | NA | NA | 4,300 | 4,300 |

Dallas Police Department

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of officers trained in alternative solutions, de-escalation, and less-lethal tactics | 100.0% | 100.0% | 100.0% | 100.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Dallas Police Department

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of community events attended | 2,700 | 4,729 | 1,707 | 1,732 |
| Homicide clearance rate | 60.0% | 50.1% | 60.0% | 60.0% |
| Crimes against persons (per 100,000 residents) | 2,000 | 2,254 | 2,000 | 2,000 |
| Percentage of responses to Priority 1 calls within eight minutes or less | 60.0% | 47.9% | 60.0% | 60.0% |
| Percentage of 911 calls answered within 10 seconds | 90.0% | 96.4% | 90.0% | 90.0% |
| *Communities of Color Proportional Representation Ratio to Sworn DPD Employees (New) | NA | NA | (14.5)% | (14.2)% |

Dallas Water Utilities

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Value of capital projects awarded | \$323.55 M | \$508.77 M | \$342.75 M | \$345.01 M |
| Main breaks per 100 miles of main | 25 | 18 | 25 | 25 |
| *Percentage decrease of unserved areas for water and wastewater services (New) | NA | NA | 33.0% | 66.0% |
| Number of miles of small diameter pipelines replaced annually | 72 | 63 | 73 | 73 |
| Average response time to emergency sanitary sewer calls | 60.0 min | 57.3 min | 60.0 min | 60.0 min |
| Number of sanitary sewer overflows per 100 miles of main (cumulative rate number) | 6.20 | 5.56 | 6.20 | 6.20 |
| Compliance with state and federal standards and regulations for drinking water | 100.0% | 100.0% | 100.0% | 100.0% |
| Meter reading accuracy rate | 99.0% | 99.5% | 99.0% | 99.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Dallas Water Utilities - SDM

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|-----------------------------------|-------------------|---------------------|-------------------|-------------------|
| Percentage of pump station uptime | 92.0% | 99.9% | 92.0% | 92.0% |

Data Analytics & Business Intelligence

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of students who successfully complete the Data Academy course | 75.0% | 79.7% | 75.0% | 75.0% |
| Percentage increase in active data software licenses (New) | NA | NA | 3.0% | 3.0% |
| Percentage increase in DBI data products views (New) | NA | NA | 3.0% | 3.0% |
| *Percentage of Spanish-translated public facing products (New) | NA | NA | 95.0% | 95.0% |
| *Percentage of major projects with an equity element (New) | NA | NA | 95.0% | 95.0% |

Development Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Average number of business days to complete first review of residential permit application | 15 | 18 | 15 | 7 |
| Average number of business days to complete first review of commercial permit application | 21 | 16 | 15 | 15 |
| Average number of business days to complete commercial permit application prescreen | 5 | 5 | 5 | 5 |
| Percentage of next business day inspections performed on time | 98.0% | 98.0% | 98.0% | 98.0% |
| Average number of business days to complete resubmitted residential permit applications (New) | NA | NA | 7 | 7 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Development Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Average number of business days to complete resubmitted commercial permit applications (New) | NA | NA | 7 | 7 |
| *Average number of business days to complete first review of residential permit applications in 75210, 75216, 75215 (New) | NA | NA | 15 | 7 |

Equipment & Fleet Management

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of fleet that is replacement eligible | 41.0% | 39.1% | 31.5% | 31.5% |
| Percentage of vehicles receiving preventive maintenance on schedule (Compliance II) | 85.0% | 92.4% | 90.0% | 90.0% |
| Percentage of fleet that uses alternative fuels or hybrid fueling technologies | 38.0% | 42.6% | 40.0% | 40.0% |
| Maximum deviation rate of vehicles and equipment receiving on-time preventative maintenance by service area (Compliance I) (New) | NA | NA | 15.0% | 15.0% |

Housing & Neighborhood Revitalization

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Average number of days to close DHAP loans | 45 | 35 | 45 | 45 |
| *Percentage of unrestricted market-rate housing developed in majority black and Hispanic neighborhoods (New) | NA | NA | 15.0% | 19.0% |
| Percentage of development funding leveraged by private sources | 60.0% | 60.0% | 60.0% | 60.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Housing & Neighborhood Revitalization

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Average number of days to review HIPP applications and prepare contract | 120 | 180 | 180 | 180 |

Human Resources

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of Individual Development Plans completed through the SERVE executive leadership program | 75.0% | NA | 75.0% | 75.0% |
| Percentage of civilian investigations completed within 25 days | 90.0% | 57.0% | 90.0% | 90.0% |
| Number of days from offer to start date for labor positions | 25 | 27 | 25 | 25 |
| Number of days from offer to start date for executive position | 45 | 32 | 45 | 45 |
| Percentage of Black, Asian, Hispanic, and Native American employees responding positively to "sense of community" survey questions | NA | NA | 1.0% | 2.0% |
| Percentage increase in wellness program participation from prior year | 5.0% | 5.0% | 5.0% | 5.0% |
| Percentage increase in annual physical completion from prior year | 5.0% | 5.0% | 5.0% | 5.0% |

Information & Technology Services - 911

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| *Number of events targeting minority students through IT initiatives, PTECH and Innovation Lab (New) | NA | NA | 5 | 7 |
| Percentage of 911 system availability (Vesta) | 100.0% | 100.0% | 100.0% | 100.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Information & Technology Services - 911

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of availability of public safety radio network (excluding planned City-approved outages) | 99.9% | 99.6% | 99.9% | 99.9% |
| Percentage of priority 1 repair requests resolved within 24 hours (radio devices) | 99.8% | 99.8% | 99.8% | 99.8% |
| Percentage of service desk issues resolved within SLA | 95.0% | 95.2% | 95.0% | 95.0% |
| Percentage of telephone and data network availability (excluding planned City-approved outages) | 99.5% | 99.8% | 99.5% | 99.5% |

Judiciary

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of alias warrants per cases filed | 33.0% | 48.5% | 33.0% | 33.0% |
| Percentage of capias warrants per cases filed | 18.0% | 9.8% | 18.0% | 18.0% |
| Percentage of case dispositions per new cases filed (case clearance rate) | 95.0% | 383.7% | 95.0% | 95.0% |
| Percentage of cases disposed of within 60 days of citation | 90.0% | 32.1% | 90.0% | 90.0% |
| Number of cases docketed | 175,000 | 147,795 | 175,000 | 175,000 |
| Number of jury trials held | 80 | 63 | 80 | 80 |

Library

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Number of library materials used | 6.72 M | 8.31 M | 8.40 M | 8.82 M |
| Percentage of technology devices checked out monthly (Hotspots and Chromebooks) | 75.0% | 76.1% | 75.0% | 75.0% |
| Satisfaction rate with library programs | 93.0% | 98.9% | 93.0% | 93.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Library

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of users who reported learning a new skill through adult learning or career development programs | 90.0% | 94.2% | 90.0% | 90.0% |
| *Number of S.M.A.R.T Summer Reading Challenge enrollments in 75216, 75241, 75210, and 75211 (New) | NA | NA | 850 | 1,102 |

Mayor & City Council

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage increase in public participation at council district budget townhall meetings | 10.0% | 5.0% | 10.0% | 10.0% |
| Number of professional development hours for MCC staff | 20 | 20 | 20 | 20 |
| Number of City initiative communications distributed | 1,200 | 20,000 | 12,000 | 12,000 |
| *Average number of equity and inclusion professional development hours per MCC employee | 8 | 8 | 8 | 8 |
| Number of public engagements with 2 or more Council Members (New) | NA | NA | 10 | 10 |

MGT - 311 Customer Service Center

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of customers satisfied with call experience | 87.0% | 84.5% | 87.0% | 87.0% |
| Percentage of 311 calls answered within 90 seconds | 75.0% | 65.3% | 60.0% | 65.0% |
| *Percentage increase of City Hall On-the-Go visits/events in majority Black and Hispanic neighborhoods (New) | NA | NA | 20.0% | 20.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - 311 Customer Service Center

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of water customer service calls answered in 90 seconds (New) | NA | NA | 45.0% | 45.0% |
| Percentage of 311 calls abandoned (New) | NA | NA | 10.0% | 10.0% |

MGT - Communications, Outreach, & Marketing

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage increase engagement with City of Dallas social media content | 25.0% | (58.1)% | 20.0% | 20.0% |
| Percentage increase of subscribers to City of Dallas social media channels | 15.0% | 22.1% | 15.0% | 15.0% |
| Value of positive earned media mentions | \$105.00 M | \$59.03 M | \$100.00 M | \$100.00 M |
| *Percentage increase of original multicultural and multilingual content (on public, educational, and government) | 25.0% | 45.0% | 25.0% | 25.0% |
| *Percentage increase of Spanish text notification subscribers (New) | NA | NA | 15.0% | 15.0% |

MGT - Emergency Management Operations

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage increase in number of virtual and in-person preparedness education events and presentations | 10.0% | 16.7% | 10.0% | 10.0% |
| Department of Homeland Security Financial Management Compliance Rate (Grant Reporting) | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of OEM emergency managers trained in Emergency Operation Center response procedures | 100.0% | 100.0% | 100.0% | 100.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Emergency Management Operations

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of participants rating training as excellent or good | 70.0% | 100.0% | 85.0% | 85.0% |
| *Number of partnerships with multi-dwelling landlords in 75243 and 75231 zip codes (New) | NA | NA | 13 | 26 |

MGT - Office of Community Care

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Number of unduplicated individuals accessing financial coaching | 1,000 | 23 | 1,000 | 1,000 |
| Percentage increase in Senior Transportation Program trips | 10.0% | 11.8% | 10.0% | 10.0% |
| Percentage of users who rate Senior Transportation as good or excellent | 85.0% | 71.0% | 85.0% | 85.0% |
| Percentage of long-term Housing Opportunities for Persons With AIDS (HOPWA) clients adhering to service plan | 87.0% | 96.8% | 87.0% | 87.0% |
| Number of clients receiving ESG-Homelessness Prevention and HOPWA Short-term Rental Mortgage Utility (STRMU) assistance | 435 | 133 | 435 | 435 |
| Number of monthly clients accessing meals initiative through community centers | 360 | 26,011 | 360 | 360 |
| Percentage of over the counter Vital Stats applications processed within 15 minutes | 86.0% | 97.0% | 86.0% | 86.0% |
| Number of WIC clients receiving nutrition services | 62,000 | 64,784 | 62,000 | 62,000 |
| Number of children in child care program | 300 | 244 | 300 | 300 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Office of Community Police Oversight

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of public events | 20 | 40 | 20 | 25 |
| Complaint resolution rate (DPD and OCPO) | 70.0% | 79.2% | 70.0% | 70.0% |
| Percentage of Community Police Oversight Board independent investigations completed | 85.0% | 76.8% | 85.0% | 85.0% |
| *Number of community, outreach, & engagement events in majority Black and Hispanic neighborhoods (New) | NA | NA | 6 | 12 |

MGT - Office of Environmental Quality & Sustainability

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of departments demonstrating continual improvement on environmental objectives | 90.0% | 100.0% | 90.0% | 90.0% |
| Percentage of service requests responded to within SLA | 98.0% | 99.4% | 98.0% | 98.0% |
| Number of construction tailgate consultation events | 216 | 216 | 216 | 216 |
| Number of gallons saved through incentive-based water conservation programs | \$30.00 M | \$76.02 M | \$76.00 M | \$76.00 M |
| Number of single family residential households evaluated for recycling participation and compliance | 1,500 | 3,259 | 1,750 | 1,750 |
| Percentage of annual Comprehensive Environmental and Climate Action Plan (CECAP) milestones completed | 92.0% | 92.0% | 92.0% | 92.0% |
| *Percentage increase of engagements in equity priority areas (New) | NA | NA | 5.0% | 5.0% |
| Percentage of CECAP actions underway annually (New) | NA | NA | 75.3% | 75.3% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Office of Equity & Inclusion

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of planned high priority barriers removed annually | 30.0% | 64.7% | 30.0% | 30.0% |
| Percentage of citizenship clinic attendees that apply for naturalization | 50.0% | 75.0% | 50.0% | 50.0% |
| Percentage of non-litigated cases closed within 120 days (Fair Housing Division) | 70.0% | 53.8% | 50.0% | 50.0% |
| Number of WCIA community engagement event participants/viewers | 225 | 37,341 | 14,400 | 14,400 |
| Average Fair Housing programming attendance (New) | NA | NA | 11 | 11 |
| Percentage increase in fair housing programming participants (New) | NA | NA | 5.0% | 10.0% |
| Percentage increase of immigrant and refugee-related WCIA community engagements (New) | NA | NA | 40.0% | 40.0% |
| Percentage increase of multilingual engagements and messaging (New) | NA | NA | 20.0% | 20.0% |
| *Percentage increase of equity policy reviews (New) | NA | NA | 10.0% | 10.0% |

MGT - Office of Government Affairs

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of legislative priorities achieved (federal and state) | 50.0% | 50.0% | 50.0% | 50.0% |
| Competitive grant dollars received per general fund dollar spent on fund development salaries | \$50.00 | \$50.00 | \$50.00 | \$50.00 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Office of Government Affairs

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| *Number of community engagement activities to gather feedback on the City's federal and state legislative priorities in ZIP codes 75216, 75241, 75210, and 75211 (New) | NA | NA | 4 | 4 |
| Number of grant referrals sent to other departments (New) | NA | NA | 120 | 120 |

MGT - Office of Historic Preservation

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of routine maintenance certificates of appropriateness completed within seven days | 95.0% | 90.0% | 90.0% | 95.0% |
| Number of historical preservation outreach events (education and awareness presentations/publications) | 6 | 2 | 2 | 4 |
| Number of training sessions provided to landmark commissioners | 2 | 2 | 1 | 2 |
| *Number of historic preservation outreach events in underserved communities of color (education, and awareness presentations/publications) (New) | NA | NA | 3 | 3 |

MGT - Office of Homeless Solutions

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of service requests resolved within 21 days | 80.0% | 86.2% | 85.0% | 85.0% |
| Percentage of unduplicated persons placed in permanent housing who remain housed after six months | 85.0% | 92.7% | 85.0% | 85.0% |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Office of Homeless Solutions

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of persons exited to positive destinations through the Landlord Subsidized Leasing Program | 80.0% | 56.2% | 80.0% | 80.0% |
| Percentage of persons connected to services through street outreach | 85.0% | 95.1% | 90.0% | 90.0% |
| Percentage of beds utilized under the Pay-to-Stay program | 80.0% | 80.8% | 80.0% | 80.0% |

MGT - Office of Integrated Public Safety Solutions

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of crisis intervention calls handled by the RIGHT Care team | 80.0% | 80.0% | 60.0% | 80.0% |
| Percentage decrease in crime after dark (lighting enhanced areas only) (New) | NA | NA | 5.0% | 5.0% |
| Percent increase of social service referrals and individuals responded to by Crisis Intervention within 72 hours (New) | NA | NA | 60.0% | 80.0% |
| *Percentage decrease of DPD calls and crime incidents in high risk terrain modeling-defined areas (New) | NA | NA | 5.0% | 5.0% |
| Percentage increase of individuals assisted by Crisis Intervention (New) | NA | NA | 10.0% | 10.0% |

MGT - Small Business Center

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| *Percentage of M/WBE participation commitments monthly | 25.0% | 24.4% | 25.0% | 25.0% |
| Percentage spent with local businesses | 40.0% | 41.4% | 40.0% | 40.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

MGT - Small Business Center

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| *Percentage of dollars spent with local M/WBE businesses | 65.0% | 86.6% | 70.0% | 70.0% |
| Number of fresh start clients hired (New) | NA | NA | 100 | 200 |
| Fresh Start client 12 month retention rate (New) | NA | NA | 50.0% | 50.0% |
| *Percentage increase of workforce development grant participants in underserved populations (New) | NA | NA | 60.0% | 60.0% |

Office of Arts & Culture

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of attendees at City-owned cultural facilities | 900,000 | 2.30 M | 2.40 M | 2.60 M |
| Attendance at Office of Arts and Culture-supported events | 2.50 M | 4.81 M | 5.00 M | 5.25 M |
| Dollars leveraged by partner organizations | \$180.00 M | \$178.83 M | \$190.00 M | \$200.00 M |
| *Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations | 30.0% | 30.0% | 32.0% | 35.0% |
| Number of Public Art community events engaging Dallas residents in the creation and care of their Public Art collection | 35 | 35 | 37 | 40 |
| Average time spent listening (TSL hours, as measured by Nielsen) | 3.0 hours | 1.5 hours | 2.5 hours | 2.5 hours |
| Total audience (as measured by Nielsen PPM) | 250,000 | 243,717 | 275,000 | 300,000 |
| Share of local radio market (as measured by Nielsen or comparable market sources) (New) | NA | NA | 1.70 | 1.90 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Office of Economic Development

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Dollars in capital investment fostered through written commitment | \$250.00 M | \$1.43 B | \$250.00 M | \$250.00 M |
| Number of jobs created or retained through written commitment | 2,500 | 6,550 | 2,500 | 2,500 |
| Average number of business outreach activities per assigned position (Business Development and Area Development divisions) (New) | NA | NA | 384 | 384 |
| *Number of minimum wage required jobs indexed to the MIT Living Wage Calculator (of total commitment for jobs to be created/retained) (New) | NA | NA | 1,500 | 1,500 |

Office of Risk Management

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Average cost per workers' compensation claim | \$6,600.00 | \$5,593.94 | \$6,600.00 | \$6,600.00 |
| Claimant contact within 24 hours of new claim notice rate | 98.0% | 99.6% | 98.0% | 98.0% |
| Commercial Driver's License (CDL) workforce drug test rate | 50.0% | 40.6% | 50.0% | 50.0% |
| Subrogation monies recovered | \$500,000.00 | \$448,555.84 | \$456,898.00 | \$456,898.00 |
| Percentage of monies recovered from subrogation claims | 30.0% | 4.3% | 27.5% | 27.5% |
| Percentage decrease in preventable city vehicle and equipment incidents | 3.3% | 2.3% | 0.5% | 0.5% |
| Number of safety training courses offered outside of regular hours (multi-shift schedule) (New) | NA | NA | 95 | 95 |
| *Number of employee training courses offered in Spanish (New) | NA | NA | 18 | 18 |

Equity-focused measure that aligns to the City's Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Park & Recreation

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo, and Audubon Center | 3.91 M | 2.19 M | 4.05 M | 4.19 M |
| Percentage of residents within half mile of a park | 73.0% | 73.0% | 73.0% | 73.0% |
| Operating expenditures per acre of land managed or maintained | \$1,631.00 | \$1,651.00 | \$1,651.00 | \$1,651.00 |
| Percentage of planned park visits completed by Park Rangers (1,900 of 2,000 visits per month) | 95.0% | 120.3% | 95.0% | 95.0% |
| Average number of recreation programming hours per week (youth, seniors, and athletic leagues) | 1,604 | 1,954 | 1,615 | 1,700 |
| Dollar value of volunteer hours for park system | \$4.02 M | \$3.17 M | \$4.02 M | \$4.02 M |
| Participation rate at late-night Teen Recreation (TRec) sites | 80.0% | 72.9% | 80.0% | 80.0% |
| Percentage increase in youth athletic activities registration (New) | NA | NA | 10.0% | 10.0% |
| *Percentage increase in free active/fitness program in target areas (New) | NA | NA | 5.0% | 5.0% |

Planning & Urban Design

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| *Percentage of engagement/public meetings in majority Black and Hispanic neighborhoods (New) | NA | NA | 50.0% | 50.0% |
| Percentage of Comprehensive Plan project milestones completed | 60.0% | 54.0% | 100.0% | NA |
| Percentage of zoning change requests increasing housing density (New) | NA | NA | 80.0% | 80.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Planning & Urban Design

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of zoning change requests with CPC and Council decision following staff recommendation (New) | NA | NA | 90.0% | 90.0% |
| Percentage decrease of zoning change requests (New) | NA | NA | 15.0% | 15.0% |
| Percentage of zoning requests following the CPC schedule (New) | NA | NA | 90.0% | 90.0% |
| Percentage decrease of average process time (New) | NA | NA | 10.0% | 10.0% |

Procurement Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Dallas Contracting Officer Representative Program Completion Rate | 75.0% | 82.7% | 50.0% | 75.0% |
| Percentage of extensions completed within 15 business days (New) | NA | NA | 80.0% | 80.0% |
| *Percentage of procurement training in Black and Hispanic neighborhoods (New) | NA | NA | 50.0% | 75.0% |
| Percentage of informal solicitation requests (<\$50k) processed within 15 business days (New) | NA | NA | 80.0% | 80.0% |
| Percentage of acquisition plans in compliance with City Contracting Standards and Procedures (AD 4-5) (New) | NA | NA | 75.0% | 75.0% |
| Percentage of reprographic completed within three business days | 98.0% | 97.6% | 95.0% | 95.0% |
| Percentage of mail delivered to post office same day received (New) | NA | NA | 90.0% | 90.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Public Works

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| *Planned lane miles improved in areas of inequity (157.4 of 787) | 100.0% | 4.0% | 100.0% | 100.0% |
| Planned lane miles improved (787 of 11,770 miles) | 100.0% | 100.0% | 100.0% | 100.0% |
| Percentage of planned lane miles completed through In House Onyx Preservation (80 miles) (New) | NA | NA | 100.0% | 100.0% |
| Percentage of abandonment/license applications routed within five days | 95.0% | 80.0% | 95.0% | 95.0% |
| Sidewalk Master Plan completed projects | 100.0% | 84.8% | 100.0% | 100.0% |
| Sidewalk Master Plan Project Dollars Spent (New) | NA | NA | \$6.30 M | \$6.30 M |
| Percentage of asphalt service requests completed within SLA | 92.0% | 77.3% | 92.0% | 92.0% |
| Percentage of concrete service requests completed within SLA | 92.0% | 77.5% | 92.0% | 92.0% |
| Percentage of potholes repaired within three days | 98.0% | 99.1% | 98.0% | 98.0% |

Sanitation Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|---|-------------------|---------------------|-------------------|-------------------|
| Percentage of on-time bulk & brush collections | 99.9% | 99.9% | 95.0% | 95.5% |
| *Percentage of targeted outreach efforts in areas with highest bulk & brush pickup violations (New) | NA | NA | 50.0% | 50.0% |
| Tons of CO2 captured by McCommas Bluff Landfill Gas System (New) | NA | NA | 112,000 | 115,000 |
| Tons of CH4 (methane) captured by McCommas Bluff Landfill Gas System (New) | NA | NA | 45,000 | 47,000 |
| Residential recycling tons collected | 55,000 | 54,421 | 55,000 | 58,000 |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA

PERFORMANCE MEASURES

Sanitation Services

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Residential recycling diversion rate | 19.0% | 18.7% | 20.0% | 20.5% |
| Percentage of garbage and recycling routes completed on time (New) | NA | NA | 95.0% | 95.0% |

Transportation

| Measure | FY 2021-22 Target | FY 2021-22 Forecast | FY 2022-23 Target | FY 2023-24 Target |
|--|-------------------|---------------------|-------------------|-------------------|
| Percentage of signal malfunction responses within 120 minutes | 91.0% | 92.5% | 91.0% | 91.0% |
| Percentage of traffic signal preventative maintenance performed on-time (New) | NA | NA | 90.0% | 90.0% |
| *Number of completed street lighting projects in equity score areas (New) | NA | NA | 60 | 80 |
| Percentage of faded long line pavement marking miles improved (611 of 1,223 miles) | 50.0% | 50.0% | 50.0% | 50.0% |

Equity-focused measure that aligns to the City’s Racial Equity Plan (REP) are indicated by an asterisk *
 Measures new for FY 2022-23 are indicated as (New)
 New measures may not have data available and are indicated as NA



SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Economic Development | | | | |
| Building Services | | | | |
| Bullington Truck Terminal and Thanksgiving Square | 674,675 | 674,675 | 674,675 | 674,675 |
| Building Services Total | 674,675 | 674,675 | 674,675 | 674,675 |
| Convention & Event Services | | | | |
| Convention Center Debt Service Payment | 19,335,250 | 19,333,500 | 0 | 0 |
| Dallas Convention Center | 91,726,210 | 102,353,249 | 0 | 0 |
| Office of Special Events | 1,084,125 | 1,160,158 | 0 | 0 |
| Union Station | 1,085,807 | 1,085,807 | 0 | 0 |
| Convention & Event Services Total | 113,231,392 | 123,932,714 | 0 | 0 |
| Dallas Fire-Rescue | | | | |
| Fire Inspection for New Construction | 0 | 0 | 0 | 0 |
| Dallas Fire-Rescue Total | 0 | 0 | 0 | 0 |
| Development Services | | | | |
| Construction Plan Review and Permitting | 21,850,641 | 23,310,740 | 0 | 0 |
| Engineering - Inspection Review for Private Development | 3,318,008 | 3,494,229 | 0 | 0 |
| Express Plan Review | 3,846,854 | 4,197,115 | 0 | 0 |
| Field Inspections of Private Development Construction Sites | 10,644,568 | 10,684,514 | 0 | 0 |
| GIS Mapping for Private Development | 1,912,434 | 2,140,399 | 0 | 0 |
| Private Development Records and Archival Library | 1,125,784 | 1,125,785 | 0 | 0 |
| Private Development Survey | 522,752 | 522,752 | 0 | 0 |
| Subdivision Plat Review | 609,414 | 609,414 | 0 | 0 |
| Development Services Total | 43,830,455 | 46,084,948 | 0 | 0 |
| Housing & Neighborhood Revitalization | | | | |
| New Development | 1,698,774 | 1,809,089 | 1,698,774 | 1,809,089 |
| Housing & Neighborhood Revitalization Total | 1,698,774 | 1,809,089 | 1,698,774 | 1,809,089 |
| Non-Departmental | | | | |
| Tax Increment Financing Districts Payments | 86,360,524 | 86,360,524 | 86,360,524 | 86,360,524 |
| Non-Departmental Total | 86,360,524 | 86,360,524 | 86,360,524 | 86,360,524 |
| Office of Economic Development | | | | |
| Area Development | 1,543,080 | 1,587,290 | 1,543,080 | 1,587,290 |
| Business Development | 1,690,418 | 1,731,731 | 1,690,418 | 1,731,731 |
| Performance Monitoring, Compliance & Analysis | 685,300 | 701,591 | 685,300 | 701,591 |
| Office of Economic Development Total | 3,918,798 | 4,020,612 | 3,918,798 | 4,020,612 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Planning & Urban Design | | | | |
| Planning & Urban Design | 4,313,103 | 5,642,418 | 4,313,103 | 5,642,418 |
| Zoning | 837,749 | 1,024,538 | 837,749 | 1,024,538 |
| Planning & Urban Design Total | 5,150,852 | 6,666,956 | 5,150,852 | 6,666,956 |
| Public Works | | | | |
| Real Estate and Relocation | 1,603,096 | 855,109 | 1,603,096 | 855,109 |
| Public Works Total | 1,603,096 | 855,109 | 1,603,096 | 855,109 |
| Additional Resources | 52,426,856 | 55,294,478 | 0 | 0 |
| Capital | 153,554,198 | 143,394,347 | 0 | 0 |
| Debt | 72,426,867 | 76,163,898 | 0 | 0 |
| Economic Development Total | 534,876,488 | 545,257,349 | 99,406,720 | 100,386,964 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Environment and Sustainability | | | | |
| Building Services | | | | |
| Energy Procurement and Monitoring | 3,232,008 | 3,496,302 | 3,232,008 | 3,496,302 |
| Building Services Total | 3,232,008 | 3,496,302 | 3,232,008 | 3,496,302 |
| Court & Detention Services | | | | |
| Environmental Crimes Unit | 50,622 | 48,219 | 50,622 | 48,219 |
| Court & Detention Services Total | 50,622 | 48,219 | 50,622 | 48,219 |
| Dallas Water Utilities | | | | |
| Wastewater Collection | 24,041,694 | 26,532,400 | 0 | 0 |
| Wastewater Treatment | 57,726,102 | 59,981,678 | 0 | 0 |
| Water Production and Delivery | 132,379,364 | 135,925,882 | 0 | 0 |
| Dallas Water Utilities Total | 214,147,160 | 222,439,960 | 0 | 0 |
| Dallas Water Utilities - SDM | | | | |
| DWU - SDM General Expense | 43,837,955 | 45,992,746 | 0 | 0 |
| Floodplain and Drainage Management | 4,202,921 | 4,307,077 | 0 | 0 |
| Neighborhood Drainage Operations | 11,583,165 | 12,165,336 | 0 | 0 |
| Dallas Water Utilities - SDM Total | 59,624,041 | 62,465,159 | 0 | 0 |
| Management Services | | | | |
| Office of Environmental Quality and Sustainability | 6,898,850 | 5,750,613 | 6,898,850 | 5,750,613 |
| Office of Historic Preservation | 1,341,076 | 1,507,553 | 1,341,076 | 1,507,553 |
| Management Services Total | 8,239,926 | 7,258,166 | 8,239,926 | 7,258,166 |
| Park & Recreation | | | | |
| Planning, Design, Construction - EMS and Environ Compliance | 3,502,387 | 3,607,544 | 3,502,387 | 3,607,544 |
| Park & Recreation Total | 3,502,387 | 3,607,544 | 3,502,387 | 3,607,544 |
| Public Works | | | | |
| Urban Forestry Division | 884,106 | 1,432,637 | 884,106 | 1,432,637 |
| Public Works Total | 884,106 | 1,432,637 | 884,106 | 1,432,637 |
| Sanitation Services | | | | |
| Animal Remains Collection | 515,362 | 522,280 | 0 | 0 |
| Brush-Bulk Waste Removal Services | 26,660,329 | 27,649,473 | 0 | 0 |
| City Facility Services | 1,001,595 | 1,011,556 | 0 | 0 |
| Landfill Services | 42,480,255 | 42,859,500 | 0 | 0 |
| Recycling Collection and Waste Diversion | 17,127,020 | 17,979,149 | 0 | 0 |
| Residential Refuse Collection | 56,000,580 | 57,980,614 | 0 | 0 |
| Sanitation Services Total | 143,785,140 | 148,002,573 | 0 | 0 |
| Additional Resources | 1,500,000 | 0 | 0 | 0 |
| Capital | 126,430,000 | 111,750,000 | 0 | 0 |
| Debt | 66,600,398 | 70,036,799 | 0 | 0 |
| Environment and Sustainability Total | 627,995,788 | 630,537,358 | 15,909,049 | 15,842,868 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Government Performance and Financial Management | | | | |
| Budget & Management Services | | | | |
| Grant Administration | 1,195,631 | 1,186,697 | 1,195,631 | 1,186,697 |
| Operating and Capital Budget | 1,730,344 | 1,739,390 | 1,730,344 | 1,739,390 |
| Performance, Innovation, and Strategy | 1,087,515 | 1,317,276 | 1,087,515 | 1,317,276 |
| Utility Management | 264,429 | 257,650 | 264,429 | 257,650 |
| Budget & Management Services Total | 4,277,919 | 4,501,013 | 4,277,919 | 4,501,013 |
| City Attorney's Office | | | | |
| Administrative Support | 1,871,259 | 1,831,810 | 1,871,259 | 1,831,810 |
| Ethics and Investigations | 1,677,425 | 1,810,472 | 1,677,425 | 1,810,472 |
| General Counsel | 4,862,545 | 5,158,422 | 4,862,545 | 5,158,422 |
| Litigation | 6,125,830 | 6,379,913 | 6,125,830 | 6,379,913 |
| City Attorney's Office Total | 14,537,059 | 15,180,617 | 14,537,059 | 15,180,617 |
| City Auditor's Office | | | | |
| Audits, Attestations, Investigations, and Advisory | 3,163,255 | 3,226,085 | 3,163,255 | 3,226,085 |
| City Auditor's Office Total | 3,163,255 | 3,226,085 | 3,163,255 | 3,226,085 |
| City Controller's Office | | | | |
| Accounts Payable | 1,547,717 | 1,577,010 | 1,547,717 | 1,577,010 |
| Cash and Debt Management | 800,759 | 858,408 | 800,759 | 858,408 |
| Contract Compliance and Monitoring | 702,238 | 714,580 | 702,238 | 714,580 |
| Deferred Compensation | 69,470 | 72,573 | 69,470 | 72,573 |
| EMS Compliance | 174,883 | 177,895 | 174,883 | 177,895 |
| Financial Reporting | 3,049,221 | 3,345,453 | 3,049,221 | 3,345,453 |
| Independent Audit | 755,000 | 767,071 | 755,000 | 767,071 |
| Payroll | 2,223,270 | 2,268,673 | 2,223,270 | 2,268,673 |
| City Controller's Office Total | 9,322,559 | 9,781,663 | 9,322,559 | 9,781,663 |
| City Manager's Office | | | | |
| City Administration | 2,650,456 | 2,736,888 | 2,650,456 | 2,736,888 |
| City Agenda Process | 271,014 | 277,446 | 271,014 | 277,446 |
| Ethics and Compliance Division | 202,101 | 204,758 | 202,101 | 204,758 |
| City Manager's Office Total | 3,123,571 | 3,219,093 | 3,123,571 | 3,219,093 |
| City Secretary's Office | | | | |
| Archives | 196,432 | 196,432 | 196,432 | 196,432 |
| Boards and Commissions Support | 331,725 | 331,725 | 331,725 | 331,725 |
| City Council Support | 1,247,539 | 1,347,069 | 1,247,539 | 1,347,069 |
| Customer Service | 224,490 | 224,490 | 224,490 | 224,490 |
| Elections | 2,022,829 | 122,829 | 2,022,829 | 122,829 |
| Open Records | 546,526 | 552,518 | 546,526 | 552,518 |
| Records Management | 594,808 | 594,808 | 594,808 | 594,808 |
| City Secretary's Office Total | 5,164,349 | 3,369,871 | 5,164,349 | 3,369,871 |
| Civil Service | | | | |
| Analysis-Development and Validation | 703,121 | 713,782 | 703,121 | 713,782 |
| Applicant Evaluation (Civilian) | 962,843 | 978,656 | 962,843 | 978,656 |
| Civil Service Board and Employee Appeals | 589,204 | 597,656 | 589,204 | 597,656 |
| Civil Service Total | 2,255,168 | 2,290,094 | 2,255,168 | 2,290,094 |
| Data Analytics & Business Intelligence | | | | |
| Data Accessibility | 749,309 | 764,323 | 749,309 | 764,323 |
| Data Analytics | 3,211,590 | 3,492,278 | 3,211,590 | 3,492,278 |
| GIS | 1,320,215 | 1,341,907 | 1,320,215 | 1,341,907 |
| Data Analytics & Business Intelligence Total | 5,281,114 | 5,598,508 | 5,281,114 | 5,598,508 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Human Resources | | | | |
| Administrative/HRIS | 1,730,203 | 1,811,126 | 1,730,203 | 1,811,126 |
| HR Consulting (HRP/Investigations) | 3,206,659 | 3,366,119 | 3,206,659 | 3,366,119 |
| Onboarding and Recruitments | 995,416 | 1,144,455 | 995,416 | 1,144,455 |
| Talent, Engagement, and Development (TED) | 1,234,410 | 1,402,990 | 1,234,410 | 1,402,990 |
| Total Rewards (Compensation) | 973,464 | 1,103,592 | 973,464 | 1,103,592 |
| Human Resources Total | 8,140,152 | 8,828,282 | 8,140,152 | 8,828,282 |
| Management Services | | | | |
| 311 Customer Service | 5,850,487 | 6,099,328 | 5,850,487 | 6,099,328 |
| Communications, Outreach, and Marketing | 3,699,446 | 4,245,523 | 3,699,446 | 4,245,523 |
| Office of Government Affairs | 956,162 | 976,121 | 956,162 | 976,121 |
| Management Services Total | 10,506,095 | 11,320,972 | 10,506,095 | 11,320,972 |
| Mayor & City Council | | | | |
| Administrative Support for the Mayor and City Council | 6,645,643 | 6,933,214 | 6,645,643 | 6,933,214 |
| Mayor & City Council Total | 6,645,643 | 6,933,214 | 6,645,643 | 6,933,214 |
| Non-Departmental | | | | |
| Financial Reserves | 0 | 0 | 0 | 0 |
| General Obligation Commercial Paper and Master Lease Program | 22,828,574 | 19,974,912 | 22,828,574 | 19,974,912 |
| Liability-Claims Fund Transfer | 3,501,999 | 3,457,695 | 3,501,999 | 3,457,695 |
| Non-Departmental | 26,117,585 | 19,472,697 | 26,117,585 | 19,472,697 |
| Salary and Benefit Stabilization | 5,317,000 | 2,886,495 | 5,317,000 | 2,886,495 |
| Non-Departmental Total | 57,765,158 | 45,791,799 | 57,765,158 | 45,791,799 |
| Procurement Services | | | | |
| Purchasing-Contract Management | 3,014,089 | 3,084,214 | 3,014,089 | 3,084,214 |
| Procurement Services Total | 3,014,089 | 3,084,214 | 3,014,089 | 3,084,214 |
| Additional Resources | 5,584,690 | 3,767,470 | 0 | 0 |
| Capital | 44,734,900 | 23,734,900 | 0 | 0 |
| Debt | 34,311,798 | 36,082,194 | 0 | 0 |
| Government Performance and Financial Management Total | 217,827,519 | 186,709,989 | 133,196,131 | 123,125,425 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Housing and Homelessness Solutions | | | | |
| Housing & Neighborhood Revitalization | | | | |
| Housing Administration | 2,073,607 | 2,039,993 | 2,073,607 | 2,039,993 |
| Housing Preservation | 867,500 | 767,500 | 867,500 | 767,500 |
| Housing & Neighborhood Revitalization Total | 2,941,107 | 2,807,493 | 2,941,107 | 2,807,493 |
| Management Services | | | | |
| Office Homeless Solutions | 15,197,632 | 14,477,978 | 15,197,632 | 14,477,978 |
| Management Services Total | 15,197,632 | 14,477,978 | 15,197,632 | 14,477,978 |
| Additional Resources | 27,244,450 | 27,244,450 | 0 | 0 |
| Capital | 2,018,630 | 0 | 0 | 0 |
| Debt | 1,593,200 | 1,675,404 | 0 | 0 |
| Housing and Homelessness Solutions Total | 48,995,019 | 46,205,325 | 18,138,739 | 17,285,471 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Public Safety | | | | |
| City Attorney's Office | | | | |
| Municipal Prosecution | 1,816,391 | 1,906,585 | 1,816,391 | 1,906,585 |
| Police Legal Liaison | 801,635 | 853,162 | 801,635 | 853,162 |
| City Attorney's Office Total | 2,618,026 | 2,759,747 | 2,618,026 | 2,759,747 |
| | | | | |
| Civil Service | | | | |
| Applicant Evaluation (Uniform) | 809,530 | 823,992 | 809,530 | 823,992 |
| Civil Service Total | 809,530 | 823,992 | 809,530 | 823,992 |
| | | | | |
| Court & Detention Services | | | | |
| City Detention Center | 2,391,320 | 2,394,214 | 2,391,320 | 2,394,214 |
| City Marshal's Office | 4,096,031 | 4,564,598 | 4,096,031 | 4,564,598 |
| Lew Sterrett Jail Contract | 8,344,443 | 8,344,443 | 8,344,443 | 8,344,443 |
| Marshal's Park Enforcement | 2,298 | 0 | 2,298 | 0 |
| Municipal Court Services | 7,626,023 | 7,693,918 | 7,626,023 | 7,693,918 |
| Parking Adjudication Office | 604,562 | 603,536 | 604,562 | 603,536 |
| School Crossing Guard Program | 5,860,272 | 5,860,272 | 5,860,272 | 5,860,272 |
| Security Services | 5,519,609 | 5,799,071 | 5,519,609 | 5,799,071 |
| Sobering Center | 773,165 | 771,090 | 773,165 | 771,090 |
| Court & Detention Services Total | 35,217,723 | 36,031,142 | 35,217,723 | 36,031,142 |
| | | | | |
| Dallas Fire-Rescue | | | | |
| EMS Administration, Contracts, and Community Health | 21,890,059 | 22,710,224 | 21,890,059 | 22,710,224 |
| Fire and Rescue Emergency Response and Special Operations | 263,105,329 | 271,012,368 | 263,105,329 | 271,012,368 |
| Fire Dispatch and Communications | 26,565,237 | 29,191,209 | 26,565,237 | 29,191,209 |
| Fire Investigation - Explosive Ordnance Disposal | 5,104,360 | 5,168,037 | 5,104,360 | 5,168,037 |
| Fire Training and Recruitment | 22,363,356 | 27,278,865 | 22,363,356 | 27,278,865 |
| Fire-Rescue Equipment Maintenance and Inspection and Life Safety Education | 16,665,520 | 16,528,249 | 16,665,520 | 16,528,249 |
| Inspection and Life Safety Education | 13,375,804 | 13,682,655 | 13,375,804 | 13,682,655 |
| Dallas Fire-Rescue Total | 369,069,665 | 385,571,607 | 369,069,665 | 385,571,607 |
| | | | | |
| Dallas Police Department | | | | |
| Juvenile Case Managers-First Offender Program | 10,133 | 22,604 | 10,133 | 22,604 |
| Police Academy and In-service Training | 29,464,439 | 33,624,690 | 29,464,439 | 33,624,690 |
| Police Administrative Support | 43,906,727 | 45,251,544 | 43,906,727 | 45,251,544 |
| Police Community Outreach | 13,641,042 | 14,342,264 | 13,641,042 | 14,342,264 |
| Police Criminal Investigations | 84,245,713 | 89,337,867 | 84,245,713 | 89,337,867 |
| Police Field Patrol | 322,927,794 | 340,681,712 | 322,927,794 | 340,681,712 |
| Police Intelligence | 13,961,437 | 14,956,188 | 13,961,437 | 14,956,188 |
| Police Investigation of Vice Related Crimes | 4,062,063 | 4,253,376 | 4,062,063 | 4,253,376 |
| Police Investigations of Narcotics Related Crimes | 12,346,695 | 12,936,958 | 12,346,695 | 12,936,958 |
| Police Operational Support | 46,535,434 | 56,200,255 | 46,535,434 | 56,200,255 |
| Police Recruiting and Personnel Service | 12,953,565 | 13,511,407 | 12,953,565 | 13,511,407 |
| Police Special Operations | 27,853,240 | 29,426,824 | 27,853,240 | 29,426,824 |
| Dallas Police Department Total | 611,908,283 | 654,545,687 | 611,908,283 | 654,545,687 |
| | | | | |
| Judiciary | | | | |
| Civil Adjudication Court | 366,283 | 366,283 | 366,283 | 366,283 |
| Community Court | 106,334 | 106,334 | 106,334 | 106,334 |
| Court Security | 1,053,812 | 1,053,812 | 1,053,812 | 1,053,812 |
| Municipal Judges-Cases Docketed | 2,747,217 | 2,891,396 | 2,747,217 | 2,891,396 |
| Judiciary Total | 4,273,646 | 4,417,825 | 4,273,646 | 4,417,825 |
| | | | | |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Management Services | | | | |
| Office of Community Police Oversight | 811,382 | 860,101 | 811,382 | 860,101 |
| Office of Emergency Management | 1,344,664 | 1,317,567 | 1,344,664 | 1,317,567 |
| Office of Integrated Public Safety Solutions | 5,630,099 | 5,910,268 | 5,630,099 | 5,910,268 |
| Management Services Total | 7,786,145 | 8,087,936 | 7,786,145 | 8,087,936 |
| Additional Resources | 19,767,269 | 16,207,131 | 0 | 0 |
| Capital | 56,065,100 | 30,561,288 | 0 | 0 |
| Debt | 50,068,274 | 52,651,661 | 0 | 0 |
| Public Safety Total | 1,157,583,661 | 1,191,658,017 | 1,031,683,018 | 1,092,237,936 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Quality of Life, Arts, Culture | | | | |
| City Manager's Office | | | | |
| Youth Commission | 81,501 | 81,501 | 81,501 | 81,501 |
| City Manager's Office Total | 81,501 | 81,501 | 81,501 | 81,501 |
| | | | | |
| Code Compliance | | | | |
| Consumer Health | 3,435,099 | 3,492,201 | 3,435,099 | 3,492,201 |
| Neighborhood Code Compliance Services | 27,593,277 | 28,107,600 | 27,593,277 | 28,107,600 |
| Neighborhood Nuisance Abatement | 10,314,058 | 9,554,635 | 10,314,058 | 9,554,635 |
| Code Compliance Total | 41,342,433 | 41,154,436 | 41,342,433 | 41,154,436 |
| | | | | |
| Dallas Animal Services | | | | |
| Dallas Animal Services | 17,725,448 | 18,163,540 | 17,725,448 | 18,163,540 |
| Dallas Animal Services Total | 17,725,448 | 18,163,540 | 17,725,448 | 18,163,540 |
| | | | | |
| Library | | | | |
| Library Materials and Collection Management | 6,366,602 | 6,390,737 | 6,366,602 | 6,390,737 |
| Library Operations and Public Service | 29,373,782 | 30,841,394 | 29,373,782 | 30,841,394 |
| Literacy Initiatives, Education, and Community | 1,803,676 | 1,823,791 | 1,803,676 | 1,823,791 |
| Library Total | 37,544,060 | 39,055,922 | 37,544,060 | 39,055,922 |
| | | | | |
| Municipal Radio | | | | |
| WRR Municipal Radio Classical Music | 1,003,095 | 497,574 | 0 | 0 |
| Municipal Radio Total | 1,003,095 | 497,574 | 0 | 0 |
| | | | | |
| Office of Arts & Culture | | | | |
| City-Owned Cultural Venues | 14,923,515 | 15,685,025 | 14,923,515 | 15,685,025 |
| Cultural Services Contracts | 7,128,493 | 7,195,380 | 7,128,493 | 7,195,380 |
| Public Art for Dallas | 444,053 | 522,808 | 444,053 | 522,808 |
| Office of Arts & Culture Total | 22,496,061 | 23,403,213 | 22,496,061 | 23,403,213 |
| | | | | |
| Park & Recreation | | | | |
| Citywide Athletic Reservations Events services (CAREs) | 14,027,399 | 14,681,670 | 14,027,399 | 14,681,670 |
| Leisure Venue Management | 22,894,758 | 23,014,675 | 22,894,758 | 23,014,675 |
| Park Land Maintained | 40,507,135 | 42,883,922 | 40,507,135 | 42,883,922 |
| Partnerships and Strategic Initiatives | 781,898 | 781,898 | 781,898 | 781,898 |
| Recreation Services | 25,150,301 | 26,079,134 | 25,150,301 | 26,079,134 |
| Park & Recreation Total | 103,361,491 | 107,441,299 | 103,361,491 | 107,441,299 |
| | | | | |
| Additional Resources | 757,168 | 779,301 | 0 | 0 |
| | | | | |
| Capital | 33,599,575 | 827,727 | 0 | 0 |
| | | | | |
| Debt | 61,305,665 | 64,468,872 | 0 | 0 |
| | | | | |
| Quality of Life, Arts, Culture Total | 319,216,497 | 295,873,385 | 222,550,994 | 229,299,911 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Transportation and Infrastructure | | | | |
| Aviation | | | | |
| Aviation Facilities - Dallas Executive Airport - Vertiport | 4,100,694 | 4,100,694 | 0 | 0 |
| Capital Construction and Debt Service | 47,968,092 | 47,965,034 | 0 | 0 |
| Dallas Love Field | 110,895,060 | 119,361,310 | 0 | 0 |
| Aviation Total | 162,963,846 | 171,427,038 | 0 | 0 |
| Aviation - Transportation Regulation | | | | |
| Regulation and Enforcement of For Hire Transportation | 512,559 | 528,006 | 0 | 0 |
| Aviation - Transportation Regulation Total | 512,559 | 528,006 | 0 | 0 |
| Building Services | | | | |
| City Facility Operation, Maintenance and Repair | 16,094,314 | 16,340,639 | 16,094,314 | 16,340,639 |
| Custodial Maintenance | 5,878,453 | 6,163,572 | 5,878,453 | 6,163,572 |
| Renovation and Major Repair | 4,511,441 | 2,267,266 | 4,511,441 | 2,267,266 |
| Building Services Total | 26,484,208 | 24,771,476 | 26,484,208 | 24,771,476 |
| City Attorney's Office | | | | |
| DFW International Airport Legal Counsel | 466,739 | 466,739 | 466,739 | 466,739 |
| City Attorney's Office Total | 466,739 | 466,739 | 466,739 | 466,739 |
| Dallas Water Utilities | | | | |
| DWU General Expense | 141,484,773 | 142,137,498 | 0 | 0 |
| Water Capital Funding | 352,657,260 | 365,415,577 | 0 | 0 |
| Water Planning, Financial and Rate Services | 4,088,178 | 4,343,175 | 0 | 0 |
| Water Utilities Capital Program Management | 16,902,519 | 18,490,791 | 0 | 0 |
| Water Utilities Customer Account Services | 31,946,271 | 34,139,211 | 0 | 0 |
| Dallas Water Utilities Total | 547,079,001 | 564,526,252 | 0 | 0 |
| Dallas Water Utilities - SDM | | | | |
| Floodway Operations | 12,809,701 | 13,590,270 | 0 | 0 |
| Dallas Water Utilities - SDM Total | 12,809,701 | 13,590,270 | 0 | 0 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|--|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Public Works | | | | |
| Capital and Implementation Program | 758,469 | 758,469 | 758,469 | 758,469 |
| Interagency and Transportation Administration | 105,864 | 105,864 | 105,864 | 105,864 |
| Land Surveying Services | 71,390 | 71,842 | 71,390 | 71,842 |
| Pavement Management | 944,976 | 946,093 | 944,976 | 946,093 |
| Pavement Preservation | 3,203,306 | 2,642,757 | 3,203,306 | 2,642,757 |
| Rights-of-Way Maintenance Contracts | 6,473,312 | 6,549,135 | 6,473,312 | 6,549,135 |
| Street Cut and Right-of-Way Management | 794,508 | 800,874 | 794,508 | 800,874 |
| Street Maintenance Contracts and Inspections | 37,793,548 | 29,293,548 | 37,793,548 | 29,293,548 |
| Street Operation | 36,576,807 | 37,436,960 | 36,576,807 | 37,436,960 |
| Public Works Total | 86,722,181 | 78,605,542 | 86,722,181 | 78,605,542 |
| | | | | |
| Transportation | | | | |
| Administration and Performance Management | 3,858,858 | 3,933,332 | 3,858,858 | 3,933,332 |
| Engineering and Operations | 37,602,680 | 40,246,316 | 37,602,680 | 40,246,316 |
| Parking Management and Enforcement | 7,785,215 | 8,354,176 | 7,785,215 | 8,354,176 |
| Transportation Planning | 2,738,149 | 2,841,940 | 2,738,149 | 2,841,940 |
| Transportation Total | 51,984,903 | 55,375,763 | 51,984,903 | 55,375,763 |
| | | | | |
| Additional Resources | 18,886,955 | 20,531,863 | 0 | 0 |
| | | | | |
| Capital | 539,657,360 | 366,379,570 | 0 | 0 |
| | | | | |
| Debt | 124,743,926 | 131,181,916 | 0 | 0 |
| | | | | |
| Transportation and Infrastructure Total | 1,572,311,378 | 1,427,384,436 | 165,658,031 | 159,219,521 |

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

| | FY 2022-23 All Funds Budget | FY 2023-24 All Funds Planned | FY 2022-23 Budget General Fund | FY 2023-24 Planned General Fund |
|---|-----------------------------------|------------------------------------|--------------------------------------|---------------------------------------|
| Workforce, Education, and Equity | | | | |
| City Attorney's Office | | | | |
| Community Courts | 651,325 | 683,313 | 651,325 | 683,313 |
| Community Prosecution | 2,698,093 | 2,831,045 | 2,698,093 | 2,831,045 |
| City Attorney's Office Total | 3,349,418 | 3,514,358 | 3,349,418 | 3,514,358 |
| | | | | |
| Management Services | | | | |
| Office of Community Care | 9,365,486 | 9,592,140 | 9,365,486 | 9,592,140 |
| Office of Equity and Inclusion | 3,809,929 | 3,850,067 | 3,809,929 | 3,850,067 |
| Small Business Center | 3,746,673 | 4,084,875 | 3,746,673 | 4,084,875 |
| Management Services Total | 16,922,088 | 17,527,082 | 16,922,088 | 17,527,082 |
| | | | | |
| Additional Resources | 1,614,555 | 1,634,002 | 0 | 0 |
| | | | | |
| Capital | 3,150,000 | 3,150,000 | 0 | 0 |
| | | | | |
| Debt | 1,264,741 | 1,329,998 | 0 | 0 |
| | | | | |
| Workforce, Education, and Equity Total | 26,300,802 | 27,155,441 | 20,271,506 | 21,041,440 |
| Grand Total | 4,505,107,152 | 4,350,781,299 | 1,706,814,187 | 1,758,439,536 |

BUDGET & MANAGEMENT SERVICES

MISSION

Protect the City's financial resources through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

DEPARTMENT GOALS

- Develop and present to the City Council an annual General Fund budget that is balanced with revenues equal to or greater than expenses
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs
- Develop, fund, and perform the biennial citywide Community Survey
- Issue 12 monthly financial reports for grant funds within five business days of month close
- Launch "Budget in the Community" a budget engagement and outreach program designed to educate, and increase transparency and awareness of the City's financial resources

SERVICE DESCRIPTIONS

| BUDGET & MANAGEMENT SERVICES | |
|---------------------------------------|--|
| Operating and Capital Budget | Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget and monthly Budget Accountability Report and provides financial analysis to the City Manager, City Council, and all City departments. |
| Grant Administration | Provides planning and program oversight, budget development, and financial management of grant funds for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds. |
| Utility Management | Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television. |
| Performance, Innovation, and Strategy | Conducts Citywide process improvement initiatives, strategic planning, and performance measure analysis to assist City management in furtherance of stated goals and to improve the efficiency and effectiveness of operations. |

BUDGET & MANAGEMENT SERVICES

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Grant Administration | 1,182,574 | 1,140,574 | 1,195,631 | 1,186,697 |
| Operating and Capital Budget | 2,002,768 | 1,889,272 | 1,730,344 | 1,739,390 |
| Performance, Innovation, and Strategy | 1,095,105 | 1,046,692 | 1,087,515 | 1,317,276 |
| Utility Management | 260,709 | 205,356 | 264,429 | 257,650 |
| Expense Total | \$4,541,156 | \$4,281,893 | \$4,277,919 | \$4,501,013 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 4,100,677 | 3,775,908 | 3,833,576 | 4,015,566 |
| Supplies - Materials | 21,370 | 31,213 | 21,260 | 34,323 |
| Contractual - Other Services | 484,109 | 539,772 | 488,083 | 516,124 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$4,606,156 | \$4,346,893 | \$4,342,919 | \$4,566,013 |
| Reimbursements | (65,000) | (65,000) | (65,000) | (65,000) |
| Department Total | \$4,541,156 | \$4,281,893 | \$4,277,919 | \$4,501,013 |
| | | | | |
| Department Revenue Total | \$1,336,296,429 | \$1,359,581,127 | \$1,489,154,929 | \$1,544,834,981 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|----------------------|-----------------------|
| Capital Bond Program Reimbursement | (65,000) | (65,000) |
| Reimbursement Total | \$(65,000) | \$(65,000) |

BUDGET & MANAGEMENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|--------------------|--------------------|
| FY 2022-23 Community Development Block Grant (CD22) | 1,249,991 | 0 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 23,000 | 0 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 119,479 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 1,249,991 |
| FY 2023-24 Emergency Solutions Grant (ES23) | 0 | 23,000 |
| FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23) | 0 | 119,479 |
| Additional Resources Total | \$1,392,470 | \$1,392,470 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 35.19 | 33.00 | 35.19 | 35.94 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 35.19 | 33.00 | 35.19 | 35.94 |

BUDGET & MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add one Economist position to develop and maintain quantitative models to support sales tax and property tax decision making (0.75 FTEs). | 1 | \$0 | \$108,736 |
| Major Budget Items Total | 1 | \$0 | \$108,736 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand department efforts in communication and engagement outreach in high impact zip codes to increase reach of department efforts
- Develop a communication plan to increase translation of publication materials
- Initiate alignment of Racial Equity Plan (REP) performance activities/measures into the annual budget process and monthly monitoring process for measuring and tracking progress

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 3,296,839 | 2,761,952 | 3,356,943 | 3,532,842 |
| 1117 - Vacancy Savings - Salary | (236,307) | 0 | (297,479) | (322,831) |
| 1118 - Vacancy Savings - Pension | (33,414) | 0 | (40,084) | (43,664) |
| 1119 - Vacancy Savings (Medicare) | (3,426) | 0 | (4,314) | (4,681) |
| 1201 - Overtime - Civilian | 0 | 5,382 | 0 | 0 |
| 1203 - Service Incentive Pay | 6,576 | 6,576 | 6,576 | 6,576 |
| 1210 - Vacation Term Pay - Civilian | 0 | 29,321 | 0 | 0 |

BUDGET & MANAGEMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 980 | 0 | 0 |
| 1301 -Pension - Civilian | 483,765 | 384,282 | 473,021 | 497,857 |
| 1303 - Life Insurance | 5,793 | 5,793 | 2,323 | 2,377 |
| 1304 - Health Insurance | 525,581 | 525,581 | 278,705 | 286,680 |
| 1306 - ER Medicare | 47,900 | 40,762 | 48,682 | 51,233 |
| 1314 - Worker's Compensation | 7,370 | 7,370 | 9,203 | 9,177 |
| 1406 - Administrative Leave - Civilian | 0 | 7,909 | 0 | 0 |
| Personnel Services | 4,100,677 | 3,775,908 | 3,833,576 | 4,015,566 |
| 2110 - Office Supplies | 1,429 | 1,429 | 1,429 | 1,430 |
| 2111 - Office Supplies Chargeback | 7,865 | 8,132 | 6,615 | 6,615 |
| 2181 - Fuel - Lube For Vehicle | 152 | 152 | 42 | 49 |
| 2232 - Food Supplies | 1,000 | 1,000 | 2,000 | 2,000 |
| 2252 - Meter Postage Fund Level | 158 | 149 | 158 | 158 |
| 2280 - Other Supplies | 1,000 | 1,420 | 1,250 | 1,250 |
| 2710 - Furniture - Fixtures | 0 | 7,985 | 0 | 0 |
| 2731 - Data Processing Equipment | 8,466 | 9,646 | 8,466 | 21,521 |
| 2860 - Books Reference Book Only | 1,300 | 1,300 | 1,300 | 1,300 |
| Supplies - Materials | 21,370 | 31,213 | 21,260 | 34,323 |
| 3020 - Food - Laundry Service | 0 | 567 | 0 | 0 |
| 3030 - Printing - Photo Services | 18,316 | 18,336 | 18,316 | 18,316 |
| 3050 - Communications | 49,911 | 49,911 | 61,512 | 61,513 |
| 3051 - Telephone Equipment Charges | 4,600 | 4,600 | 2,046 | 2,046 |
| 3053 - Data Circuit Billing | 46,245 | 50,238 | 41,456 | 57,049 |
| 3070 - Professional Services | 61,003 | 13,526 | 62,879 | 62,879 |
| 3090 - City Forces | 0 | 22,966 | 0 | 0 |
| 3099 - Misc Special Services | 8,152 | 8,152 | 8,154 | 8,153 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,972 | 7,428 | 5,824 | 5,824 |
| 3310 - Insurance | 3,438 | 3,438 | 4,175 | 4,115 |
| 3313 - Liability Premiums | 955 | 955 | 997 | 1,011 |
| 3320 - Advertising | 30,000 | 30,000 | 30,000 | 40,964 |
| 3340 - Membership Dues | 4,500 | 4,650 | 4,500 | 4,500 |
| 3341 - Subscriptions-Serials | 2,000 | 2,000 | 2,000 | 2,000 |
| 3361 - Professional Development | 40,050 | 29,831 | 40,050 | 40,050 |
| 3363 - Reimb-Vehicle Use,Parking | 4,200 | 4,210 | 4,200 | 4,200 |
| 3410 - Equip - Automotive Rental | 4,128 | 4,128 | 3,615 | 3,643 |
| 3411 - Wreck Handle Charge (fleet) | 83 | 83 | 0 | 0 |
| 3416 - GIS Services | 2,289 | 2,705 | 2,117 | 2,117 |
| 3429 - Cellphone Charges | 5,650 | 7,078 | 5,650 | 5,650 |
| 3430 - Data Services | 39,704 | 39,704 | 47,232 | 47,232 |
| 3434 - Programming | 152,913 | 168,729 | 143,360 | 144,862 |
| 3994 - Outside Temps-Staffing | 0 | 66,537 | 0 | 0 |

BUDGET & MANAGEMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Contractual - Other Services | 484,109 | 539,772 | 488,083 | 516,124 |
| 5011 - Reimb Fr Othr Organizaton | (65,000) | (65,000) | (65,000) | (65,000) |
| Reimbursements | (65,000) | (65,000) | (65,000) | (65,000) |
| Total Expense | \$4,541,156 | \$4,281,893 | \$4,277,919 | \$4,501,013 |

BUILDING SERVICES

MISSION

Provides facility maintenance services to customer departments in support of their service to residents, visitors, and businesses of Dallas.

DEPARTMENT GOALS

- Complete the implementation and deployment of Maximo computerized maintenance management system to allow for more efficient tracking, processing, and completion of maintenance request work orders
- Continue supporting implementation of the City's Americans with Disabilities Act (ADA) Transition Plan by designing and completing five new ADA improvements at City facilities by September 2023
- Strengthen the facility maintenance program by establishing and implementing HVAC preventive maintenance plans for public safety facilities
- Continue supporting Comprehensive Environmental Climate Action Plan (CECAP) implementation by continuing development of the energy management system and benchmarking at least 25 new facilities' energy use over the biennium, for a total of 200 by FY 2023-24
- Enhance resilience by retrofitting eight community facilities by December 2022 with environmentally friendly backup power generators enabling them to function as warming / cooling centers during extreme weather
- Develop and implement office space plans that incorporate shared workspace areas to accommodate future space needs strategically and efficiently allowing for hybrid work schedules

SERVICE DESCRIPTIONS

| BUILDING SERVICES | |
|---|--|
| Bullington Truck Terminal and Thanksgiving Square | Operates the truck terminal and the pedestrian way including custodial and general maintenance services. This service also bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973. |
| Renovation and Major Repair | Plans, designs, and manages renovations, space planning, and major repair projects in City facilities (police and fire facilities, libraries, recreation centers, City-operated cultural facilities, Municipal Courts, general service centers, and administrative facilities). |
| Custodial Maintenance | Provides custodial services at more than 100 City facilities using a combination of City staff and service contracts. This service also coordinates contracted pest control services for more than 75 City facilities. |
| City Facility Operation, Maintenance and Repair | Operates multi-departmental buildings, provides routine, preventive, and emergency repairs of mechanical, electrical, plumbing, and roofing systems in nearly 500 City facilities comprising 7,961,970 million square feet. |

BUILDING SERVICES

| | |
|--|---|
| Energy Procurement and Monitoring | Manages the citywide electricity contract (including more than 2,700 individual accounts) and the new energy management system. |
|--|---|

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|---------------------|---------------------|---------------------|
| Bullington Truck Terminal and Thanksgiving Square | 668,562 | 670,012 | 674,675 | 674,675 |
| City Facility Operation, Maintenance and Repair | 14,193,968 | 15,470,002 | 16,094,314 | 16,340,639 |
| Custodial Maintenance | 4,800,771 | 5,126,591 | 5,878,453 | 6,163,572 |
| Energy Procurement and Monitoring | 2,601,665 | 2,783,107 | 3,232,008 | 3,496,302 |
| Renovation and Major Repair | 2,073,809 | 1,925,938 | 4,511,441 | 2,267,266 |
| Expense Total | \$24,338,775 | \$25,975,649 | \$30,390,891 | \$28,942,453 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel Services | 12,523,767 | 12,159,787 | 14,316,238 | 14,691,111 |
| Supplies - Materials | 5,145,245 | 5,396,628 | 5,329,401 | 5,345,069 |
| Contractual - Other Services | 8,008,041 | 9,274,901 | 11,790,230 | 9,990,251 |
| Capital Outlay | 0 | 98,275 | 778,000 | 739,000 |
| Expense Total | \$25,677,053 | \$26,929,590 | \$32,213,869 | \$30,765,431 |
| Reimbursements | (1,338,278) | (953,941) | (1,822,978) | (1,822,978) |
| Department Total | \$24,338,775 | \$25,975,649 | \$30,390,891 | \$28,942,453 |
| Department Revenue Total | \$966,123 | \$903,383 | \$907,443 | \$909,011 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|
| Miscellaneous Department Reimbursement (Work Orders) | (1,338,278) | (1,338,278) |
| Park & Recreation Program Fund Reimbursement | (484,700) | (484,700) |
| Reimbursement Total | \$(1,822,978) | \$(1,822,978) |

BUILDING SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 165,000 | 0 |
| Additional Resources Total | \$165,000 | \$0 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 177.64 | 173.00 | 187.69 | 187.69 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 7.74 | 4.75 | 4.48 | 4.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 185.38 | 177.75 | 192.17 | 191.69 |

BUILDING SERVICES

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Reduce funding for custodial supplies due to a new janitorial services contract. | 0 | \$(50,000) | \$(50,000) |
| Increase funding for city-wide janitorial services contract. | 0 | \$30,170 | \$282,922 |
| Add funding for adjustments to HVAC Technician and Senior HVAC Technician salaries to align with local and national market rate pay. | 0 | \$81,683 | \$81,683 |
| Add funding for increased training and professional development for Building Services personnel. | 0 | \$0 | \$100,000 |
| Add O&M Cost for 5580 Peterson Lane (Prism) - BSD costs include contractor services, landscaping, custodial services, refuse management, utility pickup trucks, major maintenance funds, electricity, and one Superintendent position assigned to both the Prism and Stemmons projects (0.50 FTEs), reimbursed by Capital Gifts, Donation, and Development fund. | 1 | \$0 | \$0 |
| Add O&M Cost for 7800 N Stemmons (Stemmons) - BSD costs include contractor services, landscaping, custodial services, refuse management, utility pickup trucks, major maintenance funds, electricity, and one Superintendent position assigned to both the Prism and Stemmons projects, one Senior Electrician position, one Senior HVAC Technician, and one Senior Plumber (3.50 FTEs). | 3 | \$1,496,445 | \$1,457,445 |
| Add funding to enhance the roof management program. | 0 | \$119,000 | \$119,000 |
| Increase major maintenance funding for solar and weatherization at City buildings. | 0 | \$500,000 | \$500,000 |
| Add funding for capital construction transfer for repair and renovations of Dallas Fire-Rescue facilities. | 0 | \$1,750,000 | \$0 |
| Add funding for battery for solar PV system at City facilities. | 0 | \$500,000 | \$0 |
| Major Budget Items Total | 4 | \$4,427,298 | \$2,491,050 |

BUILDING SERVICES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Improve the indoor air quality by installing High Efficiency Particulate Air (HEPA) filters into 20% of the buildings in identified equity priority zip codes by 2024.
- Identify a minimum of 10 positions that can be allocated to the City's FreshStart.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 9,823,720 | 8,742,888 | 11,000,139 | 11,324,627 |
| 1111 - Cell Phone Stipend | 15,000 | 15,000 | 15,000 | 15,000 |
| 1116 - Retroactive Pay - Civilian | 0 | 17,953 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (848,809) | 0 | (528,578) | (528,578) |
| 1118 - Vacancy Savings - Pension | (120,022) | 0 | (72,732) | (72,732) |
| 1119 - Vacancy Savings (Medicare) | (12,308) | 0 | (7,664) | (7,664) |
| 1201 - Overtime - Civilian | 425,233 | 276,739 | 386,555 | 386,555 |
| 1203 - Service Incentive Pay | 19,488 | 18,496 | 19,488 | 19,488 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 46,495 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 45,956 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,923 | 0 | 0 |
| 1301 -Pension - Civilian | 1,513,885 | 1,292,016 | 1,641,635 | 1,687,453 |
| 1303 - Life Insurance | 9,520 | 9,520 | 9,519 | 9,519 |
| 1304 - Health Insurance | 1,313,168 | 1,313,168 | 1,371,135 | 1,371,135 |
| 1306 - ER Medicare | 151,563 | 139,157 | 168,622 | 173,326 |
| 1314 - Worker's Compensation | 233,329 | 233,329 | 313,119 | 312,982 |
| 1406 - Administrative Leave - Civilian | 0 | 796 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 5,352 | 0 | 0 |
| Personnel Services | 12,523,767 | 12,159,787 | 14,316,238 | 14,691,111 |
| 2110 - Office Supplies | 3,442 | 3,442 | 3,442 | 3,442 |
| 2111 - Office Supplies Chargeback | 4,650 | 4,650 | 4,650 | 4,650 |
| 2120 - Min App Inst Tools - Uten | 24,100 | 37,007 | 24,100 | 24,100 |
| 2130 - Copy McH Supplies | 2,212 | 2,212 | 2,212 | 2,212 |
| 2140 - Light - Power | 1,779,897 | 1,779,897 | 2,039,550 | 2,039,550 |
| 2160 - Fuel Supplies | 653,909 | 853,909 | 653,909 | 653,909 |
| 2170 - Water - Sewer | 328,678 | 328,678 | 328,678 | 328,678 |
| 2181 - Fuel - Lube For Vehicle | 97,977 | 161,021 | 72,480 | 88,148 |
| 2220 - Laundry - Cleaning Suppl | 444,369 | 324,369 | 394,369 | 394,369 |

BUILDING SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2231 - Clothing | 35,378 | 35,378 | 35,378 | 35,378 |
| 2252 - Meter Postage Fund Level | 404 | 235 | 404 | 404 |
| 2280 - Other Supplies | 5,370 | 6,744 | 5,370 | 5,370 |
| 2310 - Building Materials | 1,717,004 | 1,519,027 | 1,717,004 | 1,717,004 |
| 2710 - Furniture - Fixtures | 0 | 1,500 | 0 | 0 |
| 2720 - Machine Tools | 33,355 | 28,355 | 33,355 | 33,355 |
| 2731 - Data Processing Equipment | 12,500 | 12,500 | 12,500 | 12,500 |
| 2735 - Software Purchase -\$1000 | 2,000 | 2,000 | 2,000 | 2,000 |
| 2830 - Heating Systems | 0 | 294,644 | 0 | 0 |
| 2860 - Books Reference Book Only | 0 | 254 | 0 | 0 |
| 2890 - Miscellaneous Equipment | 0 | 806 | 0 | 0 |
| Supplies - Materials | 5,145,245 | 5,396,628 | 5,329,401 | 5,345,069 |
| 3020 - Food - Laundry Service | 0 | 10,970 | 0 | 0 |
| 3030 - Printing - Photo Services | 1,700 | 640 | 1,700 | 1,700 |
| 3033 - Legal Fees | 0 | 220 | 0 | 0 |
| 3050 - Communications | 291,605 | 291,605 | 317,601 | 317,602 |
| 3051 - Telephone Equipment Charges | 0 | 722 | 0 | 0 |
| 3053 - Data Circuit Billing | 265,912 | 265,912 | 213,606 | 293,947 |
| 3060 - Equipment Rental [Outside City] | 11,775 | 13,812 | 11,775 | 11,775 |
| 3062 - Pc Leasing [Outside City] | 529 | 529 | 529 | 529 |
| 3070 - Professional Services | 212,998 | 51,161 | 212,998 | 212,998 |
| 3072 - Contractor Service Fees | 0 | 0 | 523,928 | 523,928 |
| 3085 - Freight | 220 | 220 | 220 | 220 |
| 3090 - City Forces | 49,847 | 59,847 | 49,847 | 49,847 |
| 3091 - Custodial Services | 1,794,720 | 1,953,269 | 2,428,981 | 2,681,733 |
| 3097 - Asbestos Abatement | 0 | 288,297 | 0 | 0 |
| 3099 - Misc Special Services | 155,775 | 155,775 | 155,774 | 155,776 |
| 3110 - Equip Repairs and Maintenance | 299,890 | 192,365 | 299,890 | 299,890 |
| 3113 - Testing Non capital Projects | 0 | 50,085 | 0 | 0 |
| 3130 - Copy Machine Rent-Lease-Maint | 11,193 | 11,193 | 10,915 | 10,915 |
| 3150 - Copy Center Charges | 700 | 700 | 700 | 700 |
| 3201 - Stores Overhead Charges | 0 | 755 | 0 | 0 |
| 3210 - Building Repairs and Maint | 1,616,036 | 2,616,036 | 1,735,036 | 1,735,036 |
| 3310 - Insurance | 619,256 | 619,256 | 744,719 | 744,386 |
| 3313 - Liability Premiums | 32,262 | 32,262 | 21,084 | 21,598 |
| 3315 - Tolls | 0 | 4 | 0 | 0 |
| 3320 - Advertising | 200 | 284 | 200 | 200 |
| 3330 - Rents [Lease] | 424,992 | 425,620 | 424,992 | 424,992 |
| 3340 - Membership Dues | 2,500 | 2,500 | 2,500 | 2,500 |
| 3341 - Subscriptions-Serials | 0 | 284 | 0 | 0 |
| 3361 - Professional Development | 25,159 | 25,159 | 25,159 | 125,159 |
| 3410 - Equip - Automotive Rental | 200,749 | 200,749 | 282,048 | 284,079 |
| 3411 - Wreck Handle Charge (fleet) | 24,537 | 24,537 | 36,370 | 36,470 |

BUILDING SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3416 - GIS Services | 11,485 | 11,485 | 10,688 | 10,688 |
| 3420 - Commun Equip Rental | 63,818 | 63,818 | 78,172 | 85,201 |
| 3429 - Cellphone Charges | 95,409 | 95,409 | 95,409 | 95,409 |
| 3430 - Data Services | 136,983 | 136,983 | 132,450 | 132,450 |
| 3434 - Programming | 653,291 | 653,291 | 718,439 | 726,023 |
| 3460 - Disposal Services | 4,500 | 3,611 | 4,500 | 4,500 |
| 3599 - Misc. Other Charges | 0 | 220 | 0 | 0 |
| 3690 - Miscellaneous Transfers | 1,000,000 | 1,000,000 | 3,250,000 | 1,000,000 |
| 3994 - Outside Temps-Staffing | 0 | 15,315 | 0 | 0 |
| Contractual - Other Services | 8,008,041 | 9,274,901 | 11,790,230 | 9,990,251 |
| | | | | |
| 4310 - Buildings | 0 | 0 | 700,000 | 700,000 |
| 4720 - Mach Tools Implem Major | 0 | 98,275 | 0 | 0 |
| 4742 - Trucks | 0 | 0 | 78,000 | 39,000 |
| Capital Outlay | 0 | 98,275 | 778,000 | 739,000 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (1,338,278) | (953,941) | (1,822,978) | (1,822,978) |
| Reimbursements | (1,338,278) | (953,941) | (1,822,978) | (1,822,978) |
| Total Expense | \$24,338,775 | \$25,975,649 | \$30,390,891 | \$28,942,453 |



CITY ATTORNEY'S OFFICE

MISSION

To provide the highest quality legal services to the City Council, City departments, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

DEPARTMENT GOALS

- Respond to City Council and department requests in a timely manner
- Actively pursue violations of state law and city ordinances that affect quality of life issues
- Minimize the impact on taxpayers by reducing the use of outside counsel and providing more legal services in-house

SERVICE DESCRIPTIONS

| CITY ATTORNEY'S OFFICE | |
|---|--|
| Administrative Support | Provides legal, executive, and administrative support for the City Attorney's Office. This includes the city attorney, the legislative director, the legal office manager, the executive assistant to the city attorney, and other individuals that support grant compliance, budget development and monitoring, accounts payable and receivables, contract management, agenda coordination, information technology, facilities management, and general office management. |
| Municipal Prosecution | Prosecutes Class C misdemeanors and fine-only state law and city ordinance violations, including assault, public intoxication, zoning and land use, animal cruelty, juvenile, dangerous dog appeals, stormwater, environmental, family violence, and traffic violations. |
| Police Legal Liaison | Serves as general counsel to the Dallas Police Department, provides legal training and advice concerning subpoenas, public information requests, and expunctions, prepares opinions and bulletins, requests decisions from the attorney general, and file answers in court. |
| Community Courts | Neighborhood-focused courts that address complex individual problems and build stronger communities. Allows the City to focus and leverage its resources in target areas to maximize program benefits and neighborhood impact. |
| Community Prosecution | Community prosecutors use litigation and creative problem-solving strategies to address and abate code violations, improve quality of life, increase public safety, and strengthen communities throughout the city. |
| DFW International Airport Legal Counsel | Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations. |

CITY ATTORNEY'S OFFICE

| | |
|---------------------------|--|
| General Counsel | Provides legal advice and counsel to the City Council, the city manager, city boards and commissions, and all city departments. Responsible for drafting/reviewing contracts and other agreements, real estate matters, legal opinions, ordinances, resolutions, and other transactions of the city and providing legal advice on a wide variety of matters. |
| Litigation | Represents the city, its officers, and employees in lawsuits, claims, and appeals involving civil rights, personal injuries, employment, collections, eminent domain, bankruptcy, city ordinances, open records requests, zoning, land use, public utilities, and other issues. |
| Ethics and Investigations | Receives, investigates, and prosecutes ethics complaints and makes initial determinations regarding complaints received on the fraud, waste, and abuse hotline and other mediums. The Inspector General division provides advisory opinions and training related to the ethical conduct to city officials, employees, and others doing business with the city. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Administrative Support | 1,959,304 | 2,078,227 | 1,871,259 | 1,831,810 |
| Community Courts | 612,256 | 630,462 | 651,325 | 683,313 |
| Community Prosecution | 2,091,145 | 2,132,370 | 2,698,093 | 2,831,045 |
| DFW International Airport Legal Counsel | 454,439 | 406,669 | 466,739 | 466,739 |
| Ethics and Investigations | 750,885 | 274,757 | 1,677,425 | 1,810,472 |
| General Counsel | 4,633,291 | 4,586,711 | 4,862,545 | 5,158,422 |
| Litigation | 5,590,578 | 5,959,414 | 6,125,830 | 6,379,913 |
| Municipal Prosecution | 1,718,853 | 1,940,350 | 1,816,391 | 1,906,585 |
| Police Legal Liaison | 754,337 | 820,942 | 801,635 | 853,162 |
| Expense Total | \$18,565,088 | \$18,829,903 | \$20,971,242 | \$21,921,461 |

CITY ATTORNEY'S OFFICE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 16,622,426 | 16,939,127 | 18,733,111 | 19,608,031 |
| Supplies - Materials | 144,560 | 105,733 | 145,288 | 153,362 |
| Contractual - Other Services | 1,798,102 | 1,785,043 | 2,092,843 | 2,160,068 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$18,565,088 | \$18,829,903 | \$20,971,242 | \$21,921,461 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$18,565,088 | \$18,829,903 | \$20,971,242 | \$21,921,461 |
| Department Revenue Total | \$910,497 | \$1,050,051 | \$725,239 | \$725,239 |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| FY 2022-23 Community Development Block Grant (CD22) | 763,739 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 763,739 |
| Additional Resources Total | \$763,739 | \$763,739 |

CITY ATTORNEY'S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 151.00 | 149.21 | 164.25 | 168.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.20 | 0.00 | 0.00 |
| Department Total | 151.00 | 149.41 | 164.25 | 168.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Unfreeze one Assistant Attorney IV position to serve in General Litigation (0.75 FTEs). | 0 | \$107,019 | \$142,692 |
| Unfreeze and reclassify one temporary position to an IT Analyst (0.75 FTEs). | 0 | \$53,363 | \$71,150 |
| Add one Assistant Attorney II position for Community Prosecution to support expanded responsibilities enforcement of the fair housing ordinance, habitual criminal nuisance ordinance, and promoters ordinance (0.75 FTEs). | 1 | \$79,514 | \$106,018 |
| Add four Investigators, one Research Analyst, and one Assistant City Attorney III to the Inspector General division (4.50 FTEs). | 6 | \$444,141 | \$592,188 |
| Add four Assistant City Attorney II Community Prosecutor positions (3.00 FTEs). | 4 | \$344,971 | \$459,961 |

CITY ATTORNEY'S OFFICE

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add one Attorney IV position in the General Counsel division and one Outreach Coordinator in the Community Prosecution division (1.50 FTEs). | 2 | \$139,274 | \$185,699 |
| Major Budget Items Total | 13 | \$1,168,282 | \$1,557,708 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- The City Attorney's Office (CAO) FY 2022-23 budget request reinforces litigation and general counsel resources to ensure compliance with City polices and equitable implementation of City programs. Additionally, the budget highlights community-based resources through our innovative programs in Community Courts and Community Prosecution.
- CAO will continue to collaborate with user departments to provide legal guidance, advice, and support to ensure compliance with city policies and equitable implementation of city programs.
- Community Courts and Municipal Prosecution sections will continue to partner with the Dallas County Expunction Clinic to target communication and outreach efforts to communities who demonstrate the greatest need.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 13,502,465 | 13,420,871 | 15,611,817 | 16,038,862 |
| 1116 - Retroactive Pay - Civilian | 0 | 167 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (16,250) | 0 | (623,394) | (300,442) |
| 1118 - Vacancy Savings - Pension | 0 | 0 | (67,867) | (39,105) |
| 1119 - Vacancy Savings (Medicare) | 0 | 0 | (8,613) | (4,121) |
| 1203 - Service Incentive Pay | 0 | 13,383 | 0 | 0 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 107,077 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 116,644 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 4,802 | 0 | 0 |
| 1301 -Pension - Civilian | 1,747,043 | 1,865,288 | 2,164,890 | 2,225,189 |
| 1303 - Life Insurance | 8,436 | 8,436 | 9,690 | 9,864 |
| 1304 - Health Insurance | 1,161,132 | 1,161,132 | 1,383,074 | 1,408,192 |
| 1306 - ER Medicare | 184,596 | 197,944 | 223,205 | 229,396 |
| 1314 - Worker's Compensation | 35,004 | 35,004 | 40,309 | 40,196 |
| 1511 - Temporary Help - Regular | 0 | 8,378 | 0 | 0 |
| Personnel Services | 16,622,426 | 16,939,127 | 18,733,111 | 19,608,031 |
| 2110 - Office Supplies | 34,000 | 7,625 | 39,000 | 39,000 |
| 2111 - Office Supplies Chargeback | 0 | 4,321 | 0 | 0 |

CITY ATTORNEY'S OFFICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2140 - Light - Power | 4,213 | 4,213 | 5,000 | 5,000 |
| 2170 - Water - Sewer | 0 | 1,804 | 0 | 0 |
| 2181 - Fuel - Lube For Vehicle | 0 | 402 | 941 | 1,086 |
| 2231 - Clothing | 2,000 | 2,500 | 2,000 | 2,000 |
| 2232 - Food Supplies | 2,000 | 0 | 2,000 | 2,000 |
| 2252 - Meter Postage Fund Level | 28,050 | 22,998 | 28,050 | 28,050 |
| 2280 - Other Supplies | 6,000 | 24,309 | 0 | 0 |
| 2710 - Furniture - Fixtures | 60,297 | 0 | 60,297 | 60,297 |
| 2731 - Data Processing Equipment | 8,000 | 9,200 | 8,000 | 15,929 |
| 2860 - Books Reference Book Only | 0 | 28,361 | 0 | 0 |
| Supplies - Materials | 144,560 | 105,733 | 145,288 | 153,362 |
| 3030 - Printing - Photo Services | 5,000 | 5,000 | 6,000 | 6,000 |
| 3033 - Legal Fees | 0 | 3,000 | 0 | 0 |
| 3050 - Communications | 192,881 | 192,881 | 241,155 | 241,156 |
| 3051 - Telephone Equipment Charges | 1,500 | 641 | 1,500 | 1,500 |
| 3053 - Data Circuit Billing | 177,782 | 177,782 | 164,823 | 225,872 |
| 3070 - Professional Services | 258,032 | 273,179 | 305,556 | 305,556 |
| 3090 - City Forces | 38,273 | 12,805 | 38,273 | 38,273 |
| 3092 - Security Services | 24,000 | 18,837 | 24,000 | 24,000 |
| 3099 - Misc Special Services | 24,204 | 7,603 | 31,663 | 31,665 |
| 3130 - Copy Machine Rent-Lease-Maint | 32,031 | 32,031 | 34,619 | 34,619 |
| 3210 - Building Repairs and Maint | 0 | 97 | 0 | 0 |
| 3310 - Insurance | 14,045 | 14,045 | 16,727 | 16,489 |
| 3313 - Liability Premiums | 3,880 | 3,880 | 3,980 | 4,034 |
| 3320 - Advertising | 500 | 500 | 500 | 500 |
| 3340 - Membership Dues | 26,905 | 46,097 | 31,905 | 31,905 |
| 3341 - Subscriptions-Serials | 1,050 | 3,716 | 1,050 | 1,050 |
| 3361 - Professional Development | 41,500 | 50,417 | 55,000 | 55,000 |
| 3363 - Reimb-Vehicle Use,Parking | 10,200 | 1,000 | 10,200 | 10,200 |
| 3410 - Equip - Automotive Rental | 3,000 | 3,000 | 1,913 | 1,926 |
| 3411 - Wreck Handle Charge (fleet) | 300 | 300 | 825 | 825 |
| 3416 - GIS Services | 9,746 | 9,746 | 9,206 | 9,206 |
| 3429 - Cellphone Charges | 35,900 | 29,750 | 35,900 | 35,900 |
| 3430 - Data Services | 140,088 | 140,088 | 137,723 | 137,723 |
| 3434 - Programming | 682,285 | 682,285 | 898,793 | 905,137 |
| 3438 - Software Maintenance Fee | 75,000 | 75,000 | 41,532 | 41,532 |
| 3513 - Court Costs | 0 | 1,365 | 0 | 0 |
| Contractual - Other Services | 1,798,102 | 1,785,043 | 2,092,843 | 2,160,068 |
| Total Expense | \$18,565,088 | \$18,829,903 | \$20,971,242 | \$21,921,461 |

CITY AUDITOR'S OFFICE

MISSION

Collaborate with elected officials and employees to elevate public trust in government by providing objective assurance and advisory services.

DEPARTMENT GOALS

- Produce 19 audit or attestation reports
- Have 90 percent of audit report recommendations accepted by management
- Focus on our mission by spending 82 percent of available time on assurance and advisory projects
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Develop two government or assurance services subject matter experts within the Office of the City Auditor
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the Office of the City Auditor website

SERVICE DESCRIPTIONS

| CITY AUDITOR'S OFFICE | |
|--|---|
| Audits, Attestations, Investigations, and Advisory | The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Audits, Attestations, Investigations, and Advisory | 3,064,115 | 3,016,264 | 3,163,255 | 3,226,085 |
| Expense Total | \$3,064,115 | \$3,016,264 | \$3,163,255 | \$3,226,085 |

CITY AUDITOR'S OFFICE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,351,391 | 2,303,483 | 2,458,754 | 2,513,640 |
| Supplies - Materials | 24,991 | 24,991 | 24,991 | 24,991 |
| Contractual - Other Services | 687,733 | 687,790 | 679,510 | 687,454 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,064,115 | \$3,016,264 | \$3,163,255 | \$3,226,085 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$3,064,115 | \$3,016,264 | \$3,163,255 | \$3,226,085 |
| | | | | |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 19.80 | 18.81 | 19.80 | 19.80 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 19.80 | 18.81 | 19.80 | 19.80 |

CITY AUDITOR'S OFFICE

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Determine whether City of Dallas programs, projects, plans, and investments advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race, gender, income, ability, geography and other social groups to illuminate differences
- Translate Executive Summaries for new audit reports posted on the Office of the City Auditor's website to increase access for residents of the local community with limited English proficiency

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,000,385 | 1,838,558 | 2,039,429 | 2,086,932 |
| 1108 - Performance Incentive Pay | 4,500 | 4,500 | 4,500 | 4,500 |
| 1111 - Cell Phone Stipend | 493 | 493 | 493 | 493 |
| 1117 - Vacancy Savings - Salary | (109,195) | 0 | (54,016) | (54,016) |
| 1118 - Vacancy Savings - Pension | (15,440) | 0 | (7,433) | (7,433) |
| 1119 - Vacancy Savings (Medicare) | (1,583) | 0 | (783) | (783) |
| 1201 - Overtime - Civilian | 0 | 221 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 24,825 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 1,337 | 0 | 0 |
| 1301 -Pension - Civilian | 291,528 | 254,822 | 288,198 | 294,906 |
| 1303 - Life Insurance | 1,069 | 1,069 | 1,069 | 1,069 |
| 1304 - Health Insurance | 146,659 | 146,659 | 153,034 | 153,034 |
| 1306 - ER Medicare | 29,006 | 27,029 | 29,572 | 30,262 |
| 1314 - Worker's Compensation | 3,969 | 3,969 | 4,691 | 4,676 |
| Personnel Services | 2,351,391 | 2,303,483 | 2,458,754 | 2,513,640 |
| 2110 - Office Supplies | 2,000 | 2,000 | 1,200 | 1,200 |
| 2232 - Food Supplies | 500 | 500 | 500 | 500 |
| 2252 - Meter Postage Fund Level | 291 | 291 | 291 | 291 |
| 2710 - Furniture - Fixtures | 1,000 | 1,000 | 1,000 | 1,000 |
| 2731 - Data Processing Equipment | 20,000 | 20,000 | 20,000 | 20,000 |
| 2735 - Software Purchase - \$1000 | 1,200 | 1,200 | 2,000 | 2,000 |
| Supplies - Materials | 24,991 | 24,991 | 24,991 | 24,991 |
| 3030 - Printing - Photo Services | 140 | 140 | 140 | 140 |
| 3050 - Communications | 24,065 | 24,065 | 27,773 | 27,773 |
| 3053 - Data Circuit Billing | 23,112 | 23,112 | 20,019 | 27,154 |
| 3070 - Professional Services | 416,432 | 416,432 | 430,232 | 430,232 |
| 3099 - Misc Special Services | 0 | 0 | 0 | (2) |

CITY AUDITOR'S OFFICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3130 - Copy Machine Rent-Lease-Maint | 1,603 | 1,603 | 1,563 | 1,563 |
| 3310 - Insurance | 2,574 | 2,574 | 2,923 | 2,882 |
| 3313 - Liability Premiums | 714 | 714 | 698 | 708 |
| 3320 - Advertising | 730 | 730 | 730 | 730 |
| 3340 - Membership Dues | 10,000 | 10,000 | 10,000 | 10,000 |
| 3341 - Subscriptions-Serials | 250 | 250 | 250 | 250 |
| 3361 - Professional Development | 45,000 | 45,000 | 45,000 | 45,000 |
| 3363 - Reimb-Vehicle Use,Parking | 1,000 | 1,000 | 1,000 | 1,000 |
| 3416 - GIS Services | 1,261 | 1,261 | 1,191 | 1,191 |
| 3429 - Cellphone Charges | 0 | 57 | 0 | 0 |
| 3430 - Data Services | 15,558 | 15,558 | 12,989 | 12,989 |
| 3434 - Programming | 91,494 | 91,494 | 85,002 | 85,844 |
| 3437 - Continual Software License Fee | 53,800 | 53,800 | 40,000 | 40,000 |
| Contractual - Other Services | 687,733 | 687,790 | 679,510 | 687,454 |
| | | | | |
| Total Expense | \$3,064,115 | \$3,016,264 | \$3,163,255 | \$3,226,085 |

CITY CONTROLLER'S OFFICE

MISSION

Manages public resources by providing timely and accurate financial services and information to City management, elected officials, and the public. These financial services include accounts payable, bank reconciliation, cash/debt management, deferred compensation, EMS billing compliance, financial compliance, auditing, and monitoring, financial reporting, hotel occupancy tax, Independent Audit, and Payroll.

DEPARTMENT GOALS

- Complete the Annual Financial Comprehensive Audit (ACFR) for the fiscal year ended September 30, 2022, by February 24, 2023
- Increase the percentage of accounts payable payments made electronically (not including refund payments) by 5 percent from 70 percent to 75 percent by the end of FY 2022-23 and by another 5 percent from 75 percent to 80 percent by end of FY 2023-24
- Maintain a payroll error rate of under 0.20 percent
- Increase employee participation in the voluntary deferred compensation plans by 0.8 percent from 53.2 percent to 54 percent by the end of FY 2022-23 and by one percent from 54 percent to 55 percent by the end of FY 2023-24
- Work with City departments to implement 90 percent or more of City Auditor recommendations by the due date
- Decrease bank fees by at least three percent in FY 2022-23
- Increase interest income by at least five percent (independent of interest rate changes) during FY 2022-23 by improving cash forecasting needs allowing for more cash to be invested on a daily basis

SERVICE DESCRIPTIONS

| CITY CONTROLLER'S OFFICE | |
|------------------------------------|--|
| Contract Compliance and Monitoring | The financial, compliance and auditing group works with city departments to develop and implement City Auditor recommendations. Additional responsibilities include developing and executing a contract compliance workplan, conducting an internal control self-assessment, and managing the EMS compliance group. |
| Accounts Payable | The accounts payable group processes all payments to vendors and business partners as well expense reimbursements to employees. This group ensures vendor payments and employee reimbursements comply with the city's Administrative Directives and other applicable policies and regulations. They also play a vital role in maintaining positive vendor and employee relationships by ensuring the accuracy and timeliness of vendor payments and employee expense reimbursements. |

CITY CONTROLLER'S OFFICE

| | |
|---------------------------------|--|
| <p>Cash and Debt Management</p> | <p>The Treasury group is responsible for managing all banking services including the contract with the depository bank, currently, Bank of America, merchant services (credit cards), armored car services, new debt issuances, refunding of existing debt issuances, wire transfers, interest and principal payments on existing debt and the investment portfolio. The city's outstanding debt is over \$5 billion, and the investment portfolio is approximately \$3 billion.</p> |
| <p>Deferred Compensation</p> | <p>The deferred compensation group oversees the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans currently have assets of approximately \$800 million and 14,000 plan accounts with a balance. This group also facilitates communication and education services to support all city employees in their efforts to achieve a financially secure retirement.</p> |
| <p>Financial Reporting</p> | <p>The financial reporting group prepares the city's Annual Comprehensive Financial Report (ACFR) and the annual financial statements for Dallas Water Utilities, Aviation, Economic Development Tax Increment Finance funds, Local Government Corporations and audits of state and federal grants. This group also manages all independent audits and supervises the hotel occupancy tax group. The hotel occupancy tax group manages the registration and collection of hotel occupancy tax for hotels and short-term rentals. This includes working to identify, register, and collect hotel occupancy tax from unregistered hotels and short-term rentals. This group conducts two types of audits. First, they audit the accuracy of returns filed with the city. Second, they compare hotel occupancy taxes paid to the State of Texas to identify hotels paying the state portion of the hotel occupancy tax but not paying the city portion of the hotel occupancy tax. The bank reconciliation group is responsible for reconciling all bank transactions recorded in the city's bank accountants to the general ledger and the financial statements.</p> |
| <p>Independent Audit</p> | <p>Independent audits are performed by the city's independent auditors, Weaver and Tidwell, LLP., and includes examining, on a test basis, evidence supporting the amounts and disclosures in the ACFR and other audited financial statements. Their audits are performed in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in the Government Auditing Standards issued by the Comptroller General of the United States.</p> |
| <p>Payroll</p> | <p>The payroll group is responsible for accurate and timely payroll processing for city employees, including time monitoring, voluntary and involuntary wage deductions, federal tax withholding and reporting, and benefit reporting. This group ensures the city's compliance with IRS and Social Security Administration reporting requirements as well as other rules and regulations.</p> |

CITY CONTROLLER'S OFFICE

EMS Compliance

The EMS Compliance group works to promote an ethical culture of compliance with state and federal laws within the city's health care operations and works to prevent, detect, and mitigate any areas of noncompliance. This group provides training for approximately 2,000 employees per year on standards for providing services billed to federal health care programs (Medicare/Medicaid).

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Accounts Payable | 1,408,585 | 1,679,295 | 1,547,717 | 1,577,010 |
| Cash and Debt Management | 637,218 | 466,673 | 800,759 | 858,408 |
| Contract Compliance and Monitoring | 696,128 | 710,953 | 702,238 | 714,580 |
| Deferred Compensation | 49,867 | 64,451 | 69,470 | 72,573 |
| EMS Compliance | 172,502 | 64,588 | 174,883 | 177,895 |
| Financial Reporting | 2,765,574 | 2,913,471 | 3,049,221 | 3,345,453 |
| Independent Audit | 745,429 | 745,429 | 755,000 | 767,071 |
| Payroll | 2,075,078 | 1,771,493 | 2,223,270 | 2,268,673 |
| Expense Total | \$8,550,381 | \$8,416,353 | \$9,322,559 | \$9,781,663 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 6,957,276 | 6,380,517 | 7,137,072 | 7,409,859 |
| Supplies - Materials | 64,939 | 68,080 | 64,940 | 64,940 |
| Contractual - Other Services | 2,265,557 | 2,681,340 | 3,080,939 | 3,270,255 |
| Capital Outlay | 0 | 23,806 | 0 | 0 |
| Expense Total | \$9,287,772 | \$9,153,744 | \$10,282,950 | \$10,745,054 |
| Reimbursements | (737,391) | (737,391) | (960,391) | (963,391) |
| Department Total | \$8,550,381 | \$8,416,353 | \$9,322,559 | \$9,781,663 |
| | | | | |
| Department Revenue Total | \$514,268 | \$531,218 | \$514,268 | \$514,268 |

CITY CONTROLLER'S OFFICE

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Miscellaneous Reimbursement | (275,800) | (275,800) |
| Aviation Reimbursement | (35,000) | (35,000) |
| Dallas Water Utilities Reimbursement | (174,455) | (177,455) |
| Convention Center Reimbursement | (345,324) | (345,324) |
| Equipment and Fleet Management Reimbursement | (129,812) | (129,812) |
| Reimbursement Total | \$(960,391) | \$(963,391) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 66.96 | 60.21 | 70.54 | 71.29 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 2.19 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 66.96 | 62.40 | 70.54 | 71.29 |

CITY CONTROLLER'S OFFICE

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for three-year contract for investment advisory services from Meeder Public Funds, Inc. dba Patterson & Associates. | 0 | \$140,000 | \$140,000 |
| Use \$50,000 in reimbursements from Fidelity to fund a contract with Accenture for Workday programming to allow plan participants to contribute fixed dollar amounts to the plan. | 0 | \$0 | \$0 |
| Use \$100,000 in reimbursements from Fidelity for a contract with Ogletree and Deakins as outside counsel for deferred compensation amendments required by law and from plan design changes requested by the boards. | 0 | \$0 | \$0 |
| Add two Financial Accountant positions (1.50 FTEs) to improve audit timeline and implement Government Accounting Standards Board (GASB) changes. | 2 | \$149,927 | \$199,903 |
| Add \$150,000 in additional funding for an existing contract with Deloitte for ad-hoc work related to pension programs. | 0 | \$0 | \$150,000 |
| Increase contract funding for Independent Audit contract. | 0 | \$9,571 | \$21,642 |
| Add funding for Payroll and Timekeeping consultants to assist with improving the Workday, Telestaff, and Kronos systems | 0 | \$100,000 | \$100,000 |
| Upgrade one Sr. Office Assistant position to Executive Assistant. | 0 | \$19,003 | \$19,003 |
| Add funding for two Bloomberg Investment Licenses for staff. | 0 | \$20,820 | \$20,820 |
| Add one Senior Program Manager of Treasury to work on credit cards, merchant services, and banking functions (0.75 FTE). | 1 | \$131,779 | \$175,705 |
| Major Budget Items Total | 3 | \$571,100 | \$827,073 |

CITY CONTROLLER'S OFFICE

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to audit and review contracts related to living wage on general services contracts.
- Support minority and women-owned vendors through electronic fund payments, transfers, and invoice processing.
- Support expedited processing of payments related to citywide and non-profit programs such as rental/mortgage assistance, homeowners resources, and emergency repairs.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 5,647,441 | 4,843,937 | 6,073,995 | 6,266,780 |
| 1111 - Cell Phone Stipend | 2,193 | 2,193 | 2,193 | 2,193 |
| 1113 - One-time Pay - Civilian | 0 | 1,500 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 136 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (108,631) | 0 | (400,700) | (360,700) |
| 1118 - Vacancy Savings - Pension | (15,360) | 0 | (55,136) | (49,632) |
| 1119 - Vacancy Savings (Medicare) | (1,575) | 0 | (5,810) | (5,230) |
| 1201 - Overtime - Civilian | 2,000 | 176,161 | 2,000 | 2,000 |
| 1203 - Service Incentive Pay | 13,752 | 13,752 | 13,752 | 13,752 |
| 1210 - Vacation Term Pay - Civilian | 0 | 49,700 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 900 | 0 | 0 |
| 1301 -Pension - Civilian | 821,301 | 700,628 | 856,554 | 883,776 |
| 1303 - Life Insurance | 3,544 | 3,544 | 3,733 | 3,761 |
| 1304 - Health Insurance | 495,751 | 495,751 | 541,352 | 545,216 |
| 1306 - ER Medicare | 81,881 | 73,831 | 88,076 | 90,871 |
| 1314 - Worker's Compensation | 14,979 | 14,979 | 17,063 | 17,072 |
| 1406 - Administrative Leave - Civilian | 0 | 3,506 | 0 | 0 |
| Personnel Services | 6,957,276 | 6,380,517 | 7,137,072 | 7,409,859 |
| 2110 - Office Supplies | 5,431 | 8,679 | 5,432 | 5,432 |
| 2111 - Office Supplies Chargeback | 14,987 | 11,739 | 14,987 | 14,987 |
| 2130 - Copy McH Supplies | 200 | 200 | 200 | 200 |
| 2232 - Food Supplies | 0 | 1,360 | 0 | 0 |
| 2252 - Meter Postage Fund Level | 27,871 | 27,871 | 27,871 | 27,871 |
| 2290 - Event Supplies-Ceremony Event Supplies | 1,100 | 1,100 | 1,100 | 1,100 |
| 2310 - Building Materials | 0 | 1,780 | 0 | 0 |

CITY CONTROLLER'S OFFICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2731 - Data Processing Equipment | 14,350 | 13,100 | 14,350 | 14,350 |
| 2735 - Software Purchase -\$1000 | 1,000 | 2,250 | 1,000 | 1,000 |
| Supplies - Materials | 64,939 | 68,080 | 64,940 | 64,940 |
| | | | | |
| 3020 - Food - Laundry Service | 0 | 96 | 0 | 0 |
| 3030 - Printing - Photo Services | 14,102 | 14,102 | 14,102 | 14,102 |
| 3050 - Communications | 80,158 | 80,158 | 97,165 | 97,166 |
| 3051 - Telephone Equipment Charges | 0 | 427 | 0 | 0 |
| 3053 - Data Circuit Billing | 73,497 | 73,497 | 64,644 | 88,958 |
| 3070 - Professional Services | 1,232,547 | 1,222,847 | 1,737,431 | 1,899,502 |
| 3072 - Contractor Service Fees | 10,910 | 10,910 | 10,910 | 10,910 |
| 3085 - Freight | 350 | 350 | 350 | 350 |
| 3099 - Misc Special Services | 110,309 | 110,309 | 131,130 | 131,129 |
| 3130 - Copy Machine Rent-Lease-Maint | 9,267 | 9,267 | 9,965 | 9,965 |
| 3150 - Copy Center Charges | 228 | 228 | 228 | 228 |
| 3210 - Building Repairs and Maint | 0 | 11,011 | 0 | 0 |
| 3310 - Insurance | 7,374 | 7,374 | 7,376 | 7,309 |
| 3313 - Liability Premiums | 2,046 | 2,046 | 1,762 | 1,796 |
| 3320 - Advertising | 600 | 600 | 600 | 600 |
| 3340 - Membership Dues | 45,469 | 45,469 | 45,469 | 45,469 |
| 3341 - Subscriptions-Serials | 2,207 | 9,944 | 2,207 | 2,207 |
| 3361 - Professional Development | 74,490 | 74,490 | 74,490 | 74,490 |
| 3363 - Reimb-Vehicle Use,Parking | 6,433 | 6,433 | 6,433 | 6,433 |
| 3364 - Personnel Development | 78,250 | 78,250 | 78,250 | 78,250 |
| 3416 - GIS Services | 4,520 | 4,520 | 4,497 | 4,497 |
| 3421 - Veh License - Registration Fees | 1,616 | 1,616 | 1,616 | 1,616 |
| 3429 - Cellphone Charges | 7,398 | 7,398 | 7,398 | 7,398 |
| 3430 - Data Services | 64,290 | 64,290 | 98,191 | 98,191 |
| 3434 - Programming | 314,044 | 314,044 | 561,273 | 564,237 |
| 3537 - Fees -Bond Payments | 54,500 | 54,500 | 54,500 | 54,500 |
| 3994 - Outside Temps-Staffing | 70,952 | 477,164 | 70,952 | 70,952 |
| Contractual - Other Services | 2,265,557 | 2,681,340 | 3,080,939 | 3,270,255 |
| | | | | |
| 4310 - Buildings | 0 | 23,806 | 0 | 0 |
| Capital Outlay | 0 | 23,806 | 0 | 0 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (737,391) | (737,391) | (960,391) | (963,391) |
| Reimbursements | (737,391) | (737,391) | (960,391) | (963,391) |
| Total Expense | \$8,550,381 | \$8,416,353 | \$9,322,559 | \$9,781,663 |



CITY MANAGER'S OFFICE

MISSION

Provides leadership and direction to City departments to effectively implement policies as adopted by the Dallas Mayor and City Council. The office promotes a culture of integrity reducing risks by maintaining empathetic and equitable policies and procedures to align with the City's strategic priorities to effectively lead change as – One Dallas together.

DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Allocate resources appropriately through the annual budget process
- Increase community engagement in enhancements, reductions, and overall budget development focused on addressing system issues in ways that are Responsible, Equitable, Accountable, and Legitimate

SERVICE DESCRIPTIONS

| CITY MANAGER'S OFFICE | |
|---------------------------------------|---|
| <p>Youth Commission</p> | <p>Aims to inspire Dallas youth to become lifelong leaders actively engaged in civic affairs, public policy, and advocacy. The Youth Commission is governed by a talented fifteen-member board consisting of high school students (grade 9-12) and aims to serve their community while gaining the tools necessary to become effective and dedicated leaders in the future.</p> |
| <p>City Administration</p> | <p>Oversees a budget of more than \$4 billion (Operating and Capital) with an emphasis on financial prudence and a staff of approximately 13,000. Uses a transformational leadership approach that focuses on elevating transparency in the public decision-making process, leveraging data to drive resource allocation, and identifying innovative solutions to solving historical and complex problems rooted in inequities.</p> |
| <p>City Agenda Process</p> | <p>Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.</p> |
| <p>Ethics and Compliance Division</p> | <p>Promotes a culture of integrity and reduces risks to the City by maintaining an effective ethics program based on the City's Code of Ethics (City Code Chapter 12A), the Federal Sentencing Guidelines, and other best practices. Ethics and compliance awareness are promoted through education, training, and monitoring. As required by the Code of Ethics, biannual ethics training began in FY 2017-18 for all City officials and employees (approximately 13,000).</p> |

CITY MANAGER'S OFFICE

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------|----------------------|------------------------|----------------------|-----------------------|
| City Administration | 2,431,381 | 2,651,668 | 2,650,456 | 2,736,888 |
| City Agenda Process | 210,096 | 246,181 | 271,014 | 277,446 |
| Ethics and Compliance Division | 190,620 | 156,177 | 202,101 | 204,758 |
| Youth Commission | 155,203 | 114,173 | 81,501 | 81,501 |
| Expense Total | \$2,987,300 | \$3,168,199 | \$3,205,072 | \$3,300,594 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,630,866 | 2,808,786 | 2,822,224 | 2,903,982 |
| Supplies - Materials | 17,993 | 17,993 | 17,993 | 17,993 |
| Contractual - Other Services | 338,441 | 341,420 | 364,855 | 378,619 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$2,987,300 | \$3,168,199 | \$3,205,072 | \$3,300,594 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$2,987,300 | \$3,168,199 | \$3,205,072 | \$3,300,594 |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 13.65 | 16.52 | 18.00 | 18.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |

CITY MANAGER'S OFFICE

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------|-------------------|---------------------|-------------------|--------------------|
| Department Total | 13.65 | 16.52 | 18.00 | 18.00 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to use this lens when looking at data regarding racial and socioeconomic inequities using the Racial Impact Tool.
- Develop and implement an Equity Input Protocol supporting all departments to consider equity in every item that is being considered by the City Council.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 2,299,240 | 2,200,912 | 2,358,841 | 2,429,596 |
| 1104 - Other Wages | 20,500 | 20,500 | 20,500 | 20,500 |
| 1117 - Vacancy Savings - Salary | (125,143) | 0 | (45,030) | (45,030) |
| 1118 - Vacancy Savings - Pension | (17,695) | 0 | (6,196) | (6,196) |
| 1119 - Vacancy Savings (Medicare) | (1,815) | 0 | (653) | (653) |
| 1201 - Overtime - Civilian | 0 | 2,832 | 0 | 0 |
| 1203 - Service Incentive Pay | 1,824 | 1,824 | 1,824 | 1,824 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 82,628 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 47,311 | 0 | 0 |
| 1212 - Termination Payment - Attendance Incentive Leave - Civilian | 0 | 918 | 0 | 0 |
| 1250 - Executive Auto Allowance | 0 | 5,110 | 0 | 0 |
| 1301 - Pension - Civilian | 309,408 | 302,845 | 333,394 | 343,384 |
| 1303 - Life Insurance | 827 | 827 | 881 | 881 |
| 1304 - Health Insurance | 108,630 | 108,630 | 120,432 | 120,432 |
| 1306 - ER Medicare | 32,554 | 31,914 | 34,203 | 35,229 |
| 1314 - Worker's Compensation | 2,536 | 2,536 | 4,028 | 4,015 |
| Personnel Services | 2,630,866 | 2,808,786 | 2,822,224 | 2,903,982 |
| 2110 - Office Supplies | 5,472 | 4,082 | 5,766 | 5,766 |
| 2111 - Office Supplies Chargeback | 2,521 | 2,521 | 2,227 | 2,227 |
| 2232 - Food Supplies | 10,000 | 10,000 | 10,000 | 10,000 |
| 2252 - Meter Postage Fund Level | 0 | 445 | 0 | 0 |
| 2870 - Library Materials | 0 | 889 | 0 | 0 |
| 2890 - Miscellaneous Equipment | 0 | 56 | 0 | 0 |
| Supplies - Materials | 17,993 | 17,993 | 17,993 | 17,993 |
| 3020 - Food - Laundry Service | 0 | 620 | 0 | 0 |

CITY MANAGER'S OFFICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3030 - Printing - Photo Services | 5,000 | 5,000 | 5,000 | 5,000 |
| 3050 - Communications | 41,006 | 41,006 | 51,830 | 51,830 |
| 3051 - Telephone Equipment Charges | 0 | 427 | 0 | 0 |
| 3053 - Data Circuit Billing | 37,987 | 37,987 | 35,288 | 48,502 |
| 3070 - Professional Services | 7,001 | 7,001 | 7,001 | 7,001 |
| 3092 - Security Services | 0 | 504 | 0 | 0 |
| 3099 - Misc Special Services | 137,857 | 126,467 | 137,859 | 137,859 |
| 3130 - Copy Machine Rent-Lease-Maint | 6,790 | 6,790 | 6,403 | 6,403 |
| 3310 - Insurance | 2,405 | 2,405 | 2,844 | 2,803 |
| 3313 - Liability Premiums | 666 | 666 | 680 | 689 |
| 3320 - Advertising | 6,500 | 6,500 | 6,500 | 6,500 |
| 3340 - Membership Dues | 1,380 | 1,380 | 1,380 | 1,380 |
| 3341 - Subscriptions-Serials | 0 | 20 | 0 | 0 |
| 3361 - Professional Development | 6,211 | 17,601 | 6,211 | 6,211 |
| 3364 - Personnel Development | 0 | 110 | 0 | 0 |
| 3416 - GIS Services | 806 | 806 | 821 | 821 |
| 3429 - Cellphone Charges | 3,529 | 4,826 | 3,529 | 3,529 |
| 3430 - Data Services | 36,230 | 36,230 | 44,560 | 44,560 |
| 3434 - Programming | 45,073 | 45,073 | 54,949 | 55,531 |
| Contractual - Other Services | 338,441 | 341,420 | 364,855 | 378,619 |
| | | | | |
| Total Expense | \$2,987,300 | \$3,168,199 | \$3,205,072 | \$3,300,594 |

CITY SECRETARY'S OFFICE

MISSION

The City Secretary's Office is committed to focusing upon areas of responsibility, providing effective resolution of issues, rendering exceptional customer service to citizens, City Council, and staff and producing vital and productive outcomes that positively reflect established priorities for the City of Dallas.

DEPARTMENT GOALS

- Respond to the administrative/municipal needs of the City Council and their constituents
- Provide access to the City's official record and documents in as many different mediums as possible
- Utilize technology and best business practices for effective service delivery and enhance access to information
- Deliver excellent customer service by constant assessment based on feedback and active benchmarking

SERVICE DESCRIPTIONS

| CITY SECRETARY'S OFFICE | |
|--------------------------------|--|
| Archives | Dallas Municipal Archives serves as the city's repository for permanently valuable and historical records of city government. The Archive collections contain over 2,000 cubic feet of departmental records in a variety of forms and formats, including ledgers, manuscripts and typescripts, maps, photographs, microforms, and printed materials. Furthermore, Archives maintains thousands of permanently valuable documents, maps, and architectural plans reflecting the actions of every aspect of Dallas government. |
| Boards and Commissions Support | Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements. |
| City Council Support | Provides leadership and administration support to City Council and departments who are the sole source for services by attending all meetings of the City Council, keeping accurate records, preparing minutes of Council meetings, certifying official records, and performing other mandated functions. |
| Customer Service | Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents. |

CITY SECRETARY'S OFFICE

| | |
|--------------------|--|
| Elections | All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties. |
| Records Management | Open Records Center is committed to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure the City complies with the requirements of the Texas Public Information Act (TPIA). |
| Open Records | Records Management administers the citywide oversight of the city's records management practices. Advises the records management policy committee on program policies; inspects city records; ascertains the city's compliance with recordkeeping requirements established by state law, city charter and city code; prepares records retention and disposition schedules; operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Archives | 186,827 | 186,935 | 196,432 | 196,432 |
| Boards and Commissions Support | 306,505 | 328,416 | 331,725 | 331,725 |
| City Council Support | 1,277,704 | 1,255,912 | 1,247,539 | 1,347,069 |
| Customer Service | 205,900 | 205,948 | 224,490 | 224,490 |
| Elections | 283,013 | 283,013 | 2,022,829 | 122,829 |
| Open Records | 511,073 | 510,987 | 546,526 | 552,518 |
| Records Management | 580,247 | 580,058 | 594,808 | 594,808 |
| Expense Total | \$3,351,269 | \$3,351,269 | \$5,164,349 | \$3,369,871 |

CITY SECRETARY'S OFFICE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,258,627 | 2,237,852 | 2,392,995 | 2,482,063 |
| Supplies - Materials | 18,087 | 18,087 | 17,121 | 17,121 |
| Contractual - Other Services | 1,074,555 | 1,095,330 | 2,754,233 | 870,687 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,351,269 | \$3,351,269 | \$5,164,349 | \$3,369,871 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$3,351,269 | \$3,351,269 | \$5,164,349 | \$3,369,871 |
| Department Revenue Total | \$21,500 | \$23,219 | \$21,500 | \$21,500 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 24.00 | 23.00 | 24.75 | 25.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 24.00 | 23.00 | 24.75 | 25.00 |

CITY SECRETARY'S OFFICE

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add one time funding for election notice publications and language translation expenses for the November 2022 Special Election. | 0 | \$100,000 | \$0 |
| Add one Project Coordinator II position with partial year funding to facilitate City Council meetings (0.75 FTEs). | 1 | \$71,897 | \$95,862 |
| Increase funding for the 2023 general election including the Mayoral and all 14 Council places. | 0 | \$1,800,000 | \$0 |
| Reallocate funding and reclassify one vacant Assistant City Secretary position to a Third Tier Executive to manage Open Records Request. | 0 | \$0 | \$0 |
| Increase funding for the City of Dallas' offsite record management program to address contract increase. | 0 | \$7,525 | \$7,525 |
| Increase funding for public records request management system to comply with the Texas Public Information Act and the Freedom of Information Act (FOIA). | 0 | \$0 | \$5,992 |
| Major Budget Items Total | 1 | \$1,979,422 | \$109,379 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Data is not collected by race or ethnicity however each service within the City Secretary's Office's (SEC's) budget request impacts the residents of Dallas perception and ability to have representation in government and sense of community. Each odd-number year, SEC request funding for city election. The desired outcome for an election is to have city representation for city voters. Every resident in Dallas is impacted by the results of an election.
- In government service satisfaction, SEC strives to cross-collaborate with city departments to centralize and mobilize open records request redaction shifting the task from multiple departments to one centralized dept. In sense of community, SEC expedites and facilitates council nominations to board and commissions to improve the participation in community and civic responsibility.

CITY SECRETARY'S OFFICE

- There is not a tangible method to verify that disparities are reduced within SEC, however our office advances the ability to serve residents of all backgrounds in each service unit within our budget request.
- Enhancements and overall budget development supports community engagement indirectly through the representation provided by City Council.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 1,777,023 | 1,694,362 | 1,910,241 | 1,966,588 |
| 1117 - Vacancy Savings - Salary | 0 | 0 | (19,113) | 0 |
| 1118 - Vacancy Savings - Pension | 0 | 0 | (2,630) | 0 |
| 1119 - Vacancy Savings (Medicare) | 0 | 0 | (277) | 0 |
| 1201 - Overtime - Civilian | 0 | 38 | 0 | 0 |
| 1203 - Service Incentive Pay | 9,232 | 8,724 | 9,060 | 9,060 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 39,661 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 20,271 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,424 | 0 | 0 |
| 1301 -Pension - Civilian | 262,467 | 262,467 | 269,451 | 277,408 |
| 1303 - Life Insurance | 1,296 | 1,296 | 1,337 | 1,350 |
| 1304 - Health Insurance | 177,768 | 177,768 | 191,293 | 193,225 |
| 1306 - ER Medicare | 25,767 | 25,767 | 27,700 | 28,517 |
| 1314 - Worker's Compensation | 5,074 | 5,074 | 5,933 | 5,915 |
| Personnel Services | 2,258,627 | 2,237,852 | 2,392,995 | 2,482,063 |
| | | | | |
| 2110 - Office Supplies | 0 | 136 | 782 | 782 |
| 2111 - Office Supplies Chargeback | 14,709 | 14,663 | 14,602 | 14,602 |
| 2252 - Meter Postage Fund Level | 2,978 | 2,888 | 1,337 | 1,337 |
| 2731 - Data Processing Equipment | 400 | 400 | 400 | 400 |
| Supplies - Materials | 18,087 | 18,087 | 17,121 | 17,121 |
| | | | | |
| 3020 - Food - Laundry Service | 2,200 | 2,200 | 2,200 | 2,200 |
| 3030 - Printing - Photo Services | 2,461 | 2,461 | 2,161 | 2,161 |
| 3050 - Communications | 33,868 | 33,868 | 40,028 | 40,028 |
| 3053 - Data Circuit Billing | 31,381 | 31,381 | 27,410 | 37,716 |
| 3070 - Professional Services | 292,366 | 292,366 | 1,719,989 | 125,981 |
| 3099 - Misc Special Services | 299,153 | 299,153 | 303,179 | 303,179 |
| 3110 - Equip Repairs and Maintenance | 400 | 400 | 500 | 500 |
| 3130 - Copy Machine Rent-Lease-Maint | 56,514 | 56,514 | 55,111 | 55,111 |
| 3150 - Copy Center Charges | 1,000 | 0 | 0 | 0 |
| 3310 - Insurance | 3,966 | 3,966 | 2,852 | 2,811 |
| 3313 - Liability Premiums | 1,101 | 1,101 | 681 | 691 |
| 3320 - Advertising | 42,263 | 41,739 | 336,598 | 36,598 |
| 3340 - Membership Dues | 1,087 | 1,087 | 1,287 | 1,287 |

CITY SECRETARY'S OFFICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3341 - Subscriptions-Serials | 2,100 | 2,100 | 2,100 | 2,100 |
| 3361 - Professional Development | 11,304 | 11,304 | 11,304 | 11,304 |
| 3363 - Reimb-Vehicle Use,Parking | 1,520 | 1,520 | 1,520 | 1,520 |
| 3416 - GIS Services | 1,529 | 1,529 | 1,444 | 1,444 |
| 3429 - Cellphone Charges | 9,120 | 11,216 | 14,785 | 14,785 |
| 3430 - Data Services | 22,235 | 22,235 | 22,007 | 22,007 |
| 3434 - Programming | 243,989 | 243,989 | 195,079 | 195,266 |
| 3437 - Continual Software License Fee | 13,068 | 13,496 | 13,068 | 13,068 |
| 3438 - Software Maintenance Fee | 1,000 | 0 | 0 | 0 |
| 3518 - Credit Card Charges | 930 | 930 | 930 | 930 |
| 3994 - Outside Temps-Staffing | 0 | 20,775 | 0 | 0 |
| Contractual - Other Services | 1,074,555 | 1,095,330 | 2,754,233 | 870,687 |
| | | | | |
| Total Expense | \$3,351,269 | \$3,351,269 | \$5,164,349 | \$3,369,871 |

CIVIL SERVICE

MISSION

Partner with client departments to provide tailored staffing, hiring, and promotional solutions that will enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions to allow hiring departments to select candidates that best fit department needs
- Continue online exam and assessment and test development activities to enhance the quality of the candidate talent pools and increase examination show rates
- Continue expanding active recruiting by utilizing LinkedIn Recruiter & other social media recruitment platforms to actively search for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs, hiring events and community outreach opportunities
- Development of the Civil Service website to enhance the City of Dallas' employment branding strategy and social media presence
- Identify critical and hard-to-fill positions and begin initiating planning sessions with hiring departments to establish strategic recruitment plans to meet hiring goals

SERVICE DESCRIPTIONS

| CIVIL SERVICE | |
|--|---|
| Analysis-Development and Validation | Provides job-related entry-level, promotional, and physical ability (Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter Chapter XVI, Sections 5, 6, and 13, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV. |
| Applicant Evaluation (Civilian) | Recruits interested candidates from multiple sources and evaluates applications to ensure candidates meet minimum qualifications for approximately 800 job titles and subsets. Oversees the reduction-in-force (RIF) rules and process. |
| Applicant Evaluation (Uniform) | Screens applicants for entry-level and promotional Police and Fire-Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests. |
| Civil Service Board and Employee Appeals Process | Coordinates employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI, Sections 12 and 12.1, and Personnel Rule Sections 34-38, 34-39, and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and City Council-approved Civil Service Rules and Regulations. |

CIVIL SERVICE

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Analysis-Development and Validation | 743,851 | 576,439 | 703,121 | 713,782 |
| Applicant Evaluation (Civilian) | 1,077,125 | 946,402 | 962,843 | 978,656 |
| Applicant Evaluation (Uniform) | 749,663 | 743,765 | 809,530 | 823,992 |
| Civil Service Board and Employee Appeals Process | 466,480 | 425,424 | 589,204 | 597,656 |
| Expense Total | \$3,037,119 | \$2,692,029 | \$3,064,698 | \$3,114,086 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,369,528 | 2,024,439 | 2,462,805 | 2,510,490 |
| Supplies - Materials | 65,889 | 65,889 | 65,889 | 65,889 |
| Contractual - Other Services | 601,702 | 601,701 | 536,004 | 537,707 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,037,119 | \$2,692,029 | \$3,064,698 | \$3,114,086 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$3,037,119 | \$2,692,029 | \$3,064,698 | \$3,114,086 |
| | | | | |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

CIVIL SERVICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 25.26 | 20.87 | 25.26 | 25.26 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.25 | 0.26 | 0.25 | 0.25 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 25.51 | 21.13 | 25.51 | 25.51 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Allocate budget resources to facilitate the review and implementation of reformed and enhanced recruitment, hiring and selection strategies designed to increase the representation of people of color and remove barriers to employment and advancement as identified in the 2019 Dallas Equity Indicators Report

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 1,946,699 | 1,521,865 | 1,989,784 | 2,031,061 |
| 1117 - Vacancy Savings - Salary | (48,100) | (48,100) | (48,100) | (48,100) |
| 1118 - Vacancy Savings - Pension | (6,801) | (6,801) | (6,801) | (6,801) |
| 1119 - Vacancy Savings (Medicare) | (697) | (697) | (697) | (697) |
| 1201 - Overtime - Civilian | 10,000 | 10,980 | 10,000 | 10,000 |
| 1203 - Service Incentive Pay | 0 | 5,768 | 0 | 0 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 39,282 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 29,663 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 1,426 | 0 | 0 |
| 1242 - Language Assignment Pay | 4,440 | 4,440 | 4,440 | 4,440 |
| 1301 -Pension - Civilian | 244,627 | 244,626 | 280,968 | 286,796 |

CIVIL SERVICE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1303 - Life Insurance | 1,346 | 1,346 | 1,346 | 1,346 |
| 1304 - Health Insurance | 187,069 | 187,069 | 195,526 | 195,526 |
| 1306 - ER Medicare | 24,026 | 26,654 | 28,850 | 29,448 |
| 1314 - Worker's Compensation | 6,919 | 6,919 | 7,489 | 7,471 |
| Personnel Services | 2,369,528 | 2,024,439 | 2,462,805 | 2,510,490 |
| 2110 - Office Supplies | 10,000 | 10,000 | 10,000 | 10,000 |
| 2111 - Office Supplies Chargeback | 2,247 | 2,247 | 2,247 | 2,247 |
| 2231 - Clothing | 1,200 | 1,200 | 1,200 | 1,200 |
| 2232 - Food Supplies | 2,100 | 2,100 | 2,100 | 2,100 |
| 2252 - Meter Postage Fund Level | 342 | 342 | 342 | 342 |
| 2735 - Software Purchase -\$1000 | 50,000 | 50,000 | 50,000 | 50,000 |
| Supplies - Materials | 65,889 | 65,889 | 65,889 | 65,889 |
| 3020 - Food - Laundry Service | 5,000 | 3,200 | 5,000 | 5,000 |
| 3030 - Printing - Photo Services | 2,800 | 4,600 | 2,800 | 2,800 |
| 3050 - Communications | 41,976 | 41,976 | 50,267 | 50,267 |
| 3053 - Data Circuit Billing | 38,814 | 38,814 | 34,430 | 47,380 |
| 3070 - Professional Services | 62,680 | 54,755 | 62,700 | 62,700 |
| 3099 - Misc Special Services | 53,040 | 53,040 | 9,980 | 9,981 |
| 3110 - Equip Repairs and Maintenance | 2,500 | 2,500 | 2,500 | 2,500 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,972 | 5,972 | 5,824 | 5,824 |
| 3150 - Copy Center Charges | 936 | 936 | 936 | 936 |
| 3310 - Insurance | 2,428 | 2,428 | 2,838 | 2,798 |
| 3313 - Liability Premiums | 673 | 673 | 678 | 687 |
| 3320 - Advertising | 30,332 | 30,332 | 30,332 | 30,332 |
| 3340 - Membership Dues | 600 | 600 | 600 | 600 |
| 3361 - Professional Development | 66,466 | 66,466 | 66,466 | 66,466 |
| 3363 - Reimb-Vehicle Use,Parking | 1,700 | 1,700 | 1,700 | 1,700 |
| 3416 - GIS Services | 1,673 | 1,673 | 1,520 | 1,520 |
| 3429 - Cellphone Charges | 1,000 | 1,000 | 1,000 | 1,000 |
| 3430 - Data Services | 23,512 | 23,512 | 21,385 | 21,385 |
| 3434 - Programming | 167,883 | 167,883 | 143,331 | 132,114 |
| 3437 - Continual Software License Fee | 89,717 | 89,717 | 89,717 | 89,717 |
| 3438 - Software Maintenance Fee | 2,000 | 9,925 | 2,000 | 2,000 |
| Contractual - Other Services | 601,702 | 601,701 | 536,004 | 537,707 |
| Total Expense | \$3,037,119 | \$2,692,029 | \$3,064,698 | \$3,114,086 |

CODE COMPLIANCE

MISSION

Safeguarding and Supporting a Strong, Healthy CommUNITY.

DEPARTMENT GOALS

- Expand current illegal dumping proactive teams from two to four in order to stage one team in each city quadrant with the goal of reducing illegal dumping abatement times to 24 hours citywide
- Implement and deploy a Vacant Lot Vacant Building Registration Ordinance to allow the Department to gain faster voluntary compliance, reduce blight, improve property valuations, increase economic development, and help mitigate crime
- Increase frequency of Community Trash Off events from once a month to twice a month to help citizens properly dispose of bulk trash, tires, and hazardous waste
- Invest in software technology to add online registrations for Convenience Stores and Short-Term Rental properties and to automate processes for seven different Consumer Protection licenses (wood vending, motor vehicle repair shop, credit access, electronic repair, mobile motor vehicle repair/transport decals, scrap tire, and home repair) to improve customer service, eliminate redundancy, and create a single repository for historical information
- Establish an ongoing training workshop that outlines boarding home regulations and expectations for boarding home operators in the City of Dallas. There are 88 boarding homes in the South-Central district, mostly in areas identified as marginalized and disempowered communities (various council districts)
- Invest in Code Officer safety by purchasing body cameras to ensure that field staff are protected and have the necessary PPE needed to safely conduct field inspections while offering enhanced officer safety and reduced civilian complaints

SERVICE DESCRIPTIONS

| CODE COMPLIANCE | |
|---------------------------------------|---|
| Consumer Health | Committed to enhancing the health and safety of the residents of Dallas. Contains three specialized programs, Food Protection/Education, Commercial Swimming Pools and Spas, and Mosquito Abatement. Consumer Health inspects approximately 6,000 fixed food establishments and 300 mobile units. Also responds to approximately 900 general food complaints and 30,000 mosquito control activities annually. |
| Neighborhood Code Compliance Services | Fosters safe, healthy, and clean neighborhoods through public education, community outreach programs, and enforcement of City Codes. The division is made up of seven districts within the City of Dallas. Neighborhood Code processes more than 100,000 violations annually with a 96 percent or higher response rate. The division on average attends more than 1,200 community meetings/events annually. |

CODE COMPLIANCE

| | |
|---------------------------------|--|
| Neighborhood Nuisance Abatement | Responsible for the timely abatement of blight and public nuisances on private property. The division abates illegally dumped tires and other illegally dumped items, and graffiti within 10 days 90 percent of the time. The group secures open and vacant structures within 48 hours or 90 percent of time and mows and cleans approximately 38,000 lots each year within 30 days or 90 percent of the time. |
|---------------------------------|--|

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|---------------------|---------------------|---------------------|---------------------|
| Consumer Health | 3,125,926 | 3,347,139 | 3,435,099 | 3,492,201 |
| Neighborhood Code Compliance Services | 24,604,391 | 23,605,288 | 27,593,277 | 28,107,600 |
| Neighborhood Nuisance Abatement | 7,583,705 | 7,822,016 | 10,314,058 | 9,554,635 |
| Expense Total | \$35,314,022 | \$34,774,443 | \$41,342,433 | \$41,154,436 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|---------------------|---------------------|---------------------|---------------------|
| Personnel Services | 29,014,947 | 27,934,136 | 31,837,501 | 33,668,278 |
| Supplies - Materials | 937,039 | 1,267,156 | 1,827,097 | 1,581,413 |
| Contractual - Other Services | 7,508,129 | 7,053,121 | 8,373,554 | 8,080,838 |
| Capital Outlay | 137,922 | 672,564 | 1,588,297 | 107,922 |
| Expense Total | \$37,598,037 | \$36,926,977 | \$43,626,448 | \$43,438,451 |
| Reimbursements | (2,284,015) | (2,152,534) | (2,284,015) | (2,284,015) |
| Department Total | \$35,314,022 | \$34,774,443 | \$41,342,433 | \$41,154,436 |
| | | | | |
| Department Revenue Total | \$12,443,468 | \$12,290,039 | \$12,443,468 | \$12,443,468 |

CODE COMPLIANCE

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|--------------------|
| Dallas Water Utilities Reimbursement | (247,671) | (247,671) |
| Sanitation Services Reimbursement | (96,001) | (96,001) |
| Storm Drainage Management Reimbursement | (1,940,343) | (1,940,343) |
| Reimbursement Total | \$(2,284,015) | \$(2,284,015) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 410.50 | 365.06 | 434.24 | 448.49 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 3.98 | 12.52 | 5.59 | 5.25 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.55 | 0.55 |
| Department Total | 414.48 | 377.58 | 440.38 | 454.29 |

CODE COMPLIANCE

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for online application permit and payment system for Consumer Protection programs to integrate with salesforce service requests systems. Add one Administrative Specialist II position (0.75 FTEs). | 1 | \$451,515 | \$73,006 |
| Increase frequency of CCS Community Trash Off Events from one to two per month. | 0 | \$150,000 | \$150,000 |
| Add three Administrative Specialist II positions (2.25 FTEs). | 3 | \$169,456 | \$209,225 |
| Increase funding for uniforms. | 0 | \$0 | \$50,000 |
| Add two Manager positions and one Code Enforcement Administrator position for Neighborhood Code Compliance (2.25 FTEs). | 3 | \$0 | \$254,887 |
| Add funding to purchase 297 body cameras for field personnel in Neighborhood Code and Consumer Health. | 0 | \$440,365 | \$274,428 |
| Add funding to purchase fencing panels to secure open and vacant structures citywide. | 0 | \$0 | \$65,000 |
| Expand vacant lot beautification and community-driven transformation of five City-owned vacant lots annually with the Office of Arts and Culture. | 0 | \$55,000 | \$55,000 |
| Add two Code officers to work in the Office of Integrated Public Safety Solutions to address environmental assessments and blight remediation (2.00 FTEs). | 2 | \$310,075 | \$350,000 |
| Add four code officers (two in FY 2022-23 and two in FY 2023-24) to work in multifamily inspection and compliance. | 2 | \$109,563 | \$306,249 |
| Add one-time funding for one 60 yarder combo booms to improve response and abatement times citywide. | 0 | \$250,000 | \$0 |
| Add one Senior Sanitarian position to the Consumer Health Division and one truck to ensure timely inspection of high risk food locations (0.75 FTE). | 1 | \$85,763 | \$79,003 |

CODE COMPLIANCE

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add funding for a Homeless Action Response Team (HART) that will identify debris removal sites related to homelessness (6.00 FTEs). | 8 | \$721,126 | \$490,863 |
| Add 10 code officers to focus on the multi-family violent crime reduction plan in partnership with the Dallas Police Department and Office of Integrated Public Safety Solutions. Add one-time funding for costs of vehicles, iPads, and uniforms (\$363,600) (7.50 FTEs). | 10 | \$866,100 | \$670,000 |
| Add funding for a Pro-Team that will proactively remove debris around the City by quadrant and sites flagged by HART team (12.00 FTEs). | 16 | \$1,556,159 | \$1,054,111 |
| Major Budget Items Total | 46 | \$5,165,122 | \$4,081,772 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest an additional \$2.2 million into a proactive illegal dumping remediation team to expedite addressing illegal dumping in targeted hot zones which includes community of color and historically lower-income residences.
- Redeploy 27 diverse and well-trained Code Inspectors specialized in community engagement by using the Trent Model approach, a dedicated community-centric approach within underserved areas.
- Implement a proactive vacant property monitoring program in areas where communities of color experience a high volume of 311 Code Concerns associated with blight and illegal dumping.
- Expand Trash Off events by investing an additional \$150,000 to help citizens properly dispose of bulk trash, tires, and hazardous waste in historically low-income and communities of color.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 22,497,411 | 20,218,194 | 25,491,249 | 26,517,073 |
| 1113 - One-time Pay - Civilian | 0 | 37,500 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 315 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (758,848) | 0 | (1,719,306) | (1,260,499) |
| 1118 - Vacancy Savings - Pension | (107,301) | 0 | (237,257) | (173,491) |
| 1119 - Vacancy Savings (Medicare) | (11,004) | 0 | (24,929) | (18,277) |
| 1201 - Overtime - Civilian | 174,113 | 610,199 | 334,113 | 334,113 |
| 1203 - Service Incentive Pay | 84,417 | 50,588 | 74,417 | 74,417 |
| 1208 - Sick Leave Term Pay - Civilian | 15,000 | 63,852 | 15,000 | 15,000 |

CODE COMPLIANCE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1210 - Vacation Term Pay - Civilian | 16,118 | 86,738 | 16,118 | 16,118 |
| 1212 - Termination Payment - Attendance Incentive Leave - Civilian | 0 | 3,417 | 0 | 0 |
| 1301 - Pension - Civilian | 3,299,436 | 3,055,524 | 3,628,874 | 3,772,838 |
| 1303 - Life Insurance | 20,331 | 20,331 | 22,190 | 23,043 |
| 1304 - Health Insurance | 3,044,076 | 3,044,076 | 3,417,716 | 3,534,049 |
| 1306 - ER Medicare | 330,412 | 305,834 | 374,539 | 389,414 |
| 1308 - Mandatory Deferred Comp | 3,107 | 3,107 | 5,570 | 5,570 |
| 1314 - Worker's Compensation | 407,679 | 407,679 | 439,207 | 438,910 |
| 1406 - Administrative Leave - Civilian | 0 | 23,342 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 740 | 0 | 0 |
| 1511 - Temporary Help - Regular | 0 | 2,329 | 0 | 0 |
| 1512 - Temporary Help - Overtime | 0 | 371 | 0 | 0 |
| Personnel Services | 29,014,947 | 27,934,136 | 31,837,501 | 33,668,278 |
| 2110 - Office Supplies | 5,335 | 5,335 | 5,335 | 5,335 |
| 2111 - Office Supplies Chargeback | 34,780 | 34,780 | 34,782 | 34,784 |
| 2120 - Min App Inst Tools - Uten | 53,163 | 73,077 | 83,164 | 83,163 |
| 2140 - Light - Power | 29,000 | 29,000 | 30,500 | 30,500 |
| 2160 - Fuel Supplies | 3,273 | 3,273 | 3,273 | 3,273 |
| 2170 - Water - Sewer | 8,500 | 8,500 | 8,500 | 8,500 |
| 2181 - Fuel - Lube For Vehicle | 336,278 | 566,429 | 467,904 | 549,857 |
| 2200 - Chemical Medical Surgical | 37,501 | 37,501 | 37,501 | 37,501 |
| 2220 - Laundry - Cleaning Suppl | 4,300 | 16,380 | 4,300 | 4,300 |
| 2231 - Clothing | 139,928 | 184,928 | 201,528 | 229,928 |
| 2232 - Food Supplies | 14,793 | 17,113 | 14,793 | 14,793 |
| 2252 - Meter Postage Fund Level | 93,140 | 93,140 | 93,140 | 93,140 |
| 2280 - Other Supplies | 61,981 | 119,674 | 61,982 | 126,981 |
| 2710 - Furniture - Fixtures | 21,553 | 24,511 | 21,553 | 21,553 |
| 2720 - Machine Tools | 0 | 0 | 250,000 | 0 |
| 2731 - Data Processing Equipment | 46,548 | 46,548 | 61,511 | 55,411 |
| 2735 - Software Purchase - \$1000 | 0 | 0 | 0 | 1,000 |
| 2770 - Audiovisual Equipment | 40,000 | 0 | 440,365 | 274,428 |
| 2780 - Photography - Film Equipment | 6,966 | 6,966 | 6,966 | 6,966 |
| Supplies - Materials | 937,039 | 1,267,156 | 1,827,097 | 1,581,413 |
| 3020 - Food - Laundry Service | 8,771 | 8,771 | 8,771 | 8,771 |
| 3030 - Printing - Photo Services | 92,870 | 109,459 | 92,870 | 92,870 |
| 3043 - Retrieval Of Records | 3,802 | 3,802 | 3,802 | 3,802 |
| 3050 - Communications | 224,274 | 224,274 | 257,880 | 257,881 |
| 3051 - Telephone Equipment Charges | 246 | 2,346 | 246 | 246 |
| 3053 - Data Circuit Billing | 207,279 | 207,279 | 174,257 | 239,798 |
| 3060 - Equipment Rental [Outside City] | 202,256 | 167,256 | 157,256 | 157,256 |
| 3061 - Equip Rental | 2,550 | 2,550 | 0 | 0 |

CODE COMPLIANCE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3070 - Professional Services | 31,964 | 31,964 | 222,265 | 222,265 |
| 3072 - Contractor Service Fees | 275,698 | 283,875 | 330,698 | 330,698 |
| 3085 - Freight | 2,000 | 2,000 | 2,000 | 2,000 |
| 3090 - City Forces | 9,003 | 9,003 | 9,003 | 9,003 |
| 3092 - Security Services | 3,155 | 3,155 | 3,155 | 3,155 |
| 3094 - Wrecker Services | 8,023 | 8,023 | 8,023 | 8,023 |
| 3095 - Demolition | 226,153 | 226,153 | 226,153 | 226,153 |
| 3097 - Asbestos Abatement | 300 | 300 | 300 | 300 |
| 3098 - Day Labor | 284,605 | 284,605 | 284,605 | 284,605 |
| 3099 - Misc Special Services | 798,774 | 282,096 | 1,200,414 | 805,407 |
| 3110 - Equip Repairs and Maintenance | 67,484 | 67,484 | 67,484 | 67,484 |
| 3130 - Copy Machine Rent-Lease-Maint | 33,209 | 33,209 | 46,244 | 46,244 |
| 3150 - Copy Center Charges | 298 | 298 | 298 | 298 |
| 3210 - Building Repairs and Maint | 42,107 | 140,000 | 42,107 | 42,107 |
| 3310 - Insurance | 36,400 | 36,400 | 43,015 | 42,542 |
| 3313 - Liability Premiums | 77,235 | 77,235 | 80,943 | 83,116 |
| 3315 - Tolls | 0 | 195 | 0 | 0 |
| 3320 - Advertising | 85,000 | 85,000 | 70,000 | 70,000 |
| 3340 - Membership Dues | 7,118 | 7,118 | 7,118 | 7,118 |
| 3361 - Professional Development | 10,431 | 11,931 | 10,431 | 10,431 |
| 3363 - Reimb-Vehicle Use,Parking | 300 | 1,750 | 300 | 300 |
| 3364 - Personnel Development | 92,000 | 92,075 | 105,750 | 105,750 |
| 3410 - Equip - Automotive Rental | 1,146,137 | 1,146,137 | 1,103,825 | 1,111,846 |
| 3411 - Wreck Handle Charge (fleet) | 163,157 | 163,157 | 262,602 | 264,310 |
| 3416 - GIS Services | 23,983 | 23,983 | 24,740 | 24,740 |
| 3420 - Commun Equip Rental | 40,389 | 40,389 | 101,800 | 111,061 |
| 3429 - Cellphone Charges | 418,705 | 385,896 | 418,705 | 418,705 |
| 3430 - Data Services | 314,010 | 314,010 | 351,142 | 351,142 |
| 3434 - Programming | 2,260,943 | 2,260,943 | 2,301,602 | 2,317,661 |
| 3437 - Continual Software License Fee | 29,000 | 29,000 | 55,250 | 55,250 |
| 3460 - Disposal Services | 136,000 | 136,000 | 156,000 | 156,000 |
| 3511 - Contribution, Gratuities, Rewards | 1,213 | 1,213 | 1,213 | 1,213 |
| 3518 - Credit Card Charges | 30,330 | 30,330 | 30,330 | 30,330 |
| 3599 - Misc. Other Charges | 2,256 | 3,756 | 2,256 | 2,256 |
| 3994 - Outside Temps-Staffing | 108,701 | 108,701 | 108,701 | 108,701 |
| Contractual - Other Services | 7,508,129 | 7,053,121 | 8,373,554 | 8,080,838 |
| | | | | |
| 4310 - Buildings | 0 | 335,278 | 0 | 0 |
| 4720 - Mach Tools Implem Major | 44,622 | 46,397 | 14,622 | 14,622 |
| 4742 - Trucks | 93,300 | 290,890 | 1,573,675 | 93,300 |
| Capital Outlay | 137,922 | 672,564 | 1,588,297 | 107,922 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (343,672) | (343,672) | (343,672) | (343,672) |
| 5012 - Reimbursements-Stormwater | (1,940,343) | (1,808,862) | (1,940,343) | (1,940,343) |

CODE COMPLIANCE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------|----------------------|------------------------|----------------------|-----------------------|
| Reimbursements | (2,284,015) | (2,152,534) | (2,284,015) | (2,284,015) |
| Total Expense | \$35,314,022 | \$34,774,443 | \$41,342,433 | \$41,154,436 |

COURT & DETENTION SERVICES

MISSION

Serve the public while efficiently addressing court and adjudication needs, ensuring public safety, and protecting the environment.

DEPARTMENT GOALS

- Obtain a customer satisfaction score of 92 percent regarding municipal court services
- Increase utilization of the court case management system through enhanced technology options
- Decrease the number of chronic illegal dumping sites citywide by 10 percent by assigning Deputy Marshals to districts and partnering with Code Enforcement to address illegal dumping often occurring in communities of color
- Increase training for all Security personnel and respond to all calls within 3 minutes
- Connect 20 percent of the individuals assessed at the Sobering Center with community-based treatment programs from communities of color

SERVICE DESCRIPTIONS

| COURT & DETENTION SERVICES | |
|-----------------------------|---|
| Parking Adjudication Office | Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts. |
| City Detention Center | Detains prisoners arrested for public intoxication and/or Class C misdemeanor charges or warrants 24 hours daily, seven days a week, 365 days a year and takes them before a city magistrate. |
| City Marshal's Office | Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard program, warrant confirmation, docket preparation, and collection of fines. |
| Low Sterrett Jail Contract | Dallas County provides jail services to the City of Dallas through the Low Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually. |
| Municipal Court Services | Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance, financial services, and responding to information requests. |
| Security Services | Provides security, surveillance, and access control at city facilities and/or properties. This service also includes contract management for security services, surveillance, and security consultant services. |

COURT & DETENTION SERVICES

| | |
|-------------------------------|---|
| School Crossing Guard Program | To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits. |
| Sobering Center | Provides an avenue for diversion from the criminal justice system for individuals brought to the Marshal's Office for public intoxication and other quality of life issues by connecting individuals with community-based treatment programs. |
| Marshal's Park Enforcement | Provides enhanced safety and security in city parks through public interaction, education, and enforcement to provide safe spaces in city's parks. |
| Environmental Crimes Unit | Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------|-------------------|---------------------|-------------------|--------------------|
| City Detention Center | 1,774,994 | 1,740,493 | 2,391,320 | 2,394,214 |
| City Marshal's Office | 2,843,871 | 3,032,818 | 4,096,031 | 4,564,598 |
| Environmental Crimes Unit | 60,572 | 72,141 | 50,622 | 48,219 |
| Lew Sterrett Jail Contract | 9,450,527 | 8,989,658 | 8,344,443 | 8,344,443 |
| Marshal's Park Enforcement | 0 | 0 | 2,298 | 0 |
| Municipal Court Services | 7,783,243 | 6,947,187 | 7,626,023 | 7,693,918 |
| Parking Adjudication Office | 597,865 | 660,937 | 604,562 | 603,536 |
| School Crossing Guard Program | 4,769,847 | 5,269,847 | 5,860,272 | 5,860,272 |
| Security Services | 5,277,638 | 5,963,212 | 5,519,609 | 5,799,071 |
| Sobering Center | 897,209 | 699,823 | 773,165 | 771,090 |
| Expense Total | \$33,455,766 | \$33,376,116 | \$35,268,345 | \$36,079,361 |

COURT & DETENTION SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 15,911,879 | 15,214,597 | 16,933,216 | 17,846,692 |
| Supplies - Materials | 343,134 | 525,698 | 366,115 | 374,973 |
| Contractual - Other Services | 19,797,525 | 19,860,042 | 20,924,292 | 20,988,974 |
| Capital Outlay | 0 | 157,000 | 192,000 | 16,000 |
| Expense Total | \$36,052,538 | \$35,757,337 | \$38,415,623 | \$39,226,639 |
| Reimbursements | (2,596,772) | (2,381,221) | (3,147,278) | (3,147,278) |
| Department Total | \$33,455,766 | \$33,376,116 | \$35,268,345 | \$36,079,361 |
| Department Revenue Total | \$14,149,024 | \$11,342,517 | \$14,549,659 | \$14,549,659 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| City Attorney's Office Reimbursement | (185,459) | (185,459) |
| Convention Center Reimbursement | (725,807) | (725,807) |
| Cultural Affairs Trust Fund Reimbursement | (78,008) | (78,008) |
| Development Services Reimbursement | (57,500) | (57,500) |
| Library Reimbursement | (10,000) | (10,000) |
| Office of Community Care Reimbursement | (100,000) | (100,000) |
| Park & Recreation Program Fund Reimbursement | (147,388) | (147,388) |
| Park & Recreation Reimbursement | (875,141) | (875,141) |
| Public Works Reimbursement | (36,666) | (36,666) |
| Storm Drainage Management Reimbursement | (931,309) | (931,309) |
| Reimbursement Total | \$(3,147,278) | \$(3,147,278) |

COURT & DETENTION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 242.55 | 204.16 | 230.63 | 231.63 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 3.50 | 18.70 | 5.30 | 5.30 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.50 | 0.50 | 0.51 | 0.51 |
| Department Total | 246.55 | 223.36 | 236.44 | 237.44 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Reduce the Lew Sterrett Criminal Justice Center contract from \$9,450,527 to \$8,344,443. | 0 | \$(1,106,084) | \$(1,106,084) |
| Eliminate one vacant Supervisor position assigned to the Sobering Center (\$65,217) and reallocate a portion of the funds to cover operating expenses (\$37,095) for a net reduction of \$28,122 (1.00 FTE). | (1) | \$(28,122) | \$(28,122) |
| Eliminate one vacant Caseworker II position in the Sobering Center (0.58 FTEs). | (1) | \$(43,970) | \$(43,970) |
| Consolidate Payment Plan Services into one division which will eliminate five positions (5.00 FTEs). | (5) | \$(320,810) | \$(320,810) |
| Add O&M costs for Stemmons for private security services. | 0 | \$688,473 | \$688,473 |

COURT & DETENTION SERVICES

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add O&M costs for 5580 Peterson Lane (Prism) for private security services. To be reimbursed by the Capital Gifts Donation and Development Fund (\$147,388). | 0 | \$0 | \$0 |
| Increase funding for school crossing guard contract for the number of hours, increasing from 235,000 to 290,000 hours. This also adds new sites/locations to contract. | 0 | \$1,090,425 | \$1,090,425 |
| Add funding for an equity adjustment for 56 Deputy City Marshals. | 0 | \$288,821 | \$695,093 |
| Add funding for four CTS roles as part of the Homeless Action Response Team (HART) (3.00 FTEs). | 4 | \$396,269 | \$288,359 |
| Add funding for pay adjustments for City Security personnel. | 0 | \$183,000 | \$180,000 |
| Major Budget Items Total | (3) | \$1,148,002 | \$1,443,364 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase percentage of Hispanic and Native American court program referred service participants. Low-income community and community of color participants that accept referral services are reported by race and ethnicity. This will assist with addressing racial or economic disparities.
- Improve the City of Dallas' ability to deter criminal activity and acts of violence within the city by providing additional Deputy City Marshals in the 420 public city parks and outdoor recreation spaces in response to the needs of disproportionately impacted communities by promoting access to outdoor recreation and socialization during the pandemic.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 12,721,788 | 10,558,769 | 13,549,286 | 14,280,931 |
| 1116 - Retroactive Pay - Civilian | 0 | 215 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (852,241) | 0 | (967,974) | (915,629) |
| 1118 - Vacancy Savings - Pension | (113,479) | 0 | (133,194) | (125,991) |
| 1119 - Vacancy Savings (Medicare) | (11,637) | 0 | (14,036) | (13,277) |
| 1201 - Overtime - Civilian | 174,000 | 779,021 | 297,098 | 297,098 |
| 1203 - Service Incentive Pay | 29,140 | 27,927 | 26,627 | 26,627 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 28,408 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 56,618 | 0 | 0 |

COURT & DETENTION SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,495 | 0 | 0 |
| 1301 -Pension - Civilian | 1,861,804 | 1,646,770 | 1,952,515 | 2,055,626 |
| 1303 - Life Insurance | 12,915 | 12,915 | 12,692 | 12,746 |
| 1304 - Health Insurance | 1,796,723 | 1,796,723 | 1,852,720 | 1,860,449 |
| 1306 - ER Medicare | 186,692 | 164,944 | 203,675 | 214,172 |
| 1308 - Mandatory Deferred Comp | 0 | 93 | 0 | 0 |
| 1309 - Wellness Program | 0 | 1 | 0 | 0 |
| 1314 - Worker's Compensation | 106,174 | 106,174 | 137,324 | 137,456 |
| 1406 - Administrative Leave - Civilian | 0 | 12,785 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 4,618 | 0 | 0 |
| 1511 - Temporary Help - Regular | 0 | 16,120 | 16,483 | 16,483 |
| Personnel Services | 15,911,879 | 15,214,597 | 16,933,216 | 17,846,692 |
| 2110 - Office Supplies | 3,033 | 0 | 2,000 | 2,000 |
| 2111 - Office Supplies Chargeback | 30,684 | 30,684 | 30,684 | 30,684 |
| 2181 - Fuel - Lube For Vehicle | 52,559 | 84,395 | 56,861 | 65,719 |
| 2231 - Clothing | 20,735 | 39,285 | 20,835 | 20,835 |
| 2232 - Food Supplies | 2,137 | 8,270 | 2,137 | 2,137 |
| 2252 - Meter Postage Fund Level | 133,460 | 175,400 | 135,393 | 135,393 |
| 2280 - Other Supplies | 80,010 | 80,010 | 93,810 | 93,810 |
| 2710 - Furniture - Fixtures | 0 | 94,618 | 0 | 0 |
| 2731 - Data Processing Equipment | 5,100 | 11,020 | 23,395 | 23,395 |
| 2890 - Miscellaneous Equipment | 15,416 | 2,016 | 1,000 | 1,000 |
| Supplies - Materials | 343,134 | 525,698 | 366,115 | 374,973 |
| 3020 - Food - Laundry Service | 7,358 | 109 | 7,358 | 7,358 |
| 3030 - Printing - Photo Services | 1,660 | 0 | 1,660 | 1,660 |
| 3050 - Communications | 162,213 | 162,213 | 192,954 | 192,955 |
| 3053 - Data Circuit Billing | 178,956 | 178,956 | 150,575 | 199,995 |
| 3070 - Professional Services | 4,809,847 | 5,309,847 | 5,860,272 | 5,860,272 |
| 3090 - City Forces | 873 | 0 | 873 | 873 |
| 3091 - Custodial Services | 200 | 0 | 200 | 200 |
| 3092 - Security Services | 2,214,794 | 2,214,794 | 3,050,655 | 3,050,655 |
| 3099 - Misc Special Services | 9,620,835 | 9,223,494 | 8,554,752 | 8,554,751 |
| 3110 - Equip Repairs and Maintenance | 2,460 | 2,460 | 2,460 | 2,460 |
| 3130 - Copy Machine Rent-Lease-Maint | 21,130 | 21,130 | 20,938 | 20,938 |
| 3150 - Copy Center Charges | 151 | 151 | 151 | 151 |
| 3310 - Insurance | 172,503 | 172,503 | 198,212 | 197,893 |
| 3313 - Liability Premiums | 14,324 | 14,324 | 23,504 | 24,090 |
| 3340 - Membership Dues | 500 | 500 | 500 | 500 |
| 3361 - Professional Development | 3,300 | 11,422 | 3,300 | 3,300 |
| 3410 - Equip - Automotive Rental | 69,381 | 69,381 | 88,777 | 89,474 |
| 3411 - Wreck Handle Charge (fleet) | 35,273 | 35,273 | 35,994 | 36,216 |

COURT & DETENTION SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3416 - GIS Services | 15,164 | 15,164 | 14,804 | 14,804 |
| 3420 - Commun Equip Rental | 57,984 | 57,984 | 84,131 | 87,710 |
| 3429 - Cellphone Charges | 45,620 | 45,620 | 45,620 | 45,620 |
| 3430 - Data Services | 189,733 | 189,733 | 232,057 | 232,057 |
| 3434 - Programming | 2,008,460 | 2,008,460 | 2,189,739 | 2,200,236 |
| 3437 - Continual Software License Fee | 0 | 13,400 | 0 | 0 |
| 3513 - Court Costs | 54,806 | 23,124 | 54,806 | 54,806 |
| 3518 - Credit Card Charges | 110,000 | 90,000 | 110,000 | 110,000 |
| Contractual - Other Services | 19,797,525 | 19,860,042 | 20,924,292 | 20,988,974 |
| | | | | |
| 4740 - Motor Vehicles Cap | 0 | 0 | 176,000 | 0 |
| 4770 - Audiovisual Equipment Cap | 0 | 157,000 | 0 | 0 |
| 4890 - Misc Equipment Capital | 0 | 0 | 16,000 | 16,000 |
| Capital Outlay | 0 | 157,000 | 192,000 | 16,000 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (1,665,463) | (1,527,004) | (2,215,969) | (2,215,969) |
| 5012 - Reimbursements-Stormwater | (931,309) | (854,217) | (931,309) | (931,309) |
| Reimbursements | (2,596,772) | (2,381,221) | (3,147,278) | (3,147,278) |
| Total Expense | \$33,455,766 | \$33,376,116 | \$35,268,345 | \$36,079,361 |



DALLAS ANIMAL SERVICES

MISSION

Help Dallas to be a safe, compassionate, and healthy community for people and animals.

DEPARTMENT GOALS

- Achieve a combined dog field and shelter owner reunification success rate of 40 percent
- Prevent an increase in loose and loose-owned dog bites over previous year
- Decrease the number of dog and cat non-live outcomes (euthanasia, lost, missing, died in care) year over year by 5 percent
- Achieve a 5 percent increase in dogs and cats fostered over previous year
- Through partnerships, grant funding, and community outreach efforts, add a fully-free annual vaccine clinic in Southern Dallas during FY 2022-23 in addition to maintaining 12 low-cost annual vaccine clinics offered in zip code 75212

SERVICE DESCRIPTIONS

| DALLAS ANIMAL SERVICES | |
|------------------------|---|
| Dallas Animal Services | Supports public safety through administration of the laws pertaining to animals, community-centered outreach services, the operation of Dallas' innovative animal shelter, and various lifesaving programs. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------|-------------------|---------------------|-------------------|--------------------|
| Dallas Animal Services | 16,173,829 | 15,986,801 | 17,725,448 | 18,163,540 |
| Expense Total | \$16,173,829 | \$15,986,801 | \$17,725,448 | \$18,163,540 |

DALLAS ANIMAL SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 11,296,624 | 11,112,679 | 12,929,854 | 13,477,294 |
| Supplies - Materials | 1,859,520 | 2,036,811 | 1,855,215 | 1,872,097 |
| Contractual - Other Services | 3,283,041 | 3,102,667 | 3,040,879 | 3,079,505 |
| Capital Outlay | 0 | 0 | 164,856 | 0 |
| Expense Total | \$16,439,185 | \$16,252,157 | \$17,990,804 | \$18,428,896 |
| Reimbursements | (265,356) | (265,356) | (265,356) | (265,356) |
| Department Total | \$16,173,829 | \$15,986,801 | \$17,725,448 | \$18,163,540 |
| Department Revenue Total | \$299,467 | \$95,772 | \$175,000 | \$175,000 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|-----------------------|
| Sanitation Services Reimbursement | (265,356) | (265,356) |
| Reimbursement Total | \$(265,356) | \$(265,356) |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|-----------------------|
| Dallas Animal Welfare (0711) | 0 | 5,000 |
| Additional Resources Total | \$0 | \$5,000 |

DALLAS ANIMAL SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 158.89 | 156.92 | 175.83 | 179.08 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.46 | 2.54 | 0.46 | 0.46 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 2.78 | 2.78 | 3.42 | 3.42 |
| Department Total | 162.13 | 162.24 | 179.71 | 182.96 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Eliminate two positions (one Outreach Specialist and one Shelter Supervisor position) and reduce drug, medical, and surgical expenses for efficiencies (2.00 FTEs). | (2) | \$(143,783) | \$(143,783) |
| Add funding to increase Day Labor wages to \$17.82/hour as part of the City's objective to provide an equitable living wage. | 0 | \$181,168 | \$181,168 |
| Add funding for two Animal Services Officer positions as part of a multi-department effort creating a Homeless Action Response Team (HART) to address safety concerns occurring at encampments and to increase street outreach efforts for people currently experiencing homelessness (1.50 FTEs). | 2 | \$276,596 | \$136,502 |

DALLAS ANIMAL SERVICES

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add four Animal Services Officers and one Supervisor position to create a Loose Dog Operations Team (3.75 FTEs). | 5 | \$253,675 | \$338,232 |
| Add two Animal Service Coordinator positions to expand team for Foster Program (1.50 FTEs). | 2 | \$0 | \$113,575 |
| Add funding for an equity adjustment to Animal Services Officer, Animal Services Officer II, and Animal Services Officer Lead position salaries. | 0 | \$160,602 | \$160,602 |
| Reallocate \$617,781 in funding from Day Labor to create 12 new positions (10 Animal Keeper I positions and two Animal Keeper II positions) in the FY 2021-22 mid-year ordinance (12.00 FTEs). | 12 | \$0 | \$0 |
| Major Budget Items Total | 19 | \$728,258 | \$786,296 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Provide free and low-cost vaccination clinics at DAS and in low-income communities to increase accessibility and decrease disease spread.
- Decrease language barriers by increasing Spanish-speaking customer service representatives, expanding volunteer opportunities for Spanish speakers, and continuing an ongoing commitment to translation of publications and signage.
- Improve service accessibility for residents without internet access by providing free public hot spots, access to public adoption information kiosks, and a continued commitment to telephone-based service.
- Increase staff levels through the implementation of hiring and goal-based incentive programs for Animal Service Officers to decrease response time in ten Southern Dallas service zip codes that have high concentrations of low-income residents and people of color.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 8,709,260 | 7,650,975 | 9,794,870 | 10,188,029 |
| 1117 - Vacancy Savings - Salary | (573,233) | 0 | (603,102) | (543,806) |
| 1118 - Vacancy Savings - Pension | (75,956) | 0 | (82,986) | (74,827) |
| 1119 - Vacancy Savings (Medicare) | (7,967) | 0 | (9,692) | (8,832) |
| 1201 - Overtime - Civilian | 202,698 | 303,977 | 194,751 | 194,751 |
| 1203 - Service Incentive Pay | 18,336 | 18,336 | 18,336 | 18,336 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 164 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 66,040 | 0 | 0 |

DALLAS ANIMAL SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 3,083 | 0 | 0 |
| 1301 -Pension - Civilian | 1,293,095 | 1,097,612 | 1,411,476 | 1,466,565 |
| 1303 - Life Insurance | 8,580 | 8,580 | 9,444 | 9,619 |
| 1304 - Health Insurance | 1,176,898 | 1,176,898 | 1,351,724 | 1,376,843 |
| 1306 - ER Medicare | 132,360 | 116,868 | 152,995 | 158,696 |
| 1308 - Mandatory Deferred Comp | 0 | 3,721 | 0 | 0 |
| 1314 - Worker's Compensation | 196,752 | 196,752 | 221,778 | 221,660 |
| 1406 - Administrative Leave - Civilian | 0 | 4,650 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 9,316 | 0 | 0 |
| 1511 - Temporary Help - Regular | 215,800 | 430,000 | 470,260 | 470,260 |
| 1512 - Temporary Help - Overtime | 0 | 25,707 | 0 | 0 |
| Personnel Services | 11,296,624 | 11,112,679 | 12,929,854 | 13,477,294 |
| 2110 - Office Supplies | 7,000 | 9,249 | 7,000 | 7,000 |
| 2111 - Office Supplies Chargeback | 19,000 | 16,751 | 19,120 | 19,120 |
| 2120 - Min App Inst Tools - Uten | 60,000 | 60,000 | 61,157 | 61,157 |
| 2140 - Light - Power | 244,000 | 244,000 | 250,000 | 250,000 |
| 2170 - Water - Sewer | 6,000 | 6,000 | 6,000 | 6,000 |
| 2181 - Fuel - Lube For Vehicle | 142,494 | 235,278 | 131,661 | 155,126 |
| 2200 - Chemical Medical Surgical | 983,341 | 983,341 | 969,188 | 969,188 |
| 2220 - Laundry - Cleaning Suppl | 60,000 | 69,818 | 60,000 | 60,000 |
| 2231 - Clothing | 18,232 | 18,232 | 20,718 | 20,718 |
| 2232 - Food Supplies | 0 | 949 | 0 | 0 |
| 2241 - Animal Food | 100,102 | 147,470 | 100,102 | 100,102 |
| 2252 - Meter Postage Fund Level | 6,000 | 7,048 | 6,000 | 6,000 |
| 2280 - Other Supplies | 152,343 | 177,667 | 153,006 | 153,006 |
| 2710 - Furniture - Fixtures | 10,936 | 10,936 | 5,000 | 5,000 |
| 2731 - Data Processing Equipment | 20,508 | 20,508 | 27,091 | 20,508 |
| 2735 - Software Purchase -\$1000 | 5,000 | 5,000 | 5,000 | 5,000 |
| 2780 - Photography - Film Equipment | 500 | 500 | 500 | 500 |
| 2890 - Miscellaneous Equipment | 24,064 | 24,064 | 33,672 | 33,672 |
| Supplies - Materials | 1,859,520 | 2,036,811 | 1,855,215 | 1,872,097 |
| 3030 - Printing - Photo Services | 3,999 | 3,999 | 3,999 | 3,999 |
| 3040 - Medical - Laboratory Services | 5,000 | 27,451 | 5,000 | 5,000 |
| 3050 - Communications | 38,325 | 51,120 | 46,449 | 46,449 |
| 3053 - Data Circuit Billing | 35,510 | 35,511 | 28,958 | 39,793 |
| 3060 - Equipment Rental [Outside City] | 1,050 | 1,050 | 1,050 | 1,050 |
| 3070 - Professional Services | 92,340 | 92,340 | 92,340 | 92,340 |
| 3085 - Freight | 5,000 | 5,000 | 5,000 | 5,000 |
| 3092 - Security Services | 75,000 | 75,000 | 75,000 | 75,000 |
| 3098 - Day Labor | 986,762 | 746,528 | 550,149 | 550,149 |
| 3099 - Misc Special Services | 10,002 | 10,526 | 48,289 | 48,289 |

DALLAS ANIMAL SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3110 - Equip Repairs and Maintenance | 10,000 | 10,719 | 10,000 | 10,000 |
| 3130 - Copy Machine Rent-Lease-Maint | 9,626 | 9,739 | 30,524 | 30,524 |
| 3210 - Building Repairs and Maint | 38,035 | 38,035 | 38,035 | 38,035 |
| 3310 - Insurance | 12,617 | 12,617 | 15,272 | 15,054 |
| 3313 - Liability Premiums | 57,538 | 57,538 | 60,168 | 61,816 |
| 3320 - Advertising | 10,000 | 10,150 | 10,000 | 10,000 |
| 3340 - Membership Dues | 1,000 | 5,811 | 4,910 | 4,910 |
| 3361 - Professional Development | 30,189 | 30,189 | 30,189 | 30,189 |
| 3363 - Reimb-Vehicle Use,Parking | 150 | 150 | 150 | 150 |
| 3364 - Personnel Development | 19,000 | 19,000 | 19,000 | 19,000 |
| 3410 - Equip - Automotive Rental | 254,674 | 257,311 | 243,620 | 245,416 |
| 3411 - Wreck Handle Charge (fleet) | 44,896 | 57,448 | 29,083 | 29,302 |
| 3416 - GIS Services | 10,298 | 10,298 | 9,727 | 9,727 |
| 3420 - Commun Equip Rental | 89,116 | 89,116 | 200,599 | 218,715 |
| 3429 - Cellphone Charges | 98,400 | 99,262 | 99,604 | 99,604 |
| 3430 - Data Services | 158,067 | 158,067 | 162,653 | 162,653 |
| 3434 - Programming | 670,076 | 670,076 | 743,027 | 749,257 |
| 3437 - Continual Software License Fee | 133,400 | 138,650 | 133,400 | 133,400 |
| 3460 - Disposal Services | 1,600 | 1,600 | 1,600 | 1,600 |
| 3518 - Credit Card Charges | 4,000 | 995 | 4,000 | 4,000 |
| 3994 - Outside Temps-Staffing | 377,371 | 377,371 | 339,084 | 339,084 |
| Contractual - Other Services | 3,283,041 | 3,102,667 | 3,040,879 | 3,079,505 |
| | | | | |
| 4742 - Trucks | 0 | 0 | 164,856 | 0 |
| Capital Outlay | 0 | 0 | 164,856 | 0 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (265,356) | (265,356) | (265,356) | (265,356) |
| Reimbursements | (265,356) | (265,356) | (265,356) | (265,356) |
| Total Expense | \$16,173,829 | \$15,986,801 | \$17,725,448 | \$18,163,540 |

DALLAS FIRE-RESCUE

MISSION

Prevent and suppress fires, educate and rescue residents, provide emergency medical services, promote public safety, and foster community relations.

DEPARTMENT GOALS

- Redefine, reorganize, and expand resources within DFR's Resiliency Programs to more effectively address the behavioral and mental health needs of our members
- Transition from the Pilot to Implementation (Phase 1) of the Single Function Paramedic Program to improve emergency response system performance and provide a more diverse recruiting pool
- Improve operational effectiveness through the implementation of programs focused on improving response model efficiency and quality management
- Launch a DFR Leadership Development Training program for both Uniform and Civilian members to improve professionalism and employee engagement
- Improve the stability of DFR's fleet of resources through the acquisition of replacement apparatus (engines, trucks, and rescues) to provide the necessary quality and quantity of necessary front-line and reserve units
- Facilitate efficient and effective maintenance and operations of DFR facilities in partnership with Building Services

SERVICE DESCRIPTIONS

| DALLAS FIRE-RESCUE | |
|---|--|
| EMS Administration, Contracts, and Community Health | Oversees emergency and nonemergency EMS in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, RIGHT Care, and communicable disease prevention. |
| Fire and Rescue Emergency Response and Special Operations | Provides fire and EMS response by staffing 59 fire stations and 58 fire engines, 23 ladder trucks, and 45 ambulances. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue. |
| Fire Dispatch and Communications | Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for computer-aided dispatch (CAD), fleet communications equipment, fire station notification, mobile data computers, geographic information systems, and incident archiving. |
| Fire Investigation - Explosive Ordnance Disposal | Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire Setter Intervention Program. |

DALLAS FIRE-RESCUE

| | |
|---|---|
| Fire Training and Recruitment | Provides recruitment, selection and screening, hiring and training of new fire and rescue officers and professional development. Manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases. Funds hiring of firefighter recruits. |
| Fire-Rescue Equipment Maintenance and Supply | Serves as the logistic center for DFR's emergency fire apparatus and equipment purchases, medical supplies, and uniforms. Provides preventative and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/365 basis. |
| Inspection and Life Safety Education | Improves safety throughout the city by preventing fires and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education. |
| Fire Inspection for New Construction | Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Development Services (DEV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by DEV. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| EMS Administration, Contracts, and Community Health | 23,347,568 | 16,612,148 | 21,890,059 | 22,710,224 |
| Fire and Rescue Emergency Response and Special Operations | 242,421,228 | 252,390,623 | 263,105,329 | 271,012,368 |
| Fire Dispatch and Communications | 24,093,048 | 24,752,629 | 26,565,237 | 29,191,209 |
| Fire Inspection for New Construction | 4,711 | 0 | 0 | 0 |
| Fire Investigation - Explosive Ordnance Disposal | 5,101,434 | 5,452,299 | 5,104,360 | 5,168,037 |
| Fire Training and Recruitment | 15,284,573 | 15,525,968 | 22,363,356 | 27,278,865 |
| Fire-Rescue Equipment Maintenance and Supply | 15,160,953 | 16,010,431 | 16,665,520 | 16,528,249 |
| Inspection and Life Safety Education | 11,250,372 | 11,073,943 | 13,375,804 | 13,682,655 |
| Expense Total | \$336,663,887 | \$341,818,041 | \$369,069,665 | \$385,571,607 |

DALLAS FIRE-RESCUE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | \$311,149,111 | \$324,363,060 | \$335,513,168 | \$352,175,009 |
| Supplies - Materials | 12,574,181 | 13,690,457 | 13,689,412 | 13,723,352 |
| Contractual - Other Services | 25,662,334 | 26,623,680 | 30,484,210 | 30,825,358 |
| Capital Outlay | 403,840 | 169,022 | 1,680,000 | 580,000 |
| Expense Total | \$349,789,466 | \$364,846,219 | \$381,366,790 | \$397,303,719 |
| Reimbursements | (13,125,579) | (23,028,178) | (12,297,125) | (11,732,112) |
| Department Total | \$336,663,887 | \$341,818,041 | \$369,069,665 | \$385,571,607 |
| | | | | |
| Department Revenue Total | \$42,095,378 | \$43,957,434 | \$47,847,605 | \$48,953,155 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Information and Techonology Services Reimbursement | (684,000) | 0 |
| Aviation Reimbursement | (7,494,091) | (7,578,610) |
| Development Services Reimbursement | (2,569,406) | (2,603,875) |
| Convention Center Reimbursement | (308,327) | (308,327) |
| Storm Drainage Management Reimbursement | (791,301) | (791,301) |
| Dallas Water Utilities Reimbursement | (450,000) | (450,000) |
| Reimbursement Total | \$(12,297,125) | \$(11,732,113) |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 200,000 | 0 |
| Additional Resources Total | \$200,000 | \$0 |

DALLAS FIRE-RESCUE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 120.50 | 101.38 | 126.53 | 126.93 |
| Regular Uniform | 2,008.20 | 1,971.00 | 2,040.50 | 2,076.50 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 125.44 | 240.67 | 212.45 | 222.47 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 2,254.14 | 2,313.05 | 2,379.48 | 2,425.90 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for costs associated with the anticipated Meet and Confer agreement for uniform employee pay. | 0 | \$14,442,085 | \$26,472,101 |
| Eliminate five peak demand units (16.85 FTEs). | 0 | \$(2,345,266) | \$(2,345,266) |
| Add funding for two Psychologist positions (1.63 FTEs). | 0 | \$242,062 | \$242,062 |
| Add funding for excess pension associated with excess benefit plan. | 0 | \$650,000 | \$650,000 |
| Add five positions in the recruitment training division (3.75 FTEs). | 5 | \$641,044 | \$722,900 |
| Add funding for various contractual services to enhance service delivery. | 0 | \$1,300,000 | \$1,300,000 |
| Increase funding for PPE, equipment, and supplies related to higher cost from inflation. | 0 | \$1,750,000 | \$1,750,000 |

DALLAS FIRE-RESCUE

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|---------------------|
| Add 28 positions to implement new Single Role Paramedic Program (21.00 FTEs). | 28 | \$3,208,965 | \$4,064,122 |
| Add 9 additional positions in FY 2023-24 to expand Single Role Paramedic Program (16.85 FTEs). | 9 | \$0 | \$949,440 |
| Add three Emergency Vehicle Technician II positions (2.25 FTEs). | 3 | \$162,757 | \$162,757 |
| Add one full-time Advanced Life Support (ALS) Ambulance and six positions (7.50 FTEs). | 6 | \$885,704 | \$1,079,787 |
| Add eight positions to increase dispatch staffing (10.00 FTEs). | 8 | \$0 | \$1,052,605 |
| Add one Battalion Chief, one Captain, one Lieutenant, three Senior Fire Prevention Officers, and three Fire Prevention Officer positions for one Night Detail workgroup for Entertainment Venue Districts (8.10 FTEs). | 9 | \$1,150,000 | \$1,450,000 |
| Add one Budget and Grants Administrator, one Fire and Rescue Budget Analyst, and two Administrative Specialist II positions (3.00 FTEs). | 4 | \$287,500 | \$380,500 |
| Increase funding for uniform overtime expenses in FY 2022-23 due to COVID-19. | 0 | \$5,000,000 | \$0 |
| Add one-time funding for one fire engine. | 0 | \$1,100,000 | \$0 |
| Major Budget Items Total | 72 | \$28,474,851 | \$37,931,008 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand programs such as Single Function Paramedic and the Rapid Integrated Group Healthcare Team (RIGHT Care).
- Continue efforts such as the Medical Outreach, Diversion, and Social Support Program (MODSS) (formerly MCHP), Home Fire Life Safety Education, and Smoke Detector Installation Program.
- Utilize historical data and statistical analysis to improve response times by optimizing resource deployment locations and response modeling, thereby ensuring all areas receive service in line with established national standards of performance.
- Develop a partnership with Dallas Code Compliance to standardize and regulate clear addressing of buildings (ex. illumination, location of signage, etc.) to improve the outcomes of calls for emergency service.

DALLAS FIRE-RESCUE

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 6,617,695 | 5,879,956 | 7,724,104 | 8,188,918 |
| 1102 - Salary - Uniform | 172,754,354 | 169,139,029 | 187,722,837 | 201,784,335 |
| 1112 - NonComputation - Uniform | 15,937,257 | 13,398,745 | 14,365,900 | 14,365,900 |
| 1117 - Vacancy Savings - Salary | 0 | 0 | (1,599,582) | (1,108,451) |
| 1118 - Vacancy Savings - Pension | 0 | 0 | (160,774) | (78,727) |
| 1119 - Vacancy Savings (Medicare) | 0 | 0 | (13,278) | (8,297) |
| 1201 - Overtime - Civilian | 0 | 342,017 | 0 | 0 |
| 1202 - Overtime - Uniform | 16,217,753 | 35,331,539 | 20,144,591 | 16,302,154 |
| 1203 - Service Incentive Pay | 21,360 | 17,904 | 17,904 | 17,904 |
| 1210 - Vacation Term Pay - Civilian | 0 | 15,655 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 511 | 0 | 0 |
| 1228 - Sick Leave Term Pay - Uniform | 1,298,752 | 1,238,176 | 1,298,752 | 1,298,752 |
| 1230 - Vacation Term Pay - Uniform | 1,032,759 | 856,425 | 1,032,759 | 1,032,759 |
| 1231 - Phase Down - Vacation | 0 | 229,574 | 0 | 0 |
| 1232 - Phase Down - Sick | 0 | 248,306 | 0 | 0 |
| 1233 - Phase Down - Attendance Incentive Leave | 0 | 1,954 | 0 | 0 |
| 1242 - Language Assignment Pay | 307,197 | 0 | 321,000 | 321,000 |
| 1243 - Service Pay - Uniform | 1,220,192 | 1,103,247 | 1,198,264 | 1,291,556 |
| 1244 - Education Pay - Uniform | 4,963,680 | 5,135,164 | 5,666,928 | 5,666,928 |
| 1301 -Pension - Civilian | 908,713 | 859,354 | 1,093,400 | 1,155,906 |
| 1302 - Pension - Uniform | 61,920,615 | 60,510,465 | 67,132,869 | 72,016,273 |
| 1303 - Life Insurance | 114,989 | 114,989 | 118,230 | 119,183 |
| 1304 - Health Insurance | 15,755,650 | 15,755,650 | 16,888,920 | 17,025,281 |
| 1305 - Supplemental Pension - Uniform | 460,000 | 460,000 | 460,000 | 460,000 |
| 1306 - ER Medicare | 3,186,678 | 3,377,629 | 3,393,280 | 3,615,065 |
| 1308 - Mandatory Deferred Comp | 0 | 251 | 0 | 0 |
| 1314 - Worker's Compensation | 2,559,713 | 2,559,713 | 2,857,064 | 2,858,572 |
| 1320 - DFPF HB 3158 \$13M | 5,200,000 | 5,200,000 | 5,200,000 | 5,200,000 |
| 1321 - DFPF HB 3158 REQ MIN | 484,826 | 1,894,976 | 0 | 0 |
| 1323 - Pensions-Uniform Excess | 186,928 | 690,087 | 650,000 | 650,000 |
| 1453 - Continuance Pay - Civilian | 0 | 0 | 0 | 0 |
| 1512 - Temporary Help - Overtime | 0 | 1,743 | 0 | 0 |
| Personnel Services | 311,149,111 | 324,363,060 | 335,513,168 | 352,175,009 |
| 2110 - Office Supplies | 101,058 | 37,027 | 93,520 | 93,520 |
| 2111 - Office Supplies Chargeback | 0 | 64,031 | 0 | 0 |
| 2120 - Min App Inst Tools - Uten | 293,120 | 344,142 | 346,000 | 346,000 |
| 2140 - Light - Power | 730,297 | 730,297 | 731,000 | 731,000 |
| 2160 - Fuel Supplies | 127,200 | 127,200 | 141,490 | 141,490 |
| 2170 - Water - Sewer | 236,350 | 236,350 | 225,700 | 225,700 |

DALLAS FIRE-RESCUE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2181 - Fuel - Lube For Vehicle | 2,748,473 | 2,849,470 | 2,414,070 | 2,784,546 |
| 2182 - Mechanical Supplies Veh | 23,000 | 23,000 | 25,000 | 25,000 |
| 2183 - Fuel - Lube | 4,645 | 4,645 | 4,076 | 4,076 |
| 2184 - Fuel - Lube Reimbursement | 0 | 148 | 0 | 0 |
| 2185 - Tires - Tubes | 460,000 | 460,000 | 460,000 | 460,000 |
| 2190 - Mechanical Supplies | 11,564 | 35,500 | 21,204 | 21,204 |
| 2200 - Chemical Medical Surgical | 2,079,372 | 2,674,924 | 2,647,150 | 2,679,405 |
| 2220 - Laundry - Cleaning Suppl | 300,725 | 300,725 | 300,000 | 300,000 |
| 2230 - Personal Protective Equipment- Gear | 1,043,800 | 473,535 | 1,687,500 | 1,757,837 |
| 2231 - Clothing | 791,707 | 650,000 | 573,307 | 824,104 |
| 2232 - Food Supplies | 7,895 | 7,895 | 11,314 | 11,314 |
| 2252 - Meter Postage Fund Level | 4,671 | 4,671 | 4,522 | 4,522 |
| 2261 - Educational - Recr Suppl | 9,615 | 12,299 | 8,343 | 8,343 |
| 2262 - Botanical - Agric Suppl | 1,778 | 1,778 | 2,640 | 2,640 |
| 2264 - Service Pins | 2,500 | 7,546 | 4,237 | 4,237 |
| 2270 - Printing Supplies | 750 | 750 | 900 | 900 |
| 2280 - Other Supplies | 246,099 | 291,711 | 282,150 | 282,150 |
| 2310 - Building Materials | 83,488 | 83,488 | 72,856 | 72,856 |
| 2710 - Furniture - Fixtures | 87,127 | 166,758 | 104,935 | 104,935 |
| 2720 - Machine Tools | 5,000 | 5,000 | 5,000 | 5,000 |
| 2730 - Major Apparatus | 3,200 | 3,200 | 0 | 0 |
| 2731 - Data Processing Equipment | 87,832 | 124,128 | 88,887 | 88,554 |
| 2735 - Software Purchase -\$1000 | 17,000 | 17,000 | 0 | 0 |
| 2740 - Motor Vehicles | 6,000 | 0 | 0 | 0 |
| 2741 - Motor Vehicle | 2,223,000 | 3,086,138 | 2,539,000 | 1,849,408 |
| 2760 - Radio - Communication Eqp | 17,140 | 17,140 | 11,853 | 11,853 |
| 2770 - Audiovisual Equipment | 7,700 | 8,222 | 7,500 | 7,500 |
| 2790 - Protective Equipment | 282,000 | 270,933 | 295,588 | 295,588 |
| 2860 - Books Reference Book Only | 52,150 | 58,701 | 55,500 | 55,500 |
| 2890 - Miscellaneous Equipment | 477,925 | 512,104 | 524,170 | 524,170 |
| Supplies - Materials | 12,574,181 | 13,690,457 | 13,689,412 | 13,723,352 |
| | | | | |
| 3020 - Food - Laundry Service | 526,000 | 526,000 | 506,150 | 506,150 |
| 3030 - Printing - Photo Services | 22,040 | 22,040 | 17,057 | 17,057 |
| 3033 - Legal Fees | 7,800 | 7,800 | 7,800 | 7,800 |
| 3040 - Medical - Laboratory Services | 537,050 | 540,110 | 564,530 | 564,530 |
| 3050 - Communications | 868,266 | 868,266 | 958,034 | 958,036 |
| 3051 - Telephone Equipment Charges | 1,277 | 22,506 | 4,465 | 4,465 |
| 3053 - Data Circuit Billing | 486,029 | 486,029 | 419,039 | 576,285 |
| 3060 - Equipment Rental [Outside City] | 70,000 | 70,000 | 65,000 | 65,000 |
| 3070 - Professional Services | 1,889,467 | 1,921,889 | 3,198,288 | 3,198,288 |
| 3072 - Contractor Service Fees | 2,813,125 | 2,924,852 | 3,695,150 | 3,284,865 |
| 3085 - Freight | 2,795 | 2,795 | 2,400 | 2,400 |

DALLAS FIRE-RESCUE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3090 - City Forces | 943,744 | 1,011,609 | 993,710 | 993,710 |
| 3091 - Custodial Services | 93,300 | 76,200 | 62,088 | 62,088 |
| 3092 - Security Services | 310,000 | 310,000 | 300,000 | 300,000 |
| 3099 - Misc Special Services | 465,100 | 688,623 | 554,252 | 556,093 |
| 3110 - Equip Repairs and Maintenance | 984,598 | 1,265,534 | 955,900 | 955,900 |
| 3130 - Copy Machine Rent-Lease-Maint | 48,527 | 48,527 | 55,686 | 55,686 |
| 3150 - Copy Center Charges | 3,470 | 3,470 | 1,670 | 1,670 |
| 3210 - Building Repairs and Maint | 779,800 | 898,694 | 793,334 | 793,334 |
| 3310 - Insurance | 669,233 | 669,233 | 821,778 | 821,410 |
| 3313 - Liability Premiums | 256,948 | 256,948 | 284,347 | 292,298 |
| 3320 - Advertising | 5,185 | 5,185 | 4,800 | 4,800 |
| 3330 - Rents [Lease] | 26,103 | 26,103 | 353,101 | 353,101 |
| 3340 - Membership Dues | 49,750 | 49,750 | 37,164 | 37,164 |
| 3341 - Subscriptions-Serials | 3,670 | 4,736 | 8,844 | 8,844 |
| 3342 - Certification Fees | 200,000 | 153,800 | 151,642 | 151,642 |
| 3361 - Professional Development | 303,175 | 323,022 | 328,146 | 328,146 |
| 3363 - Reimb-Vehicle Use,Parking | 3,500 | 5,289 | 4,500 | 4,500 |
| 3410 - Equip - Automotive Rental | 195,217 | 195,217 | 239,957 | 241,532 |
| 3411 - Wreck Handle Charge (fleet) | 22,402 | 22,402 | 35,979 | 36,089 |
| 3416 - GIS Services | 135,051 | 135,051 | 128,745 | 128,745 |
| 3420 - Commun Equip Rental | 1,919,814 | 1,919,814 | 2,799,527 | 3,291,401 |
| 3429 - Cellphone Charges | 510,000 | 477,576 | 460,000 | 460,000 |
| 3430 - Data Services | 1,423,247 | 1,423,247 | 1,492,684 | 1,492,684 |
| 3434 - Programming | 8,936,866 | 8,936,866 | 9,962,942 | 10,054,144 |
| 3438 - Software Maintenance Fee | 26,500 | 133,129 | 110,009 | 110,009 |
| 3460 - Disposal Services | 27,500 | 27,500 | 29,500 | 29,500 |
| 3518 - Credit Card Charges | 34,700 | 34,700 | 34,700 | 34,700 |
| 3599 - Misc. Other Charges | 20,292 | 20,292 | 20,292 | 20,292 |
| 3994 - Outside Temps-Staffing | 40,793 | 108,875 | 21,000 | 21,000 |
| Contractual - Other Services | 25,662,334 | 26,623,680 | 30,484,210 | 30,825,358 |
| | | | | |
| 4720 - Mach Tools Implem Major | 6,840 | 7,114 | 0 | 0 |
| 4730 - Inst Apparatus Major | 370,000 | 91,981 | 1,470,000 | 370,000 |
| 4741 - Automobiles | 0 | 0 | 210,000 | 210,000 |
| 4890 - Misc Equipment Capital | 27,000 | 69,927 | 0 | 0 |
| Capital Outlay | 403,840 | 169,022 | 1,680,000 | 580,000 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (12,334,278) | (22,236,877) | (11,505,824) | (10,940,811) |
| 5012 - Reimbursements-Stormwater | (791,301) | (791,301) | (791,301) | (791,301) |
| Reimbursements | (13,125,579) | (23,028,178) | (12,297,125) | (11,732,112) |
| Total Expense | \$336,663,887 | \$341,818,041 | \$369,069,665 | \$385,571,607 |

DALLAS POLICE DEPARTMENT

MISSION

With a spirit of excellence, the Dallas Police Department is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

DEPARTMENT GOALS

- Reduce total crime as reported to the National Incident-Based Reporting System from the previous year
- Reduce response times for all call types from the previous year's averages, with a particular focus on priority one and two calls
- Improve accountability through enhanced training, the implementation of a Use of Force dashboard, and the expansion of the department's body-worn cameras from approximately 2,250 cameras to 2,500 cameras
- Grow the seeding efforts of the Dallas Police Department by increasing community outreach (Community Meetings/Engagements/Programs)

SERVICE DESCRIPTIONS

| DALLAS POLICE DEPARTMENT | |
|---|--|
| Juvenile Case Managers-First Offender Program | Combats juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund. |
| Police Academy and In-service Training | Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications. |
| Police Administrative Support | Provides administrative support for all divisions of the department including clothing and equipping nearly 4,000 employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas. |
| Police Community Outreach | Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs. |
| Police Criminal Investigations | Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity. |
| Police Field Patrol | Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department. |
| Police Intelligence | Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances. |

DALLAS POLICE DEPARTMENT

| | |
|---|---|
| Police Investigation of Vice Related Crimes | Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder. |
| Police Investigations of Narcotics Related Crimes | Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics. |
| Police Operational Support | Manages operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner. |
| Police Recruiting and Personnel Service | Recruits and conducts background investigations for all police and civilian applicants for employment with the department. |
| Police Special Operations | Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Juvenile Case Managers-First Offender Program | 84,724 | 12,598 | 10,133 | 22,604 |
| Police Academy and In-service Training | 37,877,655 | 29,107,000 | 29,464,439 | 33,624,690 |
| Police Administrative Support | 39,437,232 | 40,204,515 | 43,906,727 | 45,251,544 |
| Police Community Outreach | 1,341,390 | 13,601,259 | 13,641,042 | 14,342,264 |
| Police Criminal Investigations | 73,833,909 | 79,165,191 | 84,245,713 | 89,337,867 |
| Police Field Patrol | 305,077,205 | 297,196,089 | 322,927,794 | 340,681,712 |
| Police Intelligence | 9,666,416 | 13,506,179 | 13,961,437 | 14,956,188 |
| Police Investigation of Vice Related Crimes | 4,250,859 | 3,791,091 | 4,062,063 | 4,253,376 |
| Police Investigations of Narcotics Related Crimes | 13,554,905 | 10,837,819 | 12,346,695 | 12,936,958 |
| Police Operational Support | 47,180,150 | 40,478,456 | 46,535,434 | 56,200,255 |
| Police Recruiting and Personnel Service | 11,381,047 | 12,430,670 | 12,953,565 | 13,511,407 |
| Police Special Operations | 23,194,222 | 26,912,450 | 27,853,240 | 29,426,824 |
| Expense Total | \$566,879,714 | \$567,243,317 | \$611,908,283 | \$654,545,687 |

DALLAS POLICE DEPARTMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | \$509,530,458 | \$500,613,429 | \$536,467,219 | \$568,399,287 |
| Supplies - Materials | 10,523,834 | 14,210,876 | 13,007,239 | 15,865,521 |
| Contractual - Other Services | 72,488,732 | 73,675,882 | 86,069,605 | 90,826,825 |
| Capital Outlay | 0 | 95,887 | 1,004,765 | 1,384,765 |
| Expense Total | \$592,543,024 | \$588,596,072 | \$636,548,828 | \$676,476,398 |
| Reimbursements | (25,663,310) | (21,352,755) | (24,640,545) | (21,930,711) |
| Department Total | \$566,879,714 | \$567,243,317 | \$611,908,283 | \$654,545,687 |
| Department Revenue Total | \$11,646,908 | \$11,802,981 | \$8,959,687 | \$8,959,687 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Aviation Reimbursement | (8,978,982) | (9,113,893) |
| Dallas Fire-Rescue Reimbursement | (973,783) | (973,783) |
| Department Support | (9,372,954) | (9,430,020) |
| Information and Technology Services Reimbursement | (2,916,000) | 0 |
| Juvenile Case Manager Fund Reimbursement | (533,051) | (547,240) |
| Park & Recreation Reimbursement | (80,268) | (80,268) |
| Storm Drainage Management Reimbursement | (300,311) | (300,311) |
| Texas Department of Transportation | (885,196) | (885,196) |
| Various Task Force Reimbursement | (600,000) | (600,000) |
| Reimbursement Total | \$(24,640,545) | \$(21,930,711) |

DALLAS POLICE DEPARTMENT

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 18,803,530 | 15,443,392 |
| Additional Resources Total | \$18,803,530 | \$15,443,392 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 789.50 | 736.00 | 661.59 | 702.09 |
| Regular Uniform | 3,133.23 | 3,140.00 | 3,215.00 | 3,290.00 |
| Civilian Overtime | 51.00 | 66.00 | 66.35 | 54.35 |
| Uniform Overtime | 197.02 | 266.00 | 194.00 | 189.00 |
| Temporary Help | 12.50 | 0.00 | 3.00 | 3.00 |
| Department Total | 4,183.25 | 4,208.00 | 4,139.94 | 4,238.44 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for costs associated with the anticipated Meet and Confer agreement for uniform employee pay. | 0 | \$23,689,051 | \$42,271,552 |

DALLAS POLICE DEPARTMENT

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Hire 250 sworn public safety positions in FY 2022-23 with a projected ending headcount of 3,185 (46.50 FTEs). Ending headcount increases to 3,215 with the retention incentive program. | 45 | \$4,848,106 | \$9,107,712 |
| Hire 250 to sworn public safety positions in FY 2023-24 with a projected ending headcount of 3,230 (22.45 FTEs). Ending headcount increases to 3,290 with the retention incentive program. | 45 | \$0 | \$3,321,200 |
| Add funding for retention incentive program options to increase the projected ending head count by 30 positions in each year of the biennial (60.00 FTEs). | 60 | \$4,078,500 | \$8,279,355 |
| Eliminate funding for outside temporary staffing and day labor. | 0 | \$(184,939) | \$(184,939) |
| Add funding to purchase 500 additional body-worn cameras. | 0 | \$0 | \$728,605 |
| Add funding to purchase 120 ALPR cameras to stop violence on roadways and highways. | 0 | \$0 | \$290,000 |
| Add funding to purchase automated license plate recognition (ALPR) dash cameras for squad cars. | 0 | \$0 | \$720,720 |
| Add 20 Investigative Support Specialist positions in Investigations and Operations Bureaus to improve the efficiency and effectiveness of the investigative process (15.00 FTEs). | 20 | \$0 | \$1,099,164 |
| Add six Senior Communications Police Report Rep positions and two Supervisor - Public Safety Communications positions in NCIC (6.00 FTEs) | 8 | \$0 | \$462,233 |
| Add one Manager III position and five Criminal Intel Analyst positions in Fusion (4.50 FTEs). | 6 | \$0 | \$411,323 |
| Add one-time funding to replace two REACT trucks. | 0 | \$0 | \$180,000 |
| Add two National Integrated Ballistic Information Network (NIBIN) Analyst positions and two Forensic Firearm and Toolmark Examiner positions in Crime Scene Response (3.00 FTEs). | 4 | \$0 | \$278,467 |
| Add one Supervisor - Police Operations positions and two Laborer I positions in Mounted Unit (2.25 FTEs), replacing the existing funding for Day Labor. | 3 | \$0 | \$32,144 |
| Add funding for renewal of Brief Cam software that uses artificial intelligence to monitor cameras. | 0 | \$0 | \$92,700 |
| Add one-time funding for nine camera trailers. | 0 | \$0 | \$200,000 |
| Add five positions to create Forensic Lab in Police Technology Unit to streamline forensic analysis of digital evidence (3.75 FTEs). | 5 | \$0 | \$344,403 |

DALLAS POLICE DEPARTMENT

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|---------------------|
| Add one Senior Manager position and two Senior Project Specialist positions for Focused Deterrence (2.25 FTEs) | 3 | \$0 | \$246,110 |
| Add five 911 positions for retention/training/career path improvement (3.75 FTEs). | 5 | \$290,753 | \$384,711 |
| Add one-time funding for 911 training space and additional IT equipment. | 0 | \$0 | \$316,017 |
| Add funding for veterinarian services for investigations. | 0 | \$0 | \$50,000 |
| Increase funding for helicopter hangar rental agreement with the Department of Aviation. | 0 | \$93,172 | \$93,172 |
| Add funding for unlimited 3rd-party data storage for the current Axon contract. | 0 | \$0 | \$998,400 |
| Add \$3,000,000 in funding for squad cars in FY 2022-23 and \$4,056,608 in FY 2023-24. ARPA funding available in FY 2022-23 (\$8.0 million) and FY 2023-24 (\$7.0 million) for a combined total of \$11.0 million each year. | 0 | \$3,000,000 | \$4,056,608 |
| Eliminate reimbursements from Department of Aviation and Information Technology Services - 911. | 0 | \$2,216,558 | \$2,916,000 |
| Add funding to upgrade to the web-based RMS system. | 0 | \$1,004,765 | \$1,004,765 |
| Add funding to upgrade Dallas Police Department tasers to newer Taser 7 model. | 0 | \$1,120,000 | \$1,120,000 |
| Add three civilian Manager positions in Communication Units and reassign three uniform positions (2.25 FTEs). | 3 | \$230,576 | \$316,768 |
| Add funding for PoliceOne licensing for online training modules. | 0 | \$137,000 | \$137,000 |
| Add funding for third party data storage for investigations. | 0 | \$86,250 | \$86,250 |
| Major Budget Items Total | 207 | \$40,609,792 | \$79,360,440 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- DPD will continue to train on de-escalation tactics, utilize the additional body and dashboard cameras that were acquired, share camera footage with the public when appropriate, and monitor, as well as actively update, the Open Data Portal.

DALLAS POLICE DEPARTMENT

- In 2021, DPD released the Violent Crime Reduction Plan, which is a key strategic plan for reducing violent crime in Dallas' most violence-prone areas. This plan focuses on micro-locations where violent crime is concentrated and prioritizes street-level deterrence and arrest of repeat offenders. This strategy is evidence-based and relies on intelligence-led offender targeting rather than generalized "stop and frisk" or other dragnet tactics. The plan has already seen a decrease in violent crime with fewer arrests compared to the same time frame in the previous year.
- The City of Dallas has a Community Police Oversight Board which aims to enhance the public's trust, ensure that complaints of misconduct against departmental employees are conducted fairly, thoroughly, and in a transparent manner, and that Dallas residents have an accessible means of to the complaint process.
- DPD produces an annual department-wide "Racial Profiling Analysis" specifically aimed at reporting motor vehicle stop activities for each calendar year. This report is generated for the purpose of evaluating racial disparities with an emphasis on continuous improvement. Additionally, DPD recently completed a Refined Equity Indicators Alignment questionnaire that was sent to a contractor to select targeted equity indicator measurements and explain the refined program measures that will be used to achieve those goals.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 40,529,263 | 35,084,349 | 45,222,007 | 49,593,481 |
| 1102 - Salary - Uniform | 265,470,206 | 250,275,983 | 279,029,703 | 298,337,580 |
| 1112 - NonComputation - Uniform | 20,001,253 | 21,634,128 | 22,958,234 | 23,268,678 |
| 1113 - One-time Pay - Civilian | 0 | 25,254 | 0 | 0 |
| 1114 - One-time Pay - Uniform | 0 | 209,500 | 90,000 | 90,000 |
| 1115 - Retroactive Pay - Uniform | 0 | 30,591 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 1,321 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (2,801,524) | 0 | (8,009,685) | (8,079,755) |
| 1118 - Vacancy Savings - Pension | (391,306) | 0 | (1,102,402) | (1,111,774) |
| 1119 - Vacancy Savings (Medicare) | (40,622) | 0 | (117,057) | (118,073) |
| 1201 - Overtime - Civilian | 3,306,968 | 4,273,461 | 4,366,330 | 3,661,781 |
| 1202 - Overtime - Uniform | 19,557,368 | 26,418,121 | 19,647,367 | 19,647,367 |
| 1203 - Service Incentive Pay | 165,946 | 140,966 | 125,000 | 110,000 |
| 1208 - Sick Leave Term Pay - Civilian | 200,299 | 200,299 | 185,000 | 185,000 |
| 1210 - Vacation Term Pay - Civilian | 150,116 | 150,116 | 155,000 | 155,000 |
| 1211 - Compensatory Time Pay - Uni | 1,206,943 | 1,300,000 | 1,824,998 | 1,824,998 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,960 | 0 | 0 |
| 1226 - Termination Payment Attendance Incentive Leave - Uniform | 0 | 21,345 | 0 | 0 |
| 1228 - Sick Leave Term Pay - Uniform | 2,599,961 | 2,422,815 | 2,175,000 | 2,175,000 |
| 1230 - Vacation Term Pay - Uniform | 1,400,039 | 1,404,177 | 1,410,000 | 1,410,000 |
| 1231 - Phase Down - Vacation | 0 | 88,065 | 0 | 0 |
| 1232 - Phase Down - Sick | 0 | 155,301 | 0 | 0 |

DALLAS POLICE DEPARTMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1233 - Phase Down - Attendance Incentive Leave | 0 | 1,962 | 0 | 0 |
| 1234 - Phase Down - Compensatory | 0 | 3,624 | 0 | 0 |
| 1242 - Language Assignment Pay | 0 | 0 | 914,880 | 914,880 |
| 1243 - Service Pay - Uniform | 1,946,408 | 1,720,647 | 1,893,543 | 2,021,247 |
| 1244 - Education Pay - Uniform | 7,300,943 | 7,189,823 | 7,313,041 | 7,313,041 |
| 1301 - Pension - Civilian | 6,448,797 | 5,447,590 | 6,983,140 | 7,489,109 |
| 1302 - Pension - Uniform | 93,617,758 | 89,419,326 | 99,441,519 | 106,146,795 |
| 1303 - Life Insurance | 213,947 | 213,947 | 224,623 | 229,479 |
| 1304 - Health Insurance | 29,062,973 | 29,062,973 | 31,277,723 | 32,334,040 |
| 1305 - Supplemental Pension - Uniform | 1,724,200 | 1,724,200 | 1,724,200 | 1,724,200 |
| 1306 - ER Medicare | 5,406,131 | 5,034,830 | 5,594,221 | 5,933,496 |
| 1308 - Mandatory Deferred Comp | 593 | 0 | 0 | 0 |
| 1309 - Wellness Program | 0 | (8) | 0 | 0 |
| 1314 - Worker's Compensation | 4,553,798 | 4,553,798 | 4,924,421 | 4,927,304 |
| 1320 - DFPB HB 3158 \$13M | 7,800,000 | 7,800,000 | 7,800,000 | 7,800,000 |
| 1321 - DFPB HB 3158 REQ MIN | 0 | 4,198,432 | 0 | 0 |
| 1323 - Pensions-Uniform Excess | 0 | 178,027 | 290,000 | 290,000 |
| 1406 - Administrative Leave - Civilian | 0 | 57,274 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 7,415 | 0 | 0 |
| 1454 - Continuance Pay - Uniform | 0 | 160,817 | 0 | 0 |
| 1511 - Temporary Help - Regular | 100,000 | 0 | 126,413 | 126,413 |
| Personnel Services | 509,530,458 | 500,613,429 | 536,467,219 | 568,399,287 |
| 2110 - Office Supplies | 55,008 | 33,103 | 55,008 | 55,000 |
| 2111 - Office Supplies Chargeback | 266,928 | 352,013 | 335,000 | 335,000 |
| 2120 - Min App Inst Tools - Uten | 0 | 49,911 | 50,000 | 50,000 |
| 2140 - Light - Power | 1,290,000 | 1,290,000 | 1,290,000 | 1,290,000 |
| 2170 - Water - Sewer | 79,585 | 90,000 | 90,000 | 90,000 |
| 2181 - Fuel - Lube For Vehicle | 4,932,083 | 6,548,005 | 5,516,424 | 6,366,090 |
| 2182 - Mechanical Supplies Veh | 0 | 150 | 0 | 0 |
| 2183 - Fuel - Lube | 93,155 | 121,429 | 110,900 | 110,900 |
| 2185 - Tires - Tubes | 14,004 | 7,337 | 15,800 | 15,800 |
| 2200 - Chemical Medical Surgical | 40,000 | 81,200 | 40,000 | 40,000 |
| 2220 - Laundry - Cleaning Suppl | 5,000 | 500 | 5,000 | 3,000 |
| 2231 - Clothing | 1,357,782 | 1,382,956 | 1,355,663 | 1,407,860 |
| 2232 - Food Supplies | 4,894 | 25,000 | 24,780 | 24,780 |
| 2241 - Animal Food | 70,015 | 100,000 | 70,015 | 70,015 |
| 2252 - Meter Postage Fund Level | 266,499 | 389,983 | 266,499 | 266,499 |
| 2261 - Educational - Recr Suppl | 7,400 | 0 | 0 | 0 |
| 2280 - Other Supplies | 1,105,037 | 1,727,302 | 1,572,976 | 1,572,976 |
| 2290 - Event Supplies-Ceremony Event Supplies | 0 | 4,487 | 0 | 0 |
| 2310 - Building Materials | 0 | 116 | 0 | 0 |

DALLAS POLICE DEPARTMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2710 - Furniture - Fixtures | 15,131 | 104,624 | 31,000 | 31,000 |
| 2720 - Machine Tools | 0 | 683 | 0 | 0 |
| 2731 - Data Processing Equipment | 116,351 | 71,472 | 175,000 | 360,094 |
| 2735 - Software Purchase -\$1000 | 330,000 | 259,565 | 150,000 | 150,000 |
| 2741 - Motor Vehicle | 0 | 397 | 0 | 0 |
| 2760 - Radio - Communication Eqp | 165,000 | 339,315 | 0 | 0 |
| 2761 - Non-Capital Comm Equip | 0 | 0 | 0 | 34,008 |
| 2770 - Audiovisual Equipment | 0 | 9,452 | 20,000 | 20,000 |
| 2780 - Photography - Film Equipment | 50,000 | 40,000 | 50,000 | 50,000 |
| 2790 - Protective Equipment | 110,000 | 880,066 | 536,465 | 536,465 |
| 2850 - Live Stock | 23,000 | 6,000 | 37,000 | 37,000 |
| 2890 - Miscellaneous Equipment | 126,962 | 295,809 | 1,209,709 | 2,949,034 |
| Supplies - Materials | 10,523,834 | 14,210,876 | 13,007,239 | 15,865,521 |
| | | | | |
| 3030 - Printing - Photo Services | 103,822 | 160,624 | 103,822 | 103,822 |
| 3040 - Medical - Laboratory Services | 5,360,873 | 4,860,873 | 5,360,873 | 5,360,873 |
| 3043 - Retrieval Of Records | 12,700 | 11,090 | 12,500 | 12,500 |
| 3050 - Communications | 2,211,007 | 2,211,007 | 2,623,958 | 2,623,965 |
| 3051 - Telephone Equipment Charges | 8,000 | 8,000 | 10,000 | 10,000 |
| 3053 - Data Circuit Billing | 1,945,205 | 1,945,206 | 1,958,796 | 2,566,639 |
| 3060 - Equipment Rental [Outside City] | 468,632 | 166,635 | 468,632 | 355,134 |
| 3061 - Equip Rental | 0 | 0 | 0 | 9,000 |
| 3070 - Professional Services | 864,365 | 1,299,946 | 1,265,031 | 1,315,031 |
| 3080 - Cable Tv Services | 0 | 3,384 | 0 | 0 |
| 3081 - Grant Cash Match | 18,304 | 1,268,216 | 0 | 0 |
| 3090 - City Forces | 383,065 | 305,000 | 300,000 | 300,000 |
| 3094 - Wrecker Services | 0 | 15,000 | 19,252 | 19,252 |
| 3098 - Day Labor | 253,261 | 204,745 | 171,605 | 64,288 |
| 3099 - Misc Special Services | 983,050 | 1,268,287 | 987,597 | 936,494 |
| 3110 - Equip Repairs and Maintenance | 974,601 | 986,109 | 1,262,914 | 1,262,914 |
| 3130 - Copy Machine Rent-Lease-Maint | 257,922 | 257,922 | 328,115 | 328,115 |
| 3150 - Copy Center Charges | 1,899 | 1,899 | 0 | 0 |
| 3151 - Department Support | 7,959,240 | 6,588,740 | 9,372,957 | 9,430,020 |
| 3201 - Stores Overhead Charges | 0 | 390 | 0 | 0 |
| 3210 - Building Repairs and Maint | 253,118 | 1,090,448 | 453,118 | 453,118 |
| 3310 - Insurance | 867,822 | 867,822 | 1,080,901 | 1,089,005 |
| 3313 - Liability Premiums | 839,749 | 839,749 | 869,721 | 896,307 |
| 3320 - Advertising | 120,195 | 240,001 | 250,000 | 250,000 |
| 3330 - Rents [Lease] | 2,296,146 | 2,183,221 | 2,310,733 | 2,342,543 |
| 3340 - Membership Dues | 32,107 | 10,000 | 20,000 | 20,000 |
| 3341 - Subscriptions-Serials | 12,500 | 7,445 | 12,500 | 12,500 |
| 3361 - Professional Development | 405,200 | 225,000 | 350,200 | 350,200 |
| 3363 - Reimb-Vehicle Use,Parking | 33,458 | 19,000 | 33,548 | 33,548 |
| 3364 - Personnel Development | 13,500 | 13,500 | 13,500 | 13,500 |

DALLAS POLICE DEPARTMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3410 - Equip - Automotive Rental | 8,181,557 | 8,443,632 | 9,116,393 | 9,187,792 |
| 3411 - Wreck Handle Charge (fleet) | 2,390,712 | 2,390,712 | 2,493,738 | 2,510,392 |
| 3415 - Entertainment Rental - Service | 0 | 5,466 | 0 | 0 |
| 3416 - GIS Services | 242,507 | 242,507 | 243,132 | 243,135 |
| 3420 - Commun Equip Rental | 7,052,192 | 7,052,192 | 9,225,080 | 9,993,844 |
| 3429 - Cellphone Charges | 845,677 | 1,451,681 | 1,045,000 | 887,346 |
| 3430 - Data Services | 3,072,498 | 3,072,497 | 3,340,770 | 3,340,770 |
| 3434 - Programming | 17,802,417 | 17,802,418 | 20,844,883 | 21,017,371 |
| 3437 - Continual Software License Fee | 3,108,851 | 3,258,579 | 4,491,399 | 6,211,883 |
| 3438 - Software Maintenance Fee | 636,800 | 706,520 | 478,441 | 1,068,420 |
| 3460 - Disposal Services | 55,496 | 5,000 | 55,496 | 55,496 |
| 3518 - Credit Card Charges | 75,284 | 82,303 | 95,000 | 95,000 |
| 3620 - Transfer To Equip-Fleet Svcs | 2,000,000 | 2,000,000 | 5,000,000 | 6,056,608 |
| 3994 - Outside Temps-Staffing | 345,000 | 103,117 | 0 | 0 |
| Contractual - Other Services | 72,488,732 | 73,675,882 | 86,069,605 | 90,826,825 |
| | | | | |
| 4731 - Equip-Data Processing | 0 | 4,644 | 0 | 0 |
| 4735 - Computer Software Licenses | 0 | 0 | 1,004,765 | 1,004,765 |
| 4742 - Trucks | 0 | 0 | 0 | 180,000 |
| 4750 - Other Vehicles | 0 | 0 | 0 | 200,000 |
| 4890 - Misc Equipment Capital | 0 | 91,243 | 0 | 0 |
| Capital Outlay | 0 | 95,887 | 1,004,765 | 1,384,765 |
| | | | | |
| 5002 - Dept Support Reimb | (9,053,676) | (7,683,176) | (10,585,839) | (10,659,787) |
| 5011 - Reimb Fr Othr Organizaton | (16,309,323) | (13,361,353) | (13,754,395) | (10,970,613) |
| 5012 - Reimbursements-Stormwater | (300,311) | (300,311) | (300,311) | (300,311) |
| 5110 - Refunds | 0 | (7,915) | 0 | 0 |
| Reimbursements | (25,663,310) | (21,352,755) | (24,640,545) | (21,930,711) |
| Total Expense | \$566,879,714 | \$567,243,317 | \$611,908,283 | \$654,545,687 |

DATA ANALYTICS & BUSINESS INTELLIGENCE

MISSION

Use data to improve the lives of the people of Dallas.

DEPARTMENT GOALS

- Develop and lead a Data Governance Initiative that ensures sensitive data is protected and data that can be shared is easily accessible to the public.
- Enhance Data Accessibility so that city staff and the public can have access to the resources they need to gain insight into core city services.
- Build and grow a Team that can complete complex, high quality, insightful data analytics products.
- Cultivate a Data Culture in the City of Dallas to enable all to speak, understand and access data.
- Lead the use of data to move the organization towards a greater focus on Equity.
- Research, design, execute and publish high impact Data Projects with a focus on proactive serving of residents.

SERVICE DESCRIPTIONS

| DATA ANALYTICS & BUSINESS INTELLIGENCE | |
|--|--|
| Data Accessibility | Responsible for the City's Data Inventory, the Open Data Portal and Data Access and Integration. |
| Data Analytics | Provides critical data insight to support data driven decision making throughout the organization. |
| GIS | Maintain and analyze the City's Geographic data. Services include supporting location data emergency routing for first responders, data for drainage systems, permit compliance reporting, location services for 311 and the official City limits. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------|-------------------|---------------------|-------------------|--------------------|
| Data Accessibility | 196,030 | 0 | 749,309 | 764,323 |
| Data Analytics | 2,612,985 | 2,085,907 | 3,211,590 | 3,492,278 |
| GIS | 1,249,523 | 1,109,925 | 1,320,215 | 1,341,907 |
| Expense Total | \$4,058,538 | \$3,195,832 | \$5,281,114 | \$5,598,508 |

DATA ANALYTICS & BUSINESS INTELLIGENCE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services | 3,614,380 | 2,744,562 | 4,372,911 | 4,707,206 |
| Supplies - Materials | 266,599 | 266,599 | 332,499 | 306,599 |
| Contractual - Other Services | 177,559 | 184,671 | 575,704 | 584,703 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$4,058,538 | \$3,195,832 | \$5,281,114 | \$5,598,508 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$4,058,538 | \$3,195,832 | \$5,281,114 | \$5,598,508 |
| | | | | |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 33.25 | 24.61 | 42.50 | 44.25 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 33.25 | 24.61 | 42.50 | 44.25 |

DATA ANALYTICS & BUSINESS INTELLIGENCE

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add one Manager position, one Senior Data Science Analyst position, one Data Coordinator position, two Data Science Analyst II positions, and two Data Science Analyst positions for the data team (5.25 FTEs). | 7 | \$604,598 | \$753,310 |
| Add professional development funding for conference travel and executive development. | 0 | \$0 | \$25,000 |
| Add two Data Analyst positions for FY 2022-23 (1.50 FTEs). | 2 | \$153,767 | \$205,023 |
| Add one Assistant Director position for FY 2022-23 (0.75 FTEs). | 1 | \$123,582 | \$164,776 |
| Major Budget Items Total | 10 | \$881,947 | \$1,148,109 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Maintain Spanish translation on 95 percent of all of our public facing products.
- In partnership with OEI, support the tracking of Departments' REP progress measures by 2023.
- By January 2023, in partnership with OEI, complete and publish a racial equity story map of the history of institutional racism in Dallas (taking the critical steps towards acknowledging systemic racism in Dallas).
- Include an equity element (who- demographics or where- location is impacted) on 95 percent of new major projects that are published externally.

DATA ANALYTICS & BUSINESS INTELLIGENCE

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,948,862 | 2,171,794 | 3,838,749 | 3,976,942 |
| 1117 - Vacancy Savings - Salary | 0 | 0 | (407,259) | (256,198) |
| 1118 - Vacancy Savings - Pension | 0 | 0 | (56,613) | (35,253) |
| 1119 - Vacancy Savings (Medicare) | 0 | 0 | (5,906) | (3,715) |
| 1203 - Service Incentive Pay | 0 | 1,104 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 18,665 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 321 | 0 | 0 |
| 1301 -Pension - Civilian | 401,873 | 298,838 | 592,699 | 612,213 |
| 1303 - Life Insurance | 1,548 | 1,548 | 2,502 | 2,502 |
| 1304 - Health Insurance | 214,772 | 214,772 | 338,095 | 338,095 |
| 1306 - ER Medicare | 41,712 | 31,491 | 62,056 | 64,059 |
| 1314 - Worker's Compensation | 5,613 | 5,613 | 8,588 | 8,561 |
| 1406 - Administrative Leave - Civilian | 0 | 415 | 0 | 0 |
| Personnel Services | 3,614,380 | 2,744,562 | 4,372,911 | 4,707,206 |
| 2110 - Office Supplies | 61,224 | 61,224 | 61,225 | 61,225 |
| 2731 - Data Processing Equipment | 0 | 0 | 65,900 | 40,000 |
| 2735 - Software Purchase -\$1000 | 205,375 | 205,375 | 205,374 | 205,374 |
| Supplies - Materials | 266,599 | 266,599 | 332,499 | 306,599 |
| 3050 - Communications | 24,956 | 24,956 | 28,658 | 28,659 |
| 3053 - Data Circuit Billing | 23,123 | 23,123 | 19,674 | 27,074 |
| 3099 - Misc Special Services | 0 | 3,800 | 0 | 0 |
| 3130 - Copy Machine Rent-Lease-Maint | 4,758 | 4,758 | 4,640 | 4,640 |
| 3310 - Insurance | 1,040 | 1,040 | 3,796 | 3,818 |
| 3313 - Liability Premiums | 288 | 288 | 907 | 938 |
| 3361 - Professional Development | 0 | 0 | 25,000 | 25,000 |
| 3429 - Cellphone Charges | 0 | 3,312 | 0 | 0 |
| 3430 - Data Services | 24,563 | 24,563 | 39,135 | 39,135 |
| 3434 - Programming | 98,831 | 98,831 | 453,894 | 455,439 |
| Contractual - Other Services | 177,559 | 184,671 | 575,704 | 584,703 |
| Total Expense | \$4,058,538 | \$3,195,832 | \$5,281,114 | \$5,598,508 |

HOUSING & NEIGHBORHOOD REVITALIZATION

MISSION

Enhance the vitality and quality of life for all in the Dallas community.

DEPARTMENT GOALS

- Create and maintain available and affordable housing in Dallas
- Simultaneously refine and activate the Comprehensive Housing Policy (CHP)
- Promote greater fair housing choices
- Overcome patterns of segregation and concentrations of poverty and blight
- Foster inclusive neighborhood redevelopment

SERVICE DESCRIPTIONS

| HOUSING & NEIGHBORHOOD REVITALIZATION | |
|---------------------------------------|---|
| Housing Preservation | Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (one to four) rental housing units. |
| New Development | Offers new construction for single and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing. |
| Housing Administration | Provides management oversight and support for program and contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing assistance and loans. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------|-------------------|---------------------|-------------------|--------------------|
| Housing Administration | 1,446,023 | 1,728,838 | 2,073,607 | 2,039,993 |
| Housing Preservation | 812,259 | 764,287 | 867,500 | 767,500 |
| New Development | 1,556,805 | 1,303,565 | 1,698,774 | 1,809,089 |
| Expense Total | \$3,815,087 | \$3,796,689 | \$4,639,881 | \$4,616,582 |

HOUSING & NEIGHBORHOOD REVITALIZATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,329,066 | 2,138,818 | 2,547,520 | 2,625,083 |
| Supplies - Materials | 26,487 | 27,648 | 74,295 | 74,516 |
| Contractual - Other Services | 1,953,281 | 2,068,223 | 2,601,718 | 2,524,665 |
| Capital Outlay | 0 | 1,000 | 0 | 0 |
| Expense Total | \$4,308,834 | \$4,235,689 | \$5,223,533 | \$5,224,264 |
| Reimbursements | (493,747) | (439,000) | (583,652) | (607,682) |
| Department Total | \$3,815,087 | \$3,796,689 | \$4,639,881 | \$4,616,582 |
| Department Revenue Total | \$439,451 | \$272,426 | \$463,267 | \$463,267 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Home Investment Partnership Program Reimbursement | (400,000) | (400,000) |
| Development Services Reimbursement | (93,747) | (93,747) |
| One Dallas Options Support | (89,905) | (113,935) |
| Reimbursement Total | \$(583,652) | \$(607,682) |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Emerging Developers Fund (0762) | 500,000 | 500,000 |
| FY 2022-23 Community Development Block Grant (CD22) | 10,209,095 | 0 |
| FY 2022-23 HOME Investment Partnership (HM22) | 6,940,498 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 10,209,095 |
| FY 2023-24 HOME Investment Partnership (HM23) | 0 | 6,940,498 |
| Additional Resources Total | \$17,649,593 | \$17,649,593 |

HOUSING & NEIGHBORHOOD REVITALIZATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 25.00 | 25.00 | 25.00 | 25.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 25.00 | 25.00 | 25.00 | 25.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Add one time funding for Housing Minor Repair Programs (Seniors) | 0 | \$100,000 | \$0 |
| Add funding for Affordable Housing for predevelopment work dedicated to Small Businesses and Faith - Based Organizations. This establishes the Emerging Developers Fund. | 0 | \$500,000 | \$500,000 |
| Major Budget Items Total | 0 | \$600,000 | \$500,000 |

HOUSING & NEIGHBORHOOD REVITALIZATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Collaborate with a consultant to perform an equity study on the Comprehensive Housing Policy (CHP) to advise on the possible inequities as a result of the CHP guidelines.
- Collaborate with various groups such as the Housing Policy Task Force to refine the CHP for equity as identified by the consultant.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,140,007 | 1,641,902 | 2,238,447 | 2,284,783 |
| 1117 - Vacancy Savings - Salary | (320,171) | 0 | (209,918) | (189,060) |
| 1118 - Vacancy Savings - Pension | (41,541) | 0 | (28,885) | (26,015) |
| 1119 - Vacancy Savings (Medicare) | (602) | 0 | (3,044) | (2,741) |
| 1203 - Service Incentive Pay | 2,508 | 0 | 2,508 | 2,508 |
| 1210 - Vacation Term Pay - Civilian | 0 | 26,058 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 923 | 0 | 0 |
| 1301 -Pension - Civilian | 297,449 | 225,926 | 316,931 | 323,474 |
| 1303 - Life Insurance | 1,476 | 1,476 | 1,476 | 1,476 |
| 1304 - Health Insurance | 185,392 | 185,392 | 191,564 | 191,564 |
| 1306 - ER Medicare | 31,215 | 23,808 | 32,518 | 33,190 |
| 1314 - Worker's Compensation | 33,333 | 33,333 | 5,923 | 5,904 |
| Personnel Services | 2,329,066 | 2,138,818 | 2,547,520 | 2,625,083 |
| 2111 - Office Supplies Chargeback | 4,542 | 4,542 | 4,542 | 4,542 |
| 2140 - Light - Power | 4,418 | 4,418 | 50,000 | 50,000 |
| 2181 - Fuel - Lube For Vehicle | 1,480 | 2,641 | 1,441 | 1,662 |
| 2232 - Food Supplies | 2,000 | 2,000 | 2,000 | 2,000 |
| 2252 - Meter Postage Fund Level | 400 | 400 | 400 | 400 |
| 2261 - Educational - Recr Suppl | 117 | 117 | 117 | 117 |
| 2280 - Other Supplies | 600 | 600 | 600 | 600 |
| 2731 - Data Processing Equipment | 12,930 | 12,930 | 15,195 | 15,195 |
| Supplies - Materials | 26,487 | 27,648 | 74,295 | 74,516 |

HOUSING & NEIGHBORHOOD REVITALIZATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3015 - Development Loans | 246,754 | 246,754 | 246,754 | 246,754 |
| 3030 - Printing - Photo Services | 3,000 | 3,000 | 3,000 | 3,000 |
| 3050 - Communications | 81,964 | 81,964 | 91,788 | 91,790 |
| 3051 - Telephone Equipment Charges | 0 | 494 | 0 | 0 |
| 3053 - Data Circuit Billing | 74,323 | 74,323 | 58,361 | 80,296 |
| 3070 - Professional Services | 362,575 | 338,506 | 162,574 | 162,574 |
| 3090 - City Forces | 0 | 154,884 | 0 | 0 |
| 3099 - Misc Special Services | 470,244 | 470,244 | 558,148 | 558,144 |
| 3100 - Homeowner Repair-Reconstruct | 35,404 | 35,404 | 247,500 | 147,500 |
| 3101 - HOU Deferred Forgivable Loans | 120,000 | 120,000 | 120,000 | 120,000 |
| 3130 - Copy Machine Rent-Lease-Maint | 7,574 | 7,574 | 8,059 | 8,059 |
| 3150 - Copy Center Charges | 210 | 210 | 210 | 210 |
| 3310 - Insurance | 84,193 | 84,193 | 102,238 | 102,185 |
| 3313 - Liability Premiums | 1,442 | 1,442 | 1,443 | 1,470 |
| 3315 - Tolls | 330 | 0 | 330 | 330 |
| 3320 - Advertising | 35,000 | 35,000 | 35,000 | 35,000 |
| 3340 - Membership Dues | 2,000 | 2,000 | 2,000 | 2,000 |
| 3341 - Subscriptions-Serials | 1,000 | 11,056 | 1,000 | 1,000 |
| 3361 - Professional Development | 35,868 | 35,868 | 35,868 | 35,868 |
| 3363 - Reimb-Vehicle Use,Parking | 700 | 900 | 700 | 700 |
| 3410 - Equip - Automotive Rental | 5,493 | 5,493 | 4,834 | 4,872 |
| 3411 - Wreck Handle Charge (fleet) | 577 | 577 | 48 | 48 |
| 3416 - GIS Services | 1,147 | 1,147 | 1,504 | 1,504 |
| 3429 - Cellphone Charges | 10,040 | 10,040 | 11,120 | 11,120 |
| 3430 - Data Services | 39,284 | 39,284 | 47,168 | 47,169 |
| 3434 - Programming | 89,401 | 89,401 | 117,312 | 118,313 |
| 3690 - Miscellaneous Transfers | 0 | 0 | 500,000 | 500,000 |
| 3994 - Outside Temps-Staffing | 244,759 | 218,465 | 244,759 | 244,759 |
| Contractual - Other Services | 1,953,281 | 2,068,223 | 2,601,718 | 2,524,665 |
| 4250 - Easements Licensing Agree | 0 | 1,000 | 0 | 0 |
| Capital Outlay | 0 | 1,000 | 0 | 0 |
| 5011 - Reimb Fr Othr Organizaton | (400,000) | (400,000) | (489,905) | (513,935) |
| 5329 - Reimbursement - Building Inspection | (93,747) | (39,000) | (93,747) | (93,747) |
| Reimbursements | (493,747) | (439,000) | (583,652) | (607,682) |
| Total Expense | \$3,815,087 | \$3,796,689 | \$4,639,881 | \$4,616,582 |



HUMAN RESOURCES

MISSION

Maintain a diverse, talented, innovative, and engaged workforce delivering services to the residents of Dallas with empathy, ethics, excellence, and equity. Our team is committed to helping our employees serve our communities.

DEPARTMENT GOALS

- Support leaders in designing new service models appropriate for virtual, remote, and onsite work environments (development of tools, training modules, best practices, etc.)
- Implement the City Leadership Development Program for all levels of leaders
- Refine and further develop comprehensive employee health and wellbeing model that addresses physical, social, community, mental, and financial health
- Continue the implementation of the Human Resources Information System (HRIS) enterprise-wide system, Workday, with recruitment, talent management, and benefits administration modules
- Energize and support employees through targeted engagement actions, diverse employee resource groups, department-based change ambassadors, and focused activities celebrating the diversity, uniqueness, and outstanding assets of Dallas and its City employees
- Continue replacing paper processes and documents within Human Resources with electronic solutions to support all work environments and the people within those environments

SERVICE DESCRIPTIONS

| HUMAN RESOURCES | |
|---|--|
| Onboarding and Recruitments | Responsible for full-cycle recruitment of all non-civil service and executive positions at the City of Dallas. Partners with hiring managers to screen for fit, interview, select, and onboard all positions at the City, including Civil Service employees. |
| Total Rewards (Compensation) | The compensation unit supports the business goals of the organization by partnering with departments to provide market-competitive compensation programs that attract, retain, motivate, compensate fairly and reward a skilled, diverse workforce. Responsible for designing, implementing, and maintaining the City of Dallas compensation programs, including oversight of the classification system and pay structure with over 500 classifications and eleven salary schedules. Conducts ongoing salary and job analysis and is responsible for interpreting and implementing City of Dallas, federal, state, and local policies and regulations. |
| Talent, Engagement, and Development (TED) | Leads the implementation of all employees' educational development activities and assists in providing training programs. Manages the performance management process for all City employees. Oversees the creation of culturally sensitive communications and employee engagement activities and Citywide diversity and inclusion initiatives. |

HUMAN RESOURCES

| | |
|------------------------------------|---|
| HR Consulting (HRP/Investigations) | Includes an expert team of "first responders", also called Human Resource Partners (HRP), who are available to support leaders and respond to and address any employees' HR-related questions and concerns. Works closely with the Employee Relations team to conduct investigations and work with management to ensure any disciplinary actions are applied consistently, and communications with employees are appropriate. |
| Administrative/HRIS | Oversees the management of Human Resources (HR) records and HR open records requests, updates the Personnel Rules and existing Administrative Directives, and develops new Administrative Directives to establish and support best-practice HR practices. Provides consultative support for process development, refinement, and documentation of new, existing, and enhanced HR-focused practices and procedures. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Administrative/HRIS | 1,468,994 | 2,093,755 | 1,730,203 | 1,811,126 |
| HR Consulting (HRP/Investigations) | 2,782,751 | 2,048,700 | 3,206,659 | 3,366,119 |
| Onboarding and Recruitments | 955,042 | 1,153,551 | 995,416 | 1,144,455 |
| Talent, Engagement, and Development (TED) | 1,233,915 | 1,205,293 | 1,234,410 | 1,402,990 |
| Total Rewards (Compensation) | 946,551 | 980,149 | 973,464 | 1,103,592 |
| Expense Total | \$7,387,253 | \$7,481,448 | \$8,140,152 | \$8,828,282 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services | 5,741,916 | 4,978,916 | 6,332,927 | 7,110,396 |
| Supplies - Materials | 25,245 | 25,272 | 25,245 | 25,245 |
| Contractual - Other Services | 1,862,887 | 2,720,055 | 2,024,775 | 1,935,436 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$7,630,048 | \$7,724,243 | \$8,382,947 | \$9,071,077 |
| Reimbursements | (242,795) | (242,795) | (242,795) | (242,795) |
| Department Total | \$7,387,253 | \$7,481,448 | \$8,140,152 | \$8,828,282 |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

HUMAN RESOURCES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|-----------------------|
| Benefits Administration Reimbursement | (242,795) | (242,795) |
| Reimbursement Total | \$(242,795) | \$(242,795) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 60.87 | 52.86 | 69.12 | 72.62 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.50 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 11.17 | 0.03 | 11.17 | 11.17 |
| Department Total | 72.04 | 53.39 | 80.29 | 83.79 |

HUMAN RESOURCES

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for the development of an HR document management system. | 0 | \$100,000 | \$100,000 |
| Add one-time funding to support one additional year of NeoGov services. | 0 | \$300,000 | \$0 |
| Add one-time funding for a consultant for the "Future of Work" initiative. | 0 | \$0 | \$100,000 |
| Add funding for city-wide Anti-Harassment and Diversity and Inclusion training/development annually as a new employee mandate/policy. | 0 | \$0 | \$70,000 |
| Add one position for talent acquisition assigned to the Workday recruitment module (0.75 FTEs). | 1 | \$0 | \$72,001 |
| Add 10 positions for oversight of the Workday application modules - five HRIS Managers and five Workday Sr. HRIS Analysts (7.50 FTEs). | 10 | \$492,138 | \$1,058,323 |
| Increase funding for tuition reimbursements. | 0 | \$100,000 | \$100,000 |
| Add one position responsible for the "Future of Work" and "Upskilling City Staff" programs (0.75 FTEs). | 1 | \$66,734 | \$88,979 |
| Back out one-time funding for professional development for the Shaping Executives for Results tied to a Vision of Excellence (SERVE) Leadership Program. | 0 | \$(110,000) | \$(110,000) |
| Major Budget Items Total | 12 | \$948,872 | \$1,479,303 |

HUMAN RESOURCES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Address limited access to health insurance (Equity Indicator #50) Offer expanded access to health insurance for employees by salary bands if less than \$66K and no increase in monthly premiums for all enrolled for FY 2022-23.
- Develop outreach initiatives designed to better educate and increase enrollment of lower-wage employees in the health plan by a minimum of 1 - 3% by 2027.
- Increase percentage of African American, Asian American, Alaskan, Native American, and Hispanic employees positively responding to questions related to "sense of community" in the City of Dallas Employee Engagement survey by one to three percent annually from FY 2021-22 through FY 2026-27.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 4,616,763 | 3,618,265 | 5,249,611 | 5,829,393 |
| 1111 - Cell Phone Stipend | 0 | 227 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (220,144) | 0 | (623,002) | (499,065) |
| 1118 - Vacancy Savings - Pension | (29,652) | 0 | (85,788) | (68,740) |
| 1119 - Vacancy Savings (Medicare) | (3,192) | 0 | (13,098) | (11,301) |
| 1201 - Overtime - Civilian | 0 | 35,956 | 0 | 0 |
| 1203 - Service Incentive Pay | 5,232 | 4,176 | 4,944 | 4,944 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 13,791 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 40,753 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 5,197 | 0 | 0 |
| 1242 - Language Assignment Pay | 3,600 | 3,600 | 3,600 | 3,600 |
| 1301 -Pension - Civilian | 616,300 | 599,801 | 737,709 | 762,792 |
| 1303 - Life Insurance | 3,341 | 3,341 | 3,796 | 3,988 |
| 1304 - Health Insurance | 450,957 | 450,957 | 533,499 | 560,598 |
| 1306 - ER Medicare | 66,943 | 66,542 | 80,629 | 83,205 |
| 1308 - Mandatory Deferred Comp | 216 | 1,190 | 0 | 0 |
| 1313 - College Tuition Reimbursement | 0 | 0 | 100,000 | 100,000 |
| 1314 - Worker's Compensation | 43,550 | 43,550 | 30,017 | 29,972 |
| 1511 - Temporary Help - Regular | 188,002 | 89,469 | 311,010 | 311,010 |
| 1512 - Temporary Help - Overtime | 0 | 2,102 | 0 | 0 |
| Personnel Services | 5,741,916 | 4,978,916 | 6,332,927 | 7,110,396 |
| 2110 - Office Supplies | 6,930 | 6,930 | 6,930 | 6,930 |
| 2111 - Office Supplies Chargeback | 9,580 | 9,580 | 9,580 | 9,580 |
| 2232 - Food Supplies | 2,100 | 2,100 | 2,100 | 2,100 |
| 2252 - Meter Postage Fund Level | 180 | 207 | 180 | 180 |

HUMAN RESOURCES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2280 - Other Supplies | 6,455 | 6,455 | 6,455 | 6,455 |
| Supplies - Materials | 25,245 | 25,272 | 25,245 | 25,245 |
| | | | | |
| 3050 - Communications | 206,285 | 206,285 | 211,562 | 211,563 |
| 3051 - Telephone Equipment Charges | 10,650 | 10,650 | 10,650 | 10,650 |
| 3053 - Data Circuit Billing | 93,317 | 93,317 | 81,524 | 111,916 |
| 3070 - Professional Services | 538,356 | 538,356 | 871,384 | 679,829 |
| 3090 - City Forces | 1,676 | 1,676 | 1,676 | 1,676 |
| 3099 - Misc Special Services | 136,469 | 136,469 | 194,705 | 194,706 |
| 3130 - Copy Machine Rent-Lease-Maint | 9,606 | 9,606 | 9,368 | 9,368 |
| 3140 - Copy Machine Excess Use Chrge | 62 | 62 | 62 | 62 |
| 3150 - Copy Center Charges | 1,490 | 1,490 | 1,490 | 545 |
| 3310 - Insurance | 4,989 | 4,989 | 6,600 | 6,506 |
| 3313 - Liability Premiums | 1,384 | 1,384 | 1,577 | 1,598 |
| 3340 - Membership Dues | 1,000 | 1,000 | 2,000 | 2,000 |
| 3341 - Subscriptions-Serials | 1,000 | 1,000 | 0 | 0 |
| 3361 - Professional Development | 211,177 | 211,177 | 61,177 | 61,177 |
| 3364 - Personnel Development | 112,692 | 126,389 | 112,692 | 112,692 |
| 3416 - GIS Services | 4,398 | 4,398 | 4,395 | 4,395 |
| 3430 - Data Services | 66,666 | 66,666 | 91,353 | 91,353 |
| 3434 - Programming | 431,670 | 431,670 | 332,560 | 335,400 |
| 3436 - Data Services Training | 0 | 0 | 0 | 70,000 |
| 3532 - Payment To Dart | 30,000 | 51,632 | 30,000 | 30,000 |
| 3994 - Outside Temps-Staffing | 0 | 821,840 | 0 | 0 |
| Contractual - Other Services | 1,862,887 | 2,720,055 | 2,024,775 | 1,935,436 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (242,795) | (242,795) | (242,795) | (242,795) |
| Reimbursements | (242,795) | (242,795) | (242,795) | (242,795) |
| Total Expense | \$7,387,253 | \$7,481,448 | \$8,140,152 | \$8,828,282 |

JUDICIARY

MISSION

Provide the residents of Dallas with an independent, fair, and competent court system that will interpret and apply the laws that govern us in keeping with the American concepts of the integrity and independence of the judiciary, of justice, and the rule of the law.

DEPARTMENT GOALS

- Increase the efficiency of case disposition by 25 percent through improved accessibility to the court
- Reduce the number of quality of life offenses by 25 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 10 percent by offering twice-daily City detention center dockets, allowing defendants to clear City warrant(s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 20 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 25 percent by proactively monitoring public activity
- Reduce number of Capias Warrants signed
- Increase compliance with court programs

SERVICE DESCRIPTIONS

| JUDICIARY | |
|---------------------------------|--|
| Civil Adjudication Court | Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action. |
| Community Court | Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life. |
| Court Security | Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building. |
| Municipal Judges-Cases Docketed | Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses. |

JUDICIARY

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Civil Adjudication Court | 359,978 | 402,421 | 366,283 | 366,283 |
| Community Court | 106,334 | 107,367 | 106,334 | 106,334 |
| Court Security | 1,021,947 | 1,066,809 | 1,053,812 | 1,053,812 |
| Municipal Judges-Cases Docketed | 2,362,225 | 2,416,076 | 2,747,217 | 2,891,396 |
| Expense Total | \$3,850,484 | \$3,992,673 | \$4,273,646 | \$4,417,825 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 3,468,774 | 3,419,338 | 3,703,066 | 3,830,765 |
| Supplies - Materials | 18,963 | 21,069 | 18,759 | 18,771 |
| Contractual - Other Services | 362,747 | 552,266 | 551,821 | 568,289 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,850,484 | \$3,992,673 | \$4,273,646 | \$4,417,825 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$3,850,484 | \$3,992,673 | \$4,273,646 | \$4,417,825 |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

JUDICIARY

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 33.43 | 28.27 | 34.93 | 35.43 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.16 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 1.97 | 0.00 | 0.00 |
| Department Total | 33.43 | 30.40 | 34.93 | 35.43 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Add funding for two Spanish Interpreters and additional funding for the Language Translation Service contract. | 0 | \$207,094 | \$250,648 |
| Major Budget Items Total | 0 | \$207,094 | \$250,648 |

JUDICIARY

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,939,264 | 2,545,840 | 3,125,627 | 3,198,457 |
| 1117 - Vacancy Savings - Salary | (153,497) | 0 | (182,671) | (153,497) |
| 1118 - Vacancy Savings - Pension | (21,704) | 0 | (31,769) | (21,704) |
| 1119 - Vacancy Savings (Medicare) | (2,226) | 0 | (2,649) | (2,226) |
| 1201 - Overtime - Civilian | 14,336 | 16,066 | 14,336 | 14,336 |
| 1203 - Service Incentive Pay | 17,424 | 17,424 | 17,424 | 17,424 |
| 1250 - Executive Auto Allowance | 14,148 | 14,148 | 14,148 | 14,148 |
| 1301 - Pension - Civilian | 349,761 | 354,528 | 409,306 | 419,590 |
| 1303 - Life Insurance | 1,805 | 1,805 | 1,886 | 1,913 |
| 1304 - Health Insurance | 247,616 | 247,616 | 269,973 | 273,838 |
| 1306 - ER Medicare | 41,750 | 37,605 | 46,984 | 48,040 |
| 1308 - Mandatory Deferred Comp | 0 | 1,627 | 0 | 0 |
| 1314 - Worker's Compensation | 20,097 | 20,097 | 20,471 | 20,446 |
| 1511 - Temporary Help - Regular | 0 | 156,813 | 0 | 0 |
| 1512 - Temporary Help - Overtime | 0 | 5,770 | 0 | 0 |
| Personnel Services | 3,468,774 | 3,419,338 | 3,703,066 | 3,830,765 |
| 2110 - Office Supplies | 8,640 | 8,640 | 8,640 | 8,640 |
| 2111 - Office Supplies Chargeback | 0 | 1,132 | 0 | 0 |
| 2181 - Fuel - Lube For Vehicle | 280 | 449 | 76 | 88 |
| 2231 - Clothing | 8,038 | 8,843 | 8,038 | 8,038 |
| 2232 - Food Supplies | 1,250 | 1,250 | 1,250 | 1,250 |
| 2251 - Stamp Postage Fund Level | 80 | 80 | 80 | 80 |
| 2252 - Meter Postage Fund Level | 255 | 255 | 255 | 255 |
| 2860 - Books Reference Book Only | 420 | 420 | 420 | 420 |
| Supplies - Materials | 18,963 | 21,069 | 18,759 | 18,771 |
| 3050 - Communications | 50,803 | 50,803 | 58,351 | 58,352 |
| 3053 - Data Circuit Billing | 47,071 | 47,071 | 40,225 | 55,289 |
| 3090 - City Forces | 12,000 | 12,000 | 12,000 | 12,000 |
| 3099 - Misc Special Services | 23,569 | 197,342 | 100,000 | 100,000 |
| 3130 - Copy Machine Rent-Lease-Maint | 1,603 | 1,603 | 1,563 | 1,563 |
| 3310 - Insurance | 3,018 | 3,018 | 3,466 | 3,417 |
| 3313 - Liability Premiums | 837 | 837 | 828 | 839 |
| 3320 - Advertising | 640 | 640 | 640 | 640 |
| 3340 - Membership Dues | 7,170 | 9,820 | 7,170 | 7,170 |
| 3361 - Professional Development | 4,590 | 17,686 | 4,590 | 4,590 |
| 3363 - Reimb-Vehicle Use,Parking | 1,130 | 1,130 | 1,130 | 1,130 |
| 3364 - Personnel Development | 75 | 75 | 75 | 75 |
| 3410 - Equip - Automotive Rental | 2,200 | 2,200 | 1,704 | 1,717 |
| 3411 - Wreck Handle Charge (fleet) | 300 | 300 | 0 | 0 |
| 3416 - GIS Services | 2,130 | 2,130 | 2,011 | 2,011 |

JUDICIARY

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3429 - Cellphone Charges | 5,980 | 5,980 | 5,980 | 5,980 |
| 3430 - Data Services | 30,666 | 30,666 | 171,785 | 171,785 |
| 3434 - Programming | 166,965 | 166,965 | 138,303 | 139,731 |
| 3999 - Petty Cash Contributions | 2,000 | 2,000 | 2,000 | 2,000 |
| Contractual - Other Services | 362,747 | 552,266 | 551,821 | 568,289 |
| | | | | |
| Total Expense | \$3,850,484 | \$3,992,673 | \$4,273,646 | \$4,417,825 |



LIBRARY

MISSION

The Dallas Public Library strengthens communities by connecting people, inspiring curiosity, advancing lives, and working for racial equity.

DEPARTMENT GOALS

- Increase workforce development programs by five percent to support employability and socioeconomic development
- Increase digital literacy workshops and tutoring sessions by 10 percent by developing staff and volunteer-led classes
- Increase early childhood literacy initiatives, i.e. storytime, 1,000 Books Before Kindergarten, kindergarten readiness programs, and reading ready kits by 25 percent
- Increase availability of digital materials by three percent annually
- Increase participation in High School Equivalency (HSE, formerly GED) and English Language Learning (ELL) by five percent

SERVICE DESCRIPTIONS

| LIBRARY | |
|---|--|
| Library Materials and Collection Management | Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials. |
| Library Operations and Public Service | Provides expert professional and customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve. |
| Literacy Initiatives, Education, and Community Engagement | Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, HSE and ELL classes, digital resources, and engages the community through targeted outreach. |

LIBRARY

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Library Materials and Collection Management | 6,689,281 | 6,691,556 | 6,366,602 | 6,390,737 |
| Library Operations and Public Service | 24,662,737 | 23,721,504 | 29,373,782 | 30,841,394 |
| Literacy Initiatives, Education, and Community Engagement | 1,803,545 | 1,761,606 | 1,803,676 | 1,823,791 |
| Expense Total | \$33,155,563 | \$32,174,666 | \$37,544,060 | \$39,055,922 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 20,739,306 | 19,646,267 | 24,107,481 | 25,638,036 |
| Supplies - Materials | 1,783,712 | 1,800,508 | 1,933,276 | 1,794,628 |
| Contractual - Other Services | 8,156,731 | 8,252,216 | 8,668,303 | 8,788,258 |
| Capital Outlay | 2,475,814 | 2,475,814 | 2,835,000 | 2,835,000 |
| Expense Total | \$33,155,563 | \$32,174,805 | \$37,544,060 | \$39,055,922 |
| Reimbursements | 0 | (139) | 0 | 0 |
| Department Total | \$33,155,563 | \$32,174,666 | \$37,544,060 | \$39,055,922 |
| Department Revenue Total | \$496,100 | \$382,604 | \$496,100 | \$496,100 |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|-----------------------|
| Children Center Trust (0T22) | 3,867 | 21,000 |
| Edmond & Louise Kahn E. Trust (0208) | 246,376 | 260,000 |
| Hamon Trust (0458) | 9,177 | 15,000 |
| Parrill Estate (0716) | 15,000 | 15,000 |
| Additional Resources Total | \$274,420 | \$311,000 |

LIBRARY

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 339.75 | 326.20 | 375.31 | 389.06 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 339.75 | 326.20 | 375.31 | 389.06 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for Enhanced Library Card Equipment & Supplies. | 0 | \$141,000 | \$0 |
| Add funding to increase hours of operation at nine branch locations (Arcadia Park, Bachman Lake, Fretz Park, Hampton-Illinois, Highland Hills, Lancaster-Kiest, Mountain Creek, Prairie Creek, White Rock Hills Branches) from five days at 40 hour per week to six days at 54 hours per week. Add funding for two Librarians, 18 Public Service Specialists, eight Circulation Specialist and two Instructor positions (22.50 FTEs). | 30 | \$1,172,243 | \$1,563,055 |

LIBRARY

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add funding to increase library hours at six locations from five days at 40 hours per week to six days at 54 hours per week. Increases the total number of locations with increased library hours from 9 to 15 (16.50 FTEs). | 22 | \$1,693,823 | \$2,067,664 |
| Add one additional open day per week at Vickery Park Library (2.25 FTEs). | 3 | \$130,000 | \$175,000 |
| Major Budget Items Total | 55 | \$3,137,066 | \$3,805,719 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase in-person Adult Education study opportunities and outreach at libraries in high impact zip codes.
- Increase workforce development programs and broaden the impact the Library can have by deepening its partnerships with area Workforce Development partners.
- Increase early childhood literacy initiatives through outreach events, hosting larger events at underutilized branch locations, providing more reading ready kits to parents for at-home learning, and placing small bookshelves with children's books in strategic locations such as laundry mats and medical clinics.
- Continue hotspot and Chromebook lending programs to provide residents in high impact zip codes with access to internet for free.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 15,959,361 | 14,542,489 | 19,497,429 | 20,174,603 |
| 1111 - Cell Phone Stipend | 0 | 602 | 0 | 0 |
| 1113 - One-time Pay - Civilian | 0 | 2,000 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 96 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (386,377) | 0 | (1,305,641) | (746,544) |
| 1118 - Vacancy Savings - Pension | (54,634) | 0 | (181,697) | (102,725) |
| 1119 - Vacancy Savings (Medicare) | (5,602) | 0 | (18,933) | (10,825) |
| 1201 - Overtime - Civilian | 0 | 1,098 | 0 | 0 |
| 1203 - Service Incentive Pay | 53,376 | 53,376 | 53,376 | 53,376 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 20,844 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 49,935 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 719 | 0 | 0 |
| 1301 -Pension - Civilian | 2,312,046 | 2,083,364 | 2,716,883 | 2,812,735 |
| 1303 - Life Insurance | 25,391 | 25,391 | 20,603 | 21,305 |

LIBRARY

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1304 - Health Insurance | 2,516,528 | 2,516,528 | 2,937,000 | 3,037,475 |
| 1306 - ER Medicare | 231,410 | 258,740 | 278,510 | 288,931 |
| 1309 - Wellness Program | 0 | 0 | 8,181 | 8,181 |
| 1314 - Worker's Compensation | 87,807 | 87,807 | 101,770 | 101,524 |
| 1453 - Continuance Pay - Civilian | 0 | 3,277 | 0 | 0 |
| Personnel Services | 20,739,306 | 19,646,267 | 24,107,481 | 25,638,036 |
| 2110 - Office Supplies | 1,738 | 1,738 | 1,738 | 1,738 |
| 2111 - Office Supplies Chargeback | 39,619 | 39,619 | 39,619 | 39,619 |
| 2140 - Light - Power | 1,215,577 | 1,215,577 | 1,216,000 | 1,216,000 |
| 2170 - Water - Sewer | 166,990 | 166,990 | 166,990 | 166,990 |
| 2181 - Fuel - Lube For Vehicle | 7,158 | 22,694 | 15,299 | 17,651 |
| 2231 - Clothing | 1,000 | 1,193 | 1,000 | 1,000 |
| 2232 - Food Supplies | 0 | 1,067 | 0 | 0 |
| 2252 - Meter Postage Fund Level | 13,233 | 13,233 | 13,233 | 13,233 |
| 2280 - Other Supplies | 115,330 | 115,330 | 115,330 | 115,330 |
| 2731 - Data Processing Equipment | 223,067 | 223,067 | 364,067 | 223,067 |
| Supplies - Materials | 1,783,712 | 1,800,508 | 1,933,276 | 1,794,628 |
| 3050 - Communications | 403,304 | 403,304 | 498,305 | 498,307 |
| 3051 - Telephone Equipment Charges | 2,500 | 2,500 | 2,500 | 2,500 |
| 3053 - Data Circuit Billing | 372,845 | 372,845 | 287,178 | 394,739 |
| 3060 - Equipment Rental [Outside City] | 0 | 1,620 | 0 | 0 |
| 3070 - Professional Services | 32,000 | 32,000 | 32,000 | 32,000 |
| 3090 - City Forces | 266,500 | 266,500 | 266,500 | 266,500 |
| 3091 - Custodial Services | 0 | 0 | 45,000 | 45,000 |
| 3092 - Security Services | 392,153 | 392,153 | 533,865 | 533,865 |
| 3099 - Misc Special Services | 721,237 | 814,342 | 721,238 | 721,236 |
| 3110 - Equip Repairs and Maintenance | 461,319 | 423,959 | 461,319 | 461,319 |
| 3130 - Copy Machine Rent-Lease-Maint | 54,665 | 54,665 | 81,684 | 81,684 |
| 3150 - Copy Center Charges | 960 | 960 | 960 | 960 |
| 3310 - Insurance | 707,258 | 707,258 | 856,403 | 855,965 |
| 3313 - Liability Premiums | 7,329 | 7,329 | 7,334 | 7,434 |
| 3340 - Membership Dues | 7,000 | 7,148 | 7,000 | 7,000 |
| 3341 - Subscriptions-Serials | 1,906,776 | 1,906,776 | 1,847,590 | 1,847,590 |
| 3361 - Professional Development | 1,000 | 1,000 | 1,000 | 1,000 |
| 3363 - Reimb-Vehicle Use,Parking | 3,125 | 3,125 | 3,125 | 3,125 |
| 3410 - Equip - Automotive Rental | 7,121 | 7,121 | 16,901 | 17,033 |
| 3411 - Wreck Handle Charge (fleet) | 624 | 624 | 156 | 157 |
| 3416 - GIS Services | 21,642 | 21,642 | 20,442 | 20,442 |
| 3429 - Cellphone Charges | 881,244 | 881,244 | 881,244 | 881,244 |
| 3430 - Data Services | 298,538 | 298,538 | 407,857 | 407,857 |
| 3434 - Programming | 1,597,903 | 1,597,903 | 1,679,014 | 1,691,613 |
| 3438 - Software Maintenance Fee | 0 | 37,360 | 0 | 0 |

LIBRARY

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3460 - Disposal Services | 138 | 750 | 138 | 138 |
| 3518 - Credit Card Charges | 8,300 | 8,300 | 8,300 | 8,300 |
| 3549 - Miscellaneous Refunds | 1,250 | 1,250 | 1,250 | 1,250 |
| Contractual - Other Services | 8,156,731 | 8,252,216 | 8,668,303 | 8,788,258 |
| | | | | |
| 4860 - Books | 2,475,814 | 2,475,814 | 2,835,000 | 2,835,000 |
| Capital Outlay | 2,475,814 | 2,475,814 | 2,835,000 | 2,835,000 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | 0 | (139) | 0 | 0 |
| Reimbursements | 0 | (139) | 0 | 0 |
| Total Expense | \$33,155,563 | \$32,174,666 | \$37,544,060 | \$39,055,922 |

MANAGEMENT SERVICES

MISSION

Enhance the vitality and quality of life for all in the Dallas community.

SERVICE DESCRIPTIONS

| MANAGEMENT SERVICES | |
|---------------------------------------|---|
| 311 Customer Service Center | 311 delivers courteous and knowledgeable customer service to residents requesting non-emergency City services via phone, web, mobile app, and City Hall On-the-Go. Reported 311 service requests are passed along to city departments, who address and solve the problem. We provide service 24 hours a day, 7 days a week, and 365 days a year. |
| Communications, Outreach, & Marketing | COM enhances transparency and educates internal and external stakeholders through and strategically markets One Dallas through Public Information; A/V Production; Design, Brand and Visual Identity; and Language Access |
| Office of Community Care | Provides targeted programming and social services to low-income individuals and families, individuals and families living in poverty, seniors, those at WIC nutrition clinics, and at community centers around the city. |
| Office of Community Police Oversight | Improves police service to the community, civilian trust in the Dallas Police Department, and officer safety and working conditions. By working with the police and the community, we can not only reduce violence but we can create real community – all of us sharing in this city by living according to the rules of mutual accountability and respect. The community we are building will be safe for everyone, regardless of race or socioeconomic status. |
| Office of Emergency Management | Coordinates responses for all departments for large-scale incidents and staffs the Emergency Operations Center during significant emergencies. Writes and maintains emergency plans and procedures and manages a multitude of emergency response programs and projects including severe weather, hazardous materials, pandemic flu, other public health programs, disaster exercises, and public outreach programs. Manages and administers Department of Homeland Security grant funds received annually. These funds aid in providing equipment, personnel, and other resources to meet a variety of Public Safety needs. |

MANAGEMENT SERVICES

| | |
|---|--|
| <p>Office of Environmental Quality & Sustainability</p> | <p>Reduce environmental risks through: Storm Water Management (inspections, complaint & spill response, and education), Air Quality (inspections, monitoring, and complaint response), Environmental Management (Environmental Management System, Due Diligence, and Brownfields), Comprehensive Environmental & Climate Action Plan (CECAP) Measures (Climate Issues, Greenhouse Gas Emissions, & Urban Agriculture Initiatives), Zero Waste (Recycling Audits, Multi-family Recycling, City Facility Zero Waste), Water Conservation (Minor Plumbing Home Repairs, Water Use Assessment Programs, and Local/Regional Conservation Education and Outreach).</p> |
| <p>Office of Equity & Inclusion</p> | <p>Using disaggregated data, inclusive community engagement, and accountability to the public to operationalize equity to improve outcomes for all Dallas residents. Investigate discrimination in employment, housing, and public accommodation, provide education and outreach to the community, and oversee implementation of the ADA Transition Plan, Welcoming Dallas Strategic Plan, and forthcoming Racial Equity Plan.</p> |
| <p>Office of Government Affairs</p> | <p>Serves as lead policy and communications liaison to local, regional, state, federal, and international levels of government and other independent agencies, including but not limited to outreach on citywide initiatives; develops and manages the City's state and federal legislative initiatives impacting the City and its 1.3 million residents in coordination with internal and external stakeholders; and secures funding and other resources for City programs</p> |
| <p>Office of Historic Preservation</p> | <p>Provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval forms for work on landmark structures) and administering tax incentive programs with Historic Districts and on individual structures.</p> |
| <p>Office of Homeless Solutions</p> | <p>Render contracts, grants, and general funding to direct providers of homeless services to continually improve the health and safety of the target population, readying them for and moving them out of homelessness and into housing. The Office of Homeless Solutions (OHS) also utilizes a Street Outreach Team to identify and meet with actively unsheltered individuals and families and connect them to shelter opportunities and resources. OHS supports the cultivation of intentional homeless services that maximize impact and effectiveness, delivering positive, sustainable outcomes.</p> |
| <p>Office of Integrated Public Safety Solutions</p> | <p>Works proactively to address systematic factors that contribute to criminal activity and provides non-law enforcement solutions to improve the quality of life in the community and thereby reducing the demand for police services.</p> |

MANAGEMENT SERVICES

| | |
|-----------------------|--|
| Small Business Center | Provides capital resources and learning labs to support new entrepreneurs and existing small business to support economic development and stability in Dallas. Ensure the compliance of the Business Inclusion Policy is adhered by all internal departments. Creates and manages workforce programs to meet the needs of residents and employers of Dallas. |
|-----------------------|--|

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 311 Customer Service Center | 5,130,513 | 5,004,384 | 5,850,487 | 6,099,328 |
| Communications, Outreach, & Marketing | 2,416,584 | 2,279,509 | 3,699,446 | 4,245,523 |
| Office of Community Care | 9,242,978 | 9,150,342 | 9,365,486 | 9,592,140 |
| Office of Community Police Oversight | 632,951 | 555,891 | 811,382 | 860,101 |
| Office of Emergency Management | 1,135,003 | 1,135,003 | 1,344,664 | 1,317,567 |
| Office of Environmental Quality & Sustainability | 4,319,929 | 4,178,085 | 6,898,851 | 5,750,613 |
| Office of Equity & Inclusion | 2,898,879 | 2,723,577 | 3,809,929 | 3,850,067 |
| Office of Government Affairs | 919,693 | 923,382 | 956,162 | 976,121 |
| Office of Historic Preservation | 760,575 | 711,040 | 1,341,076 | 1,507,553 |
| Office of Homeless Solutions | 11,987,770 | 12,278,790 | 15,197,632 | 14,477,978 |
| Office of Integrated Public Safety Solutions | 4,984,006 | 4,271,398 | 5,630,099 | 5,910,268 |
| Small Business Center | 2,509,055 | 2,173,558 | 3,746,673 | 4,084,875 |
| Expense Total | \$46,937,936 | \$45,384,959 | \$58,651,887 | \$58,672,134 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 31,795,818 | 29,326,837 | 36,735,336 | 38,648,458 |
| Supplies - Materials | 1,172,919 | 1,497,535 | 1,245,476 | 1,190,651 |
| Contractual - Other Services | 29,314,217 | 29,588,460 | 35,977,597 | 34,383,133 |
| Capital Outlay | 162,488 | 168,838 | 557,711 | 224,397 |
| Expense Total | \$62,445,442 | \$60,581,669 | \$74,516,120 | \$74,446,638 |
| Reimbursements | (15,507,506) | (15,196,710) | (15,864,233) | (15,774,504) |
| Department Total | \$46,937,936 | \$45,384,959 | \$58,651,887 | \$58,672,134 |
| | | | | |
| Department Revenue Total | \$2,383,790 | \$2,691,769 | \$2,592,029 | \$2,532,029 |

MANAGEMENT SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-----------------------|-----------------------|
| Office of Environmental Quality and Sustainability : Storm Drainage Management Reimbursement | (4,513,050) | (4,513,050) |
| 311 Customer Service Center Dallas Water Utilities Reimbursement | (3,965,665) | (3,965,665) |
| Communications, Outreach and Marketing: American Rescue Plan Act (ARPA) Reimbursement | (179,729) | 0 |
| Office of Community Care: Emergency Solutions Grant Program Reimbursement | (6,395) | (6,395) |
| Office of Community Care: Housing Opportunities for Persons with AIDS (HOPWA) Program Reimbursement | (91,905) | (91,905) |
| Office of Community Care: Women, Infants, and Children (WIC) Program Reimbursement | (250,000) | (250,000) |
| Office of Emergency Management: Dallas Water Utilities Reimbursement | (40,000) | (40,000) |
| Office of Emergency Management: Emergency Management Performance Grant (EMPG) | (75,311) | (75,311) |
| Office of Emergency Management: Storm Drainage Management Reimbursement | (40,000) | (40,000) |
| Office of Environmental Quality and Sustainability : Sanitation Services Reimbursement | (966,290) | (1,056,290) |
| Office of Environmental Quality and Sustainability : Texas Commission on Environmental Quality "TCEQ" Grants | (1,194,076) | (1,194,076) |
| Office of Environmental Quality and Sustainability : Water Utilities Reimbursement | (4,363,413) | (4,363,413) |
| Office of Government Affairs: Justice Assistant Grant | (78,399) | (78,399) |
| Office of Homeless Solutions: Emergency Solutions Grant Reimbursement | (55,000) | 0 |
| Office of Homeless Solutions: Emergency Solutions Grants Program | (25,000) | (25,000) |
| Office of Homeless Solutions: HOME American Rescue Plan (HOME-ARP) Grants Program | (20,000) | (75,000) |
| Reimbursement Total | \$(15,864,233) | \$(15,774,504) |

MANAGEMENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|
| Environmental Justice Fund (0759) | 1,500,000 | 0 |
| FY 2022-23 Community Development Block Grant (CD22) | 1,359,002 | 0 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 1,245,197 | 0 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 8,349,660 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 1,359,002 |
| FY 2023-24 Emergency Solutions Grant (ES23) | 0 | 1,245,197 |
| FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23) | 0 | 8,349,660 |
| Additional Resources Total | \$12,453,859 | \$10,953,859 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 387.95 | 353.65 | 421.13 | 433.89 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 7.25 | 5.93 | 10.48 | 10.48 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 13.75 | 18.40 | 15.00 | 15.00 |
| Department Total | 408.95 | 377.98 | 446.61 | 459.37 |

MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

311 Customer Service Center

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add three Customer Service Agent positions to be fully reimbursed by DWU (\$200,000) (2.25 FTEs). | 3 | \$0 | \$0 |
| Reallocate funds to the Envision contract (\$297,108). | 0 | \$0 | \$0 |
| Add one Communications Specialist position to work on social media and communications for 311 (0.75 FTEs). | 1 | \$0 | \$60,345 |
| Major Budget Items Total | 4 | \$0 | \$60,345 |

Communications, Outreach, & Marketing

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for one Outreach Specialist position and two Multimedia Specialist positions to be funded through ARPA in FY 2022-23 and General Fund in FY 2023-24 (2.25 FTEs). | 3 | \$0 | \$179,729 |
| Add two Fair Park Multimedia Center Specialist positions (1.50 FTEs). | 2 | \$119,902 | \$159,869 |
| Add four Communications Specialist positions to provide support to Mayor and City Council (3.00 FTEs). | 4 | \$246,107 | \$328,142 |
| Major Budget Items Total | 9 | \$366,009 | \$667,740 |

Office of Community Care

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for one Supervisor position for West Dallas Community Center future planning (0.75 FTEs). | 1 | \$0 | \$65,145 |
| Add funding for one Intern position (0.75 FTEs). | 1 | \$0 | \$38,636 |
| Reallocate funding from Professional Services to add one Grant Compliance and Contract Specialist position (\$73,817) (0.75 FTEs). | 1 | \$0 | \$0 |

MANAGEMENT SERVICES

Office of Community Care

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------|---------------------|-------------------|--------------------|
| Major Budget Items Total | 3 | \$0 | \$103,781 |

Office of Community Police Oversight

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add one Policy Analyst position to provide more comprehensive reporting, policy recommendation, and advise law enforcement on best practices (0.75 FTEs). | 1 | \$74,100 | \$85,852 |
| Planned addition of one Community Engagement Coordinator position to assist in accepting complaints filed against police officers by residents, develop and conduct community outreach and engagement, and conduct a needs assessment (0.75 FTEs). | 1 | \$83,927 | \$111,902 |
| Major Budget Items Total | 2 | \$158,027 | \$197,754 |

Office of Emergency Management

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Reduce funding for outdoor warning siren system | 0 | \$(41,075) | \$(41,075) |
| Add funding for replacements, parts and supplies for city-wide Automated External Defibrillator (AED) program. | 0 | \$156,616 | \$60,910 |
| Major Budget Items Total | 0 | \$115,541 | \$19,835 |

Office of Environmental Quality & Sustainability

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add one Environmental Coordinator II to track Environmental Justice (EJ) Performance metrics, coordinate citywide efforts and perform analytics associated with over 300 data sets associated with EJ measure within CECAP and other environmental implementation (0.75 FTE). | 1 | \$69,187 | \$92,249 |
| Add one Environmental Coordinator II position to continue installation, data collection, and monitoring of 30 air quality monitors installed with ARPA funds (0.75 FTE). | 1 | \$69,187 | \$92,249 |

MANAGEMENT SERVICES

Office of Environmental Quality & Sustainability

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Add one Environmental Coordinator II position for Phase I and II environmental reviews (0.75 FTE). | 1 | \$69,187 | \$92,249 |
| Implement comprehensive multimedia outreach and education program. | 0 | \$500,000 | \$500,000 |
| Add one Environmental Coordinator II, one Environmental Coordinator III position, and \$1.5 million in one-time funding to support comprehensive brownfield program (1.50 FTE). | 2 | \$1,618,255 | \$157,674 |
| Major Budget Items Total | 5 | \$2,325,816 | \$934,421 |

Office of Equity & Inclusion

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Increase funding for Americans with Disabilities Act (ADA) compliance efforts for approximately 20 building assessments per year, department policy reviews, and reassessment fees during FY 2022-23 and FY 2023-24. | 0 | \$300,000 | \$300,000 |
| Add one Public Engagement Coordinator position to increase outreach and engagement efforts (0.75 FTEs). | 1 | \$65,322 | \$86,095 |
| Add one Equity & Inclusion Coordinator position to support the Citywide effort of increasing equity in the City, including updating the Racial Equity Plan (0.75 FTEs). | 1 | \$65,146 | \$86,861 |
| Major Budget Items Total | 2 | \$430,468 | \$472,956 |

Office of Government Affairs

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for Dallas International District, a 450-acre district in the Valley View-Galleria area. | 0 | \$50,000 | \$50,000 |
| Major Budget Items Total | 0 | \$50,000 | \$50,000 |

Office of Historic Preservation

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|---------------------|-------------------|--------------------|
|-------------------|---------------------|-------------------|--------------------|

MANAGEMENT SERVICES

Office of Historic Preservation

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add \$1,000,000 over FY 2022-23 and FY 2023-24 to conduct a Historical Resources Survey across Dallas to acknowledge historical resources, determine what needs to be preserved, and help guide the development of local ordinances and planning efforts. | 0 | \$500,000 | \$500,000 |
| Increase funding for various supplies and contractual services such as printing supplies, computers and audiovisual equipment, and translation, transcribing, and GIS services. | 0 | \$0 | \$150,000 |
| Major Budget Items Total | 0 | \$500,000 | \$650,000 |

Office of Homeless Solutions

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for three Outreach and Advocacy Specialist positions and a vehicle to create a Dallas R.E.A.L. Time Rapid Rehousing (DRTRR) Team on the ground for all encampment decommissioning through the lifespan of the DRTRR Initiative (2.25 FTEs). | 3 | \$250,095 | \$253,893 |
| Add funding for outside contracts to hire a Contract Outreach Team in FY 2022-23 and then increase funding for contracts in FY 2023-24 to hire an additional Contract Outreach Team to address encampment cleanup and issues related to panhandling. | 0 | \$266,600 | \$533,200 |
| Add funding for one Homeless Outreach Supervisor and six Outreach & Advocacy Specialist positions as part of a multi-department effort creating a Homeless Action Response Team (HART) to address safety concerns regarding emcampments and to increase street outreach efforts for people currently experiencing homelessness (5.25 FTEs). | 7 | \$644,968 | \$576,579 |
| Reallocate \$977,048 from various programs in the Office of Homeless Solutions (OHS) that have ended or have alternative funding sources and add an additional \$522,952 to replace the \$1,500,000 in lost grant funding needed to continue the Healthy Community Collaborative (HCC) program. | 0 | \$522,952 | \$522,952 |

MANAGEMENT SERVICES

Office of Homeless Solutions

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Reallocate \$450,000 from the Landlord Subsidized Leasing Program and an additional \$150,000 from the General Fund to support temporary shelters that are used during periods of severe weather in the Inclement Weather Shelter's (IWS) operation following the program's loss of grant funding. | 0 | \$150,000 | \$150,000 |
| Add Assistant Director position (1.00 FTE). | 1 | \$179,715 | \$179,715 |
| Add one-time funding to support and stabilize small emerging non-profits that make up the homeless provider ecosystem and increase existing shelter capacity. | 0 | \$1,000,000 | \$0 |
| Major Budget Items Total | 11 | \$3,014,330 | \$2,216,339 |

Office of Integrated Public Safety Solutions

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add four Crisis Intervention Coordinators and one Supervisor to expand Crisis Intervention Team (4.00 FTEs). | 5 | \$266,682 | \$355,611 |
| Add one Sr. Project Specialist position for Parent Project to work with the District Attorney, Dallas Independent School District, Dallas Police Department, Community Organizations and Counseling Services to address teen behavior (0.75 FTEs). | 1 | \$0 | \$177,550 |
| Add funding for an OIPSS role as part of the Homeless Action Response Team (HART) (0.75 FTEs). | 1 | \$198,873 | \$150,967 |
| Add funding for Blight Remediation - street lighting in Task Force areas. | 0 | \$500,000 | \$500,000 |
| Major Budget Items Total | 7 | \$965,555 | \$1,184,128 |

Small Business Center

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding for training and mobile communications. | 0 | \$18,000 | \$18,000 |
| Add funding for an availability and disparities study recommendation to develop mentor program to support equity and capacity building to increase diversity. | 0 | \$80,048 | \$100,800 |

MANAGEMENT SERVICES

Small Business Center

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add one Senior Grants and Contract Compliance Specialist position (0.75 FTE). | 1 | \$78,096 | \$98,275 |
| Add funding to expand the capacity of minority and women-owned business enterprises utilizing an Accelerators Pilot Program. | 0 | \$750,000 | \$1,000,000 |
| Add one position in Fresh Start Program (0.75 FTE). | 1 | \$62,650 | \$83,533 |
| Add one position for the Day Labor Center (0.75 FTE). | 1 | \$62,650 | \$83,533 |
| Major Budget Items Total | 3 | \$1,051,444 | \$1,384,141 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

311 Customer Service Center

- Implementation of the Spanish language Interactive Voice Response (IVR), Spanish translation of the web portal, and Spanish translation of the Dallas 311 mobile app will provide equitable services to Dallas Spanish-speaking residents.
- Increase the number of City Hall On-the-Go visits and events in majority Black and Hispanic neighborhoods year-over-year.

Communications, Outreach, & Marketing

- Utilize existing resources to advance equity in our service delivery while emphasizing multicultural and multilingual content and communication.
- Continue to invest in communicating information through channels and organizations bridging the digital divide.
- Invest in advertising and generating earned media mentions from multicultural media outlets and multilingual publications reaching communities of color and lower income neighborhood readers and continue to build partnerships with community-based organizations and faith-based organizations.
- Increase original Spanish language content to increase engagement with multilingual residents and improve survey responses from Latinos residing in Dallas.

Office of Community Police Oversight

MANAGEMENT SERVICES

Office of Community Police Oversight

- Allocate resources to outreach and education efforts such as "Know Your Rights When Interacting with the Police" for populations who encounter most directly continuous/constant interactions with DPD and communities that often feel targeted by police violence.
- Increase the number of community-based organizations serving as OCPO Complaint Intake sites from 0 to 20 by December 2027
- Develop and implement a department metric to evaluate data about various communities regarding policing and trends to address issues impacted by policing on communities of color and low-income communities
- Increase the number of outreach and education efforts in majority Black and Hispanic neighborhoods from 12 to 25 by May 2024

Office of Emergency Management

- Create partnerships with Code Compliance and emergency responding departments to make a formal recommendation to update policies and codes related to increased disaster safety in multi-unit dwellings
- Translate community emergency preparedness outreach materials into three additional most common languages outside of English and Spanish to further reach communities separated by language barriers

Office of Environmental Quality & Sustainability

- Develop and train City staff on Environmental Justice (EJ) and GIS screening tools to overlay pollutant sources against communities receptors with social and racial demographic data.
- Continue to deploy 40 additional non-regulatory air quality monitors in Equity Priority Areas throughout the City; and work with local public health experts to evaluate data, and develop and implement appropriate bilingual health interventions and community information.
- Expand community outreach and engagement efforts to communicate City efforts to Equity Priority Areas.

Office of Equity & Inclusion

- Pending City Council approval, the Equity division will lead the implementation of the Racial Equity Plan that guides the department actions to address disparities. The Plan will serve as a road map for community members, organizations, and stakeholders to hold the city accountable for accomplishing goals.
- Implement a Fair Housing Assessment Tool to review comparative data and evaluate multifamily LIHTC projects to address and prevent racial and ethnic concentrated areas of poverty.
- Allocate funds to identify and address the unique experiences of communities of color and lower-income neighborhoods in alignment with the implementation of the ADA Transition Plan.

MANAGEMENT SERVICES

Office of Equity & Inclusion

- Direct funds to implement actions outlined in the community driven "Welcoming Dallas" strategic plan and ensure language access across all municipal programs and services for effective community engagement with multilingual residents.

Office of Government Affairs

- Continue to use the Equity Impact Assessment Table and correlated zip codes, when looking at data regarding racial and socioeconomic inequities.
- Actively work to secure funding and other resources for equity-focused City initiatives.
- Advocate for continued and increased funding programs such as CDBG, HOME, HOPWA, and ESG, which target low-income neighborhood.

Office of Historic Preservation

- Develop and recommend a strategy to increase the ratio of historic properties designated in the City of Dallas in relation to the number of historic properties designated in underserved communities of color to support the Racial Equity Plan
- Develop a strategy to increase number of historical preservation pieces of collateral, outreach events, education, and awareness presentations/publications in majority Black and Hispanic communities provided in English and Spanish
- Develop and recommend amendments to the existing Tax Exemption Program aimed at influencing the likelihood that the percentage of resources allocated to underserved communities of color and low-income neighborhoods

Office of Homeless Solutions

- Partner with HOU, OCC, MDHA, and Dallas County add an additional 248 units to the availability of permanent supportive housing stock by December 2027.
- Partner with Office of Government Affairs (OGA) and Office of Equity and Inclusion (OEI), recommend a source of income discrimination legislation by December 2023.

Office of Integrated Public Safety Solutions

- Reduce the number of arrests for persons in mental health crisis by providing resources and services by 5 percent.
- Reduce the number of juvenile detentions through the work of the Violence Intervention Program by 5 percent.
- Reduce percentage of Dallas Police Department calls and crime incidents in high risks areas, as defined by the Risk Terrain Modeling Focus, by 20 percent more than the overall reduction in city Crime by December 2027.

MANAGEMENT SERVICES

Small Business Center

- Support the implementation of workforce programming and community innovation to serve under-served communities. Responsibilities will include tracking deliverables of workforce partners for skilled job placement of underserved residents and aligning the equity indicators/criteria for evaluating providers based upon metrics to strengthen the policy related to grant deliverables.
- Expand the existing dashboard for workforce re-entry to include data reflected in the REP to create a matrix of FreshStart employee separations.
- Create a mentorship program for M/WBEs to build capacity and increase opportunities.
- Expand resources and incentives to minority non-profits and small businesses that offer services in under-served communities.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 25,831,762 | 21,209,990 | 29,986,760 | 31,051,404 |
| 1104 - Other Wages | 100 | 25 | 0 | 0 |
| 1111 - Cell Phone Stipend | 26,768 | 27,975 | 26,768 | 26,768 |
| 1113 - One-time Pay - Civilian | 0 | 2,167 | 1,000 | 1,000 |
| 1117 - Vacancy Savings - Salary | (1,607,694) | 0 | (1,939,463) | (1,431,947) |
| 1118 - Vacancy Savings - Pension | (216,887) | 0 | (268,651) | (197,806) |
| 1119 - Vacancy Savings (Medicare) | (19,806) | 0 | (25,891) | (18,371) |
| 1201 - Overtime - Civilian | 235,827 | 308,649 | 206,107 | 206,107 |
| 1203 - Service Incentive Pay | 42,822 | 53,612 | 32,546 | 32,546 |
| 1207 - Compensatory Time Pay - Civ | 1,121 | 1,021 | 721 | 721 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 167,093 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 212,638 | 15,000 | 15,000 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 4,025 | 2,000 | 2,000 |
| 1242 - Language Assignment Pay | 2,640 | 1,320 | 2,640 | 2,640 |
| 1301 -Pension - Civilian | 3,408,657 | 3,132,460 | 4,210,977 | 4,370,370 |
| 1303 - Life Insurance | 28,423 | 28,423 | 30,439 | 31,015 |
| 1304 - Health Insurance | 2,871,735 | 2,873,603 | 3,290,624 | 3,369,650 |
| 1305 - Supplemental Pension - Uniform | 0 | 0 | 28,984 | 38,645 |
| 1306 - ER Medicare | 373,527 | 327,686 | 441,132 | 455,233 |
| 1308 - Mandatory Deferred Comp | 5,077 | 5,629 | 4,077 | 4,077 |
| 1314 - Worker's Compensation | 123,596 | 123,596 | 137,575 | 137,413 |
| 1406 - Administrative Leave - Civilian | 0 | 3,831 | 0 | 0 |
| 1511 - Temporary Help - Regular | 628,150 | 840,473 | 545,991 | 545,992 |
| 1512 - Temporary Help - Overtime | 60,000 | 2,622 | 6,000 | 6,000 |
| Personnel Services | 31,795,818 | 29,326,837 | 36,735,336 | 38,648,458 |
| | | | | |
| 2110 - Office Supplies | 92,592 | 92,874 | 105,642 | 108,481 |

MANAGEMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2111 - Office Supplies Chargeback | 42,551 | 52,170 | 49,551 | 49,551 |
| 2120 - Min App Inst Tools - Uten | 8,400 | 10,206 | 1,000 | 5,000 |
| 2130 - Copy McH Supplies | 700 | 775 | 1,100 | 1,100 |
| 2140 - Light - Power | 214,801 | 214,801 | 155,000 | 155,000 |
| 2170 - Water - Sewer | 10,000 | 16,469 | 40,000 | 40,000 |
| 2181 - Fuel - Lube For Vehicle | 52,503 | 114,262 | 49,154 | 59,588 |
| 2183 - Fuel - Lube | 0 | 0 | 1,000 | 0 |
| 2220 - Laundry - Cleaning Suppl | 4,122 | 4,072 | 4,122 | 4,122 |
| 2231 - Clothing | 49,900 | 58,323 | 60,175 | 61,175 |
| 2232 - Food Supplies | 66,700 | 97,887 | 87,941 | 87,941 |
| 2252 - Meter Postage Fund Level | 41,753 | 48,166 | 42,370 | 42,370 |
| 2261 - Educational - Recr Suppl | 226,315 | 226,315 | 246,315 | 246,315 |
| 2264 - Service Pins | 1,500 | 1,500 | 1,500 | 1,500 |
| 2270 - Printing Supplies | 0 | 0 | 0 | 5,000 |
| 2280 - Other Supplies | 197,441 | 194,044 | 190,997 | 190,996 |
| 2710 - Furniture - Fixtures | 3,021 | 3,021 | 2,500 | 2,500 |
| 2720 - Machine Tools | 179 | 53 | 179 | 179 |
| 2731 - Data Processing Equipment | 112,319 | 299,404 | 89,822 | 62,725 |
| 2735 - Software Purchase -\$1000 | 39,257 | 39,257 | 89,257 | 39,257 |
| 2770 - Audiovisual Equipment | 529 | 883 | 529 | 529 |
| 2780 - Photography - Film Equipment | 0 | 0 | 4,110 | 4,110 |
| 2790 - Protective Equipment | 400 | 0 | 400 | 400 |
| 2860 - Books Reference Book Only | 2,936 | 2,736 | 2,892 | 2,892 |
| 2890 - Miscellaneous Equipment | 5,000 | 20,317 | 19,920 | 19,920 |
| Supplies - Materials | 1,172,919 | 1,497,535 | 1,245,476 | 1,190,651 |
| | | | | |
| 3020 - Food - Laundry Service | 6,851 | 15,007 | 6,851 | 6,851 |
| 3030 - Printing - Photo Services | 166,379 | 150,201 | 184,156 | 199,156 |
| 3048 - Consultant Fees | 0 | 0 | 0 | 87,700 |
| 3050 - Communications | 892,171 | 892,171 | 949,686 | 949,690 |
| 3051 - Telephone Equipment Charges | 6,762 | 7,189 | 4,562 | 4,562 |
| 3053 - Data Circuit Billing | 394,310 | 394,310 | 389,970 | 536,647 |
| 3060 - Equipment Rental [Outside City] | 177,201 | 258,601 | 177,201 | 177,201 |
| 3061 - Equip Rental | 0 | 29,436 | 35,000 | 35,000 |
| 3062 - Pc Leasing [Outside City] | 176 | 176 | 176 | 176 |
| 3070 - Professional Services | 15,802,822 | 15,330,391 | 19,552,531 | 19,191,652 |
| 3072 - Contractor Service Fees | 1,400,000 | 1,405,130 | 1,407,000 | 1,407,000 |
| 3074 - Music License Fees | 5,000 | 5,198 | 1,000 | 1,000 |
| 3080 - Cable Tv Services | 1,400 | 1,400 | 1,400 | 1,400 |
| 3085 - Freight | 700 | 1,614 | 700 | 700 |
| 3090 - City Forces | 191,459 | 100,641 | 377,678 | 377,678 |
| 3092 - Security Services | 2,000 | 521,580 | 201,000 | 201,000 |
| 3099 - Misc Special Services | 4,446,266 | 3,785,609 | 4,788,505 | 4,798,996 |
| 3110 - Equip Repairs and Maintenance | 28,693 | 23,068 | 43,693 | 43,693 |

MANAGEMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3130 - Copy Machine Rent-Lease-Maint | 40,300 | 49,129 | 47,198 | 47,198 |
| 3150 - Copy Center Charges | 25,130 | 23,052 | 21,514 | 22,514 |
| 3201 - Stores Overhead Charges | 500 | 0 | 500 | 500 |
| 3210 - Building Repairs and Maint | 280,951 | 693,844 | 240,000 | 240,000 |
| 3310 - Insurance | 33,782 | 33,782 | 45,937 | 45,250 |
| 3313 - Liability Premiums | 11,524 | 11,524 | 10,541 | 10,674 |
| 3315 - Tolls | 1,850 | 4,154 | 2,450 | 2,450 |
| 3320 - Advertising | 1,252,029 | 1,252,965 | 1,306,429 | 1,306,429 |
| 3330 - Rents [Lease] | 5,200 | 9,530 | 5,200 | 5,200 |
| 3340 - Membership Dues | 94,955 | 98,747 | 114,955 | 114,455 |
| 3341 - Subscriptions-Serials | 931 | 11,397 | 931 | 931 |
| 3360 - Purchased Transportation | 22,000 | 20,970 | 26,000 | 26,000 |
| 3361 - Professional Development | 308,116 | 288,265 | 349,925 | 289,925 |
| 3363 - Reimb-Vehicle Use,Parking | 26,701 | 24,376 | 28,880 | 30,680 |
| 3364 - Personnel Development | 92,286 | 92,402 | 108,299 | 108,863 |
| 3410 - Equip - Automotive Rental | 137,914 | 144,707 | 180,185 | 181,473 |
| 3411 - Wreck Handle Charge (fleet) | 11,164 | 11,164 | 20,889 | 20,997 |
| 3416 - GIS Services | 27,199 | 27,199 | 24,572 | 24,572 |
| 3417 - Data Service Surcharge | 954 | 954 | 0 | 0 |
| 3420 - Commun Equip Rental | 213,901 | 213,901 | 278,307 | 323,860 |
| 3429 - Cellphone Charges | 88,586 | 114,147 | 114,591 | 114,591 |
| 3430 - Data Services | 395,375 | 395,375 | 467,300 | 467,300 |
| 3434 - Programming | 1,708,374 | 1,708,374 | 1,816,549 | 1,833,833 |
| 3460 - Disposal Services | 862,957 | 862,957 | 900,346 | 900,346 |
| 3599 - Misc. Other Charges | 1,200 | 1,278 | 1,200 | 1,200 |
| 3690 - Miscellaneous Transfers | 0 | 0 | 1,500,000 | 0 |
| 3899 - Other Misc Exp - Reimb | 3,000 | 3,000 | 0 | 0 |
| 3994 - Outside Temps-Staffing | 145,148 | 569,546 | 243,790 | 243,790 |
| Contractual - Other Services | 29,314,217 | 29,588,460 | 35,977,597 | 34,383,133 |
| 4230 - Acquisition - Court Costs | 0 | 1,200 | 0 | 0 |
| 4730 - Inst Apparatus Major | 30,000 | 35,000 | 156,616 | 60,910 |
| 4740 - Motor Vehicles Cap | 0 | 0 | 247,728 | 0 |
| 4741 - Automobiles | 82,488 | 82,488 | 103,367 | 113,487 |
| 4742 - Trucks | 50,000 | 50,000 | 50,000 | 50,000 |
| 4890 - Misc Equipment Capital | 0 | 150 | 0 | 0 |
| Capital Outlay | 162,488 | 168,838 | 557,711 | 224,397 |
| 5011 - Reimb Fr Othr Organizaton | (2,763,445) | (2,742,845) | (2,942,105) | (2,852,376) |
| 5012 - Reimbursements-Stormwater | (4,593,050) | (4,347,639) | (4,593,050) | (4,593,050) |
| 5325 - Reimbursement - Dallas Water Utilities | (8,151,011) | (8,106,226) | (8,329,078) | (8,329,078) |
| Reimbursements | (15,507,506) | (15,196,710) | (15,864,233) | (15,774,504) |
| Total Expense | \$46,937,936 | \$45,384,959 | \$58,651,887 | \$58,672,134 |

MAYOR & CITY COUNCIL

MISSION

Create One Dallas through exceptional and equitable service by enriching the lives of all residents and businesses choosing to call Dallas home.

DEPARTMENT GOALS

- Foster public engagement and increase outreach into community, and increase intra-district and citywide cooperation between Council Members, staff, stakeholders, and residents
- Enhance financial reporting and procurement compliance through process improvement, technology adoption, and expanded recommended 15A Statement of Office Holder Accounts form
- Work with other departments, coordinators, and Council Members to ensure all Boards and Commissions have a vacancy rate under 40 percent
- Recruit and retain motivated and talented employees, investing in and developing careers as public servants and leaders
- Increase submission rate of Annual Reports for Boards and Commission to over 90 percent

SERVICE DESCRIPTIONS

| MAYOR & CITY COUNCIL | |
|---|---|
| Administrative Support for the Mayor and City Council | Provides policy, communications, and administrative support to the Mayor and the 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council through resident communication and issue resolution with peer departments, initiating community outreach opportunities for the elected body on City initiatives, researching policies and programs on behalf of the elected body, organizing neighborhood events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Administrative Support for the Mayor and City Council | 5,432,068 | 5,524,775 | 6,645,643 | 6,933,214 |
| Expense Total | \$5,432,068 | \$5,524,775 | \$6,645,643 | \$6,933,214 |

MAYOR & CITY COUNCIL

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 4,323,315 | 4,316,333 | 5,394,452 | 5,681,822 |
| Supplies - Materials | 79,737 | 99,467 | 104,314 | 64,747 |
| Contractual - Other Services | 1,029,016 | 1,123,142 | 1,147,877 | 1,187,645 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$5,432,068 | \$5,538,942 | \$6,646,643 | \$6,934,214 |
| Reimbursements | 0 | (14,167) | (1,000) | (1,000) |
| Department Total | \$5,432,068 | \$5,524,775 | \$6,645,643 | \$6,933,214 |
| | | | | |
| Department Revenue Total | \$0 | \$8,666 | \$0 | \$0 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|-----------------------|
| Various Reimbursement | (1,000) | (1,000) |
| Reimbursement Total | \$(1,000) | \$(1,000) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 50.74 | 49.00 | 61.80 | 65.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 1.12 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |

MAYOR & CITY COUNCIL

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------|-------------------|---------------------|-------------------|--------------------|
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 50.74 | 50.12 | 61.80 | 65.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add funding for security services at district community offices. | 0 | \$52,000 | \$52,000 |
| Add one-time funding for Mayor Pro Tem/Deputy Mayor Pro Tem mid-election cycle office swaps. | 0 | \$0 | \$20,000 |
| Add funding for City Council lunches & dinners. | 0 | \$10,000 | \$10,000 |
| Add funding for a Boards & Commissions Appreciation Event. | 0 | \$0 | \$10,000 |
| Add three Receptionist positions (2.25 FTEs). | 3 | \$134,664 | \$165,552 |
| Add eight Policy Analyst positions (6.00 FTEs). | 8 | \$466,256 | \$584,344 |
| Add one City Council Liaison position (1.00 FTEs). | 1 | \$98,865 | \$98,865 |
| Add funding for a car allowance reimbursement for City Council members. | 0 | \$168,000 | \$168,000 |
| Major Budget Items Total | 12 | \$929,785 | \$1,108,761 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Recommend to Council Members for equity-focused expenditures, with each council district officeholder account showing expenditures targeting equity indicators and benefitting communities of color or underserved neighborhood.
- Increase the number of cross-city Council events focused on an equity-indicator.
- Increase the number of cross-collaborative City Council partnerships focused on equity-focused initiative.
- Make a recommendation to City Council to adopt a policy end goal that boards and commissions represent the demographics of those most impacted by the decisions.

MAYOR & CITY COUNCIL

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 3,593,112 | 3,415,903 | 4,311,178 | 4,421,273 |
| 1111 - Cell Phone Stipend | 2,500 | 1,173 | 2,500 | 2,474 |
| 1117 - Vacancy Savings - Salary | (82,309) | 0 | (157,817) | (26,331) |
| 1118 - Vacancy Savings - Pension | (10,842) | 0 | (24,694) | (4,335) |
| 1119 - Vacancy Savings (Medicare) | (1,172) | 0 | (2,547) | (457) |
| 1201 - Overtime - Civilian | 35,000 | 74,650 | 35,000 | 37,000 |
| 1203 - Service Incentive Pay | 6,000 | 1,200 | 6,000 | 6,000 |
| 1210 - Vacation Term Pay - Civilian | 0 | 14,538 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,423 | 0 | 0 |
| 1250 - Executive Auto Allowance | 0 | 0 | 168,000 | 168,000 |
| 1301 -Pension - Civilian | 335,142 | 356,369 | 478,720 | 476,415 |
| 1303 - Life Insurance | 2,740 | 2,740 | 3,252 | 3,400 |
| 1304 - Health Insurance | 375,831 | 375,831 | 463,853 | 485,108 |
| 1306 - ER Medicare | 51,093 | 49,518 | 62,512 | 64,711 |
| 1308 - Mandatory Deferred Comp | 0 | 5,768 | 0 | 0 |
| 1314 - Worker's Compensation | 10,220 | 10,220 | 12,496 | 12,563 |
| 1510 -Temporary Help Services | 0 | 0 | 30,000 | 8,500 |
| 1511 - Temporary Help - Regular | 0 | 0 | 0 | 21,500 |
| 1512 - Temporary Help - Overtime | 6,000 | 6,000 | 6,000 | 6,000 |
| Personnel Services | 4,323,315 | 4,316,333 | 5,394,452 | 5,681,822 |
| | | | | |
| 2110 - Office Supplies | 28,850 | 29,287 | 28,850 | 23,600 |
| 2111 - Office Supplies Chargeback | 5,750 | 7,596 | 5,500 | 8,750 |
| 2140 - Light - Power | 6,500 | 5,000 | 0 | 0 |
| 2181 - Fuel - Lube For Vehicle | 6,637 | 10,634 | 6,064 | 6,997 |
| 2220 - Laundry - Cleaning Suppl | 1,500 | 1,500 | 0 | 0 |
| 2230 - Personal Protective Equipment- Gear | 1,500 | 1,500 | 0 | 0 |
| 2231 - Clothing | 3,600 | 3,600 | 0 | 0 |
| 2232 - Food Supplies | 2,000 | 909 | 2,000 | 2,000 |
| 2252 - Meter Postage Fund Level | 20,900 | 19,479 | 20,900 | 20,900 |
| 2280 - Other Supplies | 0 | 254 | 0 | 0 |
| 2710 - Furniture - Fixtures | 2,500 | 19,709 | 2,500 | 2,500 |
| 2731 - Data Processing Equipment | 0 | 0 | 38,500 | 0 |
| Supplies - Materials | 79,737 | 99,467 | 104,314 | 64,747 |
| | | | | |
| 3020 - Food - Laundry Service | 62,600 | 81,166 | 102,600 | 102,600 |
| 3030 - Printing - Photo Services | 23,100 | 21,449 | 23,100 | 23,100 |

MAYOR & CITY COUNCIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3050 - Communications | 98,875 | 98,875 | 112,214 | 112,215 |
| 3051 - Telephone Equipment Charges | 3,500 | 2,700 | 3,500 | 3,500 |
| 3053 - Data Circuit Billing | 90,839 | 90,839 | 77,147 | 105,953 |
| 3070 - Professional Services | 0 | 764 | 0 | 0 |
| 3090 - City Forces | 18,200 | 8,079 | 70,200 | 70,200 |
| 3099 - Misc Special Services | 203,579 | 155,449 | 204,021 | 214,406 |
| 3130 - Copy Machine Rent-Lease-Maint | 6,410 | 6,410 | 6,251 | 6,251 |
| 3131 - Copy Machine Rent-Copy Center | 3,700 | 3,000 | 3,700 | 4,100 |
| 3150 - Copy Center Charges | 6,500 | 5,500 | 6,500 | 7,500 |
| 3310 - Insurance | 4,235 | 4,235 | 5,176 | 5,084 |
| 3313 - Liability Premiums | 1,174 | 1,174 | 1,237 | 1,249 |
| 3315 - Tolls | 700 | 700 | 700 | 700 |
| 3340 - Membership Dues | 8,900 | 7,825 | 8,900 | 8,900 |
| 3341 - Subscriptions-Serials | 6,000 | 5,809 | 6,000 | 4,700 |
| 3361 - Professional Development | 104,250 | 112,699 | 104,250 | 104,250 |
| 3363 - Reimb-Vehicle Use,Parking | 11,100 | 9,154 | 10,350 | 10,350 |
| 3364 - Personnel Development | 0 | 648 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 4,902 | 4,902 | 6,320 | 6,370 |
| 3411 - Wreck Handle Charge (fleet) | 675 | 675 | 923 | 924 |
| 3416 - GIS Services | 3,232 | 3,232 | 3,053 | 3,053 |
| 3429 - Cellphone Charges | 23,300 | 34,046 | 29,100 | 27,500 |
| 3430 - Data Services | 62,539 | 62,539 | 58,391 | 58,391 |
| 3434 - Programming | 280,706 | 280,706 | 304,244 | 306,349 |
| 3994 - Outside Temps-Staffing | 0 | 120,566 | 0 | 0 |
| Contractual - Other Services | 1,029,016 | 1,123,142 | 1,147,877 | 1,187,645 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | 0 | (14,167) | (1,000) | (1,000) |
| Reimbursements | 0 | (14,167) | (1,000) | (1,000) |
| Total Expense | \$5,432,068 | \$5,524,775 | \$6,645,643 | \$6,933,214 |



NON-DEPARTMENTAL

MISSION

Provide excellent governmental services to meet the needs of the City by supporting various Citywide programs.

DEPARTMENT GOALS

- Ensure sufficient financial resources and reserves are available to comply with Financial Management and Performance Criteria (FMPC)
- Set aside funds to meet the City's financial commitment to Tax Increment Financing (TIF) districts

SERVICE DESCRIPTIONS

| NON-DEPARTMENTAL | |
|--|--|
| Tax Increment Financing Districts Payment | Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund. |
| General Obligation Commercial Paper and Master Lease Program | The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements, and expenses include payments for principal and interest. |
| Liability-Claims Fund Transfer | Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function. |
| Non-Departmental | Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not specific to a department. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, contract wrecker services, Citywide memberships, and Public Improvement District assessment payments. |
| Salary and Benefit Stabilization | Includes funding for payment of civilian employees' termination payments, including sick leave and vacation. Funds are also included for reserves for compensation study pay adjustments and Parental Leave. |

NON-DEPARTMENTAL

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| General Obligation Commercial Paper and Master Lease Program | 20,699,812 | 18,010,176 | 22,828,574 | 19,974,912 |
| Liability-Claims Fund Transfer | 9,483,807 | 9,483,807 | 3,501,999 | 3,457,695 |
| Non-Departmental | 25,754,385 | 25,650,418 | 26,117,585 | 19,472,697 |
| Salary and Benefit Stabilization | 3,202,244 | 3,202,244 | 5,317,000 | 2,886,495 |
| Tax Increment Financing Districts Payment | 76,364,084 | 76,276,994 | 86,360,524 | 86,360,524 |
| Expense Total | \$135,504,332 | \$132,623,639 | \$144,125,682 | \$132,152,323 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 636,936 | 636,936 | 500,000 | 500,000 |
| Supplies - Materials | 0 | 7,228 | 0 | 0 |
| Contractual - Other Services | 134,867,396 | 131,979,474 | 143,625,682 | 131,652,323 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$135,504,332 | \$132,623,639 | \$144,125,682 | \$132,152,323 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$135,504,332 | \$132,623,639 | \$144,125,682 | \$132,152,323 |
| Department Revenue Total | \$100,028,819 | \$102,841,609 | \$96,779,439 | \$91,779,439 |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|-----------------------|
| Pension Stabilization Fund (0757) | 1,817,220 | 0 |
| Additional Resources Total | \$1,817,220 | \$0 |

NON-DEPARTMENTAL

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 0.00 | 0.00 | 0.00 | 0.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 0.00 | 0.00 | 0.00 | 0.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Reduce Liability/Claims Fund Transfer to \$3,501,999 in FY 2022-23 and \$3,457,695 in FY 2023-24. | 0 | \$(5,981,808) | \$(6,026,112) |
| Reduce Salary and Benefit Stabilization funding to \$1,817,000 in FY 2022-23 and to \$1,817,000 in FY 2023-24. | 0 | \$(1,385,244) | \$(1,385,244) |
| Increase General Fund portion of TIF district payments to \$86,360,524. Other funds are included in the Debt Service Fund budget (\$32,846,729). | 0 | \$9,996,440 | \$9,996,440 |
| Increase funding for contract wrecker service by \$500,000. | 0 | \$500,000 | \$500,000 |
| Adjust Master Lease program payments to \$19,867,158 in FY 2022-23 and \$17,013,496 in FY 2023-24. Program moved to Debt Service Fund. | 0 | \$2,128,762 | \$(724,900) |

NON-DEPARTMENTAL

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|--------------------|
| Establish a Pension Stabilization Fund to be used for Public Safety Pension Stabilization. | 0 | \$1,817,220 | \$0 |
| Add one time funding for \$3,000,000 for creation of Homeless Supportive Housing | 0 | \$3,000,000 | \$0 |
| Add one time funding for Transformative Assistance. | 0 | \$1,000,000 | \$0 |
| Major Budget Items Total | 0 | \$11,075,370 | \$2,360,184 |

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|----------------------|----------------------|
| 1301 - Pension - Civilian | 136,936 | 136,936 | 0 | 0 |
| 1311 - Unemployment Insurance | 500,000 | 500,000 | 500,000 | 500,000 |
| Personnel Services | 636,936 | 636,936 | 500,000 | 500,000 |
| | | | | |
| 2290 - Event Supplies-Ceremony Event Supplies | 0 | 7,228 | 0 | 0 |
| Supplies - Materials | 0 | 7,228 | 0 | 0 |
| | | | | |
| 3035 - Lobbyist | 395,000 | 520,375 | 395,000 | 395,000 |
| 3070 - Professional Services | 4,621,838 | 4,617,706 | 4,766,691 | 4,766,691 |
| 3079 - Appraisal Dist Support | 4,497,907 | 4,495,280 | 4,878,564 | 4,878,564 |
| 3090 - City Forces | 2,143,943 | 2,042,603 | 1,369,302 | 1,369,302 |
| 3099 - Misc Special Services | 8,098,626 | 7,951,087 | 11,490,640 | 8,529,269 |
| 3340 - Membership Dues | 520,072 | 520,072 | 518,551 | 518,551 |
| 3361 - Professional Development | 0 | 4,132 | 0 | 0 |
| 3450 - Bldg Servs-City Hall Oper | 0 | 3,624 | 0 | 0 |
| 3570 - TIF Transfer | 76,364,084 | 76,276,994 | 86,360,524 | 86,360,524 |
| 3599 - Misc. Other Charges | 651,479 | 651,479 | 696,000 | 765,000 |
| 3621 - Transfer To Risk Funds | 9,483,807 | 9,483,807 | 3,501,999 | 3,457,695 |
| 3690 - Miscellaneous Transfers | 600,000 | 611,312 | 3,464,253 | 711,736 |
| 3702 - Master Lease Expense | 17,738,396 | 15,048,760 | 19,867,158 | 17,013,496 |
| 3980 - Reserve For Contingencies | 6,550,000 | 6,550,000 | 1,000,000 | 0 |
| 3981 - Salary Reserve | 3,202,244 | 3,202,244 | 5,317,000 | 2,886,495 |
| Contractual - Other Services | 134,867,396 | 131,979,474 | 143,625,682 | 131,652,323 |
| | | | | |
| Total Expense | \$135,504,332 | \$132,623,639 | \$144,125,682 | \$132,152,323 |

OFFICE OF ARTS & CULTURE

MISSION

Support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city. Our vision is an equitable, diverse, and connected community, whose residents and visitors thrive through meaningful arts and cultural experiences in every neighborhood across Dallas.

DEPARTMENT GOALS

- Further implement the 2018 Dallas Cultural Plan by aligning and activating tactics with six key priorities: equity, diversity, space, support for artists, sustainable arts ecosystem, and communications
- Launch federal American Rescue Plan Act (ARPA)-funded artist residencies that creatively engage neighborhoods with the City's Comprehensive Environmental and Climate Action Plan (CECAP)
- Launch a new set of Culture of Value artist micro-grants to support ALAANA artists using federal National Endowment for the Arts funding
- Increase per-engagement workshop and performance fees to Community Artists Program artists who teach and perform out of ALAANA (African, Latinx, Asian, Arab, Native American) cultural traditions to increase support for artists and sustainable living wages
- Continue to commission and install public art pieces that highlight important Dallas history, including installation of the memorial to Arthello Beck in Kiest Park; this sculpture pays homage to an important Black artist
- Begin planning for a new Cultural District trail that will connect Dallas' three state-designated Cultural Districts (Dallas Arts District, Deep Ellum, and South Dallas/Fair Park) to attract more visitors and residents to three neighborhoods
- Renew contract with the Dallas Museum of Art, which provides free general admission to over 800,000 each year, to mitigate potential security risks to residents, visitors, and City-owned assets

SERVICE DESCRIPTIONS

| OFFICE OF ARTS & CULTURE | |
|-----------------------------|---|
| City-Owned Cultural Venues | Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues managed by nonprofit partners. |
| Cultural Services Contracts | Manages cultural services contracts with more than 200 nonprofit organizations and artists who provide more than 50,000 cultural services across the city. These contracts are awarded through the Cultural Organizations Program, Arts Activate, Community Artists Program, and pop-up cultural programming. |

OFFICE OF ARTS & CULTURE

Public Art for Dallas

Leads and stewards the City's Public Art Program through the commission and maintenance of public artworks for City facilities and properties, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are approximately 300 City-owned public artworks across Dallas.

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------|----------------------|------------------------|----------------------|-----------------------|
| City-Owned Cultural Venues | 14,062,006 | 13,828,353 | 14,923,515 | 15,685,025 |
| Cultural Services Contracts | 6,601,231 | 6,519,014 | 7,128,493 | 7,195,380 |
| Public Art for Dallas | 714,099 | 860,575 | 444,053 | 522,808 |
| Expense Total | \$21,377,336 | \$21,207,942 | \$22,496,061 | \$23,403,213 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 4,514,735 | 4,105,276 | 5,097,105 | 5,280,747 |
| Supplies - Materials | 2,358,734 | 2,468,468 | 2,691,893 | 2,694,654 |
| Contractual - Other Services | 17,827,628 | 18,210,749 | 20,520,082 | 22,665,079 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$24,701,097 | \$24,784,492 | \$28,309,080 | \$30,640,480 |
| Reimbursements | (3,323,761) | (3,576,550) | (5,813,019) | (7,237,267) |
| Department Total | \$21,377,336 | \$21,207,942 | \$22,496,061 | \$23,403,213 |
| | | | | |
| Department Revenue Total | \$1,677,569 | \$1,892,090 | \$1,677,569 | \$1,702,788 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|----------------------|-----------------------|
| Hotel Occupancy Tax Reimbursement | (4,820,863) | (6,245,111) |
| Capital Bond Program Reimbursement | (285,934) | (285,934) |
| Department Support | (706,222) | (706,222) |
| Reimbursement Total | \$(5,813,019) | \$(7,237,267) |

OFFICE OF ARTS & CULTURE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 50.05 | 41.62 | 56.50 | 57.25 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 1.30 | 2.00 | 2.40 | 2.40 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 4.90 | 4.90 | 4.48 | 4.48 |
| Department Total | 56.25 | 48.52 | 63.38 | 64.13 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Reallocate \$166,849 to fund transfer from the Municipal Radio fund of one Radio Production Coordinator to the South Dallas Cultural Center and one communications Manager position to support the whole department (2.00 FTEs). | 2 | \$0 | \$0 |
| Increase conservation and maintenance funding by 50 percent, from \$160,000 to \$240,000, for the 300+ works in the City's Public Art collection. | 0 | \$0 | \$80,000 |
| Add \$444,674 in funding for preventative and operating maintenance for cultural facilities by the Office of Arts and Culture. | 0 | \$0 | \$444,674 |
| Add one Supervisor - Events position and programming funding for a new cultural center at the Prism development in the International District (1.00 FTE). | 1 | \$0 | \$105,347 |

OFFICE OF ARTS & CULTURE

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add one-time funding for a racial equity focus group focused on historical review and community conversation to further the City's Racial Equity Plan goals. | 0 | \$100,000 | \$0 |
| Major Budget Items Total | 3 | \$100,000 | \$630,021 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to add new commissions and donations to the Public Art collection that elevate the untold stories of Black, Latino American, and Native American individuals and communities.
- Increase ALAANA representation on arts boards to further diversify cultural programming that serves and reflects all Dallas residents.
- Increase percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations to at least 32 percent.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 3,477,737 | 2,915,001 | 3,869,159 | 4,040,360 |
| 1111 - Cell Phone Stipend | 0 | 4,288 | 0 | 0 |
| 1113 - One-time Pay - Civilian | 0 | 19,000 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (146,830) | 0 | (126,424) | (143,584) |
| 1118 - Vacancy Savings - Pension | (20,762) | 0 | (17,397) | (19,758) |
| 1119 - Vacancy Savings (Medicare) | (2,129) | 0 | (1,832) | (2,080) |
| 1201 - Overtime - Civilian | 80,952 | 140,952 | 153,500 | 153,500 |
| 1203 - Service Incentive Pay | 1,632 | 2,016 | 1,632 | 1,632 |
| 1210 - Vacation Term Pay - Civilian | 0 | 8,454 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 495 | 0 | 0 |
| 1242 - Language Assigment Pay | 7,200 | 1,800 | 7,200 | 7,200 |
| 1301 -Pension - Civilian | 520,337 | 421,367 | 567,681 | 591,608 |
| 1303 - Life Insurance | 2,734 | 2,734 | 2,788 | 2,829 |
| 1304 - Health Insurance | 372,603 | 372,603 | 398,044 | 403,841 |
| 1306 - ER Medicare | 52,850 | 54,512 | 60,892 | 63,375 |
| 1308 - Mandatory Deferred Comp | 1,601 | 1,601 | 1,699 | 1,699 |
| 1314 - Worker's Compensation | 8,181 | 8,181 | 12,201 | 12,163 |
| 1511 - Temporary Help - Regular | 158,629 | 152,272 | 167,962 | 167,962 |
| Personnel Services | 4,514,735 | 4,105,276 | 5,097,105 | 5,280,747 |

OFFICE OF ARTS & CULTURE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies | 0 | 131 | 0 | 0 |
| 2111 - Office Supplies Chargeback | 11,400 | 11,400 | 11,400 | 11,400 |
| 2120 - Min App Inst Tools - Uten | 2,547 | 2,547 | 2,547 | 2,547 |
| 2140 - Light - Power | 2,088,272 | 2,088,272 | 2,200,000 | 2,200,000 |
| 2160 - Fuel Supplies | 45,225 | 45,225 | 45,225 | 45,225 |
| 2170 - Water - Sewer | 122,062 | 122,062 | 197,062 | 197,062 |
| 2181 - Fuel - Lube For Vehicle | 174 | 331 | 375 | 436 |
| 2220 - Laundry - Cleaning Suppl | 0 | 0 | 3,000 | 3,000 |
| 2231 - Clothing | 750 | 750 | 1,500 | 1,500 |
| 2232 - Food Supplies | 5,500 | 6,450 | 9,000 | 9,000 |
| 2252 - Meter Postage Fund Level | 1,000 | 1,676 | 1,000 | 1,000 |
| 2270 - Printing Supplies | 0 | 510 | 1,200 | 1,200 |
| 2280 - Other Supplies | 44,584 | 52,603 | 60,584 | 60,584 |
| 2310 - Building Materials | 4,000 | 4,000 | 4,000 | 4,000 |
| 2710 - Furniture - Fixtures | 0 | 23,863 | 25,000 | 25,000 |
| 2731 - Data Processing Equipment | 7,000 | 52,000 | 28,500 | 31,200 |
| 2735 - Software Purchase -\$1000 | 5,720 | 5,720 | 1,000 | 1,000 |
| 2770 - Audiovisual Equipment | 20,000 | 50,000 | 100,000 | 100,000 |
| 2860 - Books Reference Book Only | 500 | 500 | 500 | 500 |
| 2890 - Miscellaneous Equipment | 0 | 427 | 0 | 0 |
| Supplies - Materials | 2,358,734 | 2,468,468 | 2,691,893 | 2,694,654 |
| | | | | |
| 3020 - Food - Laundry Service | 7,000 | 7,000 | 9,000 | 9,000 |
| 3030 - Printing - Photo Services | 15,000 | 15,000 | 11,250 | 11,250 |
| 3035 - Lobbyist | 2,500 | 2,500 | 2,500 | 2,500 |
| 3050 - Communications | 177,240 | 177,240 | 211,862 | 211,863 |
| 3051 - Telephone Equipment Charges | 1,477 | 1,477 | 1,477 | 1,477 |
| 3053 - Data Circuit Billing | 157,730 | 157,730 | 665,388 | 915,132 |
| 3060 - Equipment Rental [Outside City] | 1,900 | 3,518 | 3,000 | 3,000 |
| 3070 - Professional Services | 862,600 | 945,236 | 593,025 | 673,025 |
| 3085 - Freight | 5,000 | 5,000 | 5,000 | 5,000 |
| 3089 - Artistic Services | 7,145,840 | 6,948,790 | 8,380,934 | 9,842,682 |
| 3090 - City Forces | 80,000 | 80,000 | 118,562 | 118,562 |
| 3091 - Custodial Services | 397,097 | 425,863 | 369,074 | 369,074 |
| 3092 - Security Services | 159,327 | 462,549 | 234,899 | 234,899 |
| 3098 - Day Labor | 0 | 7,500 | 0 | 0 |
| 3099 - Misc Special Services | 6,318,336 | 6,333,485 | 6,135,998 | 6,035,996 |
| 3110 - Equip Repairs and Maintenance | 0 | 12,663 | 0 | 0 |
| 3130 - Copy Machine Rent-Lease-Maint | 11,986 | 11,986 | 10,360 | 10,360 |
| 3151 - Department Support | 456,787 | 456,787 | 706,222 | 706,222 |
| 3210 - Building Repairs and Maint | 358,396 | 443,941 | 1,045,112 | 1,489,786 |
| 3310 - Insurance | 1,152,248 | 1,152,248 | 1,397,152 | 1,396,868 |
| 3313 - Liability Premiums | 7,189 | 7,189 | 7,049 | 7,179 |
| 3320 - Advertising | 2,500 | 2,500 | 25,000 | 25,000 |

OFFICE OF ARTS & CULTURE

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3330 - Rents [Lease] | 135,000 | 135,000 | 135,000 | 135,000 |
| 3340 - Membership Dues | 9,700 | 9,700 | 9,700 | 9,700 |
| 3361 - Professional Development | 0 | 800 | 0 | 0 |
| 3363 - Reimb-Vehicle Use,Parking | 2,960 | 2,960 | 2,960 | 2,960 |
| 3364 - Personnel Development | 0 | 5,000 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 8,670 | 8,670 | 8,550 | 8,617 |
| 3411 - Wreck Handle Charge (fleet) | 398 | 398 | 27 | 27 |
| 3416 - GIS Services | 3,453 | 3,453 | 3,366 | 3,366 |
| 3420 - Commun Equip Rental | 58,963 | 58,963 | 72,214 | 78,743 |
| 3429 - Cellphone Charges | 0 | 3,328 | 0 | 0 |
| 3430 - Data Services | 54,180 | 54,180 | 66,980 | 66,980 |
| 3434 - Programming | 222,151 | 222,151 | 226,421 | 228,811 |
| 3437 - Continual Software License Fee | 12,000 | 12,000 | 15,000 | 15,000 |
| 3994 - Outside Temps-Staffing | 0 | 33,944 | 47,000 | 47,000 |
| Contractual - Other Services | 17,827,628 | 18,210,749 | 20,520,082 | 22,665,079 |
| | | | | |
| 5002 - Dept Support Reimb | (456,787) | (456,787) | (706,222) | (706,222) |
| 5011 - Reimb Fr Othr Organizaton | (2,866,974) | (3,119,763) | (5,106,797) | (6,531,045) |
| Reimbursements | (3,323,761) | (3,576,550) | (5,813,019) | (7,237,267) |
| Total Expense | \$21,377,336 | \$21,207,942 | \$22,496,061 | \$23,403,213 |

OFFICE OF ECONOMIC DEVELOPMENT

MISSION

Promote Dallas as a diverse, equitable, and globally competitive business destination that fosters economic opportunities for all areas of the City.

DEPARTMENT GOALS

- Create a new Economic Development Incentive Policy, including recommended amendments to incentive programs such as Chapter 380 loans and grants, tax abatements, the TIF and PID programs, and the NEZ program
- Support the City's Economic Development Corporation (EDC) as identified in the Economic Development Policy, as it hires staff and begins its business and real estate development work
- Develop a business retention and recruitment strategy for the Office of Economic Development in partnership with the newly established EDC
- Set a target of creating or retaining 1,500 jobs through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator figures

SERVICE DESCRIPTIONS

| OFFICE OF ECONOMIC DEVELOPMENT | |
|---|---|
| Area Development | Facilitates project incentives City-wide, coordinates and implements development/redevelopment efforts in collaboration with cross departmental teams, and supports major initiatives. |
| Business Development | Focuses on outreach activities to recruit new investment, provide support for expanding and retaining existing businesses, and the creation and retention of jobs with incentives tied in part to the recruitment of local talent. In addition, strengthen the City's relationship with site selectors, developers, and business development partners. |
| Performance Monitoring, Compliance & Analysis | Provides centralized oversight for the agreement/contract portfolio administered by the Office of Economic Development as it relates to compliance with pertinent contract terms, local, state and federal regulations as applicable. Assist in the exploratory research/analysis of economic development information/databases and preparation of project information. |

OFFICE OF ECONOMIC DEVELOPMENT

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Business Development | 1,678,249 | 1,636,044 | 1,690,418 | 1,731,731 |
| Area Development | 1,471,306 | 1,266,363 | 1,543,080 | 1,587,290 |
| Performance Monitoring, Compliance & Analysis | 392,251 | 626,027 | 685,300 | 701,591 |
| Expense Total | \$3,541,806 | \$3,528,434 | \$3,918,798 | \$4,020,612 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 4,156,074 | 3,769,634 | 4,661,802 | 4,750,752 |
| Supplies - Materials | 36,884 | 36,884 | 36,251 | 31,723 |
| Contractual - Other Services | 2,150,537 | 2,129,859 | 2,144,672 | 2,162,064 |
| Capital Outlay | 5,000 | 5,000 | 0 | 0 |
| Expense Total | \$6,348,495 | \$5,941,377 | \$6,842,725 | \$6,944,539 |
| Reimbursements | (2,806,689) | (2,412,943) | (2,923,927) | (2,923,927) |
| Department Total | \$3,541,806 | \$3,528,434 | \$3,918,798 | \$4,020,612 |
| | | | | |
| Department Revenue Total | \$30,000 | \$45,000 | \$30,000 | \$30,000 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Department Support | (1,089,305) | (1,089,305) |
| Economic Development Programs Reimbursement | (1,038,956) | (1,038,956) |
| Tax Increment Financing Reimbursement | (795,666) | (795,666) |
| Reimbursement Total | \$(2,923,927) | \$(2,923,927) |

OFFICE OF ECONOMIC DEVELOPMENT

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 3,000,000 | 2,000,000 |
| Deep Ellum Public Improvement District (9P01) | 1,500,135 | 1,621,412 |
| Dallas Downtown Improvement District (9P02) | 9,277,741 | 10,239,706 |
| Klyde Warren Park/Dallas Arts District Public Improvement District (9P03) | 1,748,749 | 1,938,170 |
| Knox Street Public Improvement District (9P04) | 575,721 | 628,332 |
| Lake Highlands Public Improvement District (9P05) | 1,102,914 | 1,206,388 |
| North Lake Highlands Public Improvement (9P06) | 662,120 | 721,621 |
| Oak Lawn-Hi Line Public Improvement District (9P07) | 577,555 | 618,617 |
| Prestonwood Public Improvement District (9P08) | 451,793 | 484,918 |
| South Dallas/Fair Park Improvement District (9P09) | 185,808 | 210,369 |
| South Side Public Improvement District (9P10) | 349,516 | 367,138 |
| Tourism Public Improvement District (9P11) | 21,360,663 | 21,821,000 |
| University Crossing Public Improvement District (9P12) | 906,946 | 1,109,443 |
| Uptown Public Improvement District (9P13) | 3,265,346 | 3,583,007 |
| Midtown Improvement District (9P15) | 1,374,669 | 1,541,406 |
| Sales Tax Agreement Fund (0680) | 242,366 | 711,736 |
| Additional Resources Total | \$46,582,042 | \$48,803,263 |

OFFICE OF ECONOMIC DEVELOPMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 35.00 | 33.00 | 39.89 | 39.89 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 35.00 | 33.00 | 39.89 | 39.89 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Continue to attract catalytic commercial real estate development projects to economically distressed neighborhoods, incentivize the development of affordable rental units, and create and retain living-wage jobs for communities of color living in low-income Dallas neighborhoods. Continue to utilize "barbell" tax increment finance districts (TIF) and mixed income/affordable housing requirements to advance equity in economically distressed neighborhoods in Dallas.
- Engage the City's Economic Development policy consultant to develop strategies for engaging communities of color and distressed neighborhoods.
- For business establishments, increase the amount of incentive dollars or number of incentivized projects that assist non-residential projects in distressed Census tracts.
- Measure progress in area of median hourly wage/income disparity by increasing the number of jobs created or retained through incentive agreements that require a minimum wage indexed to the MIT Living Wage Calculator.

OFFICE OF ECONOMIC DEVELOPMENT

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 3,656,127 | 3,011,333 | 4,134,436 | 4,211,425 |
| 1117 - Vacancy Savings - Salary | (317,681) | 0 | (380,408) | (380,408) |
| 1118 - Vacancy Savings - Pension | (44,921) | 0 | (52,344) | (52,344) |
| 1119 - Vacancy Savings (Medicare) | (4,607) | 0 | (5,516) | (5,516) |
| 1201 - Overtime - Civilian | 3,863 | 0 | 500 | 500 |
| 1203 - Service Incentive Pay | 5,676 | 4,464 | 4,620 | 4,620 |
| 1210 - Vacation Term Pay - Civilian | 0 | 15,127 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,421 | 0 | 0 |
| 1301 -Pension - Civilian | 529,548 | 417,388 | 582,978 | 593,849 |
| 1303 - Life Insurance | 2,006 | 2,006 | 2,341 | 2,341 |
| 1304 - Health Insurance | 263,093 | 263,093 | 305,418 | 305,418 |
| 1306 - ER Medicare | 53,152 | 43,984 | 60,024 | 61,140 |
| 1314 - Worker's Compensation | 9,818 | 9,818 | 9,753 | 9,727 |
| Personnel Services | 4,156,074 | 3,769,634 | 4,661,802 | 4,750,752 |
| | | | | |
| 2110 - Office Supplies | 8,309 | 7,809 | 8,309 | 8,309 |
| 2111 - Office Supplies Chargeback | 5,275 | 5,275 | 5,275 | 5,275 |
| 2232 - Food Supplies | 4,000 | 1,312 | 4,000 | 4,000 |
| 2252 - Meter Postage Fund Level | 4,900 | 1,101 | 4,900 | 4,900 |
| 2280 - Other Supplies | 0 | 406 | 800 | 800 |
| 2710 - Furniture - Fixtures | 500 | 7,725 | 1,647 | 1,647 |
| 2731 - Data Processing Equipment | 11,900 | 1,500 | 11,320 | 6,792 |
| 2735 - Software Purchase -\$1000 | 2,000 | 0 | 0 | 0 |
| 2770 - Audiovisual Equipment | 0 | 11,756 | 0 | 0 |
| Supplies - Materials | 36,884 | 36,884 | 36,251 | 31,723 |
| | | | | |
| 3020 - Food - Laundry Service | 1,500 | 1,500 | 1,500 | 1,500 |
| 3030 - Printing - Photo Services | 2,902 | 2,902 | 2,902 | 2,902 |
| 3050 - Communications | 34,866 | 34,866 | 44,127 | 44,127 |
| 3053 - Data Circuit Billing | 30,778 | 33,109 | 30,214 | 41,578 |
| 3070 - Professional Services | 99,592 | 99,592 | 97,592 | 97,592 |
| 3072 - Contractor Service Fees | 406,000 | 398,151 | 406,000 | 406,000 |
| 3090 - City Forces | 0 | 5,000 | 0 | 0 |
| 3099 - Misc Special Services | 0 | 17 | 0 | 0 |
| 3130 - Copy Machine Rent-Lease-Maint | 14,680 | 14,680 | 11,927 | 11,927 |
| 3151 - Department Support | 1,093,933 | 1,073,255 | 1,089,305 | 1,089,305 |
| 3310 - Insurance | 3,720 | 3,720 | 3,075 | 3,031 |
| 3313 - Liability Premiums | 1,186 | 1,186 | 735 | 745 |
| 3320 - Advertising | 33,894 | 33,894 | 37,242 | 37,242 |
| 3340 - Membership Dues | 52,830 | 52,830 | 47,155 | 51,683 |
| 3341 - Subscriptions-Serials | 106,221 | 100,020 | 117,253 | 117,253 |

OFFICE OF ECONOMIC DEVELOPMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3361 - Professional Development | 17,688 | 17,688 | 17,688 | 17,688 |
| 3363 - Reimb-Vehicle Use,Parking | 835 | 835 | 835 | 835 |
| 3364 - Personnel Development | 6,500 | 6,500 | 6,500 | 6,500 |
| 3416 - GIS Services | 300 | 2,000 | 2,166 | 2,166 |
| 3429 - Cellphone Charges | 10,640 | 15,641 | 13,818 | 13,818 |
| 3430 - Data Services | 37,660 | 37,660 | 33,808 | 33,808 |
| 3434 - Programming | 194,812 | 194,812 | 180,830 | 182,364 |
| Contractual - Other Services | 2,150,537 | 2,129,859 | 2,144,672 | 2,162,064 |
| | | | | |
| 4735 - Computer Software Licenses | 5,000 | 5,000 | 0 | 0 |
| Capital Outlay | 5,000 | 5,000 | 0 | 0 |
| | | | | |
| 5002 - Dept Support Reimb | (1,093,933) | (1,073,255) | (1,089,305) | (1,089,305) |
| 5011 - Reimb Fr Othr Organizaton | (1,038,956) | (665,888) | (1,038,956) | (1,038,956) |
| 5998 - Reimbursement - Bond and TIF Projects | (673,800) | (673,800) | (795,666) | (795,666) |
| Reimbursements | (2,806,689) | (2,412,943) | (2,923,927) | (2,923,927) |
| Total Expense | \$3,541,806 | \$3,528,434 | \$3,918,798 | \$4,020,612 |

PARK & RECREATION

MISSION

Champion lifelong recreation and serve as responsible stewards of the City's parks, trails, and open spaces.

DEPARTMENT GOALS

- Increase the percentage of residents within a half mile (10-minute walk) of a park from 73 percent to 78 percent by May 2027
- Expand and upgrade Wi-Fi in 14 public facilities to address the digital divide
- Increase out of school opportunities for youth ages five to 17 by 12 percent

SERVICE DESCRIPTIONS

| PARK & RECREATION | |
|---|---|
| Leisure Venue Management | Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Fair Park, and Klyde Warren Park. |
| Park Land Maintained | Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,678 managed acres at 400 parks, park facilities, trails, athletic fields, and playgrounds. |
| Planning, Design, Construction - EMS and Environ Compliance | Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental Protection Agency Consent Decree. |
| Recreation Services | Operates 42 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually. |
| Citywide Athletic Reservations Events services (CAREs) | City Wide Athletics Events and Reservations (CARE) Division is a consolidation of the department's management and oversight for its outdoor sports activities and youth programs, aquatics centers, skating rink, and reservations program. The golf and tennis component provides for the management of six golf courses and five tennis centers offering activities to over 300,000 participants annually and are opened 364 days a year. Aquatics operations maintain 9 community pools, eight family aquatic centers, Bahama Beach Waterpark, Bachman Indoor Pool and provides aquatics programming at one Dallas Independent School District indoor pools. The Special Events Division provides reservation services for our athletic fields use, building reservations, park pavilion, outdoor weddings, temporary food and drink permitting and special events reservations. |

PARK & RECREATION

Partnerships and Strategic Initiatives Manages the relationships with all Department partners including capital development and management partners such as the Dallas Zoo, Klyde Warren Park, the Dallas Arboretum, and the Circuit Trail Conservancy. The division also manages and implements various park improvement projects with partners such as Cool School parks with DISD and the Texas Trees Foundation. And the division is responsible for various department initiatives such as performance reporting, comprehensive planning, and revenue generation through sponsorships.

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|----------------------|----------------------|
| Citywide Athletic Reservations Events services (CAREs) | 13,107,569 | 13,322,317 | 14,027,399 | 14,681,670 |
| Leisure Venue Management | 23,266,019 | 22,667,551 | 22,894,758 | 23,014,675 |
| Park Land Maintained | 36,889,336 | 39,187,514 | 40,507,135 | 42,883,922 |
| Partnerships and Strategic Initiatives | 699,253 | 699,252 | 781,898 | 781,898 |
| Planning, Design, Construction - EMS and Environ Compliance | 3,568,058 | 3,505,083 | 3,502,387 | 3,607,544 |
| Recreation Services | 23,538,257 | 22,818,133 | 25,150,301 | 26,079,134 |
| Expense Total | \$101,068,491 | \$102,199,850 | \$106,863,878 | \$111,048,843 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services | 48,459,593 | 45,227,546 | 51,807,842 | 53,712,518 |
| Supplies - Materials | 12,744,302 | 13,326,199 | 13,274,481 | 14,334,872 |
| Contractual - Other Services | 42,382,942 | 45,402,304 | 44,284,711 | 44,725,048 |
| Capital Outlay | 1,857,458 | 2,663,901 | 1,441,386 | 2,220,947 |
| Expense Total | \$105,444,295 | \$106,619,950 | \$110,808,420 | \$114,993,385 |
| Reimbursements | (4,375,804) | (4,420,100) | (3,944,542) | (3,944,542) |
| Department Total | \$101,068,491 | \$102,199,850 | \$106,863,878 | \$111,048,843 |
| | | | | |
| Department Revenue Total | \$11,552,234 | \$11,412,954 | \$11,552,234 | \$11,552,234 |

PARK & RECREATION

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Storm Drainage Management Reimbursement | (2,550,912) | (2,550,912) |
| Dallas Water Utilities Reimbursement | (400,000) | (400,000) |
| Junior Golf Program Reimbursement | (378,751) | (378,751) |
| Building Services Reimbursement | (357,319) | (357,319) |
| Southern Skates Roller Rink Reimbursement | (75,000) | (75,000) |
| Dallas Police Department Reimbursement | (61,161) | (61,161) |
| Samuel Park Fund Trust Reimbursement | (45,000) | (45,000) |
| Office of Arts and Culture Reimbursement | (35,554) | (35,554) |
| Housing and Neighborhood Revitalization Reimbursement | (20,624) | (20,624) |
| Office of Community Care Reimbursement | (13,250) | (13,250) |
| Library Reimbursement | (6,971) | (6,971) |
| Reimbursement Total | \$(3,944,542) | \$(3,944,542) |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| FY 2022-23 Community Development Block Grant (CD22) | 738,301 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 738,301 |
| Additional Resources Total | \$738,301 | \$738,301 |

PARK & RECREATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 777.00 | 668.00 | 770.86 | 773.11 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 11.00 | 27.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 98.00 | 98.00 | 19.00 | 19.00 |
| Department Total | 886.00 | 793.00 | 789.86 | 792.11 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add funding to operate and maintain newly purchased, constructed, or improved capital park land, trails, and/or facilities. | 0 | \$0 | \$1,159,699 |
| Adding funding for Phase II of IV fire alarm systems replacement to be compatible with current Dallas Fire-Rescue codes including components such as fire alarm panels, sensors, smoke detectors, probes, fire-rated wiring, and strobes, at 10 recreation centers. | 0 | \$0 | \$320,000 |

PARK & RECREATION

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Adding funding for Phase II of III for specialized equipment and supplies for the Citywide Park Maintenance Trail team, providing enhanced maintenance of the Dallas Park Trail system that is currently 180 miles and will expand to over 300 miles. | 0 | \$0 | \$491,075 |
| Add funding for security cameras, lighting upgrades, and installation of Emergency Blue Light Tower Phones throughout our park and trail system. | 0 | \$0 | \$700,750 |
| Add additional funding to reimburse Court and Detention Services for additional vehicles for the Marshals. | 0 | \$0 | \$375,000 |
| Add funding for PKR role as part of the Homeless Action Response Team (HART). (4.00 FTEs) | 4 | \$382,977 | \$382,977 |
| Add funding to reimburse CTS for four additional Marshals (total of 12 Marshals for the new Security Unit). | 0 | \$194,771 | \$194,771 |
| Add four positions to respond to Emerald Ash Borer (4.00 FTEs). | 4 | \$510,665 | \$242,540 |
| Increase funding for mowing, irrigation, and litter removal at athletic fields from four to seven times per week. | 0 | \$500,000 | \$500,000 |
| Add funding for litter clean up along trails from storm water run-off and flooding to be reimbursed by Storm Drainage Management. (\$150,000) | 0 | \$0 | \$0 |
| Major Budget Items Total | 8 | \$1,588,413 | \$4,216,812 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Utilizing data, identify areas that are historically underserved and review department programs and resources to identified zip codes.
- Align PKR partnership efforts to Equity Indicator 33 and work with partners (school districts, healthcare, community organizations) to deliver holistic solutions and identify future goals.
- Develop park system matrix/tool that includes equity as a component to use as supporting information for future programs and/or project expansion.
- Conduct a gap analysis of park assets/amenities to identify target areas for improvement.

PARK & RECREATION

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 38,330,663 | 30,861,689 | 42,418,935 | 44,077,102 |
| 1106 - Merits | 0 | 0 | 13,659 | 13,659 |
| 1111 - Cell Phone Stipend | 35,655 | 35,655 | 36,655 | 36,655 |
| 1113 - One-time Pay - Civilian | 0 | 20,878 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (2,411,373) | 0 | (3,873,750) | (3,923,477) |
| 1118 - Vacancy Savings - Pension | (145,364) | 0 | (235,590) | (242,433) |
| 1119 - Vacancy Savings (Medicare) | (15,236) | 0 | (24,860) | (25,679) |
| 1201 - Overtime - Civilian | 428,689 | 1,061,556 | 428,689 | 428,689 |
| 1203 - Service Incentive Pay | 167,599 | 167,599 | 167,599 | 167,599 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 120,506 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 144,279 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 7,291 | 0 | 0 |
| 1251 - Off-road Vehicle Use | 0 | 290 | 0 | 0 |
| 1301 -Pension - Civilian | 4,948,967 | 4,449,862 | 5,390,107 | 5,602,331 |
| 1303 - Life Insurance | 41,940 | 41,940 | 42,215 | 42,512 |
| 1304 - Health Insurance | 5,755,208 | 5,755,208 | 6,042,245 | 6,084,755 |
| 1306 - ER Medicare | 547,285 | 488,774 | 607,278 | 629,717 |
| 1308 - Mandatory Deferred Comp | 26,024 | 26,024 | 26,023 | 26,023 |
| 1314 - Worker's Compensation | 749,536 | 749,536 | 768,637 | 768,073 |
| 1406 - Administrative Leave - Civilian | 0 | 32,787 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 7,380 | 0 | 0 |
| 1511 - Temporary Help - Regular | 0 | 1,254,683 | 0 | 26,992 |
| 1512 - Temporary Help - Overtime | 0 | 1,610 | 0 | 0 |
| Personnel Services | 48,459,593 | 45,227,546 | 51,807,842 | 53,712,518 |
| 2110 - Office Supplies | 113,800 | 77,563 | 115,800 | 120,800 |
| 2111 - Office Supplies Chargeback | 7,286 | 57,086 | 7,386 | 7,386 |
| 2120 - Min App Inst Tools - Uten | 260,305 | 496,048 | 260,305 | 242,345 |
| 2130 - Copy McH Supplies | 955 | 955 | 955 | 955 |
| 2140 - Light - Power | 1,980,171 | 1,980,171 | 2,650,000 | 2,650,000 |
| 2160 - Fuel Supplies | 79,674 | 93,640 | 84,574 | 84,574 |
| 2170 - Water - Sewer | 2,780,548 | 2,541,563 | 2,788,188 | 2,828,188 |
| 2181 - Fuel - Lube For Vehicle | 894,913 | 953,559 | 652,001 | 764,153 |
| 2182 - Mechanical Supplies Veh | 0 | 450 | 0 | 0 |
| 2183 - Fuel - Lube | 11,662 | 11,562 | 12,662 | 12,662 |
| 2185 - Tires - Tubes | 24,003 | 50,594 | 23,003 | 23,003 |
| 2190 - Mechanical Supplies | 2,590 | 4,108 | 3,590 | 3,590 |
| 2200 - Chemical Medical Surgical | 292,588 | 276,713 | 292,588 | 278,948 |
| 2220 - Laundry - Cleaning Suppl | 215,670 | 197,630 | 205,670 | 205,670 |
| 2231 - Clothing | 225,585 | 226,749 | 236,085 | 245,085 |
| 2232 - Food Supplies | 283,944 | 240,126 | 283,944 | 318,944 |

PARK & RECREATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2252 - Meter Postage Fund Level | 8,306 | 5,534 | 8,306 | 8,306 |
| 2261 - Educational - Recr Suppl | 873,833 | 605,163 | 872,833 | 937,435 |
| 2262 - Botanical - Agric Suppl | 1,255,271 | 1,092,837 | 1,265,096 | 1,326,596 |
| 2270 - Printing Supplies | 5,000 | 45,014 | 5,000 | 5,000 |
| 2280 - Other Supplies | 631,538 | 454,611 | 650,550 | 676,700 |
| 2290 - Event Supplies-Ceremony Event Supplies | 71,651 | 49,642 | 71,651 | 71,651 |
| 2310 - Building Materials | 89,990 | 73,682 | 97,690 | 97,690 |
| 2320 - Filtration Plants | 5,000 | 5,000 | 5,000 | 5,000 |
| 2420 - Other Structures | 635,584 | 883,549 | 755,911 | 771,821 |
| 2571 - Service Connections | 0 | 38 | 0 | 0 |
| 2590 - Other Improvements | 806,268 | 1,144,854 | 797,836 | 817,763 |
| 2710 - Furniture - Fixtures | 190,451 | 493,512 | 192,951 | 192,951 |
| 2720 - Machine Tools | 331,454 | 431,044 | 304,124 | 304,124 |
| 2730 - Major Apparatus | 0 | 67,288 | 0 | 700,750 |
| 2731 - Data Processing Equipment | 464,402 | 489,612 | 467,602 | 469,602 |
| 2735 - Software Purchase -\$1000 | 74,599 | 116,020 | 35,599 | 35,599 |
| 2760 - Radio - Communication Eqp | 0 | 1,588 | 0 | 0 |
| 2770 - Audiovisual Equipment | 31,864 | 72,579 | 31,864 | 31,864 |
| 2780 - Photography - Film Equipment | 3,300 | 800 | 3,300 | 3,300 |
| 2790 - Protective Equipment | 34,600 | 25,052 | 34,920 | 34,920 |
| 2840 - Fire Hydrants | 0 | 24 | 0 | 0 |
| 2890 - Miscellaneous Equipment | 57,497 | 60,239 | 57,497 | 57,497 |
| Supplies - Materials | 12,744,302 | 13,326,199 | 13,274,481 | 14,334,872 |
| | | | | |
| 3020 - Food - Laundry Service | 110,717 | 114,871 | 99,217 | 99,217 |
| 3030 - Printing - Photo Services | 93,988 | 101,240 | 93,988 | 93,988 |
| 3050 - Communications | 860,075 | 860,075 | 1,005,461 | 1,005,465 |
| 3051 - Telephone Equipment Charges | 1,000 | 4,879 | 1,000 | 1,000 |
| 3053 - Data Circuit Billing | 967,197 | 967,197 | 874,332 | 1,124,076 |
| 3060 - Equipment Rental [Outside City] | 162,314 | 168,271 | 29,126 | 69,126 |
| 3063 - Field Trips-Child-Senior Activities | 704,300 | 531,222 | 704,300 | 704,300 |
| 3064 - Contract Instructor Fee | 1,300,000 | 1,300,000 | 1,300,000 | 1,300,000 |
| 3065 - Sport Officiating Service | 264,000 | 264,000 | 264,000 | 264,000 |
| 3068 - Security Monitoring Services | 348,785 | 869,505 | 348,785 | 348,785 |
| 3070 - Professional Services | 1,137,164 | 1,083,301 | 1,287,164 | 1,292,027 |
| 3072 - Contractor Service Fees | 21,803,025 | 21,212,590 | 21,337,790 | 21,337,790 |
| 3074 - Music License Fees | 6,500 | 6,500 | 6,500 | 6,500 |
| 3080 - Cable Tv Services | 17,500 | 17,500 | 17,500 | 17,500 |
| 3090 - City Forces | 712,732 | 726,232 | 907,503 | 907,503 |
| 3091 - Custodial Services | 50,298 | 238,475 | 56,298 | 56,298 |
| 3092 - Security Services | 308,809 | 460,709 | 312,309 | 312,309 |
| 3094 - Wrecker Services | 1 | 589 | 0 | 0 |
| 3098 - Day Labor | 20,064 | 69,367 | 20,064 | 20,064 |

PARK & RECREATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3099 - Misc Special Services | 570,896 | 523,195 | 575,176 | 588,987 |
| 3109 - Encampment Cleanup | 106,765 | 106,765 | 0 | 0 |
| 3110 - Equip Repairs and Maintenance | 95,306 | 93,534 | 95,306 | 95,306 |
| 3130 - Copy Machine Rent-Lease-Maint | 123,474 | 123,474 | 132,442 | 132,442 |
| 3150 - Copy Center Charges | 6,046 | 6,046 | 6,046 | 6,046 |
| 3201 - Stores Overhead Charges | 1,260 | 1,804 | 1,260 | 1,260 |
| 3210 - Building Repairs and Maint | 4,910,721 | 6,664,066 | 6,340,917 | 6,400,917 |
| 3310 - Insurance | 1,274,629 | 1,274,629 | 1,544,328 | 1,542,990 |
| 3313 - Liability Premiums | 89,291 | 89,291 | 91,504 | 93,763 |
| 3315 - Tolls | 0 | 54 | 0 | 0 |
| 3320 - Advertising | 418,903 | 410,243 | 468,903 | 468,903 |
| 3330 - Rents [Lease] | 34,734 | 34,734 | 34,734 | 34,734 |
| 3340 - Membership Dues | 0 | 10,913 | 0 | 0 |
| 3341 - Subscriptions-Serials | 500 | 500 | 500 | 500 |
| 3361 - Professional Development | 98,258 | 133,560 | 98,258 | 98,258 |
| 3363 - Reimb-Vehicle Use,Parking | 53,376 | 51,005 | 53,376 | 53,376 |
| 3364 - Personnel Development | 54,898 | 44,898 | 54,898 | 54,898 |
| 3410 - Equip - Automotive Rental | 1,280,993 | 1,280,993 | 1,197,867 | 1,207,159 |
| 3411 - Wreck Handle Charge (fleet) | 91,086 | 91,086 | 158,516 | 159,202 |
| 3412 - Fuel And Lube | 3,600 | 3,600 | 20,927 | 20,927 |
| 3415 - Entertainment Rental - Service | 97,750 | 98,870 | 97,750 | 97,750 |
| 3416 - GIS Services | 55,803 | 55,803 | 52,811 | 52,811 |
| 3420 - Commun Equip Rental | 207,586 | 207,586 | 243,923 | 267,473 |
| 3429 - Cellphone Charges | 8,088 | 86,715 | 8,088 | 8,088 |
| 3430 - Data Services | 569,627 | 569,627 | 588,311 | 588,311 |
| 3434 - Programming | 3,143,699 | 3,143,699 | 3,520,369 | 3,557,835 |
| 3437 - Continual Software License Fee | 1,450 | 16,185 | 1,450 | 1,450 |
| 3438 - Software Maintenance Fee | 31,350 | 15,165 | 31,350 | 31,350 |
| 3460 - Disposal Services | 94,508 | 106,508 | 87,008 | 87,008 |
| 3518 - Credit Card Charges | 57,513 | 57,513 | 57,513 | 57,513 |
| 3599 - Misc. Other Charges | 4,216 | 3,301 | 27,697 | 27,697 |
| 3994 - Outside Temps-Staffing | 28,147 | 1,100,419 | 28,147 | 28,147 |
| Contractual - Other Services | 42,382,942 | 45,402,304 | 44,284,711 | 44,725,048 |
| | | | | |
| 4111 - Engineering Design | 1,100,000 | 1,100,000 | 520,000 | 623,000 |
| 4599 - Improvements non-Building | 255,000 | 590,816 | 255,000 | 255,000 |
| 4710 - Furniture Fixtures Equip | 0 | 40,487 | 0 | 0 |
| 4720 - Mach Tools Implem Major | 291,454 | 721,594 | 331,438 | 735,924 |
| 4740 - Motor Vehicles Cap | 18,182 | 18,182 | 18,182 | 18,182 |
| 4742 - Trucks | 192,822 | 192,822 | 232,822 | 504,897 |
| 4890 - Misc Equipment Capital | 0 | 0 | 83,944 | 83,944 |
| Capital Outlay | 1,857,458 | 2,663,901 | 1,441,386 | 2,220,947 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (1,974,892) | (2,119,188) | (1,393,630) | (1,393,630) |

PARK & RECREATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 5012 - Reimbursements-Stormwater | (2,400,912) | (2,300,912) | (2,550,912) | (2,550,912) |
| Reimbursements | (4,375,804) | (4,420,100) | (3,944,542) | (3,944,542) |
| Total Expense | \$101,068,491 | \$102,199,850 | \$106,863,878 | \$111,048,843 |



PLANNING & URBAN DESIGN

MISSION

To serve the public interest with compassion, integrity, and inclusivity through community-based planning that guides the future of Dallas.

DEPARTMENT GOALS

- Complete an equitable ForwardDallas update and create a Future Land Use map for public review and City Council adoption by September 2023
- Present the Hensley Field Reuse and Redevelopment Master Plan for public review and City Council adoption by Fall / Winter 2022
- Initiate the reimagining of the Dallas Development Code to replace Chapters 51 and 51A to implement ForwardDallas and other citywide strategic goals (ForwardDallas, Comprehensive Energy Assistance Program, Strategic Mobility Plan, Housing Policy, Economic Development Policy)
- Target engagement opportunities and public meetings held in census tracts with a majority of Black and Hispanic residents with a goal of 50 percent target to ensure equitable engagement opportunities are provided with ForwardDallas
- Initiate process improvements to automate, streamline, and modernize the self-service zoning change process for better efficiency and customer service

SERVICE DESCRIPTIONS

| PLANNING & URBAN DESIGN | |
|-------------------------|--|
| Planning & Urban Design | Develops land use plans at all scales to guide zoning, urban design, infrastructure investment, and community development initiatives to promote equity, economic vitality, and environmental sustainability. Promotes community engagement in planning through neighborhood organization capacity-building. Provides support to the City Council, Council Committees, and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays. Administers the functions of the City Plan Commission subcommittees, Zoning Advisory and Comprehensive Land Use Committee and Urban Design Peer Review Panel. |
| Zoning | Provides support to the City Council Committees and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays and Conservation Districts. Assists Dallas communities in protecting certain neighborhood characteristics, such as architectural style, density, structure height, and setback guidelines. |

PLANNING & URBAN DESIGN

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|------------------------|----------------------|-----------------------|
| Planning & Urban Design | 6,376,525 | 6,324,422 | 4,313,102 | 5,642,418 |
| Zoning | 375,587 | 341,037 | 837,749 | 1,024,538 |
| Expense Total | \$6,752,112 | \$6,665,459 | \$5,150,851 | \$6,666,956 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 5,407,316 | 5,118,764 | 6,255,985 | 6,771,445 |
| Supplies - Materials | 88,662 | 87,957 | 107,509 | 95,374 |
| Contractual - Other Services | 3,270,217 | 3,275,653 | 729,408 | 1,769,822 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$8,766,195 | \$8,482,373 | \$7,092,902 | \$8,636,641 |
| Reimbursements | (2,014,083) | (1,816,914) | (1,942,051) | (1,969,685) |
| Department Total | \$6,752,112 | \$6,665,459 | \$5,150,851 | \$6,666,956 |
| Department Revenue Total | \$0 | \$0 | \$0 | \$0 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Tax Increment Financing Reimbursement | (159,584) | (164,717) |
| Development Services Reimbursement for Zoning | (1,757,357) | (1,674,455) |
| Development Services Reimbursement for Conservation District | (25,110) | (130,513) |
| Reimbursement Total | \$(1,942,051) | \$(1,969,685) |

PLANNING & URBAN DESIGN

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-------------------|--------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 65,000 | 0 |
| Additional Resources Total | \$65,000 | \$0 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 52.43 | 50.16 | 58.27 | 62.27 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.06 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 52.43 | 50.22 | 58.27 | 62.27 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add one Senior Zoning Planner position to be funded by reimbursement from Development Services (DEV) (\$82,903) (0.75 FTE). | 1 | \$0 | \$0 |
| Add additional funding for legally mandated mailouts for Authorized Hearings and Conservation Districts. | 0 | \$20,000 | \$20,000 |

PLANNING & URBAN DESIGN

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Transfer Board of Adjustment activities and three positions from the General Fund (with full reimbursement) to Development Services (\$353,038) (3.00 FTEs). | (3) | \$0 | \$0 |
| Add funding for Translation Services for approximately 18 meetings and 4 full plans. | 0 | \$0 | \$20,000 |
| Add \$2,000,000 over two fiscal years for a consultant contract to update the Development Code (zoning and subdivision) and to review the current development process and provide implementation measures to reduce the total land development timeframe (\$1,000,000 in FY 2023-24 and \$1,000,000 in FY 2024-25). | 0 | \$0 | \$1,000,000 |
| Add two Planners (one Senior Planner, one Planner II) focused on neighborhood plans (2.00 FTEs) | 2 | \$150,198 | \$189,997 |
| Add four positions for administrative support (one Manager-Business, one Records Analyst II, one Administrative Specialist II, and one Info Tech Business Analyst II) (4.00 FTEs) | 4 | \$312,631 | \$397,474 |
| Add one Planner II position to Conservation District (0.75 FTE). | 1 | \$0 | \$67,297 |
| Major Budget Items Total | 5 | \$482,829 | \$1,694,768 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand and increase engagement amongst hard-to-reach populations, with an emphasis on targeting millennial Latinx and Spanish speakers.
- Host regular forums, targeting Black, Hispanic, and low-income residents to share ForwardDallas implementation progress updates, answer questions and respond to concerns.
- Determine the appropriate zoning for the area including use, development standards, preservation criteria, and other appropriate regulations in Tenth Street Historic District.
- Work with the City Secretary's Office to develop training for community members on service on boards and commissions to increase percentage of Hispanic representation.

PLANNING & URBAN DESIGN

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 4,498,574 | 4,044,487 | 5,390,911 | 5,727,482 |
| 1111 - Cell Phone Stipend | 3,360 | 478 | 0 | 0 |
| 1113 - One-time Pay - Civilian | 0 | 2,176 | 0 | 0 |
| 1117 - Vacancy Savings - Salary | (257,501) | 0 | (405,275) | (321,807) |
| 1118 - Vacancy Savings - Pension | (36,410) | 0 | (55,765) | (44,281) |
| 1119 - Vacancy Savings (Medicare) | (1,375) | 0 | (5,877) | (4,666) |
| 1201 - Overtime - Civilian | 0 | 4,506 | 0 | 0 |
| 1203 - Service Incentive Pay | 5,952 | 1,200 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 22,228 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 1,398 | 0 | 0 |
| 1301 -Pension - Civilian | 657,516 | 517,002 | 765,422 | 812,176 |
| 1303 - Life Insurance | 2,038 | 2,038 | 3,523 | 3,739 |
| 1304 - Health Insurance | 410,143 | 410,143 | 465,209 | 496,124 |
| 1306 - ER Medicare | 65,369 | 53,458 | 78,084 | 82,964 |
| 1314 - Worker's Compensation | 59,650 | 59,650 | 19,753 | 19,714 |
| Personnel Services | 5,407,316 | 5,118,764 | 6,255,985 | 6,771,445 |
| 2110 - Office Supplies | 12,424 | 5,397 | 11,654 | 11,454 |
| 2111 - Office Supplies Chargeback | 0 | 7,027 | 0 | 0 |
| 2181 - Fuel - Lube For Vehicle | 262 | 448 | 423 | 488 |
| 2232 - Food Supplies | 2,500 | 2,500 | 3,300 | 3,300 |
| 2252 - Meter Postage Fund Level | 40,011 | 39,251 | 30,011 | 30,011 |
| 2280 - Other Supplies | 11,286 | 11,085 | 10,281 | 10,281 |
| 2290 - Event Supplies-Ceremony Event Supplies | 680 | 680 | 14,946 | 14,946 |
| 2731 - Data Processing Equipment | 18,759 | 18,759 | 32,024 | 20,024 |
| 2735 - Software Purchase -\$1000 | 1,900 | 1,970 | 4,030 | 4,030 |
| 2860 - Books Reference Book Only | 40 | 40 | 40 | 40 |
| 2890 - Miscellaneous Equipment | 800 | 800 | 800 | 800 |
| Supplies - Materials | 88,662 | 87,957 | 107,509 | 95,374 |
| 3020 - Food - Laundry Service | 13,846 | 11,500 | 9,846 | 9,846 |
| 3030 - Printing - Photo Services | 6,275 | 9,275 | 17,675 | 17,675 |
| 3050 - Communications | 63,616 | 63,616 | 59,520 | 59,520 |
| 3051 - Telephone Equipment Charges | 1,743 | 1,993 | 3,975 | 2,275 |
| 3053 - Data Circuit Billing | 22,297 | 22,297 | 40,754 | 56,082 |
| 3060 - Equipment Rental [Outside City] | 0 | 2,070 | 0 | 0 |

PLANNING & URBAN DESIGN

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3070 - Professional Services | 0 | 4,360 | 5,000 | 1,025,000 |
| 3090 - City Forces | 165 | 714 | 165 | 165 |
| 3099 - Misc Special Services | 30,570 | 30,570 | 30,770 | 30,770 |
| 3110 - Equip Repairs and Maintenance | 2,350 | 2,350 | 2,850 | 2,850 |
| 3130 - Copy Machine Rent-Lease-Maint | 3,403 | 3,403 | 7,559 | 7,559 |
| 3150 - Copy Center Charges | 350 | 350 | 245 | 245 |
| 3310 - Insurance | 3,546 | 3,546 | 3,977 | 3,920 |
| 3313 - Liability Premiums | 14,041 | 14,041 | 950 | 963 |
| 3315 - Tolls | 40 | 0 | 0 | 0 |
| 3320 - Advertising | 96,359 | 92,559 | 68,241 | 68,241 |
| 3340 - Membership Dues | 20,800 | 22,300 | 24,205 | 25,705 |
| 3341 - Subscriptions-Serials | 1,400 | 492 | 500 | 500 |
| 3360 - Purchased Transportation | 1,000 | 0 | 1,000 | 1,000 |
| 3361 - Professional Development | 86,315 | 86,315 | 84,049 | 87,049 |
| 3363 - Reimb-Vehicle Use,Parking | 890 | 890 | 785 | 785 |
| 3410 - Equip - Automotive Rental | 6,590 | 8,546 | 9,513 | 9,588 |
| 3411 - Wreck Handle Charge (fleet) | 300 | 300 | 825 | 825 |
| 3416 - GIS Services | 1,720 | 1,720 | 3,200 | 3,200 |
| 3429 - Cellphone Charges | 4,000 | 5,620 | 4,544 | 4,544 |
| 3430 - Data Services | 95,994 | 95,994 | 61,935 | 61,935 |
| 3434 - Programming | 419,832 | 419,832 | 286,440 | 288,695 |
| 3518 - Credit Card Charges | 700 | 0 | 0 | 0 |
| 3599 - Misc. Other Charges | 1,075 | 0 | 885 | 885 |
| 3690 - Miscellaneous Transfers | 2,371,000 | 2,371,000 | 0 | 0 |
| Contractual - Other Services | 3,270,217 | 3,275,653 | 729,408 | 1,769,822 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (2,014,083) | (1,816,914) | (1,942,051) | (1,969,685) |
| Reimbursements | (2,014,083) | (1,816,914) | (1,942,051) | (1,969,685) |
| Total Expense | \$6,752,112 | \$6,665,459 | \$5,150,851 | \$6,666,956 |

PROCUREMENT SERVICES

MISSION

Provide excellent customer service with strategic and sustainable purchasing, increasing competition, transparency, and equity in all procurement for goods and services.

DEPARTMENT GOALS

- Monitor and report compliance with AD 4-5 citywide Acquisition Planning requirement
- Design and implement an annual outreach, training, and community engagement schedule to increase procurement accessibility and build a pipeline of diverse contractors, vendors, and suppliers to increase economic stability and workforce development
- Implement a Lean Six Sigma process improvement of the entire procurement process to reduce inefficiencies, decrease timelines, simplify, and reduce number of forms
- Develop and implement additional training modules into the Dallas Contracting Officer Representative (D-COR) program, highlighting the Racial Equity Plan goals and contract management enforcement strategies
- Develop and implement a process to track and report Contract Management assistance requests, contract amendments, price increases, and ratifications

SERVICE DESCRIPTIONS

| PROCUREMENT SERVICES | |
|--------------------------------|---|
| Purchasing-Contract Management | Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------|-------------------|---------------------|-------------------|--------------------|
| Purchasing-Contract Management | 3,103,102 | 2,870,622 | 3,014,089 | 3,084,214 |
| Expense Total | \$3,103,102 | \$2,870,622 | \$3,014,089 | \$3,084,214 |

PROCUREMENT SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,673,237 | 2,413,358 | 2,526,297 | 2,577,819 |
| Supplies - Materials | 9,306 | 10,125 | 12,412 | 9,306 |
| Contractual - Other Services | 420,559 | 447,138 | 475,380 | 497,089 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,103,102 | \$2,870,622 | \$3,014,089 | \$3,084,214 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$3,103,102 | \$2,870,622 | \$3,014,089 | \$3,084,214 |
| Department Revenue Total | \$110,000 | \$110,000 | \$110,000 | \$110,000 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 29.00 | 24.84 | 26.27 | 26.27 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.05 | 0.05 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 29.00 | 24.84 | 26.32 | 26.32 |

PROCUREMENT SERVICES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase procurement educational training in predominantly equity priority areas from zero to four annually by May 2024
- Increase the opportunity for Minority/Women-owned Business Enterprises (M/WBE) firms to propose or bid where the City's M/WBE program does not apply by October 2027
- Increase the amount or percentage of large contracts broken down to smaller contracts targeting M/WBE from 0 to 15 by 2023

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,121,792 | 1,863,435 | 2,135,575 | 2,182,926 |
| 1111 - Cell Phone Stipend | 721 | 721 | 721 | 721 |
| 1117 - Vacancy Savings - Salary | (29,055) | 0 | (162,392) | (162,392) |
| 1118 - Vacancy Savings - Pension | (4,108) | 0 | (22,345) | (22,345) |
| 1119 - Vacancy Savings (Medicare) | (421) | 0 | (2,355) | (2,355) |
| 1201 - Overtime - Civilian | 3,820 | 3,820 | 7,000 | 3,820 |
| 1203 - Service Incentive Pay | 6,240 | 6,240 | 6,240 | 6,240 |
| 1210 - Vacation Term Pay - Civilian | 0 | 33,531 | 0 | 0 |
| 1301 - Pension - Civilian | 320,013 | 256,409 | 300,957 | 307,642 |
| 1303 - Life Insurance | 1,566 | 1,566 | 1,566 | 1,566 |
| 1304 - Health Insurance | 214,803 | 214,803 | 224,141 | 224,141 |
| 1306 - ER Medicare | 32,053 | 27,020 | 30,965 | 31,651 |
| 1314 - Worker's Compensation | 5,813 | 5,813 | 6,224 | 6,204 |
| Personnel Services | 2,673,237 | 2,413,358 | 2,526,297 | 2,577,819 |
| | | | | |
| 2110 - Office Supplies | 1,468 | 1,468 | 4,574 | 1,468 |
| 2111 - Office Supplies Chargeback | 5,426 | 5,426 | 5,426 | 5,426 |
| 2232 - Food Supplies | 0 | 558 | 0 | 0 |
| 2252 - Meter Postage Fund Level | 2,412 | 2,412 | 2,412 | 2,412 |
| 2280 - Other Supplies | 0 | 127 | 0 | 0 |
| 2710 - Furniture - Fixtures | 0 | 135 | 0 | 0 |
| Supplies - Materials | 9,306 | 10,125 | 12,412 | 9,306 |
| | | | | |
| 3030 - Printing - Photo Services | 200 | 200 | 200 | 200 |
| 3050 - Communications | 47,066 | 47,066 | 55,308 | 55,308 |
| 3051 - Telephone Equipment Charges | 0 | 1,068 | 0 | 0 |
| 3053 - Data Circuit Billing | 41,291 | 41,291 | 38,188 | 52,459 |
| 3099 - Misc Special Services | 0 | 3,971 | 15,001 | 2 |
| 3130 - Copy Machine Rent-Lease-Maint | 6,027 | 6,027 | 5,877 | 5,877 |
| 3150 - Copy Center Charges | 28 | 28 | 28 | 28 |

PROCUREMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3310 - Insurance | 2,486 | 2,486 | 2,761 | 2,722 |
| 3313 - Liability Premiums | 689 | 689 | 660 | 669 |
| 3340 - Membership Dues | 0 | 255 | 0 | 0 |
| 3361 - Professional Development | 23,650 | 23,650 | 40,080 | 71,366 |
| 3363 - Reimb-Vehicle Use,Parking | 100 | 100 | 100 | 100 |
| 3416 - GIS Services | 1,847 | 1,847 | 1,745 | 1,745 |
| 3429 - Cellphone Charges | 6,500 | 6,500 | 6,500 | 6,500 |
| 3430 - Data Services | 32,895 | 32,895 | 35,157 | 35,157 |
| 3434 - Programming | 257,780 | 257,780 | 263,775 | 264,956 |
| 3994 - Outside Temps-Staffing | 0 | 21,285 | 10,000 | 0 |
| Contractual - Other Services | 420,559 | 447,138 | 475,380 | 497,089 |
| | | | | |
| Total Expense | \$3,103,102 | \$2,870,622 | \$3,014,089 | \$3,084,214 |

PUBLIC WORKS

MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

DEPARTMENT GOALS

- Through implementation of the updated paving model, increase the average Pavement Condition Index (PCI) from 59.4 to 64.5 by 2032
- Decrease the percentage of repeated pothole locations by 10 percent through a comprehensive maintenance program
- Reconstruct or provide maintenance to 787 lane miles in FY 2022-23
- Route 95 percent of abandonment/license applications within five days
- Complete 98 percent pothole repairs within three days

SERVICE DESCRIPTIONS

| PUBLIC WORKS | |
|---|---|
| Street Operation | Maintains inventory of approximately 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys, and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program. |
| Pavement Preservation | The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement. |
| Capital and Implementation Program | Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth. |
| Interagency and Transportation Administration | Leverages approximately \$10 million in outside funds by implementing partnership projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares. |
| Pavement Management | Collects data and assesses the condition of approximately 11,700 lane miles of streets, 700 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs. |
| Real Estate and Relocation | Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. |

PUBLIC WORKS

| | |
|---|---|
| <p>Rights-of-Way Maintenance Contracts</p> | <p>Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program, and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, and responds to weather-related activity such as major rain, flooding, straight-line winds, and snow and ice events. Also, Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees, and provides aid with traffic control during fires and traffic accident cleanup, as well as street sweeping in the Central Business District (CBD).</p> |
| <p>Street Cut and Right-of-Way Management [Cut Control]</p> | <p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction.</p> |
| <p>Urban Forestry Division</p> | <p>Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas.</p> |
| <p>Street Maintenance Contracts and Inspections</p> | <p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs.</p> |
| <p>Land Surveying Services</p> | <p>Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments.</p> |

PUBLIC WORKS

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Capital and Implementation Program | 758,469 | 960,481 | 758,469 | 758,469 |
| Interagency and Transportation Administration | 105,864 | 108,557 | 105,864 | 105,864 |
| Land Surveying Services | 61,648 | 83,253 | 71,390 | 71,842 |
| Pavement Management | 1,309,651 | 1,265,190 | 944,976 | 946,093 |
| Pavement Preservation | 2,489,146 | 2,272,837 | 3,203,306 | 2,642,757 |
| Real Estate and Relocation | 2,067,311 | 3,894,955 | 1,603,096 | 855,109 |
| Rights-of-Way Maintenance Contracts | 5,295,763 | 5,130,101 | 6,473,312 | 6,549,135 |
| Street Cut and Right-of-Way Management [Cut Control] | 390,129 | 752,601 | 794,508 | 800,874 |
| Street Maintenance Contracts and Inspections | 31,863,915 | 31,656,504 | 37,793,548 | 29,293,548 |
| Street Operation | 36,923,469 | 35,147,557 | 36,576,807 | 37,436,960 |
| Urban Forestry Division | 605,654 | 598,983 | 884,106 | 1,432,637 |
| Expense Total | \$81,871,019 | \$81,871,019 | \$89,209,383 | \$80,893,288 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 29,721,822 | 29,534,143 | 31,237,824 | 32,122,533 |
| Supplies - Materials | 10,244,754 | 12,723,318 | 10,214,347 | 9,584,393 |
| Contractual - Other Services | 48,869,376 | 49,809,486 | 56,090,615 | 47,731,765 |
| Capital Outlay | 4,355,016 | 4,829,637 | 2,954,491 | 2,736,491 |
| Expense Total | \$93,190,968 | \$96,896,585 | \$100,497,277 | \$92,175,182 |
| Reimbursements | (11,319,949) | (15,025,566) | (11,287,894) | (11,281,894) |
| Department Total | \$81,871,019 | \$81,871,019 | \$89,209,383 | \$80,893,288 |
| | | | | |
| Department Revenue Total | \$10,737,832 | \$11,348,588 | \$6,749,856 | \$6,622,816 |

PUBLIC WORKS

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-----------------------|-----------------------|
| Dallas Water Utilities Reimbursement | (1,001,967) | (1,001,967) |
| Department Support | (3,163,755) | (3,163,755) |
| Development Services Reimbursement | (568,022) | (562,022) |
| Office of Community Care Reimbursement | (3,720) | (3,720) |
| Office of Community Care: Women, Infants, and Children (WIC) Program Reimbursement | (59,302) | (59,302) |
| Park & Recreation Program Fund Reimbursement | (145,639) | (145,639) |
| Property Acquisition and Lease Reimbursement | (666,685) | (666,685) |
| Storm Drainage Management Reimbursement | (5,678,804) | (5,678,804) |
| Reimbursement Total | \$(11,287,894) | \$(11,281,894) |

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|--------------------|---------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 666,000 | 8,500,000 |
| FY 2022-23 Community Development Block Grant (CD22) | 2,000,000 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 2,000,000 |
| Additional Resources Total | \$2,666,000 | \$10,500,000 |

PUBLIC WORKS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 425.00 | 358.40 | 422.54 | 426.04 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 27.10 | 42.94 | 25.89 | 25.89 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 452.10 | 401.34 | 448.43 | 451.93 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Transfer three Inspector III positions and one Public Works Program Administrator position to the Public Works Internal Service Fund department. | (4) | \$(292,095) | \$(292,095) |
| Increase funding for Micro & Slurry Treatment contracts. | 0 | \$3,696,496 | \$3,696,496 |
| Increase funding for TxDOT grounds maintenance, tree services, and sweeping contracts. | 0 | \$1,400,000 | \$1,400,000 |
| Add funding for an Annual Bridge Maintenance Program. | 0 | \$3,400,000 | \$3,400,000 |
| Add funding for the purchase of brine, a deicer solution for snow and on roads. | 0 | \$600,000 | \$0 |

PUBLIC WORKS

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|---------------------|--------------------|
| Add one Supervisor - Environmental position, one Crew Leader, one Street Maintenance Worker III position, and four Street Maintenance Worker I positions for the Homeless Action Response Team (HART) (5.25 FTEs). | 7 | \$599,030 | \$486,874 |
| Add seven positions to focus on tree inventory, treatments to slow the spread of the Emerald Ash Borer (EAB), tree removals for public safety, and to develop a tree planting plan, including one-time funding for equipment (5.25 FTEs) (Phase I). | 7 | \$582,569 | \$442,092 |
| Add \$8,500,000 in one-time funding for Street, Bridge, and Alley projects in FY 2022-23, shifting ARPA funding allocation to FY 2023-24. | 0 | \$8,500,000 | \$0 |
| Add O&M Cost for 5580 Peterson Lane (Prism) - PBW costs includes property management, software, and one Senior Real Estate Specialist position (0.50 FTE) (\$145,639). | 1 | \$0 | \$0 |
| Add O&M cost for 7800 N Stemmons (Stemmons) - PBW costs include funding for property management, software, and one Senior Real Estate Specialist position (0.50 FTE). | 0 | \$145,639 | \$145,369 |
| Major Budget Items Total | 11 | \$18,631,639 | \$9,278,736 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Work with the paving model to identify and approve a minimum of 20 percent of lane miles coming from areas of inequity starting in FY 2022-23.
- Construct or provide maintenance in areas of inequity in FY 2022-23, increasing from 70 lane miles to 157 lane miles.
- Increase the percentage of sidewalk maintenance projects completed in areas of inequity from 5 percent to 20 percent by 2027.

PUBLIC WORKS

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 22,416,145 | 18,370,312 | 23,935,276 | 24,459,306 |
| 1111 - Cell Phone Stipend | 6,000 | 9,090 | 6,000 | 6,000 |
| 1117 - Vacancy Savings - Salary | (1,805,809) | 0 | (2,203,638) | (1,985,206) |
| 1118 - Vacancy Savings - Pension | (255,291) | 0 | (303,535) | (273,206) |
| 1119 - Vacancy Savings (Medicare) | (25,879) | 0 | (31,953) | (28,785) |
| 1201 - Overtime - Civilian | 1,538,328 | 3,460,034 | 1,538,328 | 1,538,328 |
| 1203 - Service Incentive Pay | 105,596 | 103,172 | 105,596 | 105,596 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 147,196 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 103,711 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 3,720 | 0 | 0 |
| 1301 -Pension - Civilian | 3,516,208 | 3,120,426 | 3,611,058 | 3,685,275 |
| 1303 - Life Insurance | 23,072 | 23,072 | 23,420 | 23,608 |
| 1304 - Health Insurance | 3,162,131 | 3,162,131 | 3,350,016 | 3,377,068 |
| 1306 - ER Medicare | 349,595 | 321,529 | 370,674 | 378,273 |
| 1314 - Worker's Compensation | 691,726 | 691,726 | 836,583 | 836,275 |
| 1406 - Administrative Leave - Civilian | 0 | 9,561 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 8,465 | 0 | 0 |
| Personnel Services | 29,721,822 | 29,534,143 | 31,237,824 | 32,122,533 |
| 2111 - Office Supplies Chargeback | 40,379 | 25,001 | 30,599 | 30,599 |
| 2120 - Min App Inst Tools - Uten | 312,138 | 287,000 | 265,407 | 265,407 |
| 2130 - Copy McH Supplies | 7,500 | 700 | 7,500 | 7,500 |
| 2140 - Light - Power | 120,000 | 120,000 | 121,000 | 121,000 |
| 2160 - Fuel Supplies | 25,442 | 25,442 | 25,442 | 25,442 |
| 2170 - Water - Sewer | 20,000 | 31,000 | 25,000 | 25,000 |
| 2181 - Fuel - Lube For Vehicle | 782,846 | 1,273,554 | 849,116 | 990,389 |
| 2182 - Mechanical Supplies Veh | 64,900 | 100,729 | 64,400 | 64,400 |
| 2183 - Fuel - Lube | 4,375 | 4,376 | 2,875 | 2,875 |
| 2185 - Tires - Tubes | 19,239 | 19,239 | 18,739 | 18,739 |
| 2190 - Mechanical Supplies | 49,374 | 49,375 | 53,172 | 53,172 |
| 2200 - Chemical Medical Surgical | 54,928 | 39,999 | 52,078 | 52,078 |
| 2220 - Laundry - Cleaning Suppl | 30,629 | 60,000 | 32,829 | 32,829 |
| 2231 - Clothing | 219,736 | 245,999 | 217,702 | 217,702 |
| 2232 - Food Supplies | 15,300 | 23,000 | 12,475 | 12,475 |
| 2252 - Meter Postage Fund Level | 892 | 891 | 675 | 675 |
| 2261 - Educational - Recr Suppl | 1,500 | 5,767 | 1,500 | 1,500 |
| 2262 - Botanical - Agric Suppl | 6,800 | 6,800 | 2,400 | 2,400 |
| 2264 - Service Pins | 0 | 658 | 0 | 0 |
| 2280 - Other Supplies | 330,238 | 240,120 | 472,530 | 269,530 |
| 2510 - Streets Roadways-Highways | 7,918,571 | 10,042,030 | 7,505,608 | 7,181,381 |
| 2550 - Waterworks Mains | 2,284 | 4,642 | 3,242 | 3,242 |

PUBLIC WORKS

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2560 - Sanitary Sewer | 0 | 537 | 0 | 0 |
| 2571 - Service Connections | 350 | 3,260 | 1,375 | 1,375 |
| 2710 - Furniture - Fixtures | 6,700 | 4,700 | 6,700 | 3,700 |
| 2720 - Machine Tools | 166,128 | 96,034 | 157,428 | 157,428 |
| 2731 - Data Processing Equipment | 2,300 | 2,024 | 2,300 | 2,300 |
| 2735 - Software Purchase - \$1000 | 3,000 | 500 | 3,000 | 3,000 |
| 2741 - Motor Vehicle | 34,930 | 7,500 | 34,430 | 34,430 |
| 2790 - Protective Equipment | 2,000 | 2,000 | 2,000 | 2,000 |
| 2860 - Books Reference Book Only | 2,275 | 441 | 1,825 | 1,825 |
| 2890 - Miscellaneous Equipment | 0 | 0 | 241,000 | 0 |
| Supplies - Materials | 10,244,754 | 12,723,318 | 10,214,347 | 9,584,393 |
| 3020 - Food - Laundry Service | 400 | 12,918 | 400 | 400 |
| 3030 - Printing - Photo Services | 6,826 | 36,418 | 11,443 | 11,443 |
| 3050 - Communications | 240,063 | 240,063 | 326,953 | 326,954 |
| 3051 - Telephone Equipment Charges | 0 | 1,921 | 0 | 0 |
| 3053 - Data Circuit Billing | 243,279 | 238,874 | 210,305 | 289,325 |
| 3060 - Equipment Rental [Outside City] | 31,100 | 541,020 | 135,550 | 135,550 |
| 3070 - Professional Services | 6,759,956 | 6,759,957 | 7,811,456 | 7,761,456 |
| 3071 - Management Service Fees | 45,029 | 45,029 | 45,029 | 45,029 |
| 3072 - Contractor Service Fees | 22,251,918 | 22,251,918 | 25,300,194 | 25,300,194 |
| 3080 - Cable Tv Services | 342 | 683 | 0 | 0 |
| 3085 - Freight | 20 | 1,985 | 20 | 20 |
| 3090 - City Forces | 34,550 | 11,048 | 34,550 | 34,550 |
| 3092 - Security Services | 36,666 | 36,666 | 36,666 | 36,666 |
| 3094 - Wrecker Services | 4,200 | 0 | 4,200 | 4,200 |
| 3099 - Misc Special Services | 1,213,281 | 1,173,393 | 207,501 | 207,501 |
| 3110 - Equip Repairs and Maintenance | 214,400 | 154,400 | 180,846 | 180,846 |
| 3130 - Copy Machine Rent-Lease-Maint | 26,606 | 41,598 | 27,468 | 27,468 |
| 3150 - Copy Center Charges | 482 | 482 | 465 | 465 |
| 3151 - Department Support | 3,341,449 | 3,264,823 | 3,163,755 | 3,163,755 |
| 3201 - Stores Overhead Charges | 0 | 6,169 | 0 | 0 |
| 3310 - Insurance | 92,774 | 92,774 | 98,815 | 105,640 |
| 3313 - Liability Premiums | 141,408 | 141,408 | 168,275 | 174,710 |
| 3315 - Tolls | 7,367 | 10,417 | 7,223 | 7,223 |
| 3320 - Advertising | 4,330 | 4,330 | 4,330 | 4,330 |
| 3340 - Membership Dues | 5,050 | 10,465 | 5,050 | 5,050 |
| 3341 - Subscriptions-Serials | 0 | 110 | 0 | 0 |
| 3361 - Professional Development | 4,520 | 21,360 | 4,820 | 4,820 |
| 3363 - Reimb-Vehicle Use,Parking | 200 | 72 | 200 | 200 |
| 3364 - Personnel Development | 16,758 | 9,928 | 16,700 | 16,700 |
| 3410 - Equip - Automotive Rental | 2,326,599 | 2,326,599 | 2,214,559 | 2,231,720 |
| 3411 - Wreck Handle Charge (fleet) | 238,188 | 238,188 | 562,852 | 566,234 |
| 3416 - GIS Services | 27,899 | 27,899 | 25,751 | 25,751 |

PUBLIC WORKS

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3420 - Commun Equip Rental | 536,359 | 536,359 | 655,237 | 715,332 |
| 3421 - Veh License - Registration Fees | 15,669 | 13,918 | 5,601 | 5,601 |
| 3429 - Cellphone Charges | 36,652 | 64,966 | 56,195 | 56,195 |
| 3430 - Data Services | 404,795 | 404,795 | 346,214 | 346,214 |
| 3434 - Programming | 1,853,924 | 1,853,924 | 2,171,675 | 2,189,906 |
| 3438 - Software Maintenance Fee | 18,000 | 18,000 | 118,000 | 118,000 |
| 3460 - Disposal Services | 168,935 | 256,301 | 212,935 | 212,935 |
| 3518 - Credit Card Charges | 0 | 38,055 | 0 | 0 |
| 3599 - Misc. Other Charges | 19,382 | 20,071 | 19,382 | 19,382 |
| 3637 - Capital Const Transfer | 8,500,000 | 8,500,000 | 11,900,000 | 3,400,000 |
| 3994 - Outside Temps-Staffing | 0 | 400,181 | 0 | 0 |
| Contractual - Other Services | 48,869,376 | 49,809,486 | 56,090,615 | 47,731,765 |
| | | | | |
| 4090 - City Forces | 1,330,195 | 1,330,195 | 1,330,195 | 1,330,195 |
| 4111 - Engineering Design | 56,208 | 0 | 0 | 0 |
| 4210 - Property Purchase Price | 1,100,000 | 1,100,000 | 0 | 0 |
| 4310 - Buildings | 0 | 119,492 | 0 | 0 |
| 4510 - Strts Roadwys Hiwy Alleys | 12,435 | 56,208 | 500,000 | 500,000 |
| 4530 - Sidewlks Curbs Steps Gutr | 347,780 | 347,780 | 347,780 | 347,780 |
| 4720 - Mach Tools Implem Major | 585,291 | 956,136 | 541,330 | 541,330 |
| 4740 - Motor Vehicles Cap | 895,921 | 869,215 | 0 | 0 |
| 4742 - Trucks | 0 | 0 | 218,000 | 0 |
| 4750 - Other Vehicles | 27,186 | 50,610 | 17,186 | 17,186 |
| Capital Outlay | 4,355,016 | 4,829,637 | 2,954,491 | 2,736,491 |
| | | | | |
| 5002 - Dept Support Reimb | (3,341,449) | (3,264,823) | (3,163,755) | (3,163,755) |
| 5011 - Reimb Fr Othr Organizaton | (1,871,909) | (5,403,046) | (2,017,548) | (2,017,548) |
| 5012 - Reimbursements-Stormwater | (5,678,804) | (5,941,909) | (5,678,804) | (5,678,804) |
| 5325 - Reimbursement - Dallas Water Utilities | (391,787) | (391,788) | (391,787) | (391,787) |
| 5329 - Reimbursement - Building Inspection | (36,000) | (24,000) | (36,000) | (30,000) |
| Reimbursements | (11,319,949) | (15,025,566) | (11,287,894) | (11,281,894) |
| Total Expense | \$81,871,019 | \$81,871,019 | \$89,209,383 | \$80,893,288 |



TRANSPORTATION

MISSION

Provide a safe and inclusive transportation system for the City of Dallas that advances economic vitality, quality of life, and access to mobility for our communities and businesses through the core values of empathy, ethics, excellence, and equity.

DEPARTMENT GOALS

- Reduce safety risks on the City's transportation infrastructure through quality planning, engineering, parking management, illuminated streets, well-operating signals, and clear markings and signage for our multimodal system
- Maximize operational efficiency through responsible and strategic planning using quantifiable data and innovation to advance effective mobility solutions
- Support the City's housing, economic development, equity, and sustainability goals in collaboration with our internal and external stakeholders and partnering organizations

SERVICE DESCRIPTIONS

| TRANSPORTATION | |
|---|--|
| Administration and Performance Management | Assesses the department's progress toward strategic objectives using data-driven performance metrics, Also responsible for department administration and communications. |
| Engineering and Operations | Manages traffic engineering and operation functions, including signalization and signage, street lighting, traffic calming studies, program/project management, and related initiatives. |
| Transportation Planning | Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, and other related long-range planning initiatives. |
| Parking Management and Enforcement | Manages parking-related contracts and parking enforcement options. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Administration and Performance Management | 3,307,761 | 3,044,477 | 3,858,858 | 3,933,332 |
| Engineering and Operations | 32,911,457 | 33,248,643 | 37,602,680 | 40,246,316 |
| Parking Management and Enforcement | 6,328,289 | 6,244,085 | 7,785,215 | 8,354,176 |
| Transportation Planning | 2,751,141 | 2,759,228 | 2,738,149 | 2,841,940 |
| Expense Total | \$45,298,648 | \$45,296,433 | \$51,984,903 | \$55,375,763 |

TRANSPORTATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 12,600,681 | 11,660,165 | 15,187,606 | 15,765,950 |
| Supplies - Materials | 17,690,778 | 18,199,392 | 17,886,487 | 19,168,367 |
| Contractual - Other Services | 13,213,774 | 13,231,889 | 17,176,544 | 18,617,180 |
| Capital Outlay | 3,334,447 | 3,753,122 | 3,269,447 | 3,359,447 |
| Expense Total | \$46,839,680 | \$46,844,568 | \$53,520,084 | \$56,910,944 |
| Reimbursements | (1,541,032) | (1,548,136) | (1,535,181) | (1,535,181) |
| Department Total | \$45,298,648 | \$45,296,433 | \$51,984,903 | \$55,375,763 |
| | | | | |
| Department Revenue Total | \$13,277,339 | \$9,324,788 | \$11,064,895 | \$11,064,895 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Convention Center Reimbursement | (36,000) | (36,000) |
| Development Services Reimbursement | (266,655) | (266,655) |
| Miscellaneous Department Reimbursement (Work Orders) | (957,526) | (957,526) |
| Texas Department of Transportation | (275,000) | (275,000) |
| Reimbursement Total | \$(1,535,181) | \$(1,535,181) |

TRANSPORTATION

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 13,160,000 | 8,031,863 |
| Bike Lane Fund (0791) | 2,895,955 | 2,000,000 |
| Additional Resources Total | \$16,055,955 | \$10,031,863 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 179.53 | 147.38 | 190.97 | 195.22 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 1.88 | 2.02 | 2.08 | 2.08 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 1.90 | 1.68 | 1.67 | 1.67 |
| Department Total | 183.31 | 151.08 | 194.72 | 198.97 |

TRANSPORTATION

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Increase funding for Dallas Streetcar Operating and Maintenance costs. Total City contribution for FY 2022-23 is \$1.9 million, \$300,000 of which will be paid from Developer Funds. | 0 | \$200,000 | \$300,000 |
| Add one Engineer position and \$1,500,000 for low cost improvements as part of the Vision Zero Plan (0.75 FTEs). | 1 | \$1,757,846 | \$1,830,499 |
| Adjustment for parking contracts, \$261,578 monthly costs annualized and adjusted up 3% to \$3,233,104. | 0 | \$275,000 | \$275,000 |
| Increase funding for parking management to explore a comprehensive approach to parking management citywide. | 0 | \$0 | \$500,000 |
| Add two Electricians to create a second crew and additional funds \$200K for lighting maintenance. (1.50 FTEs) | 2 | \$0 | \$391,584 |
| Add funding for Southern Gateway street lights and tunnel maintenance, and add one Project Coordinator position (0.75 FTEs). | 1 | \$0 | \$711,148 |
| Add one Bicycle and Micromobility Facilities Engineer to facilitate the implementation of the Dallas Bike Plan (0.75 FTEs). | 1 | \$0 | \$127,566 |
| Add Traffic Signal Supervisor for morning shift to oversee the Traffic Signal Electronic Technicians (0.75 FTEs). | 1 | \$0 | \$87,661 |
| Add funding for traffic signal ATMS modem billing - 4G cellular modems. | 0 | \$0 | \$150,000 |
| Add funding for traffic signal communication infrastructure upgrade. Migration to 5G cell networks. | 0 | \$0 | \$315,000 |
| Add funding for traffic signal equipment repair for knockdowns and damages. | 0 | \$0 | \$660,000 |

TRANSPORTATION

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Increase funding for Bike Lanes for a total of \$2,500,000 in FY 2022-23. | 0 | \$500,000 | \$500,000 |
| Increase funding to address speed mitigation for a total of \$1,000,000 in FY 2022-23. | 0 | \$800,000 | \$800,000 |
| Transfer one Engineer position from Bond and Construction Management to the General Fund, to be funded through a reallocation from various object codes. (\$91,856) (1.00 FTEs) | 1 | \$0 | \$0 |
| Major Budget Items Total | 7 | \$3,532,846 | \$6,648,458 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Implement 30 new streetlighting projects in equity score areas.
- Implement three new Neighborhood Traffic Calming projects in LIN/COC.
- Perform corridor studies in Priority Corridors, like Military Parkway, as part of Vision Zero implementation.
- Design and implement bike lanes in Council District 4 and conduct in-person events in LIN as part of the Dallas Bike Plan Update.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 10,666,259 | 8,586,978 | 12,383,992 | 12,942,983 |
| 1117 - Vacancy Savings - Salary | (1,231,840) | 0 | (982,056) | (1,048,347) |
| 1118 - Vacancy Savings - Pension | (174,181) | 0 | (140,428) | (146,860) |
| 1119 - Vacancy Savings (Medicare) | (17,861) | 0 | (14,112) | (15,089) |
| 1201 - Overtime - Civilian | 125,000 | 137,224 | 158,646 | 120,200 |
| 1203 - Service Incentive Pay | 20,352 | 19,544 | 19,392 | 19,872 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 18,882 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 29,016 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 243 | 0 | 0 |
| 1301 -Pension - Civilian | 1,577,620 | 1,243,866 | 1,774,141 | 1,850,610 |
| 1303 - Life Insurance | 9,218 | 9,218 | 10,792 | 9,681 |
| 1304 - Health Insurance | 1,219,250 | 1,219,250 | 1,428,178 | 1,475,212 |
| 1306 - ER Medicare | 158,432 | 129,222 | 186,044 | 194,811 |
| 1314 - Worker's Compensation | 133,655 | 133,655 | 200,911 | 200,771 |
| 1511 - Temporary Help - Regular | 114,777 | 133,068 | 162,106 | 162,106 |
| Personnel Services | 12,600,681 | 11,660,165 | 15,187,606 | 15,765,950 |

TRANSPORTATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies | 12,350 | 6,685 | 5,000 | 5,000 |
| 2111 - Office Supplies Chargeback | 10,000 | 6,000 | 5,000 | 5,000 |
| 2120 - Min App Inst Tools - Uten | 14,800 | 14,062 | 14,309 | 12,800 |
| 2140 - Light - Power | 14,234,896 | 14,234,896 | 14,296,000 | 14,296,000 |
| 2143 - Street Light Maintenance Chg | 768,000 | 948,490 | 1,018,000 | 1,268,000 |
| 2160 - Fuel Supplies | 5,000 | 2,500 | 5,000 | 5,000 |
| 2170 - Water - Sewer | 3,500 | 3,500 | 3,250 | 3,250 |
| 2181 - Fuel - Lube For Vehicle | 145,274 | 242,409 | 183,643 | 218,145 |
| 2231 - Clothing | 70,000 | 66,948 | 61,699 | 63,300 |
| 2252 - Meter Postage Fund Level | 4,500 | 1,025 | 3,000 | 3,000 |
| 2280 - Other Supplies | 520,800 | 367,026 | 358,800 | 358,800 |
| 2281 - TRN Other Supplies | 965,200 | 1,326,325 | 1,010,200 | 1,010,200 |
| 2290 - Event Supplies-Ceremony Event Supplies | 0 | 1,355 | 0 | 0 |
| 2731 - Data Processing Equipment | 52,458 | 52,988 | 65,086 | 82,572 |
| 2735 - Software Purchase -\$1000 | 35,000 | 17,706 | 17,500 | 22,300 |
| 2820 - Signal Systems | 280,000 | 160,000 | 280,000 | 1,255,000 |
| 2822 - TRN Signal Systems Usage | 560,000 | 742,477 | 560,000 | 560,000 |
| 2890 - Miscellaneous Equipment | 9,000 | 5,000 | 0 | 0 |
| Supplies - Materials | 17,690,778 | 18,199,392 | 17,886,487 | 19,168,367 |
| 3020 - Food - Laundry Service | 5,000 | 4,000 | 4,000 | 4,000 |
| 3021 - Planning Studies | 112,500 | 112,500 | 100,000 | 100,000 |
| 3030 - Printing - Photo Services | 2,500 | 994 | 1,600 | 1,600 |
| 3050 - Communications | 90,984 | 90,984 | 114,339 | 114,339 |
| 3051 - Telephone Equipment Charges | 0 | 1,282 | 0 | 0 |
| 3053 - Data Circuit Billing | 84,233 | 84,233 | 77,404 | 106,475 |
| 3060 - Equipment Rental [Outside City] | 120,000 | 120,000 | 120,000 | 120,000 |
| 3070 - Professional Services | 2,835,000 | 2,736,180 | 3,335,000 | 3,326,963 |
| 3072 - Contractor Service Fees | 2,805,828 | 3,205,828 | 3,080,828 | 3,580,828 |
| 3090 - City Forces | 9,000 | 96,139 | 9,000 | 9,000 |
| 3099 - Misc Special Services | 1,012,500 | 16,784 | 2,316,392 | 2,358,349 |
| 3108 - ATMS Modem Billing | 600,000 | 700,000 | 650,000 | 750,000 |
| 3110 - Equip Repairs and Maintenance | 1,898,000 | 673,997 | 694,500 | 694,500 |
| 3111 - Tunnel Management | 0 | 1,100,000 | 1,100,000 | 1,680,000 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,690 | 5,690 | 8,478 | 8,478 |
| 3210 - Building Repairs and Maint | 0 | 1,441 | 0 | 0 |
| 3310 - Insurance | 45,393 | 45,393 | 55,990 | 55,385 |
| 3313 - Liability Premiums | 46,220 | 46,220 | 76,074 | 78,077 |
| 3315 - Tolls | 250 | 520 | 300 | 250 |
| 3320 - Advertising | 3,000 | 3,586 | 13,316 | 3,000 |
| 3330 - Rents [Lease] | 116,591 | 90,000 | 120,000 | 120,000 |
| 3340 - Membership Dues | 35,000 | 35,588 | 35,000 | 35,900 |

TRANSPORTATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3341 - Subscriptions-Serials | 500 | 13,341 | 20,500 | 20,500 |
| 3361 - Professional Development | 81,197 | 48,097 | 50,000 | 50,000 |
| 3410 - Equip - Automotive Rental | 336,443 | 336,443 | 361,850 | 364,662 |
| 3411 - Wreck Handle Charge (fleet) | 33,519 | 33,519 | 82,082 | 82,415 |
| 3416 - GIS Services | 17,703 | 17,703 | 19,888 | 19,888 |
| 3420 - Commun Equip Rental | 17,322 | 17,322 | 21,218 | 23,126 |
| 3429 - Cellphone Charges | 83,271 | 83,271 | 84,921 | 82,539 |
| 3430 - Data Services | 121,657 | 121,657 | 163,447 | 163,447 |
| 3434 - Programming | 674,473 | 674,473 | 920,417 | 927,416 |
| 3438 - Software Maintenance Fee | 20,000 | 12,500 | 15,000 | 15,000 |
| 3460 - Disposal Services | 0 | 1,251 | 0 | 0 |
| 3637 - Capital Const Transfer | 2,000,000 | 1,700,955 | 2,000,000 | 2,000,000 |
| 3690 - Miscellaneous Transfers | 0 | 1,000,000 | 1,525,000 | 1,721,043 |
| Contractual - Other Services | 13,213,774 | 13,231,889 | 17,176,544 | 18,617,180 |
| | | | | |
| 4110 - Planning-Program Consulting | 0 | 299,045 | 0 | 0 |
| 4210 - Property Purchase Price | 50,000 | 50,000 | 50,000 | 50,000 |
| 4599 - Improvements non-Building | 1,000,000 | 1,150,353 | 1,000,000 | 1,000,000 |
| 4742 - Trucks | 160,000 | 160,000 | 95,000 | 185,000 |
| 4820 - Signal System | 2,124,447 | 2,024,447 | 2,124,447 | 2,124,447 |
| 4890 - Misc Equipment Capital | 0 | 69,278 | 0 | 0 |
| Capital Outlay | 3,334,447 | 3,753,122 | 3,269,447 | 3,359,447 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (1,132,232) | (1,139,336) | (1,210,181) | (1,210,181) |
| 5331 - Reimbursement - TxDOT | (354,800) | (354,800) | (275,000) | (275,000) |
| 5998 - Reimbursement - Bond and TIF Projects | (54,000) | (54,000) | (50,000) | (50,000) |
| Reimbursements | (1,541,032) | (1,548,136) | (1,535,181) | (1,535,181) |
| Total Expense | \$45,298,648 | \$45,296,433 | \$51,984,903 | \$55,375,763 |



AVIATION

MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase the public's knowledge about AVI's virtual and live events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food, beverage, and retail experiences for the visitors and employees at Dallas Love Field (DAL) to create excellent customer service and economic vitality
- Take a proactive approach to cybersecurity by evaluating critical assets, risks, and vulnerabilities through cybersecurity risk assessments
- Deepen the relationship with the community by conducting regular neighborhood meetings, providing communication tools, and publishing up-to-date information regarding airport projects
- Expand upon the airport's culture of maintenance and safety by continuing the preventive maintenance program for buildings and utilizing industry knowledge to implement coronavirus safety measures for all employees, residents, and visitors

SERVICE DESCRIPTIONS

| AVIATION | |
|--|--|
| Capital Construction and Debt Service | Provides for debt payments toward revenue supported bonds for the Love Field Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects. |
| Dallas Love Field | Provides for the continued operation and maintenance of Dallas Love Field. The City of Dallas owns and operates DAL, one of the finest general-purpose airports in the nation. |
| Aviation Facilities - Dallas Executive Airport - Vertiport | Provides for the continued operation and maintenance of Dallas Executive Airport and the Dallas Vertiport. The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community. |

AVIATION

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Aviation Facilities - Dallas Executive Airport - Vertiport | 3,818,898 | 3,839,898 | 4,100,694 | 4,100,694 |
| Capital Construction and Debt Service | 47,607,989 | 47,607,989 | 47,968,092 | 47,965,034 |
| Dallas Love Field | 90,559,900 | 90,635,272 | 110,895,060 | 119,361,310 |
| Expense Total | \$141,986,787 | \$142,083,160 | \$162,963,846 | \$171,427,038 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 25,444,963 | 24,216,126 | 27,948,587 | 29,498,846 |
| Supplies - Materials | 8,184,820 | 8,490,557 | 9,759,124 | 9,803,386 |
| Contractual - Other Services | 116,228,326 | 117,478,282 | 123,297,624 | 123,516,821 |
| Capital Outlay | 2,096,787 | 1,898,304 | 8,255,336 | 14,904,810 |
| Expense Total | \$151,954,896 | \$152,083,269 | \$169,260,671 | \$177,723,863 |
| Reimbursements | (9,968,109) | (10,000,109) | (6,296,825) | (6,296,825) |
| Department Total | \$141,986,787 | \$142,083,160 | \$162,963,846 | \$171,427,038 |
| | | | | |
| Department Revenue Total | \$141,986,787 | \$147,239,556 | \$158,030,031 | \$159,177,038 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Department Support | (5,670,125) | (5,670,125) |
| Texas Department of Transportation | (100,000) | (100,000) |
| Transportation Security Administration Reimbursement | (526,700) | (526,700) |
| Reimbursement Total | \$(6,296,825) | \$(6,296,825) |

AVIATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 338.58 | 299.70 | 364.51 | 373.76 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 1.75 | 7.37 | 1.75 | 1.75 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 340.33 | 307.07 | 366.26 | 375.51 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Add \$607,234 of funding to upgrade 38 positions in the airfield to meet job market competition in the airport industry. | 0 | \$607,234 | \$607,234 |
| Add funding to cover inflation-driven cost increases to various contracts. | 0 | \$5,242,379 | \$5,750,700 |
| Increase funding for supplies and materials by \$523,289 to cover inflation-driven increases in the cost of supplies, replacement of terminal furniture due to age, and additional seating at terminals to combat COVID. | 0 | \$523,289 | \$523,289 |
| Add one Senior Airport Operation Officer position, one Departmental Technology Analyst position, one Administrator II position, and one Senior Real Estate Specialist position (3.00 FTEs). | 4 | \$242,633 | \$323,511 |

AVIATION

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|---------------------|---------------------|
| Add \$6,190,526 in funding to cover the replacement of six aging maintenance vehicles, the purchase of winter operations equipment, the purchase of a new golf cart and forklift to use in the terminal building, the replacement of TSA terrazzo tiles, and the cost of major maintenance projects for the terminal building using fund balance. | 0 | \$6,190,526 | \$6,190,526 |
| Add \$12,590,000 in funding to cover the replacement of six aging maintenance vehicles and the purchase of network servers to enhance the server system of the airport using fund balance. | 0 | \$0 | \$12,590,000 |
| Add four Senior Airport Operation Officer positions, one Financial Accountant position, one Financial Specialist position, and one Environmental Supervisor position (5.25 FTEs). | 7 | \$0 | \$395,948 |
| Major Budget Items Total | 11 | \$12,806,061 | \$26,381,208 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest in Aviation's education initiatives and provide career days for residents most impact by inequities, as noted in the Equity Impact Assessment Tool.
- Utilize socioeconomic data as part of developing our Disadvantaged Business Enterprise (DBE) goal for federally funded capital projects.
- Increase the percentage of Black, Asian, Hispanic, or Native American collegiate interns.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 19,364,293 | 17,120,248 | 21,292,630 | 22,592,632 |
| 1111 - Cell Phone Stipend | 6,200 | 6,348 | 6,200 | 6,200 |
| 1113 - One-time Pay - Civilian | 0 | 500 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 2,864 | 0 | 0 |
| 1201 - Overtime - Civilian | 259,174 | 1,091,114 | 381,300 | 381,300 |
| 1203 - Service Incentive Pay | 47,425 | 47,785 | 50,897 | 50,897 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 82,126 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 130,358 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 7,718 | 0 | 0 |
| 1301 -Pension - Civilian | 2,781,858 | 2,719,667 | 3,003,935 | 3,163,361 |
| 1303 - Life Insurance | 18,283 | 18,283 | 19,093 | 19,431 |

AVIATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1304 - Health Insurance | 2,507,862 | 2,507,862 | 2,706,771 | 2,781,126 |
| 1306 - ER Medicare | 285,320 | 286,433 | 308,744 | 325,142 |
| 1309 - Wellness Program | 0 | 0 | 243 | 243 |
| 1314 - Worker's Compensation | 174,548 | 174,548 | 178,774 | 178,514 |
| 1406 - Administrative Leave - Civilian | 0 | 20,272 | 0 | 0 |
| Personnel Services | 25,444,963 | 24,216,126 | 27,948,587 | 29,498,846 |
| 2110 - Office Supplies | 38,604 | 38,690 | 63,983 | 63,977 |
| 2111 - Office Supplies Chargeback | 48,543 | 50,028 | 48,149 | 48,149 |
| 2120 - Min App Inst Tools - Uten | 64,050 | 65,250 | 72,350 | 72,350 |
| 2130 - Copy McH Supplies | 300 | 300 | 300 | 300 |
| 2140 - Light - Power | 2,200,000 | 2,200,000 | 2,250,000 | 2,250,000 |
| 2160 - Fuel Supplies | 263,066 | 281,413 | 263,066 | 263,066 |
| 2170 - Water - Sewer | 330,870 | 419,049 | 330,870 | 330,870 |
| 2181 - Fuel - Lube For Vehicle | 189,993 | 305,875 | 288,293 | 332,563 |
| 2182 - Mechanical Supplies Veh | 55,486 | 56,980 | 103,000 | 103,000 |
| 2183 - Fuel - Lube | 6,500 | 6,416 | 6,500 | 6,500 |
| 2185 - Tires - Tubes | 12,043 | 12,463 | 11,990 | 11,990 |
| 2190 - Mechanical Supplies | 6,000 | 6,000 | 6,000 | 6,000 |
| 2200 - Chemical Medical Surgical | 241,000 | 64,281 | 285,682 | 287,682 |
| 2220 - Laundry - Cleaning Suppl | 21,950 | 21,950 | 25,940 | 23,940 |
| 2231 - Clothing | 92,615 | 92,355 | 107,079 | 107,077 |
| 2232 - Food Supplies | 42,153 | 51,078 | 48,753 | 48,752 |
| 2252 - Meter Postage Fund Level | 3,820 | 3,804 | 4,000 | 3,999 |
| 2262 - Botanical - Agric Suppl | 173,500 | 174,751 | 152,500 | 152,500 |
| 2270 - Printing Supplies | 9,764 | 9,764 | 10,400 | 10,400 |
| 2280 - Other Supplies | 2,871,597 | 2,951,174 | 3,896,019 | 3,896,020 |
| 2290 - Event Supplies-Ceremony Event Supplies | 10,020 | 8,576 | 10,020 | 10,020 |
| 2310 - Building Materials | 19,679 | 41,058 | 26,929 | 26,929 |
| 2510 - Streets Roadways-Highways | 87,124 | 90,425 | 137,124 | 137,124 |
| 2590 - Other Improvements | 5,563 | 5,563 | 563 | 563 |
| 2710 - Furniture - Fixtures | 614,743 | 720,391 | 361,642 | 361,643 |
| 2720 - Machine Tools | 189,341 | 188,679 | 191,341 | 191,341 |
| 2730 - Major Apparatus | 10,500 | 10,500 | 8,250 | 8,250 |
| 2731 - Data Processing Equipment | 219,874 | 256,122 | 164,439 | 164,439 |
| 2735 - Software Purchase - \$1000 | 14,062 | 9,527 | 3,061 | 3,061 |
| 2740 - Motor Vehicles | 0 | 0 | 190,000 | 190,000 |
| 2760 - Radio - Communication Eqp | 50,000 | 54,917 | 50,000 | 50,000 |
| 2770 - Audiovisual Equipment | 139,595 | 139,595 | 141,345 | 141,345 |
| 2780 - Photography - Film Equipment | 500 | 500 | 0 | 0 |
| 2790 - Protective Equipment | 46,333 | 46,214 | 32,833 | 32,833 |
| 2890 - Miscellaneous Equipment | 105,632 | 106,867 | 466,703 | 466,703 |
| Supplies - Materials | 8,184,820 | 8,490,557 | 9,759,124 | 9,803,386 |

AVIATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3020 - Food - Laundry Service | 37,672 | 32,861 | 67,241 | 67,241 |
| 3021 - Planning Studies | 0 | 0 | 0 | 5,150 |
| 3030 - Printing - Photo Services | 78,133 | 65,096 | 79,583 | 74,433 |
| 3050 - Communications | 434,547 | 434,547 | 494,466 | 494,468 |
| 3051 - Telephone Equipment Charges | 12,566 | 13,274 | 13,481 | 4,331 |
| 3053 - Data Circuit Billing | 392,437 | 392,437 | 342,732 | 458,486 |
| 3060 - Equipment Rental [Outside City] | 924,188 | 924,355 | 2,031,451 | 2,031,451 |
| 3062 - Pc Leasing [Outside City] | 0 | 0 | 48,000 | 0 |
| 3068 - Security Monitoring Services | 1,550,016 | 1,550,016 | 1,953,517 | 2,003,717 |
| 3070 - Professional Services | 3,794,129 | 3,640,012 | 4,395,317 | 4,701,438 |
| 3071 - Management Service Fees | 36,730 | 36,730 | 26,730 | 26,730 |
| 3072 - Contractor Service Fees | 2,990,480 | 2,907,868 | 3,406,153 | 3,406,153 |
| 3080 - Cable Tv Services | 3,200 | 3,200 | 3,200 | 53,200 |
| 3090 - City Forces | 448,545 | 455,430 | 448,545 | 448,545 |
| 3091 - Custodial Services | 2,802,060 | 2,802,060 | 3,950,060 | 3,950,060 |
| 3092 - Security Services | 11,087,799 | 11,114,376 | 11,722,220 | 11,722,220 |
| 3099 - Misc Special Services | 1,248,558 | 2,679,202 | 2,065,932 | 1,693,373 |
| 3110 - Equip Repairs and Maintenance | 905,402 | 1,212,949 | 1,536,689 | 1,536,689 |
| 3130 - Copy Machine Rent-Lease-Maint | 45,700 | 45,700 | 48,662 | 48,662 |
| 3150 - Copy Center Charges | 800 | 800 | 800 | 800 |
| 3151 - Department Support | 5,734,088 | 5,734,088 | 5,670,125 | 5,670,125 |
| 3210 - Building Repairs and Maint | 9,016,421 | 9,215,432 | 9,936,701 | 9,982,347 |
| 3310 - Insurance | 1,655,475 | 1,655,475 | 2,027,663 | 2,025,891 |
| 3313 - Liability Premiums | 125,014 | 125,014 | 112,929 | 111,643 |
| 3315 - Tolls | 200 | 122 | 0 | 0 |
| 3320 - Advertising | 107,646 | 82,229 | 458,996 | 458,996 |
| 3321 - Advertising Fees | 10,000 | 0 | 60,000 | 60,000 |
| 3330 - Rents [Lease] | 9,793,113 | 9,472,670 | 9,793,113 | 9,793,113 |
| 3340 - Membership Dues | 153,195 | 178,585 | 153,635 | 153,635 |
| 3341 - Subscriptions-Serials | 26,000 | 16,995 | 24,000 | 24,000 |
| 3361 - Professional Development | 274,341 | 217,259 | 464,736 | 464,737 |
| 3363 - Reimb-Vehicle Use,Parking | 1,979 | 2,023 | 1,979 | 1,979 |
| 3364 - Personnel Development | 3,500 | 3,500 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 237,418 | 237,418 | 213,225 | 214,725 |
| 3411 - Wreck Handle Charge (fleet) | 18,659 | 18,659 | 8,872 | 8,895 |
| 3416 - GIS Services | 21,568 | 21,568 | 20,913 | 20,913 |
| 3422 - Toll Tag Fees Dallas Parking Garage | 748,750 | 748,750 | 748,750 | 748,750 |
| 3429 - Cellphone Charges | 133,103 | 143,427 | 134,602 | 134,602 |
| 3430 - Data Services | 271,283 | 271,283 | 303,902 | 303,902 |
| 3434 - Programming | 2,351,613 | 2,351,613 | 1,751,312 | 1,766,149 |
| 3437 - Continual Software License Fee | 18,000 | 18,000 | 0 | 18,000 |
| 3460 - Disposal Services | 8,000 | 8,000 | 8,000 | 8,000 |

AVIATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3518 - Credit Card Charges | 367,450 | 367,450 | 367,450 | 367,450 |
| 3530 - Relocation Cost | 0 | 9,181 | 0 | 0 |
| 3538 - Interest Exp Short Term | 3,150 | 3,150 | 3,150 | 3,150 |
| 354A - Loan Payments | 266,039 | 266,039 | 266,039 | 266,039 |
| 3599 - Misc. Other Charges | 1,500 | 1,500 | 0 | 0 |
| 3650 - Fire Station Reimb | 7,919,032 | 7,919,032 | 7,919,661 | 7,919,661 |
| 3651 - Gen Fund Cost Reimb | 2,138,723 | 2,138,723 | 1,958,772 | 1,958,772 |
| 3661 - Debt Svc Reimb -Transfers | 45,827,500 | 45,827,500 | 45,827,500 | 45,827,500 |
| 3851 - Pension Bond Debt Service | 1,413,712 | 1,413,712 | 1,491,705 | 1,541,585 |
| 3994 - Outside Temps-Staffing | 788,892 | 698,972 | 935,115 | 935,115 |
| Contractual - Other Services | 116,228,326 | 117,478,282 | 123,297,624 | 123,516,821 |
| | | | | |
| 4310 - Buildings | 155,000 | 155,000 | 1,115,000 | 265,000 |
| 4599 - Improvements non-Building | 0 | 0 | 4,150,000 | 12,250,000 |
| 4710 - Furniture Fixtures Equip | 0 | 0 | 250,000 | 40,000 |
| 4720 - Mach Tools Implem Major | 168,451 | 341,419 | 100,000 | 100,000 |
| 4731 - Equip-Data Processing | 982,151 | 791,125 | 1,132,151 | 1,132,151 |
| 4735 - Computer Software Licenses | 593,825 | 457,760 | 593,825 | 743,825 |
| 4742 - Trucks | 145,000 | 145,000 | 490,000 | 329,474 |
| 4770 - Audiovisual Equipment Cap | 0 | 0 | 15,000 | 0 |
| 4890 - Misc Equipment Capital | 52,360 | 8,000 | 409,360 | 44,360 |
| Capital Outlay | 2,096,787 | 1,898,304 | 8,255,336 | 14,904,810 |
| | | | | |
| 5002 - Dept Support Reimb | (5,734,088) | (5,734,088) | (5,670,125) | (5,670,125) |
| 5011 - Reimb Fr Othr Organizaton | (4,234,021) | (4,266,021) | (626,700) | (626,700) |
| Reimbursements | (9,968,109) | (10,000,109) | (6,296,825) | (6,296,825) |
| Total Expense | \$141,986,787 | \$142,083,160 | \$162,963,846 | \$171,427,038 |



AVIATION - TRANSPORTATION REGULATION

MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase the public's knowledge of AVI's events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food and beverage and retail experiences for the visitors and employees at Dallas Love Field (DAL) that create excellent customer service and economic vitality
- Take a proactive approach to cybersecurity by evaluating critical assets, risks, and vulnerabilities through cybersecurity risk assessments
- Intensify the relationship with the community by conducting regular neighborhood meetings, giving them communication tools, and publishing up-to-date information regarding airport projects
- Expand upon the airport's culture of maintenance and safety by continuing the preventive maintenance program for buildings and using predictive maintenance to better prepare for maintenance issues

SERVICE DESCRIPTIONS

| AVIATION - TRANSPORTATION REGULATION | |
|---|--|
| Regulation and Enforcement of For Hire Transportation | Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Regulation and Enforcement of For Hire Transportation | 403,065 | 426,203 | 512,559 | 528,006 |
| Expense Total | \$403,065 | \$426,203 | \$512,559 | \$528,006 |

AVIATION - TRANSPORTATION REGULATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 352,217 | 365,488 | 360,850 | 374,427 |
| Supplies - Materials | 2,300 | 3,024 | 3,435 | 4,383 |
| Contractual - Other Services | 176,215 | 185,359 | 217,171 | 299,093 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$530,732 | \$553,870 | \$581,456 | \$677,903 |
| Reimbursements | (127,667) | (127,667) | (68,897) | (149,897) |
| Department Total | \$403,065 | \$426,203 | \$512,559 | \$528,006 |
| | | | | |
| Department Revenue Total | \$403,065 | \$467,776 | \$512,559 | \$528,006 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|-----------------------|
| Aviation Reimbursement | (68,897) | (149,897) |
| Reimbursement Total | \$(68,897) | \$(149,897) |

AVIATION - TRANSPORTATION REGULATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 5.00 | 5.00 | 5.00 | 5.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.25 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 5.00 | 5.25 | 5.00 | 5.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|------------------------|----------------------|-----------------------|
| Increase funding for the QuickSearch contract by \$80,500 due to a new equipment install. | 0 | \$80,500 | \$80,500 |
| Major Budget Items Total | 0 | \$80,500 | \$80,500 |

AVIATION - TRANSPORTATION REGULATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Invest in Aviation's education initiatives and provide career days for residents most impacted by inequities, as noted in the Equity Impact Assessment Tool.
- Utilize socioeconomic data as part of developing our Disadvantaged Business Enterprise (DBE) goal for federally funded capital projects.
- Increase the percentage of Black, Asian, Hispanic, or Native American collegiate interns.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 270,039 | 270,039 | 263,893 | 275,643 |
| 1201 - Overtime - Civilian | 0 | 13,271 | 0 | 0 |
| 1203 - Service Incentive Pay | 2,400 | 2,400 | 2,400 | 2,400 |
| 1301 - Pension - Civilian | 38,523 | 38,523 | 37,231 | 38,890 |
| 1303 - Life Insurance | 270 | 270 | 270 | 270 |
| 1304 - Health Insurance | 37,035 | 37,035 | 38,645 | 38,645 |
| 1306 - ER Medicare | 3,950 | 3,950 | 3,827 | 3,998 |
| 1314 - Worker's Compensation | 0 | 0 | 14,584 | 14,581 |
| Personnel Services | 352,217 | 365,488 | 360,850 | 374,427 |
| 2110 - Office Supplies | 250 | 250 | 250 | 250 |
| 2111 - Office Supplies Chargeback | 250 | 250 | 250 | 250 |
| 2181 - Fuel - Lube For Vehicle | 800 | 1,524 | 1,935 | 2,383 |
| 2231 - Clothing | 250 | 250 | 250 | 750 |
| 2252 - Meter Postage Fund Level | 250 | 250 | 250 | 250 |
| 2270 - Printing Supplies | 500 | 500 | 500 | 500 |
| Supplies - Materials | 2,300 | 3,024 | 3,435 | 4,383 |
| 3030 - Printing - Photo Services | 758 | 758 | 758 | 758 |
| 3050 - Communications | 7,130 | 7,130 | 1,453 | 1,453 |
| 3053 - Data Circuit Billing | 6,607 | 6,607 | 703 | 967 |
| 3070 - Professional Services | 93,915 | 102,543 | 98,641 | 139,141 |
| 3099 - Misc Special Services | 0 | 0 | 40,000 | 80,000 |
| 3310 - Insurance | 0 | 0 | 379 | 374 |
| 3313 - Liability Premiums | 0 | 0 | 3,376 | 3,372 |
| 3320 - Advertising | 585 | 585 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 4,128 | 4,128 | 3,615 | 3,643 |
| 3411 - Wreck Handle Charge (fleet) | 152 | 152 | 0 | 0 |
| 3416 - GIS Services | 319 | 319 | 301 | 301 |
| 3429 - Cellphone Charges | 1,200 | 1,200 | 1,200 | 1,200 |
| 3430 - Data Services | 2,555 | 2,555 | 2,621 | 2,621 |

AVIATION - TRANSPORTATION REGULATION

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3434 - Programming | 42,231 | 42,231 | 35,342 | 35,556 |
| 3518 - Credit Card Charges | 1,114 | 1,630 | 1,114 | 1,114 |
| 3851 - Pension Bond Debt Service | 15,521 | 15,521 | 27,668 | 28,593 |
| Contractual - Other Services | 176,215 | 185,359 | 217,171 | 299,093 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (127,667) | (127,667) | (68,897) | (149,897) |
| Reimbursements | (127,667) | (127,667) | (68,897) | (149,897) |
| Total Expense | \$403,065 | \$426,203 | \$512,559 | \$528,006 |



CONVENTION & EVENT SERVICES

MISSION

Serves as an economic engine for the City of Dallas through efficient management, marketing and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) and its other venues. Directs the Office of Special Events (OSE) and the KBHCCD Master Planning process, while providing quality customer experiences.

DEPARTMENT GOALS

- Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good"
- OVG360, formerly Spectra, will increase revenue by 56 percent in FY 2022-23 and 36 percent in FY 2023-24
- Increase percentage of KBHCCD OVG360 minority-owned business spend from 47 percent to 50 percent
- Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good"
- Number of planned safety repairs completed

SERVICE DESCRIPTIONS

| CONVENTION & EVENT SERVICES | |
|--|--|
| Convention Center Debt Service Payment | Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds. |
| Dallas Convention Center | Through a management agreement, staff operates the KBHCCD, one of the region's most powerful economic engines. The KBHCCD functions as an enterprise fund that collaterally feeds the generation of hotel occupancy taxes (HOT) and creates regionwide jobs and economic benefits. With more than two million square feet of functional space, the KBHCCD hosts an average of 100 professional, religious, corporate, consumer, trade sports, and educational events annually. |
| Office of Special Events | Serves as the regulatory authority for permitting outdoor special events, street pole banners, street seats, filming, the Dallas Farmers Market, and neighborhood farmers markets through the Special Events Ordinance - Chapter 42A, and Promoters Ordinance - Chapter 38A. |
| Union Station | Serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, National Railroad Passenger Corporation (dba Amtrak), and Trinity Railway Express (TRE). Oversees the lease agreement, capital projects and general operations of the Eddie Bernice Johnson Union Station. |

CONVENTION & EVENT SERVICES

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| Convention Center Debt Service Payment | 23,484,163 | 15,940,194 | 19,335,250 | 19,333,500 |
| Dallas Convention Center | 75,780,367 | 79,936,998 | 91,726,210 | 102,353,249 |
| Office of Special Events | 800,418 | 620,565 | 1,084,125 | 1,160,158 |
| Union Station | 755,000 | 1,237,653 | 1,085,807 | 1,085,807 |
| Expense Total | \$100,819,948 | \$97,735,411 | \$113,231,392 | \$123,932,714 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,978,792 | 2,440,940 | 3,318,471 | 3,460,177 |
| Supplies - Materials | 3,095,700 | 3,153,847 | 3,066,702 | 3,066,732 |
| Contractual - Other Services | 94,703,456 | 92,489,341 | 107,133,219 | 117,692,805 |
| Capital Outlay | 50,000 | 50,000 | 0 | 0 |
| Expense Total | \$100,827,948 | \$98,134,128 | \$113,518,392 | \$124,219,714 |
| Reimbursements | (8,000) | (398,718) | (287,000) | (287,000) |
| Department Total | \$100,819,948 | \$97,735,411 | \$113,231,392 | \$123,932,714 |
| Department Revenue Total | \$100,819,948 | \$97,735,411 | \$113,231,392 | \$123,932,714 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|-----------------------|
| Convention Center Hotel Development Fund Reimbursement | (275,000) | (275,000) |
| Code Compliance Reimbursement | (12,000) | (12,000) |
| Reimbursement Total | \$(287,000) | \$(287,000) |

CONVENTION & EVENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|--------------------|--------------------|
| Convention Hotel Tax Rebate (0756) | 5,779,814 | 6,491,215 |
| Additional Resources Total | \$5,779,814 | \$6,491,215 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 30.00 | 24.23 | 32.25 | 33.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.26 | 0.31 | 0.31 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 1.00 | 1.00 | 0.69 | 0.69 |
| Department Total | 31.00 | 25.49 | 33.25 | 34.00 |

CONVENTION & EVENT SERVICES

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|---------------------|---------------------|
| Add two Events Coordinator positions (1.50 FTEs). (Reallocate \$163,064 from Capital Construction Transfer) | 2 | \$0 | \$0 |
| Add one Manager - Tourism, Conventions, and Events position (0.75 FTE) to assist with the Dallas Social/Dallas 24 Hours program. (\$108,708) | 1 | \$0 | \$0 |
| Increase funding for capital construction transfer from \$10,415,355 to \$21,677,643 in FY2022-23 and \$27,660,039 in FY2023-24. | 0 | \$11,262,288 | \$17,244,684 |
| Major Budget Items Total | 3 | \$11,262,288 | \$17,244,684 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Permit mobile food vending areas in three minority communities with goal of adding 1-2 per year (Per Council Approval).
- Increase the retention of Hispanic, Black, and Native American hoteliers' high school and college interns who were once employed full-time achieve living wage employment from 0 to 60 by December 2025 with a 3% increase afterwards.
- Increase the percent of minority-owned business spend through OVG360 (formerly Spectra) from 47% to 50% of the overall operations and event expenses of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) by October 2026.
- Increase the percent of minority-owned business contracted through VisitDallas from 16.4% to 18.4% by October 2025, and 21.6% by 2027.

CONVENTION & EVENT SERVICES

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 2,283,899 | 1,872,928 | 2,522,902 | 2,640,693 |
| 1111 - Cell Phone Stipend | 640 | 640 | 0 | 0 |
| 1201 - Overtime - Civilian | 0 | 21,936 | 30,079 | 30,079 |
| 1203 - Service Incentive Pay | 6,000 | 6,384 | 8,500 | 8,500 |
| 1210 - Vacation Term Pay - Civilian | 0 | 3,858 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 351 | 0 | 0 |
| 1301 -Pension - Civilian | 323,882 | 262,279 | 355,524 | 371,920 |
| 1303 - Life Insurance | 1,593 | 1,593 | 1,716 | 1,755 |
| 1304 - Health Insurance | 218,507 | 218,507 | 245,397 | 251,193 |
| 1306 - ER Medicare | 34,446 | 27,638 | 37,914 | 39,621 |
| 1314 - Worker's Compensation | 24,825 | 24,825 | 24,639 | 24,616 |
| 1510 -Temporary Help Services | 85,000 | 0 | 0 | 0 |
| 1511 - Temporary Help - Regular | 0 | 0 | 91,800 | 91,800 |
| Personnel Services | 2,978,792 | 2,440,940 | 3,318,471 | 3,460,177 |
| 2110 - Office Supplies | 8,500 | 8,500 | 8,500 | 8,500 |
| 2111 - Office Supplies Chargeback | 10,830 | 5,830 | 10,830 | 10,830 |
| 2140 - Light - Power | 2,400,000 | 2,400,000 | 2,450,000 | 2,450,000 |
| 2160 - Fuel Supplies | 221,000 | 329,153 | 221,000 | 221,000 |
| 2170 - Water - Sewer | 367,000 | 367,000 | 340,000 | 340,000 |
| 2181 - Fuel - Lube For Vehicle | 220 | 377 | 122 | 152 |
| 2190 - Mechanical Supplies | 0 | 0 | 3,000 | 3,000 |
| 2230 - Personal Protective Equipment- Gear | 0 | 0 | 2,500 | 2,500 |
| 2231 - Clothing | 0 | 820 | 1,400 | 1,400 |
| 2252 - Meter Postage Fund Level | 2,650 | 2,650 | 2,250 | 2,250 |
| 2264 - Service Pins | 0 | 0 | 200 | 200 |
| 2280 - Other Supplies | 34,500 | 16,271 | 3,600 | 3,600 |
| 2290 - Event Supplies-Ceremony Event Supplies | 0 | 3,906 | 9,300 | 9,300 |
| 2310 - Building Materials | 5,000 | 0 | 0 | 0 |
| 2731 - Data Processing Equipment | 16,000 | 8,000 | 12,000 | 12,000 |
| 2735 - Software Purchase -\$1000 | 0 | 1,339 | 2,000 | 2,000 |
| 2770 - Audiovisual Equipment | 30,000 | 10,000 | 0 | 0 |
| Supplies - Materials | 3,095,700 | 3,153,847 | 3,066,702 | 3,066,732 |

CONVENTION & EVENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3030 - Printing - Photo Services | 1,600 | 4,512 | 2,300 | 2,300 |
| 3033 - Legal Fees | 10,000 | 10,000 | 0 | 0 |
| 3050 - Communications | 118,122 | 118,122 | 131,393 | 131,394 |
| 3051 - Telephone Equipment Charges | 1,400 | 1,400 | 2,835 | 2,835 |
| 3053 - Data Circuit Billing | 104,878 | 104,878 | 88,623 | 121,658 |
| 3060 - Equipment Rental [Outside City] | 30,000 | 30,027 | 50,334 | 50,334 |
| 3070 - Professional Services | 132,790 | 589,661 | 563,300 | 566,579 |
| 3071 - Management Service Fees | 200,000 | 500,000 | 500,000 | 500,000 |
| 3072 - Contractor Service Fees | 31,147,755 | 28,987,392 | 35,406,642 | 37,176,974 |
| 3080 - Cable Tv Services | 2,000 | 2,000 | 996 | 996 |
| 3085 - Freight | 360 | 360 | 100 | 100 |
| 3090 - City Forces | 2,039,701 | 1,739,701 | 1,684,098 | 1,720,098 |
| 3091 - Custodial Services | 360,000 | 0 | 0 | 0 |
| 3092 - Security Services | 2,625,000 | 835,960 | 726,767 | 726,867 |
| 3099 - Misc Special Services | 325,681 | 325,681 | 705,542 | 705,542 |
| 3110 - Equip Repairs and Maintenance | 111,000 | 111,000 | 50,000 | 50,000 |
| 3130 - Copy Machine Rent-Lease-Maint | 14,116 | 14,116 | 16,693 | 16,693 |
| 3150 - Copy Center Charges | 330 | 330 | 0 | 0 |
| 3210 - Building Repairs and Maint | 291,100 | 154,220 | 176,000 | 176,000 |
| 3310 - Insurance | 1,941,045 | 1,941,045 | 2,372,591 | 2,371,104 |
| 3313 - Liability Premiums | 77,012 | 77,012 | 77,271 | 76,191 |
| 3320 - Advertising | 16,093,607 | 16,093,607 | 16,737,350 | 16,925,190 |
| 3321 - Advertising Fees | 16,200 | 16,200 | 0 | 0 |
| 3340 - Membership Dues | 2,000 | 2,000 | 2,000 | 2,000 |
| 3341 - Subscriptions-Serials | 300 | 300 | 271 | 271 |
| 3361 - Professional Development | 27,800 | 27,800 | 22,000 | 55,334 |
| 3410 - Equip - Automotive Rental | 15,402 | 15,402 | 4,059 | 4,085 |
| 3411 - Wreck Handle Charge (fleet) | 0 | 0 | 50 | 50 |
| 3416 - GIS Services | 1,943 | 1,943 | 1,865 | 1,865 |
| 3420 - Commun Equip Rental | 200,638 | 200,638 | 244,115 | 267,089 |
| 3429 - Cellphone Charges | 13,800 | 13,800 | 15,500 | 15,500 |
| 3430 - Data Services | 32,040 | 32,040 | 35,355 | 35,355 |
| 3434 - Programming | 139,937 | 139,937 | 126,594 | 127,917 |
| 3439 - Audio-Visual Services | 495 | 495 | 0 | 0 |
| 3460 - Disposal Services | 66,000 | 91,257 | 150,000 | 150,000 |
| 3518 - Credit Card Charges | 311,300 | 113,287 | 78,000 | 78,000 |
| 3537 - Fees -Bond Payments | 0 | 32,530 | 0 | 0 |
| 3599 - Misc. Other Charges | 314,223 | 314,223 | 314,223 | 314,223 |
| 3637 - Capital Const Transfer | 10,415,355 | 19,866,694 | 21,677,643 | 27,660,039 |
| 3651 - Gen Fund Cost Reimb | 274,139 | 274,139 | 666,546 | 666,546 |
| 3690 - Miscellaneous Transfers | 3,583,178 | 3,583,178 | 5,001,200 | 7,489,022 |
| 3851 - Pension Bond Debt Service | 177,046 | 177,046 | 162,713 | 168,154 |
| 3870 - Revn Bnd-Conv Cnt Fnd 080 | 23,484,163 | 15,940,194 | 19,335,250 | 19,333,500 |
| 3994 - Outside Temps-Staffing | 0 | 5,214 | 3,000 | 3,000 |

CONVENTION & EVENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Contractual - Other Services | 94,703,456 | 92,489,341 | 107,133,219 | 117,692,805 |
| | | | | |
| 4735 - Computer Software Licenses | 50,000 | 50,000 | 0 | 0 |
| Capital Outlay | 50,000 | 50,000 | 0 | 0 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (8,000) | (398,718) | (287,000) | (287,000) |
| Reimbursements | (8,000) | (398,718) | (287,000) | (287,000) |
| Total Expense | \$100,819,948 | \$97,735,411 | \$113,231,392 | \$123,932,714 |



DALLAS WATER UTILITIES

MISSION

Provide water and wastewater services vital to the health and safety of City of Dallas residents and customers.

DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant
- Continue addressing water and wastewater needs within the City of Dallas through the design and construction of infrastructure improvements for all occupied, unserved areas
- Provide high-quality water to meet the demands of retail and wholesale customers and ensure adequate pressure for fire protection
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Protection Agency (EPA) and Texas Commission on Environmental Quality (TCEQ) treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Continue enhancing the customer service experience and improving water conservation with the development of the Advanced Metering Infrastructure project

SERVICE DESCRIPTIONS

| DALLAS WATER UTILITIES | |
|--|--|
| Water Capital Funding | Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals. |
| Water Production and Delivery | Operates and maintains three water purification plants, pump stations, storage tanks, and 5,000 miles of distribution system pipelines to provide 137 billion gallons of drinking water and fire protection to more than 2.5 million people. |
| Water Utilities Capital Program Management | Provides management for capital improvement projects totaling approximately \$340 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements. |
| Wastewater Collection | Provides 24/7 operation and maintenance of more than 4,050 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater. |
| Wastewater Treatment | Operates and maintains two wastewater treatment plants that treat 67 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reused effluent water to local area golf courses as a service for the residents of Dallas. |

DALLAS WATER UTILITIES

| | |
|--|--|
| DWU General Expense | Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental. |
| Water Planning, Financial and Rate Services | Develops and manages DWU's annual operating budget of more than \$720 million, coordinates and prepares the annual capital budget of more than \$340 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities. |
| Water Utilities Customer Account Services | Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|----------------------|----------------------|
| DWU General Expense | 136,023,723 | 140,319,777 | 141,484,773 | 142,137,498 |
| Wastewater Collection | 22,292,047 | 21,444,830 | 24,041,694 | 26,532,400 |
| Wastewater Treatment | 55,496,802 | 56,062,235 | 57,726,102 | 59,981,678 |
| Water Capital Funding | 381,857,291 | 358,550,497 | 352,657,260 | 365,415,577 |
| Water Planning, Financial and Rate Services | 3,613,478 | 1,836,485 | 4,088,178 | 4,343,175 |
| Water Production and Delivery | 110,722,482 | 110,318,116 | 132,379,364 | 135,925,882 |
| Water Utilities Capital Program Management | 15,727,198 | 14,528,018 | 16,902,519 | 18,490,791 |
| Water Utilities Customer Account Services | 29,735,314 | 29,253,761 | 31,946,271 | 34,139,211 |
| Expense Total | \$755,468,335 | \$732,313,720 | \$761,226,160 | \$786,966,212 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|----------------------|----------------------|----------------------|
| Personnel Services | \$111,720,611 | \$108,000,720 | \$118,067,302 | \$129,272,170 |
| Supplies - Materials | 99,310,441 | 102,666,407 | 111,697,597 | 112,033,235 |
| Contractual - Other Services | 545,588,633 | 522,876,643 | 527,290,437 | 542,218,036 |
| Capital Outlay | 7,957,000 | 7,957,000 | 13,226,125 | 13,379,451 |
| Expense Total | \$764,576,685 | \$741,500,770 | \$770,281,461 | \$796,902,891 |
| Reimbursements | (9,108,350) | (9,187,050) | (9,055,301) | (9,936,680) |
| Department Total | \$755,468,335 | \$732,313,720 | \$761,226,160 | \$786,966,212 |
| | | | | |
| Department Revenue Total | \$713,732,650 | \$728,366,934 | \$755,226,160 | \$786,965,449 |

DALLAS WATER UTILITIES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------|----------------------|-----------------------|
| Department Support | (4,044,830) | (4,443,294) |
| Contractor Reimbursement | (250,000) | (250,000) |
| General Fund Reimbursement | (1,147,950) | (1,147,950) |
| Various Reimbursement | (3,612,521) | (4,095,436) |
| Reimbursement Total | \$(9,055,301) | \$(9,936,680) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 1,423.50 | 1,224.00 | 1,475.50 | 1,516.50 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 140.26 | 183.00 | 140.25 | 140.25 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 1,563.76 | 1,407.00 | 1,615.75 | 1,656.75 |

DALLAS WATER UTILITIES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Complete designing and continue construction of water and wastewater infrastructure improvements to all occupied, unserved areas throughout the City as part of DWU's Unserved Areas Program identified as reinvestment areas in the City's Comprehensive Housing Policy.
- Assist with development of programs and funds to assist with private connections once infrastructure has been extended to identified occupied, unserved areas.
- Continue collaborating with the Office of Cultural Affairs to transform a large industrial floodgate in Rochester Park into an aesthetic mural in an underserved area of the city.
- Continue to partner and participate in national conversations with the US Water Alliance-Water Network and state wide Texas Water Equity Cohort to pursue collective best management practices for utilities to ensure socio-economic and racially equitable programs continue and new programs are developed.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 75,309,842 | 69,019,053 | 80,526,781 | 90,245,087 |
| 1111 - Cell Phone Stipend | 220,000 | 221,895 | 215,000 | 215,000 |
| 1113 - One-time Pay - Civilian | 0 | 3,662 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 9,684 | 0 | 0 |
| 1201 - Overtime - Civilian | 9,117,136 | 11,955,397 | 9,117,136 | 9,117,136 |
| 1203 - Service Incentive Pay | 503,533 | 271,288 | 502,533 | 502,533 |
| 1208 - Sick Leave Term Pay - Civilian | 310,000 | 527,221 | 235,000 | 235,000 |
| 1210 - Vacation Term Pay - Civilian | 280,000 | 434,531 | 238,693 | 238,693 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 21,962 | 0 | 0 |
| 1251 - Off-road Vehicle Use | 23,175 | 17,999 | 22,875 | 22,875 |
| 1301 -Pension - Civilian | 12,075,488 | 11,594,455 | 12,759,037 | 13,834,013 |
| 1303 - Life Insurance | 77,192 | 77,192 | 77,192 | 79,433 |
| 1304 - Health Insurance | 10,588,232 | 10,588,234 | 11,048,528 | 11,355,891 |
| 1306 - ER Medicare | 1,242,767 | 1,231,613 | 1,310,242 | 1,413,273 |
| 1314 - Worker's Compensation | 1,973,246 | 1,973,246 | 2,014,285 | 2,013,236 |
| 1406 - Administrative Leave - Civilian | 0 | 35,721 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 17,569 | 0 | 0 |
| Personnel Services | 111,720,611 | 108,000,720 | 118,067,302 | 129,272,170 |
| | | | | |
| 2110 - Office Supplies | 255,343 | 240,942 | 251,342 | 251,778 |
| 2111 - Office Supplies Chargeback | 181,345 | 181,345 | 164,565 | 164,849 |

DALLAS WATER UTILITIES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2120 - Min App Inst Tools - Uten | 2,983,128 | 2,983,128 | 3,023,128 | 3,043,128 |
| 2130 - Copy McH Supplies | 10,400 | 10,400 | 54,300 | 54,300 |
| 2140 - Light - Power | 24,200,888 | 24,200,888 | 24,200,888 | 24,200,888 |
| 2160 - Fuel Supplies | 351,460 | 351,460 | 354,160 | 354,160 |
| 2170 - Water - Sewer | 22,945 | 12,266 | 23,945 | 24,945 |
| 2171 - Purchase Of Treated Water | 275,000 | 24,488 | 25,000 | 25,000 |
| 2181 - Fuel - Lube For Vehicle | 1,765,236 | 2,849,983 | 2,067,917 | 2,394,404 |
| 2182 - Mechanical Supplies Veh | 41,500 | 41,500 | 41,500 | 41,500 |
| 2183 - Fuel - Lube | 398,045 | 294,438 | 257,569 | 250,000 |
| 2185 - Tires - Tubes | 93,484 | 78,981 | 75,000 | 75,000 |
| 2190 - Mechanical Supplies | 157,366 | 140,777 | 166,366 | 166,366 |
| 2200 - Chemical Medical Surgical | 25,000,000 | 29,304,137 | 38,500,000 | 38,500,000 |
| 2220 - Laundry - Cleaning Suppl | 251,407 | 251,518 | 247,061 | 247,061 |
| 2231 - Clothing | 894,321 | 890,825 | 1,027,211 | 1,027,211 |
| 2232 - Food Supplies | 84,910 | 60,826 | 60,000 | 60,000 |
| 2241 - Animal Food | 50 | 0 | 0 | 0 |
| 2251 - Stamp Postage Fund Level | 5,800 | 1,016 | 1,000 | 1,000 |
| 2252 - Meter Postage Fund Level | 408,277 | 160,446 | 150,000 | 150,000 |
| 2253 - Tape- Ltr Del To Pesco | 50 | 0 | 0 | 0 |
| 2261 - Educational - Recr Suppl | 50,261 | 48,761 | 40,736 | 40,736 |
| 2262 - Botanical - Agric Suppl | 9,500 | 4,895 | 3,000 | 3,000 |
| 2264 - Service Pins | 8,200 | 8,200 | 8,000 | 8,000 |
| 2270 - Printing Supplies | 15,000 | 8,500 | 4,000 | 4,000 |
| 2280 - Other Supplies | 1,185,015 | 753,186 | 1,304,015 | 1,314,015 |
| 2310 - Building Materials | 256,740 | 199,102 | 259,040 | 259,040 |
| 2320 - Filtration Plants | 155,000 | 75,000 | 75,000 | 75,000 |
| 2420 - Other Structures | 25,958,291 | 25,958,291 | 25,017,921 | 25,017,921 |
| 2550 - Waterworks Mains | 4,728,800 | 4,728,800 | 4,734,000 | 4,734,000 |
| 2560 - Sanitary Sewer | 1,411,750 | 1,411,750 | 1,407,750 | 1,407,750 |
| 2571 - Service Connections | 968,450 | 968,450 | 966,950 | 966,950 |
| 2590 - Other Improvements | 27,500 | 27,500 | 27,500 | 27,500 |
| 2710 - Furniture - Fixtures | 348,068 | 198,146 | 570,368 | 555,368 |
| 2720 - Machine Tools | 3,853,400 | 3,855,569 | 3,923,400 | 3,923,400 |
| 2730 - Major Apparatus | 950,300 | 904,930 | 1,098,300 | 1,098,300 |
| 2731 - Data Processing Equipment | 413,000 | 413,000 | 412,900 | 412,900 |
| 2735 - Software Purchase -\$1000 | 260,500 | 75,304 | 75,000 | 75,000 |
| 2760 - Radio - Communication Eqp | 11,000 | 11,000 | 71,000 | 71,000 |
| 2761 - Non-Capital Comm Equip | 33,500 | 0 | 0 | 0 |
| 2762 - Lost Damaged Comm Equ | 7,300 | 7,300 | 7,300 | 7,300 |
| 2770 - Audiovisual Equipment | 21,600 | 21,600 | 21,600 | 21,600 |
| 2780 - Photography - Film Equipment | 6,300 | 6,300 | 5,600 | 5,600 |
| 2790 - Protective Equipment | 134,200 | 67,569 | 65,000 | 65,000 |
| 2810 - Meters - Settings | 25,000 | 15,966 | 15,000 | 15,000 |
| 2820 - Signal Systems | 0 | 21 | 0 | 0 |

DALLAS WATER UTILITIES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2840 - Fire Hydrants | 660,100 | 660,100 | 660,100 | 660,100 |
| 2860 - Books Reference Book Only | 11,915 | 3,300 | 13,165 | 13,165 |
| 2890 - Miscellaneous Equipment | 418,796 | 149,979 | 220,000 | 220,000 |
| 2991 - Inventory Adj-Physical Inv | 0 | 4,523 | 0 | 0 |
| Supplies - Materials | 99,310,441 | 102,666,407 | 111,697,597 | 112,033,235 |
| 3020 - Food - Laundry Service | 43,150 | 15,146 | 10,000 | 10,000 |
| 3030 - Printing - Photo Services | 222,783 | 145,497 | 150,000 | 150,000 |
| 3033 - Legal Fees | 500,000 | 547,843 | 500,000 | 500,000 |
| 3040 - Medical - Laboratory Services | 357,500 | 357,500 | 430,000 | 430,000 |
| 3041 - Litigation Expenses Defendant | 250,000 | 50,000 | 50,000 | 50,000 |
| 3043 - Retrieval Of Records | 1,000 | 0 | 1,000 | 1,000 |
| 3050 - Communications | 1,170,720 | 1,170,720 | 1,402,157 | 1,402,163 |
| 3051 - Telephone Equipment Charges | 13,063 | 13,063 | 13,063 | 13,063 |
| 3053 - Data Circuit Billing | 1,160,048 | 1,160,048 | 1,098,930 | 1,430,073 |
| 3060 - Equipment Rental [Outside City] | 2,208,785 | 2,208,785 | 2,208,785 | 2,208,785 |
| 3070 - Professional Services | 2,045,200 | 2,045,200 | 2,734,039 | 2,774,039 |
| 3072 - Contractor Service Fees | 2,695,847 | 2,695,847 | 8,719,247 | 8,719,247 |
| 3083 - Wastewater Treatment | 7,300,000 | 7,300,000 | 7,300,000 | 7,300,000 |
| 3084 - Wastewater Treatment | 1,500,000 | 1,500,000 | 1,500,000 | 1,500,000 |
| 3085 - Freight | 18,602 | 8,355 | 7,500 | 7,500 |
| 3086 - Wastewater Transmission | 46,000 | 22,174 | 46,000 | 46,000 |
| 3090 - City Forces | 11,342,794 | 11,342,794 | 11,342,794 | 11,342,794 |
| 3091 - Custodial Services | 487,100 | 487,100 | 493,100 | 523,100 |
| 3092 - Security Services | 3,677,500 | 3,677,500 | 3,872,646 | 3,912,646 |
| 3097 - Asbestos Abatement | 0 | 0 | 30,000 | 0 |
| 3098 - Day Labor | 180,205 | 80,158 | 300,000 | 300,000 |
| 3099 - Misc Special Services | 4,030,208 | 4,030,208 | 3,991,385 | 4,066,708 |
| 3110 - Equip Repairs and Maintenance | 3,932,748 | 3,932,748 | 3,992,748 | 3,980,748 |
| 3130 - Copy Machine Rent-Lease-Maint | 113,248 | 113,248 | 143,308 | 143,308 |
| 3140 - Copy Machine Excess Use Chrg | 14,700 | 14,700 | 14,700 | 14,700 |
| 3150 - Copy Center Charges | 24,406 | 24,406 | 24,406 | 24,406 |
| 3151 - Department Support | 3,893,859 | 3,893,859 | 4,044,830 | 4,443,293 |
| 3201 - Stores Overhead Charges | 3,513,916 | 3,513,916 | 3,612,521 | 4,095,436 |
| 3210 - Building Repairs and Maint | 891,800 | 970,773 | 1,046,800 | 1,146,800 |
| 3310 - Insurance | 1,180,720 | 1,180,720 | 1,398,989 | 1,396,254 |
| 3313 - Liability Premiums | 1,759,395 | 1,759,395 | 1,400,777 | 1,398,791 |
| 3315 - Tolls | 3,404 | 800 | 3,404 | 3,404 |
| 3320 - Advertising | 70,300 | 70,300 | 90,300 | 90,300 |
| 3330 - Rents [Lease] | 1,236,005 | 1,236,005 | 1,316,005 | 1,316,005 |
| 3340 - Membership Dues | 444,660 | 503,595 | 500,660 | 500,660 |
| 3341 - Subscriptions-Serials | 25,775 | 25,775 | 28,775 | 28,775 |
| 3360 - Purchased Transportation | 7,500 | 3,750 | 2,500 | 2,500 |
| 3361 - Professional Development | 328,144 | 328,158 | 391,808 | 391,808 |

DALLAS WATER UTILITIES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3363 - Reimb-Vehicle Use,Parking | 545,919 | 545,919 | 548,319 | 548,319 |
| 3364 - Personnel Development | 236,297 | 236,297 | 353,456 | 353,456 |
| 3371 - Local Agency Commission | 293,000 | 293,000 | 293,000 | 293,000 |
| 3410 - Equip - Automotive Rental | 3,916,255 | 3,916,255 | 4,160,389 | 4,192,331 |
| 3411 - Wreck Handle Charge (fleet) | 607,122 | 607,122 | 935,603 | 941,743 |
| 3412 - Fuel And Lube | 3,000 | 0 | 3,000 | 3,000 |
| 3416 - GIS Services | 91,059 | 91,059 | 85,647 | 85,647 |
| 3420 - Commun Equip Rental | 945,047 | 945,047 | 1,151,669 | 1,258,055 |
| 3421 - Veh License - Registration Fees | 18,472 | 7,500 | 9,000 | 9,000 |
| 3429 - Cellphone Charges | 178,000 | 178,000 | 182,150 | 182,150 |
| 3430 - Data Services | 1,165,876 | 1,165,876 | 1,235,873 | 1,235,873 |
| 3434 - Programming | 12,261,913 | 12,261,913 | 12,948,823 | 12,985,108 |
| 3438 - Software Maintenance Fee | 1,502,046 | 1,502,046 | 1,431,005 | 1,431,005 |
| 3460 - Disposal Services | 912,711 | 912,711 | 914,711 | 914,711 |
| 3511 - Contribution, Gratuities, Rewards | 14,800 | 8,250 | 14,800 | 14,800 |
| 3514 - Street Rental | 37,590,029 | 37,590,029 | 39,200,000 | 39,500,000 |
| 3516 - Fines - Penalties | 9,500 | 9,500 | 0 | 0 |
| 3518 - Credit Card Charges | 4,000,000 | 4,500,545 | 4,500,000 | 4,500,000 |
| 3549 - Miscellaneous Refunds | 0 | 701 | 0 | 0 |
| 3599 - Misc. Other Charges | 2,000 | 2,000 | 690 | 690 |
| 3637 - Capital Const Transfer | 123,035,685 | 123,035,685 | 87,000,000 | 90,000,000 |
| 3651 - Gen Fund Cost Reimb | 5,970,753 | 5,970,753 | 5,415,967 | 5,415,967 |
| 3690 - Miscellaneous Transfers | 27,241,962 | 27,241,962 | 27,436,001 | 27,436,001 |
| 3803 - Bond Fees | 800,000 | 800,000 | 800,000 | 800,000 |
| 3821 - Debt Svc Reserve Req | 2,000,000 | 2,000,000 | 2,000,000 | 2,000,000 |
| 3826 - Commercial Paper Interest | 1,000,000 | 1,000,000 | 1,000,000 | 1,000,000 |
| 3827 - Commercial Paper Fees | 2,700,000 | 2,700,000 | 2,700,000 | 2,700,000 |
| 3830 - Interest Expense Customer | 10,000 | 10,000 | 10,000 | 10,000 |
| 3836 - Integrated Pipeline Joint Project | 37,966,076 | 37,966,076 | 48,000,000 | 53,000,000 |
| 3851 - Pension Bond Debt Service | 7,000,540 | 7,000,540 | 7,099,725 | 7,337,125 |
| 3856 - Revenue Bonds Series 2011 | 6,783,000 | 6,783,000 | 0 | 0 |
| 3857 - Revenue Bonds Series 2012 | 24,479,848 | 24,479,848 | 20,342,597 | 20,243,098 |
| 3858 - Revenue Bonds Series 2013 | 4,908,500 | 4,908,500 | 4,910,500 | 4,918,250 |
| 3859 - Revenue Bonds Series 2015 | 62,959,025 | 51,804,387 | 60,078,065 | 60,259,600 |
| 3862 - Revenue Bonds Series 2016A | 20,565,650 | 16,565,650 | 20,570,150 | 20,574,900 |
| 3863 - Revenue Bonds Series 2016B | 18,673,651 | 18,673,651 | 11,332,815 | 4,294,081 |
| 3864 - Revenue Bonds Series 2017 | 10,891,200 | 10,891,200 | 10,895,950 | 10,901,950 |
| 3865 - Revenue Bonds Series 2018A | 901,164 | 901,164 | 903,512 | 900,018 |
| 3866 - Revenue Bonds Series 2018B | 1,881,828 | 1,881,828 | 1,877,754 | 1,882,062 |
| 3867 - Revenue Bonds Series 2018C | 9,120,200 | 9,120,200 | 9,125,450 | 9,132,950 |
| 3868 - Revenue Bonds Series 2019A | 846,459 | 846,459 | 846,459 | 846,459 |
| 3869 - Revenue Bonds Series 2019B | 1,768,188 | 1,768,188 | 1,770,408 | 1,772,060 |
| 3872 - Revenue Bonds Series 2020A | 776,525 | 776,525 | 776,525 | 776,525 |
| 3873 - Revenue Bonds Series 2020B | 1,608,228 | 1,608,228 | 1,608,228 | 1,608,228 |

DALLAS WATER UTILITIES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3874 - Revenue Bonds Series 2020C | 18,051,000 | 14,051,000 | 18,055,250 | 18,065,500 |
| 3875 - Revenue Bonds Series 2020D | 17,210,436 | 13,210,436 | 23,869,613 | 18,584,700 |
| 3876 - Revenue Bonds Series 2021A | 0 | 507,730 | 761,596 | 761,596 |
| 3877 - Revenue Bonds Series 2021B | 0 | 1,019,651 | 1,529,477 | 1,529,477 |
| 3878 - Revenue Bonds Series 2021C | 0 | 4,659,591 | 6,814,350 | 6,820,600 |
| 3899 - Other Misc Exp - Reimb | 14,097 | 14,097 | 14,097 | 14,097 |
| 3980 - Reserve For Contingencies | 2,260,000 | 2,260,000 | 2,260,000 | 2,260,000 |
| 3982 - Bonds To Be Sold | 12,170,628 | 5,983,656 | 14,528,561 | 31,483,523 |
| 3994 - Outside Temps-Staffing | 1,009,859 | 1,232,781 | 776,075 | 776,075 |
| Contractual - Other Services | 545,588,633 | 522,876,643 | 527,290,437 | 542,218,036 |
| 4310 - Buildings | 0 | 0 | 50,000 | 50,000 |
| 4420 - Other Structures | 0 | 0 | 22,294 | 22,294 |
| 4710 - Furniture Fixtures Equip | 0 | 0 | 160,000 | 160,000 |
| 4720 - Mach Tools Implem Major | 99,000 | 99,000 | 162,863 | 162,863 |
| 4730 - Inst Apparatus Major | 308,000 | 308,000 | 217,098 | 388,098 |
| 4731 - Equip-Data Processing | 0 | 0 | 100,000 | 100,000 |
| 4740 - Motor Vehicles Cap | 50,000 | 50,000 | 185,000 | 185,000 |
| 4741 - Automobiles | 0 | 4,990,572 | 0 | 0 |
| 4750 - Other Vehicles | 0 | 0 | 155,000 | 155,000 |
| 4890 - Misc Equipment Capital | 7,500,000 | 2,509,428 | 12,173,870 | 12,156,196 |
| Capital Outlay | 7,957,000 | 7,957,000 | 13,226,125 | 13,379,451 |
| 5002 - Dept Support Reimb | (3,893,859) | (3,893,859) | (4,044,830) | (4,443,294) |
| 5011 - Reimb Fr Othr Organizaton | (1,450,575) | (1,450,575) | (1,147,950) | (1,147,950) |
| 5021 - Trans To Acct Rec Gl 110 | (250,000) | (328,700) | (250,000) | (250,000) |
| 5201 - Credit For Stores Overhd | (3,513,916) | (3,513,916) | (3,612,521) | (4,095,436) |
| Reimbursements | (9,108,350) | (9,187,050) | (9,055,301) | (9,936,680) |
| Total Expense | \$755,468,335 | \$732,313,720 | \$761,226,160 | \$786,966,212 |

DALLAS WATER UTILITIES - SDM

MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood risk management activities, floodplain and floodway management, and surface water quality activities.

DEPARTMENT GOALS

- Meet state and federal stormwater regulations
- Maintain, operate, and respond to floodway and neighborhood drainage issues
- Plan and implement infrastructure projects to improve drainage system efficiency and function
- Ensure public/private infrastructure and development are designed to minimize flooding
- Maintain pump station uptime at 92 percent or greater

SERVICE DESCRIPTIONS

| DALLAS WATER UTILITIES - SDM | |
|------------------------------------|---|
| Floodway Operations | Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal and state regulations. |
| Floodplain and Drainage Management | Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding. |
| DWU - SDM General Expense | Provides floodway maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure. |
| Neighborhood Drainage Operations | Manages operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|-------------------|---------------------|-------------------|--------------------|
| DWU - SDM General Expense | 45,258,662 | 46,147,406 | 43,837,955 | 45,992,746 |
| Floodplain and Drainage Management | 3,006,339 | 2,750,229 | 4,202,921 | 4,307,077 |
| Floodway Operations | 11,779,710 | 12,391,683 | 12,809,701 | 13,590,270 |
| Neighborhood Drainage Operations | 11,769,875 | 11,156,175 | 11,583,165 | 12,165,336 |
| Expense Total | \$71,814,586 | \$72,445,492 | \$72,433,742 | \$76,055,429 |

DALLAS WATER UTILITIES - SDM

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 17,962,156 | 16,611,467 | 20,511,283 | 21,341,547 |
| Supplies - Materials | 3,864,691 | 3,331,661 | 3,741,527 | 4,073,751 |
| Contractual - Other Services | 50,017,148 | 52,360,704 | 48,150,115 | 50,475,462 |
| Capital Outlay | 152,922 | 369,660 | 213,148 | 347,000 |
| Expense Total | \$71,996,917 | \$72,673,492 | \$72,616,073 | \$76,237,760 |
| Reimbursements | (182,331) | (228,000) | (182,331) | (182,331) |
| Department Total | \$71,814,586 | \$72,445,492 | \$72,433,742 | \$76,055,429 |
| Department Revenue Total | \$69,314,586 | \$69,314,586 | \$72,433,742 | \$76,055,429 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------|----------------------|-----------------------|
| General Fund Reimbursement | (182,331) | (182,331) |
| Reimbursement Total | \$(182,331) | \$(182,331) |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 274.00 | 221.49 | 281.00 | 281.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 8.60 | 8.60 | 8.60 | 8.60 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 282.60 | 230.09 | 289.60 | 289.60 |

DALLAS WATER UTILITIES - SDM

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Reallocation from various contract support services for seven positions dedicated to increased nature based forestry and vegetative maintenance for floodways, floodplains, creeks and channels (\$452,000). | 7 | \$0 | \$0 |
| Major Budget Items Total | 7 | \$0 | \$0 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Partner with the United States Army Corp of Engineers to complete the Dallas Floodway and Dallas Floodway Extension which, when completed will protect historically disenfranchised communities from flooding.
- Collaborate with the Office of Arts and Culture and Park and Recreation, construct the Memorial for Victims of Racial Violence public art project at Martyr's Park. The project will create a tribute to the memory of victims of lynching and racial violence in Dallas, with references to victims in Dallas between 1853-1920.
- Coordinate with other City departments, including Bond and Construction Management, in establishing equity scoring criteria for stormwater projects to be included in the City's next bond program.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 13,400,052 | 12,120,449 | 15,002,371 | 15,741,467 |
| 1111 - Cell Phone Stipend | 22,368 | 35,415 | 27,840 | 27,840 |
| 1201 - Overtime - Civilian | 328,654 | 387,991 | 335,661 | 335,661 |
| 1203 - Service Incentive Pay | 35,472 | 28,572 | 27,264 | 27,264 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 16,502 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 20,110 | 0 | 0 |
| 1251 - Off-road Vehicle Use | 0 | 208 | 0 | 0 |
| 1301 - Pension - Civilian | 1,894,787 | 1,736,950 | 2,149,918 | 2,225,224 |
| 1303 - Life Insurance | 14,688 | 14,688 | 15,258 | 15,258 |
| 1304 - Health Insurance | 2,014,704 | 2,014,704 | 2,173,186 | 2,173,235 |
| 1306 - ER Medicare | 194,300 | 178,747 | 216,911 | 232,926 |
| 1314 - Worker's Compensation | 57,131 | 57,131 | 562,874 | 562,672 |
| Personnel Services | 17,962,156 | 16,611,467 | 20,511,283 | 21,341,547 |
| | 383 | | | |

DALLAS WATER UTILITIES - SDM

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 2110 - Office Supplies | 16,603 | 1,057 | 17,232 | 16,904 |
| 2111 - Office Supplies Chargeback | 0 | 5,705 | 0 | 0 |
| 2120 - Min App Inst Tools - Uten | 272,050 | 193,413 | 123,550 | 125,435 |
| 2130 - Copy McH Supplies | 400 | 0 | 200 | 200 |
| 2140 - Light - Power | 1,575,036 | 1,575,036 | 1,800,000 | 1,800,000 |
| 2160 - Fuel Supplies | 6,300 | 9,980 | 6,391 | 6,400 |
| 2170 - Water - Sewer | 45,000 | 30,121 | 25,000 | 25,000 |
| 2181 - Fuel - Lube For Vehicle | 286,343 | 464,697 | 309,596 | 361,976 |
| 2182 - Mechanical Supplies Veh | 17,000 | 12,331 | 17,350 | 17,538 |
| 2183 - Fuel - Lube | 7,086 | 3,541 | 8,166 | 9,228 |
| 2185 - Tires - Tubes | 24,450 | 21,667 | 27,112 | 27,466 |
| 2190 - Mechanical Supplies | 120,000 | 61,640 | 90,000 | 92,100 |
| 2200 - Chemical Medical Surgical | 19,176 | 48,323 | 18,993 | 20,454 |
| 2220 - Laundry - Cleaning Suppl | 26,515 | 17,344 | 27,284 | 18,975 |
| 2231 - Clothing | 124,696 | 70,488 | 90,142 | 134,988 |
| 2232 - Food Supplies | 15,559 | 19,142 | 15,652 | 15,652 |
| 2252 - Meter Postage Fund Level | 850 | 3,719 | 5,350 | 3,350 |
| 2261 - Educational - Recr Suppl | 4,569 | 5,187 | 4,569 | 9,569 |
| 2262 - Botanical - Agric Suppl | 250,583 | 66,725 | 241,000 | 222,600 |
| 2270 - Printing Supplies | 0 | 877 | 0 | 0 |
| 2280 - Other Supplies | 158,346 | 105,674 | 110,528 | 111,581 |
| 2310 - Building Materials | 14,100 | 45,626 | 17,184 | 17,902 |
| 2510 - Streets Roadways-Highways | 75,000 | 100,060 | 182,500 | 190,750 |
| 2530 - Sidewalks Steps Curbs Cul | 0 | 9,384 | 0 | 0 |
| 2540 - Storm Sewers | 160,000 | 61,250 | 50,000 | 50,000 |
| 2590 - Other Improvements | 246,521 | 24,017 | 21,686 | 43,686 |
| 2710 - Furniture - Fixtures | 0 | 10,017 | 0 | 0 |
| 2720 - Machine Tools | 57,400 | 27,948 | 77,384 | 54,884 |
| 2730 - Major Apparatus | 49,200 | 22,002 | 40,100 | 40,100 |
| 2731 - Data Processing Equipment | 86,798 | 250,597 | 133,283 | 357,200 |
| 2735 - Software Purchase -\$1000 | 9,000 | 1,530 | 42,400 | 44,408 |
| 2741 - Motor Vehicle | 163,027 | 56,250 | 204,522 | 222,052 |
| 2780 - Photography - Film Equipment | 10,350 | 1,616 | 12,175 | 11,175 |
| 2860 - Books Reference Book Only | 2,500 | 500 | 2,500 | 2,500 |
| 2890 - Miscellaneous Equipment | 20,234 | 4,198 | 19,678 | 19,678 |
| Supplies - Materials | 3,864,691 | 3,331,661 | 3,741,527 | 4,073,751 |
| | | | | |
| 3020 - Food - Laundry Service | 500 | 0 | 500 | 500 |
| 3030 - Printing - Photo Services | 4,636 | 26,851 | 3,136 | 3,286 |
| 3033 - Legal Fees | 0 | 0 | 200,000 | 0 |
| 3040 - Medical - Laboratory Services | 226,200 | 163,282 | 248,820 | 288,834 |
| 3050 - Communications | 42,721 | 46,459 | 37,791 | 37,791 |
| 3051 - Telephone Equipment Charges | 0 | 3,443 | 0 | 0 |
| 3053 - Data Circuit Billing | 37,162 | 37,162 | 23,890 | 32,876 |

DALLAS WATER UTILITIES - SDM

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3060 - Equipment Rental [Outside City] | 176,000 | 345,656 | 181,320 | 176,000 |
| 3070 - Professional Services | 467,516 | 1,296,451 | 597,350 | 597,350 |
| 3071 - Management Service Fees | 931,431 | 931,431 | 931,431 | 931,431 |
| 3072 - Contractor Service Fees | 1,593,519 | 1,771,512 | 1,718,079 | 1,749,710 |
| 3085 - Freight | 700 | 0 | 700 | 719 |
| 3090 - City Forces | 18,101,657 | 18,209,569 | 18,653,172 | 18,654,113 |
| 3091 - Custodial Services | 16,000 | 23,363 | 17,000 | 17,000 |
| 3092 - Security Services | 144,000 | 94,343 | 144,000 | 144,000 |
| 3099 - Misc Special Services | 264,300 | 247,003 | 291,300 | 294,000 |
| 3110 - Equip Repairs and Maintenance | 755,320 | 539,172 | 730,411 | 830,489 |
| 3113 - Testing Non capital Projects | 25,000 | 2,640 | 0 | 0 |
| 3130 - Copy Machine Rent-Lease-Maint | 9,396 | 9,396 | 9,163 | 9,163 |
| 3210 - Building Repairs and Maint | 0 | 17,684 | 0 | 0 |
| 3310 - Insurance | 40,956 | 40,956 | 116,479 | 118,815 |
| 3313 - Liability Premiums | 166,653 | 166,653 | 180,724 | 182,419 |
| 3315 - Tolls | 1,501 | 0 | 1,900 | 2,002 |
| 3320 - Advertising | 458 | 0 | 458 | 458 |
| 3330 - Rents [Lease] | 0 | 0 | 0 | 500 |
| 3340 - Membership Dues | 123,272 | 123,143 | 106,064 | 105,564 |
| 3341 - Subscriptions-Serials | 4,100 | 0 | 0 | 0 |
| 3361 - Professional Development | 43,245 | 39,055 | 83,820 | 73,790 |
| 3363 - Reimb-Vehicle Use,Parking | 10,250 | 7,640 | 10,250 | 10,250 |
| 3364 - Personnel Development | 39,350 | 33,881 | 46,205 | 45,015 |
| 3410 - Equip - Automotive Rental | 986,709 | 986,709 | 1,016,068 | 1,023,703 |
| 3411 - Wreck Handle Charge (fleet) | 164,460 | 164,460 | 143,553 | 144,524 |
| 3416 - GIS Services | 28,378 | 28,378 | 28,429 | 28,429 |
| 3420 - Commun Equip Rental | 924 | 924 | 626 | 1,078 |
| 3429 - Cellphone Charges | 26,033 | 67,089 | 26,594 | 26,874 |
| 3430 - Data Services | 129,581 | 281,647 | 141,774 | 141,774 |
| 3434 - Programming | 929,429 | 929,429 | 1,109,107 | 1,120,803 |
| 3438 - Software Maintenance Fee | 92,500 | 72,335 | 98,000 | 100,373 |
| 3514 - Street Rental | 2,772,583 | 2,772,583 | 2,772,583 | 2,772,583 |
| 3599 - Misc. Other Charges | 500 | 0 | 0 | 0 |
| 3637 - Capital Const Transfer | 20,143,909 | 21,032,653 | 12,393,984 | 10,450,781 |
| 3651 - Gen Fund Cost Reimb | 351,444 | 826,547 | 595,941 | 595,941 |
| 3661 - Debt Svc Reimb - Transfers | 0 | 0 | 3,250,000 | 6,911,600 |
| 3702 - Master Lease Expense | 212,160 | 0 | 1,150,000 | 1,725,000 |
| 3851 - Pension Bond Debt Service | 952,695 | 952,695 | 1,089,493 | 1,125,924 |
| 3994 - Outside Temps-Staffing | 0 | 68,510 | 0 | 0 |
| Contractual - Other Services | 50,017,148 | 52,360,704 | 48,150,115 | 50,475,462 |
| 4310 - Buildings | 0 | 210,970 | 0 | 0 |
| 4720 - Mach Tools Implem Major | 68,125 | 57,171 | 147,148 | 91,000 |
| 4730 - Inst Apparatus Major | 0 | 7,472 | 0 | 0 |

DALLAS WATER UTILITIES - SDM

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 4731 - Equip-Data Processing | 17,302 | 14,862 | 66,000 | 256,000 |
| 4735 - Computer Software Licenses | 26,000 | 14,400 | 0 | 0 |
| 4742 - Trucks | 41,495 | 41,495 | 0 | 0 |
| 4780 - Photo And Film Equipment | 0 | 23,291 | 0 | 0 |
| Capital Outlay | 152,922 | 369,660 | 213,148 | 347,000 |
| 5011 - Reimb Fr Othr Organizaton | (182,331) | (228,000) | (182,331) | (182,331) |
| Reimbursements | (182,331) | (228,000) | (182,331) | (182,331) |
| Total Expense | \$71,814,586 | \$72,445,492 | \$72,433,742 | \$76,055,429 |

DEVELOPMENT SERVICES

MISSION

Partner with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Establish a culture of customers services, accountability, and continuous improvement
- Work towards restructuring and replacing the core permit process and system over the next two years
- Create a team for plan review & inspections group to support single family affordable housing projects
- Create a Rapid Single-Family VIP Program (RSVP) expedited new single-family projects
- Launch a Customer Advocate team to increase responsiveness, customers service, and reduce permitting processing turn-around time.
- Implement a second Express Plan Review Unit (Q-Team) and expand the current number of projects qualifying for this service
- Create Multi-discipline Inspectors and Plans Examiners to increase departmental efficiencies
- Continue technology initiatives by updating Electronic Plan Review software and exploring options to replace current Land Management System
- Implement employee Certification Incentive Pay Program to incentivize cross training, agile workforce, and departmental scalability
- Additional staff will decrease processing time for the high volume of permit applications and allow more efficient processing of both commercial and residential permit applications

SERVICE DESCRIPTIONS

| DEVELOPMENT SERVICES | |
|---|---|
| Construction Plan Review and Permitting | Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process. |
| Engineering - Inspection Review for Private Development | Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications. |
| Express Plan Review | Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects. |
| Field Inspections of Private Development Construction Sites | Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use. |

DEVELOPMENT SERVICES

| | |
|--|---|
| GIS Mapping for Private Development | Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents. |
| Private Development Records and Archival Library | Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests. |
| Private Development Survey | Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards. |
| Subdivision Plat Review | Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Construction Plan Review and Permitting | 20,000,792 | 16,743,344 | 21,850,641 | 23,310,740 |
| Engineering - Inspection Review for Private Development | 2,755,108 | 2,846,804 | 3,318,008 | 3,494,229 |
| Express Plan Review | 1,612,954 | 1,764,458 | 3,846,854 | 4,197,115 |
| Field Inspections of Private Development Construction Sites | 10,361,160 | 13,499,280 | 10,644,568 | 10,684,514 |
| GIS Mapping for Private Development | 1,395,705 | 1,481,226 | 1,912,434 | 2,140,399 |
| Private Development Records and Archival Library | 1,125,785 | 1,269,671 | 1,125,784 | 1,125,785 |
| Private Development Survey | 522,752 | 553,145 | 522,752 | 522,752 |
| Subdivision Plat Review | 609,414 | 653,764 | 609,414 | 609,414 |
| Expense Total | \$38,383,670 | \$38,811,692 | \$43,830,455 | \$46,084,948 |

DEVELOPMENT SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 23,320,249 | 23,183,490 | 27,818,569 | 29,726,844 |
| Supplies - Materials | 347,810 | 524,577 | 376,691 | 389,277 |
| Contractual - Other Services | 15,544,409 | 15,970,104 | 16,140,565 | 16,474,197 |
| Capital Outlay | 93,747 | 73,879 | 93,747 | 93,747 |
| Expense Total | \$39,306,215 | \$39,752,050 | \$44,429,572 | \$46,684,065 |
| Reimbursements | (922,545) | (940,357) | (599,117) | (599,117) |
| Department Total | \$38,383,670 | \$38,811,692 | \$43,830,455 | \$46,084,948 |
| | | | | |
| Department Revenue Total | \$33,476,527 | \$35,166,743 | \$35,340,940 | \$35,856,116 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|-----------------------|
| Dallas Water Utilities Reimbursement | (599,117) | (599,117) |
| Reimbursement Total | \$(599,117) | \$(599,117) |

DEVELOPMENT SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 271.61 | 265.00 | 318.77 | 339.07 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 2.80 | 4.00 | 3.00 | 3.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 1.00 | 0.00 | 0.00 |
| Department Total | 274.41 | 270.00 | 321.77 | 342.07 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|-------------------|--------------------|
| Add four Permit Clerk and five Data Science Analyst positions to the Project Dox (PDOX) Intake Division to increase customer service, staff responsiveness, and processing times using fund balance (7.00 FTEs). | 9 | \$744,457 | \$949,879 |
| Add three Senior Plans Examiner, six Senior Inspector - Plumbing, and two Building Inspector positions to increase response times and reduce backlog using fund balance (9.40 FTEs). | 11 | \$957,156 | \$1,086,437 |
| Add Housing Team (one Development Manager position, one Administrative Specialist, three Senior Plans Examiners, and four Inspector III - Development positions) to improve quality inspections and address backlog using fund balance (8.10 FTEs). | 9 | \$691,724 | \$768,582 |

DEVELOPMENT SERVICES

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Add a second Q-Team (one Administrative Specialist I, one Administrative Specialist II, four Project Coordinator - Development, two Senior Plans Examiner - Electrical, one Senior Plans Examiner - Plumbing, two Senior Plans Examiner - Building Inspection, four Senior Plans Examiner and one Senior Project Coordinator - Development) to increase timeliness of project completions using fund balance (8.00 FTEs). | 16 | \$838,648 | \$1,677,297 |
| Transfers the Board of Adjustment from Planning and Urban Design back to Development Services (\$353,038) (3.00 FTEs). | 3 | \$0 | \$0 |
| Use fund balance to reimburse Information and Technology Services - Data for five positions (one Manager - IT, three Programmer Analyst III, and one Senior Business Analyst) added to provide on-site dedicated support to Development Services. | 0 | \$506,122 | \$641,496 |
| Use fund balance to reimburse Planning and Urban Design for one Sr. Zoning Planner. | 0 | \$82,902 | \$110,536 |
| Major Budget Items Total | 48 | \$3,821,009 | \$5,234,227 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Target Black, Hispanic, Asian, and Native American contractors, developers, and residents through additional monthly training sessions in FY 2022-23.
- Promote the participation and inclusion of Asian American, Black, Hispanic, and Native American communities to voluntarily participate in Building Code and Zoning Development processes (FY 2022-23 and subsequent code cycles).
- Reduce the average number of days to process affordable housing permits in designated opportunity zones and minority developers by issuing permits within ten days of submittal for FY 2022-23 and FY 2023-24.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 18,134,132 | 17,332,068 | 21,573,367 | 23,132,824 |
| 1111 - Cell Phone Stipend | 41,760 | 41,760 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 3,390 | 0 | 0 |
| 1201 - Overtime - Civilian | 143,500 | 456,100 | 260,864 | 261,155 |
| 1203 - Service Incentive Pay | 47,568 | 37,500 | 47,568 | 47,568 |

DEVELOPMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1208 - Sick Leave Term Pay - Civilian | 0 | 85,588 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 90,602 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 2,109 | 0 | 0 |
| 1301 -Pension - Civilian | 2,606,024 | 2,606,024 | 3,093,731 | 3,316,267 |
| 1303 - Life Insurance | 15,562 | 15,562 | 38,882 | 39,593 |
| 1304 - Health Insurance | 2,006,199 | 2,006,199 | 2,383,839 | 2,486,430 |
| 1306 - ER Medicare | 267,238 | 267,238 | 315,033 | 337,929 |
| 1308 - Mandatory Deferred Comp | 0 | 1,082 | 0 | 0 |
| 1314 - Worker's Compensation | 58,266 | 58,266 | 105,285 | 105,078 |
| 1511 - Temporary Help - Regular | 0 | 180,000 | 0 | 0 |
| Personnel Services | 23,320,249 | 23,183,490 | 27,818,569 | 29,726,844 |
| 2110 - Office Supplies | 43,854 | 9,625 | 1,320 | 1,320 |
| 2111 - Office Supplies Chargeback | 0 | 34,229 | 43,854 | 48,239 |
| 2140 - Light - Power | 500 | 500 | 500 | 500 |
| 2181 - Fuel - Lube For Vehicle | 112,402 | 259,900 | 97,687 | 112,727 |
| 2231 - Clothing | 17,657 | 17,657 | 25,000 | 17,500 |
| 2232 - Food Supplies | 0 | 667 | 0 | 0 |
| 2252 - Meter Postage Fund Level | 17,144 | 17,144 | 47,724 | 17,301 |
| 2280 - Other Supplies | 60,846 | 60,846 | 31,428 | 61,851 |
| 2710 - Furniture - Fixtures | 30,737 | 63,140 | 60,737 | 60,737 |
| 2731 - Data Processing Equipment | 15,092 | 15,092 | 49,339 | 50,000 |
| 2735 - Software Purchase -\$1000 | 34,203 | 30,403 | 4,477 | 4,477 |
| 2780 - Photography - Film Equipment | 750 | 750 | 0 | 0 |
| 2860 - Books Reference Book Only | 14,625 | 14,625 | 14,625 | 14,625 |
| Supplies - Materials | 347,810 | 524,577 | 376,691 | 389,277 |
| 3020 - Food - Laundry Service | 26,400 | 6,400 | 19,000 | 26,913 |
| 3030 - Printing - Photo Services | 9,130 | 9,130 | 10,630 | 10,950 |
| 3050 - Communications | 362,082 | 362,082 | 451,433 | 451,435 |
| 3051 - Telephone Equipment Charges | 995 | 2,170 | 8,000 | 4,709 |
| 3053 - Data Circuit Billing | 349,319 | 349,319 | 290,711 | 399,859 |
| 3060 - Equipment Rental [Outside City] | 61,225 | 61,225 | 0 | 0 |
| 3070 - Professional Services | 3,246,083 | 2,685,711 | 2,716,435 | 2,704,570 |
| 3072 - Contractor Service Fees | 0 | 34,641 | 25,204 | 12,602 |
| 3090 - City Forces | 4,837,660 | 4,837,660 | 4,566,336 | 4,670,242 |
| 3099 - Misc Special Services | 34,502 | 255 | 81,241 | 72,241 |
| 3110 - Equip Repairs and Maintenance | 105,359 | 105,359 | 5,359 | 6,430 |
| 3130 - Copy Machine Rent-Lease-Maint | 61,308 | 61,308 | 77,645 | 77,645 |
| 3150 - Copy Center Charges | 3,320 | 3,320 | 105 | 105 |
| 3151 - Department Support | 323,428 | 341,240 | 0 | 0 |
| 3210 - Building Repairs and Maint | 0 | 118,177 | 66,437 | 73,080 |
| 3310 - Insurance | 31,754 | 31,754 | 36,243 | 35,814 |

DEVELOPMENT SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 3313 - Liability Premiums | 33,580 | 33,580 | 83,864 | 83,552 |
| 3315 - Tolls | 0 | 3,237 | 1,541 | 1,695 |
| 3320 - Advertising | 6,200 | 6,200 | 34,700 | 35,900 |
| 3330 - Rents [Lease] | 246,742 | 477,675 | 484,757 | 489,758 |
| 3340 - Membership Dues | 0 | 0 | 1,000 | 1,000 |
| 3341 - Subscriptions-Serials | 937 | 937 | 1,700 | 1,870 |
| 3361 - Professional Development | 13,200 | 13,200 | 310,644 | 310,581 |
| 3363 - Reimb-Vehicle Use,Parking | 400 | 450 | 505 | 505 |
| 3364 - Personnel Development | 347,990 | 347,990 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 141,616 | 141,616 | 141,867 | 142,980 |
| 3411 - Wreck Handle Charge (fleet) | 14,783 | 14,783 | 16,735 | 16,861 |
| 3413 - Motor Pool Vehicle Charges | 1,000 | 1,000 | 0 | 0 |
| 3416 - GIS Services | 18,337 | 18,337 | 16,522 | 16,522 |
| 3429 - Cellphone Charges | 61,864 | 61,864 | 59,776 | 62,860 |
| 3430 - Data Services | 152,299 | 152,299 | 257,157 | 257,157 |
| 3434 - Programming | 1,347,402 | 1,347,402 | 2,015,924 | 2,160,977 |
| 3437 - Continual Software License Fee | 0 | 3,800 | 4,500 | 4,500 |
| 3454 - Security Services Payment to EBS | 0 | 0 | 57,500 | 57,500 |
| 3518 - Credit Card Charges | 287,000 | 699,874 | 650,000 | 650,000 |
| 3538 - Interest Exp Short Term | 3,469 | 3,469 | 3,469 | 3,469 |
| 3599 - Misc. Other Charges | 374,142 | 355,533 | 321,572 | 257,921 |
| 3651 - Gen Fund Cost Reimb | 1,396,180 | 1,396,180 | 1,815,935 | 1,815,935 |
| 3661 - Debt Svc Reimb -Transfers | 12,572 | 12,572 | 12,572 | 12,572 |
| 3851 - Pension Bond Debt Service | 1,632,131 | 1,632,131 | 1,493,546 | 1,543,487 |
| 3994 - Outside Temps-Staffing | 0 | 236,223 | 0 | 0 |
| Contractual - Other Services | 15,544,409 | 15,970,104 | 16,140,565 | 16,474,197 |
| | | | | |
| 4090 - City Forces | 93,747 | 26,939 | 93,747 | 93,747 |
| 4310 - Buildings | 0 | 13,780 | 0 | 0 |
| 4710 - Furniture Fixtures Equip | 0 | 7,818 | 0 | 0 |
| 4890 - Misc Equipment Capital | 0 | 25,342 | 0 | 0 |
| Capital Outlay | 93,747 | 73,879 | 93,747 | 93,747 |
| | | | | |
| 5002 - Dept Support Reimb | (323,428) | (341,240) | 0 | 0 |
| 5011 - Reimb Fr Othr Organizaton | (599,117) | (599,117) | (599,117) | (599,117) |
| Reimbursements | (922,545) | (940,357) | (599,117) | (599,117) |
| Total Expense | \$38,383,670 | \$38,811,692 | \$43,830,455 | \$46,084,948 |



MUNICIPAL RADIO

MISSION

Provide the WRR 101.1 FM audience within the Dallas and North Texas region with an engaging and entertaining classical listening experience and provide partners with effective access to the arts consumer market in the region.

DEPARTMENT GOALS

- Successfully transition day-to-day operations of WRR 101.1 FM to KERA on January 1, 2023 and continue to maintain the classical format in a fiscally sustainable model
- Engage the community to develop and finalize a process for equitable distribution of daily public service announcements on all KERA platforms across Dallas arts groups and City of Dallas stakeholders
- Increase market share above 1.5 percent of radio listeners as reported by Nielsen ratings in partnership with KERA
- Achieve net positive operating profit

SERVICE DESCRIPTIONS

| MUNICIPAL RADIO | |
|-------------------------------------|---|
| WRR Municipal Radio Classical Music | In partnership with KERA, broadcasts classical music and promotes culture and arts in Dallas and North Texas. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| WRR Municipal Radio Classical Music | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Expense Total | \$1,815,740 | \$1,664,449 | \$1,003,095 | \$497,574 |

MUNICIPAL RADIO

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 943,749 | 865,681 | 478,967 | 87,598 |
| Supplies - Materials | 66,671 | 74,777 | 58,728 | 53,844 |
| Contractual - Other Services | 805,320 | 723,991 | 465,400 | 356,132 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$1,815,740 | \$1,664,449 | \$1,003,095 | \$497,574 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$1,815,740 | \$1,664,449 | \$1,003,095 | \$497,574 |
| | | | | |
| Department Revenue Total | \$1,861,000 | \$1,500,750 | \$1,003,095 | \$497,574 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 9.00 | 7.80 | 3.50 | 1.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 9.00 | 7.80 | 3.50 | 1.00 |

MUNICIPAL RADIO

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|----------------------|----------------------|
| Outsource management of WRR to KERA through a proposed management contract that would shift \$1.39 million of City expenses and six positions to the partner non-profit on January 1, 2023. | (1) | \$(869,514) | \$(869,514) |
| Transfer one Manager - WRR FM Station position to the General Fund. | (1) | \$(99,633) | \$(99,633) |
| Transfer one Radio Production Coordinator position to the General Fund. | (1) | \$(64,516) | \$(64,516) |
| Major Budget Items Total | (3) | \$(1,033,663) | \$(1,033,663) |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase number of ALAANA (African, Latinx, Asian, Arab, Native American) listeners to WRR 101.1 FM.
- Provide free announcements to ALAANA artists and organizations on WRR 101.1 and across KERA-managed platforms (90.1 FM, 91.7 FM, and Channel 13) to increase marketing reach for these groups.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 537,152 | 435,733 | 225,018 | 65,000 |
| 1301 - Pension - Civilian | 75,953 | 96,157 | 46,229 | 9,178 |
| 1303 - Life Insurance | 486 | 486 | 486 | 138 |
| 1304 - Health Insurance | 66,663 | 66,663 | 69,561 | 9,264 |
| 1306 - ER Medicare | 7,789 | 11,936 | 5,098 | 943 |
| 1309 - Wellness Program | 0 | 0 | 81 | 81 |
| 1314 - Worker's Compensation | 2,706 | 2,706 | 5,994 | 2,994 |
| 1520 - Sales Commissions | 253,000 | 252,000 | 126,500 | 0 |

MUNICIPAL RADIO

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 943,749 | 865,681 | 478,967 | 87,598 |
| 2111 - Office Supplies Chargeback | 2,296 | 1,600 | 0 | 0 |
| 2140 - Light - Power | 48,000 | 48,000 | 48,500 | 48,500 |
| 2170 - Water - Sewer | 800 | 800 | 1,062 | 1,062 |
| 2181 - Fuel - Lube For Vehicle | 0 | 124 | 249 | 282 |
| 2252 - Meter Postage Fund Level | 800 | 800 | 0 | 0 |
| 2280 - Other Supplies | 3,000 | 3,000 | 0 | 0 |
| 2735 - Software Purchase -\$1000 | 1,775 | 10,453 | 0 | 0 |
| 2760 - Radio - Communication Eqp | 5,000 | 5,000 | 8,917 | 4,000 |
| 2890 - Miscellaneous Equipment | 5,000 | 5,000 | 0 | 0 |
| Supplies - Materials | 66,671 | 74,777 | 58,728 | 53,844 |
| 3050 - Communications | 26,190 | 26,190 | 29,047 | 3,248 |
| 3053 - Data Circuit Billing | 16,677 | 16,677 | 13,148 | 3,569 |
| 3070 - Professional Services | 12,400 | 15,400 | 8,456 | 8,456 |
| 3074 - Music License Fees | 55,320 | 26,201 | 20,004 | 20,004 |
| 3080 - Cable Tv Services | 10,182 | 10,182 | 0 | 0 |
| 3085 - Freight | 500 | 500 | 0 | 0 |
| 3090 - City Forces | 500 | 500 | 0 | 0 |
| 3091 - Custodial Services | 14,000 | 2,000 | 0 | 0 |
| 3099 - Misc Special Services | 158,325 | 149,305 | 11,872 | 11,872 |
| 3110 - Equip Repairs and Maintenance | 52,850 | 45,000 | 43,200 | 43,200 |
| 3130 - Copy Machine Rent-Lease-Maint | 2,611 | 2,611 | 2,546 | 2,650 |
| 3210 - Building Repairs and Maint | 2,000 | 2,000 | 0 | 0 |
| 3310 - Insurance | 1,545 | 1,545 | 1,692 | 970 |
| 3313 - Liability Premiums | 1,633 | 1,633 | 1,228 | 2,086 |
| 3320 - Advertising | 11,314 | 6,314 | 2,166 | 0 |
| 3330 - Rents [Lease] | 167,941 | 167,941 | 162,262 | 168,345 |
| 3340 - Membership Dues | 6,045 | 5,477 | 0 | 0 |
| 3341 - Subscriptions-Serials | 500 | 500 | 0 | 0 |
| 3363 - Reimb-Vehicle Use,Parking | 4,600 | 4,600 | 0 | 0 |
| 3371 - Local Agency Commission | 60,000 | 60,000 | 0 | 0 |
| 3373 - National Agency Commission | 6,000 | 6,000 | 0 | 0 |
| 3416 - GIS Services | 573 | 573 | 542 | 99 |
| 3430 - Data Services | 4,478 | 4,478 | 5,611 | 1,691 |
| 3434 - Programming | 31,766 | 31,766 | 36,013 | 4,731 |
| 3437 - Continual Software License Fee | 10,225 | 10,453 | 0 | 1,000 |
| 3518 - Credit Card Charges | 15,000 | 8,000 | 0 | 0 |
| 3651 - Gen Fund Cost Reimb | 48,230 | 48,230 | 86,100 | 54,197 |
| 3851 - Pension Bond Debt Service | 39,915 | 39,915 | 41,513 | 30,014 |
| 3994 - Outside Temps-Staffing | 44,000 | 30,000 | 0 | 0 |
| Contractual - Other Services | 805,320 | 723,991 | 465,400 | 356,132 |
| Total Expense | \$1,815,740 | \$1,664,449 | \$1,003,095 | \$497,574 |

SANITATION SERVICES

MISSION

Operate a clean, green, and efficient integrated solid waste management system for the residents of Dallas, while supporting the City's vision to achieve a sustainable future. Be a best-in-class and resilient integrated solid waste management agency, continually advancing progress toward Zero Waste, in alignment with the City's Comprehensive Environmental and Climate Action Plan.

DEPARTMENT GOALS

- Empower residents and businesses to reduce the amount of discarded material generated through proactive education, outreach and compliance efforts
- Establish and implement innovative operational best practices to provide efficient, cost-effective, and environmentally responsible service
- Provide excellent customer service and support to residents and businesses to maximize diversion from the landfill
- Operate a clean, green and efficient waste system that seeks to generate energy from organics
- Establish Post Closure and Environmental Protection Reserve Fund to provide financial assurance for future liabilities related to the city's landfill

SERVICE DESCRIPTIONS

| SANITATION SERVICES | |
|--|---|
| Animal Remains Collection | Provides the funding and support for ARC service. The service is managed by Dallas Animal Services and provides for the prompt (seven days a week) and respectful recovery and disposal of animal remains from residences, public rights-of-way, and animal clinics. |
| Brush-Bulk Waste Removal Services | Provides monthly bulk and brush collections to approximately 246,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection. |
| City Facility Services | Provides waste collection services for City facilities, recycling collection locations, and other neighborhood drop-off sites. This service is mainly provided through contracted vendors and Sanitation Services staff provides assistance in recycling collections. |
| Landfill Services | The McCommas Bluff Landfill accepts more than 1.8 million tons of waste annually from residential and business customers and disposes of the waste in accordance with government rules and regulations. The landfill also utilizes advanced landfill gas recovery technology to create positive revenue for the General Fund. |
| Recycling Collection and Waste Diversion | Provides weekly residential recycling collection services to approximately 246,000 customers. This service budget also provides funding for the Zero Waste programs in the General Fund and funds household hazardous waste disposal services. |

SANITATION SERVICES

Residential Refuse Collection

Provides weekly refuse collection service to 246,000 households and the residential collection crews remove approximately 250,000-tons of garbage each year. This division also operates three regional transfer stations.

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|-------------------|---------------------|-------------------|--------------------|
| Animal Remains Collection | 469,929 | 472,339 | 515,362 | 522,280 |
| Brush-Bulk Waste Removal Services | 26,912,696 | 29,447,353 | 26,660,329 | 27,649,473 |
| City Facility Services | 1,050,128 | 1,015,400 | 1,001,595 | 1,011,556 |
| Landfill Services | 44,024,079 | 39,352,087 | 42,480,255 | 42,859,500 |
| Recycling Collection and Waste Diversion | 16,434,668 | 16,748,143 | 17,127,020 | 17,979,149 |
| Residential Refuse Collection | 52,807,880 | 54,664,058 | 56,000,580 | 57,980,614 |
| Expense Total | \$141,699,380 | \$141,699,380 | \$143,785,140 | \$148,002,573 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Personnel Services | 46,291,507 | 44,928,148 | 49,279,144 | 51,340,270 |
| Supplies - Materials | 9,325,689 | 10,311,966 | 8,354,460 | 9,066,126 |
| Contractual - Other Services | 85,963,536 | 86,340,618 | 86,202,888 | 87,817,529 |
| Capital Outlay | 340,000 | 340,000 | 170,000 | 0 |
| Expense Total | \$141,920,732 | \$141,920,732 | \$144,006,492 | \$148,223,925 |
| Reimbursements | (221,352) | (221,352) | (221,352) | (221,352) |
| Department Total | \$141,699,380 | \$141,699,380 | \$143,785,140 | \$148,002,573 |
| Department Revenue Total | \$137,982,207 | \$142,821,367 | \$145,369,518 | \$150,110,381 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------|-------------------|--------------------|
| General Fund Reimbursement | (221,352) | (221,352) |
| Reimbursement Total | \$(221,352) | \$(221,352) |

SANITATION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 561.03 | 510.56 | 562.76 | 565.52 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 121.00 | 138.76 | 121.00 | 121.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 682.03 | 649.32 | 683.76 | 686.52 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Enhance communications with field employees by providing a cell phone stipend to collection field employees and radios to landfill employees. | 0 | \$341,965 | \$341,965 |
| Add one Occupational Health and Safety Officer position to increase the frequency of safety trainings and improve operations safety (0.50 FTEs) | 1 | \$73,018 | \$146,035 |
| Expand the Brush and Bulk Team by adding five positions and one-time funding for data processing equipment and five additional trucks (5.00 FTEs). | 5 | \$596,909 | \$414,409 |
| Major Budget Items Total | 6 | \$1,011,892 | \$902,409 |

SANITATION SERVICES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Sanitation Services is working to ensure all customers have equitable access to resources and services to effectively manage and dispose of municipal solid waste while striving to eliminate racial inequities within our neighborhoods. With the FY2022-23 budget, our services and programs strive to continue this mission.
- Sanitation Services will continue to partner with other City departments to further reduce illegal dumping and litter (while taking care to control costs for ratepayers), attend public meetings in historically underserved and disenfranchised communities, and specifically explore areas where we are falling short and what improvements can be made.
- In FY 2021-22, City Council approved an update to the City's Local Solid Waste Management Plan (LSWMP), also known as the zero waste plan. A top priority of the plan is to ensure that the policies and programs that are conceived for future development in this update include thoughtful consideration of racial equity and impacts to communities which have been historically underserved.
- Sanitation Services will continue to work with the Office of Equity, to further define Communities of Color and Low-Income Neighborhoods in the department's service areas and continue developing programs and policies that focus on service improvement in these identified communities and areas.

SANITATION SERVICES

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 27,196,162 | 24,754,389 | 28,701,481 | 30,398,206 |
| 1111 - Cell Phone Stipend | 31,286 | 42,245 | 328,105 | 328,105 |
| 1113 - One-time Pay - Civilian | 0 | 77,832 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 1,307 | 0 | 0 |
| 1201 - Overtime - Civilian | 7,602,865 | 8,718,762 | 8,102,865 | 8,102,865 |
| 1203 - Service Incentive Pay | 175,961 | 57,358 | 175,961 | 175,961 |
| 1208 - Sick Leave Term Pay - Civilian | 70,719 | 122,322 | 70,719 | 70,719 |
| 1210 - Vacation Term Pay - Civilian | 88,150 | 190,195 | 88,150 | 88,150 |
| 1212 - Termination Payment - Attendance Incentive Leave - Civilian | 0 | 7,007 | 0 | 0 |
| 1301 - Pension - Civilian | 4,941,079 | 4,683,925 | 5,306,101 | 5,642,367 |
| 1303 - Life Insurance | 30,296 | 30,296 | 30,793 | 30,853 |
| 1304 - Health Insurance | 4,155,549 | 4,155,549 | 4,401,503 | 4,409,815 |
| 1306 - ER Medicare | 507,707 | 495,246 | 546,046 | 565,690 |
| 1314 - Worker's Compensation | 1,300,672 | 1,300,672 | 1,336,359 | 1,336,478 |
| 1406 - Administrative Leave - Civilian | 0 | 92,140 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 7,842 | 0 | 0 |
| 1455 - Task Incentive | 191,061 | 191,061 | 191,061 | 191,061 |
| Personnel Services | 46,291,507 | 44,928,148 | 49,279,144 | 51,340,270 |
| 2110 - Office Supplies | 25,134 | 25,134 | 25,134 | 25,134 |
| 2111 - Office Supplies Chargeback | 35,633 | 35,633 | 35,633 | 35,633 |
| 2120 - Min App Inst Tools - Uten | 114,004 | 114,004 | 114,004 | 114,004 |
| 2140 - Light - Power | 115,000 | 115,000 | 120,000 | 120,000 |
| 2160 - Fuel Supplies | 40,180 | 40,180 | 40,180 | 40,180 |
| 2170 - Water - Sewer | 87,174 | 87,174 | 87,174 | 87,174 |
| 2181 - Fuel - Lube For Vehicle | 6,133,110 | 6,541,798 | 4,538,481 | 5,262,647 |
| 2182 - Mechanical Supplies Veh | 0 | 8,097 | 0 | 0 |
| 2183 - Fuel - Lube | 5,945 | 98,022 | 5,945 | 5,945 |
| 2190 - Mechanical Supplies | 0 | 44 | 0 | 0 |
| 2200 - Chemical Medical Surgical | 28,723 | 28,723 | 28,723 | 28,723 |
| 2220 - Laundry - Cleaning Suppl | 14,346 | 14,346 | 14,346 | 14,346 |
| 2231 - Clothing | 220,000 | 220,000 | 220,000 | 220,000 |
| 2232 - Food Supplies | 60,183 | 60,183 | 60,183 | 60,183 |
| 2252 - Meter Postage Fund Level | 19,427 | 19,427 | 19,427 | 19,427 |
| 2261 - Educational - Recr Suppl | 7,415 | 7,415 | 7,415 | 7,415 |

SANITATION SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2262 - Botanical - Agric Suppl | 11,621 | 11,621 | 11,621 | 11,621 |
| 2280 - Other Supplies | 113,865 | 113,865 | 113,865 | 113,865 |
| 2310 - Building Materials | 0 | 150 | 0 | 0 |
| 2571 - Service Connections | 0 | 309 | 0 | 0 |
| 2590 - Other Improvements | 0 | 33,775 | 0 | 0 |
| 2710 - Furniture - Fixtures | 8,237 | 450,000 | 8,237 | 8,237 |
| 2720 - Machine Tools | 24,621 | 24,621 | 24,621 | 24,621 |
| 2730 - Major Apparatus | 0 | 1,284 | 0 | 0 |
| 2731 - Data Processing Equipment | 70,911 | 70,911 | 45,911 | 33,411 |
| 2735 - Software Purchase -\$1000 | 0 | 90 | 0 | 0 |
| 2741 - Motor Vehicle | 676,343 | 676,343 | 676,343 | 676,343 |
| 2760 - Radio - Communication Eqp | 6,068 | 6,068 | 156,068 | 156,068 |
| 2770 - Audiovisual Equipment | 1,149 | 1,149 | 1,149 | 1,149 |
| 2890 - Miscellaneous Equipment | 1,506,600 | 1,506,600 | 2,000,000 | 2,000,000 |
| Supplies - Materials | 9,325,689 | 10,311,966 | 8,354,460 | 9,066,126 |
| 3020 - Food - Laundry Service | 0 | 104 | 0 | 0 |
| 3030 - Printing - Photo Services | 83,118 | 83,118 | 83,118 | 83,118 |
| 3040 - Medical - Laboratory Services | 12,191 | 12,191 | 12,191 | 12,191 |
| 3050 - Communications | 178,199 | 178,199 | 216,753 | 216,754 |
| 3051 - Telephone Equipment Charges | 0 | 214 | 0 | 0 |
| 3053 - Data Circuit Billing | 164,337 | 164,337 | 148,462 | 203,961 |
| 3060 - Equipment Rental [Outside City] | 63,863 | 63,863 | 63,863 | 63,863 |
| 3061 - Equip Rental | 0 | 116 | 0 | 0 |
| 3070 - Professional Services | 551,900 | 959,242 | 551,900 | 551,900 |
| 3071 - Management Service Fees | 540,812 | 540,812 | 540,812 | 540,812 |
| 3072 - Contractor Service Fees | 5,115,404 | 8,615,404 | 5,115,404 | 5,115,404 |
| 3090 - City Forces | 1,549,628 | 1,549,628 | 1,549,628 | 1,549,628 |
| 3092 - Security Services | 75,973 | 105,489 | 75,973 | 75,973 |
| 3098 - Day Labor | 10,616,073 | 11,215,832 | 10,966,540 | 10,966,540 |
| 3099 - Misc Special Services | 1,859,361 | 1,859,361 | 1,509,361 | 1,509,361 |
| 3110 - Equip Repairs and Maintenance | 73,180 | 73,180 | 73,180 | 73,180 |
| 3130 - Copy Machine Rent-Lease-Maint | 18,943 | 18,943 | 26,360 | 26,360 |
| 3131 - Copy Machine Rent-Copy Center | 0 | 0 | 0 | 2,000,000 |
| 3150 - Copy Center Charges | 5,742 | 5,742 | 5,742 | 5,742 |
| 3201 - Stores Overhead Charges | 7,162 | 7,474 | 7,162 | 7,162 |
| 3210 - Building Repairs and Maint | 156,564 | 156,564 | 156,564 | 156,564 |
| 3310 - Insurance | 159,943 | 159,943 | 192,451 | 190,430 |
| 3313 - Liability Premiums | 3,153,964 | 3,153,964 | 2,476,231 | 2,474,765 |
| 3320 - Advertising | 522 | 6,732 | 522 | 522 |
| 3330 - Rents [Lease] | 0 | 5,153 | 0 | 0 |
| 3340 - Membership Dues | 4,611 | 8,014 | 4,611 | 4,611 |
| 3341 - Subscriptions-Serials | 1,091 | 1,901 | 1,091 | 1,091 |
| 3361 - Professional Development | 29,077 | 29,077 | 29,077 | 29,077 |

SANITATION SERVICES

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3363 - Reimb-Vehicle Use,Parking | 5,035 | 5,035 | 5,035 | 5,035 |
| 3364 - Personnel Development | 0 | 786 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 14,182,129 | 14,182,129 | 14,626,780 | 14,740,505 |
| 3411 - Wreck Handle Charge (fleet) | 785,551 | 785,551 | 862,202 | 868,510 |
| 3413 - Motor Pool Vehicle Charges | 1,241 | 1,241 | 1,241 | 1,241 |
| 3416 - GIS Services | 59,415 | 59,415 | 34,242 | 34,242 |
| 3420 - Commun Equip Rental | 371,069 | 371,069 | 209,589 | 228,465 |
| 3429 - Cellphone Charges | 20,000 | 42,524 | 20,000 | 20,000 |
| 3430 - Data Services | 368,315 | 368,315 | 364,707 | 364,707 |
| 3434 - Programming | 2,000,945 | 2,000,945 | 2,300,500 | 2,324,625 |
| 3438 - Software Maintenance Fee | 736,343 | 902,565 | 736,343 | 736,343 |
| 3460 - Disposal Services | 1,903,148 | 1,903,148 | 1,903,148 | 1,903,148 |
| 3518 - Credit Card Charges | 250,000 | 250,000 | 250,000 | 250,000 |
| 3599 - Misc. Other Charges | 0 | 33 | 0 | 0 |
| 3637 - Capital Const Transfer | 10,615,955 | 6,201,701 | 11,661,077 | 11,884,695 |
| 3651 - Gen Fund Cost Reimb | 5,632,182 | 5,632,182 | 5,448,959 | 5,448,959 |
| 3652 - Sanitation Transfers | 4,500,000 | 4,500,000 | 4,500,000 | 4,500,000 |
| 3661 - Debt Svc Reimb -Transfers | 1,687,240 | 1,687,240 | 850,115 | 0 |
| 3690 - Miscellaneous Transfers | 3,435,882 | 3,435,882 | 4,167,318 | 4,167,318 |
| 3702 - Master Lease Expense | 9,191,078 | 9,191,078 | 8,453,273 | 8,388,516 |
| 3851 - Pension Bond Debt Service | 2,511,886 | 2,511,886 | 2,716,899 | 2,807,747 |
| 3899 - Other Misc Exp - Reimb | 3,203,961 | 3,203,961 | 3,203,961 | 3,203,961 |
| 3994 - Outside Temps-Staffing | 80,503 | 129,335 | 80,503 | 80,503 |
| Contractual - Other Services | 85,963,536 | 86,340,618 | 86,202,888 | 87,817,529 |
| | | | | |
| 4742 - Trucks | 340,000 | 340,000 | 170,000 | 0 |
| Capital Outlay | 340,000 | 340,000 | 170,000 | 0 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (221,352) | (221,352) | (221,352) | (221,352) |
| Reimbursements | (221,352) | (221,352) | (221,352) | (221,352) |
| Total Expense | \$141,699,380 | \$141,699,380 | \$143,785,140 | \$148,002,573 |



BOND & CONSTRUCTION MANAGEMENT

MISSION

Provide oversight of the City's bond programs to ensure the efficient, equitable, and transparent delivery of infrastructure improvements to the Dallas community.

SERVICE DESCRIPTIONS

| BOND & CONSTRUCTION MANAGEMENT | |
|--------------------------------|---|
| Bond & Construction Management | Provides administrative and project delivery services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects. |
| Park & Recreation | Manages the implementation of the Park and Recreation Department's capital bond program, including public improvements to existing park and recreation facilities, acquisition of land for future facilities, and rehabilitation of 12 buildings at Fair Park. |
| Public Works | Creates and maintains the fundamental transportation infrastructure systems required for economic growth. |
| Transportation | Enhances vehicular and pedestrian safety by assessing and completing traffic and intersection improvements throughout the Dallas communities. This service has been moved to the Department of Transportation in FY 2022-23. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------|-------------------|---------------------|-------------------|--------------------|
| Bond & Construction Management | 5,209,374 | 5,067,182 | 5,259,168 | 5,336,234 |
| Park & Recreation | 5,231,840 | 4,277,925 | 4,456,552 | 4,531,795 |
| Public Works | 12,500,722 | 10,937,564 | 13,371,426 | 13,639,937 |
| Transportation | 123,582 | 85,397 | 0 | 0 |
| Expense Total | 23,065,518 | 20,368,069 | 23,087,146 | 23,507,966 |

BOND & CONSTRUCTION MANAGEMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 16,487,678 | 13,576,015 | 16,815,802 | 17,198,325 |
| Supplies - Materials | 733,211 | 585,472 | 513,885 | 571,679 |
| Contractual - Other Services | 5,823,129 | 6,169,977 | 5,712,459 | 5,737,962 |
| Capital Outlay | 21,500 | 36,604 | 45,000 | 0 |
| Expense Total | \$23,065,518 | \$20,368,069 | \$23,087,146 | \$23,507,966 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$23,065,518 | \$20,368,069 | \$23,087,146 | \$23,507,966 |
| | | | | |
| Department Revenue Total | \$23,065,518 | \$22,632,332 | \$23,087,146 | \$23,507,966 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 178.00 | 140.31 | 180.75 | 181.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 1.03 | 3.76 | 0.66 | 0.66 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 179.03 | 144.07 | 181.41 | 181.66 |

BOND & CONSTRUCTION MANAGEMENT

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|--------------------|
| Add one Senior Geographic Information System Analyst position (0.75 FTE). | 1 | \$84,494 | \$112,659 |
| Eliminate one Senior Architect position through a Reduction in Force (1.00 FTE). | (1) | \$(138,432) | \$(138,432) |
| Transfer the Transportation service of the Bond & Construction Management program, including an Engineer I Position, to the General Fund (1.00 FTE). | (1) | \$(123,904) | \$(123,904) |
| Add \$150,000 to maintain the City's license for Quantity Verification (QV) Sheet software used for construction. | 0 | \$150,000 | \$150,000 |
| Transfer in three Inspector III positions and one Public Works Program Administrator position from the General Fund. | 4 | \$292,095 | \$292,095 |
| Reduce various bond program expenses associated with equipment rental and contracts used by the Facilities Services group. | 0 | \$(825,625) | \$(825,625) |
| Major Budget Items Total | 3 | \$(561,372) | \$(533,207) |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Beginning October 2022, provide strategic recommendations to expedite 2017 Bond projects that experience delays within or near Racially or Ethnically Concentrated Areas of Poverty (R/ECAPs) to ensure all project funds are committed by September 2023.
- By December 2023, develop a Community Outreach Strategy that engages residents through neighborhood meetings, social media, surveys, and other mediums to create an effective two-way communication channel between City staff and residents to prioritize the infrastructure needs of historically underserved communities in the future bond program.

BOND & CONSTRUCTION MANAGEMENT

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 12,934,968 | 10,133,408 | 13,187,433 | 13,516,917 |
| 1109 - Interim Assignment Pay | 0 | 5,394 | 0 | 0 |
| 1111 - Cell Phone Stipend | 27,840 | 25,707 | 27,360 | 27,360 |
| 1113 - One-time Pay - Civilian | 0 | 500 | 0 | 0 |
| 1201 - Overtime - Civilian | 124,821 | 300,076 | 79,821 | 79,821 |
| 1203 - Service Incentive Pay | 18,096 | 19,012 | 14,400 | 14,400 |
| 1208 - Sick Leave Term Pay - Civilian | 0 | 23,486 | 0 | 0 |
| 1210 - Vacation Term Pay - Civilian | 0 | 58,798 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 4,410 | 0 | 0 |
| 1251 - Off-road Vehicle Use | 0 | 975 | 0 | 0 |
| 1301 -Pension - Civilian | 1,829,477 | 1,476,680 | 1,895,271 | 1,941,720 |
| 1303 - Life Insurance | 9,612 | 9,612 | 9,545 | 9,558 |
| 1304 - Health Insurance | 1,318,446 | 1,318,446 | 1,366,423 | 1,368,355 |
| 1306 - ER Medicare | 187,607 | 152,856 | 191,261 | 196,038 |
| 1308 - Mandatory Deferred Comp | 0 | 83 | 0 | 0 |
| 1314 - Worker's Compensation | 36,811 | 36,811 | 44,288 | 44,156 |
| 1406 - Administrative Leave - Civilian | 0 | 1,453 | 0 | 0 |
| 1511 - Temporary Help - Regular | 0 | 8,309 | 0 | 0 |
| Personnel Services | 16,487,678 | 13,576,015 | 16,815,802 | 17,198,325 |
| 2110 - Office Supplies | 7,000 | 7,000 | 7,000 | 7,000 |
| 2111 - Office Supplies Chargeback | 36,268 | 21,758 | 40,685 | 43,685 |
| 2120 - Min App Inst Tools - Uten | 81,549 | 23,833 | 42,835 | 42,835 |
| 2130 - Copy McH Supplies | 7,360 | 3,300 | 7,360 | 7,360 |
| 2170 - Water - Sewer | 6,001 | 25,000 | 6,001 | 6,001 |
| 2181 - Fuel - Lube For Vehicle | 0 | 32,510 | 49,022 | 59,482 |
| 2182 - Mechanical Supplies Veh | 0 | 321 | 0 | 0 |
| 2200 - Chemical Medical Surgical | 270 | 0 | 270 | 270 |
| 2220 - Laundry - Cleaning Suppl | 5,100 | 1,468 | 5,000 | 5,000 |
| 2231 - Clothing | 36,229 | 15,325 | 40,129 | 40,129 |
| 2232 - Food Supplies | 2,150 | 1,983 | 4,150 | 4,150 |
| 2252 - Meter Postage Fund Level | 5,777 | 3,213 | 6,110 | 6,110 |
| 2261 - Educational - Recr Suppl | 1,500 | 1,616 | 1,500 | 1,500 |
| 2280 - Other Supplies | 4,863 | 2,119 | 9,220 | 9,220 |
| 2420 - Other Structures | 333,478 | 265,207 | 155,430 | 155,430 |
| 2590 - Other Improvements | 0 | 1,989 | 0 | 0 |
| 2710 - Furniture - Fixtures | 18,885 | 12,978 | 15,818 | 15,818 |
| 2731 - Data Processing Equipment | 124,378 | 104,005 | 59,787 | 101,454 |

BOND & CONSTRUCTION MANAGEMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 2735 - Software Purchase -\$1000 | 45,903 | 43,073 | 52,007 | 54,674 |
| 2780 - Photography - Film Equipment | 0 | 2,974 | 0 | 0 |
| 2790 - Protective Equipment | 15,800 | 15,800 | 11,011 | 11,011 |
| 2860 - Books Reference Book Only | 700 | 0 | 550 | 550 |
| Supplies - Materials | 733,211 | 585,472 | 513,885 | 571,679 |
| 3020 - Food - Laundry Service | 3,708 | 3,455 | 3,708 | 3,708 |
| 3030 - Printing - Photo Services | 7,200 | 3,140 | 7,200 | 7,200 |
| 3050 - Communications | 54,253 | 54,253 | 71,172 | 71,173 |
| 3051 - Telephone Equipment Charges | 2,160 | 3,442 | 2,160 | 2,160 |
| 3053 - Data Circuit Billing | 48,723 | 48,723 | 48,273 | 65,187 |
| 3060 - Equipment Rental [Outside City] | 380,000 | 268,897 | 82,500 | 82,500 |
| 3070 - Professional Services | 2,440,212 | 2,932,659 | 2,455,712 | 2,455,712 |
| 3085 - Freight | 239 | 239 | 239 | 239 |
| 3090 - City Forces | 26,886 | 37,079 | 9,553 | 9,553 |
| 3097 - Asbestos Abatement | 0 | 29,516 | 0 | 0 |
| 3099 - Misc Special Services | 490,263 | 398,211 | 384,193 | 384,193 |
| 3110 - Equip Repairs and Maintenance | 1,201 | 1,201 | 1,201 | 1,201 |
| 3130 - Copy Machine Rent-Lease-Maint | 10,498 | 10,498 | 11,840 | 11,840 |
| 3150 - Copy Center Charges | 3,893 | 2,500 | 3,893 | 3,893 |
| 3310 - Insurance | 19,694 | 19,694 | 20,669 | 20,373 |
| 3313 - Liability Premiums | 89,163 | 89,163 | 24,874 | 24,658 |
| 3315 - Tolls | 125 | 175 | 300 | 300 |
| 3320 - Advertising | 0 | 325 | 0 | 0 |
| 3340 - Membership Dues | 12,000 | 18,450 | 12,000 | 12,000 |
| 3361 - Professional Development | 23,238 | 25,063 | 35,238 | 36,238 |
| 3363 - Reimb-Vehicle Use,Parking | 44,142 | 25,416 | 43,955 | 43,955 |
| 3364 - Personnel Development | 23,647 | 30,852 | 38,167 | 38,167 |
| 3410 - Equip - Automotive Rental | 95,592 | 95,592 | 101,562 | 102,283 |
| 3411 - Wreck Handle Charge (fleet) | 8,623 | 8,623 | 13,599 | 13,702 |
| 3416 - GIS Services | 11,339 | 11,339 | 11,733 | 11,733 |
| 3429 - Cellphone Charges | 15,004 | 26,356 | 27,504 | 27,504 |
| 3430 - Data Services | 93,898 | 93,898 | 113,332 | 113,332 |
| 3434 - Programming | 658,821 | 658,821 | 806,839 | 814,115 |
| 3438 - Software Maintenance Fee | 37,886 | 35,886 | 185,886 | 185,886 |
| 3651 - Gen Fund Cost Reimb | 1,220,721 | 1,220,721 | 1,195,157 | 1,195,157 |
| 3994 - Outside Temps-Staffing | 0 | 15,790 | 0 | 0 |
| Contractual - Other Services | 5,823,129 | 6,169,977 | 5,712,459 | 5,737,962 |
| 4510 - Strts Roadwys Hiwy Alleys | 21,500 | 21,500 | 45,000 | 0 |
| 4710 - Furniture Fixtures Equip | 0 | 15,104 | 0 | 0 |
| Capital Outlay | 21,500 | 36,604 | 45,000 | 0 |
| Total Expense | \$23,065,518 | \$20,368,069 | \$23,087,146 | \$23,507,966 |



EMPLOYEE BENEFITS

MISSION

Create and sustain a culture of improved health and wellness for employees, retirees, and their families. To that end, the HR team has adopted the Center for Disease Control's (CDC's) Evaluation Model to create an evidence-based approach to improve the overall health and well-being of all employees and retirees.

DEPARTMENT GOALS

- Identify virtual and on-site solutions to support employees and retirees in selecting, utilizing, and accessing their health plan benefits to achieve their wellness goals
- Create a comprehensive employee health and wellbeing model (addressing physical, mental, social, community, and financial health) utilizing the Clinical Learning and Understanding Engine (CLUE) wellness model and data
- Continue integration of core health benefits administration with wellness initiatives and programs that address health care costs for both the employee and organization through strategic plan design and implementation using data-driven statistics
- Establish a quarterly review of all HR vendor contracts to ensure compliance and service-level delivery expectations
- Redesign City of Dallas fitness facilities and wellness offerings based upon input from the employee engagement survey and the Employee Health and Well-Being Committee

SERVICE DESCRIPTIONS

| EMPLOYEE BENEFITS | |
|---------------------|---|
| Administrative/HRIS | Administers the health benefits program for all City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services. |
| Wellness Program | Administers the wellness program for City employees. The wellness program is designed to engage employees in activities to improve their health and lower long-term health care costs. This service has been combined with Administrative/HRIS in FY 2022-23. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------|-------------------|---------------------|-------------------|--------------------|
| Administrative/HRIS | 1,711,871 | 1,747,782 | 2,071,683 | 2,173,942 |
| Wellness Program | 224,997 | 189,086 | 0 | 0 |
| Expense Total | \$1,936,868 | \$1,936,868 | \$2,071,683 | \$2,173,942 |

EMPLOYEE BENEFITS

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 999,414 | 904,658 | 1,035,821 | 1,132,950 |
| Supplies - Materials | 22,755 | 19,558 | 22,755 | 22,755 |
| Contractual - Other Services | 914,699 | 1,012,651 | 1,013,107 | 1,018,237 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$1,936,868 | \$1,936,868 | \$2,071,683 | \$2,173,942 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$1,936,868 | \$1,936,868 | \$2,071,683 | \$2,173,942 |
| Department Revenue Total | \$1,936,868 | \$1,936,868 | \$2,071,683 | \$2,173,942 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 11.00 | 10.70 | 11.00 | 11.75 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.10 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.01 | 0.00 | 0.00 |
| Department Total | 11.00 | 10.81 | 11.00 | 11.75 |

EMPLOYEE BENEFITS

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add one position to process oversight and administration of all employee-requested leaves (0.75 FTEs). | 1 | \$0 | \$72,001 |
| Major Budget Items Total | 1 | \$0 | \$72,001 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Offer employee health insurance to employees based upon salary income bands for those with salaries under \$66K and all enrolled without an increase in monthly premiums.
- Improve access to disease management programs to employees and retirees such as high blood pressure management, diabetes prevention and expanded mental health network.

EMPLOYEE BENEFITS

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 788,331 | 766,862 | 803,368 | 882,367 |
| 1201 - Overtime - Civilian | 0 | 881 | 0 | 0 |
| 1203 - Service Incentive Pay | 2,256 | 2,256 | 2,256 | 2,256 |
| 1210 - Vacation Term Pay - Civilian | 0 | 2,112 | 0 | 0 |
| 1242 - Language Assignment Pay | 1,800 | 1,800 | 1,800 | 1,800 |
| 1301 - Pension - Civilian | 111,472 | 24,607 | 116,562 | 127,716 |
| 1303 - Life Insurance | 612 | 654 | 612 | 653 |
| 1304 - Health Insurance | 81,508 | 86,211 | 84,728 | 90,525 |
| 1306 - ER Medicare | 11,430 | 12,934 | 11,648 | 12,794 |
| 1314 - Worker's Compensation | 2,005 | 2,005 | 14,847 | 14,839 |
| 1511 - Temporary Help - Regular | 0 | 4,336 | 0 | 0 |
| Personnel Services | 999,414 | 904,658 | 1,035,821 | 1,132,950 |
| 2110 - Office Supplies | 4,000 | 981 | 4,000 | 4,000 |
| 2111 - Office Supplies Chargeback | 3,019 | 2,827 | 3,019 | 3,019 |
| 2232 - Food Supplies | 500 | 500 | 500 | 500 |
| 2252 - Meter Postage Fund Level | 15,236 | 15,250 | 15,236 | 15,236 |
| Supplies - Materials | 22,755 | 19,558 | 22,755 | 22,755 |
| 3050 - Communications | 8,913 | 9,673 | 10,235 | 10,235 |
| 3051 - Telephone Equipment Charges | 4,000 | 4,000 | 4,000 | 4,000 |
| 3053 - Data Circuit Billing | 8,258 | 8,946 | 7,026 | 9,669 |
| 3070 - Professional Services | 17,000 | 17,000 | 17,000 | 17,000 |
| 3090 - City Forces | 242,795 | 242,795 | 242,795 | 242,795 |
| 3091 - Custodial Services | 4,500 | 4,500 | 4,500 | 4,500 |
| 3099 - Misc Special Services | 74,774 | 44,945 | 74,774 | 74,774 |
| 3130 - Copy Machine Rent-Lease-Maint | 2,851 | 2,851 | 2,780 | 2,780 |
| 3150 - Copy Center Charges | 3,475 | 3,475 | 3,475 | 3,475 |
| 3310 - Insurance | 1,344 | 1,344 | 1,806 | 1,780 |
| 3313 - Liability Premiums | 1,421 | 1,421 | 1,311 | 1,292 |
| 3320 - Advertising | 1,000 | 1,000 | 1,000 | 1,000 |
| 3340 - Membership Dues | 1,500 | 1,500 | 1,500 | 1,500 |
| 3361 - Professional Development | 5,000 | 5,000 | 5,000 | 5,000 |
| 3363 - Reimb-Vehicle Use,Parking | 500 | 500 | 500 | 500 |
| 3416 - GIS Services | 637 | 690 | 662 | 662 |
| 3430 - Data Services | 5,510 | 5,969 | 5,655 | 5,655 |
| 3434 - Programming | 35,297 | 38,238 | 121,133 | 121,603 |
| 3651 - Gen Fund Cost Reimb | 442,447 | 442,447 | 446,272 | 446,272 |
| 3851 - Pension Bond Debt Service | 53,477 | 53,477 | 61,683 | 63,745 |
| 3994 - Outside Temps-Staffing | 0 | 122,880 | 0 | 0 |
| Contractual - Other Services | 914,699 | 1,012,651 | 1,013,107 | 1,018,237 |
| Total Expense | \$1,936,868 | \$1,936,868 | \$2,071,683 | \$2,173,942 |

EQUIPMENT & FLEET MANAGEMENT

MISSION

Provide effective and efficient fleet services in support of City service delivery.

DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize Equipment and Fleet Management's Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City's total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags

SERVICE DESCRIPTIONS

| EQUIPMENT & FLEET MANAGEMENT | |
|--|--|
| City Fleet Asset Management | Provides life-cycle coordination for most of the City's fleet. Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool. |
| City Fleet Maintenance and Repair Services | Repairs and maintains 5,400 vehicles/equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/ rebuilds). This includes management of parts inventory. |
| City Fleet Paint and Body Shop Coordination | Oversees contracted paint and body repairs of City equipment. |
| Environmental Services for City Fleet Operations | Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems. |
| Fuel Procurement and Management | Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations. |

EQUIPMENT & FLEET MANAGEMENT

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| City Fleet Asset Management | 3,010,025 | 2,951,523 | 3,284,723 | 3,364,704 |
| City Fleet Maintenance and Repair Services | 34,705,203 | 34,630,951 | 36,498,780 | 37,001,855 |
| City Fleet Paint and Body Shop Coordination | 2,328,241 | 3,278,707 | 2,976,156 | 2,983,326 |
| Environmental Services for City Fleet Operations | 567,410 | 667,713 | 595,670 | 613,210 |
| Fuel Procurement and Management | 23,673,808 | 24,699,096 | 23,244,819 | 22,765,686 |
| Expense Total | \$64,284,687 | \$66,227,990 | \$66,600,148 | \$66,728,781 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 19,804,546 | 16,719,181 | 20,901,110 | 21,399,395 |
| Supplies - Materials | 31,723,130 | 33,673,240 | 30,787,024 | 30,912,074 |
| Contractual - Other Services | 16,280,596 | 19,011,575 | 17,928,484 | 18,062,441 |
| Capital Outlay | 70,846 | 145,011 | 651,873 | 70,846 |
| Expense Total | \$67,879,118 | \$69,549,007 | \$70,268,491 | \$70,444,756 |
| Reimbursements | (3,594,431) | (3,321,017) | (3,668,343) | (3,715,975) |
| Department Total | \$64,284,687 | \$66,227,990 | \$66,600,148 | \$66,728,781 |
| | | | | |
| Department Revenue Total | \$55,306,860 | \$64,433,716 | \$66,009,566 | \$66,959,747 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Storm Drainage Management Reimbursement | (1,613,271) | (1,613,271) |
| Department Support | (2,055,072) | (2,102,704) |
| Reimbursement Total | \$(3,668,343) | \$(3,715,975) |

EQUIPMENT & FLEET MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 267.10 | 224.35 | 269.60 | 270.10 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 19.00 | 17.74 | 20.00 | 20.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 22.91 | 0.00 | 0.00 |
| Department Total | 286.10 | 265.00 | 289.60 | 290.10 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|------------------------|----------------------|-----------------------|
| Increase funding for additional fuel expenses to \$13.6 million. | 0 | \$6,500,000 | \$6,500,000 |
| Add funding for overtime (\$150,000) and outside labor (\$350,000) to support the Sanitation 5 Day Refuse/Recycling Collections program. | 0 | \$500,000 | \$500,000 |
| Increase the Car Wash Contract funding by \$467,835 for additional operational expenses. | 0 | \$467,835 | \$467,835 |
| Add funding (\$550,000) to Auto Body Collision Contract. | 0 | \$550,000 | \$550,000 |

EQUIPMENT & FLEET MANAGEMENT

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Reclass various positions to create one Fleet Service Advisor for Asset Management, one Assistant Director, one Manager-Business, and one Claims Adjustor position with no additional funding needed. | 0 | \$0 | \$0 |
| Add two Automotive Maintenance Assistant positions and add funding for tuition reimbursement to hire two students as part as the "Community Outreach Hiring in Partnership with DISD High Schools" program (1.50 FTEs). | 2 | \$80,142 | \$105,190 |
| Add one-time funding for the construction and installation of Electric Vehicle charging technology at City Facilities in compliance with the Electric Vehicle Study. | 0 | \$581,027 | \$0 |
| Add one Sr. Customer Service Representative Position with no additional funding needed | 1 | \$0 | \$0 |
| Major Budget Items Total | 3 | \$8,679,004 | \$8,123,025 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Promote Dallas as a diverse, equitable, and globally competitive business destination
- Provide tools and incentive programs to assist in workforce development of underserved communities
- Develop collaborative strategies with customer departments to promote equity in service delivery

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 13,829,150 | 11,147,509 | 14,379,135 | 14,806,023 |
| 1104 - Other Wages | 56,625 | 0 | 56,625 | 56,625 |
| 1111 - Cell Phone Stipend | 4,691 | 2,732 | 4,691 | 4,691 |
| 1113 - One-time Pay - Civilian | 0 | 91,009 | 0 | 0 |
| 1116 - Retroactive Pay - Civilian | 0 | 125 | 0 | 0 |
| 1201 - Overtime - Civilian | 1,130,276 | 1,159,481 | 1,280,276 | 1,280,276 |
| 1203 - Service Incentive Pay | 50,160 | 25,016 | 50,160 | 50,160 |
| 1208 - Sick Leave Term Pay - Civilian | 67,278 | 87,881 | 67,278 | 67,278 |
| 1210 - Vacation Term Pay - Civilian | 34,387 | 49,447 | 34,387 | 34,387 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 1,399 | 0 | 0 |

EQUIPMENT & FLEET MANAGEMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1301 - Pension - Civilian | 2,126,638 | 1,771,741 | 2,260,874 | 2,321,089 |
| 1303 - Life Insurance | 14,423 | 14,423 | 14,585 | 14,621 |
| 1304 - Health Insurance | 1,978,410 | 1,978,410 | 2,087,603 | 2,092,756 |
| 1306 - ER Medicare | 218,119 | 182,654 | 226,094 | 232,284 |
| 1314 - Worker's Compensation | 190,289 | 190,289 | 335,302 | 335,105 |
| 1315 - Equipment Allowance | 104,100 | 0 | 104,100 | 104,100 |
| 1406 - Administrative Leave - Civilian | 0 | 16,489 | 0 | 0 |
| 1453 - Continuance Pay - Civilian | 0 | 577 | 0 | 0 |
| Personnel Services | 19,804,546 | 16,719,181 | 20,901,110 | 21,399,395 |
| | | | | |
| 2110 - Office Supplies | 15,414 | 12,917 | 15,414 | 15,414 |
| 2111 - Office Supplies Chargeback | 0 | 2,554 | 0 | 0 |
| 2120 - Min App Inst Tools - Uten | 285,392 | 198,692 | 285,392 | 285,392 |
| 2140 - Light - Power | 280,000 | 280,000 | 285,000 | 285,000 |
| 2160 - Fuel Supplies | 555,715 | 554,739 | 555,715 | 555,715 |
| 2170 - Water - Sewer | 47,191 | 44,951 | 47,191 | 47,191 |
| 2181 - Fuel - Lube For Vehicle | 323,772 | 423,183 | 625,630 | 750,680 |
| 2182 - Mechanical Supplies Veh | 5,400 | 0 | 5,400 | 5,400 |
| 2183 - Fuel - Lube | 21,438,712 | 23,098,974 | 20,195,748 | 20,195,748 |
| 2190 - Mechanical Supplies | 0 | 1,344 | 0 | 0 |
| 2200 - Chemical Medical Surgical | 300 | 2,099 | 300 | 300 |
| 2220 - Laundry - Cleaning Suppl | 349 | 169 | 349 | 349 |
| 2231 - Clothing | 112,942 | 123,146 | 112,942 | 112,942 |
| 2232 - Food Supplies | 4,500 | 10,690 | 4,500 | 4,500 |
| 2252 - Meter Postage Fund Level | 596 | 238 | 596 | 596 |
| 2261 - Educational - Recr Suppl | 50,000 | 22,778 | 50,000 | 50,000 |
| 2270 - Printing Supplies | 285 | 0 | 285 | 285 |
| 2280 - Other Supplies | 44,709 | 29,047 | 44,709 | 44,709 |
| 2290 - Event Supplies-Ceremony Event Supplies | 0 | 170 | 0 | 0 |
| 2710 - Furniture - Fixtures | 0 | 10,588 | 0 | 0 |
| 2720 - Machine Tools | 106,684 | 157,355 | 106,684 | 106,684 |
| 2731 - Data Processing Equipment | 11,308 | 7,916 | 11,308 | 11,308 |
| 2735 - Software Purchase -\$1000 | 0 | 31,872 | 0 | 0 |
| 2741 - Motor Vehicle | 8,415,161 | 8,634,554 | 8,415,161 | 8,415,161 |
| 2860 - Books Reference Book Only | 24,700 | 25,263 | 24,700 | 24,700 |
| Supplies - Materials | 31,723,130 | 33,673,240 | 30,787,024 | 30,912,074 |
| | | | | |
| 3020 - Food - Laundry Service | 0 | 9,300 | 0 | 0 |
| 3030 - Printing - Photo Services | 1,730 | 840 | 1,730 | 1,730 |
| 3044 - Messenger Service | 50,317 | 17,720 | 50,317 | 50,317 |
| 3050 - Communications | 66,055 | 91,608 | 90,651 | 90,651 |
| 3051 - Telephone Equipment Charges | 0 | 427 | 0 | 0 |
| 3053 - Data Circuit Billing | 60,420 | 60,420 | 61,284 | 84,276 |

EQUIPMENT & FLEET MANAGEMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 3060 - Equipment Rental [Outside City] | 3,200 | 19,711 | 3,200 | 3,200 |
| 3070 - Professional Services | 0 | 150 | 0 | 0 |
| 3090 - City Forces | 208,552 | 130,160 | 208,552 | 208,552 |
| 3094 - Wrecker Services | 714,362 | 559,362 | 714,362 | 714,362 |
| 3099 - Misc Special Services | 1,157,580 | 1,157,580 | 1,363,911 | 1,363,911 |
| 3110 - Equip Repairs and Maintenance | 6,266,308 | 8,782,460 | 7,166,308 | 7,166,308 |
| 3130 - Copy Machine Rent-Lease-Maint | 20,237 | 20,237 | 22,796 | 22,796 |
| 3151 - Department Support | 1,719,656 | 1,493,598 | 2,055,072 | 2,102,704 |
| 3201 - Stores Overhead Charges | 534 | 475 | 534 | 534 |
| 3210 - Building Repairs and Maint | 351,234 | 403,628 | 351,234 | 351,234 |
| 3310 - Insurance | 46,192 | 46,192 | 52,601 | 51,850 |
| 3313 - Liability Premiums | 81,727 | 81,727 | 84,040 | 83,495 |
| 3315 - Tolls | 1,600 | 799 | 1,600 | 1,600 |
| 3320 - Advertising | 966 | 1,502 | 966 | 966 |
| 3340 - Membership Dues | 0 | 499 | 0 | 0 |
| 3361 - Professional Development | 5,000 | 77,002 | 5,000 | 5,000 |
| 3362 - Non Taxable Tution Reimbursemt | 0 | 0 | 5,000 | 5,000 |
| 3363 - Reimb-Vehicle Use,Parking | 4,279 | 5,329 | 4,279 | 4,279 |
| 3364 - Personnel Development | 0 | 13 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 539,438 | 381,940 | 669,624 | 673,012 |
| 3411 - Wreck Handle Charge (fleet) | 47,729 | 5,333 | 87,759 | 88,328 |
| 3416 - GIS Services | 17,014 | 17,014 | 16,071 | 16,071 |
| 3420 - Commun Equip Rental | 114,266 | 114,266 | 139,782 | 153,426 |
| 3421 - Veh License - Registration Fees | 30,571 | 38,500 | 30,571 | 30,571 |
| 3429 - Cellphone Charges | 33,372 | 44,381 | 33,372 | 33,372 |
| 3430 - Data Services | 197,029 | 197,029 | 229,366 | 229,366 |
| 3434 - Programming | 1,019,247 | 1,019,247 | 1,113,917 | 1,124,925 |
| 3438 - Software Maintenance Fee | 225,257 | 225,257 | 225,257 | 225,257 |
| 3460 - Disposal Services | 140,472 | 108,060 | 140,472 | 140,472 |
| 3651 - Gen Fund Cost Reimb | 2,082,749 | 2,082,749 | 1,921,636 | 1,921,636 |
| 3851 - Pension Bond Debt Service | 1,073,503 | 1,073,503 | 1,077,220 | 1,113,240 |
| 3994 - Outside Temps-Staffing | 0 | 743,558 | 0 | 0 |
| Contractual - Other Services | 16,280,596 | 19,011,575 | 17,928,484 | 18,062,441 |
| | | | | |
| 4720 - Mach Tools Implem Major | 70,846 | 88,551 | 70,846 | 70,846 |
| 4731 - Equip-Data Processing | 0 | 56,460 | 0 | 0 |
| 4890 - Misc Equipment Capital | 0 | 0 | 581,027 | 0 |
| Capital Outlay | 70,846 | 145,011 | 651,873 | 70,846 |
| | | | | |
| 5002 - Dept Support Reimb | (1,719,656) | (1,493,598) | (2,055,072) | (2,102,704) |
| 5012 - Reimbursements-Stormwater | (1,874,775) | (1,827,419) | (1,613,271) | (1,613,271) |
| Reimbursements | (3,594,431) | (3,321,017) | (3,668,343) | (3,715,975) |
| Total Expense | \$64,284,687 | \$66,227,990 | \$66,600,148 | \$66,728,781 |

EXPRESS BUSINESS CENTER

MISSION

Provides excellent customer service with efficient and cost-effective methods of disposal of surplus and unclaimed property, reprographic services, notary, and City postal needs.

DEPARTMENT GOALS

- Increase productivity and cost-saving efficiencies in all lines of services
- Increase revenue through effective and wide-spread marketing of City Store auctions of unclaimed property

SERVICE DESCRIPTIONS

| EXPRESS BUSINESS CENTER | |
|---|--|
| Express Business Center | Express Business Center provides reprographic services and manages City office supplies and mail services. |
| Disposal of Surplus and Police Unclaimed Property | The City Store disposes of surplus, police-confiscated, and unclaimed property in compliance with Administrative Directive 6-1 and the City Charter. Procurement Services also manages public auctions, sealed bids, and a store front concept (City Store) to display and sell a wide range of property to the public. This service generates revenue for the City. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|-------------------|---------------------|-------------------|--------------------|
| Disposal of Surplus and Police Unclaimed Property | 547,019 | 608,732 | 538,219 | 545,226 |
| Express Business Center | 1,776,959 | 1,778,622 | 1,823,764 | 1,840,535 |
| Expense Total | \$2,323,978 | \$2,387,353 | \$2,361,983 | \$2,385,761 |

EXPRESS BUSINESS CENTER

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 716,566 | 574,840 | 740,894 | 759,206 |
| Supplies - Materials | 1,827,585 | 1,827,585 | 1,827,233 | 1,827,452 |
| Contractual - Other Services | 979,827 | 1,184,928 | 993,855 | 999,103 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$3,523,978 | \$3,587,353 | \$3,561,983 | \$3,585,761 |
| Reimbursements | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) |
| Department Total | \$2,323,978 | \$2,387,353 | \$2,361,983 | \$2,385,761 |
| | | | | |
| Department Revenue Total | \$2,593,790 | \$3,042,449 | \$2,593,790 | \$2,593,790 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|-----------------------|
| Office Supply Sales Reimbursement | (1,200,000) | (1,200,000) |
| Reimbursement Total | \$(1,200,000) | \$(1,200,000) |

EXPRESS BUSINESS CENTER

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 9.25 | 8.09 | 10.00 | 10.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.04 | 0.04 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 9.25 | 8.09 | 10.04 | 10.04 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Increase procurement educational training in predominantly equity priority areas from 0 to 4 annually by May 2024.
- Increase the opportunity for M/WBE firms to propose or bid where the City's M/WBE program does not apply by October 2027.
- Increase the amount or percentage of large contracts broken down to smaller contracts targeting M/WBE from 0 to 15 by 2023.
- Reduce solicitation and Bonfire excessive requirements and red tape.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 549,931 | 429,811 | 567,880 | 583,732 |
| 1111 - Cell Phone Stipend | 720 | 720 | 720 | 720 |
| 1201 - Overtime - Civilian | 2,500 | 2,500 | 2,500 | 2,500 |
| 1203 - Service Incentive Pay | 3,456 | 3,456 | 3,456 | 3,456 |
| 1210 - Vacation Term Pay - Civilian | 0 | 93 | 0 | 0 |
| 1301 - Pension - Civilian | 78,973 | 59,142 | 83,614 | 85,852 |
| 1303 - Life Insurance | 500 | 500 | 500 | 500 |
| 1304 - Health Insurance | 68,515 | 68,515 | 71,493 | 71,493 |
| 1306 - ER Medicare | 8,100 | 6,232 | 8,362 | 8,591 |

EXPRESS BUSINESS CENTER

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1314 - Worker's Compensation | 3,871 | 3,871 | 2,369 | 2,362 |
| Personnel Services | 716,566 | 574,840 | 740,894 | 759,206 |
| 2111 - Office Supplies Chargeback | 1,057,291 | 1,057,291 | 1,057,291 | 1,057,291 |
| 2140 - Light - Power | 4,500 | 4,500 | 6,000 | 6,000 |
| 2160 - Fuel Supplies | 1,600 | 1,600 | 1,600 | 1,600 |
| 2181 - Fuel - Lube For Vehicle | 3,274 | 3,274 | 1,422 | 1,641 |
| 2252 - Meter Postage Fund Level | 800 | 800 | 800 | 800 |
| 2280 - Other Supplies | 5,000 | 5,000 | 5,000 | 5,000 |
| 2999 - Cost of Goods Sold | 755,120 | 755,120 | 755,120 | 755,120 |
| Supplies - Materials | 1,827,585 | 1,827,585 | 1,827,233 | 1,827,452 |
| 3050 - Communications | 12,478 | 12,478 | 14,329 | 14,329 |
| 3053 - Data Circuit Billing | 11,561 | 11,561 | 9,837 | 13,537 |
| 3060 - Equipment Rental [Outside City] | 30,600 | 30,600 | 30,600 | 30,600 |
| 3090 - City Forces | 1,200 | 1,200 | 1,200 | 1,200 |
| 3092 - Security Services | 414 | 88,714 | 414 | 414 |
| 3099 - Misc Special Services | 5,861 | 26,530 | 5,858 | 5,858 |
| 3130 - Copy Machine Rent-Lease-Maint | 73,154 | 73,154 | 76,274 | 76,274 |
| 3310 - Insurance | 1,714 | 1,714 | 2,159 | 2,128 |
| 3313 - Liability Premiums | 1,813 | 1,813 | 1,567 | 1,545 |
| 3320 - Advertising | 150,838 | 150,838 | 150,838 | 150,838 |
| 3330 - Rents [Lease] | 88,200 | 129,360 | 88,200 | 88,200 |
| 3363 - Reimb-Vehicle Use,Parking | 200 | 274 | 200 | 200 |
| 3410 - Equip - Automotive Rental | 10,523 | 10,523 | 12,890 | 12,991 |
| 3411 - Wreck Handle Charge (fleet) | 462 | 462 | 75 | 76 |
| 3416 - GIS Services | 589 | 589 | 557 | 557 |
| 3430 - Data Services | 4,872 | 4,872 | 5,830 | 5,830 |
| 3434 - Programming | 32,649 | 32,649 | 37,012 | 37,407 |
| 3518 - Credit Card Charges | 800 | 800 | 800 | 800 |
| 3530 - Relocation Cost | 500 | 5,854 | 500 | 500 |
| 3651 - Gen Fund Cost Reimb | 506,432 | 506,432 | 521,714 | 521,714 |
| 3851 - Pension Bond Debt Service | 44,967 | 44,967 | 33,002 | 34,105 |
| 3994 - Outside Temps-Staffing | 0 | 49,545 | 0 | 0 |
| Contractual - Other Services | 979,827 | 1,184,928 | 993,855 | 999,103 |
| 5011 - Reimb Fr Othr Organizaton | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) |
| Reimbursements | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) |
| Total Expense | \$2,323,978 | \$2,387,353 | \$2,361,983 | \$2,385,761 |

INFORMATION & TECHNOLOGY SERVICES - 911

MISSION

Provide secure, reliable, and responsive Public Safety Answering Point (PSAP)/911 system technology and business solutions that facilitate public safety departments' effectiveness in serving residents with emergency services.

DEPARTMENT GOALS

- Ensure all phones and computers are up to date and available for PSAP operations
- Convert to a Next Generation 911 digital and redundant telephone network
- Implement national 911 calling number standard to meet communication interoperability with other participating agencies. This will allow for the transfer of 911 calls between agencies during emergencies when there are call overflows or a disaster declaration

SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - 911 | |
|---|--|
| 9-1-1 Technology-Education Services | Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. 911 funds are also used to partially reimburse Police and Fire-Rescue for 911 call-taking and dispatch services. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 9-1-1 Technology-Education Services | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Expense Total | \$14,808,520 | \$15,437,767 | \$14,212,742 | \$14,435,696 |

INFORMATION & TECHNOLOGY SERVICES - 911

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 783,006 | 711,683 | 805,612 | 826,279 |
| Supplies - Materials | 201,464 | 201,464 | 201,465 | 201,465 |
| Contractual - Other Services | 13,824,050 | 14,524,620 | 13,205,665 | 13,407,952 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$14,808,520 | \$15,437,767 | \$14,212,742 | \$14,435,696 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$14,808,520 | \$15,437,767 | \$14,212,742 | \$14,435,696 |
| | | | | |
| Department Revenue Total | \$12,017,444 | \$12,531,086 | \$12,017,444 | \$12,017,444 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 7.00 | 6.17 | 7.00 | 7.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 7.00 | 6.17 | 7.00 | 7.00 |

INFORMATION & TECHNOLOGY SERVICES - 911

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Add funding for a Reverse 911 Call System. | 0 | \$86,250 | \$86,250 |
| Add funding to renew a contract for annual maintenance of the Computer Aided Dispatch (CAD) system used by Dallas Police Department and Dallas Fire-Rescue to dispatch 911 emergency calls. | 0 | \$0 | \$196,813 |
| Reallocate funding from reimbursements to Dallas Police Department and Dallas Fire-Rescue 911 call-takers to future 911 projects (\$3,600,000). | 0 | \$0 | \$0 |
| Planned funding increase for transition to Emergency Services IP Network (ESINet) circuits at both Public Safety Answering Points (PSAPs). | 0 | \$1,085,189 | \$1,085,189 |
| Major Budget Items Total | 0 | \$1,171,439 | \$1,368,252 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 621,187 | 562,242 | 643,798 | 661,685 |
| 1203 - Service Incentive Pay | 4,608 | 3,552 | 3,600 | 3,600 |

INFORMATION & TECHNOLOGY SERVICES - 911

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1210 - Vacation Term Pay - Civilian | 6,018 | 6,018 | 1,273 | 1,273 |
| 1301 - Pension - Civilian | 88,488 | 78,020 | 91,413 | 93,938 |
| 1303 - Life Insurance | 378 | 378 | 378 | 378 |
| 1304 - Health Insurance | 51,849 | 51,849 | 54,103 | 54,103 |
| 1306 - ER Medicare | 9,075 | 8,221 | 9,389 | 9,649 |
| 1314 - Worker's Compensation | 1,403 | 1,403 | 1,658 | 1,653 |
| Personnel Services | 783,006 | 711,683 | 805,612 | 826,279 |
| 2261 - Educational - Recr Suppl | 85,700 | 85,700 | 85,700 | 85,700 |
| 2731 - Data Processing Equipment | 115,764 | 115,764 | 115,765 | 115,765 |
| Supplies - Materials | 201,464 | 201,464 | 201,465 | 201,465 |
| 3020 - Food - Laundry Service | 1,600 | 1,600 | 1,600 | 1,600 |
| 3050 - Communications | 1,356,802 | 1,615,346 | 1,629,385 | 1,629,385 |
| 3051 - Telephone Equipment Charges | 342,256 | 342,256 | 342,256 | 342,256 |
| 3053 - Data Circuit Billing | 1,041,258 | 131,026 | 84,460 | 88,424 |
| 3070 - Professional Services | 148,148 | 848,719 | 148,148 | 3,748,148 |
| 3090 - City Forces | 6,500 | 6,500 | 6,500 | 6,500 |
| 3099 - Misc Special Services | 889,000 | 1,578,040 | 2,156,037 | 2,156,037 |
| 3110 - Equip Repairs and Maintenance | 2,087,641 | 2,087,641 | 1,251,091 | 1,251,091 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,550 | 5,550 | 5,203 | 5,203 |
| 3310 - Insurance | 13,613 | 13,613 | 13,049 | 12,863 |
| 3313 - Liability Premiums | 14,396 | 14,396 | 9,472 | 9,336 |
| 3320 - Advertising | 500 | 500 | 500 | 500 |
| 3340 - Membership Dues | 1,000 | 1,000 | 1,000 | 1,000 |
| 3361 - Professional Development | 12,000 | 12,000 | 12,000 | 12,000 |
| 3363 - Reimb-Vehicle Use,Parking | 2,000 | 2,000 | 2,000 | 2,000 |
| 3416 - GIS Services | 918 | 918 | 421 | 421 |
| 3420 - Commun Equip Rental | 1,752 | 1,752 | 0 | 0 |
| 3429 - Cellphone Charges | 2,550 | 2,550 | 2,550 | 2,550 |
| 3430 - Data Services | 5,476 | 5,476 | 5,906 | 5,906 |
| 3434 - Programming | 238,007 | 238,007 | 191,609 | 191,908 |
| 3438 - Software Maintenance Fee | 1,978,314 | 1,940,961 | 2,014,756 | 2,211,569 |
| 3440 - IT Cloud Services | 0 | 0 | 1,046,767 | 1,046,767 |
| 3651 - Gen Fund Cost Reimb | 263,928 | 263,928 | 276,649 | 276,649 |
| 3702 - Master Lease Expense | 358,466 | 358,466 | 358,466 | 358,466 |
| 3851 - Pension Bond Debt Service | 52,375 | 52,375 | 45,840 | 47,373 |
| 3899 - Other Misc Exp - Reimb | 5,000,000 | 5,000,000 | 3,600,000 | 0 |
| Contractual - Other Services | 13,824,050 | 14,524,620 | 13,205,665 | 13,407,952 |
| Total Expense | \$14,808,520 | \$15,437,767 | \$14,212,742 | \$14,435,696 |

INFORMATION & TECHNOLOGY SERVICES - DATA

MISSION

Provide secure, reliable, and responsive enterprise-level technology, data, and business solutions that facilitate and enhance the City's effectiveness in serving the residents of Dallas and align with the City's goals and core values.

DEPARTMENT GOALS

- Close 95 percent of Service Desk tickets within the service-level agreements
- Manage all business technology requests through the IT Governance Board
- Manage the City's technology assets in a Service Desk system to reduce losses and increase service deliveries
- Continue redesign of the City's internet and intranet
- Migrate the City of Dallas domain from the current .com address domain to a .gov address domain to assure residents the domain is legitimate, secure and trusted
- Implement "Zero Trust" model for cyber security to identify who and what should be allowed or trusted with access to City networks
- Deploy a solution to allow the City to maintain effective network and internet connectivity at remote locations during outages at main facilities and during catastrophes
- Increase security awareness across the City (internally and externally)

SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - DATA | |
|---|--|
| City GIS Services | Provides technology maintenance and support for ESRI GIS enterprise software solutions. |
| Business Technology Services | Provides technology expertise in the identification, implementation, and maintenance of systems to fulfil City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems. |
| Internal Computer Support | Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers. |
| Internal Desktop Support | Supports the City's desktop computers, laptops, smartphones/tablets, email and copiers. Technical support includes problem resolution and desk-side support for PCs and software. |
| Internal Telephone and Data Communication | Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities. |

INFORMATION & TECHNOLOGY SERVICES - DATA

| | |
|----------------------------------|---|
| Public Safety Technology Support | Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Police, Fire-Rescue, Court and Detention Services, and Emergency Management to accomplish their respective missions. |
| Strategic Technology Management | Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| Business Technology Services | 31,294,037 | 29,569,508 | 30,227,338 | 30,413,335 |
| City GIS Services | 798,223 | 798,266 | 848,223 | 848,223 |
| Internal Computer Support | 9,316,777 | 10,976,654 | 13,518,428 | 13,518,883 |
| Internal Desktop Support | 11,668,723 | 11,979,262 | 12,986,930 | 12,986,930 |
| Internal Telephone and Data Communication | 19,624,496 | 19,637,127 | 21,243,554 | 24,128,662 |
| Public Safety Technology Support | 6,386,221 | 6,387,149 | 6,715,412 | 6,715,412 |
| Strategic Technology Management | 20,088,414 | 19,948,639 | 24,651,472 | 25,281,803 |
| Expense Total | \$99,176,891 | \$99,296,605 | \$110,191,357 | \$113,893,248 |

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 24,258,569 | 21,926,106 | 25,748,381 | 26,593,982 |
| Supplies - Materials | 748,032 | 769,650 | 759,552 | 735,049 |
| Contractual - Other Services | 74,170,290 | 76,600,850 | 83,683,424 | 86,564,217 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$99,176,891 | \$99,296,605 | \$110,191,357 | \$113,893,248 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$99,176,891 | \$99,296,605 | \$110,191,357 | \$113,893,248 |
| Department Revenue Total | \$99,176,891 | \$99,108,785 | \$108,985,933 | \$112,412,867 |

INFORMATION & TECHNOLOGY SERVICES - DATA

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2022-23 and FY 2023-24.

| Fund | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|-----------------------|
| Information Technology Equipment (0897) | 2,375,000 | 2,375,000 |
| Additional Resources Total | \$2,375,000 | \$2,375,000 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 200.03 | 171.14 | 207.98 | 210.23 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.60 | 0.61 | 0.60 | 0.60 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 4.00 | 4.00 | 4.00 | 4.00 |
| Department Total | 204.63 | 175.75 | 212.58 | 214.83 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|------------------------|----------------------|-----------------------|
| Add funding to renew Neogov software subscriptions during the transition to Workday software. | 0 | \$160,004 | \$160,004 |
| Increase funding for maintenance and support of the Salesforce platform. | 0 | \$209,802 | \$209,802 |

INFORMATION & TECHNOLOGY SERVICES - DATA

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Increase funding for renewal of help desk services contract for Microsoft Enterprise Software. | 0 | \$257,886 | \$257,886 |
| Increase funding for Microsoft Enterprise Software to address Citywide cloud storage issues. | 0 | \$610,000 | \$610,000 |
| Add funding to continue software subscriptions that allow residents to conduct business online, enhance communication between City and residents, manage the City's COVID dashboard, and support employee telework. | 0 | \$1,120,641 | \$2,241,283 |
| Add funding to continue software subscription fees for Okta Multifactor Authentication and Malwarebytes PC Security software used to increase network/PC security for telework. | 0 | \$514,468 | \$1,028,935 |
| Add funding to continue software subscription, maintenance and support for applications purchased during the City's transition to telework in FY 2019-20. | 0 | \$774,559 | \$1,549,119 |
| Add funding to continue contracts related network bandwidth and connectivity for ten Public Works Digital Divide Public Wifi sites, mobile devices and hot spots for various departments to support telework, and several network monitoring/performance tools (Nozomi, IXIA, Cisco Workload Optimzer & NetScout). | 0 | \$475,205 | \$950,411 |
| Increase funding by \$50,000 for a contract adjustment to annual software maintenance and support for the ESRI GIS Mapping Software Enterprise Agreement. | 0 | \$50,000 | \$50,000 |
| Add one Supervisor position to support Citywide training funded through reallocation (\$74,494 in FY 2022-23 and \$99,324 in FY 2023-24) from Citywide training budget (0.75 FTEs). | 1 | \$0 | \$0 |
| Add one Risk Analyst position to help monitor risk and ensure compliance (0.75 FTEs). | 1 | \$0 | \$59,632 |
| Reduce \$220,000 in savings created from the implementation of new IT Project Management Software. | 0 | \$(220,000) | \$(220,000) |
| Add funding and five new positions (one Manager – IT, three Programmer Analyst III, and one Senior Business Analyst position) for on-site dedicated IT support for Development Services (3.75 FTEs). | 5 | \$506,122 | \$641,496 |
| Planned funding increase for expansion of IT help desk support services contract and Phase II expansion of Service Now. | 0 | \$668,705 | \$668,705 |

INFORMATION & TECHNOLOGY SERVICES - DATA

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|--------------------|---------------------|
| Planned funding increase for Public Safety-related software and maintenance support. | 0 | \$720,798 | \$720,798 |
| Planned addition of two Web Designer positions (1.50 FTEs) and increased funding for professional services to assist with website modernization. | 2 | \$287,350 | \$333,582 |
| Planned funding increase for long term strategic planning for security projects. | 0 | \$2,000,000 | \$2,000,000 |
| Planned funding increase to acquire an IT project management software solution for the ITS Project Management Office to manage 70+ annual technology projects. | 0 | \$320,000 | \$320,000 |
| Planned funding increase for contract adjustments for annual software subscription fees and/or maintenance and support for various security and database software solutions used to support IT and help prevent the City's network from cyber attacks. | 0 | \$353,541 | \$353,541 |
| Add funding for Master Lease debt payments for capital purchases. | 0 | \$1,071,759 | \$1,048,962 |
| Major Budget Items Total | 9 | \$9,880,840 | \$12,984,156 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 18,995,007 | 17,051,674 | 20,152,694 | 20,865,703 |
| 1201 - Overtime - Civilian | 41,612 | 42,442 | 41,612 | 41,612 |
| 1203 - Service Incentive Pay | 27,600 | 25,104 | 25,776 | 26,160 |
| 1208 - Sick Leave Term Pay - Civilian | 113,647 | 113,647 | 123,507 | 118,781 |
| 1210 - Vacation Term Pay - Civilian | 129,255 | 122,530 | 135,074 | 135,074 |

INFORMATION & TECHNOLOGY SERVICES - DATA

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|------------------------|----------------------|-----------------------|
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 6,725 | 0 | 0 |
| 1301 -Pension - Civilian | 2,689,811 | 2,319,876 | 2,858,569 | 2,963,463 |
| 1303 - Life Insurance | 10,749 | 10,749 | 11,168 | 11,289 |
| 1304 - Health Insurance | 1,474,210 | 1,474,210 | 1,598,208 | 1,619,940 |
| 1306 - ER Medicare | 282,232 | 258,269 | 298,952 | 309,289 |
| 1308 - Mandatory Deferred Comp | 8,895 | 8,895 | 8,895 | 8,895 |
| 1314 - Worker's Compensation | 40,807 | 40,807 | 49,182 | 49,032 |
| 1406 - Administrative Leave - Civilian | 0 | 6,434 | 0 | 0 |
| 1511 - Temporary Help - Regular | 444,744 | 444,744 | 444,744 | 444,744 |
| Personnel Services | 24,258,569 | 21,926,106 | 25,748,381 | 26,593,982 |
| 2110 - Office Supplies | 6,589 | 6,589 | 6,589 | 6,589 |
| 2111 - Office Supplies Chargeback | 10,000 | 10,000 | 10,000 | 10,000 |
| 2140 - Light - Power | 32,000 | 32,000 | 32,000 | 32,000 |
| 2181 - Fuel - Lube For Vehicle | 1,137 | 2,165 | 2,657 | 3,154 |
| 2252 - Meter Postage Fund Level | 500 | 500 | 500 | 500 |
| 2280 - Other Supplies | 1,000 | 1,000 | 1,000 | 1,000 |
| 2710 - Furniture - Fixtures | 400,000 | 400,000 | 400,000 | 400,000 |
| 2731 - Data Processing Equipment | 75,000 | 95,090 | 85,000 | 60,000 |
| 2735 - Software Purchase -\$1000 | 18,000 | 18,500 | 18,000 | 18,000 |
| 2860 - Books Reference Book Only | 2,500 | 2,500 | 2,500 | 2,500 |
| 2890 - Miscellaneous Equipment | 201,306 | 201,306 | 201,306 | 201,306 |
| Supplies - Materials | 748,032 | 769,650 | 759,552 | 735,049 |
| 3020 - Food - Laundry Service | 4,000 | 4,000 | 4,000 | 4,000 |
| 3030 - Printing - Photo Services | 500 | 500 | 500 | 500 |
| 3050 - Communications | 1,884,482 | 1,877,721 | 1,884,482 | 1,884,482 |
| 3051 - Telephone Equipment Charges | 345,353 | 345,353 | 345,353 | 345,353 |
| 3053 - Data Circuit Billing | 7,687,036 | 7,493,915 | 7,687,036 | 10,571,910 |
| 3060 - Equipment Rental [Outside City] | 0 | 21,960 | 25,000 | 25,000 |
| 3070 - Professional Services | 23,414,442 | 24,520,505 | 2,884,197 | 2,884,197 |
| 3085 - Freight | 3,500 | 3,500 | 3,500 | 3,500 |
| 3090 - City Forces | 4,600 | 5,668 | 4,600 | 4,600 |
| 3099 - Misc Special Services | 10,100,447 | 11,687,925 | 2,134,879 | 2,134,880 |
| 3110 - Equip Repairs and Maintenance | 3,237,278 | 3,823,463 | 2,341,498 | 2,341,498 |
| 3130 - Copy Machine Rent-Lease-Maint | 1,231,660 | 1,486,214 | 1,296,660 | 1,296,660 |
| 3310 - Insurance | 70,038 | 70,038 | 118,958 | 117,632 |
| 3313 - Liability Premiums | 78,030 | 78,030 | 69,553 | 68,591 |
| 3320 - Advertising | 2,500 | 2,500 | 2,500 | 2,500 |
| 3340 - Membership Dues | 144,626 | 14,117 | 1,124,117 | 1,124,117 |
| 3341 - Subscriptions-Serials | 15,000 | 15,000 | 15,000 | 15,000 |
| 3361 - Professional Development | 615,000 | 615,000 | 540,506 | 515,676 |
| 3363 - Reimb-Vehicle Use,Parking | 0 | 30 | 0 | 0 |

INFORMATION & TECHNOLOGY SERVICES - DATA

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3410 - Equip - Automotive Rental | 1,363 | 1,363 | 2,014 | 2,030 |
| 3411 - Wreck Handle Charge (fleet) | 659 | 659 | 24 | 24 |
| 3429 - Cellphone Charges | 226,994 | 242,200 | 321,805 | 321,805 |
| 3437 - Continual Software License Fee | 753,947 | 755,045 | 785,916 | 785,916 |
| 3438 - Software Maintenance Fee | 13,423,375 | 10,820,541 | 12,832,135 | 12,832,135 |
| 3440 - IT Cloud Services | 0 | 0 | 16,957,061 | 16,957,061 |
| 3441 - IT Managed Services | 0 | 0 | 16,530,590 | 16,530,590 |
| 3651 - Gen Fund Cost Reimb | 1,325,675 | 1,325,675 | 1,838,229 | 1,838,229 |
| 3690 - Miscellaneous Transfers | 375,000 | 108,562 | 2,375,000 | 2,375,000 |
| 3702 - Master Lease Expense | 5,182,223 | 5,182,223 | 7,543,565 | 7,520,768 |
| 3851 - Pension Bond Debt Service | 1,398,012 | 1,398,012 | 1,370,196 | 1,416,013 |
| 3994 - Outside Temps-Staffing | 2,644,550 | 4,701,131 | 2,644,550 | 2,644,550 |
| Contractual - Other Services | 74,170,290 | 76,600,850 | 83,683,424 | 86,564,217 |
| | | | | |
| Total Expense | \$99,176,891 | \$99,296,605 | \$110,191,357 | \$113,893,248 |



INFORMATION & TECHNOLOGY SERVICES - RADIO

MISSION

Provide secure, reliable, and responsive enterprise-level radio communication services that facilitate public safety departments' effectiveness in serving residents with emergency and operational communication.

DEPARTMENT GOALS

- Provide 99.6 percent availability of the radio network
- Close radio service requests within the service level objectives
- Deploy new radio system inside the expected timeline
- Manage the City's technology assets in a service desk system to reduce losses and increase service deliveries

SERVICE DESCRIPTIONS

| INFORMATION & TECHNOLOGY SERVICES - RADIO | |
|---|--|
| Internal Radio Communication | Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Police, Fire-Rescue, and Sanitation Services. Maintains all two-way radio and microwave communication networks. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|-------------------|---------------------|-------------------|--------------------|
| Internal Radio Communication | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Expense Total | \$13,629,450 | \$13,537,199 | \$16,867,557 | \$18,466,147 |

INFORMATION & TECHNOLOGY SERVICES - RADIO

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 2,533,412 | 2,292,001 | 2,604,316 | 2,659,521 |
| Supplies - Materials | 1,132,380 | 944,025 | 1,156,482 | 1,381,636 |
| Contractual - Other Services | 9,963,658 | 10,301,173 | 13,106,759 | 14,424,990 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$13,629,450 | \$13,537,199 | \$16,867,557 | \$18,466,147 |
| Reimbursements | 0 | 0 | 0 | 0 |
| Department Total | \$13,629,450 | \$13,537,199 | \$16,867,557 | \$18,466,147 |
| | | | | |
| Department Revenue Total | \$13,248,650 | \$13,247,501 | \$16,863,428 | \$18,462,018 |

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|----------------------|------------------------|----------------------|-----------------------|
| Regular Civilian | 30.12 | 26.02 | 29.50 | 29.50 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.85 | 1.65 | 0.85 | 0.85 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 30.97 | 27.67 | 30.35 | 30.35 |

INFORMATION & TECHNOLOGY SERVICES - RADIO

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|---|---------------------|--------------------|--------------------|
| Add funding for Master Lease debt payments for capital purchases. | 0 | \$4,471,778 | \$5,114,941 |
| Add funding for the buildout of the P25 radio network. | 0 | \$0 | \$590,112 |
| Add funding for fuel to support the upgrades/replacements of LP generators. | 0 | \$0 | \$10,000 |
| Add funding for mowing and grounds maintenance at radio sites. | 0 | \$0 | \$70,840 |
| Add funding for the replacement of service monitors for the Mobile Technology Center and Radio Network Group. | 0 | \$0 | \$213,984 |
| Major Budget Items Total | 0 | \$4,471,778 | \$5,999,877 |

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------|-------------------|---------------------|-------------------|--------------------|
| 1101 - Salary - Civilian | 1,936,838 | 1,675,071 | 1,995,477 | 2,043,265 |
| 1113 - One-time Pay - Civilian | 0 | 1,268 | 0 | 0 |

INFORMATION & TECHNOLOGY SERVICES - RADIO

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 1201 - Overtime - Civilian | 58,386 | 107,772 | 51,320 | 51,272 |
| 1203 - Service Incentive Pay | 2,208 | 2,208 | 2,256 | 2,304 |
| 1301 - Pension - Civilian | 274,180 | 245,798 | 282,080 | 288,826 |
| 1303 - Life Insurance | 1,626 | 1,626 | 1,626 | 1,626 |
| 1304 - Health Insurance | 223,099 | 223,099 | 232,797 | 232,797 |
| 1306 - ER Medicare | 27,818 | 25,902 | 28,663 | 29,356 |
| 1314 - Worker's Compensation | 6,357 | 6,357 | 7,197 | 7,175 |
| 1315 - Equipment Allowance | 2,900 | 2,900 | 2,900 | 2,900 |
| Personnel Services | 2,533,412 | 2,292,001 | 2,604,316 | 2,659,521 |
| | | | | |
| 2110 - Office Supplies | 560 | 1,992 | 560 | 560 |
| 2111 - Office Supplies Chargeback | 1,610 | 750 | 1,610 | 1,610 |
| 2140 - Light - Power | 32,960 | 32,960 | 50,126 | 50,126 |
| 2160 - Fuel Supplies | 10,000 | 30,403 | 10,000 | 20,000 |
| 2170 - Water - Sewer | 3,435 | 3,435 | 3,435 | 3,435 |
| 2181 - Fuel - Lube For Vehicle | 8,402 | 13,526 | 7,613 | 8,783 |
| 2220 - Laundry - Cleaning Suppl | 0 | 167 | 0 | 0 |
| 2231 - Clothing | 15,000 | 14,000 | 15,000 | 15,000 |
| 2550 - Waterworks Mains | 0 | 300 | 0 | 0 |
| 2720 - Machine Tools | 0 | 32 | 0 | 0 |
| 2760 - Radio - Communication Eqp | 1,060,413 | 846,460 | 1,068,138 | 1,068,138 |
| 2890 - Miscellaneous Equipment | 0 | 0 | 0 | 213,984 |
| Supplies - Materials | 1,132,380 | 944,025 | 1,156,482 | 1,381,636 |
| | | | | |
| 3050 - Communications | 39,469 | 39,469 | 33,340 | 33,341 |
| 3053 - Data Circuit Billing | 43,899 | 43,899 | 25,208 | 33,137 |
| 3070 - Professional Services | 380,800 | 456,095 | 0 | 0 |
| 3085 - Freight | 1,000 | 1,000 | 1,000 | 1,000 |
| 3090 - City Forces | 1,879 | 3,399 | 1,879 | 1,879 |
| 3099 - Misc Special Services | 299,394 | 224,101 | 296,216 | 296,216 |
| 3110 - Equip Repairs and Maintenance | 627,262 | 747,317 | 627,262 | 1,217,374 |
| 3130 - Copy Machine Rent-Lease-Maint | 4,264 | 4,264 | 3,997 | 3,997 |
| 3201 - Stores Overhead Charges | 0 | 150 | 0 | 0 |
| 3210 - Building Repairs and Maint | 54,900 | 104,083 | 54,900 | 125,740 |
| 3310 - Insurance | 30,136 | 30,136 | 11,354 | 11,192 |
| 3313 - Liability Premiums | 11,694 | 11,694 | 8,242 | 8,124 |
| 3340 - Membership Dues | 1,755 | 1,755 | 1,755 | 1,755 |
| 3361 - Professional Development | 95,000 | 78,500 | 95,000 | 95,000 |
| 3410 - Equip - Automotive Rental | 12,919 | 21,025 | 39,962 | 40,276 |
| 3411 - Wreck Handle Charge (fleet) | 2,613 | 2,613 | 76 | 77 |
| 3416 - GIS Services | 3,740 | 3,740 | 1,812 | 1,812 |
| 3429 - Cellphone Charges | 14,640 | 14,640 | 14,640 | 14,640 |
| 3430 - Data Services | 22,204 | 22,204 | 28,116 | 28,116 |
| 3434 - Programming | 98,275 | 98,275 | 130,739 | 132,027 |

INFORMATION & TECHNOLOGY SERVICES - RADIO

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3440 - IT Cloud Services | 0 | 0 | 3,180 | 3,180 |
| 3651 - Gen Fund Cost Reimb | 333,108 | 333,108 | 355,394 | 355,394 |
| 3702 - Master Lease Expense | 7,743,494 | 7,743,494 | 11,227,267 | 11,870,430 |
| 3851 - Pension Bond Debt Service | 141,213 | 141,213 | 145,420 | 150,283 |
| 3994 - Outside Temps-Staffing | 0 | 175,000 | 0 | 0 |
| Contractual - Other Services | 9,963,658 | 10,301,173 | 13,106,759 | 14,424,990 |
| | | | | |
| Total Expense | \$13,629,450 | \$13,537,199 | \$16,867,557 | \$18,466,147 |



OFFICE OF RISK MANAGEMENT

MISSION

The Office of Risk Management is comprised of six divisions, collectively working together to provide a safe and healthy environment for the City's greatest resource; our employees. Moreover, the Office of Risk Management has been selected to protect the City of Dallas' assets and guard against risks and safety hazards that could adversely impact City operations.

DEPARTMENT GOALS

- Recover \$456,898 in subrogation collections
- Drug test 50 percent of civilian employees with a Commercial Driver's License (CDL)
- Alcohol test 10 percent of civilian employees with a Commercial Driver's License (CDL)
- Contact 98 percent of claimants within 24 hours of notice of claim
- Close 80 percent of liability claims on a cumulative monthly basis
- Increase number of trainings (i.e. safety) offered outside of regular hours (multi-shift schedule) from 85 to 95 by December 2022
- Increase number of trainings offered in Spanish from 14 to 18 an increase of (29 percent) by December 2022

SERVICE DESCRIPTIONS

| OFFICE OF RISK MANAGEMENT | |
|---------------------------|--|
| Risk Management Services | Provides risk management services to enable the City to optimize its level of risk in decision making and to meet the objectives under Occupational Health and Safety Administration, Texas Department of Insurance, Department of Transportation, Texas Tort Claims Act, and City ordinances. |

SERVICE BUDGET

| Service | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------|----------------------|------------------------|----------------------|-----------------------|
| Risk Management Services | 5,264,453 | 5,251,362 | 5,934,974 | 6,227,494 |
| Expense Total | \$5,264,453 | \$5,251,362 | \$5,934,974 | \$6,227,494 |

OFFICE OF RISK MANAGEMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2022-23 and planned budget for FY 2023-24.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|------------------------------|----------------------|------------------------|----------------------|-----------------------|
| Personnel Services | 4,278,793 | 4,262,949 | 4,949,635 | 5,248,170 |
| Supplies - Materials | 14,079 | 14,733 | 18,408 | (2,607) |
| Contractual - Other Services | 1,128,578 | 1,130,677 | 1,128,638 | 1,148,489 |
| Capital Outlay | 0 | 0 | 0 | 0 |
| Expense Total | \$5,421,450 | \$5,408,359 | \$6,096,681 | \$6,394,052 |
| Reimbursements | (156,997) | (156,997) | (161,707) | (166,558) |
| Department Total | \$5,264,453 | \$5,251,362 | \$5,934,974 | \$6,227,494 |
| Department Revenue Total | \$5,264,453 | \$5,264,453 | \$5,934,974 | \$6,227,494 |

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

| Source of Reimbursement | FY 2022-23 Budget | FY 2023-24 Planned |
|-----------------------------------|----------------------|-----------------------|
| Park & Recreation Reimbursement | (71,364) | (73,505) |
| Sanitation Services Reimbursement | (90,343) | (93,053) |
| Reimbursement Total | \$(161,707) | \$(166,558) |

OFFICE OF RISK MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

| Category | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|-------------------|-------------------|---------------------|-------------------|--------------------|
| Regular Civilian | 47.00 | 46.00 | 53.50 | 55.00 |
| Regular Uniform | 0.00 | 0.00 | 0.00 | 0.00 |
| Civilian Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Uniform Overtime | 0.00 | 0.00 | 0.00 | 0.00 |
| Temporary Help | 0.00 | 0.00 | 0.00 | 0.00 |
| Department Total | 47.00 | 46.00 | 53.50 | 55.00 |

MAJOR BUDGET ITEMS

The FY 2022-23 budget and FY 2023-24 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2021-22 amended budget.

| Major Budget Item | Number of Positions | FY 2022-23 Budget | FY 2023-24 Planned |
|--|---------------------|-------------------|--------------------|
| Add one position to oversee the Risk Transfer Division (0.75 FTEs). | 1 | \$92,296 | \$123,062 |
| Add funding for one Bilingual Occupational Health Safety Officer Position, one Liability Adjuster position, and one RMIS Administrator position (2.25 FTEs). | 3 | \$208,927 | \$259,092 |
| Add funding for three Incident Investigator positions (2.25 FTEs) to the current staffing of seven positions and one time funding for three tablets (\$7,380). | 3 | \$194,065 | \$240,661 |
| Add one City Equipment Incident Investigator position. (0.75 FTE) | 1 | \$80,737 | \$107,647 |
| Major Budget Items Total | 8 | \$576,025 | \$730,462 |

OFFICE OF RISK MANAGEMENT

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflect departments' equity efforts.

- Expand onsite pre-employment drug, alcohol, and physical testing to other departments during job fairs in underserved communities.
- Collaborate with Human Resources and Parks and Recreation departments in conducting onsite drug, alcohol, and physical testing for summer seasonal hiring job fairs.
- Partner with HR and PR to reduce the burden for the applicants in trying to find transportation to the clinics after the job fair in a lower-income neighborhood.

EXPENSE DETAIL

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|------------------------|----------------------|-----------------------|
| 1101 - Salary - Civilian | 3,374,717 | 3,304,256 | 3,991,354 | 4,139,102 |
| 1111 - Cell Phone Stipend | 5,760 | 5,982 | 960 | 960 |
| 1117 - Vacancy Savings - Salary | 0 | 0 | (98,750) | 0 |
| 1118 - Vacancy Savings - Pension | 0 | 0 | (13,963) | 0 |
| 1119 - Vacancy Savings (Medicare) | 0 | 0 | (1,432) | 0 |
| 1201 - Overtime - Civilian | 0 | 6 | 0 | 0 |
| 1203 - Service Incentive Pay | 11,760 | 11,760 | 11,760 | 11,760 |
| 1210 - Vacation Term Pay - Civilian | 0 | 34,016 | 0 | 0 |
| 1212 - Termination Payment -Attendance Incentive Leave - Civilian | 0 | 4,509 | 0 | 0 |
| 1301 -Pension - Civilian | 477,185 | 491,523 | 577,618 | 606,965 |
| 1303 - Life Insurance | 2,538 | 2,538 | 2,832 | 2,890 |
| 1304 - Health Insurance | 348,129 | 348,129 | 409,443 | 413,745 |
| 1306 - ER Medicare | 48,933 | 50,459 | 57,876 | 60,847 |
| 1314 - Worker's Compensation | 9,771 | 9,771 | 11,937 | 11,901 |
| Personnel Services | 4,278,793 | 4,262,949 | 4,949,635 | 5,248,170 |
| | | | | |
| 2111 - Office Supplies Chargeback | 2,500 | 2,553 | 3,500 | 3,500 |
| 2160 - Fuel Supplies | 5,500 | 1,582 | 7,290 | 0 |
| 2181 - Fuel - Lube For Vehicle | 4,983 | 9,463 | 5,043 | 6,078 |
| 2232 - Food Supplies | 186 | 186 | 165 | 165 |
| 2252 - Meter Postage Fund Level | 760 | 760 | 2,260 | 2,260 |
| 2270 - Printing Supplies | 150 | 150 | 150 | 150 |
| 2731 - Data Processing Equipment | 0 | 39 | 0 | (14,760) |
| Supplies - Materials | 14,079 | 14,733 | 18,408 | (2,607) |
| | | | | |
| 3050 - Communications | 42,781 | 42,781 | 0 | 3,000 |

OFFICE OF RISK MANAGEMENT

| | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|----------------------|------------------------|----------------------|-----------------------|
| 3051 - Telephone Equipment Charges | 482 | 955 | 0 | (2,624) |
| 3053 - Data Circuit Billing | 39,639 | 39,639 | 34,160 | 46,846 |
| 3099 - Misc Special Services | 1 | 1 | 101,645 | 96,423 |
| 3130 - Copy Machine Rent-Lease-Maint | 5,196 | 5,196 | 5,067 | 5,067 |
| 3310 - Insurance | 4,259 | 4,259 | 5,118 | 5,098 |
| 3313 - Liability Premiums | 4,504 | 4,504 | 3,715 | 3,700 |
| 3363 - Reimb-Vehicle Use,Parking | 3,500 | 3,500 | 0 | 0 |
| 3410 - Equip - Automotive Rental | 22,051 | 22,051 | 4,427 | 4,462 |
| 3411 - Wreck Handle Charge (fleet) | 722 | 722 | 126 | 127 |
| 3416 - GIS Services | 2,994 | 2,994 | 2,918 | 2,918 |
| 3429 - Cellphone Charges | 17,146 | 18,772 | 0 | 1,112 |
| 3430 - Data Services | 40,985 | 40,985 | 48,160 | 48,160 |
| 3434 - Programming | 201,205 | 201,205 | 200,148 | 202,163 |
| 3651 - Gen Fund Cost Reimb | 475,970 | 475,970 | 457,509 | 457,509 |
| 3851 - Pension Bond Debt Service | 267,143 | 267,143 | 265,645 | 274,528 |
| Contractual - Other Services | 1,128,578 | 1,130,677 | 1,128,638 | 1,148,489 |
| | | | | |
| 5011 - Reimb Fr Othr Organizaton | (156,997) | (156,997) | (161,707) | (166,558) |
| Reimbursements | (156,997) | (156,997) | (161,707) | (166,558) |
| Total Expense | \$5,264,453 | \$5,251,362 | \$5,934,974 | \$6,227,494 |



PROJECTED CHANGES IN FUND BALANCE

| | FY 2022-23 BEGINNING BALANCE | FY 2022-23 BUDGETED REVENUES | FY 2022-23 BUDGETED EXPENDITURES | FY 2022-23 ENDING BALANCE |
|--|------------------------------------|------------------------------------|--|---------------------------------|
| GENERAL FUND | \$308,405,349 | \$1,706,814,187 | \$1,706,814,187 | \$308,405,349 |
| ENTERPRISE FUNDS | | | | |
| Aviation | 53,227,959 | 158,542,590 | 163,476,405 | 48,294,144 |
| Convention & Event Services | 43,463,338 | 113,230,392 | 113,231,392 | 43,462,338 |
| Dallas Water Utilities | 133,050,983 | 755,226,160 | 761,226,160 | 127,050,983 |
| Dallas Water Utilities - Storm Drainage Management | 15,732,597 | 72,433,742 | 72,433,742 | 15,732,597 |
| Development Services | 45,375,814 | 35,340,940 | 43,830,455 | 36,886,299 |
| Municipal Radio | 745,490 | 1,003,095 | 1,003,095 | 745,490 |
| Sanitation Services | 19,328,242 | 145,369,518 | 143,785,140 | 20,912,620 |
| INTERNAL SERVICE FUNDS | | | | |
| Bond & Construction Management | (14,768) | 23,087,146 | 23,087,146 | (14,768) |
| Equipment & Fleet Management | 10,783,384 | 66,009,566 | 66,600,148 | 10,192,802 |
| Express Business Center | 5,684,817 | 2,593,790 | 2,361,983 | 5,916,624 |
| Information & Technology Services - Data | 9,119,837 | 108,985,933 | 110,191,357 | 7,914,413 |
| Information & Technology Services - Radio | 1,139,315 | 16,863,428 | 16,867,557 | 1,135,186 |
| OTHER REVENUE FUNDS | | | | |
| Employee Benefits | 25,972,362 | 180,569,318 | 189,583,785 | 16,957,896 |
| Information & Technology Services - 911 | 3,720,188 | 12,017,444 | 14,212,742 | 1,524,890 |
| Office of Risk Management | 31,716,238 | 39,520,219 | 57,449,878 | 13,786,579 |
| Debt Service | 88,548,482 | 408,298,161 | 412,314,869 | 84,531,774 |
| TOTAL CITY FUNDS | \$795,999,627 | \$3,845,905,629 | \$3,898,470,041 | \$743,435,216 |

PROJECTED CHANGES IN FUND BALANCE

| | FY 2023-24 BEGINNING BALANCE | FY 2023-24 PLANNED REVENUES | FY 2023-24 PLANNED EXPENDITURES | FY 2023-24 ENDING BALANCE |
|--|------------------------------------|-----------------------------------|---------------------------------------|---------------------------------|
| GENERAL FUND | \$308,405,349 | \$1,758,439,536 | \$1,758,439,536 | \$308,405,349 |
| ENTERPRISE FUNDS | | | | |
| Aviation | 48,294,144 | 159,705,044 | 171,955,044 | 36,044,144 |
| Convention & Event Services | 43,462,338 | 123,932,714 | 123,932,714 | 43,462,338 |
| Dallas Water Utilities | 127,050,983 | 786,965,449 | 786,966,212 | 127,050,220 |
| Dallas Water Utilities - Storm Drainage Management | 15,732,597 | 76,055,429 | 76,055,429 | 15,732,597 |
| Development Services | 36,886,299 | 35,856,116 | 46,084,948 | 26,657,467 |
| Municipal Radio | 745,490 | 497,574 | 497,574 | 745,490 |
| Sanitation Services | 20,912,620 | 150,110,381 | 148,002,573 | 23,020,428 |
| INTERNAL SERVICE FUNDS | | | | |
| Bond & Construction Management | (14,768) | 23,507,966 | 23,507,966 | (14,768) |
| Equipment & Fleet Management | 10,192,802 | 66,959,747 | 66,728,781 | 10,423,768 |
| Express Business Center | 5,916,624 | 2,593,790 | 2,385,761 | 6,124,653 |
| Information & Technology Services - Data | 7,914,413 | 112,412,867 | 113,893,248 | 6,434,032 |
| Information & Technology Services - Radio | 1,135,186 | 18,462,018 | 18,466,147 | 1,131,057 |
| OTHER REVENUE FUNDS | | | | |
| Employee Benefits | 16,957,896 | 183,980,246 | 194,517,974 | 6,420,167 |
| Information & Technology Services - 911 | 1,524,890 | 12,017,444 | 14,435,696 | (893,362) |
| Office of Risk Management | 13,786,579 | 39,520,219 | 53,199,194 | 107,603 |
| Debt Service | 84,531,774 | 422,808,880 | 433,590,742 | 73,749,912 |
| TOTAL CITY FUNDS | \$743,435,216 | \$3,973,825,420 | \$4,032,659,539 | \$684,601,095 |

GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$235,824,022 | \$250,424,498 | \$272,058,286 | \$272,058,286 | \$287,241,830 | \$308,405,349 | \$308,405,349 |
| REVENUES: | | | | | | | |
| Property Tax | 789,114,183 | 844,970,151 | 876,483,968 | 876,483,968 | 878,183,053 | 961,502,880 | 1,010,813,819 |
| Sales Tax | 310,737,497 | 354,287,641 | 344,283,066 | 364,294,064 | 375,544,901 | 417,232,383 | 431,818,658 |
| Franchise & Other | 120,944,398 | 120,444,838 | 117,599,602 | 117,599,602 | 127,151,567 | 127,865,821 | 119,648,659 |
| Service to Others | 92,493,689 | 104,149,298 | 108,668,947 | 108,668,947 | 111,254,029 | 115,360,511 | 116,304,240 |
| Fines & Forfeitures | 24,313,182 | 25,074,409 | 26,390,716 | 26,390,716 | 21,791,682 | 23,776,847 | 23,776,847 |
| Operating Transfer In | 25,694,604 | 21,027,322 | 32,918,730 | 33,116,288 | 31,918,730 | 28,379,875 | 23,379,875 |
| Intergovernmental | 15,669,512 | 12,290,776 | 13,101,905 | 17,950,645 | 19,285,113 | 13,161,563 | 13,161,563 |
| Miscellaneous | 4,485,774 | 11,787,656 | 8,877,610 | 8,877,610 | 9,334,499 | 7,967,394 | 7,968,962 |
| Licenses & Permits | 7,529,784 | 9,363,311 | 5,844,356 | 5,844,356 | 5,580,576 | 5,616,913 | 5,616,913 |
| Interest | 5,399,335 | 1,342,331 | 850,000 | 850,000 | 1,864,085 | 5,950,000 | 5,950,000 |
| TOTAL REVENUES | 1,396,381,958 | 1,504,737,733 | 1,535,018,900 | 1,560,076,196 | 1,581,908,235 | 1,706,814,187 | 1,758,439,536 |
| TOTAL RESOURCES AVAILABLE | 1,632,205,980 | 1,755,162,231 | 1,807,077,186 | 1,832,134,482 | 1,869,150,065 | 2,015,219,536 | 2,066,844,885 |
| EXPENDITURES: | | | | | | | |
| Personnel Services | 1,008,470,834 | 1,064,571,544 | 1,102,281,959 | 1,106,878,666 | 1,096,904,694 | 1,188,305,887 | 1,251,424,832 |
| Supplies - Materials | 80,664,682 | 87,054,608 | 75,379,490 | 77,941,518 | 88,057,278 | 84,389,204 | 88,534,890 |
| Contractual - Other Services | 361,585,317 | 400,989,296 | 433,380,711 | 447,819,248 | 456,298,274 | 507,274,125 | 492,005,165 |
| Capital Outlay | 16,977,307 | 10,691,192 | 11,677,806 | 15,137,831 | 15,113,865 | 16,465,953 | 14,203,969 |
| Expense Total | 1,467,698,140 | 1,563,306,640 | 1,622,719,966 | 1,647,777,263 | 1,656,374,111 | 1,796,435,169 | 1,846,168,854 |
| Reimbursements | (123,633,179) | (110,879,423) | (87,701,067) | (87,701,067) | (95,629,395) | (89,620,981) | (87,729,318) |
| TOTAL EXPENDITURES | 1,344,064,961 | 1,452,427,217 | 1,535,018,900 | 1,560,076,196 | 1,560,744,716 | 1,706,814,187 | 1,758,439,536 |
| Changes in Encumbrances and other Balance Sheet Accounts | (37,716,520) | (15,493,184) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$250,424,498 | \$287,241,830 | \$272,058,286 | \$272,058,286 | \$308,405,349 | \$308,405,349 | \$308,405,349 |



ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Aviation

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$5,419,812 | \$15,319,809 | \$15,319,809 | \$15,319,809 | \$48,029,990 | \$53,227,959 | \$48,294,144 |
| REVENUES: | | | | | | | |
| Service to Others | 94,968,730 | 141,946,059 | 141,759,813 | 141,759,813 | 146,709,002 | 157,608,057 | 158,755,064 |
| Licenses & Permits | 338,722 | | 350,039 | 350,039 | 414,750 | 459,533 | 474,980 |
| Interest | 262,943 | 121,969 | 0 | 0 | 132,220 | | |
| Customer Charges | 0 | 193,357 | 0 | 0 | 143,941 | 195,000 | 195,000 |
| Miscellaneous | 32,132,237 | 328,312 | 280,000 | 280,000 | 307,419 | 280,000 | 280,000 |
| TOTAL REVENUES | 127,702,631 | 142,589,697 | 142,389,852 | 142,389,852 | 147,707,332 | 158,542,590 | 159,705,044 |
| TOTAL RESOURCES AVAILABLE | 133,122,443 | 157,909,506 | 157,709,661 | 157,709,661 | 195,737,322 | 211,770,549 | 207,999,188 |
| Personnel Services | 21,204,121 | 21,295,107 | 25,797,180 | 25,797,180 | 24,581,614 | 28,309,437 | 29,873,273 |
| Supplies - Materials | 7,271,500 | 7,018,663 | 8,092,120 | 8,187,120 | 8,493,581 | 9,762,559 | 9,807,769 |
| Contractual - Other Services | 117,180,560 | 96,327,182 | 116,499,541 | 116,404,541 | 117,663,640 | 123,514,795 | 123,815,914 |
| Capital Outlay | 6,116,700 | 1,455,874 | 2,096,787 | 2,096,787 | 1,898,304 | 8,255,336 | 14,904,810 |
| Expense Total | 151,772,881 | 126,096,826 | 152,485,628 | 152,485,628 | 152,637,139 | 169,842,127 | 178,401,766 |
| Reimbursements | (34,249,214) | (18,597,080) | (10,095,776) | (10,095,776) | (10,127,776) | (6,365,722) | (6,446,722) |
| TOTAL EXPENDITURES | 117,523,667 | 107,499,746 | 142,389,852 | 142,389,852 | 142,509,363 | 163,476,405 | 171,955,044 |
| Changes in Encumbrances and other Balance Sheet Accounts | (278,967) | (2,379,770) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$15,319,809 | \$48,029,990 | \$15,319,809 | \$15,319,809 | \$53,227,959 | \$48,294,144 | \$36,044,144 |

*Aviation includes Transportation Regulation beginning in FY 2016-17.

Convention & Event Services

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$57,091,833 | \$39,553,867 | \$39,553,867 | \$39,553,867 | \$43,463,337 | \$43,463,338 | \$43,462,338 |
| REVENUES: | | | | | | | |
| Service to Others | 26,323,788 | 22,939,235 | 30,753,872 | 30,753,872 | 27,645,116 | 34,539,944 | 36,568,115 |
| Licenses & Permits | 950 | 1,400 | 500 | 500 | 2,225 | 500 | 500 |
| Interest | 977,608 | 180,234 | 0 | 0 | 121,065 | 0 | 0 |
| Alcoholic Beverage Tax | 9,746,624 | 12,935,497 | 11,653,405 | 11,653,405 | 11,653,405 | 12,236,075 | 12,847,879 |
| Hotel Occupancy Tax | 39,735,075 | 38,792,167 | 58,310,171 | 58,310,171 | 58,171,205 | 66,453,873 | 74,516,220 |
| Miscellaneous | 4,743 | 2,453 | 102,000 | 102,000 | 142,396 | | |
| TOTAL REVENUES | 76,788,788 | 74,850,986 | 100,819,948 | 100,819,948 | 97,735,411 | 113,230,392 | 123,932,714 |
| TOTAL RESOURCES AVAILABLE | 133,880,621 | 114,404,853 | 140,373,815 | 140,373,815 | 141,198,749 | 156,693,730 | 167,395,052 |
| Personnel Services | 2,164,188 | 2,532,704 | 2,978,792 | 2,978,792 | 2,440,940 | 3,318,471 | 3,460,177 |
| Supplies - Materials | 2,628,082 | 2,625,795 | 3,095,700 | 3,095,700 | 3,153,847 | 3,066,702 | 3,066,732 |
| Contractual - Other Services | 78,502,707 | 66,448,325 | 94,703,456 | 94,703,456 | 92,489,341 | 107,133,219 | 117,692,805 |
| Capital Outlay | 0 | | 50,000 | 50,000 | 50,000 | 0 | 0 |
| Expense Total | 83,294,976 | 71,606,824 | 100,827,948 | 100,827,948 | 98,134,128 | 113,518,392 | 124,219,714 |
| Reimbursements | (217,134) | (763,587) | (8,000) | (8,000) | (398,718) | (287,000) | (287,000) |
| TOTAL EXPENDITURES | 83,077,842 | 70,843,237 | 100,819,948 | 100,819,948 | 97,735,411 | 113,231,392 | 123,932,714 |
| Changes in Encumbrances and other Balance Sheet Accounts | (11,248,912) | (98,279) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$39,553,867 | \$43,463,337 | \$39,553,867 | \$39,553,867 | \$43,463,338 | \$43,462,338 | \$43,462,338 |

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Dallas Water Utilities

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$151,387,348 | \$131,522,556 | \$108,890,415 | \$108,890,415 | \$136,997,769 | \$133,050,983 | \$127,050,983 |
| REVENUES: | | | | | | | |
| Operating Transfer In | 0 | 0 | 0 | 0 | | | |
| Service to Others | 3,966,200 | 4,521,371 | 6,323,312 | 6,323,312 | 6,559,908 | 6,543,312 | 6,545,812 |
| Fines and Forfeitures | 0 | 0 | 2,500 | 2,500 | 951 | 2,500 | 2,500 |
| Interest | 4,449,893 | 1,216,725 | 3,800,000 | 3,800,000 | 2,324,381 | 3,800,000 | 3,819,000 |
| Customer Charges | 629,019,429 | 670,387,883 | 0 | 0 | | | |
| Miscellaneous | 4,647,113 | 3,190,754 | 703,606,838 | 703,606,838 | 719,481,694 | 744,880,348 | 776,598,137 |
| TOTAL REVENUES | 642,082,636 | 679,316,733 | 713,732,650 | 713,732,650 | 728,366,934 | 755,226,160 | 786,965,449 |
| TOTAL RESOURCES AVAILABLE | 793,469,984 | 810,839,289 | 822,623,065 | 822,623,065 | 865,364,703 | 888,277,143 | 914,016,432 |
| Personnel Services | 117,251,128 | 104,275,692 | 111,720,611 | 111,720,611 | 108,000,720 | 118,067,302 | 129,272,170 |
| Supplies - Materials | 85,602,510 | 82,398,281 | 99,269,941 | 99,310,441 | 102,666,407 | 111,697,597 | 112,033,235 |
| Contractual - Other Services | 459,742,836 | 473,132,792 | 512,593,448 | 545,588,633 | 522,876,643 | 527,290,437 | 542,218,036 |
| Capital Outlay | 4,658,558 | 1,197,229 | 7,957,000 | 7,957,000 | 7,957,000 | 13,226,125 | 13,379,451 |
| Expense Total | 667,255,032 | 661,003,994 | 731,541,000 | 764,576,685 | 741,500,770 | 770,281,461 | 796,902,892 |
| Reimbursements | (3,508,438) | (7,741,132) | (9,108,350) | (9,108,350) | (9,187,050) | (9,055,301) | (9,936,680) |
| TOTAL EXPENDITURES | 663,746,594 | 653,262,862 | 722,432,650 | 755,468,335 | 732,313,720 | 761,226,160 | 786,966,212 |
| Changes in Encumbrances and other Balance Sheet Accounts | 1,799,166 | (20,578,659) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$131,522,556 | \$136,997,769 | \$100,190,415 | \$67,154,730 | \$133,050,983 | \$127,050,983 | \$127,050,220 |

Dallas Water Utilities - Storm Drainage Management

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$9,880,820 | \$10,383,149 | \$10,386,150 | \$10,386,150 | \$18,863,503 | \$15,732,597 | \$15,732,597 |
| REVENUES: | | | | | | | |
| Service to Others | 61,393,115 | 68,676,333 | 69,288,586 | 69,288,586 | 69,254,103 | 72,407,742 | 76,029,429 |
| Interest | 202,692 | 76,036 | 0 | 0 | 34,483 | | |
| Licenses & Permits | 29,100 | 53,000 | 26,000 | 26,000 | 26,000 | 26,000 | 26,000 |
| Miscellaneous | 0 | 0 | 0 | 0 | | | |
| TOTAL REVENUES | 61,624,907 | 68,805,369 | 69,314,586 | 69,314,586 | 69,314,586 | 72,433,742 | 76,055,429 |
| TOTAL RESOURCES AVAILABLE | 71,505,727 | 79,188,518 | 79,700,736 | 79,700,736 | 88,178,089 | 88,166,339 | 91,788,026 |
| Personnel Services | 14,108,487 | 15,187,669 | 17,962,156 | 17,962,156 | 16,611,467 | 20,511,283 | 21,341,547 |
| Supplies - Materials | 3,311,095 | 3,131,528 | 3,864,654 | 3,864,691 | 3,331,661 | 3,741,527 | 4,073,751 |
| Contractual - Other Services | 44,055,274 | 41,145,978 | 47,541,982 | 50,017,148 | 52,360,704 | 48,150,115 | 50,475,462 |
| Capital Outlay | 181,242 | 198,965 | 128,125 | 152,922 | 369,660 | 213,148 | 347,000 |
| Expense Total | 61,656,098 | 59,664,140 | 69,496,917 | 71,996,917 | 72,673,492 | 72,616,073 | 76,237,760 |
| Reimbursements | (205,339) | (264,169) | (182,331) | (182,331) | (228,000) | (182,331) | (182,331) |
| TOTAL EXPENDITURES | 61,450,759 | 59,399,971 | 69,314,586 | 71,814,586 | 72,445,492 | 72,433,742 | 76,055,429 |
| Changes in Encumbrances and other Balance Sheet Accounts | 328,181 | (925,044) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$10,383,149 | \$18,863,503 | \$10,386,150 | \$7,886,150 | \$15,732,597 | \$15,732,597 | \$15,732,597 |

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Development Services

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$51,827,466 | \$51,667,089 | \$48,987,040 | \$48,987,040 | \$49,020,764 | \$45,375,814 | \$36,886,299 |
| REVENUES: | | | | | | | |
| Service to Others | 32,518,500 | 35,366,004 | 32,964,088 | 32,964,088 | 34,710,150 | 34,906,708 | 35,421,884 |
| Licenses & Permits | 341,837 | 324,957 | 374,616 | 374,616 | 317,262 | 307,982 | 307,982 |
| Interest | 751,169 | 183,421 | 0 | 0 | | | |
| Miscellaneous | 147,331 | 103,631 | 137,823 | 137,823 | 139,331 | 126,250 | 126,250 |
| TOTAL REVENUES | 33,758,838 | 35,978,013 | 33,476,527 | 33,476,527 | 35,166,743 | 35,340,940 | 35,856,116 |
| TOTAL RESOURCES AVAILABLE | 85,586,304 | 87,645,102 | 82,463,567 | 82,463,567 | 84,187,507 | 80,716,754 | 72,742,415 |
| Personnel Services | 22,846,191 | 23,617,038 | 24,892,358 | 23,320,249 | 23,183,490 | 27,818,569 | 29,726,844 |
| Supplies - Materials | 320,770 | 480,958 | 380,960 | 347,810 | 524,577 | 376,691 | 389,277 |
| Contractual - Other Services | 11,639,870 | 13,447,300 | 13,998,265 | 15,544,409 | 15,970,104 | 16,140,565 | 16,474,197 |
| Capital Outlay | 237,744 | 114,400 | 93,747 | 93,747 | 73,879 | 93,747 | 93,747 |
| Expense Total | 35,044,575 | 37,659,696 | 39,365,330 | 39,306,215 | 39,752,050 | 44,429,572 | 46,684,065 |
| Reimbursements | (1,035,028) | (981,152) | (981,660) | (922,545) | (940,357) | (599,117) | (599,117) |
| TOTAL EXPENDITURES | 34,009,546 | 36,678,544 | 38,383,670 | 38,383,670 | 38,811,693 | 43,830,455 | 46,084,948 |
| Changes in Encumbrances and other Balance Sheet Accounts | 90,332 | (1,945,794) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$51,667,089 | \$49,020,764 | \$44,079,897 | \$44,079,897 | \$45,375,814 | \$36,886,299 | \$26,657,467 |

Municipal Radio

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$957,554 | \$725,264 | \$355,950 | \$355,950 | \$909,189 | \$745,490 | \$745,490 |
| REVENUES: | | | | | | | |
| Service to Others | 4,656 | 61,247 | 36,000 | 36,000 | 60,000 | 497,574 | 497,574 |
| Interest | 13,115 | 2,164 | 15,000 | 15,000 | 690 | | |
| Customer Charge | 1,497,923 | 1,228,605 | 1,810,000 | 1,810,000 | 1,440,060 | 505,521 | 0 |
| TOTAL REVENUES | 1,515,694 | 1,292,016 | 1,861,000 | 1,861,000 | 1,500,750 | 1,003,095 | 497,574 |
| TOTAL RESOURCES AVAILABLE | 2,473,248 | 2,017,280 | 2,216,950 | 2,216,950 | 2,409,939 | 1,748,585 | 1,243,064 |
| Personnel Services | 712,750 | 891,119 | 943,749 | 943,749 | 865,681 | 478,967 | 87,598 |
| Supplies - Materials | 45,248 | 56,843 | 66,671 | 66,671 | 74,777 | 58,728 | 53,844 |
| Contractual - Other Services | 510,040 | 690,540 | 805,320 | 805,320 | 723,991 | 465,400 | 356,132 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | | |
| Expense Total | 1,268,038 | 1,638,502 | 1,815,740 | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 1,268,038 | 1,638,502 | 1,815,740 | 1,815,740 | 1,664,449 | 1,003,095 | 497,574 |
| Changes in Encumbrances and other Balance Sheet Accounts | (479,946) | 530,411 | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$725,264 | \$909,189 | \$401,210 | \$401,210 | \$745,490 | \$745,490 | \$745,490 |

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Sanitation Services

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$40,213,874 | \$22,151,461 | \$16,465,593 | \$16,465,593 | \$18,206,255 | \$19,328,242 | \$20,912,620 |
| REVENUES | | | | | | | |
| Service to Others | 122,149,545 | 131,262,928 | 137,782,207 | 137,782,207 | 142,615,208 | 145,169,518 | 149,910,381 |
| Licenses & Permits | 4,125 | 1,275 | 0 | 0 | 400 | | |
| Interest | 460,233 | 105,930 | 200,000 | 200,000 | 126,901 | 200,000 | 200,000 |
| Miscellaneous | 99,603 | 250,901 | 0 | 0 | 78,858 | | |
| TOTAL REVENUES | 122,713,506 | 131,621,033 | 137,982,207 | 137,982,207 | 142,821,367 | 145,369,518 | 150,110,381 |
| TOTAL RESOURCES AVAILABLE | 162,927,380 | 153,772,494 | 154,447,800 | 154,447,800 | 161,027,622 | 164,697,760 | 171,023,001 |
| Personnel Services | 39,418,421 | 39,160,306 | 46,291,507 | 46,291,507 | 44,928,148 | 49,279,144 | 51,340,270 |
| Supplies - Materials | 7,602,747 | 7,584,712 | 7,163,301 | 9,325,689 | 10,311,966 | 8,354,460 | 9,066,126 |
| Contractual - Other Services | 80,020,157 | 83,506,721 | 85,963,536 | 85,963,536 | 86,340,618 | 86,202,888 | 87,817,529 |
| Capital Outlay | 77,566 | 37,392 | 340,000 | 340,000 | 340,000 | 170,000 | 0 |
| Expense Total | 127,118,891 | 130,289,131 | 139,758,344 | 141,920,732 | 141,920,732 | 144,006,492 | 148,223,925 |
| Reimbursements | (221,352) | (221,352) | (221,352) | (221,352) | (221,352) | (221,352) | (221,352) |
| TOTAL EXPENDITURES | 126,897,539 | 130,067,779 | 139,536,992 | 141,699,380 | 141,699,380 | 143,785,140 | 148,002,573 |
| Changes in Encumbrances and other Balance Sheet Accounts | (13,878,380) | (5,498,460) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$22,151,461 | \$18,206,255 | \$14,910,808 | \$12,748,420 | \$19,328,242 | \$20,912,620 | \$23,020,428 |

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Bond & Construction Management

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$0 | (\$1,173,960) | (\$1,173,960) | (\$1,173,960) | (\$2,279,033) | (\$14,768) | (\$14,768) |
| REVENUES: | | | | | | | |
| Service to Others | 21,318 | 26,073 | 99,000 | 99,000 | 27,204 | 99,000 | 99,000 |
| Licenses & Permits | 10 | 14,271 | 0 | 0 | 0 | 0 | 0 |
| Charges to Other City Departments | 13,610,721 | 18,217,957 | 22,966,518 | 22,966,518 | 22,605,129 | 22,988,146 | 23,408,966 |
| TOTAL REVENUES | 13,632,048 | 18,258,301 | 23,065,518 | 23,065,518 | 22,632,333 | 23,087,146 | 23,507,966 |
| TOTAL RESOURCES AVAILABLE | 13,632,048 | 17,084,341 | 21,891,558 | 21,891,558 | 20,353,300 | 23,072,378 | 23,493,198 |
| Personnel Services | 12,642,433 | 13,223,717 | 16,487,678 | 16,487,678 | 13,576,015 | 16,815,802 | 17,198,325 |
| Supplies - Materials | 173,401 | 167,179 | 750,544 | 733,211 | 585,472 | 513,885 | 571,679 |
| Contractual - Other Services | 4,323,322 | 4,796,533 | 5,827,296 | 5,823,129 | 6,169,977 | 5,712,459 | 5,737,962 |
| Capital Outlay | 8,358 | 85,971 | 0 | 21,500 | 36,604 | 45,000 | 0 |
| Expense Total | 17,147,515 | 18,273,400 | 23,065,518 | 23,065,518 | 20,368,068 | 23,087,146 | 23,507,966 |
| Reimbursements | (2,359,952) | (606,709) | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 14,787,563 | 17,666,691 | 23,065,518 | 23,065,518 | 20,368,068 | 23,087,146 | 23,507,966 |
| Changes in Encumbrances and other Balance Sheet Accounts | (18,445) | (1,696,683) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | (\$1,173,960) | (\$2,279,033) | (\$1,173,960) | (\$1,173,960) | (\$14,768) | (\$14,768) | (\$14,768) |

Equipment & Fleet Management

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$7,143,432 | \$11,979,713 | \$10,625,614 | \$10,625,614 | \$12,577,658 | \$10,783,384 | \$10,192,802 |
| REVENUES: | | | | | | | |
| Interest | 8,151 | 8,209 | 20,000 | 20,000 | 15,131 | 20,000 | 20,000 |
| Charges to Other City Departments | 54,156,005 | 53,223,209 | 54,591,146 | 54,591,146 | 64,006,310 | 65,286,852 | 66,237,033 |
| Proceeds - Sale of Fixed Assets | 1,158,735 | 272,324 | 675,714 | 675,714 | 385,514 | 675,714 | 675,714 |
| Miscellaneous | 1,008,032 | 415,832 | 20,000 | 20,000 | 26,761 | 27,000 | 27,000 |
| TOTAL REVENUES | 56,330,923 | 53,919,574 | 55,306,860 | 55,306,860 | 64,433,716 | 66,009,566 | 66,959,747 |
| TOTAL RESOURCES AVAILABLE | 63,474,355 | 65,899,287 | 65,932,474 | 65,932,474 | 77,011,374 | 76,792,950 | 77,152,549 |
| Personnel Services | 16,655,309 | 16,374,773 | 19,804,546 | 19,804,546 | 16,719,181 | 20,901,110 | 21,399,395 |
| Supplies - Materials | 21,831,324 | 45,814,152 | 23,980,166 | 31,723,130 | 33,673,240 | 30,787,024 | 30,912,074 |
| Contractual - Other Services | 15,410,871 | 15,121,620 | 16,280,596 | 16,280,596 | 19,011,575 | 17,928,484 | 18,062,441 |
| Capital Outlay | 3,142,894 | 267,380 | 70,846 | 70,846 | 145,011 | 651,873 | 70,846 |
| Expense Total | 57,040,397 | 77,577,925 | 60,136,154 | 67,879,118 | 69,549,007 | 70,268,491 | 70,444,756 |
| Reimbursements | (5,726,432) | (5,144,853) | (3,594,431) | (3,594,431) | (3,321,017) | (3,668,343) | (3,715,975) |
| TOTAL EXPENDITURES | 51,313,965 | 72,433,072 | 56,541,723 | 64,284,687 | 66,227,990 | 66,600,148 | 66,728,781 |
| Changes in Encumbrances and other Balance Sheet Accounts | (180,676) | 19,111,443 | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$11,979,713 | \$12,577,658 | \$9,390,751 | \$1,647,787 | \$10,783,384 | \$10,192,802 | \$10,423,768 |

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Express Business Center

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$3,426,575 | \$4,153,287 | \$4,666,187 | \$4,666,187 | \$5,029,721 | \$5,684,817 | \$5,916,624 |
| REVENUES: | | | | | | | |
| Service to Others | 2,329,624 | 2,795,152 | 2,375,740 | 2,375,740 | 2,803,365 | 2,375,740 | 2,375,740 |
| Interest | 38,032 | 13,825 | 0 | 0 | 7,978 | | |
| Charges to Other City Departments | 56,088 | 54,837 | 73,050 | 73,050 | 73,050 | 73,050 | 73,050 |
| Miscellaneous | 126,081 | (112,180) | 145,000 | 145,000 | 158,056 | 145,000 | 145,000 |
| TOTAL REVENUES | 2,549,825 | 2,751,634 | 2,593,790 | 2,593,790 | 3,042,449 | 2,593,790 | 2,593,790 |
| TOTAL RESOURCES AVAILABLE | 5,976,400 | 6,904,921 | 7,259,977 | 7,259,977 | 8,072,170 | 8,278,607 | 8,510,414 |
| Personnel Services | 546,724 | 629,549 | 716,566 | 716,566 | 574,840 | 740,894 | 759,206 |
| Supplies - Materials | 1,721,499 | 1,446,987 | 1,827,585 | 1,827,585 | 1,827,585 | 1,827,233 | 1,827,452 |
| Contractual - Other Services | 578,657 | 936,808 | 979,827 | 979,827 | 1,184,928 | 993,855 | 999,103 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expense Total | 2,846,880 | 3,013,344 | 3,523,978 | 3,523,978 | 3,587,353 | 3,561,982 | 3,585,761 |
| Reimbursements | (943,634) | (937,036) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) | (1,200,000) |
| TOTAL EXPENDITURES | 1,903,246 | 2,076,308 | 2,323,978 | 2,323,978 | 2,387,353 | 2,361,983 | 2,385,761 |
| Changes in Encumbrances and other Balance Sheet Accounts | 80,133 | 201,108 | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$4,153,287 | \$5,029,721 | \$4,935,999 | \$4,935,999 | \$5,684,817 | \$5,916,624 | \$6,124,653 |

Information & Technology Services - Data

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$5,116,697 | \$7,667,186 | \$7,697,728 | \$7,697,728 | \$9,307,658 | \$9,119,837 | \$7,914,413 |
| REVENUES: | | | | | | | |
| Service to Others | 4,319 | 765 | 1,020 | 1,020 | 1,020 | 1,020 | 1,020 |
| Interest | 157,694 | 45,830 | 130,604 | 130,604 | 39,838 | 130,604 | 130,604 |
| Charges to Other City Departments | 79,979,306 | 84,105,610 | 99,045,267 | 99,045,267 | 99,067,927 | 108,854,309 | 112,281,243 |
| Miscellaneous | 1,135 | 80,980 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | 80,142,454 | 84,233,185 | 99,176,891 | 99,176,891 | 99,108,785 | 108,985,933 | 112,412,867 |
| TOTAL RESOURCES AVAILABLE | 85,259,151 | 91,900,371 | 106,874,619 | 106,874,619 | 108,416,443 | 118,105,770 | 120,327,280 |
| Personnel Services | 18,747,203 | 19,581,742 | 24,258,569 | 24,258,569 | 21,926,106 | 25,748,381 | 26,593,982 |
| Supplies - Materials | 942,488 | 463,553 | 748,032 | 748,032 | 769,650 | 759,552 | 735,049 |
| Contractual - Other Services | 58,085,867 | 57,460,527 | 74,170,290 | 74,170,290 | 76,600,850 | 83,683,424 | 86,564,217 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expense Total | 77,775,559 | 77,505,822 | 99,176,891 | 99,176,891 | 99,296,606 | 110,191,357 | 113,893,248 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 77,775,559 | 77,505,822 | 99,176,891 | 99,176,891 | 99,296,606 | 110,191,357 | 113,893,248 |
| Changes in Encumbrances and other Balance Sheet Accounts | 183,594 | (5,086,891) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$7,667,186 | \$9,307,658 | \$7,697,728 | \$7,697,728 | \$9,119,837 | \$7,914,413 | \$6,434,032 |

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Information & Technology Services - Radio

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$1,263,982 | \$1,351,631 | \$517,133 | \$517,133 | \$1,429,013 | \$1,139,315 | \$1,135,186 |
| REVENUES: | | | | | | | |
| Service to Others | 1,226,211 | 1,271,379 | 180,918 | 2,049,185 | 2,049,185 | 2,781,119 | 2,781,119 |
| Interest | 7,256 | 6,474 | 10,077 | 10,077 | 8,928 | 10,077 | 10,077 |
| Charges to Other City Departments | 11,163,661 | 10,912,005 | 13,057,655 | 11,189,388 | 11,189,388 | 14,072,232 | 15,670,822 |
| Miscellaneous | 134,716 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | 12,531,844 | 12,189,857 | 13,248,650 | 13,248,650 | 13,247,501 | 16,863,428 | 18,462,018 |
| TOTAL RESOURCES AVAILABLE | 13,795,826 | 13,541,489 | 13,765,783 | 13,765,783 | 14,676,514 | 18,002,743 | 19,597,204 |
| Personnel Services | 1,872,323 | 2,102,183 | 2,533,412 | 2,533,412 | 2,292,001 | 2,604,316 | 2,659,521 |
| Supplies - Materials | 1,761,275 | 651,556 | 1,132,380 | 1,132,380 | 944,025 | 1,156,482 | 1,381,636 |
| Contractual - Other Services | 8,933,382 | 9,027,529 | 9,582,858 | 9,963,658 | 10,301,173 | 13,106,759 | 14,424,990 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expense Total | 12,566,981 | 11,781,268 | 13,248,650 | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 12,566,981 | 11,781,268 | 13,248,650 | 13,629,450 | 13,537,199 | 16,867,557 | 18,466,147 |
| Changes in Encumbrances and other Balance Sheet Accounts | 122,786 | (331,208) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$1,351,631 | \$1,429,013 | \$517,133 | \$136,333 | \$1,139,315 | \$1,135,186 | \$1,131,057 |



OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Employee Benefits

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$24,812,004 | \$30,819,428 | \$31,838,051 | \$31,838,051 | \$31,832,928 | \$25,972,362 | \$16,957,896 |
| REVENUES: | | | | | | | |
| Employee Contributions | 45,896,570 | 52,943,394 | 40,959,071 | 40,959,071 | 44,568,798 | 44,675,798 | 45,095,798 |
| Retiree Contributions | 29,720,260 | 26,340,563 | 27,867,000 | 27,867,000 | 26,857,732 | 26,927,732 | 27,358,732 |
| City Contributions | 100,083,775 | 103,802,414 | 99,503,000 | 99,503,000 | 101,102,867 | 108,965,789 | 111,525,716 |
| All Remaining Revenues | 180,738 | 15,576 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | 175,881,342 | 183,101,947 | 168,329,071 | 168,329,071 | 172,529,397 | 180,569,318 | 183,980,246 |
| TOTAL RESOURCES AVAILABLE | 200,693,346 | 213,921,375 | 200,167,122 | 200,167,122 | 204,362,325 | 206,541,681 | 200,938,141 |
| TOTAL EXPENDITURES | 170,495,998 | 173,614,600 | 176,549,294 | 176,549,294 | 178,389,962 | 189,583,785 | 194,517,974 |
| Changes in Encumbrances and other Balance Sheet Accounts | 622,080 | (8,473,847) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$30,819,428 | \$31,832,928 | \$23,617,827 | \$23,617,827 | \$25,972,362 | \$16,957,896 | \$6,420,167 |

Information & Technology Services - 9-1-1

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$11,185,392 | \$8,723,705 | \$4,180,269 | \$4,180,269 | \$6,626,869 | \$3,720,188 | \$1,524,890 |
| REVENUES: | | | | | | | |
| Service to Others | 11,859,439 | 13,225,088 | 11,900,337 | 11,900,337 | 12,513,002 | 11,900,337 | 11,900,337 |
| Interest | 145,149 | 33,266 | 117,107 | 117,107 | 18,084 | 117,107 | 117,107 |
| Miscellaneous | 0 | 0 | | | | | |
| TOTAL REVENUES | 12,004,587 | 13,258,354 | 12,017,444 | 12,017,444 | 12,531,086 | 12,017,444 | 12,017,444 |
| TOTAL RESOURCES AVAILABLE | 23,189,979 | 21,982,059 | 16,197,713 | 16,197,713 | 19,157,955 | 15,737,632 | 13,542,334 |
| Personnel Services | 735,031 | 718,496 | 783,006 | 783,006 | 711,683 | 805,612 | 826,279 |
| Supplies - Materials | 14,945 | 30,755 | 201,464 | 201,464 | 201,464 | 201,465 | 201,465 |
| Contractual - Other Services | 13,574,884 | 13,772,244 | 13,357,002 | 13,824,050 | 14,524,620 | 13,205,665 | 13,407,952 |
| Capital Outlay | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Expense Total | 14,324,860 | 14,521,495 | 14,341,472 | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Reimbursements | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL EXPENDITURES | 14,324,860 | 14,521,495 | 14,341,472 | 14,808,520 | 15,437,767 | 14,212,742 | 14,435,696 |
| Changes in Encumbrances and other Balance Sheet Accounts | (141,414) | (833,695) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$8,723,705 | \$6,626,869 | \$1,856,241 | \$1,389,193 | \$3,720,188 | \$1,524,890 | (\$893,362) |

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

Office of Risk Management

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$12,796,963 | \$15,874,216 | \$29,219,910 | \$29,219,910 | \$30,365,961 | \$31,716,238 | \$13,786,579 |
| REVENUES: | | | | | | | |
| Worker's Compensation | 20,831,647 | 23,537,942 | 14,085,135 | 14,085,135 | 14,085,135 | 16,041,001 | 16,041,001 |
| Third Party Liability | 4,388,056 | 13,841,742 | 11,688,742 | 11,688,742 | 11,688,742 | 10,033,670 | 10,033,670 |
| Purchased Insurance | 4,532,786 | 7,204,412 | 11,096,779 | 11,096,779 | 11,096,779 | 13,445,548 | 13,445,548 |
| Interest and Other | 773,909 | 1,020,011 | 0 | 0 | 0 | 0 | 0 |
| TOTAL REVENUES | 30,526,398 | 45,604,107 | 36,870,656 | 36,870,656 | 36,870,656 | 39,520,219 | 39,520,219 |
| TOTAL RESOURCES AVAILABLE | 43,323,361 | 61,478,323 | 66,090,566 | 66,090,566 | 67,236,617 | 71,236,457 | 53,306,798 |
| TOTAL EXPENDITURES | 28,100,321 | 24,348,842 | 52,064,548 | 52,064,548 | 35,520,379 | 57,449,878 | 53,199,194 |
| Changes in Encumbrances and other Balance Sheet Accounts | 651,176 | (6,763,520) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$15,874,216 | \$30,365,961 | \$14,026,018 | \$14,026,018 | \$31,716,238 | \$13,786,579 | \$107,603 |

Debt Service

| | FY 2019-20 Actual | FY 2020-21 Actual | FY 2021-22 Adopted | FY 2021-22 Amended | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--|----------------------|----------------------|-----------------------|-----------------------|------------------------|----------------------|-----------------------|
| BEGINNING FUND BALANCE | \$34,291,583 | \$46,554,041 | \$66,867,698 | \$66,867,698 | \$69,564,898 | \$88,548,482 | \$84,531,774 |
| REVENUES: | | | | | | | |
| Ad Valorem Taxes | 287,861,807 | 308,503,982 | 321,279,574 | 321,279,574 | 322,203,314 | 365,670,959 | 384,426,091 |
| Interest/Transfers/Other | 20,239,287 | 20,665,479 | 24,250,388 | 24,250,388 | 30,927,615 | 42,627,202 | 38,382,789 |
| TOTAL REVENUES | 308,101,094 | 329,169,461 | 345,529,962 | 345,529,962 | 353,130,929 | 408,298,161 | 422,808,880 |
| TOTAL RESOURCES AVAILABLE | 342,392,678 | 375,723,502 | 412,397,659 | 412,397,659 | 422,695,826 | 496,846,643 | 507,340,654 |
| TOTAL EXPENDITURES | 295,847,288 | 302,656,373 | 348,776,403 | 348,776,403 | 334,147,344 | 412,314,869 | 433,590,742 |
| Changes in Encumbrances and other Balance Sheet Accounts | 8,650 | (3,502,232) | 0 | 0 | 0 | 0 | 0 |
| ENDING FUND BALANCE | \$46,554,041 | \$69,564,898 | \$63,621,256 | \$63,621,256 | \$88,548,482 | \$84,531,774 | \$73,749,912 |

ADDITIONAL RESOURCES

STATEMENT OF EXPENDITURES

Overview

Grant, Trust, and Other Funds are used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. Funds in this section are assigned to departments who are responsible for making sure the funds are used in accordance with the fund's stated purpose. The table below summarizes each Grant, Trust, and Other fund appropriated in FY 2022-23 and FY 2023-24.

| FUND NAME | FY 2022-23 BUDGET | FY 2023-24 PLANNED |
|--|----------------------|-----------------------|
| Budget & Management Services | 1,392,470 | 1,392,470 |
| FY 2022-23 Community Development Block Grant (CD22) | 1,249,991 | 0 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 23,000 | 0 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 119,479 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 1,249,991 |
| FY 2023-24 Emergency Solutions Grant (ES23) | 0 | 23,000 |
| FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23) | 0 | 119,479 |
| Building Services | 165,000 | 0 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 165,000 | 0 |
| City Attorney's Office | 763,739 | 763,739 |
| FY 2022-23 Community Development Block Grant (CD22) | 763,739 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 763,739 |
| Convention & Event Services | 5,779,814 | 6,491,215 |
| Convention Hotel Tax Rebate (0756) | 5,779,814 | 6,491,215 |
| Dallas Animal Services | 0 | 5,000 |
| Dallas Animal Welfare (0711) | 0 | 5,000 |
| Dallas Fire-Rescue | 200,000 | 0 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 200,000 | 0 |
| Dallas Police Department | 18,803,530 | 15,443,392 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 18,803,530 | 15,443,392 |
| Housing & Neighborhood Revitalization | 17,649,593 | 17,649,593 |
| Emerging Developers Fund (0762) | 500,000 | 500,000 |
| FY 2022-23 Community Development Block Grant (CD22) | 10,209,095 | 0 |
| FY 2022-23 HOME Investment Partnership (HM22) | 6,940,498 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 10,209,095 |
| FY 2023-24 HOME Investment Partnership (HM23) | 0 | 6,940,498 |

ADDITIONAL RESOURCES

| FUND NAME | FY 2022-23 BUDGET | FY 2023-24 PLANNED |
|---|----------------------|-----------------------|
| Information & Technology Services | 2,375,000 | 2,375,000 |
| Information Technology Equipment (0897) | 2,375,000 | 2,375,000 |
| Library | 274,420 | 311,000 |
| Children Center Trust (0T22) | 3,867 | 21,000 |
| Edmond & Louise Kahn E. Trust (0208) | 246,376 | 260,000 |
| Hamon Trust (0458) | 9,177 | 15,000 |
| Parrill Estate (0716) | 15,000 | 15,000 |
| Management Services | 12,453,859 | 10,953,859 |
| Environmental Justice Fund (0759) | 1,500,000 | 0 |
| FY 2022-23 Community Development Block Grant (CD22) | 1,359,002 | 0 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 1,245,197 | 0 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 8,349,660 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 1,359,002 |
| FY 2023-24 Emergency Solutions Grant (ES23) | 0 | 1,245,197 |
| FY 2023-24 Housing Opportunities for Persons w/AIDS (HW23) | 0 | 8,349,660 |
| Non-Departmental | 1,817,220 | 0 |
| Pension Stabilization Fund (0757) | 1,817,220 | 0 |
| Office of Economic Development | 46,582,042 | 48,803,263 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 3,000,000 | 2,000,000 |
| Dallas Downtown Improvement District (9P02) | 9,277,741 | 10,239,706 |
| Deep Ellum Public Improvement District (9P01) | 1,500,135 | 1,621,412 |
| Klyde Warren Park/Dallas Arts District Public Improvement District (9P03) | 1,748,749 | 1,938,170 |
| Knox Street Public Improvement District (9P04) | 575,721 | 628,332 |
| Lake Highlands Public Improvement District (9P05) | 1,102,914 | 1,206,388 |
| Midtown Improvement District (9P15) | 1,374,669 | 1,541,406 |
| North Lake Highlands Public Improvement (9P06) | 662,120 | 721,621 |
| Oak Lawn-Hi Line Public Improvement District (9P07) | 577,555 | 618,617 |
| Prestonwood Public Improvement District (9P08) | 451,793 | 484,918 |
| Sales Tax Agreement Fund (0680) | 242,366 | 711,736 |
| South Dallas/Fair Park Improvement District (9P09) | 185,808 | 210,369 |
| South Side Public Improvement District (9P10) | 349,516 | 367,138 |
| Tourism Public Improvement District (9P11) | 21,360,663 | 21,821,000 |
| University Crossing Public Improvement District (9P12) | 906,946 | 1,109,443 |
| Uptown Public Improvement District (9P13) | 3,265,346 | 3,583,007 |
| Park & Recreation | 738,301 | 738,301 |
| FY 2022-23 Community Development Block Grant (CD22) | 738,301 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 738,301 |

ADDITIONAL RESOURCES

| FUND NAME | FY 2022-23 BUDGET | FY 2023-24 PLANNED |
|--|----------------------|-----------------------|
| Planning & Urban Design | 65,000 | 0 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 65,000 | 0 |
| Public Works | 2,666,000 | 10,500,000 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 666,000 | 8,500,000 |
| FY 2022-23 Community Development Block Grant (CD22) | 2,000,000 | 0 |
| FY 2023-24 Community Development Block Grant (CD23) | 0 | 2,000,000 |
| Transportation | 16,055,955 | 10,031,863 |
| American Rescue Plan Act (ARPA) - Government Services (FC18) | 13,160,000 | 8,031,863 |
| Bike Lane Fund (0791) | 2,895,955 | 2,000,000 |
| TOTAL ADDITIONAL RESOURCES | \$127,781,943 | \$125,458,695 |



FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

OVERVIEW

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 55 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-25

Capital and Debt Management: Criteria 26-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-55

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in June 2021. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

09/27/1978

07/08/1981

09/28/2011

10/08/2014

12/13/2017

06/09/2021

8/10/2022

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

OPERATING PROGRAM

1. Property Tax Revenue Limit. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 3.5%; excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

Calculation:

Year-to-year change in revenue: \$132.2 million

Less

Change in Voter Mandated Debt: \$129.3 million

New Construction: \$25.8 million

Adjusted Revenue: \$(22.7) million

Percentage Change: (1.9%)

Status: In compliance.

2. Unassigned Fund Balance Minimum. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained within a range of not less than 50 days and not more than 70 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council. If at any point the unassigned fund balance drops below the 50-day minimum, the City Manager will prepare a plan of how the unassigned fund balance will be brought into compliance, including over multiple years if necessary. If unassigned fund balance exceeds 70 days, the City Manager will recommend to the City Council to use the excess for one-time or non-recurring costs.

Calculation:

FY 2022-23 Emergency Reserve: \$50 million

FY 2022-23 Contingency Reserve: \$9.1 million

FY 2022-23 Residual: \$249.3 million

Total: \$308.4 million (65.95 days)

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

3. Contingency Reserve. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year; for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve Funds. Funds shall be allocated each year in the budget process to establish and maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of General Fund operating expenditures less debt service. **Status:** In compliance. The FY 2022-23 Contingency Reserve level is \$9.1 million, or 0.54% of the FY 2022-23 Proposed General Fund budget.

4. Emergency Reserve. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5 percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the natures of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 5 percent of the General Fund operating expenditures less debt service but not less than \$50 million to the Emergency Reserve. Use of the Emergency Reserve shall require a supermajority of City Council. **Status:** In compliance. The FY 2022-23 Emergency Reserve is \$50 million.

5. Operating Reserve. The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve. **Status:** In compliance. The FY 2022-23 Risk Reserve is \$3.0 million.

6. Prohibition of Debt for Operating Expenditures. Debt will not be used to fund current operating expenditures. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

7. Enterprise Funds Full Cost Funding. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances. **Status:** In compliance.

8. Liability/Claim Fund. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation. **Status:** In compliance.

9. Landfill Closure/Post-Closure Reserve. Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees. **Status:** Establishment of reserve is not recommended at this time.

10. Facilities Replacement versus Maintenance Analysis. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget. **Status:** Not in compliance.

11. Annual Assessment of Equipment and Maintenance. An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection. **Status:** Not in compliance.

12. User Fees Review. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives. If an individual fee increases to achieve full cost recovery is greater than 50 percent, the City may opt to phase the fee increase over three years. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

13. Employee Benefits Fund Minimum Cash Reserve. The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance. **Status:** In compliance.

14. Internal Service Funds and Enterprise Funds Cash Balances. Internal Service Funds and Enterprise Funds will maintain positive cash balances. **Status:** In compliance.

PENSION PROGRAM

15. Sufficient Funding for Retirement Systems. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds. **Status:** In compliance.

16. Actuarial Analysis Required on Retirement Systems. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed at least biennially to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims. **Status:** In compliance.

BUDGETING AND FINANCIAL PLANNING

17. Balanced Budget. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls. **Status:** In compliance.

18. Five-Year Revenue and Expenditure Projection. Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

19. Financial Monitoring. Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis. **Status:** In compliance.

20. Operating Impact of Capital Improvements. Prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote. **Status:** In compliance.

21. Comparison of Financial Performance to FMPC. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. **Status:** In compliance.

22. Two-Year Balanced Budget. Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance. **Status:** In compliance.

23. Over-65 and Disabled Homestead Exemption. The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E), and the year-over-year change in the average residential market value (whichever is greater) annually and provide the analysis of each scenario to City Council for consideration prior to June 30 for possible modification of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30. **Status:** In compliance. Increased exemption on June 8, 2022.

24. No-New-Revenue Tax Rate Scenario. The City Manager will develop an estimated No-New-Revenue Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated No-New-Revenue Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated no-new-revenue tax rate. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

25. Competitive Pay. The City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity. **Status:** In compliance.

CAPITAL AND DEBT MANAGEMENT

26. Matching of Bonds and Useful Life of Project. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years). **Status:** In compliance.

27. General Obligation (GO) Debt to Market Value of Taxable Property Limit. The net (non-self-supporting) General Obligation (GO) debt (principal) of Dallas will not exceed 4.0% of the true market valuation of the taxable property of Dallas. **Status:** In compliance. 1.4%.

28. Direct and Overlapping Debt to Market Value of Taxable Property Limit. Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6.0% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions. **Status:** In compliance. 3.7%.

29. Average GO Bond Maturities. Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years. **Status:** In compliance. 7.2 years.

30. GO Debt Service to Governmental Fund Expenditure Limit. Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds). **Status:** In compliance. 18.0%.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

31. Per Capita GO Debt to Personal Income Limit. Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis. **Status:** In compliance. 5.6%.

32. Debt Financing for Betterment of Capital Improvements. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

Status: In compliance.

33. Interest Earnings from GO Bond Proceeds. Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies. **Status:** In compliance.

34. Certificate of Obligation Uses. COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. **Status:** In compliance.

35. Certificate of Obligation (CO) Limit as Percentage of GO Debt. CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt. **Status:** In compliance. 13.5%.

36. COs for Enterprise Projects. COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes. **Status:** In compliance.

37. CO Authorization Limit. CO authorization will remain in effect for no more than five years from the date of approval by the City Council. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

38. CO Authorization Limit for Risk Management Funding. COs authorized for risk management funding shall be issued for a term not to exceed 20 years. **Status:** In compliance.

39. Advance and Current Refunding Criteria. Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. **Status:** In compliance.

40. Enterprise Fund Debt Reserve Requirements. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous. **Status:** In compliance.

41. GO Debt Service Fund Minimum Reserve. The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve. **Status:** In compliance.

ECONOMIC DEVELOPMENT

42. Tax Increment Financing Zones Revenue Coverage. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin. **Status:** In compliance.

43. Tax Increment Financing Zone Residential Limit. A Tax Increment Financing Reinvestment Zone may not be created if more than 10% of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

44. Reinvestment Zones to Total Tax Base Limit. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing (“TIF RZ”) and for tax abatement (“TA RZ”). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones (“RZ”).

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation. **Status:** In compliance.

45. Public Improvement District (PID) and TIF Service Impact Analysis. All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing. **Status:** In compliance.

46. PID and TIF Debt Issuance Criteria. All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;
 - if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
 - if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
 - If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.
- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

Status: In compliance.

47. PID and TIF Debt Issuances Maturity Limit. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid. **Status:** In compliance.

48. PID and TIF Unrated, High Yield Bond Limit. The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a “high-risk bond,” except for small (less than \$5 million) private placements coordinated with the City’s Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained. **Status:** In compliance.

49. PID and TIF Bond Use. The City should use PID/TIF bonds only when other options have been considered. **Status:** In compliance.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

50. Conformance with Generally Accepted Accounting Principles (GAAP). The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

51. Annual Independent Audit and Financial Report. Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Annual Comprehensive Financial Report (ACFR) in conformity with GAAP and applicable State statutes. **Status:** In compliance.

52. Full Disclosure in Financial Statements and Bond Representations. Full disclosure will be provided in the annual financial statements and bond representations. **Status:** In compliance.

GRANTS AND TRUSTS

53. Grants and Gifts Compliance. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. **Status:** In compliance.

54. Pre-Acceptance Fiscal Review. Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. **Status:** In compliance.

55. Full Cost Recovery from Grants. For each federal and state grant received by the City, staff will consider the feasibility and appropriateness of minimizing the use of local funds for indirect and/or administrative costs that are attributable to the grant and eligible or allowable expenses based on the grant agreement. Indirect and/or administrative costs will be recovered from the grant as defined by the grant agreement or as defined on the Indirect Cost Rate Proposal Plan calculated based upon the costs established in the Cost Allocation Plan (prepared annually). **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

DALLAS WATER UTILITIES (DWU)

DWU-1. Matching of Current Revenues and Expenses. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. **Status:** In compliance.

DWU-2. Use of Long-Term Debt. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. **Status:** In compliance.

DWU-3. Short-Term Debt Authorization. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council. **Status:** In compliance.

DWU-4. Contingency Reserve Sufficiency. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. **Status:** In compliance.

DWU-5. Debt Financing Maturity Limit. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. **Status:** In compliance.

DWU-6. Unreserved Cash Balance Minimum. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. **Status:** In compliance.

DWU-7. Debt Service Coverage Requirements. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. **Status:** In compliance.

DWU-8. Use of Excess Current Revenues. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

DWU-9. Funding from Current Rates Relationship to Depreciation Expense. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. **Status:** In compliance.

DWU-10. Capital Financing Methods and Equity to Debt Ratio. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. **Status:** In compliance.

DWU-11. Cost of Services Studies. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. **Status:** In compliance.

DWU-12. Wholesale Water and Wastewater Rates. Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. **Status:** In compliance.

DWU-13. Use of Funds Generated by DWU. Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system. **Status:** In compliance.

DEBT SERVICE

OVERVIEW

City of Dallas Total Outstanding Summary As of 9/30/2022

| Entity | Total Outstanding Principal | Total Outstanding Interest ¹ | Total Outstanding Balance |
|---|--------------------------------|--|------------------------------|
| General Obligation Debt | 1,829,125,416 | 936,243,908 | 2,765,369,324 |
| Commercial Paper ² | 4,315,000 | | 4,315,000 |
| Equipment Acquisition Notes | 64,325,000 | 6,806,625 | 71,131,625 |
| Certificates of Obligation | 58,720,000 | 11,121,500 | 69,841,500 |
| Tax Supported Debt | \$ 1,956,485,416 | \$ 954,172,033 | \$ 2,910,657,449 |
| Convention Center | 224,300,000 | 85,082,600 | 309,382,600 |
| Convention Center Hotel Development Corporation Hotel Revenue Bonds ³ | 419,339,686 | 372,044,107 | 791,383,793 |
| Dallas Water Utilities | 2,443,315,000 | 1,058,868,944 | 3,502,183,944 |
| Downtown Dallas Development Authority ³ | 47,079,150 | 81,536,867 | 128,616,017 |
| Love Field Aviation Modernization Corporation General Aviation Revenue Bonds ³ | 196,255,000 | 79,602,875 | 275,857,875 |
| Love Field Aviation Modernization Corporation Special Facilities Revenue Bonds ³ | 389,340,000 | 234,832,275 | 624,172,275 |
| Total Revenue Bonds | \$ 3,719,628,836 | \$ 1,911,967,668 | \$ 5,631,596,504 |
| Grand Total | \$ 5,676,114,253 | \$ 2,866,139,701 | \$ 8,542,253,953 |

1. Total Outstanding Interest does not include the 2010 BABs subsidy
2. Commercial Paper interest is reset over a period of up to 270 days and is paid on a rolling basis by the General Obligation Debt Service Fund
3. Annual debt service requirements and state of Debt Service Expenditures and Revenues not listed

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds, certificates of obligation (CO), tax notes and contractual obligations, as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and the storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, use of COs, and the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 74.58 cents per \$100 assessed value is split into two rates: a debt service tax rate and a rate to support the City’s operating and maintenance costs. Approximately 27 percent (20.55 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding GO debt. The remaining 73 percent (54.03 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates capacity to issue new debt within the existing debt service tax rate and lowers interest costs versus a level annual payment.

Credit Rating

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Fitch Ratings, and Moody’s Investors Service since November 2015 and Kroll Bond Rating Agency since September 2020 and holds the following ratings:

| <u>Credit Rating Service</u> | <u>General Obligation Debt</u> |
|------------------------------|--------------------------------|
| Standard & Poor's | AA- (stable outlook) |
| Fitch Ratings | AA (stable outlook) |
| Kroll Bond Rating Agency | AA+ (stable outlook) |
| Moody's Investors Service | A1 (stable outlook) |

DEBT SERVICE

Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Debt issued as of September 30, 2023 will comprise 1.4 percent of the assessed value of \$179.4 billion and 1.0 percent of the market value of taxable property of \$242.5 billion. Thus, the City will continue to comply with both requirements as of September 30, 2022.

| | |
|--|-------------------|
| Assessed Value | \$179,433,592,088 |
| 10% Legal Debt Margin | \$17,943,359,208 |
| Projected GO Debt 9/30/23* | \$2,546,370,416 |
| GO Debt as a Percentage of Assessed Property Value | 1.4% |
| | |
| Market Value of Taxable Property | \$242,542,095,805 |
| 4% FMPC Limit | \$9,701,683,832 |
| Projected GO Debt 9/30/23* | \$2,546,370,416 |
| GO Debt as a Percentage of Market Value | 1.0% |

*Principal only

FY 2022-23 Debt Service Budget

The FY 2022-23 budget includes principal and interest payments of \$302.5 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2022-23 are \$223.5 million and \$79.0 million, respectively. The City anticipates issuing \$372.7million in GO bonds in FY 2022-23 and \$129.5 million in FY 2023-24, \$30.5 million in equipment acquisition notes in FY 2022-23 and \$30.5 million in FY 2023-24, \$116.0 million in COs in FY 2022-23 and \$25.0 million in FY 2023-24, and \$75.0 million in master lease in FY 2022-23. General Obligation Bond funded projects will continue to be awarded using commercial paper and refunded later with GO bonds.

In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program and interest on outstanding commercial paper are included in the General Fund budget. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing.

DEBT SERVICE

In FY 2022-23, the Master Lease Purchase Program will transition from the General Fund to the Debt Service Fund. The structure of the program will remain largely unchanged and the General Fund's payment schedule will phase out in FY 2032-33.

Selected Financial Management Performance Criteria—Debt Management

These key criteria, established to ensure sound management of the City’s financial resources, are listed below to detail the effects of the issuance of new debt. These figures will be adjusted based on the latest data received from the Dallas Central Appraisal District.

| Criteria | 09/30/21 Actual | 09/30/22 Actual | 09/30/23 Budget |
|---|----------------------------|----------------------------|----------------------------|
| Total direct plus overlapping debt not to exceed 8% of the market value of taxable property* | 3.8% In compliance | 4.0% In compliance | 3.7% In compliance |
| Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years | 7.1 years In compliance | 7.3 years In compliance | 7.2 years In compliance |
| CO debt not to exceed 15% of total authorized and issued GO debt* | 2.0% In compliance | 6.4% In compliance | 13.5% In compliance |
| Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income* | 4.9% In compliance | 4.9% In compliance | 5.6% In compliance |

*Calculations based on principal only

DEBT SERVICE

Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2022

| Unit Number | Issue Name | Issue Date | Original Issue Amount | True Interest Cost | Outstanding Principal |
|---|---|------------|-------------------------|--------------------|-------------------------|
| 600 | GO Pension Bonds (Current Interest), Taxable Series 2005A | 2/16/2005 | 186,575,000 | 5.0% | 50,000,000 |
| 601 | GO Pension Bonds (Capital Appreciation), Taxable Series 2005B | 2/16/2005 | 137,772,609 | 5.4% | 45,315,416 |
| 628 | GO Bonds (Build America Bonds), Taxable Series 2010B | 3/30/2010 | 85,380,000 | 4.7% | 60,455,000 |
| 638 | GO Refunding and Improvement Bonds, Series 2013A | 8/6/2013 | 194,470,000 | 3.5% | 102,345,000 |
| 1692 | GO Refunding and Improvement Bonds, Series 2014 | 12/22/2014 | 529,365,000 | 2.5% | 351,510,000 |
| 1700 | GO Refunding and Improvement Bonds, Series 2015 | 12/10/2015 | 195,075,000 | 3.1% | 130,035,000 |
| 1843 | GO Refunding and Improvement Bonds, Series 2017 | 12/12/2017 | 301,960,000 | 2.9% | 229,705,000 |
| W257 | GO Refunding Bonds, Backpay Lawsuit 1, Series 2018B | 8/7/2018 | 58,715,000 | 3.3% | 52,420,000 |
| 1887 | GO Refunding Bonds, Backpay Lawsuit 2, Series 2019B | 5/15/2019 | 153,950,000 | 2.7% | 130,850,000 |
| 1886 | GO Improvement Bonds, Series 2019A (2006, 2012, and 2017 BP) | 5/15/2019 | 235,595,000 | 2.7% | 200,255,000 |
| 0640 | GO Refunding and Improvement Bonds, Series 2020A | 11/12/2020 | 208,875,000 | 1.9% | 162,800,000 |
| 0647 | GO Refunding Bonds, Taxable Series 2020B | 11/12/2020 | 76,920,000 | 0.8% | 73,185,000 |
| 3483 | GO Refunding & Improvement Bonds, Series 2021 | 11/18/2021 | 237,115,000 | 1.7% | 237,115,000 |
| 3483 | GO Improvement Bonds, Taxable Series 2021 | 11/18/2021 | 3,135,000 | 1.6% | 3,135,000 |
| Total GO Bonds | | | \$ 2,604,902,609 | | \$ 1,829,125,416 |
| 643 | Equipment Acquisition Note, Series 2020 | 7/2/2020 | 29,665,000 | 0.4% | 17,795,000 |
| 0649 | Equipment Acquisition Note, Series 2020B | 11/12/2020 | 24,565,000 | 0.5% | 19,650,000 |
| 3482 | Equipment Acquisition Note, Series 2021 | 11/18/2021 | 26,880,000 | 0.6% | 26,880,000 |
| Total Equipment Acquisition Notes | | | \$ 81,110,000 | | \$ 64,325,000 |
| 0644 | Certificates of Obligation, Series 2020 | 7/2/2020 | 16,000,000 | 1.5% | 12,800,000 |
| 3481 | Certificates of Obligation, Series 2021 | 11/18/2021 | 45,920,000 | 1.0% | 45,920,000 |
| Total Certificates of Obligation | | | \$ 61,920,000 | | \$ 58,720,000 |
| Total GO Debt (excluding Commercial Paper) | | | \$ 2,747,932,609 | | \$ 1,952,170,416 |
| General Obligation Commercial Paper Notes Projected Outstanding as of 9/30/2022 | | | 4,315,000 | | 4,315,000 |
| Total GO Debt (including Commercial Paper) | | | \$ 2,752,247,609 | | \$ 1,956,485,416 |

DEBT SERVICE

General Obligation Debt Service Requirements As of 09/30/2022

| Fiscal Year | Outstanding Debt ¹ | | |
|-------------|-------------------------------|-----------------------|-------------------------|
| | Principal | Interest ² | Total |
| 2023 | 223,505,000 | 78,989,011 | 302,494,011 |
| 2024 | 217,015,000 | 69,559,444 | 286,574,444 |
| 2025 | 179,496,834 | 95,040,017 | 274,536,850 |
| 2026 | 164,495,114 | 88,139,513 | 252,634,626 |
| 2027 | 150,162,694 | 82,168,478 | 232,331,172 |
| 2028 | 123,624,062 | 77,250,904 | 200,874,966 |
| 2029 | 113,013,642 | 73,286,279 | 186,299,922 |
| 2030 | 113,430,730 | 69,629,249 | 183,059,979 |
| 2031 | 103,440,840 | 66,254,447 | 169,695,287 |
| 2032 | 98,438,960 | 63,631,340 | 162,070,300 |
| 2033 | 88,007,046 | 61,822,021 | 149,829,067 |
| 2034 | 88,124,198 | 60,464,178 | 148,588,376 |
| 2035 | 68,376,297 | 52,936,350 | 121,312,647 |
| 2036 | 53,595,000 | 5,658,444 | 59,253,444 |
| 2037 | 53,745,000 | 3,999,294 | 57,744,294 |
| 2038 | 39,470,000 | 2,574,181 | 42,044,181 |
| 2039 | 35,190,000 | 1,504,759 | 36,694,759 |
| 2040 | 15,720,000 | 797,200 | 16,517,200 |
| 2041 | 15,720,000 | 381,425 | 16,101,425 |
| 2042 | 7,600,000 | 85,500 | 7,685,500 |
| | \$ 1,952,170,416 | \$ 954,172,033 | \$ 2,906,342,449 |

1. Total Outstanding Debt does not include outstanding Commercial Paper notes.
2. Total Outstanding Interest does not include the 2010 BABs subsidy.

DEBT SERVICE

General Obligation Debt Service Fund Statement of Revenues and Expenditures

| | FY 2020-21 Actual | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|---|----------------------|----------------------|------------------------|----------------------|-----------------------|
| Beginning Balance | 46,554,041 | 66,867,697 | 69,564,897 | 88,548,482 | 84,531,774 |
| Revenues | | | | | |
| Ad Valorem Taxes | 308,503,982 | 321,279,574 | 322,203,314 | 365,670,959 | 384,426,091 |
| Interest Earnings | 297,315 | 200,000 | 200,000 | 200,000 | 200,000 |
| Department Transfers | 2,946,426 | 5,858,149 | 13,247,317 | 16,005,958 | 19,876,318 |
| Penstion Obligation Bond Transfers | 16,228,917 | 17,098,046 | 16,386,105 | 17,431,049 | 17,431,049 |
| Insurance Payout | | | | 8,000,000 | |
| "Build America Bonds" Federal Subsidy | 1,192,821 | 1,094,193 | 1,094,193 | 990,195 | 875,422 |
| Total Revenues | 329,169,461 | 345,529,962 | 353,130,929 | 408,298,161 | 422,808,880 |
| Total Available Resources | 375,723,502 | 412,397,659 | 422,695,826 | 496,846,643 | 507,340,654 |
| Expenses | | | | | |
| Principal and Interest | 277,318,651 | 285,720,840 | 296,141,781 | 302,494,011 | 286,574,444 |
| Commercial Paper Payment | | 15,000,000 | 10,000,000 | 15,000,000 | |
| TIF Increment Payment | 25,337,722 | 28,005,563 | 28,005,563 | 32,846,729 | 32,846,729 |
| General Obligation (GO) Bonds | | 6,230,000 | | 20,498,500 | 47,236,789 |
| Certificate of Obligation (COs) | | 6,775,000 | | 14,865,000 | 24,141,575 |
| Master Lease | | | | 24,933,129 | 31,811,206 |
| Equipment Acquisition Notes | | 7,045,000 | | 1,677,500 | 10,980,000 |
| Total Expenses | 302,656,373 | 348,776,403 | 334,147,344 | 412,314,869 | 433,590,742 |
| Changes in Encumbrances and other Balance Sheet Accounts | (3,502,232) | | | | |
| Ending Balance | 69,564,897 | \$63,621,256 | \$88,548,482 | \$84,531,774 | \$73,749,912 |

General Obligation Bond Authority

The City's current authority to issue voted GO debt originates from bond elections conducted in 2017. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

| Proposition | Amount Authorized | Amount Issued to Date | Amount Unissued |
|---|-------------------------|--------------------------|-----------------------|
| 2017 Bond Program- Authorized by voters November 2017 | | | |
| (A) Street and Transportation Improvements | 533,981,000 | 238,992,000 | 294,989,000 |
| (B) Parks and Recreation Facilities | 261,807,000 | 154,203,000 | 107,604,000 |
| (C) Fair Park Improvements | 50,000,000 | 29,350,000 | 20,650,000 |
| (D) Flood Protection and Storm Drainage Improvements | 48,750,000 | 12,663,000 | 36,087,000 |
| (E) Library Facilities and Improvements | 15,589,000 | 15,000,000 | 589,000 |
| (F) Cultural and Performing Arts Facilities | 14,235,000 | 13,760,000 | 475,000 |
| (G) Public Safety Facilities | 32,081,000 | 24,731,000 | 7,350,000 |
| (H) City Hall and City Service and Admin. Facilities Repairs and Improvements | 18,157,000 | 6,685,000 | 11,472,000 |
| (I) Economic Development Program | 55,400,000 | 28,718,000 | 26,682,000 |
| (J) Housing Facilities for the Homeless | 20,000,000 | 3,400,000 | 16,600,000 |
| Total 2017 Bond Programs | \$ 1,050,000,000 | \$ 527,502,000 | \$ 522,498,000 |

DEBT SERVICE

Master Lease Purchase Program

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov't. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as "Schedule A," to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is transferred to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Bank of America Public Capital Corp. on December 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered on May 24, 2016. On April 14, 2021, an amendment was executed to extend the term of the agreement until September 30, 2022. As of September 2022, the City has entered 67 Schedule A agreements totaling \$337.8 million (principal \$313.0 million and interest \$24.9 million). The MLPP under this structure ends September 30, 2022.

The MLPP may be used to finance the City's acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

Lease Payments

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the "Swap Index" published by the Intercontinental Exchange, Inc. As of July 2022, the interest rates for each lease term were:

- 3.41% (three-year)
- 3.32% (five-year)
- 3.85% (10-year)

DEBT SERVICE

The table that follows displays detail for completed draws of \$37.1 million for FY 2022-23 and \$28.8 million for FY 2023-24.

| Lease Schedule | Date of Issue | FY 2022-23 | | | FY 2023-24 | | |
|------------------------------|---------------|------------|----------|-----------|------------|----------|-----------|
| | | Principal | Interest | Total | Principal | Interest | Total |
| Schedule A No. 2 | 5/10/2013 | 249,958 | 2,565 | 252,523 | - | - | - |
| Fire Apparatus | | 249,958 | 2,565 | 252,523 | - | - | - |
| Schedule A No. 9 | 2/9/2015 | 1,245,600 | 66,273 | 1,311,873 | 1,274,640 | 37,233 | 1,311,873 |
| Fire Apparatus | | 1,245,600 | 66,273 | 1,311,873 | 1,274,640 | 37,233 | 1,311,873 |
| Schedule A No. 16 | 5/24/2016 | 501,080 | 29,001 | 530,081 | 509,832 | 20,249 | 530,081 |
| Fire Apparatus | | 501,080 | 29,001 | 530,081 | 509,832 | 20,249 | 530,081 |
| Schedule A No. 18 | 3/30/2017 | 111,134 | 11,781 | 122,915 | 113,801 | 9,114 | 122,915 |
| Fire Apparatus | | 111,134 | 11,781 | 122,915 | 113,801 | 9,114 | 122,915 |
| Schedule A No. 24 | 11/15/2017 | 540,262 | 62,017 | 602,279 | 552,766 | 49,513 | 602,279 |
| Fire Apparatus | | 540,262 | 62,017 | 602,279 | 552,766 | 49,513 | 602,279 |
| Schedule A No. 27 | 3/7/2018 | 483,236 | 5,610 | 488,846 | - | - | - |
| Sanitation Fleet & Equipment | | 483,236 | 5,610 | 488,846 | - | - | - |
| Schedule A No. 28 | 3/7/2018 | 239,722 | 2,783 | 242,505 | - | - | - |
| Ambulance & Fire Equipment | | 170,145 | 1,975 | 172,120 | - | - | - |
| General Fleet & Equipment | | 69,577 | 808 | 70,385 | - | - | - |
| Schedule A No. 29 | 3/7/2018 | 133,446 | 12,189 | 145,635 | 137,085 | 8,550 | 145,635 |
| Fire Apparatus | | 133,446 | 12,189 | 145,635 | 137,085 | 8,550 | 145,635 |
| Schedule A No. 30 | 4/30/2018 | 1,664,148 | 286,625 | 1,950,773 | 1,710,789 | 239,985 | 1,950,773 |
| P25 Radio System | | 1,664,148 | 286,625 | 1,950,773 | 1,710,789 | 239,985 | 1,950,773 |
| Schedule A No. 32 | | 415,077 | 9,349 | 424,426 | - | - | - |
| Sanitation Fleet & Equipment | | 415,077 | 9,349 | 424,426 | - | - | - |
| Schedule A No. 33 | 9/26/2018 | 311,261 | 64,468 | 375,728 | 321,621 | 54,108 | 375,728 |
| Fire Apparatus | | 311,261 | 64,468 | 375,728 | 321,621 | 54,108 | 375,728 |
| Schedule A No. 34 | 9/26/2018 | 582,279 | 13,115 | 595,394 | - | - | - |
| Ambulance & Fire Equipment | | 414,211 | 9,330 | 423,541 | - | - | - |
| General Fleet & Equipment | | 168,068 | 3,786 | 171,854 | - | - | - |
| Schedule A No. 35 | 12/27/2018 | 274,948 | 55,275 | 330,222 | 283,850 | 46,373 | 330,222 |
| Fire Apparatus | | 274,948 | 55,275 | 330,222 | 283,850 | 46,373 | 330,222 |

DEBT SERVICE

| Lease Schedule | Date of Issue | FY 2022-23 | | | FY 2023-24 | | |
|------------------------------|---------------|------------|----------|-----------|------------|----------|-----------|
| | | Principal | Interest | Total | Principal | Interest | Total |
| <i>Schedule A No. 37</i> | 12/27/2018 | 1,036,364 | 22,855 | 1,059,219 | - | - | - |
| Ambulance & Fire Equipment | | 99,104 | 2,186 | 101,290 | - | - | - |
| General Fleet & Equipment | | 937,260 | 20,670 | 957,929 | - | - | - |
| <i>Schedule A No. 38</i> | 12/27/2018 | 619,800 | 13,669 | 633,469 | - | - | - |
| Sanitation Fleet & Equipment | | 619,800 | 13,669 | 633,469 | - | - | - |
| <i>Schedule A No. 39</i> | 3/27/2019 | 3,024,434 | 569,138 | 3,593,573 | 3,102,695 | 490,877 | 3,593,573 |
| P25 Radio System | | 3,024,434 | 569,138 | 3,593,573 | 3,102,695 | 490,877 | 3,593,573 |
| <i>Schedule A No. 40</i> | 5/24/2019 | 427,921 | 79,782 | 507,703 | 439,790 | 67,914 | 507,703 |
| Fire Apparatus | | 427,921 | 79,782 | 507,703 | 439,790 | 67,914 | 507,703 |
| <i>Schedule A No. 42</i> | 5/24/2019 | 803,769 | 24,979 | 828,748 | 409,329 | 5,045 | 414,374 |
| Ambulance & Fire Equipment | | 363,113 | 11,285 | 374,397 | 184,919 | 2,279 | 187,199 |
| General Fleet & Equipment | | 440,657 | 13,694 | 454,351 | 224,410 | 2,766 | 227,176 |
| <i>Schedule A No. 43</i> | 5/24/2019 | 235,461 | 7,318 | 242,779 | 119,912 | 1,478 | 121,389 |
| Sanitation Fleet & Equipment | | 235,461 | 7,318 | 242,779 | 119,912 | 1,478 | 121,389 |
| <i>Schedule A No. 45</i> | 9/26/2019 | 73,978 | 2,505 | 76,483 | 75,399 | 1,083 | 76,483 |
| Sanitation Fleet & Equipment | | 73,978 | 2,505 | 76,483 | 75,399 | 1,083 | 76,483 |
| <i>Schedule A No. 46</i> | 9/26/2019 | 224,194 | 35,114 | 259,308 | 229,080 | 30,228 | 259,308 |
| Fire Apparatus | | 224,194 | 35,114 | 259,308 | 229,080 | 30,228 | 259,308 |
| <i>Schedule A No. 47</i> | 9/26/2019 | 1,303,821 | 44,151 | 1,347,972 | 1,328,878 | 19,093 | 1,347,972 |
| General Fleet & Equipment | | 1,303,821 | 44,151 | 1,347,972 | 1,328,878 | 19,093 | 1,347,972 |
| <i>Schedule A No. 48</i> | 4/16/2020 | 92,268 | 478 | 92,746 | - | - | - |
| 911 Backup System Upgrade | | 16,828 | 87 | 16,915 | - | - | - |
| Citywide Technology | | 47,000 | 244 | 47,244 | - | - | - |
| EFM Shop Technology | | 28,440 | 147 | 28,587 | - | - | - |
| <i>Schedule A No. 49</i> | 4/16/2020 | 258,723 | 6,861 | 265,584 | 261,751 | 3,834 | 265,584 |
| Ambulance & Fire Equipment | | 13,931 | 369 | 14,300 | 14,094 | 206 | 14,300 |
| General Fleet & Equipment | | 244,792 | 6,492 | 251,284 | 247,657 | 3,627 | 251,284 |
| <i>Schedule A No. 50</i> | 4/16/2020 | 59,790 | 7,255 | 67,045 | 60,742 | 6,303 | 67,045 |
| EFM Shop Equipment | | 59,790 | 7,255 | 67,045 | 60,742 | 6,303 | 67,045 |
| <i>Schedule A No. 51</i> | 4/16/2020 | 1,215,526 | 32,236 | 1,247,762 | 1,229,751 | 18,011 | 1,247,762 |
| Sanitation Fleet & Equipment | | 1,215,526 | 32,236 | 1,247,762 | 1,229,751 | 18,011 | 1,247,762 |

DEBT SERVICE

| Lease Schedule | Date of Issue | FY 2022-23 | | | FY 2023-24 | | |
|--|---------------|------------|----------|-----------|------------|----------|-----------|
| | | Principal | Interest | Total | Principal | Interest | Total |
| <i>Schedule A No. 52</i> | 10/5/2020 | 2,532,001 | 20,337 | 2,552,338 | - | - | - |
| 911 Backup System Upgrade | | 275,828 | 2,215 | 278,044 | - | - | - |
| Citywide Technology | | 1,740,939 | 13,983 | 1,754,922 | - | - | - |
| DPD Technology | | 77,467 | 622 | 78,090 | - | - | - |
| EFM Shop Equipment | | 277 | 2 | 279 | - | - | - |
| Public Safety MDC Replacement | | 364,263 | 2,926 | 367,189 | - | - | - |
| DPD In-Car DVR Replacement | | 73,226 | 588 | 73,815 | - | - | - |
| <i>Schedule A No. 53</i> | 10/5/2020 | 1,153,889 | 37,288 | 1,191,177 | 1,167,313 | 23,864 | 1,191,177 |
| Ambulance & Fire Equipment | | 546,964 | 17,675 | 564,639 | 553,327 | 11,312 | 564,639 |
| General Fleet & Equipment | | 606,926 | 19,613 | 626,538 | 613,986 | 12,552 | 626,538 |
| <i>Schedule A No. 54</i> | 10/5/2020 | 664,182 | 83,272 | 747,454 | 674,383 | 73,071 | 747,454 |
| Fire Apparatus | | 664,182 | 83,272 | 747,454 | 674,383 | 73,071 | 747,454 |
| <i>Schedule A No. 55</i> | 10/5/2020 | 315,612 | 10,199 | 325,811 | 319,284 | 6,527 | 325,811 |
| Sanitation Fleet & Equipment | | 315,612 | 10,199 | 325,811 | 319,284 | 6,527 | 325,811 |
| <i>Schedule A No. 56</i> | 6/15/2021 | 965,586 | 12,963 | 978,549 | 486,671 | 2,604 | 489,274 |
| Citywide Technology | | 563,455 | 7,564 | 571,019 | 283,990 | 1,519 | 285,510 |
| DPD Technology | | 604 | 8 | 612 | 304 | 2 | 306 |
| DPD In-Car DVR Replacement | | 41,589 | 558 | 42,147 | 20,961 | 112 | 21,074 |
| DPD TAAG Surveillance Camera Replacement | | 359,938 | 4,832 | 364,770 | 181,415 | 971 | 182,385 |
| <i>Schedule A No. 57</i> | 6/15/2021 | 540,466 | 23,244 | 563,710 | 547,515 | 16,195 | 563,710 |
| Ambulance & Fire Equipment | | 26,452 | 1,138 | 27,590 | 26,797 | 793 | 27,590 |
| EFM Shop Equipment | | 59,197 | 2,546 | 61,743 | 59,969 | 1,774 | 61,743 |
| General Fleet & Equipment | | 454,817 | 19,560 | 474,377 | 460,748 | 13,629 | 474,377 |
| <i>Schedule A No. 58</i> | 6/15/2021 | 584,243 | 25,127 | 609,370 | 591,863 | 17,507 | 609,370 |
| Sanitation Fleet & Equipment | | 584,243 | 25,127 | 609,370 | 591,863 | 17,507 | 609,370 |
| <i>Schedule A No. 59</i> | 6/15/2021 | 481,782 | 82,719 | 564,501 | 491,125 | 73,376 | 564,501 |
| Fire Apparatus | | 31,519 | 5,412 | 36,931 | 32,130 | 4,800 | 36,931 |
| Fire Mobile Air Supply | | 450,263 | 77,307 | 527,570 | 458,995 | 68,575 | 527,570 |
| <i>Schedule A No. 60</i> | 7/29/2022 | 1,605,605 | 88,859 | 1,694,464 | 1,082,267 | 47,376 | 1,129,643 |
| Citywide Technology | | 1,295,768 | 71,712 | 1,367,480 | 873,420 | 38,233 | 911,653 |
| DPD TAAG Surveillance Camera Replacement | | 309,837 | 17,147 | 326,984 | 208,847 | 9,142 | 217,989 |
| <i>Schedule A No. 61</i> | 7/29/2022 | 990,404 | 102,020 | 1,092,423 | 652,932 | 75,351 | 728,282 |
| Ambulance & Fire Equipment | | 497,461 | 51,243 | 548,703 | 327,955 | 37,847 | 365,802 |
| General Fleet & Equipment | | 492,943 | 50,777 | 543,720 | 324,976 | 37,503 | 362,480 |
| <i>Schedule A No. 62</i> | 7/29/2022 | 28,516 | 2,937 | 31,453 | 18,799 | 2,170 | 20,969 |
| Sanitation Fleet & Equipment | | 28,516 | 2,937 | 31,453 | 18,799 | 2,170 | 20,969 |

DEBT SERVICE

| Lease Schedule | Date of Issue | FY 2022-23 | | | FY 2023-24 | | |
|--|---------------|----------------------|---------------------|----------------------|----------------------|---------------------|----------------------|
| | | Principal | Interest | Total | Principal | Interest | Total |
| <i>Schedule A No. 63</i> | 7/29/2022 | 75,232 | 7,750 | 82,981 | 49,597 | 5,724 | 55,321 |
| EFM Shop Technology | | 26,258 | 2,705 | 28,962 | 17,311 | 1,998 | 19,308 |
| Fire Apparatus | | 12,572 | 1,295 | 13,867 | 8,288 | 956 | 9,245 |
| Fire Mobile Air Supply | | 36,402 | 3,750 | 40,152 | 23,999 | 2,770 | 26,768 |
| <i>Schedule A No. 64</i> | 7/29/2022 | 4,161,914 | 404,152 | 4,566,066 | 4,263,444 | 302,622 | 4,566,066 |
| Citywide Technology | | 1,749,411 | 169,880 | 1,919,292 | 1,792,088 | 127,204 | 1,919,292 |
| Public Safety MDC Replacement | | 442,290 | 42,950 | 485,239 | 453,079 | 32,160 | 485,239 |
| DPD In-Car DVR Replacement | | 1,186,862 | 115,253 | 1,302,115 | 1,215,816 | 86,299 | 1,302,115 |
| DPD TAAG Surveillance Camera Replacement | | 783,351 | 76,069 | 859,421 | 802,461 | 56,959 | 859,421 |
| <i>Schedule A No. 65</i> | 7/29/2022 | 3,001,137 | 511,765 | 3,512,902 | 3,040,231 | 472,671 | 3,512,902 |
| Ambulance & Fire Equipment | | 31,385 | 5,352 | 36,737 | 31,794 | 4,943 | 36,737 |
| EFM Shop Technology | | 3,383 | 577 | 3,960 | 3,427 | 533 | 3,960 |
| General Fleet & Equipment | | 2,966,368 | 505,836 | 3,472,205 | 3,005,010 | 467,195 | 3,472,205 |
| <i>Schedule A No. 66</i> | 7/29/2022 | 39,836 | 6,793 | 46,629 | 40,355 | 6,274 | 46,629 |
| Sanitation Fleet & Equipment | | 39,836 | 6,793 | 46,629 | 40,355 | 6,274 | 46,629 |
| <i>Schedule A No. 67</i> | 7/29/2022 | 681,682 | 267,749 | 949,431 | 669,394 | 280,037 | 949,431 |
| Ambulance & Fire Equipment | | 5,648 | 2,218 | 7,866 | 5,546 | 2,320 | 7,866 |
| Fire Apparatus | | 108,573 | 42,645 | 151,218 | 106,616 | 44,602 | 151,218 |
| P25 Radio System | | 567,462 | 222,886 | 790,348 | 557,233 | 233,115 | 790,348 |
| Total Completed Draws | | \$ 33,950,289 | \$ 3,154,566 | \$ 37,104,855 | \$ 26,256,885 | \$ 2,514,358 | \$ 28,771,242 |

DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center’s outstanding revenue bonded indebtedness. In October 2021, the Convention Center issued \$232.9 million in Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021, refunding all \$399.2 million of previously outstanding Convention Center debt, resulting in a net present value saving of \$53.2 million. The annual debt service savings is approximately \$4.0 million. The Series 2021 bonds will retire in 2038.

The seven percent Hotel Occupancy Tax is pledged for repayment of the debt. Revenues from this source are transferred to the Debt Service Fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center complex, should a shortfall in Convention Center revenues occur.

Credit Ratings

The Convention Center complex currently holds A+ and A ratings from Fitch and Standard & Poor’s, respectively.

FY 2022-23 Debt Service Budget

The FY 2022-23 budget includes \$9.9 million in principal payments and \$9.4 million in interest payments on existing debt. The FY 2023-24 budget provides for estimated principal and interest of \$10.4 million and \$8.9 million, respectively.

DEBT SERVICE

*Convention Center
Statement of Revenue Bonded Indebtedness
As of 09/30/2022*

| Unit Number | Issue Name | Issue Date | Original Issue Amount | True Interest Cost | Outstanding Principal |
|-------------------------------------|--|-------------------|------------------------------|---------------------------|------------------------------|
| 9295 | Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 | 11/16/2021 | 232,895,000 | 2.7% | 224,300,000 |
| Total Convention Center Debt | | | <u><u>\$ 232,895,000</u></u> | | <u><u>\$ 224,300,000</u></u> |

DEBT SERVICE

*Convention Center
Debt Service Requirements
As of 9/30/2022*

**Convention Center Debt Service Requirements
As of 09/30/2022**

| Fiscal Year | Outstanding Debt | | |
|------------------------|-------------------------|----------------------|-----------------------|
| | Principal | Interest | Total |
| 2023 | 9,935,000 | 9,400,250 | 19,335,250 |
| 2024 | 10,430,000 | 8,903,500 | 19,333,500 |
| 2025 | 10,955,000 | 8,382,000 | 19,337,000 |
| 2026 | 11,505,000 | 7,834,250 | 19,339,250 |
| 2027 | 12,080,000 | 7,259,000 | 19,339,000 |
| 2028 | 12,560,000 | 6,775,800 | 19,335,800 |
| 2029 | 13,065,000 | 6,273,400 | 19,338,400 |
| 2030 | 13,585,000 | 5,750,800 | 19,335,800 |
| 2031 | 14,130,000 | 5,207,400 | 19,337,400 |
| 2032 | 14,695,000 | 4,642,200 | 19,337,200 |
| 2033 | 15,280,000 | 4,054,400 | 19,334,400 |
| 2034 | 15,890,000 | 3,443,200 | 19,333,200 |
| 2035 | 16,530,000 | 2,807,600 | 19,337,600 |
| 2036 | 17,190,000 | 2,146,400 | 19,336,400 |
| 2037 | 17,880,000 | 1,458,800 | 19,338,800 |
| 2038 | 18,590,000 | 743,600 | 19,333,600 |
| | \$ 224,300,000 | \$ 85,082,600 | \$ 309,382,600 |

DEBT SERVICE

Convention Center Statement of Debt Service Revenues and Expenditures

| | FY 2020-21 Actual | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|--------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
| Beginning Balance | \$ 4,160,131 | \$ 4,200,631 | \$ 4,209,452 | \$ 11,773,226 | \$ 11,773,226 |
| Revenues | | | | | |
| Transfers | 23,484,163 | 23,484,163 | 23,484,163 | 19,335,250 | 19,333,500 |
| Interest/Other | 46,820 | 40,500 | 19,806 | - | - |
| Total Revenues | \$ 23,503,983 | \$ 23,524,663 | \$ 23,503,969 | \$ 19,335,250 | \$ 19,333,500 |
| Total Available Resources | \$ 27,691,114 | \$ 27,725,294 | \$ 27,713,421 | \$ 31,108,476 | \$ 31,106,726 |
| Expenses | | | | | |
| Principal Payments | 9,550,000 | 10,030,000 | 8,595,000 | 9,935,000 | 10,430,000 |
| Interest Payments | 13,931,663 | 13,454,163 | 7,345,194 | 9,400,250 | 8,903,500 |
| Total Expenses | \$ 23,481,663 | \$ 23,484,163 | \$ 15,940,194 | \$ 19,335,250 | \$ 19,333,500 |
| Ending Balance | \$ 4,209,452 | \$ 4,241,131 | \$ 11,773,226 | \$ 11,773,226 | \$ 11,773,226 |

DEBT SERVICE

DALLAS WATER UTILITIES

Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds
- Financial Management Performance Criteria (FMPC) for DWU provide for financing of capital improvements (effectively defined as capital projects with useful life of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU will reimburse other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings as of July 2018 of DWU’s debt instruments are shown in the table below.

| <u>Credit Rating Service</u> | <u>Revenue Bonds</u> | <u>Commercial Paper Notes</u> |
|------------------------------|----------------------|-------------------------------|
| Standard & Poor’s | AAA | A-1+ |
| Fitch Ratings | AA+ | Not Rated |
| Moody’s Investors Service | Aa2 | P-1 |

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest

The latest available audited financial statements coverage from September 30, 2021 are summarized in the table below.

Debt Service Coverage Requirements As of 9/30/22 (000 omitted)

Coverage Net Revenue (CNR) = \$344,757.

| Authority | Ratio | Requirement | Denominator \$ | Actual |
|-----------------|-------------------------|-------------|----------------|--------|
| Bond Ordinance | CNR/Max Year | 1.25 | 211,425 | 1.63 |
| DWU Criteria | CNR/Max Year | 1.50 | 211,425 | 1.63 |
| DWU Criteria | CNR/Max CP | 1.10 | 211,425 | 1.63 |
| Rating Agencies | CNR/Average Annual Debt | N/A | 126,662 | 2.72 |

DWU FAs: 1.66 is Max DSCR for FYE20 and 1.63 is for FYE21, using FYE21 revenues, which includes the 2022 debt issuances.

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2022-23 and FY 2023-24 Debt Service Budget

The FY 2022-23 budget provides principal and interest on existing debt of \$ 124.51 million and \$86.65 million, respectively. Commercial paper issues in FY 2022-23 and FY 2023-24 are forecast at \$207.3 and \$273.3 million, with an estimated interest cost and fees of \$3.00 million, which are paid from the Water Utilities Operating Fund. The FY 2023-24 budget provides estimated principal and interest on proposed debt of \$116.04 million and \$82.67 million.

DWU Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU’s financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2022-23 unless otherwise noted.

1. Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Dallas Water Utilities Statement of Indebtedness As of 9/30/2022

| Unit Number | Issue Name | Issue Date | Original Issue Amount | True Interest Cost | Outstanding Principal |
|---|--|------------|-------------------------|--------------------|-------------------------|
| 634 | Waterworks & Sewer Revenue Refunding, Series 2011 | 7/26/2011 | 239,425,000 | 2.8% | 6,460,000 |
| 636 | Waterworks & Sewer Revenue Refunding, Series 2012A | 9/19/2012 | 259,420,000 | 2.7% | 59,455,000 |
| 636 | Waterworks & Sewer Revenue Refunding, Taxable Series 2012B | 9/19/2012 | 106,720,000 | 2.7% | 63,225,000 |
| 1530 | Waterworks & Sewer Revenue Refunding, Series 2013 | 9/17/2013 | 156,540,000 | 4.5% | 24,970,000 |
| 9712 | Waterworks & Sewer Revenue Refunding, Series 2015A | 3/25/2015 | 453,630,000 | 3.4% | 429,720,000 |
| 9712 | Waterworks & Sewer Revenue Refunding, Taxable Series 2015B | 3/25/2015 | 150,630,000 | 2.5% | 50,660,000 |
| 1727 | Waterworks & Sewer Revenue Refunding, Series 2016A | 7/7/2016 | 370,100,000 | 3.0% | 353,630,000 |
| 1727 | Waterworks & Sewer Revenue Refunding, Taxable Series 2016B | 7/7/2016 | 170,245,000 | 2.2% | 84,835,000 |
| W208 | Waterworks & Sewer Revenue Refunding, Series 2017 | 8/17/2017 | 171,540,000 | 3.6% | 159,500,000 |
| W309 | Waterworks & Sewer Revenue Bond, Series 2018A | 5/14/2018 | 22,000,000 | 1.2% | 19,970,000 |
| W309 | Waterworks & Sewer Revenue Bond, Series 2018B | 5/14/2018 | 44,000,000 | 1.5% | 40,100,000 |
| W339 | Waterworks & Sewer Revenue Refunding, Series 2018C | 9/26/2018 | 152,965,000 | 3.6% | 144,825,000 |
| FS40 | Waterworks & Sewer Revenue Bond, Series 2019A | 5/13/2019 | 22,000,000 | 0.9% | 20,560,000 |
| FW40 | Waterworks & Sewer Revenue Bond, Series 2019B | 5/13/2019 | 44,000,000 | 1.2% | 41,225,000 |
| FS40 | Waterworks & Sewer Revenue Bond, Series 2020A | 5/12/2020 | 22,000,000 | 0.3% | 21,245,000 |
| FW40 | Waterworks & Sewer Revenue Bond, Series 2020B | 5/12/2020 | 44,000,000 | 0.5% | 42,510,000 |
| 637 | Waterworks & Sewer Revenue Refunding, Series 2020C | 7/7/2020 | 281,825,000 | 2.6% | 270,955,000 |
| 637 | Waterworks & Sewer Revenue Refunding, Taxable Series 2020D | 7/7/2020 | 363,665,000 | 2.3% | 351,340,000 |
| FS40 | Waterworks & Sewer Revenue Bond, Series 2021A | 5/19/2021 | 22,000,000 | 0.1% | 22,000,000 |
| FW40 | Waterworks & Sewer Revenue Bond, Series 2021B | 5/19/2021 | 44,000,000 | 0.2% | 44,000,000 |
| | Waterworks & Sewer Revenue Refunding, Series 2021C | 9/23/2021 | 126,130,000 | 2.2% | 126,130,000 |
| FS40 | Waterworks & Sewer Revenue Bond, Series 2022A | 5/19/2022 | 22,000,000 | 0.1% | 22,000,000 |
| FW40 | Waterworks & Sewer Revenue Bond, Series 2022B | 5/19/2022 | 44,000,000 | 0.2% | 44,000,000 |
| Total Dallas Water Utilities Revenue Bonds | | | \$ 3,332,835,000 | | \$ 2,443,315,000 |
| Total Dallas Water Utilities Debt | | | \$ 3,332,835,000 | | \$ 2,443,315,000 |

DEBT SERVICE

*Dallas Water Utilities
Debt Service Requirements
As of 9/30/2022*

| Fiscal Year | Outstanding Debt | | |
|----------------|-------------------------|-------------------------|-------------------------|
| | Principal | Interest | Total |
| 2023 | 124,510,000 | 86,652,272 | 211,162,272 |
| 2024 | 116,040,000 | 82,669,283 | 198,709,283 |
| 2025 | 107,830,000 | 78,681,183 | 186,511,183 |
| 2026 | 97,525,000 | 74,623,038 | 172,148,038 |
| 2027 | 101,460,000 | 71,005,701 | 172,465,701 |
| 2028 | 105,200,000 | 67,217,847 | 172,417,847 |
| 2029 | 108,785,000 | 63,501,426 | 172,286,426 |
| 2030 | 105,005,000 | 60,031,532 | 165,036,532 |
| 2031 | 94,305,000 | 55,840,081 | 150,145,081 |
| 2032 | 98,005,000 | 52,173,854 | 150,178,854 |
| 2033 | 102,435,000 | 48,443,155 | 150,878,155 |
| 2034 | 106,395,000 | 44,379,225 | 150,774,225 |
| 2035 | 110,405,000 | 40,501,673 | 150,906,673 |
| 2036 | 114,450,000 | 36,394,356 | 150,844,356 |
| 2037 | 103,555,000 | 32,387,005 | 135,942,005 |
| 2038 | 94,995,000 | 28,694,184 | 123,689,184 |
| 2039 | 88,780,000 | 25,515,922 | 114,295,922 |
| 2040 | 91,825,000 | 22,435,475 | 114,260,475 |
| 2041 | 82,100,000 | 19,431,432 | 101,531,432 |
| 2042 | 75,605,000 | 16,822,111 | 92,427,111 |
| 2043 | 68,900,000 | 14,090,213 | 82,990,213 |
| 2044 | 64,890,000 | 11,554,550 | 76,444,550 |
| 2045 | 67,410,000 | 9,091,093 | 76,501,093 |
| 2046 | 57,905,000 | 6,514,237 | 64,419,237 |
| 2047 | 48,215,000 | 4,426,165 | 52,641,165 |
| 2048 | 38,775,000 | 2,828,576 | 41,603,576 |
| 2049 | 27,865,000 | 1,718,007 | 29,583,007 |
| 2050 | 25,980,000 | 980,488 | 26,960,488 |
| 2051 | 11,540,000 | 249,207 | 11,789,207 |
| 2052 | 2,625,000 | 15,656 | 2,640,656 |
| | \$ 2,443,315,000 | \$ 1,058,868,944 | \$ 3,502,183,944 |

DEBT SERVICE

*Dallas Water Utilities
Statement of Debt Service Revenues and Expenditures*

| | FY 2020-21 Actual | FY 2021-22 Budget | FY 2021-22 Forecast | FY 2022-23 Budget | FY 2023-24 Planned |
|----------------------------------|-----------------------|-----------------------|------------------------|-----------------------|-----------------------|
| Beginning Balance | \$ 164,967,072 | \$ 171,285,115 | \$ 171,285,115 | \$ 175,319,211 | \$ 172,313,376 |
| Revenues | | | | | |
| Transfers | 207,458,639 | 213,068,198 | 213,068,198 | 210,597,257 | 215,355,535 |
| Total Revenues | \$ 207,458,639 | \$ 213,068,198 | \$ 213,068,198 | \$ 210,597,257 | \$ 215,355,535 |
| Total Available Resources | \$ 372,425,711 | \$ 384,353,313 | \$ 385,916,468 | \$ 385,916,468 | \$ 390,109,771 |
| Expenses | | | | | |
| Principal Payments | 119,175,000 | 125,635,000 | 124,510,000 | 124,510,000 | 116,040,000 |
| Interest Payments | 81,965,596 | 83,399,102 | 86,652,272 | 86,652,272 | 82,669,283 |
| Total Expenses | \$ 201,140,596 | \$ 209,034,102 | \$ 211,162,272 | \$ 211,162,272 | \$ 198,709,783 |
| Ending Balance | \$ 171,285,115 | \$ 175,319,211 | \$ 174,754,196 | \$ 174,754,196 | \$ 191,400,488 |

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

CAPITAL IMPROVEMENT BUDGET

OVERVIEW

The \$959.2 million FY 2022-23 capital budget includes \$535.4 million for general purpose capital improvements and \$423.8 million for enterprise fund capital improvements. This document lists project detail for all existing funds and projects with remaining appropriations, as well as those receiving new or upcoming appropriations.

| Program | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------------------|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| General Purpose Capital Improvement | 2,223,047,739 | 1,414,942,693 | 808,105,047 | 535,427,357 | 272,637,462 | 766,526,483 | 3,797,639,042 |
| Enterprise Fund Capital Improvement | 7,782,187,642 | 5,747,249,344 | 2,034,938,298 | 423,782,406 | 407,160,370 | 1,585,678,500 | 10,198,808,918 |
| Grand Total | \$10,005,235,382 | \$7,162,192,037 | \$2,843,043,345 | \$959,209,763 | \$679,797,832 | \$2,352,204,983 | \$13,996,447,960 |

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City’s street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; flood protection and storm drainage system; other City-owned facilities; and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Commercial paper has been used since FY 2010-11 to interim finance capital improvement projects. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing. The commercial paper is refinanced and retired with general obligation bonds approved by voters.

ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, airport facilities, and sanitation services. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper, equipment acquisition notes, and revenue bonds.

CAPITAL IMPROVEMENT BUDGET

FY 2022-23 CAPITAL BUDGET PROCESS

The FY 2022-23 Capital Improvement Program budget was developed according to the same schedule as the City’s operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2017 General Obligation Bond Program, with new and continuing projects from the 2006 and 2012 General Obligation Bond Programs included as well. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and public hearings. This budget includes existing projects and new appropriations.

BOND PROGRAMS

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program’s propositions and budgets by fiscal year are listed below*.

| Proposition | Voter Approved | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned |
|---|------------------------|----------------------------|----------------------|---------------------------|----------------------|--------------------|
| Street and Transportation [A] | 533,981,000 | 419,861,470 | 269,601,543 | 150,259,927 | 114,119,530 | 0 |
| Park and Recreation Facilities [B] | 261,807,000 | 234,143,026 | 172,563,540 | 61,579,486 | 27,663,974 | 0 |
| Fair Park [C] | 50,000,000 | 42,889,098 | 31,810,479 | 11,078,619 | 7,110,902 | 0 |
| Flood Protection and Storm Drainage [D] | 48,750,000 | 34,543,268 | 16,198,072 | 18,345,196 | 14,206,732 | 0 |
| Library Facilities [E] | 15,589,000 | 15,589,000 | 15,027,813 | 561,187 | 0 | 0 |
| Cultural and Performing Arts [F] | 14,235,000 | 14,102,088 | 13,069,360 | 1,032,728 | 132,912 | 0 |
| Public Safety Facilities [G] | 32,081,000 | 29,897,353 | 25,718,546 | 4,178,807 | 2,183,647 | 0 |
| City Facilities [H] | 18,157,000 | 15,423,904 | 2,599,736 | 12,824,168 | 2,733,096 | 0 |
| Economic Development [I] | 55,400,000 | 46,367,495 | 29,116,671 | 17,250,824 | 9,032,505 | 0 |
| Homeless Assistance Facilities [J] | 20,000,000 | 17,981,370 | 8,899,858 | 9,081,512 | 2,018,630 | 0 |
| Grand Total | \$1,050,000,000 | \$870,798,072 | \$584,605,616 | \$286,192,456 | \$179,201,928 | \$0 |

*Budget ITD and Remaining as of 5/31/2022 include inactive and recently completed projects that have not been closed out in the City’s financial system of record

CAPITAL IMPROVEMENT BUDGET

On November 6, 2012, Dallas voters approved the \$642 million 2012 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only*.

| Proposition | Voter Approved | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 |
|--|----------------------|----------------------------|----------------------|---------------------------|
| Street & Transportation Improvements [1] | 260,625,000 | 265,630,488 | 260,144,351 | 5,486,137 |
| Flood Protection & Storm Drainage Facilities [2] | 326,375,000 | 326,375,000 | 299,352,378 | 27,022,622 |
| Economic Development [3] | 55,000,000 | 55,000,000 | 42,890,471 | 12,109,529 |
| Grand Total | \$642,000,000 | \$647,005,488 | \$602,387,200 | \$44,618,288 |

*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

On November 7, 2006, Dallas voters approved the \$1.35 billion 2006 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only*.

| Proposition | Voter Approved | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 |
|--|------------------------|----------------------------|------------------------|---------------------------|
| Street & Transportation Improvements [1] | 390,420,000 | 406,490,554 | 400,477,793 | 6,012,760 |
| Flood Protection & Storm Drainage Facilities [2] | 334,315,000 | 342,757,166 | 296,878,146 | 45,879,020 |
| Park & Recreation Facilities [3] | 343,230,000 | 353,343,060 | 347,473,981 | 5,869,079 |
| Library Facilities [4] | 46,200,000 | 48,318,600 | 47,676,958 | 641,641 |
| Cultural Arts Facilities [5] | 60,855,000 | 63,821,447 | 63,143,097 | 678,350 |
| City Hall, City Service & Maintenance Facilities [6] | 34,750,000 | 36,216,478 | 31,338,515 | 4,877,963 |
| Land Acquisition under Land Bank Program [7] | 1,500,000 | 1,500,000 | 1,474,169 | 25,831 |
| Economic Development [8] | 41,495,000 | 45,060,053 | 43,012,678 | 2,047,376 |
| Farmers Market Improvements [9] | 6,635,000 | 6,933,754 | 6,584,026 | 349,728 |
| Land Acquisition in the Cadillac Heights Area [10] | 22,550,000 | 22,727,451 | 11,658,936 | 11,068,515 |
| Court Facilities [11] | 7,945,000 | 8,146,606 | 7,833,804 | 312,802 |
| Public Safety Facilities & Warning Systems [12] | 63,625,000 | 66,072,938 | 65,237,645 | 835,294 |
| Grand Total | \$1,353,520,000 | \$1,401,388,107 | \$1,322,789,749 | \$78,598,358 |

*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City's CIP. Many new capital improvements entail additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

CAPITAL IMPROVEMENT BUDGET

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

The City’s Financial Management Performance Criterion (FMPC) #20 states that prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote.

OPERATION AND MAINTENANCE

| Projects by Strategic Priority | FY 2022-23 O&M Budget | FY 2023-24 O&M Budget | FY 2024-25 O&M Budget | FY 2025-26 O&M Budget | FY 2026-27 O&M Budget |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Environment and Sustainability | \$4,161,343 | \$4,201,393 | \$4,211,393 | \$4,393,993 | \$4,408,993 |
| Central Ww Treat Pl- Facs - CS30 | 0 | 5,000 | 15,000 | 55,000 | 70,000 |
| East Side Water Tr Pl - Fa-CW32 | 3,405,000 | 3,430,050 | 3,430,050 | 3,430,050 | 3,430,050 |
| Elm Fork Water Tr Pl - Fac-CW31 | 0 | 0 | 0 | 142,600 | 142,600 |
| On-Board Camera for MRMP - W653 | 736,343 | 736,343 | 736,343 | 736,343 | 736,343 |
| Southside Ww Treat Pl - Fa - CS31 | 20,000 | 30,000 | 30,000 | 30,000 | 30,000 |
| Public Safety | \$10,000 | \$ 10,000 | \$10,000 | \$10,000 | \$10,000 |
| DAL Replacement Fire Station - W358 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Quality of Life, Arts, and Culture | \$373,219 | \$977,447 | \$1,383,598 | \$1,425,106 | \$ 1,467,859 |
| Bachman Lake Skatepark - VB11 | 0 | 20,126 | 40,270 | 41,478 | 42,722 |
| Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48 | 0 | 195,000 | 200,850 | 206,876 | 213,082 |
| Cadillac Heights Park - VK94 | 0 | 30,874 | 121,723 | 125,375 | 129,136 |
| Casa view Park - Walking Trail - VK19 | 3,500 | 3,605 | 3,713 | 3,825 | 3,939 |
| Circuit Trail - The LOOP (Match) - VB05 | 93,697 | 123,287 | 246,278 | 253,666 | 261,276 |
| Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36 | 0 | 31,615 | 32,563 | 33,540 | 34,547 |
| Judge Charles Rose - W894 | 0 | 42,797 | 57,931 | 59,669 | 61,459 |
| Land Acquisition and Partnership Match Funding - VB27 | 193,258 | 211,805 | 255,291 | 262,950 | 270,838 |
| Muchert Service Center - P762 | 0 | 53,842 | 55,457 | 57,121 | 58,835 |
| Northaven Trail - VB06 | 8,764 | 112,027 | 115,388 | 118,849 | 122,415 |
| R P Brooks Park - Loop Walking Trail - VK34 | 0 | 4,833 | 6,589 | 6,787 | 6,990 |

CAPITAL IMPROVEMENT BUDGET

| Projects by Strategic Priority | FY 2022-23 O&M Budget | FY 2023-24 O&M Budget | FY 2024-25 O&M Budget | FY 2025-26 O&M Budget | FY 2026-27 O&M Budget |
|--|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| Timberglen Trail - supplemental funding - VK68 | 0 | 3,250 | 13,098 | 13,490 | 13,895 |
| Trail Development - 7165 | 29,000 | 98,036 | 186,707 | 192,308 | 198,078 |
| Willie B. Johnson Recreation Center - Senior Addition [Hamil - VB24 | 45,000 | 46,350 | 47,741 | 49,173 | 50,648 |
| Transportation and Infrastructure | \$3,617,570 | \$4,061,770 | \$4,128,170 | \$4,303,720 | \$4,705,170 |
| Abrams Rd from Gaston Ave to S Beacon St - VA14 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 |
| Airport Emergency Operations Center - W685 | 15,000 | 15,000 | 15,000 | 15,000 | 15,000 |
| Canada Drive From Westmoreland To Hampton - VA08 | 76,164 | 76,164 | 76,164 | 76,164 | 76,164 |
| Casa View Street Improvements - V985 | 31,500 | 31,500 | 31,500 | 31,500 | 31,500 |
| CBD Fair Link- Hall St to I-30 - U203 | 17,100 | 17,100 | 17,100 | 17,100 | 17,100 |
| Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24 | 0 | 0 | 0 | 5,000 | 5,000 |
| Columbia Ave/Main St from S Beacon St to - VA12 | 2,345 | 2,345 | 2,345 | 2,345 | 2,345 |
| Commerce Street From Good Latimer To Exposition - VA16 | 47,520 | 47,520 | 47,520 | 47,520 | 47,520 |
| Council District 1 Pedestrian Safety/Crosswalk Program -VA26 | 0 | 0 | 0 | 2,000 | 2,000 |
| Council District 8 Infrastructure Improvements -VA44 | 0 | 0 | 3,000 | 3,000 | 3,000 |
| Council District 9 Traffic Signal Improvements -VA29 | 0 | 3,000 | 0 | 10,000 | 13,000 |
| DAL Streetscape Enhancements - W387 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 |
| DAS Exterior Lighting Improvements - W359 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Davis Street from Cockrell Hill to Clint - V135 | 8,125 | 8,125 | 8,125 | 8,125 | 8,125 |
| DEA Extend Taxiway E - W388 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Dolphin Road from Haskell to Spring - V139 | 26,364 | 26,364 | 26,364 | 26,364 | 26,364 |
| Elmwood Area Street Lighting - V174 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Ewing Ave. From I35 E To Clarendon - VA15 | 6,500 | 6,500 | 6,500 | 6,500 | 6,500 |
| Ferguson Rd And Lakeland Dr Intersection Improvements - V986 | 2,500 | 2,500 | 2,500 | 2,500 | 2,500 |
| Fire Station #36 - VG13 | 206,000 | 206,000 | 206,000 | 206,000 | 206,000 |
| Future Fire Station Jim Miller - Loop 12 - VG31 | 3,115,812 | 3,115,812 | 3,115,812 | 3,115,812 | 3,115,812 |
| Garland/Gaston/ East Grand Intersection Safety Improvements - V132 | 0 | 0 | 3,600 | 3,600 | 7,200 |
| Lamar Streetscape Project - W045 | 3,900 | 3,900 | 3,900 | 3,900 | 3,900 |
| Mains-Pumping - Storage Fa - CW40 | 0 | 0 | 0 | 62,000 | 89,250 |
| Military Parkway from Elva Ave to Rockbluff Dr (Complete Street) - V989 | 7,540 | 7,540 | 7,540 | 7,540 | 7,540 |

CAPITAL IMPROVEMENT BUDGET

| Projects by Strategic Priority | FY 2022-23 O&M Budget | FY 2023-24 O&M Budget | FY 2024-25 O&M Budget | FY 2025-26 O&M Budget | FY 2026-27 O&M Budget |
|---|-----------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------|
| N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| Park Lane from Greenville to Fair Oaks - V899 | 0 | 0 | 0 | 0 | 3,500 |
| Park Row Ave From South Central Expy to Jeffries St-Lighting - V175 | 10,000 | 10,000 | 10,000 | 10,000 | 10,000 |
| Pemberton Hill from Great Trinity Forest - VA10 | 11,700 | 11,700 | 11,700 | 11,700 | 11,700 |
| Rail Road Crossing Quiet Zones - V142 | 0 | 5,000 | 0 | 5,000 | 0 |
| Relocations Due To Paving - CS42 | 0 | 0 | 0 | 18,150 | 18,150 |
| Riverfront From Uppr Tracks To Cadiz - V134 | 0 | 0 | 0 | 2,400 | 2,400 |
| Routh St Gateway Streetscape And Pedestrian Improvements - V983 | 0 | 0 | 2,500 | 2,500 | 2,500 |
| Skillman at Walnut Hill (Complete Street) - VA22 | 0 | 0 | 0 | 5,000 | 5,000 |
| South Blvd From South Central Expy To Meadow St Lighting - V176 | 1,000 | 0 | 0 | 0 | 0 |
| Street Illumination Construction, Replacement, or Upgrade - VA41 | 0 | 0 | 0 | 10,000 | 10,000 |
| Street Lights At Parkdale Dr And Lawnview Ave - V177 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 |
| Street Lights Wendelkin St - V178 | 2,000 | 2,000 | 2,000 | 2,000 | 2,000 |
| Street Lights Within Claremont Neighborhood - V179 | 6,000 | 6,000 | 6,000 | 6,000 | 6,000 |
| Traffic Signal Construction - VA40 | 0 | 0 | 0 | 50,000 | 100,000 |
| Traffic Signal Infrastructure Asset Management - VA42 | 0 | 0 | 0 | 5,000 | 5,000 |
| Traffic Signal Installations - VA28 | 0 | 137,200 | 100,000 | 100,000 | 415,600 |
| Traffic Signal Synchronization Project - VA27 | 0 | 300,000 | 400,000 | 400,000 | 400,000 |
| US 75/Mockingbird/ Lovers Lane Pedestrian Improvements-V144 | 0 | 0 | 0 | 1,000 | 1,000 |
| Walnut Hill and White Rock Trail Signal - VA43 | 0 | 0 | 0 | 0 | 3,000 |
| Walnut St at Whispering Hills - VA45 | 0 | 0 | 0 | 0 | 500 |
| Grand Total | \$8,162,132 | \$9,250,610 | \$9,733,161 | \$10,132,819 | \$10,592,022 |

CAPITAL IMPROVEMENT BUDGET

HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

Citywide Summaries

Provides tables and charts highlighting the City's priorities for program funding in the upcoming fiscal year.

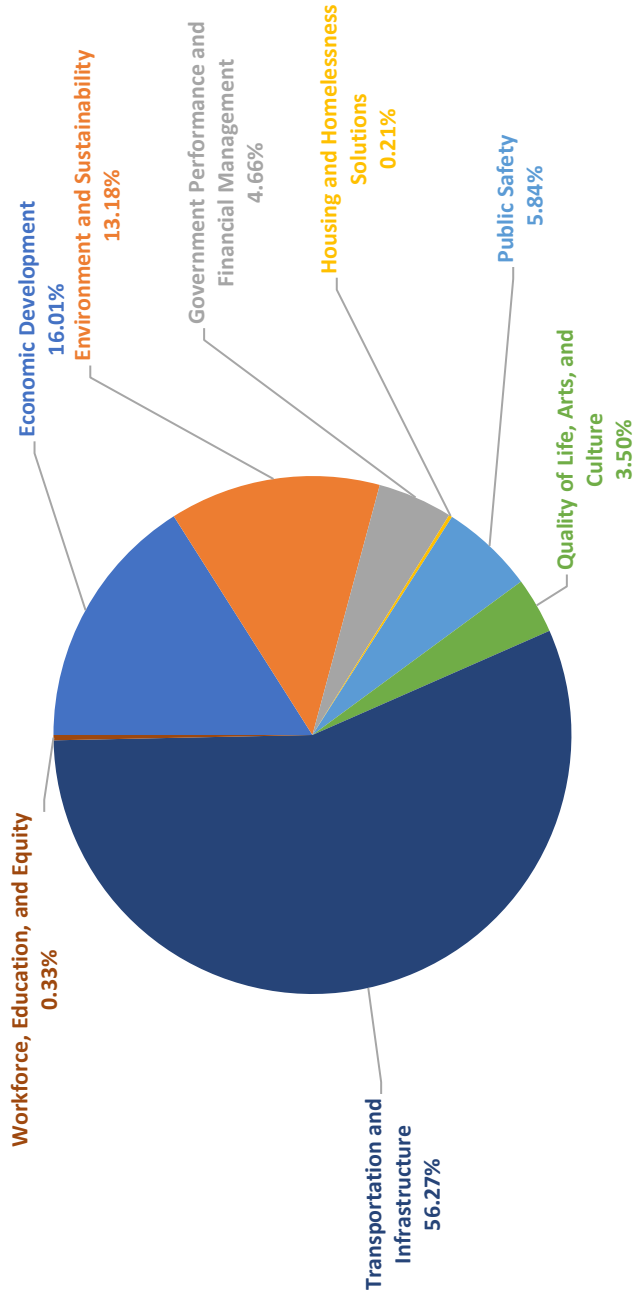
Capital Program Sections

Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and objectives for the upcoming fiscal year. Expenditures by funding source and service are summarized for each capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are included, as well as projects that will receive new appropriations. Inactive and recently completed projects are not included. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. Estimated costs for future phases of current projects beyond FY 2023-24 have been indicated where known. Identification of future cost is not a commitment of future funding.

CAPITAL IMPROVEMENT BUDGET

USE OF FUNDS BY STRATEGIC PRIORITY

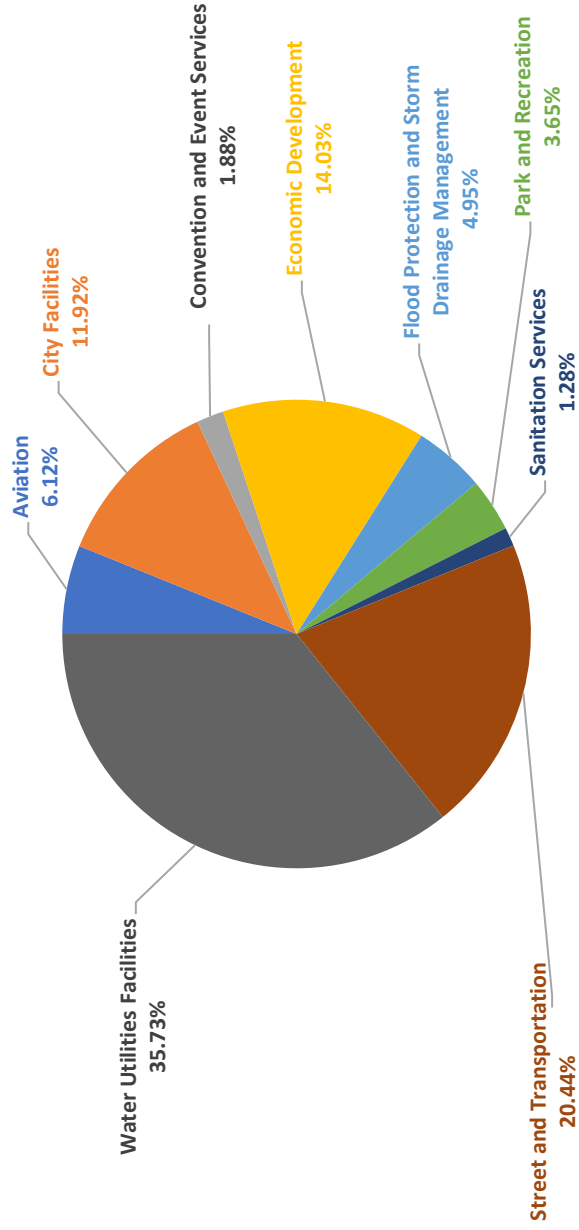
| Strategic Priority | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| Economic Development | 695,332,327 | 362,052,641 | 333,279,687 | 153,554,198 | 143,394,347 | 484,662,277 | 1,476,943,150 |
| Environment and Sustainability | 3,092,314,342 | 2,411,319,857 | 680,994,485 | 126,430,000 | 111,750,000 | 364,400,000 | 3,694,894,342 |
| Government Performance and Financial Management | 187,255,323 | 141,103,413 | 46,151,909 | 44,734,900 | 23,734,900 | 71,904,700 | 327,629,823 |
| Housing and Homelessness Solutions | 17,913,380 | 8,845,471 | 9,067,909 | 2,018,630 | - | - | 19,932,010 |
| Public Safety | 69,312,910 | 43,838,611 | 25,474,299 | 56,065,100 | 30,561,288 | 63,795,300 | 219,734,598 |
| Quality of Life, Arts, and Culture | 254,148,216 | 167,611,577 | 86,536,640 | 33,599,575 | 827,727 | 150,000 | 288,725,518 |
| Transportation and Infrastructure | 5,528,153,887 | 3,891,475,302 | 1,636,678,585 | 539,657,360 | 366,379,570 | 1,356,014,206 | 7,790,205,023 |
| Workforce, Education, and Equity | 160,804,996 | 135,945,165 | 24,859,831 | 3,150,000 | 3,150,000 | 11,278,500 | 178,383,496 |
| Grand Total | \$10,005,235,382 | \$7,162,192,037 | \$2,843,043,345 | \$959,209,763 | \$679,797,832 | \$2,352,204,983 | \$13,996,447,960 |



CAPITAL IMPROVEMENT BUDGET

PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

| Program | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| Aviation | 442,624,976 | 191,169,416 | 251,455,560 | 58,732,406 | 31,100,370 | 466,000,000 | 998,457,752 |
| City Facilities | 378,541,205 | 270,116,531 | 108,424,674 | 114,318,285 | 55,000,000 | 144,500,000 | 692,359,490 |
| Convention and Event Services | 49,802,741 | 22,013,328 | 27,789,413 | 18,000,000 | 18,000,000 | 54,000,000 | 139,802,741 |
| Economic Development | 663,064,633 | 345,994,360 | 317,070,273 | 134,564,198 | 125,394,347 | 430,662,277 | 1,353,685,455 |
| Flood Protection and Storm Drainage Management | 497,879,867 | 370,070,350 | 127,809,518 | 47,480,790 | 37,557,497 | 167,364,206 | 750,282,360 |
| Park and Recreation | 234,119,035 | 150,508,362 | 83,610,673 | 35,036,663 | 777,727 | - | 269,933,425 |
| Sanitation Services | 55,794,001 | 36,953,381 | 18,840,620 | 12,300,000 | 21,050,000 | 51,650,000 | 140,794,001 |
| Street and Transportation | 507,034,600 | 342,907,803 | 164,126,797 | 196,027,421 | 45,907,891 | - | 748,969,912 |
| Water Utilities Facilities | 7,176,374,324 | 5,432,458,507 | 1,743,915,817 | 342,750,000 | 345,010,000 | 1,038,028,500 | 8,902,162,824 |
| Grand Total | \$10,005,235,382 | \$7,162,192,037 | \$2,843,043,345 | \$959,209,763 | \$679,797,832 | \$2,352,204,983 | \$13,996,447,960 |

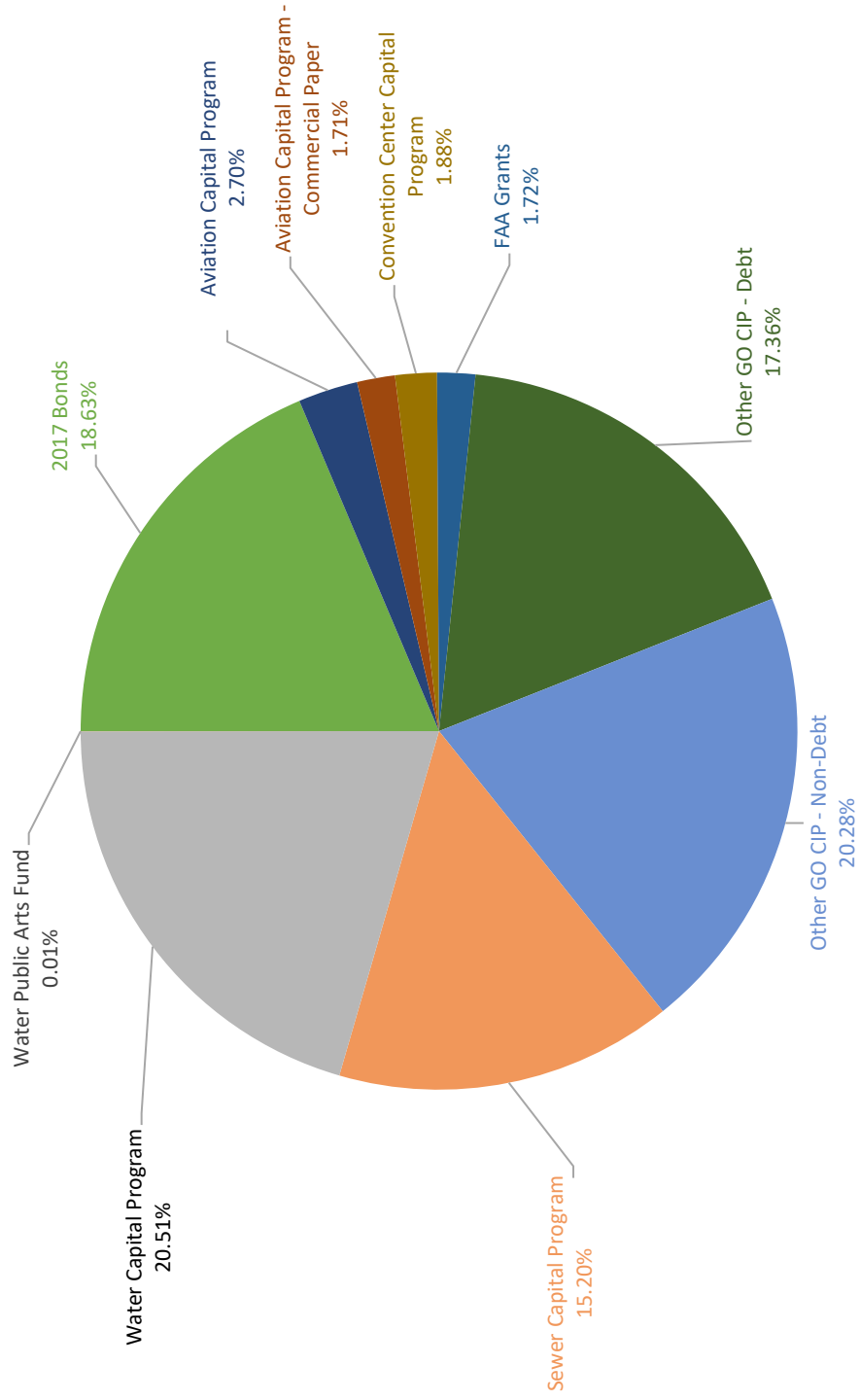


CAPITAL IMPROVEMENT BUDGET

SOURCE OF FUNDS

| Source of Funds | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|-------------------------|
| 1995 Bonds | 232,518 | 2,320 | 230,198 | - | - | - | 232,518 |
| 1998 Bonds | 67,979,203 | 58,348,859 | 9,630,344 | - | - | - | 67,979,203 |
| 2003 Bonds | 4,648,616 | 911,631 | 3,736,985 | - | - | - | 4,648,616 |
| 2006 Bonds | 177,503,926 | 111,196,881 | 66,307,045 | - | - | - | 177,503,926 |
| 2012 Bonds | 248,583,017 | 226,351,292 | 22,231,725 | - | - | - | 248,583,017 |
| 2017 Bonds | 672,593,245 | 403,210,037 | 269,383,208 | 178,685,988 | - | - | 851,279,233 |
| Aviation Capital Program | 288,821,172 | 62,759,074 | 226,062,098 | 25,858,576 | 27,000,370 | 466,000,000 | 807,680,118 |
| Aviation Capital Program - Commercial Paper | 122,766,257 | 97,894,560 | 24,871,697 | 16,405,836 | - | - | 139,172,093 |
| Capital Projects Reimbursement | 3,191,137 | 2,857,710 | 333,427 | - | - | - | 3,191,137 |
| Convention Center Capital Program | 49,802,741 | 22,013,328 | 27,789,413 | 18,000,000 | 18,000,000 | 54,000,000 | 139,802,741 |
| FAA Grants | 31,037,547 | 30,515,781 | 521,766 | 16,467,994 | 4,100,000 | - | 51,605,541 |
| Other GO CIP - Debt | 279,782,569 | 207,945,858 | 71,836,711 | 166,500,000 | 80,500,000 | 166,500,000 | 693,282,569 |
| Other GO CIP - Non-Debt | 881,919,109 | 505,726,198 | 376,192,911 | 194,541,369 | 205,187,462 | 627,676,483 | 1,909,324,423 |
| Sewer Capital Program | 2,723,323,905 | 2,088,448,587 | 634,875,317 | 146,000,000 | 144,500,000 | 386,478,000 | 3,400,301,905 |
| Water Capital Program | 4,448,709,669 | 3,342,868,658 | 1,105,841,011 | 196,700,000 | 200,460,000 | 651,400,500 | 5,497,270,169 |
| Water Public Arts Fund | 4,340,750 | 1,141,262 | 3,199,488 | 50,000 | 50,000 | 150,000 | 4,590,750 |
| Grand Total | \$10,005,235,382 | \$7,162,192,037 | \$2,843,043,345 | \$959,209,763 | \$679,797,832 | \$2,352,204,983 | \$13,996,447,960 |

CAPITAL IMPROVEMENT BUDGET





AVIATION

MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavement, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users, and; (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field (DAL), the Downtown Vertiport, and Dallas Executive Airport (DEA).

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Completed reconstruction activities on Phases III & IV of Taxiway B at Dallas Love Field
- Participated with the North Central Council of Government on a Bachman Area Mobility Study, which included an analysis for Alternate Entry options for Dallas Love Field Various City Departments were involved with this regional mobility study
- Completed construction of the Entry Road Enhancements Project at Dallas Love Field
- Awarded construction contract for Crossfield Taxiways project at Dallas Love Field
- Completed programming for a replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at Dallas Love Field and awarded design contract for the project
- Awarded a Job Order Contract and undertook over 15 major maintenance projects

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Begin construction of Lemmon Avenue Streetscape Improvement Project at Dallas Love Field
- Complete construction of the Runway 13R/31L Reconstruction and Taxiway C (Phase I) Project at Dallas Love Field
- Begin design of Rehabilitate TWY A and RSA improvements projects
- Begin design of the replacement Aircraft Rescue and Fire Fighting Station (DFR Station 21) at Dallas Love Field (Note: This station provides emergency response to aircraft-related emergencies only)
- Begin the construction of the Crossfield Taxiways project at Dallas Love Field
- Complete construction of the TNC Relocation Project
- Complete construction of Phase 1 of the Elevator Upgrade Project at Dallas Love Field

AVIATION

- Continue work on the Alternate Entry project for Dallas Love Field
- Collaborate with TxDOT Aviation to begin construction for Taxiway E extension (Phase 1) at Dallas Executive Airport
- Continue undertaking major maintenance projects through the Job Order Contract
- Begin Phase 2 of the Construction on Elevator Upgrade Project at Dallas Love Field

SERVICE DESCRIPTIONS

| AVIATION | |
|-----------------------------------|---|
| Capital Improvement Program | The Capital Improvement Program (CIP) identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities. |
| Pavement Maintenance/Construction | Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings. |
| Safety/Security | FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as Dallas Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices. |
| Terminal | Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. Millions of passengers pass through the Dallas Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of Dallas Love Field and the city. |

AVIATION

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Aviation Capital Program | 288,821,172 | 62,759,074 | 226,062,098 | 25,858,576 | 27,000,370 | 466,000,000 | 807,680,118 |
| Aviation Capital Program - Commercial Paper | 122,766,257 | 97,894,560 | 24,871,697 | 16,405,836 | - | - | 139,172,093 |
| FAA Grants | 31,037,547 | 30,515,781 | 521,766 | 16,467,994 | 4,100,000 | - | 51,605,541 |
| Grand Total | \$442,624,976 | \$191,169,416 | \$251,455,560 | \$58,732,406 | \$31,100,370 | \$466,000,000 | \$998,457,752 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|------------------------------------|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Capital Improvement Program | 124,678,635 | 36,416,603 | 88,262,032 | 14,286,176 | 17,068,182 | 463,000,000 | 619,032,993 |
| Pavement Maintenance/ Construction | 278,681,756 | 139,699,262 | 138,982,494 | 44,446,230 | 1,736,000 | 0 | 324,863,986 |
| Safety/ Security | 20,008,000 | 546,965 | 19,461,035 | 0 | 9,296,188 | 0 | 29,304,188 |
| Terminal | 19,256,585 | 14,506,585 | 4,750,000 | 0 | 3,000,000 | 3,000,000 | 25,256,585 |
| Grand Total | \$442,624,976 | \$191,169,416 | \$251,455,560 | \$58,732,406 | \$31,100,370 | \$466,000,000 | \$998,457,752 |

AVIATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------------------|--------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Airfield Pavement Evaluation - W214 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | Not Started | 521,648 | 505,587 | 16,061 | 1,000,000 | 1,000,000 | 0 | 2,521,648 |
| Airport Emergency Operations Center - W685 | Terminal | Aviation Capital Program | Citywide | 09/2024 | 2,000,000 | 0 | 2,000,000 | 0 | 0 | 0 | 2,000,000 |
| Airport Planning and Advisory Services - 1725 | Capital Improvement Program | Aviation Capital Program | Citywide | Ongoing | 10,905,000 | 6,283,184 | 4,621,816 | 1,000,000 | 1,000,000 | 1,000,000 | 13,905,000 |
| Airport Planning and Advisory Services - 1725 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2025 | 2,000,000 | 0 | 2,000,000 | 0 | 0 | 0 | 2,000,000 |
| Architectural Engineering Roster - W286 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2023 | 154,500 | 1,329 | 153,171 | 0 | 0 | 0 | 154,500 |
| Aviation Parking Garage - 8738 | Capital Improvement Program | Aviation Capital Program | Citywide | Ongoing | 3,757,407 | 1,653,184 | 2,104,223 | 0 | 0 | 0 | 3,757,407 |
| CONRAC - W280 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 0 | 0 | 0 | 1,000,000 | 0 | 0 | 1,000,000 |
| Construction Management/Project Management - W371 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2028 | 1,428,666 | 1,430,186 | (1,520) | 3,000,000 | 3,000,000 | 0 | 7,428,666 |

AVIATION

| Project | Service | Funding Source | Council District | Completion Date | Budget YTD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|------------------------------------|---|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Crossfield Taxiway Reconfiguration - W125 | Pavement Maintenance/ Construction | Aviation Capital Program | Citywide | 09/2024 | 32,731,969 | 2,384,323 | 30,347,646 | 0 | 0 | 0 | 32,731,969 |
| Crossfield Taxiway Reconfiguration - W125 | Pavement Maintenance/ Construction | Aviation Capital Program - Commercial Paper | Citywide | 09/2024 | 22,156,749 | 3,758 | 22,152,991 | 0 | 0 | 0 | 22,156,749 |
| DAL A/E Space Planning Implementation - W469 | Terminal | Aviation Capital Program | Citywide | 09/2025 | 750,000 | 0 | 750,000 | 0 | 0 | 0 | 750,000 |
| DAL Alternate Entry W287 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 30,210,000 | 0 | 30,210,000 | 0 | 0 | 184,500,000 | 214,710,000 |
| DAL Elevator Study - W360 | Capital Improvement Program | Aviation Capital Program | Citywide | Ongoing | 371,300 | 371,040 | 260 | 100,000 | 0 | 0 | 471,300 |
| DAL EMS Suite - W357 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2023 | 1,308,000 | 187,027 | 1,120,973 | 200,000 | 0 | 0 | 1,508,000 |
| DAL Replacement Fire Station - W358 | Capital Improvement Program | FAA Grants | Citywide | 09/2025 | 0 | 0 | 0 | 0 | 3,400,000 | 0 | 3,400,000 |
| DAL Replacement Fire Station - W358 | Safety/ Security | Aviation Capital Program | Citywide | 09/2025 | 20,008,000 | 546,965 | 19,461,035 | 0 | 9,296,188 | 0 | 29,304,188 |
| DAL Streetscape Enhancements - W387 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 3,459,499 | 3,344,404 | 115,095 | 118,182 | 118,182 | 0 | 3,695,863 |
| DAL Streetscape Enhancements - W387 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2024 | 25,070,000 | 467,953 | 24,602,047 | 0 | 0 | 0 | 25,070,000 |
| DAL Streetscape Enhancements - W387 | Capital Improvement Program | FAA Grants | Citywide | Not Started | 0 | 0 | 0 | 6,767,994 | 700,000 | 0 | 7,467,994 |

AVIATION

| Project | Service | Funding Source | Council District | Completion Date | Budget YTD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------------------|--------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| DAL-Entrance Road Improvements - W167 | Capital Improvement Program | Aviation Capital Program | Citywide | 12/2024 | 15,020,575 | 15,029,486 | (8,911) | 400,000 | 0 | 0 | 15,420,575 |
| Dallas Vertiport Fuel System - W215 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 1,257,409 | 0 | 1,257,409 | 0 | 0 | 0 | 1,257,409 |
| DAS Exterior Lighting Improvements - W359 | Capital Improvement Program | Aviation Capital Program | Citywide | 12/2022 | 1,865,509 | 1,864,802 | 707 | 0 | 0 | 0 | 1,865,509 |
| DEA Extend Taxiway E - W388 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | 09/2028 | 463,300 | 0 | 463,300 | 858,200 | 736,000 | 0 | 2,057,500 |
| DEA Streetscape Enhancements - W367 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2024 | 569,693 | 569,534 | 158 | 0 | 6,500,000 | 0 | 7,069,693 |
| DEA Taxiway Apron Infill - Design - W334 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | Ongoing | 850,000 | 0 | 850,000 | 0 | 0 | 0 | 850,000 |
| DEA West Development Payback - W285 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 7,764,286 | 100,100 | 7,664,186 | 0 | 0 | 0 | 7,764,286 |
| Drainage Master Plan - Schematic Design - W133 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 12,800,638 | 101,638 | 12,699,000 | 0 | 0 | 0 | 12,800,638 |
| Elevator Upgrades - W391 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2025 | 873,700 | 0 | 873,700 | 0 | 550,000 | 0 | 1,423,700 |
| Elevator Upgrades- Ph 2 - W889 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2024 | 0 | 0 | 0 | 1,700,000 | 0 | 0 | 1,700,000 |
| Elevator Upgrades- Ph 3 - W890 | Capital Improvement Program | Aviation Capital Program | Citywide | 09/2025 | 0 | 0 | 0 | 0 | 1,800,000 | 0 | 1,800,000 |
| Garage A and Terminal Roadway Rebuild - W687 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 0 | 0 | 0 | 0 | 0 | 277,500,000 | 277,500,000 |

AVIATION

| Project | Service | Funding Source | Council District | Completion Date | Budget YTD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------------------|---|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Love Field Major Maintenance - 8707 | Terminal | Aviation Capital Program | Citywide | Ongoing | 16,506,585 | 14,506,585 | 2,000,000 | 0 | 3,000,000 | 3,000,000 | 22,506,585 |
| Material Testing for Construction Work - W152 | Capital Improvement Program | Aviation Capital Program | Citywide | Not Started | 551,361 | 0 | 551,361 | 0 | 0 | 0 | 551,361 |
| People-mover Connector - 8710 | Capital Improvement Program | FAA Grants | Citywide | Not Started | 5,311,092 | 5,012,736 | 298,356 | 0 | 0 | 0 | 5,311,092 |
| Reconstruct RWY 13R 31L - D019 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | 02/2023 | 70,530,927 | 9,275,454 | 61,255,473 | 0 | 0 | 0 | 70,530,927 |
| Reconstruct RWY 13R 31L - D019 | Pavement Maintenance/Construction | Aviation Capital Program - Commercial Paper | Citywide | 02/2023 | 82,166,368 | 77,166,368 | 5,000,000 | 0 | 0 | 0 | 82,166,368 |
| Reconstruct RWY 13R 31L - D019 | Pavement Maintenance/Construction | FAA Grants | Citywide | 02/2023 | 25,726,455 | 25,503,046 | 223,409 | 0 | 0 | 0 | 25,726,455 |
| Rehabilitate Taxiway C Phase 2 - W281 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | 09/2026 | 193,200 | 444,000 | (250,800) | 0 | 0 | 0 | 193,200 |
| Rehabilitate Taxiway C Phase 2 - W281 | Pavement Maintenance/Construction | FAA Grants | Citywide | 09/2026 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Rehabilitate Taxiway C: Taxi D to Taxi C - W122 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | 02/2026 | 24,898,000 | 3,692,293 | 21,205,707 | 0 | 0 | 0 | 24,898,000 |
| Rehabilitate Taxiway C: Taxi D to Taxi C - W122 | Pavement Maintenance/Construction | Aviation Capital Program - Commercial Paper | Citywide | 02/2026 | 18,443,140 | 20,724,434 | (2,281,294) | 0 | 0 | 0 | 18,443,140 |
| Rehabilitate Taxiway C: Taxi D to Taxi C - W122 | Pavement Maintenance/Construction | FAA Grants | Citywide | 02/2026 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |

AVIATION

| Project | Service | Funding Source | Council District | Completion Date | Budget YTD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------------------|---|------------------|-----------------|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Reconstruct Taxiway A (Phase 1) TWY D to - W288 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | Not Started | 0 | 0 | 0 | 12,882,194 | 0 | 0 | 12,882,194 |
| Reconstruct Taxiway A (Phase 1) TWY D to - W288 | Pavement Maintenance/Construction | Aviation Capital Program - Commercial Paper | Citywide | Not Started | 0 | 0 | 0 | 16,405,836 | 0 | 0 | 16,405,836 |
| Reconstruct Taxiway A (Phase 1) TWY D to - W288 | Pavement Maintenance/Construction | FAA Grants | Citywide | Not Started | 0 | 0 | 0 | 9,700,000 | 0 | 0 | 9,700,000 |
| Reconstruct Taxiway A (Phase 1) TWY D to - W798 | Pavement Maintenance/Construction | Aviation Capital Program | Citywide | 09/2027 | 0 | 0 | 0 | 3,600,000 | 0 | 0 | 3,600,000 |
| Grand Total | | | | | \$442,624,976 | \$191,169,416 | \$251,455,560 | \$58,732,406 | \$31,100,370 | \$466,000,000 | \$998,457,752 |

CITY FACILITIES

MISSION

This program is designed to protect the City's investment in existing cultural, library, public safety, recreation, and other facilities; to ensure safe and usable facilities; and to provide a higher level of service to residents and visitors. This is accomplished through major improvements to existing City facilities and, when needed, the construction of new facilities. Assessment is conducted to evaluate existing City facilities to strategically plan and recommend future renovations, expansions, and/or replacements. Additionally, this program provides funding for the purchase of fleet equipment and technology used in the day-to-day operation of the City.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Completed construction of the new Fire Station 59
- Completed renovations at the Meyerson Symphony Center
- Completed renovation of the J. Erik Jonsson Central Library 6th Floor and elevator modernization
- Completed bond-funded renovations at Fire Station 11, Fire Station 53, Fire Station 24, Fire Station 1, Fire Station 45, and Fire Station 52
- Completed security enhancements at Jack Evans Headquarters
- Initiate construction of Fire Station 19
- Completed kitchen renovations and electrical upgrades at 6 fire stations
- Completed elevator mechanical and ADA upgrades for the remaining seven of 13 elevators at City Hall
- Completed renovation of 11 bathrooms at City Hall for ADA improvements
- Completed roofing repairs and replacement of 9 city facilities (includes 2 fire Stations)
- Completed HVAC upgrades at 6 City Facilities including replacement of R-22 HVAC systems and improvements in air filtration and purification
- Completed major construction foundation repair at Fire Station 30, including installation of new VRF HVAC system
- Successfully got energy management software "Load Analyzer Tool" online to monitor energy usage for City facilities. Completed integrating 140 City facilities with Energy Star Portfolio Manager to the Load Analyzer Tool
- Completed annual energy report for 140 energy benchmarked City facilities.
- Completed energy benchmarking additional 35 City facilities in Energy Star Portfolio Manager to a total of 175 City facilities
- Completed energy assessments for 9 City facilities in coordination with State Energy Conservation Office
- Completed application process to participate in Oncor energy efficiency and solar rebate program and submitted applications for potential energy efficiency and solar projects
- Completed sourcing funds for installing 3 lighting retrofit energy efficiency projects and 3 solar PV projects

CITY FACILITIES

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Complete construction for Fire Station 19, and Fire Station 36
- Initiate construction of Fire Station 41
- Complete bond funded renovations to the 4th and 6th floor bathrooms at City Hall for ADA improvements
- Complete bond-funded renovations at fire stations and complete parking lot expansions at two Sub Patrol Stations
- Complete construction of the South Dallas Cultural Center to improve drainage and lighting
- Complete kitchen renovations, electrical upgrades, and other interior upgrades at 3 fire stations
- Complete roofing repairs and/or replacement of 9 city facilities
- Renovate 6 bathrooms at City Hall for ADA improvements
- Complete electrical upgrades at 6 city facilities
- Complete HVAC upgrades at 4 City Facilities including replacement of R-22 HVAC systems and improvements in air filtration and purification
- Complete installing the 8 generators purchased in FY 22 at city facilities as a preparation for emergency situations
- Continue work on FY 2022-23 CECAP action items
- Energy benchmark additional 25 City facilities in Energy State Portfolio Manager
- Complete construction for 3 solar PV projects
- Complete construction for 3 lighting retrofit projects
- Publish 2022 annual energy report for energy benchmarked buildings
- Collaborate with State Energy Conservation Office to continue energy assessments for City facilities

SERVICE DESCRIPTIONS

| CITY FACILITIES | |
|-------------------------------------|--|
| City and Municipal Court Facilities | Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for court facilities. |
| Cultural Facilities | Site acquisition, design, construction, and/or renovation of the City's cultural facilities. |
| Fire Protection Facilities | Projects include site acquisition, design, and construction of new or replacement fire stations and other Fire-Rescue facilities. |
| Fleet/Equipment Replacement | Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; and fire emergency apparatus and equipment such as pumpers, trucks, ambulances, and self-contained breathing apparatus (SCBA). |
| Homeless Housing Services | Funding for property acquisition to provide innovative housing solutions to those experiencing homelessness in the City of Dallas. |

CITY FACILITIES

| | |
|-------------------|---|
| Land Acquisition | Funding for the purchase of land which will be used for the future location of City Facilities. |
| Major Maintenance | Repair and replacement of major building systems and emergency repairs, maintenance repairs and renovation of City facilities to protect the City's General Fund facility investment. This program ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes. |
| Police Facilities | Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities. |
| Public Art | Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists; for the selection, acquisition, commissioning, and display of artworks; and for administration of public art projects. |
| Technology | Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards. |

CITY FACILITIES

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--------------------------------|----------------------------|----------------------|---------------------------|----------------------|---------------------|----------------------|----------------------|
| 1998 Bonds | 603,205 | 523,013 | 80,192 | - | - | - | 603,205 |
| 2003 Bonds | 156,307 | 19,929 | 136,378 | - | - | - | 156,307 |
| 2006 Bonds | 22,351,135 | 5,878,719 | 16,472,416 | - | - | - | 22,351,135 |
| 2017 Bonds | 79,168,248 | 55,205,489 | 23,962,759 | 7,068,285 | - | - | 86,236,533 |
| Capital Projects Reimbursement | 924,360 | 848,707 | 75,653 | - | - | - | 924,360 |
| Other GO CIP - Debt | 199,297,569 | 152,560,167 | 46,737,402 | 95,000,000 | 45,000,000 | 135,000,000 | 474,297,569 |
| Other GO CIP - Non-Debt | 76,040,381 | 55,080,507 | 20,959,874 | 12,250,000 | 10,000,000 | 9,500,000 | 107,790,381 |
| Grand Total | \$378,541,205 | \$270,116,531 | \$108,424,674 | \$114,318,285 | \$55,000,000 | \$144,500,000 | \$692,359,490 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------------------|----------------------------|----------------------|---------------------------|----------------------|---------------------|----------------------|----------------------|
| City and Municipal Court Facilities | 17,237,421 | 3,136,611 | 14,100,810 | 3,363,096 | 0 | 0 | 20,600,517 |
| City Fleet Asset Management | 8,200,000 | 0 | 8,200,000 | 0 | 0 | 0 | 8,200,000 |
| Cultural Facilities | 19,091,342 | 17,451,583 | 1,639,759 | 132,912 | 0 | 0 | 19,224,254 |
| Fire Protection Facilities | 38,611,031 | 26,875,127 | 11,735,905 | 0 | 0 | 0 | 38,611,031 |
| Fleet/Equipment Replacement | 93,201,380 | 77,814,399 | 15,386,981 | 35,809,900 | 35,809,900 | 107,429,700 | 272,250,880 |
| Homeless Housing Services | 17,913,380 | 8,845,471 | 9,067,909 | 2,018,630 | 0 | 0 | 19,932,010 |
| Land Acquisition | 11,690,881 | 629,945 | 11,060,935 | 0 | 0 | 0 | 11,690,881 |
| Library Facilities | 16,514,054 | 15,422,154 | 1,091,900 | 0 | 0 | 0 | 16,514,054 |
| Major Maintenance | 68,719,157 | 49,160,644 | 19,558,513 | 11,620,000 | 10,000,000 | 9,500,000 | 99,839,157 |
| Police Facilities | 3,470,837 | 1,454,573 | 2,016,264 | 2,183,647 | 0 | 0 | 5,654,484 |
| Public Art | 1,071,172 | 776,929 | 294,243 | 0 | 0 | 0 | 1,071,172 |
| Technology | 82,820,549 | 68,549,094 | 14,271,455 | 59,190,100 | 9,190,100 | 27,570,300 | 178,771,049 |
| Grand Total | \$378,541,205 | \$270,116,531 | \$108,424,674 | \$114,318,285 | \$55,000,000 | \$144,500,000 | \$692,359,490 |

CITY FACILITIES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 19393 Preston Rd [Candlewood Suites] - VJ06 | Homeless Housing Services | 2017 Bonds | 12 | 06/2023 | 513,990 | 513,591 | 399 | 0 | 0 | 0 | 513,990 |
| 2949 S. Hampton Rd - VJ16 | Homeless Housing Services | 2017 Bonds | 3 | 9/1/2023 | 6,587,615 | 11,500 | 6,576,115 | 0 | 0 | 0 | 6,587,615 |
| 6th Floor Renovation - W266 | Library Facilities | 2006 Bonds | 2 | 9/1/2022 | 980,940 | 956,809 | 24,131 | 0 | 0 | 0 | 980,940 |
| ADA Improvements - W793 | City and Municipal Court Facilities | 2006 Bonds | Citywide | Ongoing | 2,264,118 | 0 | 2,264,118 | 0 | 0 | 0 | 2,264,118 |
| ADA Improvements Major Maintenance and Repairs - W663 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 500,000 | 368,450 | 131,550 | 0 | 0 | 0 | 500,000 |
| ADA Upgrades at Canton - W911 | City and Municipal Court Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 0 | 0 | 0 | 630,000 | 0 | 0 | 630,000 |
| Apparatus Replacement - E313 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 33,350,000 | 32,957,624 | 392,376 | 0 | 0 | 0 | 33,350,000 |
| Cadillac Heights Land Acquisition - T825 | Land Acquisition | 2006 Bonds | 4 | 9/1/2023 | 11,690,881 | 629,945 | 11,060,935 | 0 | 0 | 0 | 11,690,881 |
| Case Management System - E314 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 3,379,178 | 3,246,908 | 132,270 | 0 | 0 | 0 | 3,379,178 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Central Library - Elevators - W156 | Library Facilities | 2003 Bonds | 2 | 11/1/2022 | 107,806 | 19,929 | 87,877 | 0 | 0 | 0 | 107,806 |
| Central Library - Elevators - W156 | Library Facilities | 2017 Bonds | 2 | 11/1/2022 | 22,932 | 0 | 22,932 | 0 | 0 | 0 | 22,932 |
| Central Patrol Station - VG33 | Police Facilities | 2017 Bonds | 2 | 09/2022 | 151,000 | 3,378 | 147,622 | 0 | 0 | 0 | 151,000 |
| Central Service Center - Sanitation Building - VH04 | City and Municipal Court Facilities | 2017 Bonds | 2 | 09/2022 | 149,999 | 122,425 | 27,575 | 0 | 0 | 0 | 149,999 |
| City Facilities Improvements - W221 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | 09/2024 | 7,140,997 | 7,140,997 | 0 | 0 | 0 | 0 | 7,140,997 |
| City Hall - Tank Replacement - T749 | City and Municipal Court Facilities | 2006 Bonds | Citywide | 09/2023 | 15,407 | 14,000 | 1,407 | 0 | 0 | 0 | 15,407 |
| City Hall - Tank Replacement - T749 | City and Municipal Court Facilities | 2017 Bonds | Citywide | 09/2023 | 144,757 | 0 | 144,757 | 0 | 0 | 0 | 144,757 |
| City Hall - VH05 | City and Municipal Court Facilities | 2017 Bonds | 2 | 12/2023 | 3,355 | 3,355 | 0 | 1,868,228 | 0 | 0 | 1,871,583 |
| City Hall Data Center - Renovations - P478 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 5,200,000 | 299,517 | 4,900,483 | 0 | 0 | 0 | 5,200,000 |
| Citywide Radio System Replacement - E384 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 54,899,072 | 53,975,572 | 923,500 | 0 | 0 | 0 | 54,899,072 |
| Contingency Reserve - Capital Construction - P479 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 3,014,104 | 3,009,214 | 4,890 | 0 | 0 | 0 | 3,014,104 |
| Dallas Museum of Art - VF03 | Cultural Facilities | 2017 Bonds | 14 | 09/2022 | 6,000,000 | 5,707,373 | 292,627 | 0 | 0 | 0 | 6,000,000 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-------------------------------------|---------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| DFD- SCBA and Safety Equipment - E406 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | 09/2022 | 4,672,134 | 379,381 | 4,292,753 | 0 | 0 | 0 | 4,672,134 |
| DFD-Ambulance Replacement - E414 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 0 | 0 | 0 | 6,000,000 | 6,000,000 | 18,000,000 | 30,000,000 |
| DPD In-Car DVR 1/5 Annual Replacement - E409 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 2,277,600 | 2,269,599 | 8,001 | 0 | 0 | 0 | 2,277,600 |
| DPD In-Car DVR 1/5 Annual Replacement - E416 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 1,401,600 | 1,313,071 | 88,529 | 1,401,600 | 1,401,600 | 4,204,800 | 8,409,600 |
| DPD TAAG Surveillance Camera 1/5 Annual - E410 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 1,063,500 | 1,055,611 | 7,889 | 0 | 0 | 0 | 1,063,500 |
| DPD TAAG Surveillance Camera 1/5 Annual - E417 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 2,127,000 | 1,640,441 | 486,559 | 1,063,500 | 1,063,500 | 3,190,500 | 7,444,500 |
| EFM - General Fleet - E413 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 7,500,000 | 7,243,749 | 256,251 | 0 | 0 | 0 | 7,500,000 |
| EFM-General Fleet - E422 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 9,800,000 | 0 | 9,800,000 | 9,809,900 | 9,809,900 | 29,429,700 | 58,849,500 |
| Electrical Panel Replacement at 37 Facilities - VH07 | City and Municipal Court Facilities | 2017 Bonds | Citywide | 12/2022 | 1,010,676 | 240,947 | 769,729 | 0 | 0 | 0 | 1,010,676 |
| Emergency Warning Sirens - W792 | City and Municipal Court Facilities | 2006 Bonds | Citywide | 09/2022 | 310,000 | 153,886 | 156,114 | 0 | 0 | 0 | 310,000 |
| Enterprise Electronic Document Management - E380 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 565,407 | 0 | 565,407 | 0 | 0 | 0 | 565,407 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------------|---------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Enterprise Electronic Document Management - E389 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 725,000 | 0 | 725,000 | 0 | 0 | 0 | 725,000 |
| Fire Station # 46 - VG02 | Fire Protection Facilities | 2017 Bonds | 3 | 09/2022 | 6,775,492 | 5,952,484 | 823,008 | 0 | 0 | 0 | 6,775,492 |
| Fire Station # 53 - VG03 | Fire Protection Facilities | 2017 Bonds | 7 | 09/2022 | 85,000 | 83,350 | 1,650 | 0 | 0 | 0 | 85,000 |
| Fire Station #05 - VG04 | Fire Protection Facilities | 2017 Bonds | 5 | 09/2022 | 45,000 | 21,144 | 23,856 | 0 | 0 | 0 | 45,000 |
| Fire Station # 1 - VG16 | Fire Protection Facilities | 2017 Bonds | 6 | 09/2022 | 85,000 | 83,857 | 1,143 | 0 | 0 | 0 | 85,000 |
| Fire Station # 11 - VG07 | Fire Protection Facilities | 2017 Bonds | 14 | 09/2022 | 85,000 | 62,323 | 22,678 | 0 | 0 | 0 | 85,000 |
| Fire Station # 11B - VG18 | Fire Protection Facilities | 2017 Bonds | 14 | 09/2022 | 101,000 | 4,770 | 96,230 | 0 | 0 | 0 | 101,000 |
| Fire Station # 21 - VG19 | Fire Protection Facilities | 2017 Bonds | 2 | 09/2023 | 85,000 | 2,762 | 82,238 | 0 | 0 | 0 | 85,000 |
| Fire Station # 24 - VG11 | Fire Protection Facilities | 2017 Bonds | 7 | 09/2022 | 92,000 | 83,052 | 8,948 | 0 | 0 | 0 | 92,000 |
| Fire Station # 36 - VG13 | Fire Protection Facilities | 2017 Bonds | 6 | 09/2022 | 7,197,245 | 6,856,158 | 341,086 | 0 | 0 | 0 | 7,197,245 |
| Fire Station # 45 - VG21 | Fire Protection Facilities | 2017 Bonds | 6 | 09/2022 | 86,712 | 86,402 | 310 | 0 | 0 | 0 | 86,712 |
| Fire Station # 5 - VG25 | Fire Protection Facilities | 2017 Bonds | 5 | 09/2022 | 85,000 | 403 | 84,597 | 0 | 0 | 0 | 85,000 |
| Fire Station # 52 - VG22 | Fire Protection Facilities | 2017 Bonds | 3 | 09/2022 | 85,000 | 82,789 | 2,211 | 0 | 0 | 0 | 85,000 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------------|---------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Fire Station #53 - VG23 | Fire Protection Facilities | 2017 Bonds | 7 | 09/2022 | 74,000 | 72,176 | 1,824 | 0 | 0 | 0 | 74,000 |
| Fire Station 19 Replacement - VG44 | Fire Protection Facilities | 2017 Bonds | 2 | 04/2023 | 475,650 | 0 | 475,650 | 0 | 0 | 0 | 475,650 |
| Fire Station 19 Replacement - VG44 | Fire Protection Facilities | Other GO CIP - Debt | 2 | 04/2023 | 7,000,000 | 5,360,077 | 1,639,923 | 0 | 0 | 0 | 7,000,000 |
| Fire Station 41 Replacement - VG45 | Fire Protection Facilities | Other GO CIP - Debt | 13 | 11/2023 | 7,000,000 | 675,324 | 6,324,676 | 0 | 0 | 0 | 7,000,000 |
| Fire Station Improvements - Generators - W791 | Fire Protection Facilities | 2006 Bonds | Citywide | Ongoing | 597,402 | 0 | 597,402 | 0 | 0 | 0 | 597,402 |
| Fire Station Improvements - Generators - W791 | Fire Protection Facilities | 2006 Bonds | Citywide | 09/2023 | 41,314 | 0 | 41,314 | 0 | 0 | 0 | 41,314 |
| Fire Station Temporary Facilities 19 & 41 - VG46 | Fire Protection Facilities | Other GO CIP - Debt | 13 | 09/2022 | 2,000,000 | 1,009,980 | 990,020 | 0 | 0 | 0 | 2,000,000 |
| Fleet/Equipment Replacement - 8199 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 25,000,000 | 24,663,399 | 336,601 | 0 | 0 | 0 | 25,000,000 |
| Fleet/Equipment Replacement - EBS - E323 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 3,862,422 | 3,786,780 | 75,642 | 0 | 0 | 0 | 3,862,422 |
| Forest Green Branch Library - VE01 | Library Facilities | 2006 Bonds | 10 | 09/2022 | 135,058 | 135,058 | 0 | 0 | 0 | 0 | 135,058 |
| Forest Green Branch Library - VE01 | Library Facilities | 2017 Bonds | 10 | 09/2022 | 7,452,921 | 7,244,435 | 208,486 | 0 | 0 | 0 | 7,452,921 |
| Future Fire Station Jim Miller - Loop 12 - VG31 | Fire Protection Facilities | 2017 Bonds | 8 | 09/2022 | 6,615,217 | 6,438,075 | 177,141 | 0 | 0 | 0 | 6,615,217 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| FY21 Year End Major Maintenance Generator Project - W802 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 3,280,000 | 3,279,095 | 906 | 0 | 0 | 0 | 3,280,000 |
| FY21-22 Mid-Year Projects - W701 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 6,322,793 | 1,069,117 | 5,253,676 | 0 | 0 | 0 | 6,322,793 |
| FY22 EAN-EFM General Fleet Replacement - E446 | City Fleet Asset Management | Other GO CIP - Debt | Citywide | 12/2022 | 8,200,000 | 0 | 8,200,000 | 0 | 0 | 0 | 8,200,000 |
| FY23 EAN-DFR Apparatus Replacement - W905 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 0 | 0 | 0 | 11,800,000 | 11,800,000 | 35,400,000 | 59,000,000 |
| FY23 EAN-EFM Fleet/Equipment Replacement - W906 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 0 | 0 | 0 | 8,200,000 | 8,200,000 | 24,600,000 | 41,000,000 |
| General Capital Reserve - 8888 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 17,425,249 | 9,425,249 | 8,000,000 | 0 | 0 | 0 | 17,425,249 |
| General Fleet - E381 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | 09/2022 | 5,637,646 | 5,536,557 | 101,089 | 0 | 0 | 0 | 5,637,646 |
| Homeless Assistance Facilities - VJ01 | Homeless Housing Services | 2017 Bonds | Citywide | 09/2023 | 130,347 | 40,300 | 90,047 | 2,018,630 | 0 | 0 | 2,148,977 |
| IT Infrastructure - E424 | Technology | Other GO CIP - Debt | Citywide | Not Started | 0 | 0 | 0 | 15,200,000 | 0 | 0 | 15,200,000 |
| IT Network Equipment 1/5 Annual Replacement - E402 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 915,610 | 604,865 | 310,745 | 0 | 0 | 0 | 915,610 |
| IT Network Equipment 1/5 Annual Replacement - E411 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 4,200,000 | 3,303,953 | 896,047 | 0 | 0 | 0 | 4,200,000 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| IT Network Equipment 1/5 Annual Replacement - E418 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 2,100,000 | 0 | 2,100,000 | 2,100,000 | 2,100,000 | 6,300,000 | 12,600,000 |
| IT Security Equipment 1/5 Annual Replacement - E420 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 440,000 | 208,873 | 231,127 | 400,000 | 400,000 | 1,200,000 | 2,440,000 |
| Jack Evans Headquarters - VG35 | Police Facilities | 2017 Bonds | 2 | 05/2022 | 994,837 | 955,846 | 38,991 | 0 | 0 | 0 | 994,837 |
| Laptop/Desktop 1/5 Annual Replacement - E415 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 2,156,400 | 201,674 | 1,954,726 | 2,250,000 | 2,250,000 | 6,750,000 | 13,406,400 |
| Latino Cultural Center - Phase II - Prio - T698 | Cultural Facilities | 2006 Bonds | 14 | 6/1/2022 | 2,568,068 | 2,567,284 | 784 | 0 | 0 | 0 | 2,568,068 |
| Major Maintenance and Repairs FY20 - W504 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | 09/2024 | 6,193,721 | 6,163,354 | 30,367 | 0 | 0 | 0 | 6,193,721 |
| Major Maintenance and Repairs FY21 - W620 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 6,099,963 | 5,295,986 | 803,977 | 0 | 0 | 0 | 6,099,963 |
| Major Maintenance and Repairs FY22 - BSD - W680 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 8,500,000 | 4,400,692 | 4,099,308 | 10,120,000 | 9,500,000 | 9,500,000 | 37,620,000 |
| Major Maintenance Projects-Arts and Cultural Facilities - W130 | Cultural Facilities | Other GO CIP - Non-Debt | Citywide | 09/2026 | 2,400,000 | 2,214,273 | 185,727 | 0 | 0 | 0 | 2,400,000 |
| Meyerson - VF05 | Cultural Facilities | 2017 Bonds | 14 | 09/2022 | 3,800,000 | 3,605,780 | 194,220 | 0 | 0 | 0 | 3,800,000 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------------|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Meyerson Maintenance Support - W629 | Cultural Facilities | Other GO CIP - Non-Debt | 14 | 09/2024 | 3,541,269 | 2,953,618 | 587,651 | 0 | 0 | 0 | 3,541,269 |
| Miramar Hotel- 1950 Fort Worth Ave - VJ08 | Homeless Housing Services | 2017 Bonds | 1 | 06/2023 | 2,348,033 | 2,696 | 2,345,337 | 0 | 0 | 0 | 2,348,033 |
| NE Patrol Station - VG37 | Police Facilities | 2017 Bonds | 10 | 09/2022 | 1,075,000 | 490,113 | 584,887 | 0 | 0 | 0 | 1,075,000 |
| Non-City Owned Cultural Facility Repair - W149 | Cultural Facilities | Other GO CIP - Non-Debt | Citywide | 09/2023 | 600,000 | 400,000 | 200,000 | 0 | 0 | 0 | 600,000 |
| Oak Cliff Municipal Center - VH10 | City and Municipal Court Facilities | 2017 Bonds | 1 | 09/2023 | 1,135,132 | 9,657 | 1,125,475 | 864,868 | 0 | 0 | 2,000,000 |
| P25 Radio Project - P776 | Technology | Capital Projects Reimbursement | Citywide | 12/2022 | 924,360 | 848,707 | 75,653 | 0 | 0 | 0 | 924,360 |
| Police DVR Replacements Phase 1 of 4 - E391 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 1,350,000 | 1,344,341 | 5,659 | 0 | 0 | 0 | 1,350,000 |
| Priority Major Maintenance - P717 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | 09/2024 | 9,242,331 | 8,363,717 | 878,614 | 0 | 0 | 0 | 9,242,331 |
| Public Art Administration - Court Facilities - PA55 | Public Art | 2006 Bonds | Citywide | 09/2023 | 3,039 | 0 | 3,039 | 0 | 0 | 0 | 3,039 |
| Public Art Administration - Farmers Market - PA53 | Public Art | 2006 Bonds | Citywide | 09/2023 | 2,158 | 0 | 2,158 | 0 | 0 | 0 | 2,158 |
| Public Art Administration - Library Facilities - PA45 | Public Art | 2006 Bonds | Citywide | 09/2023 | 136 | 0 | 136 | 0 | 0 | 0 | 136 |
| Public Art Program - N819 | Public Art | 1998 Bonds | Citywide | 09/2023 | 540,684 | 511,649 | 29,035 | 0 | 0 | 0 | 540,684 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Public Art Projects - Library Facilities - PA02 | Public Art | 2003 Bonds | Citywide | 09/2023 | 48,500 | 0 | 48,500 | 0 | 0 | 0 | 48,500 |
| Public Art Projects - N927 | Public Art | 1998 Bonds | Citywide | 09/2022 | 62,521 | 11,364 | 51,157 | 0 | 0 | 0 | 62,521 |
| Public Art Projects - Public Safety Facilities - PA42 | Public Art | 2006 Bonds | Citywide | 09/2023 | 1,176 | 0 | 1,176 | 0 | 0 | 0 | 1,176 |
| Public Art Projects - Public Safety Facilities - PA42 | Public Art | 2017 Bonds | Citywide | 09/2023 | 2,661 | 0 | 2,661 | 0 | 0 | 0 | 2,661 |
| Public Art Projects - Court Facilities - PA54 | Public Art | 2006 Bonds | Citywide | 09/2023 | 12,156 | 0 | 12,156 | 0 | 0 | 0 | 12,156 |
| Public Arts Administration - PA61 | Public Art | 2017 Bonds | Citywide | 09/2023 | 37,155 | 27,877 | 9,278 | 0 | 0 | 0 | 37,155 |
| Public Arts Administration - City Facilities - PA51 | Public Art | 2006 Bonds | Citywide | 09/2023 | 18,994 | 0 | 18,994 | 0 | 0 | 0 | 18,994 |
| Public Arts Administration - Public Safety - PA63 | Public Art | 2017 Bonds | Citywide | 09/2023 | 47,955 | 40,511 | 7,444 | 0 | 0 | 0 | 47,955 |
| Public Arts Projects - City Facilities - PA50 | Public Art | 2006 Bonds | Citywide | 09/2023 | 75,974 | 0 | 75,974 | 0 | 0 | 0 | 75,974 |
| Public Arts Projects - Farmers Market - PA52 | Public Art | 2006 Bonds | Citywide | 09/2023 | 8,631 | 0 | 8,631 | 0 | 0 | 0 | 8,631 |
| Public Arts Projects - Library Facilities - PA44 | Public Art | 2006 Bonds | Citywide | 09/2023 | 17,611 | 108 | 17,504 | 0 | 0 | 0 | 17,611 |
| Public Arts Projects - Public Safety - PA62 | Public Art | 2017 Bonds | Citywide | 09/2023 | 191,820 | 185,421 | 6,399 | 0 | 0 | 0 | 191,820 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-------------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Public Safety MDC 1/5 Annual Replacement - E412 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 500,000 | 494,290 | 5,710 | 0 | 0 | 0 | 500,000 |
| Public Safety MDC 1/5 Annual Replacement - E419 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 1,000,000 | 988,581 | 11,419 | 1,000,000 | 1,000,000 | 3,000,000 | 6,000,000 |
| Public Safety Radio Replacement - E423 | Technology | Other GO CIP - Debt | Citywide | Not Started | 0 | 0 | 0 | 34,800,000 | 0 | 0 | 34,800,000 |
| Solar Installation - W799 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 500,000 | 0 | 500,000 | 1,500,000 | 500,000 | 0 | 2,500,000 |
| South Dallas Cultural Center - VF09 | Cultural Facilities | 2017 Bonds | 7 | 06/2023 | 182,005 | 3,255 | 178,750 | 132,912 | 0 | 0 | 314,917 |
| Southeast Service Center - Construction - T743 | City and Municipal Court Facilities | 2006 Bonds | 7 | 9/1/2023 | 3,089,272 | 947,527 | 2,141,744 | 0 | 0 | 0 | 3,089,272 |
| Southeast Service Center - Construction - T743 | City and Municipal Court Facilities | 2017 Bonds | 7 | 9/1/2023 | 4,768,093 | 0 | 4,768,093 | 0 | 0 | 0 | 4,768,093 |
| Southwest Transfer Station [24410] - VH11 | City and Municipal Court Facilities | 2017 Bonds | 3 | 09/2022 | 205,000 | 159,597 | 45,403 | 0 | 0 | 0 | 205,000 |
| Space Planning- Major Maintenance and Repairs - W664 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | Ongoing | 500,000 | 644,774 | (144,774) | 0 | 0 | 0 | 500,000 |
| SW Patrol Station - VG42 | Police Facilities | 2017 Bonds | 3 | 07/2023 | 1,250,000 | 5,236 | 1,244,764 | 2,183,647 | 0 | 0 | 3,433,647 |
| Technology Infrastructure Redesign - E421 | Technology | Other GO CIP - Debt | Citywide | Ongoing | 975,000 | 0 | 975,000 | 975,000 | 975,000 | 2,925,000 | 5,850,000 |

CITY FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------------|-------------------------|------------------|-----------------|----------------------------|----------------------|---------------------------|----------------------|---------------------|----------------------|----------------------|
| The St. Jude Center - Park Central Project - VJ12 | Homeless Housing Services | 2017 Bonds | 11 | 01/2023 | 3,300,000 | 3,300,000 | 0 | 0 | 0 | 0 | 3,300,000 |
| Townhouse Suites-4150 Independence Drive - VJ14 | Homeless Housing Services | 2017 Bonds | 8 | 09/2023 | 5,033,395 | 4,977,384 | 56,011 | 0 | 0 | 0 | 5,033,395 |
| Unspecified ADA Improvements - VH12 | City and Municipal Court Facilities | 2017 Bonds | Citywide | 09/2023 | 3,230,000 | 909,501 | 2,320,500 | 0 | 0 | 0 | 3,230,000 |
| Vickery Meadow Branch Library - VE03 | Library Facilities | 2017 Bonds | 13 | 09/2022 | 7,034,443 | 6,713,952 | 320,490 | 0 | 0 | 0 | 7,034,443 |
| Vickery Meadow Branch Library - VE03 | Library Facilities | Other GO CIP - Non-Debt | 13 | 09/2022 | 779,955 | 351,971 | 427,984 | 0 | 0 | 0 | 779,955 |
| Vickery Meadow Community Court - W141 | City and Municipal Court Facilities | 2006 Bonds | 13 | 9/1/2022 | 518,800 | 474,102 | 44,698 | 0 | 0 | 0 | 518,800 |
| Vickery Meadow Community Court - W141 | City and Municipal Court Facilities | 2017 Bonds | 13 | 9/1/2022 | 11,649 | 0 | 11,649 | 0 | 0 | 0 | 11,649 |
| West Dallas Multipurpose Center - VH13 | City and Municipal Court Facilities | 2017 Bonds | 6 | 09/2022 | 381,161 | 101,614 | 279,548 | 0 | 0 | 0 | 381,161 |
| Grand Total | | | | | \$378,541,205 | \$270,116,531 | \$108,424,674 | \$114,318,285 | \$55,000,000 | \$144,500,000 | \$692,359,490 |



CONVENTION AND EVENT SERVICES

MISSION

The Department of Convention and Event Services (CCT) is dedicated to: (1) renovating, maintaining, managing, and preserving the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) facilities and its abutting greenspaces as well as the Eddie Bernice Johnson Union Station (EBJUS); (2) managing staff and/or contracts for the Office of Special Events, the American Airlines Center, portions of Farmers Market, and the Omni Dallas Hotel; (3) replacing major building systems and equipment to enhance and modernize operations, increase energy efficiency, and improve safety; and (4) implementing the KBHCCD Master Plan to modernize facilities, coordinate and connect with transportation initiatives and private development, and enhance walkability to other areas of downtown Dallas to ensure the KBHCCD remains competitive in attracting and retaining clients and visitors.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Progressed with the KBHCCD Master Plan,
 - a. City Council selection of Option 3C for further development
 - b. Development of advanced planning and programming
- Improved eight KBHCCD restrooms at Exhibit Hall B & C, A200 and A300 areas
- Complete KBHCCD modernization of elevator #2, 6 & 8 and escalator #9 & 10 as well as hydraulic jack replacement for elevator #7
- Replaced Point of Sale (POS) hospitality system
- Implemented mechanical system repairs and replacements to maintain operation of KBHCCD, including chiller pump replacement, cooling tower refurbishment and repairs, penthouse coil replacements, and assessment of boilers and pumps
- Refurbished KBHCCD monument sign on Marilla Street
- Completed improvements at the Eddie Bernice Johnson Union Station (EBJUS) including parking lot security lighting, terminal lobby chandelier LED improvements, HVAC controls, cooling tower and chiller pump replacements, chiller compressor replacement, freight elevator assessment, and door hardware assessment
- Replaced Naomi Bruton theater stage stair and stage door, as well as the Muse Café glass entrance door at The Black Academy of Arts and Letters (TBAAL)
- Continued repairs to the perimeter security fencing and removed graffiti at Reunion Parking Center
- Rebuilt pumps for Pioneer Plaza and Dallas City Hall ponds

CONVENTION AND EVENT SERVICES

HIGHLIGHTED OBJECTIVES FOR FY 2022-2023

- Continue with the KBHCCD Master Plan which may include, but is not limited to:
 - a. Architecture and Engineering services procurement
 - b. Constructability Review
 - c. Owners Representative agreement
 - d. Construction Procurement
- Maintain KBHCCD mechanical system including two boilers, pumps, and control replacement
- Complete KBHCCD modernization of elevators #2, 6, 8 and escalator # 9, 10 and elevator #7 hydraulic jack replacement
- Coordinate with TBAAL to implement facility improvements including two air handler unit replacements, conference room door improvements, and door hardware improvements
- Complete facility upgrades at the EBJUS including door hardware, electrical, and mechanical equipment improvements
- Begin the process of returning the bronze steers to Pioneer Plaza
- Continue to maintain the security perimeter fence at the Reunion Parking Center

SERVICE DESCRIPTIONS

| CONVENTION AND EVENT SERVICES | |
|-------------------------------|--|
| Convention Center Improvement | Convention and Event Services, in cooperation with its building management partner OVG360 (formerly Spectra Venue Management), continues to resolve maintenance and repair issues while updating and improving the facility. Planned projects focus on life safety, water infiltration, interior repairs, and building integrity while avoiding redundancy with objectives of the master plan. |

CONVENTION AND EVENT SERVICES

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Convention Center Capital Program | 49,802,741 | 22,013,328 | 27,789,413 | 18,000,000 | 18,000,000 | 54,000,000 | 139,802,741 |
| Grand Total | \$49,802,741 | \$22,013,328 | \$27,789,413 | \$18,000,000 | \$18,000,000 | \$54,000,000 | \$139,802,741 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Convention Center Improvement | 49,802,741 | 22,013,328 | 27,789,413 | 18,000,000 | 18,000,000 | 54,000,000 | 139,802,741 |
| Grand Total | \$49,802,741 | \$22,013,328 | \$27,789,413 | \$18,000,000 | \$18,000,000 | \$54,000,000 | \$139,802,741 |

CONVENTION AND EVENT SERVICES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------|-----------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Convention Center Facility Improvements - W111 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 9,159,638 | 4,318,839 | 4,840,799 | 2,000,000 | 3,375,000 | 10,675,000 | 25,209,638 |
| Convention Center Master Plan - W433 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 8,525,435 | 4,888,698 | 3,636,737 | 4,352,793 | 3,340,477 | 28,371,004 | 44,589,709 |
| Convention Facility Elevator/Escalator Improvement Project - W106 | Convention Center Improvement | Convention Center Capital Program | 2 | 06/2023 | 6,753,097 | 6,960,173 | (207,076) | 918,482 | 0 | 0 | 7,671,579 |
| EBJ Union Station - W602 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 200,000 | 829,016 | (629,016) | 330,625 | 380,219 | 1,503,996 | 2,414,840 |
| Fire Sprinkler Pipe Replacement - W298 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 5,376,867 | 165,367 | 5,211,500 | 0 | 0 | 0 | 5,376,867 |
| JOC Projects - W604 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 2,160,076 | 965,400 | 1,194,676 | 1,718,750 | 2,148,438 | 3,000,000 | 9,027,264 |
| KBHCCD Water Infiltration Project - W188 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 9,100,000 | 919,476 | 8,180,524 | 3,200,000 | 4,000,000 | 1,100,000 | 17,400,000 |

CONVENTION AND EVENT SERVICES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-------------------------------|-----------------------------------|------------------|-----------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Pioneer Plaza - W601 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 1,069,000 | 0 | 1,069,000 | 279,350 | 291,253 | 250,000 | 1,889,603 |
| Restroom Modernization and Accessibility Improvements - W431 | Convention Center Improvement | Convention Center Capital Program | 2 | 09/2025 | 4,149,493 | 1,814,290 | 2,335,203 | 2,100,000 | 1,364,613 | 1,300,000 | 8,914,106 |
| Spectra Projects - W603 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 1,784,000 | 175,783 | 1,608,217 | 2,500,000 | 2,500,000 | 6,000,000 | 12,784,000 |
| TBAAL Capital Improvements - W432 | Convention Center Improvement | Convention Center Capital Program | 2 | Ongoing | 1,525,135 | 976,287 | 548,849 | 600,000 | 600,000 | 1,800,000 | 4,525,135 |
| Grand Total | | | | | \$49,802,741 | \$22,013,328 | \$27,789,413 | \$18,000,000 | \$18,000,000 | \$54,000,000 | \$139,802,741 |



ECONOMIC DEVELOPMENT

MISSION

The Economic Development Capital Improvement Program (CIP) promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects facilitate economic development by providing catalytic public infrastructure and/or gap financing for private commercial, retail, housing, and mixed-use projects. The Public/Private Partnership Program includes, but is not limited to, gap financing for private development projects, job creation incentives, workforce training programs, and other development and business incentives. The 19 active tax increment financing districts (TIFs) in which the City participates provide gap financing for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- City Council approved the creation of a new economic development corporation
- City Council approved TIF funding agreement with Sadler Circle Senior Apartments LLC to support the Oaklawn Place project, a new multi-family development with 84 units (of which 84 are affordable) in the Maple/Mockingbird TIF District
- City Council approved incentive agreement with SEK Hall Street LLC to support the One City View project, a new mixed-use and mixed-income development with 375 units (of which 75 are affordable) at the intersection of N. Hall Street and Flora Street
- City Council approved the Dallas Economic Development Affordable Housing Program and an incentive agreement with Dallas Housing Opportunity Fund LLC for the management, administration, and implementation of the Dallas Housing Opportunity Fund, a targeted investment fund intended to create or retain at least 1,500 affordable housing units by 2031
- City Council approved incentive agreement with Ford Next LLC to support the construction and operation of an autonomous vehicle facility at 2335 Burbank
- City Council approved incentive agreement with Redbird Hotel Venture LLC to support the construction and operation of a Courtyard and Residence Inn by Marriott hotel development in the Reimagine Red Bird mall area of the Mall Area Redevelopment TIF District
- City Council approved TIF funding agreement with Trammell Crow Company Development LLC to support the Mockingbird Station East project, a new mixed-income and transit-oriented development with 429 units (of which 86 are affordable) at 5465 E. Mockingbird Lane in the TOD TIF District
- City Council approved TIF funding for a public street lighting improvement project in the Grand Park South TIF District
- City Council approved TIF funding for a public street lighting improvements project in the Skillman Corridor TIF District
- City Council approved TIF funding to support operations and maintenance of the Dallas Streetcars system

ECONOMIC DEVELOPMENT

- City Council approved TIF funding to support dredging of the pond in Watercrest Park in the Skillman Corridor TIF District
- Continued administration of incentive agreement with 3662 Investors LP for the redevelopment of Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of incentive agreement to support a new mixed-income development with 230 units (of which 184 are affordable) called Gateway Oak Cliff in the Oak Cliff Gateway TIF District
- Continued administration of incentive agreement with 1632 MLK LLC to support the redevelopment of a historic commercial building at 1632 MLK Blvd in the Forest District area of South Dallas
- Continued administration of incentive agreement with Cornerstone Community Enterprises to support the redevelopment of a commercial building at 2839 S. Ervay in the Forest District area of South Dallas
- Continued administration of incentive agreement with Buckner and Peavy, LLC to support the redevelopment of a grocery-anchored shopping center at 3035 N. Buckner Blvd.
- Continued administration of TIF funding agreement for the development of a permanent Public Safety Building/Fire Station #58 in the Cypress Waters TIF District
- Continued administration of TIF funding agreement with WH 20, LP for the development of the Villas at Western Heights, a mixed-income apartment development with 130 residential units (of which 104 are affordable) at 1515 Fort Worth Avenue in the Fort Worth Avenue TIF District
- Continued administration of incentive agreement with EMDev, LLC for the AT LAST! Project for the development of an urban boarding facility at 405 E. Overton Road
- Continued administration of incentive agreement with Chime Solutions, Inc. for Chime's business process outsourcing center within Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of incentive agreement with 4315 ESV, LLC for renovation of the former Urban League building located at 4315 South Lancaster Road in the TOD TIF District
- Continued coordination regarding redevelopment activities in the Valley View Mall-Galleria Mall area in the Mall Area Redevelopment TIF District
- Continued administration of TIF funding agreement for The Stack Deep Ellum Mixed-Use Project at 2700, 2712, and 2718 Commerce Street in the Deep Ellum TIF District
- Continued administration of TIF funding agreement with Circuit Trail Conservancy for design and construction of the North Victory segment of the Hi Line Connector Trail Project in the Sports Arena TIF District
- City Council approved TIF funding agreement with 1100 Pearl Street, Inc. to support the Pearl Lofts project, a new mixed-use and mixed-income development with 100 units (of which 30 are affordable) in the Farmers Market TIF District
- City Council approved incentive agreement with One Newpark GP, LLC to support the One Newpark project, a new mixed-use and mixed-income development with street-level retail, 225,000 square feet of office, a hotel component with 245 rooms, and 268 units (of which 54 units are affordable) in the Downtown Connection TIF District
- City Council approved incentive agreement with I-20 Lancaster Development, LLC to support University Hills Phase I project, a catalyst development with historical horizontal infrastructure improvements and vertical development of 240 townhomes, 300 single-

ECONOMIC DEVELOPMENT

family detached homes, 250 multifamily units, and 80,000 square feet of retail/office in the University TIF district

- City Council approved an incentive agreement with Goldman Sachs and Hunt Realty to support a new 800,000 sq ft office building to anchor the redevelopment of the North End Apartment complex, and lead to the creation or retention of 5,000 jobs

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Continued implementation of the City’s Economic Development Strategic Plan and the Economic Development Policy 2022-2032, including updates to incentive policies
- City Council approval of incentive agreements to support catalytic mixed-use and/or mixed-income developments and job creation/retention
- City Council approval of incentive agreements to support transit-oriented developments on City-owned or DART-owned properties adjacent to light rail stations
- City Council approval of incentive agreements to support catalyst Phase I developments in the:
 - a. Southwestern Medical TIF District
 - b. Mall Area Redevelopment TIF District
 - c. Integrated Community Development Project on City-owned property in the 200-300 blocks of St. Augustine Road in Pleasant Grove

SERVICE DESCRIPTIONS

| ECONOMIC DEVELOPMENT | |
|---|--|
| Cedars Tax Increment Financing District | Initiated in 1992, the Cedars TIF District provides infrastructure improvements in the Cedars area. The district expires in 2022. |
| City Center Tax Increment Financing District | Initiated in 1996, the City Center TIF District provides a long-term program to replace and upgrade the area’s infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district expires in 2022; the expanded portion will expire in 2037. |
| Cypress Waters Tax Increment Financing District | Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed. |
| Davis Garden Tax Increment Financing District | Initiated in 2007, the Davis Garden TIF District provides a long-term program to replace and upgrade the area’s infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area, and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039. |
| Deep Ellum Tax Increment Financing District | Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028. |

ECONOMIC DEVELOPMENT

| | |
|--|---|
| Design District Tax Increment Financing District | Initiated in 2005, the Design District TIF District provides funding to encourage redevelopment in the Design District area. The district expires in 2028. |
| Downtown Connection Tax Increment Financing District | Initiated in 2005 and expanded in 2022, the Downtown Connection TIF District provides a long-term program to replace and upgrade the district's infrastructure, support transformative projects, redevelop vacant and surface parking lots and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a retail destination district that serves residents and visitors and supports the office market. Sub-districts within the district expire in 2035 and 2052. |
| Economic Development Bonds | Includes bond program projects under various economic development bond propositions to develop the infrastructure needed for catalyst projects that in turn foster greater private sector development, contributing to the tax base and creation of jobs. |
| Economic Development Bonds – Small Business Center | Includes bond program projects under various economic development bond propositions to develop the infrastructure needed for catalyst projects that in turn foster greater private sector development, contributing to the tax base and creation of jobs. Focuses on Southern Dallas Investment which supports economic growth for small business located in the southern district of Dallas and south of I30. |
| Equity Revitalization | Established to support a combination of City priorities ranging from the Comprehensive Housing Policy and the elimination of Racially/Ethnically Concentrated Areas of Poverty (RECAP) to quality of life programs. Projects include acquisition and infrastructure investments as well as gap financing for quality of life projects already underway, covering targeted areas in all 14 council districts. |
| Farmers Market Tax Increment Financing District | Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district expires in 2028. |
| Fort Worth Avenue Tax Increment Financing District | Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to replace and upgrade the area's infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district expires in 2029. |
| Grand Park South Tax Increment Financing District | Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The district expires in 2036. |
| Housing | Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes. |
| Mall Area Redevelopment Tax Increment Financing District | Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City's commercial core assets—the Valley View Center Mall area in northern Dallas and the Southwest Center (now Red Bird) Mall area in southern Dallas. The district expires in 2044. |

ECONOMIC DEVELOPMENT

| | |
|---|---|
| Maple-Mockingbird Tax Increment Financing District | Initiated in 2008, the Maple-Mockingbird TIF District provides funding to encourage redevelopment of the area between Dallas Love Field Airport and the Southwestern Medical District. The district expires in 2033. |
| Oak Cliff Gateway Tax Increment Financing District | Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district expires in 2027, and the newly established Bishop Arts/Jefferson Boulevard sub-district expires in 2044. |
| Public-Private Partnership Program | This program provides gap financing loans and grants, tax abatements, job incentives, workforce incentives, and other business incentives to facilitate private investment, job creation, and real estate development in the city of Dallas. |
| Skillman Corridor Tax Increment Financing District | Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to replace and upgrade the area's infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The district expires in 2036. |
| Southwestern Medical Tax Increment Financing District | Initiated in 2005, the Southwest Medical TIF District provides funding to encourage redevelopment in the Southwestern Medical area. The original portion of the district will expire in 2028; the Medical Campus sub-district expires in 2046. |
| Sports Arena Tax Increment Financing District | Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts expires in 2042. |
| Transit-Oriented Development (TOD) Tax Increment Financing District | Initiated in 2008, the TOD TIF District provides funding to support redevelopment in three areas along the DART line: the Lancaster-Corridor/8th and Corinth area, the Cedars West area, and the Mockingbird/Lovers Lane area. The district expires in 2038. |
| University Tax Increment Financing District | Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas' southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area's strategic regional location adjacent to major universities and transportation corridors. The district expires in 2048. |
| Vickery Meadow Tax Increment Financing District | Initiated in 2005, the Vickery Meadow TIF District provides funding to support the redevelopment of the Vickery Meadow area. The district expires in 2028. |

ECONOMIC DEVELOPMENT

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------|----------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| 1998 Bonds | 407,428 | - | 407,428 | - | - | - | 407,428 |
| 2003 Bonds | 4,346,704 | 891,702 | 3,455,002 | - | - | - | 4,346,704 |
| 2006 Bonds | 18,163,462 | 16,409,950 | 1,753,512 | - | - | - | 18,163,462 |
| 2012 Bonds | 27,008,010 | 17,870,679 | 9,137,331 | - | - | - | 27,008,010 |
| 2017 Bonds | 36,313,031 | 20,002,274 | 16,310,757 | 9,032,505 | - | - | 45,345,536 |
| Other GO CIP - Non-Debt | 576,825,998 | 290,819,754 | 286,006,244 | 125,531,693 | 125,394,347 | 430,662,277 | 1,258,414,315 |
| Grand Total | \$663,064,633 | \$345,994,360 | \$317,070,273 | \$134,564,198 | \$125,394,347 | \$430,662,277 | \$1,353,685,455 |

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| Cedars Tax Increment Financing District | 9,620,649 | 2,274,015 | 7,346,634 | 2,622,895 | 0 | 0 | 12,243,544 |
| City Center Tax Increment Financing District | 30,281,624 | 9,625,925 | 20,655,700 | 6,953,469 | 1,364,794 | 4,260,351 | 42,860,238 |
| Cypress Waters Tax Increment Financing District | 15,163,276 | 7,923,352 | 7,239,924 | 7,049,768 | 7,754,745 | 28,235,026 | 58,202,814 |
| Davis Garden Tax Increment Financing District | 6,087,338 | 918,967 | 5,168,371 | 2,527,293 | 2,125,831 | 7,036,765 | 17,777,227 |
| Deep Ellum Tax Increment Financing District | 12,554,341 | 923,011 | 11,631,330 | 8,042,509 | 8,444,635 | 27,952,796 | 56,994,281 |
| Design District Tax Increment Financing District | 46,420,455 | 11,313,909 | 35,106,546 | 5,957,739 | 6,255,626 | 20,706,904 | 79,340,724 |
| Downtown Connection Tax Increment Financing District | 83,916,357 | 48,208,441 | 35,707,916 | 31,556,025 | 34,498,267 | 126,642,437 | 276,613,087 |
| Downtown Connection Tax Increment Financing District (Newpark Sub-District) | | 0 | | 25,000 | | 0 | 25,000 |
| Economic Development Bonds | 47,454,778 | 31,471,521 | 15,983,257 | 5,611,368 | 0 | 0 | 53,066,146 |
| Economic Development Bonds - Small Business Center | 2,355,000 | 0 | 2,355,000 | 0 | 0 | 0 | 2,355,000 |
| Equity Revitalization | 17,464,069 | 5,854,990 | 11,609,078 | 0 | 0 | 0 | 17,464,069 |
| Farmers Market Tax Increment Financing District | 12,251,320 | 6,181,370 | 6,069,951 | 2,974,727 | 3,123,463 | 10,339,054 | 28,688,565 |
| Fort Worth Avenue Tax Increment Financing District | 10,786,473 | 2,816,756 | 7,969,716 | 3,673,937 | 3,857,634 | 12,769,251 | 31,087,295 |
| Grand Park South Tax Increment Financing District | 616,369 | 205,164 | 411,205 | 393,342 | 405,142 | 1,289,820 | 2,704,673 |
| Housing | 39,525,291 | 27,561,518 | 11,963,773 | 3,421,137 | 0 | 0 | 42,946,428 |
| Mall Area Redevelopment Tax Increment Financing District | 1,869,912 | 192,114 | 1,677,797 | 585,996 | 644,596 | 2,346,973 | 5,447,476 |
| Maple Mockingbird Tax Increment Financing District | 12,903,511 | 169,313 | 12,734,198 | 4,944,650 | 5,142,436 | 16,694,733 | 39,685,329 |
| Oak Cliff Gateway Tax Increment Financing District | 19,602,267 | 11,444,004 | 8,158,263 | 6,572,316 | 7,886,779 | 26,106,225 | 60,167,587 |
| Public-Private Partnership Program | 138,027,628 | 112,074,518 | 25,953,109 | 8,500,000 | 8,500,000 | 25,500,000 | 180,527,628 |
| Skillman Corridor Tax Increment Financing District | 32,646,273 | 10,933,714 | 21,712,559 | 8,368,904 | 8,787,349 | 29,087,224 | 78,889,749 |
| Southwestern Medical Tax Increment Financing District | 15,724,758 | 358,385 | 15,366,374 | 1,120,844 | 1,176,886 | 3,895,639 | 21,918,127 |
| Sports Arena Tax Increment Financing District | 70,123,905 | 35,348,176 | 34,775,730 | 14,504,004 | 15,664,324 | 54,920,875 | 155,213,108 |
| Transit-Oriented Development (TOD) Tax Increment Financing District | 12,956,838 | 173,226 | 12,183,612 | 4,188,666 | 4,635,033 | 16,492,904 | 37,673,441 |
| University Tax Increment Financing District | 2,556,929 | 0 | 2,556,929 | 1,926,900 | 2,023,245 | 6,697,194 | 13,204,268 |
| Vickery Meadow Tax Increment Financing District | 22,755,273 | 20,021,971 | 2,733,302 | 3,042,709 | 3,103,563 | 9,688,108 | 38,589,653 |
| Grand Total | \$663,064,633 | \$345,994,360 | \$317,070,273 | \$134,564,198 | \$125,394,347 | \$430,662,277 | \$1,353,685,455 |

ECONOMIC DEVELOPMENT

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 1632 MLK Blvd. Project - St. Phillips Redevelopment Project - V127 | Economic Development Bonds | 2017 Bonds | 7 | 12/2022 | 1,000,000 | 1,000,000 | 0 | 0 | 0 | 0 | 1,000,000 |
| 1712 Commerce Hotel - P952 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2024 | 855,592 | 313,999 | 541,593 | 145,095 | 9,895,811 | 0 | 10,896,498 |
| 2101 Taylor St Development - P847 | Farmers Market Tax Increment Financing District | GO CIP - Non | 2 | 12/2023 | 4,190,464 | 393,274 | 3,797,190 | 29,380 | 0 | 0 | 4,219,844 |
| 411 N Akard Bldg Redevelopment - P943 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2024 | 1,913,858 | 1,701,861 | 211,997 | 3,545,885 | 4,584,954 | 0 | 10,044,697 |
| Adolphus Tower Project - 1880 | City Center Tax Increment Financing District | GO CIP - Non | 14 | 09/2023 | 4,342,467 | 0 | 4,342,467 | 219,907 | 0 | 0 | 4,562,374 |
| Affordable Housing Partcip - P008 | Housing | GO CIP - Non | Citywide | Ongoing | 1,620,566 | 1,546,863 | 73,703 | 0 | 0 | 0 | 1,620,566 |
| Bishop Arts Station - W059 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Non | 1 | 12/2022 | 11,129,179 | 8,992,907 | 2,136,272 | 0 | 0 | 0 | 11,129,179 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Bonton Cluster Project - V124 | Housing | 2017 Bonds | 7 | 12/2023 | 730,072 | 730,072 | 0 | 0 | 0 | 0 | 730,072 |
| Cabana Hotel 899 N. Stemmons - W500 | Design District Tax Increment Financing District | GO CIP - Nor | 6 | 09/2026 | 15,500,000 | 0 | 15,500,000 | 0 | 0 | 0 | 15,500,000 |
| CD1 - Southern Gateway - V135 | Housing | 2017 Bonds | 1 | 09/2023 | 230,978 | 217,155 | 13,823 | 0 | 0 | 0 | 230,978 |
| CD1 - Southern Gateway - W483 | Equity Revitalization | 2003 Bonds | 1 | 09/2023 | 320,000 | 0 | 320,000 | 0 | 0 | 0 | 320,000 |
| CD1 - Southern Gateway - W483 | Equity Revitalization | GO CIP - Nor | 1 | 09/2023 | 50,767 | 16,940 | 33,827 | 0 | 0 | 0 | 50,767 |
| CD10 - LBJ Skillman - W492 | Equity Revitaliz | 2003 Bonds | 10 | 09/2023 | 119,322 | 0 | 119,322 | 0 | 0 | 0 | 119,322 |
| CD10 - LBJ Skillman - W492 | Equity Revitaliz | GO CIP - Nor | 10 | 09/2023 | 1,000,000 | 71,682 | 928,318 | 0 | 0 | 0 | 1,000,000 |
| CD11 - Midtown - W493 | Equity Revitaliz | GO CIP - Nor | 11 | 09/2023 | 500,000 | 507,556 | (7,556) | 0 | 0 | 0 | 500,000 |
| CD12 - Streets - W494 | Equity Revitaliz | GO CIP - Nor | 12 | 09/2023 | 500,000 | 59,707 | 440,293 | 0 | 0 | 0 | 500,000 |
| CD13 - Vickery Meadows - W495 | Equity Revitaliz | 2003 Bonds | 13 | 09/2023 | 151,969 | 97,165 | 54,804 | 0 | 0 | 0 | 151,969 |
| CD13 - Vickery Meadows - W495 | Equity Revitaliz | GO CIP - Nor | 13 | 09/2023 | 848,031 | 394,407 | 453,624 | 0 | 0 | 0 | 848,031 |
| CD14 - Streets - W496 | Equity Revitaliz | 2003 Bonds | 14 | 09/2023 | 500,000 | 4,518 | 495,482 | 0 | 0 | 0 | 500,000 |
| CD14 - Streets - W496 | Equity Revitaliz | GO CIP - Nor | 14 | 09/2023 | 234,911 | 115,481 | 119,430 | 0 | 0 | 0 | 234,911 |
| CD2 - Jubilee Park - W484 | Equity Revitaliz | GO CIP - Nor | 2 | 09/2023 | 500,000 | 49,500 | 450,500 | 0 | 0 | 0 | 500,000 |
| CD3 - Executive Airport - W485 | Equity Revitaliz | GO CIP - Nor | 3 | 09/2023 | 892,399 | 100,000 | 792,399 | 0 | 0 | 0 | 892,399 |
| CD4 - The Bottom/10th Street - W486 | Equity Revitaliz | 2003 Bonds | 4 | 09/2023 | 750,000 | 433,918 | 316,082 | 0 | 0 | 0 | 750,000 |
| CD4 - The Bottom/10th Street - W486 | Equity Revitaliz | GO CIP - Nor | 4 | 09/2023 | 750,000 | 6,006 | 743,994 | 0 | 0 | 0 | 750,000 |
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitaliz | 1998 Bonds | 5 | 09/2023 | 407,428 | 0 | 407,428 | 0 | 0 | 0 | 407,428 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitaliz | 2003 Bonds | 5 | 09/2023 | 2,092,572 | 0 | 2,092,572 | 0 | 0 | 0 | 2,092,572 |
| CD5 - Buckner Station / Pleasant Grove - W487 | Equity Revitaliz | GO CIP - Nor | 5 | 09/2023 | 1,197,259 | 12,950 | 1,184,309 | 0 | 0 | 0 | 1,197,259 |
| CD6 - West Dallas - W488 | Equity Revitaliz | GO CIP - Nor | 6 | 09/2023 | 1,700,000 | 830,479 | 869,521 | 0 | 0 | 0 | 1,700,000 |
| CD7 - Forest Heights - W489 | Equity Revitaliz | 2003 Bonds | 7 | 09/2023 | 382,841 | 356,101 | 26,740 | 0 | 0 | 0 | 382,841 |
| CD7 - Forest Heights - W489 | Equity Revitaliz | GO CIP - Nor | 7 | 09/2023 | 1,066,570 | 667,956 | 398,614 | 0 | 0 | 0 | 1,066,570 |
| CD8 - University Hills - W490 | Equity Revitaliz | GO CIP - Nor | 8 | 09/2023 | 2,500,000 | 1,915,499 | 584,501 | 0 | 0 | 0 | 2,500,000 |
| CD9 - Casa View - W491 | Equity Revitaliz | 2003 Bonds | 9 | 09/2023 | 30,000 | 0 | 30,000 | 0 | 0 | 0 | 30,000 |
| CD9 - Casa View - W491 | Equity Revitaliz | GO CIP - Nor | 9 | 09/2023 | 970,000 | 215,124 | 754,876 | 0 | 0 | 0 | 970,000 |
| Cedars Branch Bridge - P895 | Southwestern Medical Tax Increment Financing District | GO CIP - Nor | 2 | 12/2022 | 826,500 | 0 | 826,500 | 0 | 0 | 0 | 826,500 |
| Cedars Branch Town Homes - P896 | Southwestern Medical Tax Increment Financing District | GO CIP - Nor | 2 | 12/2027 | 6,938,452 | 0 | 6,938,452 | 0 | 0 | 0 | 6,938,452 |
| Cedars Tax Increment - Q001 | Cedars Tax Increment Financing District | GO CIP - Nor | 2 | 12/2024 | 7,916,578 | 1,344,047 | 6,572,531 | 2,497,895 | 0 | 0 | 10,414,473 |
| Cedars-Admin - 9927 | Cedars Tax Incr | GO CIP - Nor | 2 | 12/2024 | 1,054,071 | 929,967 | 124,104 | 125,000 | 0 | 0 | 1,179,071 |
| City Center - Administrative - 9870 | City Center Tax Increment Financing District | GO CIP - Nor | 2, 14 | 12/2038 | 2,731,165 | 2,528,981 | 202,184 | 202,750 | 202,750 | 608,250 | 3,744,915 |
| City Center Tax Increment - 9912 | City Center Tax | GO CIP - Nor | 2, 14 | 12/2038 | 18,397,643 | 6,105,782 | 12,291,861 | 6,530,812 | 0 | 3,014,144 | 27,942,600 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| City Center TIF District Fund - W174 | City Center Tax | GO CIP - Non | 2, 14 | 09/2022 | 865,260 | 536,321 | 328,939 | 0 | 0 | 0 | 865,260 |
| Colorado Extension - I30 to Westmoreland - Canyon - P882 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 2,676 | 4,294 | (1,619) | 0 | 0 | 0 | 2,676 |
| Community Garden & Futsal Field - P848 | Farmers Market Tax Increment Financing District | GO CIP - Non | 2 | 12/2023 | 380,574 | 0 | 380,574 | 589,888 | 0 | 0 | 970,462 |
| Continental Bldg Increment Repayment - P832 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 09/2028 | 2,071,499 | 1,437,949 | 633,550 | 158,887 | 158,887 | 476,661 | 2,865,934 |
| Cypress Waters Phase II Development - P759 | Cypress Waters Tax Increment Financing District | GO CIP - Non | 6 | 09/2022 | 8,377,837 | 7,788,900 | 588,937 | 0 | 0 | 0 | 8,377,837 |
| Cypress Waters Repayment of Advances - P634 | Cypress Waters | GO CIP - Non | 6 | 12/2041 | 839,263 | 0 | 839,263 | 421,508 | 7,684,745 | 28,025,026 | 36,970,542 |
| Cypress Waters TIF Admin. - P633 | Cypress Waters | GO CIP - Non | 6 | 12/2041 | 204,435 | 134,452 | 69,983 | 70,000 | 70,000 | 210,000 | 554,435 |
| Dallas Heritage Village - W438 | Cedars Tax Increment Financing District | GO CIP - Non | 2 | 12/2023 | 650,000 | 0 | 650,000 | 0 | 0 | 0 | 650,000 |
| Davis Garden - Repayment of Advances - P563 | Davis Garden Tax Increment Financing District | GO CIP - Non | 1, 3 | 12/2040 | 3,175,738 | 70 | 3,175,668 | 1,555,944 | 1,988,081 | 6,623,515 | 13,343,278 |
| Davis Garden Admin - P409 | Davis Garden Tax Increment Financing District | GO CIP - Non | 1, 3 | 12/2040 | 437,750 | 291,600 | 146,150 | 137,750 | 137,750 | 413,250 | 1,126,500 |
| Debt Service Transfer to other Departments - W891 | Farmers Market Tax Increment Financing District | GO CIP - Non | Citywide | 12/2029 | 0 | 0 | 0 | 1,922,709 | 2,568,459 | 0 | 4,491,168 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Debt Service Transfer to PPPF (Red Bird Mall Redev Project) - Q008 | Mall Area Redevelopment Tax Increment Financing District | GO CIP - Non | 8 | 12/2044 | 119,000 | 151,677 | (32,677) | 90,000 | 90,000 | 270,000 | 569,000 |
| Deep Ellum Admin - P407 | Deep Ellum Tax Increment Financing District | GO CIP - Non | 2, 7, 14 | 12/2027 | 452,777 | 327,587 | 125,189 | 127,750 | 127,750 | 383,250 | 1,091,527 |
| Deep Ellum Repay Dev Adv - P406 | Deep Ellum Tax | GO CIP - Non | 2, 7, 14 | 12/2027 | 9,525,440 | 595,424 | 8,930,016 | 7,914,759 | 8,316,885 | 27,569,546 | 53,326,630 |
| Design District Admin - P404 | Design District Tax Increment Financing District | GO CIP - Non | 2, 6 | 12/2028 | 425,054 | 310,176 | 114,877 | 117,750 | 117,750 | 353,250 | 1,013,804 |
| Design District TIF - Repayment of Advances - P471 | Design District | GO CIP - Non | 2, 6 | 12/2028 | 10,324,458 | 0 | 10,324,458 | 5,839,989 | 3,648,876 | 20,353,654 | 40,166,977 |
| Design District TIF - P926 | Design District | GO CIP - Non | Citywide | 09/2023 | 7,950,000 | 7,650,000 | 300,000 | 0 | 0 | 0 | 7,950,000 |
| DHADC Land Bank Services - W310 | Housing | 2006 Bonds | Citywide | 09/2023 | 1,500,000 | 1,230,000 | 270,000 | 0 | 0 | 0 | 1,500,000 |
| Digital Realty Expansion and Renovation - W675 | Public-Private Partnership Program | GO CIP - Non | Citywide | Ongoing | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Disc Eco Dev CD3-Sq 67 SC - V107 | Economic Development Bonds | 2017 Bonds | 3 | 09/2023 | 1,450,000 | 1,450,000 | 0 | 0 | 0 | 0 | 1,450,000 |
| Disc Eco Dev CD6 SDMIF - V109 | Economic Development Bonds | 2017 Bonds | Citywide | Ongoing | 145,000 | 145,000 | 0 | 0 | 0 | 0 | 145,000 |
| Disc Eco Dev CD6 SDMIF - V109 | Economic Development Bonds - Small Business Center | 2017 Bonds | Citywide | 12/2024 | 2,355,000 | 0 | 2,355,000 | 0 | 0 | 0 | 2,355,000 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Disc Mayor Golden Seeds - VI10 | Economic Development Bonds | 2017 Bonds | 4 | 12/2022 | 500,000 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| Discretionary Economic Development - Mayor - VI02 | Economic Development | 2017 Bonds | Citywide | 12/2024 | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 2,500,000 |
| Discretionary Economic Development CD3 - VI03 | Economic Development | 2017 Bonds | 3 | 12/2024 | 3,000,000 | 3,000,000 | 0 | 0 | 0 | 0 | 3,000,000 |
| Discretionary Economic Development CD8 - VI04 | Economic Development | 2017 Bonds | 4 | 12/2024 | 4,131,414 | 4,131,414 | 0 | 0 | 0 | 0 | 4,131,414 |
| DISD - Hogg Elementary - W300 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Non | 1 | 12/2022 | 1,287,222 | 0 | 1,287,222 | 0 | 0 | 0 | 1,287,222 |
| Downtown Connection TIF - Increment - P305 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2036 | 10,755,578 | 3,776,601 | 6,978,977 | 225,000 | 11,018,866 | 126,165,776 | 148,165,220 |
| Eco Dev Program for City of Dallas Neighborhood Empowerment No. 10 (NEZ 10) - VI13 | Economic Development Bonds | 2017 Bonds | 5 | Ongoing | 1,000,000 | 50,000 | 950,000 | 0 | 0 | 0 | 1,000,000 |
| Economic Development - Citywide - W513 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 2,835,802 | 0 | 2,835,802 | 0 | 0 | 0 | 2,835,802 |
| Economic Development - T808 | Economic Development | 2012 Bonds | Citywide | Ongoing | 55,921 | 55,921 | 0 | 0 | 0 | 0 | 55,921 |
| Economic Development and Housing Demand - S801 | Housing | 2012 Bonds | Citywide | Ongoing | 5,642,395 | 0 | 5,642,395 | 0 | 0 | 0 | 5,642,395 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Economic Development and Housing Demand - V126 | Housing | 2017 Bonds | Citywide | Ongoing | 4,217,775 | 0 | 4,217,775 | 3,421,137 | 0 | 0 | 7,638,912 |
| Economic Development and Housing Demand Driven Projects - S801 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 8,142,197 | 8,141,027 | 1,171 | 0 | 0 | 0 | 8,142,197 |
| Economic Development-ECO Transfer Unit - V101 | Economic Development Bonds | 2017 Bonds | Citywide | 12/2024 | 8,255,214 | 0 | 8,255,214 | 5,611,368 | 0 | 0 | 13,866,582 |
| Fair Park West Jeffries-Meyers - V115 | Housing | 2017 Bonds | 7 | 08/2023 | 741,730 | 741,730 | 0 | 0 | 0 | 0 | 741,730 |
| Farmers Market GT Defeasance 2013 - 1737 | Economic Development Bonds | GO CIP - Nor | 2 | Ongoing | 3,230,000 | 1,213,492 | 2,016,508 | 0 | 0 | 0 | 3,230,000 |
| Farmers Mkt Admin - 9576 | Market Tax Increment Financing District | GO CIP - Nor | 2 | 12/2029 | 947,119 | 800,523 | 146,596 | 147,100 | 147,750 | 443,247 | 1,685,216 |
| Farmers Mkt Tax Increment - Q005 | Farmers Market | GO CIP - Nor | 2 | 12/2029 | 3,484,332 | 0 | 3,484,332 | 0 | 407,254 | 3,351,558 | 7,243,144 |
| Farmers Mkt Tax Increment - Q025 | Farmers Market | GO CIP - Nor | 2 | 12/2029 | 3,248,832 | 4,987,573 | (1,738,741) | 0 | 0 | 0 | 3,248,832 |
| Fire Station 58 - W630 | Cypress Waters Tax Increment Financing District | GO CIP - Nor | 6 | 09/2023 | 5,741,741 | 0 | 5,741,741 | 6,558,260 | 0 | 0 | 12,300,001 |
| Fort Worth Ave Admin - P408 | Fort Worth Avenue Tax Increment Financing District | GO CIP - Nor | 1, 6 | 12/2029 | 419,313 | 308,113 | 111,200 | 112,749 | 112,750 | 338,250 | 983,062 |
| Fort Worth Ave. - Repayment of Advances - P562 | Fort Worth Ave | GO CIP - Nor | 1, 6 | 12/2029 | 2,688,285 | 8,643 | 2,679,642 | 0 | 2,127,198 | 12,431,001 | 17,246,484 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Gateway Oak Cliff Project - W681 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Nor | 1 | 12/2023 | 0 | 0 | 0 | 4,245,432 | 0 | 0 | 4,245,432 |
| Grand Park South - Repayment of Advances - P397 | Grand Park South Tax Increment Financing District | GO CIP - Nor | 7 | 12/2035 | 283,643 | 0 | 283,643 | 265,592 | 277,392 | 906,570 | 1,733,197 |
| Grand Park South - TIF Administration - P396 | Grand Park South | GO CIP - Nor | 7 | 12/2035 | 332,726 | 205,164 | 127,562 | 127,750 | 127,750 | 383,250 | 971,476 |
| Hensley Field re-use and redevelopment project - V125 | Economic Development Bonds | 2017 Bonds | 3 | Ongoing | 862,609 | 862,609 | 0 | 0 | 0 | 0 | 862,609 |
| Hou Prop 8 Acquisition & Demolition - T808 | Housing | 2006 Bonds | Citywide | Ongoing | 5,209,692 | 5,164,692 | 45,000 | 0 | 0 | 0 | 5,209,692 |
| Housing - Acquisition and Demolition - T807 | Housing | 2006 Bonds | Citywide | Ongoing | 8,703,770 | 8,691,090 | 12,680 | 0 | 0 | 0 | 8,703,770 |
| Housing - Land Bank T802 | Housing | 2006 Bonds | Citywide | Ongoing | 1,350,000 | 1,324,169 | 25,831 | 0 | 0 | 0 | 1,350,000 |
| Housing Demand Driven Projects - S803 | Housing | 2012 Bonds | Citywide | Ongoing | 2,871,313 | 2,258,967 | 612,346 | 0 | 0 | 0 | 2,871,313 |
| Housing Purposes - P477 | Housing | GO CIP - Nor | Citywide | Ongoing | 2,000,000 | 1,989,780 | 10,220 | 0 | 0 | 0 | 2,000,000 |
| Integrated Community Development Project - V129 | Economic Development Bonds | 2017 Bonds | 5 | Ongoing | 25,500 | 6,555 | 18,945 | 0 | 0 | 0 | 25,500 |
| Jeffries-Meyers Infill Development Project - V118 | Housing | 2017 Bonds | 7 | 08/2023 | 1,427,000 | 1,427,000 | 0 | 0 | 0 | 0 | 1,427,000 |
| Joppa Neighbor Proj SD - W085 | Housing | 2012 Bonds | Citywide | 09/2022 | 280,000 | 240,000 | 40,000 | 0 | 0 | 0 | 280,000 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Klyde Warren Park Phase II - W677 | City Center Tax Increment Financing District | GO CIP - Nor | 14 | 09/2035 | 0 | 0 | 0 | 0 | 1,162,044 | 637,956 | 1,800,000 |
| Kroger-Ocado Project - W476 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| Lake Highlands Tower Center - P373 | Skillman Corridor Tax Increment Financing District | GO CIP - Nor | 9, 10, 13, 14 | 12/2035 | 11,667,950 | 8,337,751 | 3,330,199 | 0 | 0 | 0 | 11,667,950 |
| LED Conversion-Priority Zones - W655 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 500,000 | 497,712 | 2,288 | 0 | 0 | 0 | 500,000 |
| LHTC Pond Dredging Project - W682 | Skillman Corridor Tax Increment Financing District | GO CIP - Nor | 9, 10, 13, 14 | 12/2035 | 4,000,000 | 0 | 4,000,000 | 0 | 0 | 0 | 4,000,000 |
| LIHTC Oaklawn Place Project - W804 | Maple Mockingbird Tax Increment Financing District | GO CIP - Nor | 2 | 12/2023 | 0 | 0 | 0 | 4,438,154 | 0 | 0 | 4,438,154 |
| Longhorn Ballroom Project - W892 | Transit-Oriented Development (TOD) Tax Increment Financing District | GO CIP - Nor | 2, 3, 4, 8, 14 | 12/2039 | 0 | 0 | 0 | 967,540 | 332,460 | 0 | 1,300,000 |
| Lucie-Partial Ops Consolidation - W470 | Public-Private Partnership Program | GO CIP - Nor | Citywide | Ongoing | 8,600,000 | 8,600,000 | 0 | 0 | 0 | 0 | 8,600,000 |
| Mall Area Redevelopment Admin - W008 | Mall Area Redevelopment Tax Increment Financing District | GO CIP - Nor | 8, 11 | 12/2044 | 1,114,005 | 40,437 | 1,073,567 | 102,750 | 102,750 | 288,847 | 1,608,351 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Mall Area Redevelopment TIF Increment - W185 | Mall Area Redevelopment | GO CIP - Non | 8, 11 | 12/2044 | 636,907 | 0 | 636,907 | 393,246 | 451,846 | 0 | 1,481,999 |
| Maple/Mockingbird TIF - P560 | Maple Mockingbird Tax Increment Financing District | GO CIP - Non | 2 | 12/2033 | 270,419 | 169,313 | 101,107 | 102,750 | 102,750 | 308,250 | 784,169 |
| Maple-Mockingbird - Repayment of Advances - P565 | Maple Mockingbird Tax Increment Financing District | GO CIP - Non | 2 | 12/2033 | 12,633,091 | 0 | 12,633,091 | 403,746 | 5,039,686 | 16,386,483 | 34,463,006 |
| Mid Elm Lofts Project - P914 | City Center Tax Increment Financing District | GO CIP - Non | 2, 14 | 09/2022 | 3,945,089 | 454,841 | 3,490,248 | 0 | 0 | 0 | 3,945,089 |
| Mill City Infill Development Project - V114 | Housing | 2017 Bonds | 7 | 10/2023 | 2,000,000 | 2,000,000 | 0 | 0 | 0 | 0 | 2,000,000 |
| Mockingbird Station East Project - W817 | Transit-Oriented Development (TOD) Tax Increment Financing District | GO CIP - Non | 2, 3, 4, 8, 14 | 12/2039 | 0 | 0 | 0 | 0 | 0 | 16,492,904 | 16,492,904 |
| Neighborhood Empowerment Zones - 5548 | Housing | GO CIP - Non | Citywide | Ongoing | 1,000,000 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| Newpark Sub-District-TIF Increment - W921 | Downtown Connection Tax Increment Financing District (Newpark Sub-District) | GO CIP - Non | 2 | 12/31/2053 | | 0 | | 25,000 | | 0 | 25,000 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| North Parking Garage Project - P729 | Sports Arena Tax Increment Financing District | GO CIP - Non | 2 | 12/2028 | 20,870,748 | 19,357,835 | 1,512,913 | 1,993,035 | 3,986,070 | 7,972,141 | 34,821,993 |
| Oak Cliff Gateway Tax Increment - Q002 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Non | 1 | 12/2045 | 5,124,927 | 591,189 | 4,533,738 | 2,124,134 | 6,784,029 | 24,897,975 | 38,931,065 |
| Oak Cliff/Gateway Admin - 9915 | Oak Cliff Gateway | GO CIP - Non | 1 | 12/2045 | 1,110,939 | 909,908 | 201,031 | 202,750 | 202,750 | 608,250 | 2,124,689 |
| Olympic Redevelopment Project - P853 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2022 | 45,402,781 | 23,722,479 | 21,680,302 | 0 | 0 | 0 | 45,402,781 |
| Open Space Public Improvements at 888 S - P575 | Davis Garden Tax Increment Financing District | GO CIP - Non | 1, 3 | 09/2022 | 118,820 | 0 | 118,820 | 0 | 0 | 0 | 118,820 |
| Pearl Lofts Mixed Use and Mixed Income Development Project - W819 | Farmers Market Tax Increment Financing District | GO CIP - Non | 2 | 12/2027 | 0 | 0 | 0 | 0 | 0 | 6,544,249 | 6,544,249 |
| Pearl Street Public Improvement Project - W820 | Farmers Market Tax Increment Financing District | GO CIP - Non | 2 | 12/2023 | 0 | 0 | 0 | 285,650 | 0 | 0 | 285,650 |
| Project Food Access W654 | Economic Development Bonds | 2006 Bonds | Citywide | 09/2023 | 1,400,000 | 0 | 1,400,000 | 0 | 0 | 0 | 1,400,000 |
| Project Turnpike - W633 | Public-Private Partnership Program | GO CIP - Non | Citywide | Ongoing | 250,000 | 0 | 250,000 | 0 | 0 | 0 | 250,000 |
| Public Private Partnership - 9992 | Public-Private Partnership | GO CIP - Non | Citywide | Ongoing | 57,387,616 | 56,040,237 | 1,347,380 | 0 | 0 | 0 | 57,387,616 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Public Private Partnership - P151 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 39,019,176 | 18,543,597 | 20,475,579 | 8,500,000 | 8,500,000 | 25,500,000 | 81,519,176 |
| Public Private Partnership - Retail Rehabilitation Demonstration - W018 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 1,000,000 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| Public Private Partnership- Adaptive Reuse Program - P886 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 90,000 | 90,000 | 0 | 0 | 0 | 0 | 90,000 |
| Public Private Partnership -Small Business Façade Program - P885 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 100,000 | 93,725 | 6,275 | 0 | 0 | 0 | 100,000 |
| Public Private Partnership-2400 Bryan Project - 1879 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 6,000,000 | 6,000,000 | 0 | 0 | 0 | 0 | 6,000,000 |
| Public Private Partnership- Advisory Services for City's Housing Policy - W055 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 125,000 | 115,000 | 10,000 | 0 | 0 | 0 | 125,000 |
| Public Private Partnership-BSHD Projects - P777 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 100,000 | 72,695 | 27,305 | 0 | 0 | 0 | 100,000 |
| Public Private Partnership- Business Park - 8808 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 1,859,029 | 1,859,029 | 0 | 0 | 0 | 0 | 1,859,029 |
| Public Private Partnership-Dallas Protocol and World Affairs Council Contract - P476 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 2,920,505 | 2,403,005 | 517,500 | 0 | 0 | 0 | 2,920,505 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Public Private Partnership- Downtown Retail Program -Phase III - P435 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 1,212,008 | 678,074 | 533,934 | 0 | 0 | 0 | 1,212,008 |
| Public Private Partnership- Heritage Alliance - 6856 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 206,712 | 206,712 | 0 | 0 | 0 | 0 | 206,712 |
| Public Private Partnership-Main Dist.Initiative - P102 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 2,963,812 | 2,725,934 | 237,878 | 0 | 0 | 0 | 2,963,812 |
| Public Private Partnership- Neighborhood Retail Redevelopment Program - W166 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 1,508,085 | 1,508,085 | 0 | 0 | 0 | 0 | 1,508,085 |
| Public Private Partnership- Public/Private Fee Rebate - 9990 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 2,556,194 | 2,442,936 | 113,258 | 0 | 0 | 0 | 2,556,194 |
| Public Private Partnership- Public/Private Infrastructure - 9953 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 3,582,988 | 3,554,656 | 28,332 | 0 | 0 | 0 | 3,582,988 |
| Public Private Partnership- Southern Dallas Adaptive Reuse Grant Program- Phase II - W142 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 210,000 | 210,000 | 0 | 0 | 0 | 0 | 210,000 |
| Public Private Partnership- Southwest Center Mall Redevelopment - P587 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 186,200 | 109,186 | 77,014 | 0 | 0 | 0 | 186,200 |
| Public Private Partnership-UNT - Dallas Campus - P311 | Public-Private P | GO CIP - Nor | Citywide | Ongoing | 2,064,782 | 2,064,782 | 0 | 0 | 0 | 0 | 2,064,782 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Public Private Partnership-Workforce Readiness, Placement & Retention - W478 | Public-Private Partnership | GO CIP - Non | Citywide | Ongoing | 1,735,521 | 1,606,867 | 128,654 | 0 | 0 | 0 | 1,735,521 |
| Redbird Business Grant - W435 | Public-Private Partnership | GO CIP - Non | Citywide | Ongoing | 2,500,000 | 2,500,000 | 0 | 0 | 0 | 0 | 2,500,000 |
| Redbird Hotel Project - W818 | Mall Area Redevelopment Tax Increment Financing District | GO CIP - Non | 8, 11 | 12/2044 | 0 | 0 | 0 | 0 | 0 | 1,788,126 | 1,788,126 |
| Redevelopment of Grocery Store- 3035 N. Buckner - V130 | Economic Development Bonds | 2017 Bonds | 7 | 09/2022 | 650,000 | 650,000 | 0 | 0 | 0 | 0 | 650,000 |
| Redevelopment of Grocery Store- 3035 N. Buckner - V130 | Public-Private Partnership Program | GO CIP - Non | Citywide | Ongoing | 650,000 | 650,000 | 0 | 0 | 0 | 0 | 650,000 |
| RISD Public Improvement Reimbursement - P684 | Skillman Corridor Tax Increment Financing District | GO CIP - Non | 9, 10, 13, 14 | 12/2035 | 2,469,050 | 2,168,604 | 300,445 | 588,793 | 618,233 | 2,046,428 | 5,722,504 |
| Saint Elm Hotel & Corrigan Tower - P957 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2024 | 721,924 | 543,276 | 178,648 | 165,228 | 8,839,749 | 0 | 9,726,901 |
| Skillman Corridor Admin - P405 | Skillman Corridor Tax Increment Financing District | GO CIP - Non | 9, 10, 13, 14 | 12/2035 | 510,805 | 402,239 | 108,566 | 110,000 | 110,000 | 330,000 | 1,060,805 |
| Skillman Corridor TIF - Repayment of Advances - P472 | Skillman Corridor | GO CIP - Non | 9, 10, 13, 14 | 12/2035 | 13,998,468 | 25,119 | 13,973,349 | 7,670,111 | 8,059,116 | 26,710,795 | 56,438,491 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Southwestern Medical TIF - Administration - P468 | Southwestern Medical Tax Increment Financing District | GO CIP - Non | 2 | 12/2027 | 438,285 | 358,385 | 79,900 | 102,750 | 102,750 | 308,250 | 952,035 |
| Southwestern Medical TIF - Repayment of Advances - P469 | Southwestern M | GO CIP - Non | 2 | 12/2027 | 7,521,521 | 0 | 7,521,521 | 1,018,094 | 1,074,136 | 3,587,389 | 13,201,140 |
| Sports Arena Admin - 9630 | Sports Arena Tax Increment Financing District | GO CIP - Non | 2, 6, 14 | 12/2043 | 1,458,520 | 990,317 | 468,204 | 187,750 | 187,750 | 563,250 | 2,397,270 |
| Sports Arena Increment - Q003 | Sports Arena Ta | GO CIP - Non | 2, 6, 14 | 12/2043 | 26,544,846 | 1,407,935 | 25,136,912 | 8,344,148 | 7,382,224 | 31,403,360 | 73,674,579 |
| Sports Arena TIF N.Parking Garage Mainte - 5094 | Sports Arena Ta | GO CIP - Non | 2 | Ongoing | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Stack Deep Ellum 2700, 2712, 2718, Commerce - W497 | Deep Ellum Tax Increment Financing District | GO CIP - Non | 2 | 09/2022 | 2,576,125 | 0 | 2,576,125 | 0 | 0 | 0 | 2,576,125 |
| Statler/Library Jackson/ST Redev. - P884 | Downtown Connection Tax Increment Financing District | GO CIP - Non | 14 | 12/2023 | 19,585,049 | 14,538,887 | 5,046,162 | 27,178,405 | 0 | 0 | 46,763,454 |
| Stoneleigh Hotel (2927 Maple Ave) - P298 | Downtown Con | GO CIP - Non | 14 | 12/2023 | 2,610,077 | 2,173,391 | 436,686 | 137,525 | 0 | 0 | 2,747,602 |
| Street Improvements on Stafford St. - V133 | Economic Development Bonds | 2017 Bonds | 6 | 09/2022 | 192,000 | 192,000 | 0 | 0 | 0 | 0 | 192,000 |
| Streetcar Project - North Oak Cliff Streetcar System - P674 | Davis Garden Tax Increment Financing District | GO CIP - Non | 1, 3 | 09/2023 | 2,355,030 | 627,297 | 1,727,733 | 833,599 | 0 | 0 | 3,188,629 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Streetcar Support - (DWSA) - W673 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Nor | 1 | 12/2022 | 950,000 | 950,000 | 0 | 0 | 0 | 0 | 950,000 |
| Streetcar-PPPF - W694 | Public-Private Partnership Program | GO CIP - Nor | Citywide | Ongoing | 1,000,000 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| The Canyon- Colorado Extension Phase II - W048 | Economic Development Bonds | 2012 Bonds | Citywide | Ongoing | 196,256 | 196,256 | 0 | 0 | 0 | 0 | 196,256 |
| The Canyon- Colorado Extension Project - P889 | Economic Devel | 2012 Bonds | Citywide | Ongoing | 4,481,450 | 4,476,502 | 4,948 | 0 | 0 | 0 | 4,481,450 |
| The Crossing Project - V128 | Economic Development Bonds | 2017 Bonds | 7 | 12/2022 | 390,000 | 390,000 | 0 | 0 | 0 | 0 | 390,000 |
| TOD - TIF - P559 | Transit-Oriented Development (TOD) Tax Increment Financing District | GO CIP - Nor | 2, 3, 4, 8, 14 | 12/2039 | 12,356,838 | 173,226 | 12,183,612 | 3,221,126 | 4,302,573 | 0 | 19,880,537 |
| Trinity Groves Mixed-Use Project - P924 | Sports Arena Tax Increment Financing District | GO CIP - Nor | 2 | 12/2025 | 9,853,790 | 4,773,755 | 5,080,035 | 3,124,071 | 2,398,280 | 0 | 15,376,141 |
| Trinity Strand Hi-Line Span Pedestrian Bridge/Connector - W642 | Design District Tax Increment Financing District | GO CIP - Nor | Citywide | 09/2024 | 4,531,000 | 511,000 | 4,020,000 | 0 | 2,489,000 | 0 | 7,020,000 |
| University TIF District-Increment - W467 | University Tax Increment Financing District | GO CIP - Nor | 8, 12 | 12/2047 | 2,556,929 | 0 | 2,556,929 | 1,926,900 | 2,023,245 | 6,697,194 | 13,204,268 |

ECONOMIC DEVELOPMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|----------------------|---------------------------|----------------------|----------------------|----------------------|------------------------|
| Vickery Meadow Admin - P403 | Vickery Meadow Tax Increment Financing District | GO CIP - Non | 13 | 12/2028 | 433,981 | 309,608 | 124,373 | 125,000 | 124,999 | 374,996 | 1,058,977 |
| Vickery Meadow TIF - Repayment of Advances - P470 | Vickery Meadow | GO CIP - Non | 13 | 12/2028 | 22,321,292 | 19,712,362 | 2,608,930 | 2,917,709 | 2,978,564 | 9,313,111 | 37,530,676 |
| Victory North Hi Line Connector Trail Project - W697 | Sports Arena Tax Increment Financing District | GO CIP - Non | 2, 6 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 11,562,124 | 11,562,124 |
| Victory South Parking Garage Improvements - P780 | Sports Arena Tax | GO CIP - Non | 2 | 12/2028 | 7,696,001 | 6,485,001 | 1,211,000 | 855,000 | 1,710,000 | 3,420,000 | 13,681,001 |
| Victory Su-district Retail - W151 | Sports Arena Tax | GO CIP - Non | 2 | 12/2022 | 3,500,000 | 2,333,333 | 1,166,667 | 0 | 0 | 0 | 3,500,000 |
| Villas at Western Heights - W650 | Fort Worth Avenue Tax Increment Financing District | GO CIP - Non | 1, 6 | 09/2025 | 7,678,874 | 2,500,000 | 5,178,874 | 3,561,188 | 1,617,686 | 0 | 12,857,748 |
| Virgin Hotel Project - W301 | Design District Tax Increment Financing District | GO CIP - Non | 6 | 12/2023 | 7,689,943 | 2,842,733 | 4,847,210 | 0 | 0 | 0 | 7,689,943 |
| Water Main Installations and Wastewater - V134 | Economic Development Bonds | 2017 Bonds | 8 | 10/2023 | 508,739 | 508,739 | 0 | 0 | 0 | 0 | 508,739 |
| West Dallas - Target Rehab Program - V131 | Economic Development | 2012 Bonds | Citywide | Ongoing | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Zang Plaza Project - W821 | Oak Cliff Gateway Tax Increment Financing District | GO CIP - Non | 1 | 12/2025 | 0 | 0 | 0 | 0 | 900,000 | 600,000 | 1,500,000 |
| Grand Total | | | | | \$663,064,633 | \$345,994,360 | \$317,070,273 | \$134,564,198 | \$125,394,347 | \$430,662,277 | \$1,353,685,455 |



FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

MISSION

This program focuses on conducting drainage studies and analysis, preparing plans and specifications, and implementing construction projects to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Continued construction of the Mill Creek, Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements
- Completed box culvert and headwall repairs to address failed infrastructure at Coombs Creek and Junior Drive near the Coombs Creek Trail
- Completed storm drainage improvements at Hughes Lane and Kalani Place to alleviate flooding and address the hazardous road condition during significant rain events
- Completed construction of 25 erosion control and six storm drainage improvement projects
- Completed the evaluation and design of 48 erosion control and storm drainage sites to address stream bank erosion and storm drainage improvements
- Awarded construction of Able Sump improvements to include new bridges along Riverfront Boulevard and Cadiz Street
- Awarded contract for the dredging of Lake Highlands Town Center Pond at Watercrest Park, leveraging matching funds from the Skillman TIF Board for increased dredging capability
- Completed design of dredging improvements for eight (8) lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Awarded design contracts for 19 major storm drainage and erosion control projects
- Continued efforts to complete a Comprehensive Storm Drainage System Assessment. Phase 2 of the project was awarded to focus on water quality permitting, asset management, hydrologic and hydraulic modeling, and development of a Capital Planning Process. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements
- Complete design of approximately 43 storm drainage and erosion control sites to improve storm drainage and address stream bank erosion
- Award construction of 41 erosion control and storm drainage sites
- Complete construction of approximately 30 erosion control, storm drainage, and other major maintenance projects
- Initiate construction of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Award construction contract for dredging improvements at seven lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Complete the ongoing Comprehensive Storm Drainage System Assessment. The assessment will provide a framework for improvements and efficiencies in the operations, maintenance and capital investments related to storm drainage management across the City

SERVICE DESCRIPTIONS

| FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT | |
|--|--|
| Erosion Control | Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category provides armoring of natural creek banks to protect soil against further erosion loss. |
| Flood Management | Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees. |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| | |
|---------------------------------|--|
| Storm Drainage Relief System | Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction utilizing lesser design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction. |
| Stormwater Drainage Management | Provides funding for projects funded by the City's monthly stormwater utility fee. |
| Trinity River Corridor Projects | Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements. |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| 1995 Bonds | 232,518 | 2,320 | 230,198 | - | - | - | 232,518 |
| 1998 Bonds | 66,968,571 | 57,825,846 | 9,142,725 | - | - | - | 66,968,571 |
| 2003 Bonds | 145,606 | - | 145,606 | - | - | - | 145,606 |
| 2006 Bonds | 111,554,295 | 69,594,922 | 41,959,373 | - | - | - | 111,554,295 |
| 2012 Bonds | 219,607,520 | 206,619,694 | 12,987,826 | - | - | - | 219,607,520 |
| 2017 Bonds | 27,079,432 | 8,397,681 | 18,681,751 | 14,206,732 | - | - | 41,286,164 |
| Other GO CIP - Debt | 2,500,000 | - | 2,500,000 | 2,500,000 | 2,500,000 | 7,500,000 | 15,000,000 |
| Other GO CIP - Non-Debt | 69,791,926 | 27,629,886 | 42,162,039 | 30,774,058 | 35,057,497 | 159,864,206 | 295,487,687 |
| Grand Total | \$497,879,867 | \$370,070,350 | \$127,809,518 | \$47,480,790 | \$37,557,497 | \$167,364,206 | \$750,282,360 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---------------------------------|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Erosion Control | 9,430,957 | 6,918,828 | 2,512,129 | 647,000 | 0 | 0 | 10,077,957 |
| Flood Management | 229,937,923 | 210,111,394 | 19,826,529 | 9,505,295 | 0 | 0 | 239,443,218 |
| Storm Drainage Relief System | 1,939,798 | 302,139 | 1,637,659 | 136,000 | 0 | 0 | 2,075,798 |
| Stormwater Drainage Management | 181,353,632 | 90,246,650 | 91,106,983 | 37,192,495 | 37,557,497 | 167,364,206 | 423,467,830 |
| Trinity River Corridor Projects | 75,217,557 | 62,491,339 | 12,726,218 | 0 | 0 | 0 | 75,217,557 |
| Grand Total | \$497,879,867 | \$370,070,350 | \$127,809,518 | \$47,480,790 | \$37,557,497 | \$167,364,206 | \$750,282,360 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| San Gabriel Drive 4300 Blk - W622 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 05/2025 | 320,000 | 0 | 320,000 | 272,000 | 0 | 0 | 592,000 |
| 10836, 10840, 10844 Meadowcliff Cir - W093 | Stormwater Drainage Management | 2006 Bonds | 7 | 06/2023 | 1,721 | 1,669 | 51 | 0 | 0 | 0 | 1,721 |
| 10836, 10840, 10844 Meadowcliff Cir - W093 | Stormwater Drainage Management | 2012 Bonds | 7 | 06/2023 | 585,413 | 584,734 | 679 | 0 | 0 | 0 | 585,413 |
| 1700 N Field Street Drainage Repair - W706 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| 17235 Stedman Dr - W667 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 06/2023 | 134 | 134 | 0 | 0 | 0 | 0 | 134 |
| 2133 Province - W707 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| 2530 Blanton Outfall Repair - W834 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 09/2027 | 0 | 0 | 0 | 0 | 0 | 500,000 | 500,000 |
| 408 Glen Oak - W356 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 01/2024 | 143,000 | 15,425 | 127,575 | 0 | 0 | 0 | 143,000 |
| 4126 Maybeth Drainage Relief - W709 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 15,000 | 15,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 4209 Rosa Ct. Drainage Relief System - W710 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2024 | 0 | 0 | 0 | 225,000 | 1,275,000 | 0 | 1,500,000 |
| 5th Street Drainage Relief system - W711 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 159,450 | 159,450 |
| 6900 Royal Lane Drainage Relief System - W875 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11, 13 | 12/2027 | 0 | 0 | 0 | 0 | 156,000 | 1,144,000 | 1,300,000 |
| Abshire Lane - VD62 | Stormwater Drainage Management | 2017 Bonds | 7 | 09/2024 | 948,500 | 127,972 | 820,528 | 0 | 0 | 0 | 948,500 |
| Acres/Grady Detention Basins 1 & 2, Dredging - W398 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 08/2024 | 1,220,262 | 142,936 | 1,077,326 | 0 | 0 | 0 | 1,220,262 |
| Alderson, 3700 - VD42 | Stormwater Drainage Management | 2017 Bonds | 14 | 02/2025 | 188,000 | 188,000 | 0 | 1,003,000 | 0 | 0 | 1,191,000 |
| Alpha 6919 Drainage Relief System - W712 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 12/2027 | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 |
| Alpha at Peyton (RL Area 3) - W833 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 09/2027 | 0 | 0 | 0 | 0 | 0 | 7,000,000 | 7,000,000 |
| Anderson Ave @ Goodman - W399 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 04/2025 | 230,000 | 0 | 230,000 | 202,400 | 0 | 0 | 432,400 |
| Ash Creek - S Fork - Bridges @ Lakeland - T497 | Flood Management | 2006 Bonds | 7 | 04/2025 | 3,274,046 | 3,565,839 | (291,793) | 0 | 0 | 0 | 3,274,046 |
| Ash Creek - S Fork Channel Improvements at John West - W400 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 04/2025 | 243,500 | 0 | 243,500 | 0 | 0 | 2,191,500 | 2,435,000 |
| Ash Creek Trib 5B7 Bridge Improvement @ Peavy - W713 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 256,500 | 256,500 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Ash Creek Trib 5B7 Bridge Improvement @ Province - W714 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2027 | 0 | 0 | 0 | 0 | 0 | 5,400,000 | 5,400,000 |
| Audelia 11601 (Audelia - E Bank) - S702 | Erosion Control | 2012 Bonds | 10 | 01/2023 | 2,500 | 526,720 | (524,220) | 0 | 0 | 0 | 2,500 |
| Baymar Lane, 6201 - VD26 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 216,095 | 216,095 | 0 | 0 | 0 | 0 | 216,095 |
| Beckley @ Coombs Creek Drainage Study - W401 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 04/2025 | 125,000 | 0 | 125,000 | 0 | 0 | 0 | 125,000 |
| Bent Creek Detention Basin, Dredging - W402 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 08/2024 | 124,169 | 37,369 | 86,800 | 0 | 0 | 0 | 124,169 |
| Betty Jane, 10225 - VD27 | Erosion Control | 2017 Bonds | 13 | 09/2024 | 354,600 | 43,485 | 311,115 | 0 | 0 | 0 | 354,600 |
| Birchridge 14721 - W717 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 240,000 | 240,000 |
| Bonnie View over Five Mile Creek - VD12 | Erosion Control | 2017 Bonds | 8 | 01/2024 | 645,000 | 94,904 | 550,096 | 0 | 0 | 0 | 645,000 |
| Burninglog 13156 - S709 | Erosion Control | 2012 Bonds | 10 | 11/2023 | 68,600 | 37,939 | 30,661 | 0 | 0 | 0 | 68,600 |
| Calcutta 616 (RL Area 40) - W273 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 06/2024 | 440,000 | 67,397 | 372,603 | 0 | 0 | 0 | 440,000 |
| Cedar Creek Bridge @ Clarendon - W403 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 04/2025 | 281,000 | 0 | 281,000 | 0 | 2,529,000 | 0 | 2,810,000 |
| Cedar Creek Bridge @ Clarendon (Sta 149+13) - W718 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 332,250 | 332,250 |
| Cedar Creek Bridge @ Moore - W404 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 04/2025 | 147,600 | 0 | 147,600 | 0 | 1,328,400 | 0 | 1,476,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Cedar Creek Bridge @ Tyler - W719 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 8,300,000 | 8,300,000 |
| Cedar Creek Channel -ATSF RR to Ewing - W720 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 1,740,000 | 1,740,000 |
| Cedar Creek Channel Improvements (908 s Rosemont) - W721 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 225,000 | 225,000 |
| Cedar Creek Culvert @ Polk - W722 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 1,000,000 | 1,000,000 |
| Cedar Creek Culvert @ W. Claredon Drive - W230 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 01/2024 | 447,883 | 85,518 | 362,365 | 0 | 0 | 0 | 447,883 |
| Cedar Creek Culvert @ Winnetka - W723 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 330,000 | 330,000 |
| Cedar Springs Branch - Lomo Alto Dr @ Lemmon Ave - W836 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14 | 12/2024 | 0 | 0 | 0 | 450,000 | 0 | 0 | 450,000 |
| Cedar Springs Branch @ Denton - W725 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 91,500 | 91,500 |
| Cedar Springs Branch @ Production - W835 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 71,250 | 71,250 |
| Chalk Hill Branch @ S.Counts - W728 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 206,250 | 206,250 |
| Chalk Hill Branch Bridge @ N. Counts - W837 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 123,750 | 123,750 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Chalk Hill Branch Culvert @ Jefferson - W729 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| Chalkhill Branch - I30/Loop 12 Interchange - VD33 | Stormwater Drainage Management | 2017 Bonds | 6 | 02/2025 | 780,000 | 95,908 | 684,092 | 0 | 0 | 0 | 780,000 |
| Channel - Major Maintenance - W195 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 175,000 | 250,000 | 750,000 | 1,175,000 |
| Cherry Hill 8647 Storm Drainage Relief - W838 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 15,120 | 15,120 |
| Cherrybrook Dam Spillway Rehabilitation - W839 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 12/2027 | 0 | 0 | 0 | 0 | 600,000 | 4,400,000 | 5,000,000 |
| Claren Court 7106, 7110, 7114 - VD24 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 225,400 | 223,400 | 2,000 | 0 | 0 | 0 | 225,400 |
| Clearbrook Lane 10500 Blk - VD17 | Erosion Control | 2017 Bonds | 9 | 06/2023 | 263,661 | 263,661 | 0 | 0 | 0 | 0 | 263,661 |
| Cliffdale, 322 - W731 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 82,500 | 82,500 |
| Clubcreek Circle 8903, 8907, 8911 - VD14 | Erosion Control | 2017 Bonds | 10 | 01/2024 | 1,077,339 | 190,016 | 887,323 | 0 | 0 | 0 | 1,077,339 |
| Clubhouse Circle 6523 & 6527 - S715 | Erosion Control | 2012 Bonds | 11 | 06/2023 | 29,206 | 37,088 | (7,882) | 0 | 0 | 0 | 29,206 |
| Clubhouse Circle 6523 & 6527 - S715 | Erosion Control | 2012 Bonds | 11 | 06/2023 | 23,068 | 15,186 | 7,882 | 0 | 0 | 0 | 23,068 |
| Clubhouse Circle 6523 & 6527 - S715 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 06/2023 | 234,219 | 234,219 | 0 | 0 | 0 | 0 | 234,219 |
| Conrad - Louisiana Area Relief - W840 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 312,000 | 312,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Coolgreene 8208 - W231 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 01/2023 | 281,000 | 42,984 | 238,016 | 0 | 0 | 0 | 281,000 |
| Coombs Creek Bridge @ 9th - W733 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 50,250 | 50,250 |
| Coombs Creek Bridge @ Barnett - W734 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 42,000 | 42,000 |
| Coombs Creek Bridge @ Colorado - W736 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2024 | 0 | 0 | 0 | 0 | 0 | 333,025 | 333,025 |
| Coombs Creek Bridge @ Plymouth - W737 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 6,400,000 | 6,400,000 |
| Country Brook Pond Btwn Park Grove Ln & - S717 | Erosion Control | 2012 Bonds | 12 | 08/2022 | 24,961 | 131,133 | (106,172) | 0 | 0 | 0 | 24,961 |
| Creek Bend Road 7028 - VD80 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 73,515 | 2,000 | 71,515 | 0 | 0 | 0 | 73,515 |
| Creek Bend Road 7028 - VD80 | Storm Drainage Relief System | 2017 Bonds | 12 | 06/2023 | 6,275 | 8,485 | (2,210) | 0 | 0 | 0 | 6,275 |
| Crestview East Addition No.2 (Beechmont 2779) Drainage relief system - W738 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 315,000 | 315,000 |
| CTP - W139 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 1,180,293 | 716,581 | 463,712 | 0 | 0 | 0 | 1,180,293 |
| Cypress Branch @ Jennie Lee - VD75 | Flood Management | 2017 Bonds | 7 | 02/2025 | 164,700 | 105,075 | 59,625 | 18,300 | 0 | 0 | 183,000 |
| Dallas Floodway DFE PPA - W446 | Stormwater Drainage Management | 1998 Bonds | Citywide | 12/2027 | 15,072 | 13,975 | 1,097 | 0 | 0 | 0 | 15,072 |
| Dallas Floodway DFE PPA - W446 | Stormwater Drainage Management | 2006 Bonds | Citywide | 12/2027 | 567,446 | 555,273 | 12,173 | 0 | 0 | 0 | 567,446 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Dallas Floodway DFE PPA - W446 | Trinity River Corridor Projects | 1998 Bonds | Citywide | 12/2027 | 7,734,715 | 7,734,715 | 0 | 0 | 0 | 0 | 7,734,715 |
| Dallas Floodway DFE PPA - W446 | Trinity River Corridor Projects | 2006 Bonds | Citywide | 12/2027 | 591,135 | 584,443 | 6,692 | 0 | 0 | 0 | 591,135 |
| Dallas Floodway Extension - W632 | Erosion Control | 1995 Bonds | Citywide | 12/2027 | 20,990 | 0 | 20,990 | 0 | 0 | 0 | 20,990 |
| Dallas Floodway Extension - W632 | Flood Management | 2006 Bonds | Citywide | 12/2027 | 1,278,436 | 0 | 1,278,436 | 0 | 0 | 0 | 1,278,436 |
| Dallas Floodway Extension - W632 | Stormwater Drainage Management | 1995 Bonds | Citywide | 12/2027 | 209,208 | 0 | 209,208 | 0 | 0 | 0 | 209,208 |
| Dallas Floodway Extension - W632 | Stormwater Drainage Management | 1998 Bonds | Citywide | 12/2027 | 346,151 | 1,644 | 344,507 | 0 | 0 | 0 | 346,151 |
| Dallas Floodway Extension - W632 | Stormwater Drainage Management | 2003 Bonds | Citywide | 12/2027 | 145,606 | 0 | 145,606 | 0 | 0 | 0 | 145,606 |
| Dallas Floodway Extension - W632 | Stormwater Drainage Management | 2006 Bonds | Citywide | 12/2027 | 4,138,788 | 1,084,695 | 3,054,093 | 0 | 0 | 0 | 4,138,788 |
| Dallas Floodway Extension - W632 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 12/2027 | 1,492,598 | 0 | 1,492,598 | 0 | 0 | 0 | 1,492,598 |
| Dallas Floodway Extension - W632 | Trinity River Corridor Projects | 1998 Bonds | Citywide | 12/2027 | 9,126,754 | 329,635 | 8,797,120 | 0 | 0 | 0 | 9,126,754 |
| Dallas Floodway Extension - W632 | Trinity River Corridor Projects | 2006 Bonds | Citywide | 12/2027 | 5,989,738 | 2,070,333 | 3,919,406 | 0 | 0 | 0 | 5,989,738 |
| Deep Hill Circle 2625, 2641, 2663, 2667, 2687, 2691 - VDD2 | Erosion Control | 2017 Bonds | 3 | 01/2024 | 1,172,641 | 12,382 | 1,160,259 | 0 | 0 | 0 | 1,172,641 |
| Dixon Branch Relief System (RL Areas 18 & 19) - W845 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2031 | 0 | 0 | 0 | 0 | 0 | 7,500,000 | 7,500,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Dixon Branch-E Prong Culvert@ Mediterranean - W740 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 25,559 | 25,559 |
| Dorrington Circle 3106 - W741 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 12/2024 | 0 | 0 | 0 | 24,000 | 136,000 | 0 | 160,000 |
| Dredge Maintenance - W405 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 175,000 | 0 | 175,000 | 175,000 | 250,000 | 750,000 | 1,350,000 |
| El Cerrito Storm Drainage, 2470 - VD11 | Erosion Control | 2017 Bonds | 7 | 06/2024 | 200,001 | 31,783 | 168,218 | 0 | 0 | 0 | 200,001 |
| El Cerrito, 2420, 2460, 2522 - VD10 | Erosion Control | 2017 Bonds | 7 | 06/2023 | 720,123 | 696,279 | 23,844 | 0 | 0 | 0 | 720,123 |
| El Tivoli Branch Culvert @ Plymouth Road - W847 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2027 | 0 | 0 | 0 | 0 | 60,000 | 440,000 | 500,000 |
| El Tivoli@ Reverchon Drainage Relief System - W742 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 193,200 | 1,416,800 | 1,610,000 |
| Elm Fork Trinity River - Upper East @ Skyline Trail Bridge / Trinity View Park - W846 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 12/2026 | 0 | 0 | 0 | 0 | 192,000 | 1,408,000 | 1,600,000 |
| Elmwood Branch Bridge @ Melbourne W743 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 31,500 | 31,500 |
| Elmwood Branch Culvert @ Edgefield - W744 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 48,000 | 48,000 |
| Elmwood Branch Culvert @ Tyler & Vernon - W745 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 36,000 | 36,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Emergency Pipe Repairs - Major Maintenance of Collapsed Pipe in Critical Areas - W268 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 200,000 | 250,000 | 750,000 | 1,200,000 |
| Estes Branch Channel Improvements (2704 Moss Glen) - W746 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 300,000 | 300,000 |
| Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2025 | 0 | 0 | 0 | 0 | 0 | 200,000 | 200,000 |
| Fair Oaks Crossing, 8555 - W406 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 06/2024 | 102,165 | 60,165 | 42,000 | 238,000 | 0 | 0 | 340,165 |
| Fair Oaks Detention Basin, Dredging - W407 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 08/2024 | 793,138 | 101,298 | 691,840 | 0 | 0 | 0 | 793,138 |
| Five Mile Pkwy 2200 Clock - W232 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 07/2023 | 951,430 | 877,412 | 74,018 | 0 | 0 | 0 | 951,430 |
| Flood Control Operations Center - W220 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 07/2024 | 11,818,933 | 11,818,933 | 0 | 0 | 0 | 0 | 11,818,933 |
| Flood Management Area - Major Maintenance - W194 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 225,000 | 225,000 | 725,000 | 1,175,000 |
| Flood risk/Eco Restoration/ Recreation - W245 | Trinity River Corridor Projects | 1998 Bonds | Citywide | 12/2027 | 31,032,575 | 31,032,574 | 1 | 0 | 0 | 0 | 31,032,575 |
| Forest Ridge 9700 Block-Chiswell 9600 Block - VD76 | Stormwater Drainage Management | 2017 Bonds | 10 | 09/2024 | 1,344,490 | 185,755 | 1,158,735 | 0 | 0 | 0 | 1,344,490 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Fort Worth Avenue @ Vilbig - VD37 | Stormwater Drainage Management | 2017 Bonds | 6 | 04/2024 | 155,090 | 32,516 | 122,574 | 0 | 0 | 0 | 155,090 |
| Fox Hollow Lake, Dredging - W408 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 08/2024 | 137,770 | 31,006 | 106,764 | 0 | 0 | 0 | 137,770 |
| Funds to Supplement 2017 Bond Projects - W848 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 09/2024 | 0 | 0 | 0 | 7,067,615 | 0 | 0 | 7,067,615 |
| FY22 EAN-SDM Fleet-Equipment Replacement - E449 | Stormwater Drainage Management | Other GO CIP - Debt | Citywide | Ongoing | 2,500,000 | 0 | 2,500,000 | 0 | 0 | 0 | 2,500,000 |
| FY23EAN-SDM Storm Drainage Management - W904 | Stormwater Drainage Management | Other GO CIP - Debt | Citywide | Ongoing | 0 | 0 | 0 | 2,500,000 | 2,500,000 | 7,500,000 | 12,500,000 |
| Gabion - Major Maintenance - W196 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | (451,110) | 0 | (451,110) | 225,000 | 225,000 | 725,000 | 723,890 |
| Gaterridge 6841 Storm Drainage Relief - W849 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 348,000 | 348,000 |
| Gifford-Roanoke Area Relief System - Phase II/ Brookhollow Bridge - VD38 | Storm Drainage Relief System | 2017 Bonds | 2 | 02/2025 | 1,645,000 | 194,420 | 1,450,580 | 0 | 0 | 0 | 1,645,000 |
| Grauwlyer Gate - W751 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 75,000 | 75,000 |
| Greendale 1721, 1716 - VD67 | Stormwater Drainage Management | 2017 Bonds | 5 | 10/2024 | 50,000 | 18,814 | 31,186 | 55,000 | 0 | 0 | 105,000 |
| Greenhollow/Sapling Way/Clearsprings RL - W200 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 11/2023 | 1,370,700 | 199,515 | 1,171,185 | 0 | 0 | 0 | 1,370,700 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Greenspan - Kirmwood Area - VD65 | Stormwater Drainage Management | 2017 Bonds | 8 | 09/2024 | 528,500 | 72,698 | 455,802 | 0 | 0 | 0 | 528,500 |
| Guildhall-McCree Storm Drainage Relief System - W213 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 07/2023 | 4,699,970 | 436,170 | 4,263,800 | 0 | 0 | 0 | 4,699,970 |
| Hampton Gate - VD34 | Stormwater Drainage Management | 2017 Bonds | 6 | 09/2024 | 4,992 | 0 | 4,992 | 472,437 | 0 | 0 | 477,429 |
| Hatfield Branch @ Seagoville Channel Improvements - VD71 | Flood Management | 2017 Bonds | 5 | 02/2025 | 200,000 | 52,474 | 147,526 | 287,000 | 0 | 0 | 487,000 |
| Hatfield Branch Dam Spillway Rehabilitation - W852 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 12/2027 | 0 | 0 | 0 | 0 | 600,000 | 4,400,000 | 5,000,000 |
| Healey 2116 & Kingsman 9869 - S731 | Erosion Control | 2012 Bonds | 9 | 05/2023 | 20,642 | 20,642 | 0 | 0 | 0 | 0 | 20,642 |
| Hearne @ Commerce - VD35 | Stormwater Drainage Management | 2017 Bonds | 6 | 04/2024 | 589,845 | 38,488 | 551,357 | 0 | 0 | 0 | 589,845 |
| HickoryCreek Floodplain Management Study - W270 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2025 | 228,066 | 0 | 228,066 | 0 | 0 | 0 | 228,066 |
| Higroove Area Drainage Relief System - W410 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2024 | 0 | 0 | 0 | 415,500 | 3,739,500 | 0 | 4,155,000 |
| Highland Road, 2447 - VD68 | Storm Drainage Relief System | 2017 Bonds | 7 | 06/2024 | 75,000 | 39,069 | 35,931 | 120,000 | 0 | 0 | 195,000 |
| Hillside Drive, 3604 - VD18 | Erosion Control | 2017 Bonds | 9 | 06/2023 | 531,749 | 531,749 | 0 | 0 | 0 | 0 | 531,749 |
| Holiday, 3445, 3449, 3605, 3621 - W411 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 04/2025 | 124,800 | 0 | 124,800 | 915,200 | 0 | 0 | 1,040,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Hollow Ridge, 4804 - VD74 | Stormwater Drainage Management | 2017 Bonds | 7 | 02/2025 | 165,000 | 10,111 | 154,889 | 185,000 | 0 | 0 | 350,000 |
| Homer Street, 3215 - VD43 | Stormwater Drainage Management | 2017 Bonds | 14 | 09/2024 | 141,000 | 21,200 | 119,800 | 0 | 0 | 0 | 141,000 |
| Jackson Branch-Church Road Bridge - W753 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 205,500 | 205,500 |
| Joe's Creek - TXU ROW and 3900 Block Vinecrest - VD28 | Erosion Control | 2017 Bonds | 13 | 06/2023 | 51,216 | 51,216 | 0 | 0 | 0 | 0 | 51,216 |
| Joe's Creek - TXU ROW and 3900 Block Vinecrest - VD28 | Erosion Control | Other GO CIP - Non-Debt | 13 | 06/2023 | 386,350 | 386,350 | 0 | 0 | 0 | 0 | 386,350 |
| Joe's Creek West Fork Bridge @ Walnut Hill - VD47 | Flood Management | 2017 Bonds | 6 | 10/2024 | 275,000 | 223,343 | 51,657 | 195,000 | 0 | 0 | 470,000 |
| Joe's Creek West Fork Channel and Cuvert Improvements - W276 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 25,000,000 | 25,000,000 |
| Junius Street @ Baylor University Medical Center - VD39 | Stormwater Drainage Management | 2017 Bonds | 2 | 09/2024 | 102,829 | 102,829 | 0 | 0 | 0 | 0 | 102,829 |
| Keeton Park Lake, Dredging - W412 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 08/2024 | 118,966 | 118,966 | 0 | 671,832 | 0 | 0 | 790,798 |
| Kidd Springs - H&H Study - VD31 | Erosion Control | 2017 Bonds | 1 | 12/2022 | 89,000 | 89,000 | 0 | 0 | 0 | 0 | 89,000 |
| Kidd Springs Branch @ Colorado - W754 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 146,050 | 146,050 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Kidd Springs Tunnel - W656 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2025 | 89,945 | 89,945 | 0 | 0 | 0 | 0 | 89,945 |
| Kidd Springs Tunnel Rehabilitation - W854 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2025 | 0 | 0 | 0 | 36,000 | 300,000 | 0 | 336,000 |
| Kiest Boulevard W. 2412 - W234 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 07/2023 | 332,600 | 45,547 | 287,053 | 0 | 192,400 | 0 | 525,000 |
| Kiesthill (3425, 3407, 3411, 3431), Kiest Crest (3610), Kiest (3327, 3335, 3419), and Kiest Crest - W414 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 04/2025 | 236,800 | 0 | 236,800 | 3,316,950 | 0 | 0 | 3,553,750 |
| Kiltartan 1511 - S735 | Erosion Control | 1995 Bonds | 9 | 08/2022 | 1,266 | 1,266 | 0 | 0 | 0 | 0 | 1,266 |
| Kiltartan 1519 - W755 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2024 | 0 | 0 | 0 | 33,600 | 190,400 | 0 | 224,000 |
| Kings Branch @ Genoa - VD61 | Flood Management | 2017 Bonds | 4 | 09/2024 | 262,000 | 41,525 | 220,475 | 0 | 0 | 0 | 262,000 |
| Kings Branch Culvert @ Denley - VD60 | Flood Management | 2017 Bonds | 4 | 04/2024 | 736,433 | 80,625 | 655,808 | 0 | 0 | 0 | 736,433 |
| Kings Branch Culvert @ Edgemont - VD56 | Flood Management | 2017 Bonds | 4 | 04/2024 | 513,385 | 32,621 | 480,764 | 0 | 0 | 0 | 513,385 |
| Kings Branch Culvert @ Georgia - VD54 | Flood Management | 2017 Bonds | 4 | 04/2024 | 428,604 | 33,718 | 394,886 | 0 | 0 | 0 | 428,604 |
| Kings Branch Culvert @ Louisiana - VD59 | Flood Management | 2017 Bonds | 4 | 04/2024 | 431,955 | 59,185 | 372,770 | 0 | 0 | 0 | 431,955 |
| Kings Branch Culvert @ Stella - VD58 | Flood Management | 2017 Bonds | 4 | 09/2024 | 192,000 | 32,298 | 159,702 | 0 | 0 | 0 | 192,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Kings Branch Culvert @ Woodin - VD57 | Flood Management | 2017 Bonds | 4 | 04/2024 | 308,054 | 35,132 | 272,922 | 0 | 0 | 0 | 308,054 |
| Knights 3800 @ Grinnell - W756 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 65,250 | 65,250 |
| Knights Branch Upper Relief System Study - W756 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2, 13 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 400,000 | 400,000 |
| Knights Street 2426 & 2428 - W757 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 177,000 | 177,000 |
| Lafayette Heights Branch Culvert @ Plymouth Road - W858 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 09/2027 | 0 | 0 | 0 | 0 | 67,200 | 492,800 | 560,000 |
| Lake Cliff Dam Rehabilitation - W860 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 600,000 | 4,400,000 | 5,000,000 |
| Lake Cliff Dam Seepage Project - W859 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 1,500,000 | 1,500,000 |
| Lake Highlands Town Center, Dredge Project - VD77 | Stormwater Drainage Management | 2017 Bonds | 10 | 05/2023 | 1,664,043 | 10,000 | 1,654,043 | 0 | 0 | 0 | 1,664,043 |
| Lake June @ St. Augustine - VD72 | Flood Management | 2017 Bonds | 5 | 02/2025 | 200,000 | 62,714 | 137,286 | 521,000 | 0 | 0 | 721,000 |
| Lakeland 2214 - W235 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 01/2023 | 37,375 | 290,106 | (252,731) | 0 | 0 | 0 | 37,375 |
| Lane Park-7100 to 7300 Block - W760 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 143,550 | 143,550 |
| Lisbon Area C - W204 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 07/2023 | 1,654,300 | 293,063 | 1,361,237 | 0 | 0 | 0 | 1,654,300 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Lively Lane, 3808 - VD48 | Storm Drainage Relief System | 2017 Bonds | 6 | 06/2024 | 64,000 | 39,688 | 24,312 | 16,000 | 0 | 0 | 80,000 |
| Loganwood 3602 - VD69 | Stormwater Drainage Management | 2017 Bonds | 5 | 10/2024 | 100,000 | 43,038 | 56,962 | 156,000 | 0 | 0 | 256,000 |
| Lone Star Detention Basin, Dredging - W416 | Stormwater Drainage Management | Other GO CIP Non-Debt | 6 | 08/2024 | 93,643 | 93,625 | 18 | 0 | 0 | 0 | 93,643 |
| Loree 1742 - W761 | Stormwater Drainage Management | Other GO CIP Non-Debt | 9 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 109,500 | 109,500 |
| Mapleleaf Circle/Mapleleaf Lane Area - W763 | Stormwater Drainage Management | Other GO CIP Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 159,000 | 159,000 |
| Master Plans / Floodplain Management Studies - W417 | Stormwater Drainage Management | Other GO CIP Non-Debt | Citywide | 08/2024 | 4,540,000 | 3,500,000 | 1,040,000 | 0 | 0 | 0 | 4,540,000 |
| McCommas Branch FPMS Alt 4 - W277 | Stormwater Drainage Management | Other GO CIP Non-Debt | 14 | 05/2025 | 479,432 | 0 | 479,432 | 619,500 | 1,400,000 | 0 | 2,498,932 |
| McCree Branch-White Rock-Flood Management - T515 | Flood Management | 2006 Bonds | 10 | 11/2023 | 41,527 | 96,901 | (55,374) | 0 | 0 | 0 | 41,527 |
| Meadow Lake Ave 7102 & Westlake 7203 - W764 | Stormwater Drainage Management | Other GO CIP Non-Debt | 10 | 12/2032 | 0 | 0 | 0 | 0 | 0 | 238,500 | 238,500 |
| Meadowcliff 10720, 10726 - VD13 | Erosion Control | 2006 Bonds | 10 | 06/2022 | 398,183 | 398,183 | 0 | 0 | 0 | 0 | 398,183 |
| Meadowcliff 10720, 10726 - VD13 | Erosion Control | 2017 Bonds | 10 | 06/2022 | 690,400 | 840,783 | (150,384) | 0 | 0 | 0 | 690,400 |
| Meadowknoll 8911 - W765 | Stormwater Drainage Management | Other GO CIP Non-Debt | 13 | 12/2032 | 0 | 0 | 0 | 0 | 0 | 26,400 | 26,400 |
| Meandering Way 16209 - VD81 | Erosion Control | 2017 Bonds | 12 | 02/2025 | 65,848 | 4,000 | 61,848 | 0 | 0 | 0 | 65,848 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Meandering Way 16209 - VD81 | Stormwater Drainage Management | 2017 Bonds | 12 | 06/2023 | 5,168 | 8,152 | (2,984) | 0 | 0 | 0 | 5,168 |
| Meandering Way 17490 Site A (1901) - W626 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 06/2023 | 1,442,984 | 1,442,984 | 0 | 0 | 0 | 0 | 1,442,984 |
| Medical District Drive Drainage Relief System Phase II - W863 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2030 | 0 | 0 | 0 | 0 | 0 | 1,554,000 | 1,554,000 |
| Melody Lane 6262 Site 1&2 - W766 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2025 | 0 | 0 | 0 | 253,350 | 0 | 1,435,650 | 1,689,000 |
| Mercer Place, 9056 - W790 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 05/2025 | 24,000 | 0 | 24,000 | 136,000 | 0 | 0 | 160,000 |
| Mill Creek Drainage Relief System - Phase I - T525 | Flood Management | 2006 Bonds | Citywide | 11/2023 | 153,470 | 151,744 | 1,726 | 0 | 0 | 0 | 153,470 |
| Mill Creek Drainage Relief System - Phase I - T525 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 82,840,376 | 48,897,290 | 33,943,087 | 0 | 0 | 0 | 82,840,376 |
| Mill Creek Drainage Relief System - Phase I - T525 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 11/2023 | 4,700,000 | 0 | 4,700,000 | 0 | 0 | 0 | 4,700,000 |
| Mill Creek, Peaks Branch and State Thomas - S769 | Flood Management | 2012 Bonds | Citywide | 11/2023 | 218,600,000 | 204,573,549 | 14,026,451 | 0 | 0 | 0 | 218,600,000 |
| Milverton @ Palisade - VD73 | Stormwater Drainage Management | 2017 Bonds | 5 | 10/2024 | 150,000 | 91,760 | 58,240 | 720,000 | 0 | 0 | 870,000 |
| Monte Carlo 1600 and 3400 block - W274 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 10/2024 | 200,000 | 70,325 | 129,675 | 0 | 0 | 0 | 200,000 |
| Morning Dew Circle 3844 (RL Area 39) - VD55 | Erosion Control | 2017 Bonds | 4 | 04/2024 | 189,141 | 4,000 | 185,141 | 0 | 0 | 0 | 189,141 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Morning Dew Circle 3844 (RL Area 39) - VD55 | Stormwater Drainage Management | 2017 Bonds | 4 | 04/2024 | 21,800 | 17,800 | 4,000 | 0 | 0 | 0 | 21,800 |
| Munger, 1300, 1301 VD40 | Erosion Control | 2017 Bonds | 2, 14 | 04/2024 | 82,333 | 13,713 | 68,620 | 0 | 0 | 0 | 82,333 |
| N. Winnetka Ave. @ McBroom Street Drainage Relief - W767 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 34,500 | 34,500 |
| Nandina - Pine Trail Area - VD63 | Stormwater Drainage Management | 2017 Bonds | 7 | 02/2025 | 107,207 | 103,707 | 3,500 | 0 | 0 | 0 | 107,207 |
| Nandina - Pine Trail Area - VD63 | Stormwater Drainage Management | 2017 Bonds | 8 | 02/2025 | 806,293 | 89,310 | 716,983 | 0 | 0 | 0 | 806,293 |
| Nedra Way, 15821, 15827 - VD25 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 335,002 | 335,002 | 0 | 0 | 0 | 0 | 335,002 |
| Northclif Drive 9804 - W768 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2025 | 0 | 0 | 0 | 0 | 73,500 | 416,500 | 490,000 |
| Northwest Highway @ Tulane - W769 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 9,775,000 | 9,775,000 |
| Oates Drive 1407 - VD19 | Erosion Control | 2017 Bonds | 9 | 06/2023 | 439,960 | 439,960 | 0 | 0 | 0 | 0 | 439,960 |
| Ohio W. 412 416 - W236 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 05/2023 | 23,375 | 1,000 | 22,375 | 0 | 0 | 0 | 23,375 |
| Pandora Circle, 13344 - W419 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 04/2025 | 48,000 | 0 | 48,000 | 272,000 | 0 | 0 | 320,000 |
| Parkdale Bridge - White Rock Creek Tributary - VD08 | Erosion Control | 2017 Bonds | 7 | 09/2024 | 0 | 0 | 0 | 97,000 | 0 | 0 | 97,000 |
| Parkhurst - Brookhurst (Lake Highlands Baptist) Relief System - W867 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2031 | 0 | 0 | 0 | 0 | 0 | 378,000 | 378,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Parrish Branch Culvert @ Wheatland Rd. - W237 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 8 | 01/2024 | 46,000 | 114,036 | (68,036) | 516,536 | 0 | 0 | 562,536 |
| Paul Quinn College, 3837 Simpson Stewar - W238 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 8 | 01/2023 | 368,250 | 57,634 | 310,616 | 0 | 0 | 0 | 368,250 |
| Peaks Branch Upper Basin Relief System (RL Area 13) - W868 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 0 | 0 | 21,500,000 | 21,500,000 |
| Pensive Drive Channel/Walnut Hill Relief System - W212 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 07/2023 | 11,025,000 | 1,116,051 | 9,908,949 | 0 | 0 | 0 | 11,025,000 |
| Plano Pkwy. 8800 - W770 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 10 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 103,500 | 103,500 |
| Pleasant Branch - Tonawanda to Bruton - W261 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 08/2024 | 472,458 | 472,458 | 0 | 0 | 0 | 0 | 472,458 |
| Pleasant Branch Tonawanda to Bruton - W279 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 08/2024 | 4,686,151 | 0 | 4,686,151 | 0 | 0 | 0 | 4,686,151 |
| Plymouth Road Drainage Relief (Avon to Bahama) - W869 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2027 | 0 | 0 | 0 | 0 | 48,000 | 352,000 | 400,000 |
| Polk Street 3425 (RL Area 38) - W272 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2026 | 440,000 | 0 | 440,000 | 0 | 0 | 660,000 | 1,100,000 |
| Prairie Creek Channel & Bridge Improvement @ 175 VD70 | Flood Management | 2017 Bonds | 5 | 02/2025 | 300,000 | 69,901 | 230,099 | 917,000 | 0 | 0 | 1,217,000 |
| Prairie Oak Drive 9321 (RL Area 33) - VD66 | Stormwater Drainage Management | 2017 Bonds | 5 | 10/2024 | 125,000 | 70,737 | 54,263 | 300,000 | 0 | 0 | 425,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Pratt St @ Mayrant Dr. Erosion Control - W870 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 09/2025 | 0 | 0 | 0 | 0 | 42,000 | 308,000 | 350,000 |
| Preston Bend Drive, 17110 - W420 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 04/2026 | 76,800 | 0 | 76,800 | 563,200 | 0 | 0 | 640,000 |
| Preston Creek Place 6166 - W771 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 11 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 22,500 | 22,500 |
| Preston Hollow Channel, Phases 1& 2, Desco - VD51 | Flood Management | 2017 Bonds | 13 | 02/2025 | 245,000 | 208,076 | 36,924 | 1,609,000 | 0 | 0 | 1,854,000 |
| Pruitt Branch Tributary Culvert Improvements @ Kingsfield - VD64 | Flood Management | 2017 Bonds | 8 | 04/2024 | 307,975 | 66,410 | 241,565 | 0 | 0 | 0 | 307,975 |
| Pyka 3918 - W239 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 01/2024 | 519,617 | 40,077 | 479,540 | 0 | 0 | 0 | 519,617 |
| Ravinia South, 123 - W773 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2026 | 0 | 0 | 0 | 0 | 0 | 250,000 | 250,000 |
| Rawlings-Douglas to Knight Drainage Relief - W197 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14 | 10/2022 | 1,820,318 | 1,077,102 | 743,216 | 0 | 0 | 0 | 1,820,318 |
| Red Bird Branch Culvert @ Red Bird Lane - W421 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 04/2025 | 270,000 | 0 | 270,000 | 2,430,000 | 0 | 0 | 2,700,000 |
| Rembrandt Terrace 18731 - W240 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 01/2023 | 203,079 | 203,079 | 0 | 0 | 0 | 0 | 203,079 |
| Repetitive Loss Properties - W872 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 750,000 | 1,827,397 | 3,100,000 | 5,677,397 |
| Rexford Dr @ Shorecrest Dr - VD53 | Storm Drainage Relief System | 2017 Bonds | 13 | 02/2025 | 149,523 | 20,477 | 129,046 | 0 | 0 | 0 | 149,523 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Richwood - W241 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 01/2023 | 1,911,306 | 1,323,370 | 587,936 | 0 | 0 | 0 | 1,911,306 |
| Riverhill Drive, 17418 - VD22 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 228,195 | 228,150 | 45 | 0 | 0 | 0 | 228,195 |
| Roof & HVAC Replacements - W873 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2032 | 0 | 0 | 0 | 250,000 | 500,000 | 1,350,000 | 2,100,000 |
| Royal Lane, 3162 (RL Area 7) - VD52 | Stormwater Drainage Management | 2017 Bonds | 13 | 10/2024 | 98,000 | 45,466 | 52,534 | 122,000 | 0 | 0 | 220,000 |
| Royal Lane, 7012 - VD50 | Stormwater Drainage Management | 2017 Bonds | 11 | 10/2024 | 145,000 | 114,269 | 30,731 | 905,000 | 0 | 0 | 1,050,000 |
| Rush Creek - Relief/Diversion System - T533 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 495,017 | 495,018 | (1) | 0 | 0 | 0 | 495,017 |
| Sage Valley - Wisteria Area - W776 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 26,472 | 26,472 |
| San Gabriel Drive 4300 Blk - W622 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2026 | 0 | 0 | 0 | 1,086,750 | 0 | 3,158,250 | 4,245,000 |
| Sanford Ave Relief System - W199 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 07/2023 | 323,760 | 408,860 | (85,100) | 0 | 0 | 0 | 323,760 |
| Shady Hollow Ct, 3300 Block & Boulder Drive - VD16 | Erosion Control | 2017 Bonds | 3 | 01/2023 | 214,337 | 214,337 | 0 | 0 | 0 | 0 | 214,337 |
| Sinclair, 10514 - W423 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 04/2025 | 24,000 | 0 | 24,000 | 136,000 | 0 | 0 | 160,000 |
| Sonnet Drive Drainage Relief System - W877 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2026 | 0 | 0 | 0 | 372,000 | 0 | 2,728,000 | 3,100,000 |
| Sorcey Road @ White Ash - VD41 | Flood Management | 2017 Bonds | 3 | 04/2024 | 246,767 | 34,975 | 211,792 | 0 | 0 | 0 | 246,767 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 7 | 04/2025 | 400,000 | 0 | 400,000 | 0 | 3,600,000 | 0 | 4,000,000 |
| Spring Grove 13316 - S751 | Erosion Control | 2012 Bonds | 11 | 06/2023 | 208,831 | 208,252 | 580 | 0 | 0 | 0 | 208,831 |
| Squaw Valley 17628 - S754 | Erosion Control | 2012 Bonds | 12 | 06/2023 | 41,299 | 35,417 | 5,882 | 0 | 0 | 0 | 41,299 |
| Squaw Valley 17628 - S754 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 06/2023 | 215,203 | 215,203 | 0 | 0 | 0 | 0 | 215,203 |
| Squaw Valley, 17612, 17614 & 17630 - W425 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 04/2025 | 120,192 | 85,100 | 35,092 | 881,408 | 0 | 0 | 1,001,600 |
| State-Thomas - Antique District (Fairmou - T534 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 28,041 | 28,041 | 0 | 0 | 0 | 0 | 28,041 |
| State-Thomas - Flora/Boll to Fairmont - VD45 | Stormwater Drainage Management | 2017 Bonds | 14 | 09/2024 | 495,000 | 102,500 | 392,500 | 0 | 0 | 0 | 495,000 |
| State-Thomas - Hallsville/ Worthington - VD44 | Stormwater Drainage Management | 2017 Bonds | 14 | 04/2024 | 636,000 | 99,588 | 536,412 | 0 | 0 | 0 | 636,000 |
| State-Thomas - McKinney Ave. - T535 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 2,787,883 | 2,787,883 | 0 | 0 | 0 | 0 | 2,787,883 |
| State-Thomas @ Woodall Rodgers - T536 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 6,517,202 | 6,517,202 | 0 | 0 | 0 | 0 | 6,517,202 |
| Stedman Cir 17309 & 17315 - VD21 | Erosion Control | 2017 Bonds | 12 | 06/2023 | 43,954 | 43,954 | 0 | 0 | 0 | 0 | 43,954 |
| Stedman Cir 17309 & 17315 - VD21 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 12 | 06/2023 | 306,960 | 306,960 | 0 | 0 | 0 | 0 | 306,960 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Storm Water Operations Facility - W879 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 09/2025 | 0 | 0 | 0 | 0 | 8,000,000 | 0 | 8,000,000 |
| Summer Creek Circle 6145, 6153, 6155, 6157 - W426 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 10/2024 | 230,400 | 0 | 230,400 | 1,689,600 | 0 | 0 | 1,920,000 |
| Tamarack 1745, 1739, 1751 - S757 | Erosion Control | 2012 Bonds | 9 | 10/2024 | 0 | 68,205 | (68,205) | 0 | 0 | 0 | 0 |
| Teakwood Elmridge Drainage Relief - VD49 | Erosion Control | 2017 Bonds | 11 | 06/2024 | 67,500 | 64,089 | 3,411 | 550,000 | 0 | 0 | 617,500 |
| Throckmorton-Reagan-Drainage Improvements - W198 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 07/2024 | 3,803,901 | 530,768 | 3,273,133 | 2,749,117 | 0 | 0 | 6,553,018 |
| Timber Trail Dr. 10245 - W243 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 01/2023 | 43,625 | 149,600 | (105,975) | 0 | 0 | 0 | 43,625 |
| Trammel Drive, 6561 - W427 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 04/2025 | 24,000 | 0 | 24,000 | 136,000 | 0 | 0 | 160,000 |
| Tree Shadow Trail, 5910 - VD79 | Stormwater Drainage Management | 2017 Bonds | 12 | 02/2025 | 813,217 | 5,000 | 808,217 | 0 | 0 | 0 | 813,217 |
| Trinity River - Lower East@ Bellevue Pressure Sewer - W880 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 192,000 | 192,000 |
| Trinity River - Lower East @ RR / Courts Building - W882 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 12/2030 | 0 | 0 | 0 | 0 | 0 | 192,000 | 192,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Trinity River - Lower West @ Margaret Hunt Hill / Ron Kirk Pedestrian Bridge - W881 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6 | 12/2030 | 0 | 0 | 0 | 0 | 0 | 300,000 | 300,000 |
| Turnpike Distribution IV IH30-Commerce - VD36 | Erosion Control | 2017 Bonds | 6 | 09/2024 | 224,000 | 36,607 | 187,393 | 0 | 0 | 0 | 224,000 |
| Turtle Creek - Trib 1 Culvert - VD46 | Flood Management | 2017 Bonds | Citywide | 02/2025 | 250,000 | 0 | 250,000 | 0 | 0 | 0 | 250,000 |
| Turtle Creek @ Bowen Area - Storm Drainage Relief - W428 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 14 | 04/2026 | 48,000 | 0 | 48,000 | 0 | 272,000 | 0 | 320,000 |
| Twin Creek 9726 - S760 | Erosion Control | 1995 Bonds | 9 | 12/2022 | 1,054 | 1,054 | 0 | 0 | 0 | 0 | 1,054 |
| Twin Lakes, Dredging - W429 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 5 | 08/2024 | 619,603 | 81,603 | 538,000 | 0 | 0 | 0 | 619,603 |
| Tyler (S) - Berkley - W884 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2029 | 0 | 0 | 0 | 0 | 0 | 490,500 | 490,500 |
| University Hills (Houston School St) Bridge@ Ricketts Branch - W783 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2028 | 0 | 0 | 0 | 150,000 | 0 | 850,000 | 1,000,000 |
| USACE Partnership Funds - W397 | Trinity River Corridor Projects | 1998 Bonds | Citywide | 12/2027 | 18,713,304 | 18,713,304 | (0) | 0 | 0 | 0 | 18,713,304 |
| USACE Partnership Funds - W397 | Trinity River Corridor Projects | 2006 Bonds | Citywide | 12/2027 | 2,029,336 | 2,026,336 | 3,000 | 0 | 0 | 0 | 2,029,336 |
| Van Buren (N)- Cedar Hill Area - W784 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 1 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 180,000 | 180,000 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Versailles, 3500 - VD83 | Stormwater Drainage Management | 2017 Bonds | 13 | 02/2025 | 183,209 | 6,000 | 177,209 | 0 | 0 | 0 | 183,209 |
| Vinemont Channel, Drainage Diversion - VD29 | Flood Management | 2017 Bonds | 9 | 09/2024 | 1,528,571 | 585,288 | 943,283 | 5,957,995 | 0 | 0 | 7,486,566 |
| Vinewood Drive 8725 - W244 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 01/2023 | 249,014 | 249,014 | 0 | 0 | 0 | 0 | 249,014 |
| Welch 11811 - W785 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 13 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 22,500 | 22,500 |
| West Dallas - Eagle Ford Sump Basin - T541 | Stormwater Drainage Management | 2006 Bonds | Citywide | 11/2023 | 421,950 | 334,072 | 87,878 | 0 | 0 | 0 | 421,950 |
| West Fork of Joes Creek Channel Repair-Brockbank Dr @ Channel Dr. - W786 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 6, 13 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 150,000 | 150,000 |
| White Rock Creek Drainage Study update of 1989 FPMS Study - W269 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 09/2024 | 275,000 | 0 | 275,000 | 0 | 0 | 0 | 275,000 |
| Whitehurst 9727 (Jackson Branch - E Branch) - S762 | Erosion Control | 2012 Bonds | 10 | 01/2023 | 3,000 | 380,830 | (377,830) | 0 | 0 | 0 | 3,000 |
| Williamson Branch FPMS Alt 2 - W278 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2027 | 0 | 0 | 0 | 2,055,000 | 0 | 11,645,000 | 13,700,000 |
| Winslow-Henderson-Beeman Area Relief - W888 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 2 | 12/2032 | 0 | 0 | 0 | 0 | 0 | 3,703,080 | 3,703,080 |

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|-------------------------|------------------|-----------------|----------------------------|----------------------|---------------------------|---------------------|---------------------|----------------------|----------------------|
| Woodlark Trail, 306 - W788 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 4 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 51,000 | 51,000 |
| Woody Branch @ S Polk St - W430 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 3 | 12/2025 | 0 | 0 | 0 | 659,500 | 5,935,500 | 0 | 6,595,000 |
| Woody Branch Floodplain Management Study - W271 | Stormwater Drainage Management | Other GO CIP - Non-Debt | Citywide | 12/2024 | 0 | 0 | 0 | 200,000 | 0 | 0 | 200,000 |
| Yosemite 6664 - W789 | Stormwater Drainage Management | Other GO CIP - Non-Debt | 9 | 12/2028 | 0 | 0 | 0 | 0 | 0 | 42,000 | 42,000 |
| Grand Total | | | | | \$497,879,867 | \$370,070,350 | \$127,809,518 | \$47,480,790 | \$37,557,497 | \$167,364,206 | \$750,282,360 |



PARK AND RECREATION

MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Began construction of Casa Linda Park improvements
- Began construction of a new park in the Cedars neighborhood
- Began construction of Harwood Park
- Completed design and begin construction for Bachman Lake Skate Park
- Completed design for Glendale Park Phase I
- Completed design and begin construction at Friendship Park
- Completed design and bid construction for Lake Highlands Trail Phase 1A/2B and Northern Extension
- Completed design and bid construction for Cadillac Heights Park
- Completed design and bid construction for Coombs Creek Trail Southern Extension
- Completed Design-Build for Reverchon Park
- Completed construction of Campbell Green Pickleball Court
- Completed design of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Completed construction for Kidd Springs Japanese Garden
- Completed construction of playgrounds at Arapaho, Devon Anderson, Martin Luther King Jr, and Westmount Parks
- Completed construction of Elmwood Parkway Trail Phase III
- Completed construction of Carpenter Park
- Completed construction of Willie B. Johnson Recreation Center
- Completed construction of the Bachman Lake Aquatics Center
- Substantially completed construction of Trinity Strand Trail Phase II
- Substantially completed construction of White Rock Lake Trail
- Substantially completed construction of Fair Park Coliseum
- Began White Rock Lake Master Plan Update
- Began design for White Rock Lake Dredging
- Began Samuell Farm Master Plan
- Began Parkdale Master Plan
- Began Skate Park Master Plan
- Began Dog Park Master Plan

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Begin design for KCS Trail and SoPac Trail Phase 4
- Begin construction of the Hi Line Connector Trail as part of The Loop
- Begin construction of the Coombs Creek Trail Southern Extension

PARK AND RECREATION

- Begin construction for Cadillac Heights Park
- Begin construction of building repairs at Science Place I, Pan American Arena, Centennial Building and Tower Building at Fair Park
- Begin construction of Magnolia Lounge at Fair Park
- Substantially complete construction of Harwood Park
- Begin construction of Reverchon Park
- Complete construction of Friendship Park
- Complete construction of Lake Highlands Trail Phase 1A/2B and Northern Extension
- Complete construction of Parkhill Junior High Dog Park
- Complete Flag Pole Hill Phase I Masterplan Construction
- Complete Samuell Farm Master Plan
- Complete Parkdale Master Plan
- Complete White Rock Lake Master Plan Update
- Complete Design for White Rock Lake Dredging
- Complete construction of Paul D. Dyer building
- Complete construction of Casa View Park improvements
- Complete construction of Willie Mae Butler Park playground improvements
- Complete construction of the Bachman Lake Skate Park
- Complete construction of Phase 1 of the Trinity Forest Spine Trail as part of The Loop
- Complete construction of the Northaven Trail bridge over US 75

SERVICE DESCRIPTIONS

| PARK AND RECREATION | |
|--|--|
| Administrative and Internal Service Facilities | Provides for service facilities required to effectively and efficiently deliver services in an expanding park system. |
| Aquatic Facilities | These improvements provide for new neighborhood spraygrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities. |
| Citywide Parks | Projects with a broader benefit to residents, including stormwater quality improvements, park accessibility improvements, and land acquisition. |
| Code Compliance, Safety and Security | Provides a mechanism to address critical needs throughout the city. |
| Community Parks | These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking. |

PARK AND RECREATION

| | |
|------------------------------|---|
| Dallas Arboretum | Provides for development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society. |
| Dallas Zoo | Provides for development within the park, often in partnership with the Dallas Zoological Society. |
| Downtown Parks | Provides for the development of parks within the Central Business District. |
| Environmental | Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas. |
| Erosion Control | These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions. |
| Fair Park | Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park. |
| Hike and Bike Trails | All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region. |
| Historic Restoration | These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era. |
| Major Maintenance | Provides funding for repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City's General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes. |
| Major Park Facilities | These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Arboretum. |
| Mini Park | These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius. |
| Neighborhood Park Facilities | These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlighted with limited parking. |
| Park Land Acquisition | Provides funding for the acquisition of land for future park development. |

PARK AND RECREATION

| | |
|--------------------------|--|
| Playground Improvement | Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety. |
| Public Art | Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects. |
| Recreation Centers | Provides for new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions. |
| Site Development | Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements. |
| Studies and Master Plans | Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects. |

PARK AND RECREATION

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------|----------------------------|----------------------|---------------------------|---------------------|--------------------|--------------|----------------------|
| 2006 Bonds | 14,655,815 | 9,328,710 | 5,327,105 | - | - | - | 14,655,815 |
| 2017 Bonds | 206,232,730 | 135,664,767 | 70,567,963 | 34,258,936 | - | - | 240,491,666 |
| Other GO CIP - Non-Debt | 13,230,490 | 5,514,884 | 7,715,605 | 777,727 | 777,727 | - | 14,785,944 |
| Grand Total | \$234,119,035 | \$150,508,362 | \$83,610,673 | \$35,036,663 | \$777,727 | \$0 | \$269,933,425 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------------|----------------------|---------------------------|---------------------|--------------------|--------------|----------------------|
| Administrative and Internal Service Facilities | 3,062,653 | 1,204,363 | 1,858,290 | 0 | 0 | 0 | 3,062,653 |
| Aquatic Facilities | 14,188,770 | 11,656,879 | 2,531,891 | 175,000 | 0 | 0 | 14,363,770 |
| Code Compliance, Safety and Security | 56,801,004 | 41,187,833 | 15,613,171 | 10,613,600 | 0 | 0 | 67,414,604 |
| Community Parks | 3,509,919 | 1,310,599 | 2,199,320 | 443,652 | 0 | 0 | 3,953,571 |
| Dallas Arboretum | 985,000 | 859,949 | 125,051 | 0 | 0 | 0 | 985,000 |
| Dallas Zoo | 275,800 | 6,914 | 268,886 | 3,220,000 | 0 | 0 | 3,495,800 |
| Downtown Parks | 51,856,455 | 46,893,717 | 4,962,739 | 0 | 0 | 0 | 51,856,455 |
| Environmental | 462,733 | 452,807 | 9,926 | 0 | 0 | 0 | 462,733 |
| Erosion Control | 3,514,301 | 1,284,634 | 2,229,667 | 200,000 | 0 | 0 | 3,714,301 |
| Fair Park | 160,000 | 117,099 | 42,901 | 740,000 | 0 | 0 | 900,000 |
| Hike and Bike Trails | 35,092,849 | 16,272,785 | 18,820,063 | 4,908,707 | 0 | 0 | 40,001,556 |
| Historic Restoration | 147,669 | 147,669 | 0 | 250,000 | 0 | 0 | 397,669 |
| Major Maintenance | 3,300,000 | 2,370,169 | 929,831 | 0 | 0 | 0 | 3,300,000 |
| Major Park Facilities | 7,335,377 | 44,407 | 7,290,970 | 6,262,673 | 0 | 0 | 13,598,050 |
| Mini Park | 10,835 | 0 | 10,835 | 0 | 0 | 0 | 10,835 |
| Neighborhood Park Facilities | 1,442,077 | 320,213 | 1,121,863 | 690,000 | 0 | 0 | 2,132,077 |
| Park Land Acquisition | 18,244,101 | 9,347,998 | 8,896,103 | 1,283,719 | 777,727 | 0 | 20,305,547 |
| Playground Improvement | 1,873,919 | 1,201,113 | 672,806 | 500,000 | 0 | 0 | 2,373,919 |
| Public Art | 5,533,407 | 2,556,003 | 2,977,403 | 0 | 0 | 0 | 5,533,407 |
| Recreation Centers | 10,230,086 | 9,669,655 | 560,432 | 0 | 0 | 0 | 10,230,086 |
| Site Development | 14,826,585 | 2,838,347 | 11,988,238 | 5,749,312 | 0 | 0 | 20,575,897 |
| Studies and Master Plans | 1,265,494 | 765,208 | 500,286 | 0 | 0 | 0 | 1,265,494 |
| Grand Total | \$234,119,035 | \$150,508,362 | \$83,610,673 | \$35,036,663 | \$777,727 | \$0 | \$269,933,425 |

PARK AND RECREATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 5580 Peterson - W690 | Park Land Acquisition | Other GO CIP Non-Debt | Citywide | Ongoing | 88,000 | 195,108 | (107,108) | 777,727 | 777,727 | 0 | 1,643,454 |
| ADA/Code Allowance - VB14 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 09/2023 | 275,000 | 138,000 | 137,000 | 0 | 0 | 0 | 275,000 |
| Anderson Bonner - Creek Bank Stabilization - VK45 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 12/2023 | 70,000 | 91,072 | (21,072) | 430,000 | 0 | 0 | 500,000 |
| Anderson Bonner - Playground - New - VK46 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 12/2023 | 29,550 | 24,415 | 5,135 | 190,000 | 0 | 0 | 219,550 |
| Anderson Bonner - Renovate Soccer Field #3 with Lights and Bleachers - VK47 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 12/2023 | 68,950 | 70,129 | (1,179) | 430,000 | 0 | 0 | 498,950 |
| Bachman Lake Park - Regional Family Aquatic Center - Phase 1 - VB83 | Aquatic Facilities | 2017 Bonds | 6 | 12/2022 | 4,035,545 | 3,894,871 | 140,674 | 0 | 0 | 0 | 4,035,545 |
| Bachman Lake Skatepark - VB11 | Site Development | 2017 Bonds | 6 | 09/2023 | 3,985,900 | 356,372 | 3,629,528 | 0 | 0 | 0 | 3,985,900 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48 | Aquatic Facilities | 2017 Bonds | 6 | 12/2024 | 2,915,600 | 2,869,941 | 45,659 | 0 | 0 | 0 | 2,915,600 |
| Barry Barker Park - pavilion, park furnishings, ADA drinking fountain - VK71 | Code Compliance, ADA Safety and Security | 2017 Bonds | 12 | 09/2023 | 59,013 | 0 | 59,013 | 589,454 | 0 | 0 | 648,467 |
| Bentwood Park - tennis - add player benches; park furnishings - VK64 | Code Compliance, ADA Safety and Security | 2017 Bonds | 12 | 08/2022 | 49,250 | 42,758 | 6,493 | 0 | 0 | 0 | 49,250 |
| Bisbee Park - Parking lot, clearing/grubbing, and signage - VB68 | Neighborhood Park Facilities | 2017 Bonds | 5 | 10/2022 | 147,750 | 30,571 | 117,179 | 0 | 0 | 0 | 147,750 |
| Bishop Flores Park - Connecting walkway to neighborhood - VB86 | Neighborhood Park Facilities | 2017 Bonds | 6 | 10/2022 | 297,750 | 0 | 297,750 | 475,000 | 0 | 0 | 772,750 |
| Bitter Creek Park - Creek bank stabilization - VB67 | Erosion Control | 2017 Bonds | 5 | 09/2023 | 73,000 | 0 | 73,000 | 200,000 | 0 | 0 | 273,000 |
| Bonnie View Park - Playground expansion - VB55 | Playground Improvement | 2017 Bonds | 4 | 12/2022 | 6,582 | 6,682 | (100) | 0 | 0 | 0 | 6,582 |
| Brownwood - Erosion Control - VB73 | Erosion Control | 2017 Bonds | 6 | 12/2022 | 400,000 | 460,178 | (60,178) | 0 | 0 | 0 | 400,000 |
| Brownwood Park - Soccer Field - VB74 | Community Parks | 2017 Bonds | 6 | 10/2023 | 197,000 | 44,726 | 152,274 | 0 | 0 | 0 | 197,000 |
| Cadillac Heights Park - VK94 | Site Development | 2017 Bonds | 4 | 09/2024 | 1,209,670 | 290,752 | 918,918 | 0 | 0 | 0 | 1,209,670 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Campbell Green Park - Site Improvements - VK61 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 04/2022 | 435,376 | 437,288 | (1,912) | 495,737 | 0 | 0 | 931,113 |
| Casa Linda Park - Basketball - VK18 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 09/2022 | 34,475 | 10,680 | 23,795 | 0 | 0 | 0 | 34,475 |
| Casa Linda Park Picnic Pavilion - VK17 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 09/2022 | 418,625 | 3,396 | 415,229 | 0 | 0 | 0 | 418,625 |
| Casa view Park - Walking Trail - VK19 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 06/2022 | 399,550 | 16,597 | 382,953 | 0 | 0 | 0 | 399,550 |
| Centennial Building - VC08 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 08/2023 | 750,000 | 518,329 | 231,671 | 3,650,000 | 0 | 0 | 4,400,000 |
| Central Square - playground replacement - VK90 | Playground Improvement | 2017 Bonds | 14 | 08/2022 | 220,000 | 105,291 | 114,709 | 0 | 0 | 0 | 220,000 |
| Chalk Hill Trail land acq - T038 | Park Land Acquisition | 2006 Bonds | Citywide | 09/2023 | 2,797,977 | 1,810,546 | 987,430 | 0 | 0 | 0 | 2,797,977 |
| Cherry Wood Park - VK96 | Community Parks | 2017 Bonds | 2 | 12/2023 | 150,000 | 16,500 | 133,500 | 0 | 0 | 0 | 150,000 |
| Churchill Recreation Center - Major Maintenance, HVAC - VK48 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 12/2022 | 250,000 | 147,595 | 102,405 | 0 | 0 | 0 | 250,000 |
| Circuit Trail - The LOOP (Match) - VB05 | Hike and Bike Trails | 2017 Bonds | 2, 4, 5, 6, 7, 9 | 12/2023 | 19,304,125 | 6,035,115 | 13,269,010 | 550,000 | 0 | 0 | 19,854,125 |
| City Facilities - Fair Park and Other Park Facility Repairs - W020 | Major Maintenance | Other GO CIP - Non-Debt | Citywide | 09/2023 | 1,000,000 | 675,855 | 324,145 | 0 | 0 | 0 | 1,000,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Citywide Security Lighting - T044 | Code Compliance, Safety and Security | 2006 Bonds | Citywide | 06/2022 | 400,000 | 372,039 | 27,961 | 0 | 0 | 0 | 400,000 |
| Coliseum - VC06 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 08/2022 | 9,425,516 | 8,128,081 | 1,297,435 | 0 | 0 | 0 | 9,425,516 |
| Community Pool Conversion Projects - W645 | Aquatic Facilities | 2006 Bonds | Citywide | 09/2024 | 1,500,000 | 0 | 1,500,000 | 0 | 0 | 0 | 1,500,000 |
| Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36 | Hike and Bike Trails | 2017 Bonds | 1 | 12/2023 | 1,955,331 | 471,720 | 1,483,610 | 0 | 0 | 0 | 1,955,331 |
| Cottonwood Park - Playground - Add Equipment - VK49 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 06/2023 | 0 | 0 | 0 | 100,000 | 0 | 0 | 100,000 |
| Craddock Park - playground expansion - VK87 | Playground Improvement | 2017 Bonds | 14 | 08/2022 | 197,000 | 138,414 | 58,586 | 0 | 0 | 0 | 197,000 |
| Crawford Memorial master plan and design - T055 | Studies and Master Plans | 2006 Bonds | 5 | 09/2022 | 1,265,494 | 765,208 | 500,286 | 0 | 0 | 0 | 1,265,494 |
| Crawford Memorial Park - Phase 1 - VB15 | Site Development | 2017 Bonds | 5 | 06/2023 | 4,470,027 | 58,041 | 4,411,986 | 3,228,922 | 0 | 0 | 7,698,949 |
| Crockett Park- Site Improvements - W376 | Community Parks | 2017 Bonds | 2 | 12/2023 | 100,000 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| Dallas Arboretum (Match) - VB09 | Dallas Arboretum | 2017 Bonds | 9 | 12/2022 | 985,000 | 859,949 | 125,051 | 0 | 0 | 0 | 985,000 |
| Dallas Water Gardens (Match) - VB31 | Major Park Facilities | 2017 Bonds | 2 | 03/2024 | 7,236,877 | 29,436 | 7,207,441 | 262,673 | 0 | 0 | 7,499,550 |
| Dallas Zoo (Match) - VB08 | Dallas Zoo | 2017 Bonds | 4 | 09/2023 | 275,800 | 6,914 | 268,886 | 3,220,000 | 0 | 0 | 3,495,800 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Devon Anderson Park - Replace playground equipment - VB65 | Playground Improvement | 2017 Bonds | 5 | 04/2022 | 100,000 | 75,407 | 24,593 | 0 | 0 | 0 | 100,000 |
| Dickerson Street - P516 | Site Development | Other GO CIP Non-Debt | 12 | 09/2023 | 1,032,027 | 21,641 | 1,010,386 | 0 | 0 | 0 | 1,032,027 |
| District 2 Service Center - P764 | Administrative and Internal Service Facilities | 2017 Bonds | Citywide | 09/2023 | 1,506,641 | 118 | 1,506,523 | 0 | 0 | 0 | 1,506,641 |
| Dixon Branch Greenbelt - Park Furnishings - VK22 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 10/2023 | 0 | 0 | 0 | 65,507 | 0 | 0 | 65,507 |
| Downtown Park Development - 7087 | Downtown Parks | Other GO CIP Non-Debt | Citywide | 09/2024 | 6,621,816 | 2,063,701 | 4,558,115 | 0 | 0 | 0 | 6,621,816 |
| Downtown Parks - Carpenter, Harwood and West End [Match] - VB03 | Downtown Parks | 2017 Bonds | 2, 14 | 05/2022 | 35,103,952 | 35,094,188 | 9,764 | 0 | 0 | 0 | 35,103,952 |
| Eladio Martinez Park park furnishings, fencing and drinking fountain - VB87 | Neighborhood Park Facilities | 2017 Bonds | 6 | 09/2023 | 0 | 0 | 0 | 60,000 | 0 | 0 | 60,000 |
| Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park) - VB37 | Hike and Bike Trails | 2017 Bonds | 1 | 04/2022 | 1,985,000 | 1,328,259 | 656,741 | 0 | 0 | 0 | 1,985,000 |
| Eloise Lundy - Playground expansion - VB56 | Playground Improvement | 2017 Bonds | 4 | 12/2022 | 6,430 | 6,589 | (160) | 0 | 0 | 0 | 6,430 |
| Emerald Lake Park - Dam safety and erosion control - VB49 | Erosion Control | 2017 Bonds | 3 | 10/2023 | 2,075,000 | 478,586 | 1,596,414 | 0 | 0 | 0 | 2,075,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Environmental Conservation - T083 | Environmental | 2006 Bonds | Citywide | 09/2022 | 462,733 | 452,807 | 9,926 | 0 | 0 | 0 | 462,733 |
| Everglade Park - Exercise stations at loop trail - VB88 | Hike and Bike Trails | 2017 Bonds | 7 | 12/2022 | 117,460 | 117,886 | (425) | 0 | 0 | 0 | 117,460 |
| Everglade Park - Musical Play Equipment - W897 | Major Park Facilities | 2017 Bonds | 7 | 10/2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Fair Park Improvements (C) Reserves - W503 | Site Development | 2017 Bonds | Citywide | 12/2024 | 221,247 | 43,250 | 177,997 | 0 | 0 | 0 | 221,247 |
| Ferguson Park - Portable Toilet Enclosure - VB91 | Neighborhood Park Facilities | 2017 Bonds | 7 | 12/2022 | 70,000 | 0 | 70,000 | 0 | 0 | 0 | 70,000 |
| Flag Pole Hill - Phase 1 Master Plan Implementation - VB20 | Site Development | 2017 Bonds | 10 | 12/2023 | 394,000 | 396,003 | (2,003) | 0 | 0 | 0 | 394,000 |
| Flag Pole Hill - Playground [Match] - VB21 | Playground Improvement | 2017 Bonds | 10 | 09/2023 | 162,525 | 84,136 | 78,389 | 0 | 0 | 0 | 162,525 |
| Flag Pole Hill Park - Phase 1 Master Plan Implementation - VK36 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 03/2023 | 1,083,500 | 1,007,093 | 76,407 | 0 | 0 | 0 | 1,083,500 |
| Flag Pole Hill Pavilion - Historic Restoration - VK32 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 10/2022 | 200,000 | 134,000 | 66,000 | 0 | 0 | 0 | 200,000 |
| Food and Fiber Building - VC05 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 12/2023 | 500,000 | 166,033 | 333,967 | 1,000,000 | 0 | 0 | 1,500,000 |
| Forston Park - Develop new park with park furnishings - VK59 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 09/2023 | 0 | 61 | (61) | 220,000 | 0 | 0 | 220,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78 | Playground Improvement | 2017 Bonds | 6 | 01/2023 | 24,813 | 16,130 | 8,682 | 0 | 0 | 0 | 24,813 |
| Frankford Park - park furnishings package - VK65 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 09/2022 | 31,585 | 0 | 31,585 | 0 | 0 | 0 | 31,585 |
| Friendship Park - Security lights, loop trail, exercise stations - VK30 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 06/2022 | 459,995 | 87,487 | 372,508 | 0 | 0 | 0 | 459,995 |
| Friendship Park - Site Development (Supplemental funding) - VK42 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 12/2022 | 131,005 | 253 | 130,752 | 0 | 0 | 0 | 131,005 |
| Glen Meadow - Playground replacement - VK74 | Playground Improvement | 2017 Bonds | 13 | 09/2023 | 40,000 | 28,083 | 11,917 | 180,000 | 0 | 0 | 220,000 |
| Glendale Park - W349 | Community Parks | 2006 Bonds | 3 | 09/2022 | 20,582 | 543 | 20,038 | 0 | 0 | 0 | 20,582 |
| Glendale Park - Parking spaces and lighting - VB52 | Community Parks | 2017 Bonds | 3 | 04/2022 | 1,030,653 | 305,537 | 725,116 | 53,652 | 0 | 0 | 1,084,305 |
| Glover Park - Parking lot with lighting, land acquisition - VB72 | Park Land Acquisition | 2017 Bonds | 5 | 12/2022 | 126,048 | 8,812 | 117,236 | 0 | 0 | 0 | 126,048 |
| Grauwler Park Sprayground - VB42 | Aquatic Facilities | 2017 Bonds | 2 | 12/2022 | 1,970,000 | 1,537,215 | 432,785 | 0 | 0 | 0 | 1,970,000 |
| Guard Dr. - Phase 2 Site Development - VB66 | Site Development | 2017 Bonds | 5 | 08/2023 | 592,800 | 40,086 | 552,714 | 0 | 0 | 0 | 592,800 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Hall of State - VC01 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 09/2022 | 13,831,388 | 13,749,042 | 82,346 | 289,306 | 0 | 0 | 14,120,694 |
| Hattie R. Moore Park - Master Plan and Phase 1 Implementation - VB80 | Site Development | 2017 Bonds | 6 | 03/2023 | 347,750 | 31,080 | 316,670 | 0 | 0 | 0 | 347,750 |
| Hillview Park - Creek Erosion Control and Drainage Near Playground - VB95 | Erosion Control | 2017 Bonds | 7 | 12/2022 | 403,345 | 49,660 | 353,685 | 0 | 0 | 0 | 403,345 |
| Hillview Park - Park Furnishings Package - VB93 | Neighborhood Park Facilities | 2017 Bonds | 7 | 12/2022 | 59,100 | 0 | 59,100 | 0 | 0 | 0 | 59,100 |
| Hillview Park - Park ID Sign - VB94 | Neighborhood Park Facilities | 2017 Bonds | 7 | 12/2022 | 6,403 | 0 | 6,403 | 0 | 0 | 0 | 6,403 |
| Hillview Park - Pavilion - VB96 | Neighborhood Park Facilities | 2017 Bonds | 7 | 12/2022 | 172,375 | 21,931 | 150,444 | 0 | 0 | 0 | 172,375 |
| Hillview Park - Renovate Basketball Court - VB92 | Neighborhood Park Facilities | 2017 Bonds | 7 | 12/2022 | 17,000 | 0 | 17,000 | 0 | 0 | 0 | 17,000 |
| Jamestown Park - Playground equipment - swingset and park furnishings - VK76 | Playground Improvement | 2017 Bonds | 13 | 09/2023 | 40,000 | 0 | 40,000 | 160,000 | 0 | 0 | 200,000 |
| Juanita J. Craft Park - ADA Drinking Fountain - VB97 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 10,835 | 0 | 10,835 | 0 | 0 | 0 | 10,835 |
| Judge Charles Rose - W894 | Major Park Facilities | 2017 Bonds | 7 | 09/2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| K.B. Polk Park - VB44 | Aquatic Facilities | 2017 Bonds | 2 | 12/2022 | 1,970,000 | 1,685,616 | 284,384 | 0 | 0 | 0 | 1,970,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| KCS Corridor Connection Trail - Design - VK40 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 08/2023 | 300,000 | 357 | 299,643 | 0 | 0 | 0 | 300,000 |
| Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35 | Site Development | 2017 Bonds | 1 | 12/2022 | 1,238,405 | 1,228,879 | 9,526 | 0 | 0 | 0 | 1,238,405 |
| Kidd Springs - Natural Spring daylighting and Lake bank erosion control - VB34 | Erosion Control | 2017 Bonds | 1 | 09/2023 | 562,956 | 296,209 | 266,746 | 0 | 0 | 0 | 562,956 |
| Kiest Park - Memorial Tree Grove - Phase 1 Implementation - VB64 | Site Development | 2017 Bonds | 4 | 12/2022 | 6,842 | 7,003 | (161) | 0 | 0 | 0 | 6,842 |
| Kiowa Parkway - Pedestrian Bridge - VK53 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 12/2023 | 349,100 | 123,178 | 225,922 | 0 | 0 | 0 | 349,100 |
| Kleberg Trail - VB17 | Hike and Bike Trails | 2017 Bonds | 5 | 05/2024 | 198,500 | 177,298 | 21,202 | 1,000,000 | 0 | 0 | 1,198,500 |
| Klyde Warren Park Improvements (Match) - VB32 | Downtown Parks | 2017 Bonds | 14 | 01/2023 | 9,877,233 | 9,619,473 | 257,760 | 0 | 0 | 0 | 9,877,233 |
| Lake Highlands Trails - VB18 | Hike and Bike Trails | 2017 Bonds | 10 | 03/2024 | 2,282,750 | 363,411 | 1,919,339 | 0 | 0 | 0 | 2,282,750 |
| Lake Highlands Trails (Supplemental funding) - VK41 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 12/2024 | 496,250 | 8,500 | 487,750 | 0 | 0 | 0 | 496,250 |
| Lakeland hills Exercise Stations - WB95 | Major Park Facilities | 2017 Bonds | 7 | 10/2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Lakewood Park - Basketball Renovate - VK23 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 12/2023 | 10,000 | 0 | 10,000 | 70,000 | 0 | 0 | 80,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Lakewood Park - Park Furnishing and drinking fountain - VK25 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 12/2023 | 10,000 | 0 | 10,000 | 75,000 | 0 | 0 | 85,000 |
| Lakewood Park - Pedestrian Bridge and ADA Parking - VK24 | Code Compliance, Safety and Security | 2017 Bonds | 9 | 12/2023 | 248,500 | 93,320 | 155,180 | 0 | 0 | 0 | 248,500 |
| Land Acq for football complex in CD 5 [supplement CD funds] - VB30 | Park Land Acquisition | 2017 Bonds | Citywide | 05/2024 | 1,200,000 | 340,719 | 859,281 | 0 | 0 | 0 | 1,200,000 |
| Land Acq for the Cedars [Supplemental to SW allocation] - VB45 | Park Land Acquisition | 2017 Bonds | 2 | 12/2024 | 5,932 | 5,932 | 0 | 494,068 | 0 | 0 | 500,000 |
| Land Acq. and development of neighborhood-community park - VK54 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 09/2022 | 332,939 | 107,215 | 225,724 | 0 | 0 | 0 | 332,939 |
| Land Acquisition for CD 10 (to supplement CD 10 funds) - VB29 | Park Land Acquisition | 2017 Bonds | 10 | 09/2023 | 1,000,000 | 720,275 | 279,725 | 0 | 0 | 0 | 1,000,000 |
| Land Acquisition - 919A | Park Land Acquisition | Other GO CIP Non-Debt | Citywide | 09/2024 | 3,801,028 | 2,368,453 | 1,432,575 | 0 | 0 | 0 | 3,801,028 |
| Land Acquisition - CW Allowance - VB04 | Park Land Acquisition | 2017 Bonds | Citywide | 09/2023 | 2,200,000 | 1,983,391 | 216,609 | 0 | 0 | 0 | 2,200,000 |
| Land Acquisition - VB57 | Park Land Acquisition | 2017 Bonds | 4 | 09/2023 | 383,750 | 191,284 | 192,466 | 0 | 0 | 0 | 383,750 |
| Land Acquisition - VK55 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 09/2022 | 128,000 | 40,966 | 87,034 | 0 | 0 | 0 | 128,000 |
| Land Acquisition & Plan - K212 | Park Land Acquisition | 2006 Bonds | Citywide | 09/2022 | 50,600 | 36,174 | 14,426 | 0 | 0 | 0 | 50,600 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Land Acquisition (to match \$1M from System-wide allowance) - VK43 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 09/2023 | 650,000 | 631,794 | 18,206 | 350,000 | 0 | 0 | 1,000,000 |
| Land acquisition and development of neighborhood park - VK63 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 12/2022 | 6,500,000 | 6,414,070 | 85,930 | 0 | 0 | 0 | 6,500,000 |
| Land Acquisition and Partnership Match Funding - VB27 | Park Land Acquisition | 2017 Bonds | Citywide | 09/2022 | 2,300,000 | 1,650,211 | 649,789 | 0 | 0 | 0 | 2,300,000 |
| Land Acquisition for Football Complex [Supplemental System- with Land Acquisition Fund] - VB69 | Park Land Acquisition | 2017 Bonds | 5 | 09/2023 | 3,300,000 | 31,100 | 3,268,900 | 0 | 0 | 0 | 3,300,000 |
| Land Acquisition in the Cedars for new park (to supplement CD 2 funds) - VB28 | Park Land Acquisition | 2017 Bonds | Citywide | 12/2024 | 5,992 | 5,992 | 0 | 0 | 0 | 0 | 5,992 |
| Lindsley Park - Playground replacement - VK82 | Playground Improvement | 2017 Bonds | 14 | 08/2022 | 220,000 | 211,325 | 8,675 | 0 | 0 | 0 | 220,000 |
| Lindsley Park - Sidewalk exten.- ShadySide Ln.- Lindsley Dr. - VK81 | Neighborhood Park Facilities | 2017 Bonds | 14 | 08/2022 | 193,538 | 189,914 | 3,623 | 0 | 0 | 0 | 193,538 |
| Magnolia Lounge - VC12 | Fair Park | 2017 Bonds | Citywide | 01/2023 | 160,000 | 117,099 | 42,901 | 740,000 | 0 | 0 | 900,000 |
| Main Street Garden Special Project - P722 | Downtown Parks | 2006 Bonds | 14 | 12/2022 | 253,455 | 116,355 | 137,100 | 0 | 0 | 0 | 253,455 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Marcus Park - Playground replacement - VK75 | Playground Improvement | 2017 Bonds | 13 | 09/2023 | 40,000 | 17,258 | 22,742 | 160,000 | 0 | 0 | 200,000 |
| Maria Luna Park - Dog Park, basketball court, restoration of pavilion - VB40 | Neighborhood Park Facilities | 2017 Bonds | 2 | 06/2023 | 0 | 8,570 | (8,570) | 155,000 | 0 | 0 | 155,000 |
| Martin Luther King Jr. Park - Playground replacement - VB90 | Playground Improvement | 2017 Bonds | 7 | 12/2022 | 250,000 | 250,000 | 0 | 0 | 0 | 0 | 250,000 |
| Martin Luther King Jr. Park - Rec Center - Gym, Floor Cover - VB98 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 09/2022 | 12,155 | 12,155 | 0 | 0 | 0 | 0 | 12,155 |
| Midtown Park [Match] - VB16 | Major Park Facilities | 2017 Bonds | 11 | 09/2023 | 0 | 14,972 | (14,972) | 6,000,000 | 0 | 0 | 6,000,000 |
| Monarch Park - Playground replacement and Parking/ADA - VB41 | Playground Improvement | 2017 Bonds | 2 | 06/2023 | 249,400 | 22,694 | 226,706 | 0 | 0 | 0 | 249,400 |
| Moss Glen Park - Phase 2 site, including playground - VK58 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 12/2022 | 556,525 | 526,743 | 29,782 | 235,000 | 0 | 0 | 791,525 |
| Moss Glen Park - Supplemental Funding - Pond Improvements - Site Development - VK70 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 09/2023 | 460,114 | 8,121 | 451,993 | 0 | 0 | 0 | 460,114 |
| Muchert Service Center - P762 | Administrative and Internal Service Facilities | 2006 Bonds | Citywide | 12/2023 | 1,556,012 | 1,204,245 | 351,767 | 0 | 0 | 0 | 1,556,012 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Munger Park - Add shade structure at playground - VK86 | Playground Improvement | 2017 Bonds | 14 | 08/2022 | 98,500 | 79,509 | 18,991 | 0 | 0 | 0 | 98,500 |
| Nash Davis Park - Sprayground - VB77 | Aquatic Facilities | 2017 Bonds | 6 | 12/2022 | 1,797,625 | 1,669,236 | 128,389 | 175,000 | 0 | 0 | 1,972,625 |
| Neighborhood Park - Site Development - TBD - VB47 | Site Development | 2017 Bonds | 2 | 12/2024 | 0 | 0 | 0 | 1,085,000 | 0 | 0 | 1,085,000 |
| Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding) - VK56 | Code Compliance, Safety and Security | 2017 Bonds | 11 | 09/2023 | 4,824,517 | 4,716,148 | 108,370 | 0 | 0 | 0 | 4,824,517 |
| Northaven Trail - VB06 | Hike and Bike Trails | 2017 Bonds | 11 | 09/2022 | 2,008,561 | 1,990,354 | 18,206 | 0 | 0 | 0 | 2,008,561 |
| Northaven Trail (75 to Hillcrest) - T241 | Hike and Bike Trails | 2006 Bonds | 11 | 09/2022 | 1,222,243 | 963,213 | 259,030 | 0 | 0 | 0 | 1,222,243 |
| Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms - VK83 | Historic Restoration | 2017 Bonds | 14 | 08/2022 | 147,669 | 147,669 | 0 | 0 | 0 | 0 | 147,669 |
| Pan American Complex - VCC09 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 08/2023 | 2,250,000 | 380,884 | 1,869,116 | 1,230,000 | 0 | 0 | 3,480,000 |
| Park and Recreation Facilities (B) Reserves - W501 | Site Development | 2017 Bonds | Citywide | 12/2024 | 874,121 | 100,861 | 773,260 | 1,435,390 | 0 | 0 | 2,309,511 |
| Park and Recreation Facilities (B) Trail Reserves - W502 | Site Development | 2017 Bonds | Citywide | 12/2024 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Park at Dallas Heritage Village - VK93 | Park Land Acquisition | 2017 Bonds | 2 | 12/2024 | 984,775 | 0 | 984,775 | 11,924 | 0 | 0 | 996,699 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Peary Park Pavilion - W896 | Major Park Facilities | 2017 Bonds | 7 | 10/2023 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Preston Green Park - park furnishings, ADA drinking fountain - VK72 | Neighborhood Park Facilities | 2017 Bonds | 12 | 12/2022 | 100,000 | 0 | 100,000 | 0 | 0 | 0 | 100,000 |
| Public Art Administration-Park - N809 | Public Art | 2006 Bonds | Citywide | 09/2022 | 722,958 | 552,517 | 170,442 | 0 | 0 | 0 | 722,958 |
| Public Art Administration-Park - N809 | Public Art | Other GO CIP - Non-Debt | Citywide | 09/2023 | 95,400 | 4,526 | 90,874 | 0 | 0 | 0 | 95,400 |
| Public Art Projects - Park - N810 | Public Art | 2006 Bonds | Citywide | 09/2022 | 2,354,476 | 1,634,981 | 719,496 | 0 | 0 | 0 | 2,354,476 |
| Public Art Projects - Park - N810 | Public Art | Other GO CIP - Non-Debt | Citywide | 09/2023 | 381,600 | 0 | 381,600 | 0 | 0 | 0 | 381,600 |
| Public Art - Parks - PA56 | Public Art | 2017 Bonds | Citywide | 09/2023 | 1,613,177 | 188,392 | 1,424,786 | 0 | 0 | 0 | 1,613,177 |
| Pueblo Park - Park furnishings package and drinking fountain - VB84 | Mini Park | 2017 Bonds | 6 | 12/2022 | 10,835 | 0 | 10,835 | 0 | 0 | 0 | 10,835 |
| Public Art Admin - Parks - PA57 | Public Art | 2017 Bonds | Citywide | 09/2023 | 365,795 | 175,588 | 190,206 | 0 | 0 | 0 | 365,795 |
| R P Brooks Park - Loop Walking Trail - VK34 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 03/2024 | 89,325 | 0 | 89,325 | 210,000 | 0 | 0 | 299,325 |
| Randall Park - Historic Pavilion Restoration - VK89 | Historic Restoration | 2017 Bonds | 14 | 09/2023 | 0 | 0 | 0 | 250,000 | 0 | 0 | 250,000 |
| Recreation Centers - Golf Course - Major Maintenance - VB33 | Major Maintenance | 2017 Bonds | Citywide | 08/2022 | 2,300,000 | 1,694,314 | 605,686 | 0 | 0 | 0 | 2,300,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Reserve Citywide - P550 | Site Development | 2006 Bonds | Citywide | 12/2022 | 253,590 | 46,088 | 207,503 | 0 | 0 | 0 | 253,590 |
| Reverchon Master Plan Implementation - T353 | Community Parks | 2006 Bonds | 2 | 11/2022 | 583,433 | 592,978 | (9,545) | 0 | 0 | 0 | 583,433 |
| Rose Haggar Park - walking loop trail, park furnishings - VK73 | Hike and Bike Trails | 2017 Bonds | 12 | 08/2023 | 322,001 | 113,252 | 208,749 | 0 | 0 | 0 | 322,001 |
| Runyon Creek Trail - W354 | Hike and Bike Trails | 2006 Bonds | Citywide | 09/2022 | 211,735 | 32,344 | 179,391 | 0 | 0 | 0 | 211,735 |
| Samuell Grand Park - Shade structure at existing playground - VB43 | Playground Improvement | 2017 Bonds | 2 | 12/2022 | 98,500 | 88,650 | 9,850 | 0 | 0 | 0 | 98,500 |
| Science Place 1 (Phase 1) - VC10 | Code Compliance, Safety and Security | 2017 Bonds | Citywide | 04/2022 | 5,110,000 | 1,389,922 | 3,720,078 | 0 | 0 | 0 | 5,110,000 |
| Shadybank Park (Shadybank & Coolglen Dr.) - Trail connection with low water - VK60 | Code Compliance, Safety and Security | 2017 Bonds | 12 | 12/2022 | 694,750 | 532,153 | 162,597 | 0 | 0 | 0 | 694,750 |
| Spray park or recreational amenity at CD 10 Site - VK44 | Code Compliance, Safety and Security | 2017 Bonds | 10 | 09/2023 | 0 | 0 | 0 | 332,000 | 0 | 0 | 332,000 |
| Stafford Park - Playground and park furnishings - VB79 | Playground Improvement | 2017 Bonds | 6 | 01/2023 | 21,670 | 17,809 | 3,861 | 0 | 0 | 0 | 21,670 |
| Tietze Park - Add ADA parking and site improvements - VK84 | Major Park Facilities | 2017 Bonds | 14 | 01/2023 | 98,500 | 0 | 98,500 | 0 | 0 | 0 | 98,500 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Tietze Park - Add shade structure at playground - VK85 | Playground Improvement Code | 2017 Bonds | 14 | 12/2022 | 98,500 | 53,135 | 45,365 | 0 | 0 | 0 | 98,500 |
| Timberglen Park - pavilion, new - VK67 | Compliance, Safety and Security Code | 2017 Bonds | 12 | 09/2023 | 0 | 0 | 0 | 450,000 | 0 | 0 | 450,000 |
| Timberglen Trail - supplemental funding - VK68 | Compliance, Safety and Security Code | 2017 Bonds | 12 | 12/2024 | 500,000 | 5,813 | 494,187 | 0 | 0 | 0 | 500,000 |
| Timberglen Trail - VB19 | Hike and Bike Trails Code | 2017 Bonds | 12 | 01/2024 | 800,246 | 809,243 | (8,998) | 3,358,707 | 0 | 0 | 4,158,953 |
| Timberleaf Park - Playground new - VK35 | Compliance, Safety and Security Code | 2017 Bonds | 10 | 04/2022 | 259,400 | 20,518 | 238,882 | 0 | 0 | 0 | 259,400 |
| Tipton Park - Picnic pavilion and water fountain - VB85 | Neighborhood Park Facilities Code | 2017 Bonds | 6 | 12/2022 | 299,100 | 167 | 298,933 | 0 | 0 | 0 | 299,100 |
| Tower Building - VC07 | Compliance, Safety and Security Code | 2017 Bonds | Citywide | 12/2023 | 3,298,404 | 497,761 | 2,800,643 | 201,596 | 0 | 0 | 3,500,000 |
| Trail Development - 7165 | Hike and Bike Trails Code | 2006 Bonds | Citywide | 09/2023 | 1,000,527 | 748,674 | 251,853 | 0 | 0 | 0 | 1,000,527 |
| Trail Development - 7165 | Hike and Bike Trails Code | Other GO CIP - Non-Debt | Citywide | 09/2024 | 210,619 | 185,600 | 25,019 | 0 | 0 | 0 | 210,619 |
| Twin Falls Parking Lot - VB50 | Neighborhood Park Facilities Code | 2017 Bonds | 3 | 10/2022 | 79,061 | 69,061 | 10,000 | 0 | 0 | 0 | 79,061 |
| Twin Lakes Park - park furnishings package - VK69 | Compliance, Safety and Security Code | 2017 Bonds | 12 | 10/2022 | 99,625 | 0 | 99,625 | 0 | 0 | 0 | 99,625 |
| Wagging Tail Dog Park - Add new parking area - South - VK57 | Compliance, Safety and Security Code | 2017 Bonds | 11 | 08/2022 | 394,000 | 486,762 | (92,762) | 0 | 0 | 0 | 394,000 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Wahoo Park - ADA Drinking Fountain - VK04 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 5,418 | 0 | 5,418 | 0 | 0 | 0 | 5,418 |
| Wahoo Park - Basketball - Full Court, New - VK03 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 78,800 | 0 | 78,800 | 0 | 0 | 0 | 78,800 |
| Walnut Hill Park - Basketball - Renovate existing and add new - VK77 | Community Parks | 2017 Bonds | 13 | 04/2022 | 0 | 0 | 0 | 160,000 | 0 | 0 | 160,000 |
| Walnut Hill Park - Replace softball backstop and bleachers on existing pad - VK78 | Community Parks | 2017 Bonds | 13 | 04/2022 | 0 | 0 | 0 | 230,000 | 0 | 0 | 230,000 |
| Westmount Park - Site Development - VB39 | Site Development | 2017 Bonds | 1 | 12/2022 | 200,206 | 218,291 | (18,085) | 0 | 0 | 0 | 200,206 |
| Wheatland Park Football Field - VK91 | Community Parks | 2017 Bonds | 8 | 08/2022 | 1,278,251 | 223,495 | 1,054,756 | 0 | 0 | 0 | 1,278,251 |
| Wheatley Park - ADA Drinking Fountain, Park Furnishings Package - VK05 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 40,000 | 23,538 | 16,462 | 0 | 0 | 0 | 40,000 |
| Wheatly Park - Replace Sidewalk Segment - VK06 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 30,000 | 5,780 | 24,220 | 0 | 0 | 0 | 30,000 |
| White Rock Lake Trail - VB13 | Hike and Bike Trails | 2017 Bonds | 9 | 08/2022 | 3,473,750 | 2,936,415 | 537,335 | 0 | 0 | 0 | 3,473,750 |
| Willie B. Johnson Gym. Add'n. (Hamilton Park) - VB25 | Recreation Centers | 2017 Bonds | 10 | 07/2022 | 6,930,336 | 6,369,905 | 560,432 | 0 | 0 | 0 | 6,930,336 |

PARK AND RECREATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------------------|----------------|------------------|-----------------|----------------------------|----------------------|---------------------------|---------------------|--------------------|--------------|----------------------|
| Willie B. Johnson Recreation Center - Senior Addition [Hamil] - VB24 | Recreation Centers | 2017 Bonds | 10 | 12/2022 | 3,299,750 | 3,299,750 | 0 | 0 | 0 | 0 | 3,299,750 |
| Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package - VK08 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 59,100 | 13,063 | 46,037 | 0 | 0 | 0 | 59,100 |
| Willie Mae Butler Park - Convert Tennis Court to Basketball - VK07 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 41,370 | 403 | 40,967 | 0 | 0 | 0 | 41,370 |
| Willie Mae Butler Park - Portable Facility Enclosure - VK09 | Code Compliance, Safety and Security | 2017 Bonds | 7 | 12/2022 | 59,100 | 4,323 | 54,777 | 0 | 0 | 0 | 59,100 |
| Willis Winter Park - VK95 | Community Parks | 2017 Bonds | 14 | 12/2023 | 150,000 | 126,821 | 23,179 | 0 | 0 | 0 | 150,000 |
| Grand Total | | | | | \$234,119,035 | \$150,508,362 | \$83,610,673 | \$35,036,663 | \$777,727 | \$0 | \$269,933,425 |



SANITATION SERVICES

MISSION

The Department of Sanitation Services Capital Improvement Program (CIP) is committed to providing quality waste management services, promoting sustainable and environmentally sound solutions to preserve the City-owned landfill, and protecting public health by ensuring (1) comprehensive waste cell design and construction; (2) cost effective equipment replacement and purchase; and (3) systematic facility maintenance and improvement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Implemented the FY 2021-22 enhanced equipment replacement and purchase plan
- Continued installation of the on-board camera, navigation, and telematics system, to enhance the safety and efficiency for the department's collection services

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Complete installation of the on-board camera, navigation, and telematics system
- Initiate design drawings for the next phase of cell construction, with completion slated for 2023
- Initiate engineer design of swale and wetlands according to the Landfill 404 permit
- Develop strategic facility improvement plan and start engineer review on renovations for Bachman Transfer Station and Southeast District Office
- Implement the FY 2022-23 enhanced equipment replacement and purchase plan
- Develop comprehensive plan and begin phased repairs and reconstructions for the damaged and/or eroded slopes and roads along the landfill levee

SERVICE DESCRIPTIONS

| SANITATION SERVICES | |
|-----------------------------|---|
| Fleet/Equipment Replacement | Provides funding for purchases of fleet equipment such as service trucks, rear loaders, rotobooms, transfer trucks, transfer trailers; landfill equipment such as bulldozers, tippers, compactors, service trucks, excavators, and tractors. |
| Solid Waste Facilities | Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill, including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction, extension of the levee system, swale excavation/environmental protection, drainage improvements, and relocation of utilities. |

SANITATION

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-------------------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Other GO CIP - Debt | 22,985,000 | 14,137,929 | 8,847,071 | 8,000,000 | 8,000,000 | 24,000,000 | 62,985,000 |
| Other GO CIP - Non-Debt | 32,809,001 | 22,815,452 | 9,993,549 | 4,300,000 | 13,050,000 | 27,650,000 | 77,809,001 |
| Grand Total | \$55,794,001 | \$36,953,381 | \$18,840,620 | \$12,300,000 | \$21,050,000 | \$51,650,000 | \$140,794,001 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| Fleet/Equipment Replacement | 35,903,854 | 36,953,381 | (1,049,527) | 11,000,000 | 11,000,000 | 34,000,000 | 91,903,854 |
| Solid Waste Facilities | 19,890,147 | 0 | 19,890,147 | 1,300,000 | 10,050,000 | 17,650,000 | 48,890,147 |
| Grand Total | \$55,794,001 | \$36,953,381 | \$18,840,620 | \$12,300,000 | \$21,050,000 | \$51,650,000 | \$140,794,001 |

SANITATION SERVICES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 2024 Landfill Cell Design & Construction - W898 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | 09/2025 | 0 | 0 | 0 | 0 | 5,000,000 | 4,000,000 | 9,000,000 |
| Collection Equipment Purchase - E601 | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide | Ongoing | 3,000,000 | 11,690,852 | (8,690,852) | 0 | 0 | 0 | 3,000,000 |
| Collection Service Facility Improvement - W901 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 0 | 0 | 0 | 800,000 | 400,000 | 1,200,000 | 2,400,000 |
| Construction of the Swale and Wetlands per the 404 Permit - W324 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 2,089,775 | 0 | 2,089,775 | 0 | 2,500,000 | 5,700,000 | 10,289,775 |
| Fleet Purchases - E600 | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide | Ongoing | 7,000,000 | 9,551,628 | (2,551,628) | 3,000,000 | 3,000,000 | 9,000,000 | 22,000,000 |
| Fleet/Equipment Replacement (FY20 Fleet Purchases) - E312 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 6,985,000 | 6,698,601 | 286,399 | 0 | 0 | 0 | 6,985,000 |
| Fleet/Equipment Replacement (FY21 Fleet Purchases) - E445 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 8,000,000 | 7,439,328 | 560,672 | 0 | 0 | 0 | 8,000,000 |
| FY22 EAN-SAN Fleet/Equipment Replacement - E448 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 8,000,000 | 0 | 8,000,000 | 0 | 0 | 0 | 8,000,000 |

SANITATION SERVICES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------------|-------------------------|------------------|-----------------|----------------------------|---------------------|---------------------------|---------------------|---------------------|---------------------|----------------------|
| FY23EAIN-SAN Fleet/Equipment Replacement - W903 | Fleet/Equipment Replacement | Other GO CIP - Debt | Citywide | Ongoing | 0 | 0 | 0 | 8,000,000 | 8,000,000 | 24,000,000 | 40,000,000 |
| Landfill Levee & Road Repair - W902 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 0 | 0 | 0 | 500,000 | 400,000 | 1,200,000 | 2,100,000 |
| New Scale House - W316 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 1,200,000 | 0 | 1,200,000 | 0 | 0 | 0 | 1,200,000 |
| On-Board Camera for MRMP - W653 | Fleet/Equipment Replacement | Other GO CIP - Non-Debt | Citywide | Ongoing | 2,918,854 | 1,572,971 | 1,345,883 | 0 | 0 | 1,000,000 | 3,918,854 |
| Other Sanitation Projects - W325 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 13,900,372 | 0 | 13,900,372 | 0 | 1,000,000 | 5,550,000 | 20,450,372 |
| Post Closure Cost - W326 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 500,000 | 0 | 500,000 | 0 | 500,000 | 0 | 1,000,000 |
| SAN HQ Admin Office - W317 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 750,000 | 0 | 750,000 | 0 | 250,000 | 0 | 1,000,000 |
| Transfer Stations - W315 | Solid Waste Facilities | Other GO CIP - Non-Debt | Citywide | Ongoing | 1,450,000 | 0 | 1,450,000 | 0 | 0 | 0 | 1,450,000 |
| Grand Total | | | | | \$55,794,001 | \$36,953,381 | \$18,840,620 | \$12,300,000 | \$21,050,000 | \$51,650,000 | \$140,794,001 |

STREET AND TRANSPORTATION

MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Completed engineering design for approximately 138 projects, including alley petitions, alley reconstruction, street petitions, streetscape/urban design, street reconstruction, sidewalk improvements, complete street, thoroughfares, bridge repair and modifications, target neighborhoods, intergovernmental partnership projects
- Completed 35 alley reconstruction projects
- Completed one alley petition project and two street petition projects
- Completed one bridge repair and modification project at Maple Avenue over Turtle Creek
- Completed five intergovernmental partnership projects
- Completed two complete streets projects, one streetscape/urban design projects, one thoroughfares project, and 28 street reconstruction projects
- Completed 17 sidewalk projects for a total of 13 miles of sidewalk improvements
- Completed 150 slope downs, 300 barrier-free ramps, 360 resident cost-share sidewalk replacement projects and 30 sidewalk replacement locations for low-income senior citizens
- Completed 10.6 miles and 95 projects of unimproved alleys as a continuation of a three-year pilot program
- Completed 938 preservation, maintenance, and bond projects for a total of 837.6 lane miles
- Completed 157 lane miles of resurfacing projects funded through Certificate of Obligation funds
- Establish a Bridge Maintenance Program and multi-year construction contract for bridge Maintenance
- Completed Garland/Gaston/East Grand Corridor Study
- Completed construction of the nine East Dallas KCS Rail Road Crossings in preparation for the establishment of Quiet Zones
- Constructed or awarded for construction approximately 87 percent of the 2017 Bond Program Planned Warranted Traffic Signals
- Awarded the engineering design for Zaragoza and Elam Safe Route to School projects

STREET AND TRANSPORTATION

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Award remaining 2017 Bond Program Planned Warranted Traffic Signals
- Complete the update of the 2011 Bike Plan
- Complete maintenance on 20 bridges
- Completed 790 preservation and maintenance projects for a total of 795 lane miles
- Complete 13 priority projects identified in the Dallas Sidewalk Master Plan’s 12 Focus Areas, three Bond Sidewalk Improvement projects, three HUD Sidewalk Improvement projects in CDBG eligible areas citywide, and 70 sidewalk replacement locations for low-income senior citizens
- Complete 150 slope downs, 300 barrier-free ramps, and 360 resident cost-share sidewalk replacement projects
- Complete 32 Alley Reconstruction projects
- Complete three Alley Petition projects, one Street Petition project, and six Target Neighborhood projects
- Complete two Intergovernmental Partnership projects
- Complete one Complete Street project, two Streetscape/Urban Design projects, one Thoroughfares project, and 27 Street Reconstruction projects
- Complete engineering design for approximately three projects, including a streetscape/urban design, target neighborhoods and intergovernmental partnership projects
- Complete 10.6 miles and 95 projects of unimproved alleys as a continuation of a three-year pilot program

SERVICE DESCRIPTIONS

| STREET AND TRANSPORTATION | |
|--------------------------------|--|
| Alley Petitions | Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost. |
| Alley Reconstruction | Engineering and construction of alleys that have exceeded their structural life expectancy. |
| Bridge Repair and Modification | Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation. |
| Complete Street | The Complete Street concept envisions streets that are safe and comfortable for everyone – young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike. |

STREET AND TRANSPORTATION

| | |
|---|--|
| Gateway | Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving, including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan. |
| Hike and Bike Trails | Partner with the Dallas Park & Recreation to construct all-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region. Collaborate with the Department of Transportation to add bike lanes to city streets. |
| Intergovernmental Partnership Projects | Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects. |
| Public Art | Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists; selection, acquisition, commissioning, and display of artworks; and for administration of public art projects. |
| Public/Private Development | Provides cost participation for street infrastructure improvements related to public/private development. |
| Sidewalk and Barrier Free Ramp Improvements | Provides for new sidewalks in high-traffic pedestrian areas, safe routes to school, and the installation of barrier free ramps throughout the city in order to comply with the Americans with Disabilities Act (ADA). Also includes the installation and upkeep of sidewalk petitions. |
| Street and Alley Improvements | Projects that improve the overall condition of the streets and alleys. |
| Street Lighting | Projects to improve illumination of streets and neighborhoods through the construction or upgrade of streetlight infrastructure. |
| Street Petitions | Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost. |
| Street Reconstruction | Engineering and construction of streets that have exceeded their structural life expectancy. |
| Street Resurfacing | Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary. |
| Streetscape-Urban Design | Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting. |

STREET AND TRANSPORTATION

| | |
|---|--|
| Target Neighborhood | Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost. |
| Thoroughfares | Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan. |
| Traffic Intersection Capacity & Safety Improvements | Upgrade intersections to improve flow of traffic and to introduce traffic calming measures. |
| Traffic Signals | Projects to add or upgrade existing traffic control devices to aid the movement of vehicles through intersections. |

STREET AND TRANSPORTATION

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--------------------------------|----------------------------|----------------------|---------------------------|----------------------|---------------------|--------------|----------------------|
| 2006 Bonds | 10,779,219 | 9,984,579 | 794,640 | - | - | - | 10,779,219 |
| 2012 Bonds | 1,967,487 | 1,860,918 | 106,568 | - | - | - | 1,967,487 |
| 2017 Bonds | 323,799,804 | 183,939,826 | 139,859,978 | 114,119,530 | - | - | 437,919,334 |
| Capital Projects Reimbursement | 2,266,777 | 2,009,003 | 257,774 | - | - | - | 2,266,777 |
| Other GO CIP - Debt | 55,000,000 | 41,247,761 | 13,752,239 | 61,000,000 | 25,000,000 | - | 141,000,000 |
| Other GO CIP - Non-Debt | 113,221,313 | 103,865,715 | 9,355,598 | 20,907,891 | 20,907,891 | - | 155,037,095 |
| Grand Total | \$507,034,600 | \$342,907,803 | \$164,126,797 | \$196,027,421 | \$45,907,891 | \$0 | \$748,969,912 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|----------------------|---------------------------|----------------------|---------------------|--------------|----------------------|
| Alley Petitions | 2,462,254 | 1,794,104 | 668,150 | 213,072 | 0 | 0 | 2,675,326 |
| Alley Reconstruction | 31,843,525 | 27,420,969 | 4,422,556 | 4,505,195 | 0 | 0 | 36,348,720 |
| Bridge Repair and Modification | (4,339,269) | 1,578,037 | (5,917,306) | 0 | 0 | 0 | (4,339,269) |
| Complete Street | 32,895 | 32,895 | 0 | 0 | 0 | 0 | 32,895 |
| Gateway | 21,336,594 | 1,639,239 | 19,697,355 | 0 | 0 | 0 | 21,336,594 |
| Hike and Bike Trails | 1,907,588 | 1,470,824 | 436,764 | 0 | 0 | 0 | 1,907,588 |
| Intergovernmental Partnership Projects | 41,182,658 | 21,505,117 | 19,677,541 | 27,055,939 | 0 | 0 | 68,238,597 |
| Public Art | 967,720 | 18,710 | 949,009 | 0 | 0 | 0 | 967,720 |
| Public/Private Development | 1,315,747 | 265,000 | 1,050,747 | 0 | 0 | 0 | 1,315,747 |
| Sidewalk and Barrier Free Ramp Improvements | 5,992,840 | 5,936,363 | 56,476 | 1,086,303 | 0 | 0 | 7,079,143 |
| Sidewalk Improvements | 58,780 | 5,198 | 53,583 | 0 | 0 | 0 | 58,780 |
| Street and Alley Improvements | 169,568,937 | 144,088,753 | 25,480,184 | 81,907,891 | 45,907,891 | 0 | 297,384,719 |
| Street Lighting | 2,150,000 | 0 | 2,150,000 | 0 | 0 | 0 | 2,150,000 |
| Street Petitions | 2,696,711 | 2,562,917 | 133,794 | 8,361,878 | 0 | 0 | 11,058,589 |
| Street Reconstruction | 66,167,429 | 38,408,246 | 27,759,182 | 24,467,340 | 0 | 0 | 90,634,769 |
| Street Resurfacing | 47,648,192 | 42,976,394 | 4,671,798 | 0 | 0 | 0 | 47,648,192 |
| Streetscape-Urban Design | 5,911,262 | 1,533,423 | 4,377,840 | 2,275,647 | 0 | 0 | 8,186,909 |
| Target Neighborhood | 10,796,069 | 8,612,240 | 2,183,829 | 16,288,898 | 0 | 0 | 27,084,967 |
| Thoroughfares | 60,302,710 | 29,662,418 | 30,640,292 | 24,849,672 | 0 | 0 | 85,152,382 |
| Traffic Intersection Capacity & Safety Improvements | 2,306,533 | 229,340 | 2,077,193 | 0 | 0 | 0 | 2,306,533 |
| Traffic Signals | 36,725,427 | 13,167,615 | 23,557,812 | 5,015,586 | 0 | 0 | 41,741,013 |
| Grand Total | \$507,034,600 | \$342,907,803 | \$164,126,797 | \$196,027,421 | \$45,907,891 | \$0 | \$748,969,912 |

STREET AND TRANSPORTATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 10005-10119 Shayna Dr - 10002- 10106 Hymie Cir - V032 | Alley Reconstruction | 2017 Bonds | 5 | 02/2022 | 380,460 | 380,994 | (534) | 0 | 0 | 0 | 380,460 |
| 10106-10160 Caribou Trail - 10127-10143 Ferndale Rd - V079 | Alley Reconstruction | 2017 Bonds | 10 | 12/2023 | 59,119 | 59,119 | 0 | 206,055 | 0 | 0 | 265,174 |
| 10163-10199 Vistadale Dr - 10200 10200 Trailcliff Dr - V080 | Alley Reconstruction | 2017 Bonds | 10 | 12/2023 | 53,904 | 54,001 | (96) | 174,142 | 0 | 0 | 228,046 |
| 10315-10542 Castlerock Dr - 10315 Checota Dr - Gardenside - V033 | Alley Reconstruction | 2017 Bonds | 5 | 02/2022 | 510,367 | 492,496 | 17,871 | 0 | 0 | 0 | 510,367 |
| 10445 - 10461 Carry Back Cir - 10419 - 10427 Carry Back Pl - V113 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 228,606 | 181,189 | 47,417 | 0 | 0 | 0 | 228,606 |
| 10th St from I-35 to Clarendon Dr. - V198 | Street Reconstruction | 2017 Bonds | 4 | 12/2025 | 285,627 | 285,627 | 0 | 457,407 | 0 | 0 | 743,034 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 10th Street Historic District Sidewalk and Barrier Free Ramp Improvements - V149 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 4 | 04/2022 | 689,857 | 689,857 | (0) | 0 | 0 | 0 | 689,857 |
| 11133-11139 Cottillion Dr - 3609 Bon Park Ct - V069 | Alley Reconstruction | 2017 Bonds | 9 | 06/2023 | 152,640 | 155,798 | (3,157) | 0 | 0 | 0 | 152,640 |
| 11205-11335 Buchanan Dr - 11200-11298 Ferguson Rd - V070 | Alley Reconstruction | 2017 Bonds | 9 | 06/2023 | 409,616 | 352,640 | 56,977 | 0 | 0 | 0 | 409,616 |
| 11306-11340 Dumbarton Dr - 11323-11357 Glen Cross Dr - V071 | Alley Reconstruction | 2017 Bonds | 9 | 06/2023 | 209,007 | 208,629 | 378 | 0 | 0 | 0 | 209,007 |
| 11312-11344 Glen Cross Dr - 11341-11367 Drummond Dr - V072 | Alley Reconstruction | 2017 Bonds | 9 | 06/2023 | 535,894 | 537,350 | (1,456) | 0 | 0 | 0 | 535,894 |
| 1225-1423 Kirnwood Dr - 7601 S Polk St - V062 | Alley Reconstruction | 2017 Bonds | 8 | 07/2022 | 366,930 | 310,528 | 56,403 | 0 | 0 | 0 | 366,930 |
| 127-231 W Louisiana Ave - 118-228 Conrad St - V022 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 93,042 | 96,498 | (3,457) | 324,180 | 0 | 0 | 417,222 |
| 12Th St From Upton To 200 Ft East Of Upton - V992 | Target Neighborhood | 2017 Bonds | 4 | 02/2024 | 56,599 | 58,047 | (1,448) | 180,341 | 0 | 0 | 236,940 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 1503-1551 Briarcliff Rd - 5503-5537 Mesa Cir - V008 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 363,491 | 364,274 | (783) | 0 | 0 | 0 | 363,491 |
| 15632-15724 Golden Creek Rd - 6231 - La Cosa Dr - Bay Point - V086 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 62,630 | 62,726 | (96) | 0 | 0 | 0 | 62,630 |
| 1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr - V023 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 67,433 | 67,433 | 0 | 286,480 | 0 | 0 | 353,913 |
| 1611-1727 Red Cloud Dr - 9704-9780 Faircloud Dr [A7003] - V034 | Alley Reconstruction | 2017 Bonds | 5 | 02/2022 | 476,499 | 480,114 | (3,615) | 0 | 0 | 0 | 476,499 |
| 1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 42,453 | 43,323 | (871) | 44,690 | 0 | 0 | 87,143 |
| 1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 62,911 | 63,907 | (996) | 281,146 | 0 | 0 | 344,057 |
| 17604-17630 Davenport Alley Construction - VA05 | Target Neighborhood | 2017 Bonds | 12 | 10/2022 | 508,645 | 53,602 | 455,043 | 0 | 0 | 0 | 508,645 |
| 1830-1886 Red Cloud Dr - 9803-9851 Glengreen Dr [A6972] - V035 | Alley Reconstruction | 2017 Bonds | 5 | 02/2022 | 450,447 | 463,501 | (13,054) | 0 | 0 | 0 | 450,447 |
| 18603-18707 Amador Ave - 6505-6511 Villa Rd - V095 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 708,867 | 611,106 | 97,761 | 0 | 0 | 0 | 708,867 |
| 1885-2025 Red Cloud Dr - 2002-2080 Corvette Dr [A6966] - V036 | Alley Reconstruction | 2017 Bonds | 5 | 02/2022 | 463,201 | 306,603 | 156,597 | 0 | 0 | 0 | 463,201 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--------------------------------|---------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 19003-19039 Bilbrook Ln - V096 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 357,862 | 358,741 | (879) | 0 | 0 | 0 | 357,862 |
| 2012 Public Art Projects - Streets - PA13 | Public Art | 2012 Bonds | Citywide | 12/2023 | 75,500 | 3,000 | 72,500 | 0 | 0 | 0 | 75,500 |
| 2017 Bond Program Reserved Contingency - VA38 | Bridge Repair and Modification | 2017 Bonds | Citywide | 04/2025 | (7,060,158) | 0 | (7,060,158) | 0 | 0 | 0 | (7,060,158) |
| 2022 Certificate of Obligation- Sidewalks - W796 | Street and Alley Improvements | Other GO CIP - Debt | Citywide | Ongoing | 5,000,000 | 2,546,937 | 2,453,063 | 5,000,000 | 5,000,000 | 0 | 15,000,000 |
| 2022 Certificate of Obligation-Streets - W795 | Street and Alley Improvements | Other GO CIP - Debt | Citywide | Ongoing | 40,000,000 | 38,283,808 | 1,716,192 | 44,800,000 | 16,000,000 | 0 | 100,800,000 |
| 2022 Certificates of Obligation - Streets Underserved - W803 | Street and Alley Improvements | Other GO CIP - Debt | Citywide | Ongoing | 10,000,000 | 417,017 | 9,582,983 | 11,200,000 | 4,000,000 | 0 | 25,200,000 |
| 207-347 Bettyrae Way - 7708-7770 Ryan Ridge Dr - V063 | Alley Reconstruction | 2017 Bonds | 8 | 07/2022 | 428,068 | 295,489 | 132,579 | 0 | 0 | 0 | 428,068 |
| 2104-2336 Dugald Pl - 2005-2249 E Illinois Ave - V026 | Alley Reconstruction | 2017 Bonds | 4 | 12/2023 | 691,843 | 83,161 | 608,682 | 0 | 0 | 0 | 691,843 |
| 2205-2341 Freeland - 2336-2328 Homeway - 2204- 2340 Babalos - V060 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 74,379 | 74,475 | (96) | 319,606 | 0 | 0 | 393,985 |
| 2211-2323 Deer Path Dr - 2905-3311 Kellogg Ave - V027 | Alley Reconstruction | 2017 Bonds | 4 | 12/2023 | 588,899 | 104,081 | 484,818 | 0 | 0 | 0 | 588,899 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 2304-2348 Hunters Run Dr - 7407-7415 Mesa Verde Trl - V064 | Alley Reconstruction | 2017 Bonds | 8 | 07/2022 | 408,614 | 329,630 | 78,984 | 0 | 0 | 0 | 408,614 |
| 2306-2440 Bluffton Dr - 2307 - 2439 Blaydon Dr - V042 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 555,914 | 526,618 | 29,295 | 0 | 0 | 0 | 555,914 |
| 2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017 | Alley Reconstruction | 2017 Bonds | 3 | 01/2023 | 630,069 | 97,945 | 532,124 | 0 | 0 | 0 | 630,069 |
| 2503-2623 W Lovers Ln - 2502-2614 W Amherst Ave - V009 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 278,580 | 282,580 | (4,000) | 0 | 0 | 0 | 278,580 |
| 2507-2537 Blaydon Dr - 2506 - 2536 Bluffton Dr - V043 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 365,380 | 367,407 | (2,026) | 0 | 0 | 0 | 365,380 |
| 2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 92,191 | 94,460 | (2,268) | 575,380 | 0 | 0 | 667,571 |
| 2703-2743 April Hill Ln - 2710-2750 Stevens Point Ln - V097 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 447,202 | 241,729 | 205,473 | 0 | 0 | 0 | 447,202 |
| 2703-2829 Klondike - Dr 2704-2830 Lockhart Ave - V044 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 652,359 | 654,839 | (2,481) | 0 | 0 | 0 | 652,359 |
| 2703-2831 Scottsbluff Dr - 2802-2826 La Prada Ct - V045 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 502,284 | 502,284 | 0 | 0 | 0 | 0 | 502,284 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 2707-2757 Runningbrook Ln - 2700 N Buckner Blvd - V046 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 303,107 | 298,685 | 4,422 | 0 | 0 | 0 | 303,107 |
| 2707-2837 Blyth Dr - 2706-2838 Gross Rd - V047 | Alley Reconstruction | 2017 Bonds | 7 | 11/2022 | 395,331 | 395,427 | (96) | 0 | 0 | 0 | 395,331 |
| 2711-2733 Groveridge, 9606- 9674 Briggs, 9605- 9621 Altacrest - V061 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 69,144 | 69,240 | (96) | 400,007 | 0 | 0 | 469,151 |
| 3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037 | Alley Reconstruction | 2017 Bonds | 6 | 01/2024 | 110,398 | 112,733 | (2,335) | 686,992 | 0 | 0 | 797,390 |
| 3105-3161 Waldrop Drive - 3106-3160 Rotan Lane - V114 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 434,557 | 435,459 | (902) | 0 | 0 | 0 | 434,557 |
| 3105-3171 Newcastle Dr - 3104- 3170 Walnut Hill - V038 | Alley Reconstruction | 2017 Bonds | 6 | 01/2024 | 76,196 | 83,448 | (7,252) | 230,264 | 0 | 0 | 306,460 |
| 3163-3241 E Ledbetter Dr - 3132- 3244 Dahlia Dr - V029 | Alley Reconstruction | 2017 Bonds | 4 | 12/2023 | 371,146 | 59,154 | 311,993 | 0 | 0 | 0 | 371,146 |
| 3206-3232 Rotan Lane - 3207-3233 Waldrop Drive - V115 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 222,568 | 223,306 | (737) | 0 | 0 | 0 | 222,568 |
| 3207 - 3349 Citation Dr - 3208 - 3330 Timberview Rd - V116 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 615,638 | 616,540 | (902) | 0 | 0 | 0 | 615,638 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 3506-3658 High Vista Dr - 11960 Highdale Dr - V040 | Alley Reconstruction | 2017 Bonds | 6 | 01/2024 | 78,845 | 66,697 | 12,148 | 379,477 | 0 | 0 | 458,322 |
| 3544 - 3638 Ainsworth Dr - 3615 - 3675 Norcross Ln - V117 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 601,455 | 602,304 | (849) | 0 | 0 | 0 | 601,455 |
| 3609-3615 Bon Park Ct - 3608-3614 Parader Ct - V073 | Alley Reconstruction | 2017 Bonds | 9 | 06/2023 | 110,808 | 111,913 | (1,105) | 0 | 0 | 0 | 110,808 |
| 3610-3668 Weeburn Dr - 3623-3651 Midpines Dr - V118 | Alley Reconstruction | 2017 Bonds | 13 | 12/2024 | 474,073 | 474,810 | (737) | 0 | 0 | 0 | 474,073 |
| 3805-3945 Hawick Ln - 3804-3858 Eaton Dr - V011 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 370,535 | 374,324 | (3,789) | 0 | 0 | 0 | 370,535 |
| 3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030 | Alley Reconstruction | 2017 Bonds | 4 | 03/2024 | 66,832 | 66,928 | (96) | 200,754 | 0 | 0 | 267,586 |
| 4104-4124 Firebrick Ln - 4103-4119 Country Brook Dr - V098 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 284,855 | 192,750 | 92,104 | 0 | 0 | 0 | 284,855 |
| 4202-4272 Timberglen Rd - 4203-4231 Lawngate Dr - V099 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 259,241 | 264,705 | (5,464) | 0 | 0 | 0 | 259,241 |
| 4307-4435 Bonnie View Rd - 4302-4446 Cicero St - V031 | Alley Reconstruction | 2017 Bonds | 4 | 12/2023 | 450,140 | 66,257 | 383,883 | 0 | 0 | 0 | 450,140 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 4403-4451 Cinnabar Dr - 6102-6150 Symphony Ln - V048 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 432,287 | 436,873 | (4,586) | 0 | 0 | 0 | 432,287 |
| 4503-4535 Live Oak St - 4514-4522 Bryan St - V012 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 288,862 | 290,892 | (2,031) | 0 | 0 | 0 | 288,862 |
| 4804-4950 Ashbrook Rd - 4803-4945 Chilton Dr - V049 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 95,054 | 95,150 | (96) | 0 | 0 | 0 | 95,054 |
| 4806-5034 Mill Creek Rd - 4807-4923-12515 Planters Glen Dr - V123 | Alley Reconstruction | 2017 Bonds | 13 | 03/2022 | 481,585 | 481,668 | (83) | 0 | 0 | 0 | 481,585 |
| 4812-4840 Worth St - 4807-4841 Tremont St - V007 | Alley Petitions | 2017 Bonds | 2 | 03/2022 | 209,215 | 212,344 | (3,129) | 0 | 0 | 0 | 209,215 |
| 4902-5032 Thursh St - 4903-5033 Wenonah Dr - V013 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 318,070 | 324,173 | (6,102) | 0 | 0 | 0 | 318,070 |
| 5005-5207 Banting Way - 5411-5445 Endlery Pl - V050 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 66,378 | 66,474 | (96) | 0 | 0 | 0 | 66,378 |
| 503-511 N Prairie Ave - 4721-4721 Tremont St - V014 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 140,506 | 142,984 | (2,477) | 0 | 0 | 0 | 140,506 |
| 5100-5152 Lahoma St - 5101-5147 N Hall St - V015 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 264,832 | 267,517 | (2,685) | 0 | 0 | 0 | 264,832 |
| 5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 54,438 | 54,438 | 0 | 0 | 0 | 0 | 54,438 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 5179-5107 Chalet - 1404-1550 Drury Dr - V018 | Alley Reconstruction | 2017 Bonds | 3 | 02/2024 | 382,556 | 78,622 | 303,934 | 0 | 0 | 0 | 382,556 |
| 5300-5358 Willis Ave - 5303-5355 Richard Ave - V016 | Alley Reconstruction | 2017 Bonds | 2 | 02/2022 | 274,812 | 276,356 | (1,544) | 0 | 0 | 0 | 274,812 |
| 5303-5347 Blaney Way - 5204-5240 Banting Way - V052 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 75,321 | 71,666 | 3,655 | 0 | 0 | 0 | 75,321 |
| 5306-5342 Lake Placid Dr - 1572-1568 Drury Pl - V019 | Alley Reconstruction | 2017 Bonds | 3 | 02/2024 | 209,251 | 55,398 | 153,852 | 0 | 0 | 0 | 209,251 |
| 5500-5552 Longview St - 5503-5549 Mccommas Blvd - V125 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 242,592 | 214,745 | 27,847 | 0 | 0 | 0 | 242,592 |
| 5501-5527 Harbor Town Dr - 5506-5530 Tamaron Ct - V100 | Alley Reconstruction | 2017 Bonds | 12 | 12/2022 | 498,415 | 318,987 | 179,428 | 0 | 0 | 0 | 498,415 |
| 5601-5639 Morningside Ave - 5602-5634 Mccommas Blvd - V126 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 212,500 | 214,907 | (2,408) | 0 | 0 | 0 | 212,500 |
| 5605-5831 Everglade Rd - 5606-5824 Twining St - V053 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 520,648 | 523,309 | (2,660) | 0 | 0 | 0 | 520,648 |
| 5620-5832 Everglade Rd - 5707-5861 Marview Ln - V054 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 91,892 | 74,290 | 17,602 | 0 | 0 | 0 | 91,892 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 5701-5745 Palo Pinto Ave - 5702-5746 Velasco Ave (Alley Improvements) - VA06 | Target Neighborhood | 2017 Bonds | 14 | 02/2024 | 65,660 | 67,724 | (2,064) | 853,090 | 0 | 0 | 918,750 |
| 5703-5747 Vanderbilt Ave - 5710-5750 Marquita Ave - V127 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 226,039 | 227,859 | (1,821) | 0 | 0 | 0 | 226,039 |
| 5710-5814 Meadowick Ln - 5274-5290 Ponderosa Cir - V055 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 221,537 | 224,090 | (2,553) | 0 | 0 | 0 | 221,537 |
| 5737-5763 Caruth Blvd - 5708-5728 Surrey Square Lane - V119 | Alley Reconstruction | 2017 Bonds | 13 | 01/2022 | 252,570 | 252,570 | 0 | 0 | 0 | 0 | 252,570 |
| 6020-6040 Fieldstone - V101 | Alley Reconstruction | 2017 Bonds | 12 | 03/2023 | 86,345 | 87,248 | (904) | 194,558 | 0 | 0 | 280,903 |
| 6024-6300 Samuell Blvd - 6205-6441 Symphony Ln - V056 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 478,637 | 413,317 | 65,320 | 0 | 0 | 0 | 478,637 |
| 6103-6129 Mercedes Ave - 6100-6126 Morningside Ave - V128 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 190,486 | 192,473 | (1,987) | 0 | 0 | 0 | 190,486 |
| 6139-6179 Monticello Ave - 6202-6238 Mercedes Ave - V129 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 221,135 | 223,197 | (2,062) | 0 | 0 | 0 | 221,135 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 6201-6333 Bryan Pkwy - 5808-5842 Live Oak St - V130 | Alley Reconstruction | 2017 Bonds | 14 | 05/2022 | 236,603 | 238,708 | (2,105) | 0 | 0 | 0 | 236,603 |
| 6206-6440 Symphony Ln - 4307-4339 Cinnabar Dr - V057 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 370,498 | 373,158 | (2,660) | 0 | 0 | 0 | 370,498 |
| 6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020 | Alley Reconstruction | 2017 Bonds | 3 | 02/2024 | 61,735 | 62,517 | (782) | 78,901 | 0 | 0 | 140,636 |
| 6302-6326 Oakleaf Rd - 6301-6323 Warm Mist Ln - V102 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 272,209 | 285,391 | (13,182) | 0 | 0 | 0 | 272,209 |
| 6407-6475 Glendora Ave - 6406-6474 Meadow Road - V120 | Alley Reconstruction | 2017 Bonds | 13 | 03/2022 | 344,849 | 344,849 | 0 | 0 | 0 | 0 | 344,849 |
| 6421-6543 Northwood Road - 6426-6542 Deloache Ave - V121 | Alley Reconstruction | 2017 Bonds | 13 | 01/2022 | 390,933 | 390,933 | 0 | 0 | 0 | 0 | 390,933 |
| 6505-6635 Mimosa Ln - 6506-6630 Lakehurst Ave - V122 | Alley Reconstruction | 2017 Bonds | 13 | 03/2022 | 614,527 | 637,554 | (23,026) | 0 | 0 | 0 | 614,527 |
| 6506-6556 Crestmere Dr - 6515-6555 Meadowcreek Dr - V087 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 62,712 | 64,739 | (2,026) | 0 | 0 | 0 | 62,712 |
| 6510-6580 Calais Dr - 6509-6565 Crestmere Dr - V088 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 61,672 | 61,768 | (96) | 0 | 0 | 0 | 61,672 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 6607-6831 Desco Drive - 6706-6838 Prestonshire Lane - V124 | Alley Reconstruction | 2017 Bonds | 13 | 01/2022 | 429,273 | 395,539 | 33,734 | 0 | 0 | 0 | 429,273 |
| 6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 78,137 | 78,233 | (96) | 0 | 0 | 0 | 78,137 |
| 6816-6858 Fremont St - 6809-6851 Whitehill St - V074 | Alley Reconstruction | 2017 Bonds | 9 | 07/2023 | 259,150 | 261,381 | (2,231) | 0 | 0 | 0 | 259,150 |
| 6906-6954 Kingsbury Dr - 6907-6949 Winchester St - V075 | Alley Reconstruction | 2017 Bonds | 9 | 07/2023 | 235,513 | 233,951 | 1,562 | 0 | 0 | 0 | 235,513 |
| 6906-7030 Orchid Ln - 6909-7007 Meadoebriar Ln - Pemberton Dr - V094 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 63,779 | 64,159 | (380) | 0 | 0 | 0 | 63,779 |
| 6915-6965 Fremont St - 6914-6964 Wakefield St - V076 | Alley Reconstruction | 2017 Bonds | 9 | 07/2023 | 294,094 | 295,294 | (1,200) | 0 | 0 | 0 | 294,094 |
| 6920-7038 Midbury Dr - 6919-7033 Northaven Rd - V090 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 76,167 | 78,118 | (1,951) | 0 | 0 | 0 | 76,167 |
| 7005-7065 Fremont St - 7006-7066 Wakefield St - V077 | Alley Reconstruction | 2017 Bonds | 9 | 07/2023 | 354,272 | 354,368 | (96) | 0 | 0 | 0 | 354,272 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 7023-7031 Wakefield St - 7049-7053 Wakefield Cir - V078 | Alley Reconstruction | 2017 Bonds | 9 | 07/2023 | 208,155 | 208,251 | (96) | 0 | 0 | 0 | 208,155 |
| 7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058 | Alley Reconstruction | 2017 Bonds | 7 | 05/2023 | 62,976 | 54,407 | 8,569 | 0 | 0 | 0 | 62,976 |
| 7103-7133 Echo Bluff Dr - 7202-7226 Rustic Valley Dr - V103 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 367,505 | 371,377 | (3,872) | 0 | 0 | 0 | 367,505 |
| 7105-7227 Bluefield Dr - 7311- 7427 Carta Valley Dr - V104 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 544,139 | 546,804 | (2,664) | 0 | 0 | 0 | 544,139 |
| 7129-7195 Elliott Dr - 7130-7184 Rolling Fork Dr - V059 | Alley Reconstruction | 2017 Bonds | 7 | 12/2024 | 383,362 | 384,385 | (1,024) | 0 | 0 | 0 | 383,362 |
| 7151-7203 Gracefield Ln - 7101-7145 Crooked Oak Dr - V105 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 458,346 | 417,464 | 40,882 | 0 | 0 | 0 | 458,346 |
| 7206-7446 La Sobrina Dr - 7223-7441 Whispering Pine Dr - V106 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 559,403 | 560,054 | (650) | 0 | 0 | 0 | 559,403 |
| 7309-7435 Tanglelen Dr - 7364-7450 Tophill Ln - V091 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 61,730 | 63,681 | (1,951) | 0 | 0 | 0 | 61,730 |
| 7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 54,581 | 56,531 | (1,951) | 0 | 0 | 0 | 54,581 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021 | Alley Reconstruction | 2017 Bonds | 3 | 02/2024 | 461,445 | 76,309 | 385,137 | 0 | 0 | 0 | 461,445 |
| 7604-7608 Dornoch Ln - 7603-7605 Lairds Ln - V107 | Alley Reconstruction | 2017 Bonds | 12 | 09/2023 | 255,189 | 257,651 | (2,462) | 0 | 0 | 0 | 255,189 |
| 7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093 | Alley Reconstruction | 2017 Bonds | 11 | 12/2023 | 57,336 | 57,750 | (414) | 0 | 0 | 0 | 57,336 |
| 7704-78400 Carbondale St - 7703-7835 Brownville (Alley Improvements) - VA01 | Target Neighborhood | 2017 Bonds | 7 | 12/2024 | 81,178 | 81,304 | (126) | 561,484 | 0 | 0 | 642,662 |
| 7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067 | Alley Reconstruction | 2017 Bonds | 8 | 12/2024 | 68,219 | 68,219 | 0 | 122,563 | 0 | 0 | 190,782 |
| 806-954 Ivywood Dr - 807-951 Jadewood Dr - V068 | Alley Reconstruction | 2017 Bonds | 8 | 07/2022 | 387,509 | 325,148 | 62,360 | 0 | 0 | 0 | 387,509 |
| Aberdeen Ave From Edgemere Rd To Thackery St - V285 | Street Reconstruction | 2017 Bonds | 13 | 01/2023 | 1,493,969 | 795,365 | 698,604 | 0 | 0 | 0 | 1,493,969 |
| Abrams Rd from Gaston Ave to S Beacon St - VA14 | Thoroughfares | 2017 Bonds | 14 | 12/2022 | 2,937,690 | 2,676,358 | 261,332 | 0 | 0 | 0 | 2,937,690 |
| Abrams Rd from Glennox Ln to E Lovers Ln - V949 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 132,101 | 132,098 | 3 | 0 | 0 | 0 | 132,101 |
| Adair St From Cobb St To 500 Ft North Of Cobb St - V287 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 58,735 | 59,763 | (1,028) | 22,795 | 0 | 0 | 81,530 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---------------------|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Adleta Blvd from Adleta Ct to Adleta Blvd - V774 | Street Resurfacing | 2017 Bonds | 9 | 05/2022 | 478,412 | 478,409 | 3 | 0 | 0 | 0 | 478,412 |
| Akard Place Signals - W064 | Traffic Signals | Capital Projects Reimbursement | 2 | 12/2021 | 69,611 | 38,826 | 30,785 | 0 | 0 | 0 | 69,611 |
| Allen St from McKinney Ave to Laclede St - V970 | Street Resurfacing | 2017 Bonds | 6 | 09/2022 | 155,482 | 155,482 | 0 | 0 | 0 | 0 | 155,482 |
| Alley Improvements Between 8th St - Church From IH 35E To N Cliff - V993 | Target Neighborhood | 2017 Bonds | 4 | 02/2024 | 40,973 | 40,973 | 0 | 135,088 | 0 | 0 | 176,061 |
| Alley Improvements Between Ewing Ave - Upton From Viola To Clarendon - V994 | Target Neighborhood | 2017 Bonds | 4 | 02/2024 | 27,598 | 27,598 | 0 | 539,311 | 0 | 0 | 566,909 |
| Alley: Hibernia & McKinney From Routh To Boll - S201 | Alley Petitions | 2012 Bonds | Citywide | 12/2021 | 76,788 | 77,782 | (994) | 0 | 0 | 0 | 76,788 |
| Alley: Hibernia & State From Boll To Wort - S202 | Alley Petitions | 2012 Bonds | Citywide | 12/2021 | 84,811 | 85,905 | (1,095) | 0 | 0 | 0 | 84,811 |
| Alley: Hurley Way & Lenel Place Williamsburg - S203 | Alley Petitions | 2006 Bonds | Citywide | 12/2021 | 750 | 516 | 234 | 0 | 0 | 0 | 750 |
| Alley: Hurley Way & Lenel Place Williamsburg - S203 | Alley Petitions | 2012 Bonds | Citywide | 12/2021 | 187,825 | 166,897 | 20,929 | 0 | 0 | 0 | 187,825 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Alley: Manana & Park From Larga To Marsh - S205 | Alley Petitions | 2012 Bonds | Citywide | 12/2021 | 323,524 | 356,426 | (32,901) | 0 | 0 | 0 | 323,524 |
| Alley: State St & Thomas Ave From Routh To Boll - S207 | Alley Petitions | 2012 Bonds | Citywide | 12/2022 | 9,406 | 9,663 | (257) | 0 | 0 | 0 | 9,406 |
| Alpha Rd from Barton Dr to Noel Rd - V293 | Street Reconstruction | 2017 Bonds | 11 | 10/2024 | 76,655 | 58,953 | 17,702 | 989,848 | 0 | 0 | 1,066,503 |
| Alpha Rd From End Of Pavement To Barton Dr - V310 | Thoroughfares | 2017 Bonds | 11 | 10/2024 | 1,079,357 | 49,385 | 1,029,972 | 88,191 | 0 | 0 | 1,167,548 |
| Alpha Rd from Noel Rd to Montfort Dr - V294 | Street Reconstruction | 2017 Bonds | 11 | 10/2024 | 128,062 | 51,428 | 76,634 | 1,901,255 | 0 | 0 | 2,029,317 |
| Anhurst Ave - Stanford Ave From Linwood Ave To Briarwood Ln - V005 | Alley Petitions | 2017 Bonds | 13 | 02/2024 | 81,208 | 82,812 | (1,604) | 132,266 | 0 | 0 | 213,474 |
| Annapolis Ln from Ridgelawn Dr to Berwyn Ln - V795 | Street Resurfacing | 2017 Bonds | 6 | 09/2022 | 228,198 | 228,198 | 0 | 0 | 0 | 0 | 228,198 |
| Anzio Cir from Garapan Dr to S Polk St - V199 | Street Reconstruction | 2017 Bonds | 4 | 04/2022 | 1,240,056 | 1,129,179 | 110,877 | 0 | 0 | 0 | 1,240,056 |
| Apple St. and Live Oak St. Intersection- W336 | Traffic Signals | Capital Projects Reimbursement | 14 | 12/2021 | 21,482 | 8,628 | 12,854 | 0 | 0 | 0 | 21,482 |
| Arapaho Rd from Golden Creek Rd to Meado - V939 | Street Resurfacing | 2017 Bonds | 12 | 09/2022 | 460,616 | 0 | 460,616 | 0 | 0 | 0 | 460,616 |
| Arborcrest Dr From Bluewood Dr To Partridge Dr - V262 | Street Reconstruction | 2017 Bonds | 8 | 03/2022 | 906,420 | 876,593 | 29,827 | 0 | 0 | 0 | 906,420 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| AT&T Discovery Plaza - W312 | Traffic Signals | Capital Projects Reimbursement | 2, 14 | 06/2022 | 175,676 | 91,607 | 84,070 | 0 | 0 | 0 | 175,676 |
| Audelia Rd from Faircrest Dr to Royal Ln - V961 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 766,441 | 766,438 | 3 | 0 | 0 | 0 | 766,441 |
| Avenue H From E 11Th St To Sanderson Ave - V247 | Street Reconstruction | 2017 Bonds | 4 | 03/2025 | 852,896 | 115,181 | 737,715 | 0 | 0 | 0 | 852,896 |
| Azalea Ln & Curriin - S218 | Alley Reconstruction | 2012 Bonds | Citywide | 12/2021 | 199,873 | 199,555 | 318 | 0 | 0 | 0 | 199,873 |
| Babcock Dr From Bernal Dr To Canada Dr - V256 | Street Reconstruction | 2017 Bonds | 6 | 08/2023 | 446,463 | 447,877 | (1,414) | 0 | 0 | 0 | 446,463 |
| Baruth Blvd & Colgate Ave - S226 | Alley Reconstruction | 2012 Bonds | Citywide | 12/2021 | 5,137 | 1,446 | 3,691 | 0 | 0 | 0 | 5,137 |
| Beechmont Dr from Ferguson Rd to Felicia Ct - V827 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 266,107 | 267,986 | (1,879) | 0 | 0 | 0 | 266,107 |
| Belmont Ave from Summit Ave to Greenville Ave - V320 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 129,814 | 129,814 | 0 | 0 | 0 | 0 | 129,814 |
| Bennington Dr from Trammel Dr to Middlebury Dr - V668 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 266,738 | 266,738 | 0 | 0 | 0 | 0 | 266,738 |
| Bernal/Singleton Left Turn Signal - W366 | Traffic Signals | 2006 Bonds | 6 | 06/2022 | 39,585 | 0 | 39,585 | 0 | 0 | 0 | 39,585 |
| Bike Plan - VA48 | Hike and Bike Trails | 2017 Bonds | Citywide | 12/2023 | 150,000 | 150,000 | 0 | 0 | 0 | 0 | 150,000 |
| Blackburn St from N Haskell Ave to Noble Ave - V963 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 168,962 | 168,962 | 0 | 0 | 0 | 0 | 168,962 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Blackburn St from Turtle Creek Blvd to Oak Lawn Ave - V957 | Street Resurfacing | 2017 Bonds | 14 | 06/2022 | 473,739 | 473,739 | 0 | 0 | 0 | 0 | 473,739 |
| Blackburn St from Turtle Creek Blvd to Travis St - V971 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 573,467 | 488,330 | 85,137 | 0 | 0 | 0 | 573,467 |
| Blanch Cir from Hillside Dr to Nonesuch Rd - V773 | Street Resurfacing | 2017 Bonds | 9 | 12/2021 | 240,348 | 240,348 | 0 | 0 | 0 | 0 | 240,348 |
| Blessing Cir from End of Pavement to Blessing Dr - V648 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 91,261 | 93,869 | (2,608) | 0 | 0 | 0 | 91,261 |
| Blossomheath Ln From LBJ Service Rd N To Thistle Ln - V275 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 63,523 | 60,939 | 2,584 | 387,737 | 0 | 0 | 451,260 |
| Blossomheath Ln from Thistle Ln to Alpha Rd - V222 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 74,750 | 74,750 | 0 | 438,037 | 0 | 0 | 512,787 |
| Bluffdale Dr from Berkshire Dr to Brookhurst Dr - V805 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 93,570 | 93,570 | 0 | 0 | 0 | 0 | 93,570 |
| Bombay Ave from Huron Dr to Thurston Dr - V193 | Street Reconstruction | 2017 Bonds | 2 | 06/2022 | 1,210,574 | 1,125,939 | 84,635 | 0 | 0 | 0 | 1,210,574 |
| Bonham St from Midway Rd to End of Pavement - V684 | Street Resurfacing | 2017 Bonds | 5 | 09/2022 | 663,695 | 462,207 | 201,489 | 0 | 0 | 0 | 663,695 |
| Bonnie View Rd from Ann Arbor Ave to Cummings St - V200 | Street Reconstruction | 2017 Bonds | 4 | 10/2024 | 2,377,290 | 218,950 | 2,158,340 | 0 | 0 | 0 | 2,377,290 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Boundbrook Ave From Greenville Ave To Woodbrook Dr - V268 | Street Reconstruction | 2017 Bonds | 10 | 11/2022 | 406,924 | 373,730 | 33,194 | 0 | 0 | 0 | 406,924 |
| Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194 | Street Reconstruction | 2017 Bonds | 2 | 12/2024 | 374,403 | 332,621 | 41,782 | 1,627,252 | 0 | 0 | 2,001,655 |
| Branchfield Dr from W Lawther Dr to Fisher Rd - V803 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 224,288 | 224,288 | 0 | 0 | 0 | 0 | 224,288 |
| Brennans Pl from End of Pavement to Brennans Dr - V843 | Street Resurfacing | 2017 Bonds | 12, 13 | 09/2023 | 42,429 | 42,429 | 0 | 0 | 0 | 0 | 42,429 |
| Briaridge Rd from Spring Creek Rd to Coit Rd - V813 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 215,297 | 215,294 | 3 | 0 | 0 | 0 | 215,297 |
| Broadmoor Dr from Broadmoor Dr to Garland Rd - V847 | Street Resurfacing | 2017 Bonds | 13 | 09/2023 | 127,013 | 127,013 | 0 | 0 | 0 | 0 | 127,013 |
| Broken Bow Rd from 9635 Broken Bow Rd to Fieldcrest Dr - V216 | Street Reconstruction | 2017 Bonds | 10 | 03/2023 | 1,123,862 | 558,981 | 564,880 | 0 | 0 | 0 | 1,123,862 |
| Brookhurst Dr from Edgelake Dr to Northcliff Dr - V682 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 497,511 | 515,718 | (18,207) | 0 | 0 | 0 | 497,511 |
| Brookshire Dr From Orchid Ln To Brookshire Cir - V276 | Street Reconstruction | 2017 Bonds | 11 | 01/2024 | 89,690 | 93,619 | (3,929) | 229,553 | 0 | 0 | 319,243 |
| Bucknell Dr from Bennington Dr to Trammel Dr - V651 | Street Resurfacing | 2017 Bonds | 12 | 09/2022 | 181,227 | 181,227 | 0 | 0 | 0 | 0 | 181,227 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Burma From Kiska St To Saipan St - VA02 | Target Neighborhood | 2017 Bonds | 7 | 12/2024 | 110,845 | 110,972 | (126) | 452,422 | 0 | 0 | 563,267 |
| Burma Rd From Carbondale St To Kiska St - VA04 | Target Neighborhood | 2017 Bonds | 7 | 12/2024 | 133,405 | 134,372 | (968) | 367,174 | 0 | 0 | 500,579 |
| Burroaks Cir From Burroaks Dr To End Of Pavement - V263 | Street Reconstruction | 2017 Bonds | 8 | 06/2023 | 447,653 | 77,625 | 370,028 | 0 | 0 | 0 | 447,653 |
| Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13 | Thoroughfares | 2017 Bonds | 3 | 10/2023 | 561,028 | 517,640 | 43,388 | 3,188,972 | 0 | 0 | 3,750,000 |
| Camp Wisdom Road Project - W147 | Intergovernmental Partnership Projects | 2006 Bonds | 3 | 03/2022 | 611,550 | 611,550 | 0 | 0 | 0 | 0 | 611,550 |
| Camp Wisdom Road Project - W147 | Intergovernmental Partnership Projects | 2017 Bonds | 3 | 03/2022 | 684,610 | 128,804 | 555,806 | 0 | 0 | 0 | 684,610 |
| Camp Wisdom Road Project - W147 | Intergovernmental Partnership Projects | Capital Projects Reimbursement | 3 | 03/2022 | 700,000 | 700,000 | 0 | 0 | 0 | 0 | 700,000 |
| Campbell Rd from Preston Rd to Preston Bend Ct - V959 | Street Resurfacing | 2017 Bonds | 12 | 02/2022 | 766,100 | 288,873 | 477,227 | 0 | 0 | 0 | 766,100 |
| Campbell Rd from Preston Rd to Preston Trail Dr - V952 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 489,466 | 501,818 | (12,351) | 0 | 0 | 0 | 489,466 |
| Canada Dr From Babcock Dr To Leesburg St - V307 | Thoroughfares | 2017 Bonds | 6 | 03/2022 | 1,462,195 | 1,373,073 | 89,121 | 0 | 0 | 0 | 1,462,195 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Canada Dr From Tamerisk St To Westmoreland Rd - S309 | Street Reconstruction | 2012 Bonds | 12 | 12/2024 | 230,793 | 236,013 | (5,221) | 0 | 0 | 0 | 230,793 |
| Canada Dr From Tamerisk St To Westmoreland Rd - S309 | Street Reconstruction | 2017 Bonds | 12 | 01/2026 | 99,775 | 77,549 | 22,226 | 0 | 0 | 0 | 99,775 |
| Canada Drive From Westmoreland To Hampton - VA08 | Thoroughfares | 2017 Bonds | 5 | 12/2025 | 1,833,844 | 35,850 | 1,797,994 | 0 | 0 | 0 | 1,833,844 |
| Capps Dr & Rexford Dr From Lemmon Ave Par - S210 | Alley Petitions | 2012 Bonds | Citywide | 12/2021 | 163,235 | 141,814 | 21,421 | 0 | 0 | 0 | 163,235 |
| Carissa Dr from Carissa Cir to Jupiter Rd - V831 | Street Resurfacing | 2017 Bonds | 8 | 09/2023 | 147,799 | 147,799 | 0 | 0 | 0 | 0 | 147,799 |
| Carissa Dr from Ridgelake Dr to Sunland St - V763 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 214,855 | 214,855 | 0 | 0 | 0 | 0 | 214,855 |
| Carnegie Dr from Carnegie Pl to Peavy Rd - V823 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 97,241 | 97,241 | 0 | 0 | 0 | 0 | 97,241 |
| Carrusel Cir from Lyre Ln to Lyre In - V676 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 154,093 | 157,669 | (3,576) | 0 | 0 | 0 | 154,093 |
| Casa View Street Improvements - V985 | Streetscape-Urban Design | 2017 Bonds | 9 | 12/2024 | 784,428 | 784,524 | (96) | 0 | 0 | 0 | 784,428 |
| CBD Fair Link- Hall St to I-30 - U203 | Intergovernmental Partnership Projects | 2006 Bonds | 1, 3 | 12/2024 | 124,876 | 124,876 | 0 | 0 | 0 | 0 | 124,876 |
| CBD Fair Link- Hall St to I-30 - U203 | Intergovernmental Partnership Projects | 2017 Bonds | 1, 3 | 12/2024 | 3,411,683 | 3,409,194 | 2,490 | 0 | 0 | 0 | 3,411,683 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| CBD Fair Park Link From Main to IH30 (Design And ROW) - VA11 | Thoroughfares | 2017 Bonds | 2 | 01/2024 | 2,698,255 | 1,506,862 | 1,191,394 | 0 | 0 | 0 | 2,698,255 |
| Central Signal Computer - R090 | Traffic Signals | 2006 Bonds | Citywide | Ongoing | 2,007,091 | 1,967,070 | 40,021 | 0 | 0 | 0 | 2,007,091 |
| Chalk Hill - I 30 EB Frontage Road to Singleton - U780 | Thoroughfares | 2006 Bonds | Citywide | 12/2025 | 26,693 | 26,693 | 0 | 0 | 0 | 0 | 26,693 |
| Chalk Hill - I 30 EB Frontage Road to Singleton - U780 | Thoroughfares | 2017 Bonds | Citywide | 12/2025 | 662,027 | 662,027 | 0 | 0 | 0 | 0 | 662,027 |
| Chalk Hill Rd - Davis St to 800 South of IH 30 - U781 | Thoroughfares | 2006 Bonds | Citywide | 12/2022 | 205,382 | 205,382 | 0 | 0 | 0 | 0 | 205,382 |
| Chapel Hill Rd from W Lawther Dr to Cathedral Dr - V557 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 169,065 | 169,065 | 0 | 0 | 0 | 0 | 169,065 |
| Charing Cross Ln from Staffordshire Dr to Flicker Ln - V594 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 96,280 | 96,280 | 0 | 0 | 0 | 0 | 96,280 |
| Chariot Dr from Trace Rd to Wimbeldon Way - V840 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 338,753 | 338,753 | 0 | 0 | 0 | 0 | 338,753 |
| Charlestown Dr from Nuestra Dr to Preston Rd - V603 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 497,839 | 615,152 | (117,314) | 0 | 0 | 0 | 497,839 |
| Cheyenne From Big Thicket To Elam - VA18 | Thoroughfares | 2017 Bonds | 5 | 09/2024 | 4,541,941 | 536,620 | 4,005,321 | 0 | 0 | 0 | 4,541,941 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Cheyenne From Lake June To Big Thickett Phase I - VA17 | Thoroughfares | 2017 Bonds | 5 | 09/2024 | 7,129,507 | 712,605 | 6,416,902 | 0 | 0 | 0 | 7,129,507 |
| Church Cir from End of Pavement to Church Rd - V809 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 64,278 | 64,278 | 0 | 0 | 0 | 0 | 64,278 |
| Church St From I-35 To Cliff To End - V248 | Street Reconstruction | 2017 Bonds | 4 | 03/2025 | 585,516 | 102,892 | 482,624 | 0 | 0 | 0 | 585,516 |
| Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292 | Street Reconstruction | 2017 Bonds | 4 | 11/2024 | 717,466 | 295,494 | 421,973 | 998,191 | 0 | 0 | 1,715,657 |
| Clark Road and Clarkridge Drive - W172 | Traffic Signals | Capital Projects Reimbursement | 3 | 12/2021 | 200,000 | 198,092 | 1,908 | 0 | 0 | 0 | 200,000 |
| Clarksdale Pl from Clarksdale Dr to End of Pavement - V798 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 61,466 | 53,474 | 7,992 | 0 | 0 | 0 | 61,466 |
| Classen Dr from E Northwest Hwy to Van Dyke Rd - V785 | Street Resurfacing | 2017 Bonds | 9 | Ongoing | 383,062 | 383,062 | 0 | 0 | 0 | 0 | 383,062 |
| Classen Dr from Northlake Dr to Waterview Rd - V707 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 347,696 | 347,696 | 0 | 0 | 0 | 0 | 347,696 |
| Cobb St From Cobb St To Adair St - V288 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 51,240 | 53,482 | (2,242) | 59,065 | 0 | 0 | 110,305 |
| Cockrell Hill - La Reunion to Singleton - U205 | Intergovernmental Partnership Projects | 2006 Bonds | Citywide | 06/2023 | 5,847,699 | 5,847,699 | 0 | 0 | 0 | 0 | 5,847,699 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Cockrell Hill - La Reunion to Singleton - U205 | Intergovernmental Partnership Projects | 2017 Bonds | Citywide | 09/2024 | 37,634 | 37,634 | 0 | 0 | 0 | 0 | 37,634 |
| Cockrell Hill from Davis to the City Lim - U206 | Intergovernmental Partnership Projects | 2006 Bonds | Citywide | 06/2023 | 7,138 | 7,138 | 0 | 0 | 0 | 0 | 7,138 |
| Cockrell Hill From La Reunion To Singleton - V136 | Intergovernmental Partnership Projects | 2017 Bonds | 6 | 06/2023 | 26,159 | 26,924 | (766) | 0 | 0 | 0 | 26,159 |
| Coleridge St from Easton Dd to Sasanqua Ln - V824 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 30,664 | 30,664 | 0 | 0 | 0 | 0 | 30,664 |
| Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 14 | 08/2022 | 79,091 | 59,634 | 19,457 | 0 | 0 | 0 | 79,091 |
| Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 14 | 12/2023 | 7,464 | 0 | 7,464 | 0 | 0 | 0 | 7,464 |
| Columbia Ave/Main St from S Beacon St to - VA12 | Thoroughfares | 2017 Bonds | 2 | 01/2023 | 514,853 | 344,750 | 170,103 | 3,250,150 | 0 | 0 | 3,765,003 |
| Commerce from Good-Latimer to Hall - U733 | Streetscape-Urban Design | 2006 Bonds | 11 | 12/2023 | 289,898 | 3,889 | 286,009 | 0 | 0 | 0 | 289,898 |
| Commerce from Good-Latimer to Hall - U733 | Streetscape-Urban Design | 2017 Bonds | 11 | 12/2025 | 878,958 | 8,476 | 870,482 | 0 | 0 | 0 | 878,958 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Commerce St from East Side Ave to Benson St - V808 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 68,874 | 68,874 | 0 | 0 | 0 | 0 | 68,874 |
| Commerce Street From Good Latimer To Exposition - VA16 | Thoroughfares | 2017 Bonds | 2 | 12/2025 | 9,659,942 | 971,374 | 8,688,568 | 0 | 0 | 0 | 9,659,942 |
| Concho St from Monticello Ave to Mercedes Ave - V409 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 58,790 | 58,790 | 0 | 0 | 0 | 0 | 58,790 |
| Concho St From Richmond Ave To Belmont Ave - V289 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 79,885 | 79,885 | 0 | 313,829 | 0 | 0 | 393,714 |
| Coombs Creek Trail Extension - W264 | Intergovernmental Partnership Projects | 2017 Bonds | 1 | 02/2024 | 425,157 | 433,475 | (8,319) | 0 | 0 | 0 | 425,157 |
| Cosgrove Dr from Merriman Pkwy to Tabor Dr - V728 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 150,321 | 150,321 | 0 | 0 | 0 | 0 | 150,321 |
| Cotillion Dr from Ferguson Rd to Puerto Rico Dr - V710 | Street Resurfacing | 2017 Bonds | 14 | 05/2022 | 203,680 | 201,485 | 2,196 | 0 | 0 | 0 | 203,680 |
| Council District 1 Pedestrian Safety/Crosswalk Program - VA26 | Public/Private Development | 2017 Bonds | 1 | 06/2024 | 260,000 | 0 | 260,000 | 0 | 0 | 0 | 260,000 |
| Council District 5 Sidewalk and Barrier Free Ramp Improvements - V150 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 5 | 05/2022 | 620,971 | 392,387 | 228,585 | 0 | 0 | 0 | 620,971 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Council District 8 Infrastructure Improvements - VA44 | Traffic Signals | 2017 Bonds | 8 | 12/2025 | 350,000 | 0 | 350,000 | 0 | 0 | 0 | 350,000 |
| Council District 9 Traffic Signal Improvements - VA29 | Public/Private Development | 2017 Bonds | 9 | 12/2023 | 846,000 | 265,000 | 581,000 | 0 | 0 | 0 | 846,000 |
| Country Brook Dr - S241 | Alley Reconstruction | 2017 Bonds | 12 | 09/2022 | 54,896 | 66,391 | (11,495) | 0 | 0 | 0 | 54,896 |
| Country Creek Dr - Road Closure-Turn Around - VA23 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 3 | 12/2023 | 428,751 | 0 | 428,751 | 0 | 0 | 0 | 428,751 |
| Critical Bridges - V131 | Bridge Repair and Modification | 2017 Bonds | Citywide | 04/2025 | 1,099,279 | 26,258 | 1,073,020 | 0 | 0 | 0 | 1,099,279 |
| Critical Bridges- Camp Wisdom Road over Ricketts Creek Bridge - VA33 | Bridge Repair and Modification | 2017 Bonds | 3, 8 | 03/2023 | 100,520 | 100,520 | 0 | 0 | 0 | 0 | 100,520 |
| Critical Bridges- Maple Avenue Bridge over Turtle Creek Bridge - VA30 | Bridge Repair and Modification | 2017 Bonds | 2, 14 | 04/2022 | 623,502 | 568,488 | 55,015 | 0 | 0 | 0 | 623,502 |
| Critical Bridges- Marsalis Avenue over Cedar Creek- Dallas Zoo - VA35 | Bridge Repair and Modification | 2017 Bonds | 4 | 04/2022 | 59,364 | 50,599 | 8,765 | 0 | 0 | 0 | 59,364 |
| Critical Bridges- Marsh Lane over Furneaux Creek Bridge Repa - VA32 | Bridge Repair and Modification | 2017 Bonds | 12 | 03/2022 | 28,827 | 28,827 | 0 | 0 | 0 | 0 | 28,827 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Critical Bridges- Second Ave over White Rock Creek Bridge Repairs - VA31 | Bridge Repair and Modification | 2017 Bonds | 5 | 10/2022 | 524,438 | 517,141 | 7,297 | 0 | 0 | 0 | 524,438 |
| Critical Bridges- W-Red Bird Lane over Woody Branch Creek - VA36 | Bridge Repair and Modification | 2017 Bonds | 3 | 04/2025 | 283,316 | 283,740 | (423) | 0 | 0 | 0 | 283,316 |
| Cromwell Dr from Whirlaway Rd to Flaxley Dr - V685 | Street Resurfacing | 2017 Bonds | 13 | 10/2022 | 790,161 | 790,158 | 3 | 0 | 0 | 0 | 790,161 |
| Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19 | Thoroughfares | 2017 Bonds | 8 | 09/2025 | 471,089 | 471,089 | 0 | 279,127 | 0 | 0 | 750,216 |
| Curran Dr From Pebbledowne Dr To End Of Pavement - V278 | Street Reconstruction | 2017 Bonds | 11 | 01/2024 | 504,688 | 92,347 | 412,342 | 0 | 0 | 0 | 504,688 |
| Curran Dr from St Michaels Dr to Pebbledowne Dr - V223 | Street Reconstruction | 2017 Bonds | 11 | 01/2024 | 123,783 | 126,238 | (2,456) | 688,445 | 0 | 0 | 812,228 |
| D10 Transportation Improvements (MCIP) - VA46 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 10 | 12/2025 | 1,000,000 | 0 | 1,000,000 | 0 | 0 | 0 | 1,000,000 |
| DART Transportation Projects Fund - W337 | Street and Alley Improvements | Other GO CIP - Non-Debt | Citywide | 12/2025 | 9,619,105 | 3,310,589 | 6,308,516 | 0 | 0 | 0 | 9,619,105 |
| Davenport Rd From Winding Creek Rd To Creek Bend Rd - V312 | Thoroughfares | 2017 Bonds | 12 | 03/2022 | 792,179 | 556,918 | 235,261 | 0 | 0 | 0 | 792,179 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Davis - Hampton to Westmoreland - U209 | Intergovernmental Partnership Projects | 2006 Bonds | 1, 3 | 04/2022 | 343,663 | 305,265 | 38,397 | 0 | 0 | 0 | 343,663 |
| Davis - Hampton to Westmoreland - U209 | Intergovernmental Partnership Projects | 2017 Bonds | 1, 3 | 06/2026 | 91,149 | 68,365 | 22,784 | 0 | 0 | 0 | 91,149 |
| Davis Street from Cockrell Hill to Clinton - V135 | Intergovernmental Partnership Projects | 2017 Bonds | 14 | 03/2023 | 967,408 | 891,365 | 76,043 | 3,032,592 | 0 | 0 | 4,000,000 |
| Desdemona Dr from Barnes Bridge Rd to Housley Dr - V667 | Street Resurfacing | 2017 Bonds | 12 | 09/2022 | 104,445 | 104,445 | 0 | 0 | 0 | 0 | 104,445 |
| Diceman Dr from Sanford Ave to Tavaros Ave - V756 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 117,375 | 117,375 | 0 | 0 | 0 | 0 | 117,375 |
| Dirk St. - Alley South Of Martel Ave. To Martel Ave. - V187 | Street Petitions | 2017 Bonds | 14 | 02/2025 | 147,045 | 60,664 | 86,381 | 0 | 0 | 0 | 147,045 |
| Dixie Ln from Ash Creek Dr to Mariposa Dr - V790 | Street Resurfacing | 2017 Bonds | 14 | 09/2023 | 183,000 | 182,750 | 250 | 0 | 0 | 0 | 183,000 |
| Dolphin Road from Haskell to Spring - V139 | Intergovernmental Partnership Projects | 2017 Bonds | 7 | 12/2023 | 4,432,297 | 4,002,226 | 430,071 | 0 | 0 | 0 | 4,432,297 |
| Douglas Ave from Newton Ave to Wycliff Ave - V825 | Street Resurfacing | 2017 Bonds | 14 | 10/1/2022 | 146,994 | 146,991 | 3 | 0 | 0 | 0 | 146,994 |
| Douglas Ave from Wycliff Ave to Herschel Ave - V815 | Street Resurfacing | 2017 Bonds | 14 | 9/1/2022 | 142,652 | 142,649 | 3 | 0 | 0 | 0 | 142,652 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Dove Brook Cir from Stone Canyon Rd to End of Pavement - V587 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 87,911 | 87,911 | 0 | 0 | 0 | 0 | 87,911 |
| Dove Creek Way From Myrtlewood Drive To Swansee Street - V245 | Street Reconstruction | 2017 Bonds | 3 | 12/2024 | 2,100,116 | 196,163 | 1,903,953 | 1,116,541 | 0 | 0 | 3,216,657 |
| E Corning Ave From Arizona To S Marsalis Ave - V249 | Street Reconstruction | 2017 Bonds | 4 | 04/2022 | 1,024,814 | 916,267 | 108,547 | 0 | 0 | 0 | 1,024,814 |
| E Davis St From Beckley Ave To Patton Ave - V303 | Thoroughfares | 2017 Bonds | 1 | 02/2024 | 128,129 | 130,501 | (2,372) | 1,034,765 | 0 | 0 | 1,162,894 |
| E Overton Rd From S Marsalis Ave To S Ewing - V305 | Thoroughfares | 2017 Bonds | 4 | 11/2022 | 2,933,486 | 1,709,658 | 1,223,827 | 0 | 0 | 0 | 2,933,486 |
| East Side Ave from S Haskell Ave to S Peak St - V725 | Street Resurfacing | 2017 Bonds | 2 | 09/2021 | 140,699 | 140,699 | 0 | 0 | 0 | 0 | 140,699 |
| Edd Rd From Seagoville To Garden Grove [Design and ROW only] - VA20 | Thoroughfares | 2017 Bonds | 8 | 09/2025 | 315,042 | 315,234 | (191) | 0 | 0 | 0 | 315,042 |
| Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279 | Street Reconstruction | 2017 Bonds | 11 | 11/2023 | 66,939 | 68,018 | (1,078) | 289,444 | 0 | 0 | 356,383 |
| Edgefield And Windomere-12th To Wentworth (Alley) - V001 | Alley Petitions | 2017 Bonds | 1 | 03/2023 | 957,265 | 284,652 | 672,613 | 0 | 0 | 0 | 957,265 |
| Elmwood Area Street Lighting - V174 | Street and Alley Improvements | 2017 Bonds | 1 | 06/2024 | 498,517 | 0 | 498,517 | 0 | 0 | 0 | 498,517 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Enderly Pl from Banting Way to Samuell Blvd - V810 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 117,443 | 117,443 | 0 | 0 | 0 | 0 | 117,443 |
| Estacado Dr from Coldwater Cir to Ash Creek Dr - V757 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 348,639 | 348,639 | 0 | 0 | 0 | 0 | 348,639 |
| Ewing Ave. From I35 E To Clarendon - VA15 | Thoroughfares | 2017 Bonds | 4 | 08/2024 | 5,996,825 | 1,104,301 | 4,892,523 | 3,703,175 | 0 | 0 | 9,700,000 |
| Faircrest Dr from A11639 to Ferndale Rd - V714 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 118,232 | 118,232 | 0 | 0 | 0 | 0 | 118,232 |
| Fellows Ln From Saipan St To End Of Pavement - VA03 | Target Neighborhood | 2017 Bonds | 7 | 12/2024 | 81,663 | 81,693 | (30) | 685,367 | 0 | 0 | 767,030 |
| Ferguson Rd And Lakeland Dr Intersection Improvements - V986 | Streetscape-Urban Design | 2017 Bonds | 7 | 08/2023 | 771,793 | 121,878 | 649,914 | 0 | 0 | 0 | 771,793 |
| Ferguson Rd From Oates Dr To Lakeland Dr - V987 | Streetscape-Urban Design | 2017 Bonds | 7 | 08/2023 | 541,955 | 141,593 | 400,362 | 0 | 0 | 0 | 541,955 |
| Fernald Ave from Dixfield Dr to Lochwood Blvd - V724 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 351,968 | 352,239 | (271) | 0 | 0 | 0 | 351,968 |
| Fernald Ave from Yeager Dr to Holt Dr - V750 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 211,153 | 211,150 | 3 | 0 | 0 | 0 | 211,153 |
| Fillmore Dr from Empire Central to Register Ave - V195 | Street Reconstruction | 2017 Bonds | 2 | 06/2022 | 1,371,324 | 1,107,069 | 264,255 | 0 | 0 | 0 | 1,371,324 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Firebird Dr from Postglen Dr to Trovlglen - V471 | Street Resurfacing | 2017 Bonds | 8 | 12/2022 | 109,418 | 80,813 | 28,606 | 0 | 0 | 0 | 109,418 |
| Frankford Rd (Wb Lane Only) from City Limit to Appleridge Dr - V295 | Street Reconstruction | 2017 Bonds | 12 | 03/2022 | 1,173,879 | 1,174,035 | (156) | 0 | 0 | 0 | 1,173,879 |
| Frankford Rd from Hillcrest Rd to Coit Rd - V933 | Street Resurfacing | 2017 Bonds | 6 | 09/2022 | 2,496,484 | 2,497,007 | (523) | 0 | 0 | 0 | 2,496,484 |
| Frankford Rd from Preston Rd to Hillcrest Rd - V928 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 1,987,518 | 1,988,400 | (881) | 0 | 0 | 0 | 1,987,518 |
| FY18 Street and Alley Improvement Projects - W222 | Street and Alley Improvements | Other GO CIP - Non-Debt | Citywide | Ongoing | 89,742,374 | 87,132,056 | 2,610,318 | 14,108,246 | 14,108,246 | 0 | 117,958,866 |
| FY20DWU Fee for Unserved Areas - W647 | Street and Alley Improvements | Other GO CIP - Non-Debt | Citywide | Ongoing | 12,398,347 | 12,398,347 | 0 | 6,799,645 | 6,799,645 | 0 | 25,997,637 |
| Galena St from Norwood Dr to Fenwick Dr - V705 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 302,866 | 304,673 | (1,808) | 0 | 0 | 0 | 302,866 |
| Galloway Ave From Fernwood Ave To S Denley Dr - V250 | Street Reconstruction | 2017 Bonds | 4 | 02/2025 | 1,756,410 | 873,443 | 882,967 | 0 | 0 | 0 | 1,756,410 |
| Garland/Gaston/ East Grand Intersection Safety Improvements - V132 | Intergovernmental Partnership Projects | 2017 Bonds | 2, 9, 14 | 12/2024 | 1,100,001 | 306,577 | 793,424 | 0 | 0 | 0 | 1,100,001 |
| Gaston Pkwy from Old Gate Ln to Knob Oak Dr - V844 | Street Resurfacing | 2017 Bonds | 9 | 09/2023 | 121,456 | 121,456 | 0 | 0 | 0 | 0 | 121,456 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Gatewood Pl from End of Pavement to Jupiter Rd - V845 | Street Resurfacing | 2017 Bonds | 9 | 06/2022 | 24,783 | 24,783 | 0 | 0 | 0 | 0 | 24,783 |
| Geraldine Dr From Kendale Dr To Lombardy Ln - V257 | Street Reconstruction | 2017 Bonds | 6 | 12/2024 | 160,841 | 162,722 | (1,881) | 691,148 | 0 | 0 | 851,989 |
| Gilbert Ave from Knight St to Douglas Ave - V645 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 323,998 | 323,998 | 0 | 0 | 0 | 0 | 323,998 |
| Gilbert Ave From Oak Lawn Ave To Reagan St - V290 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 75,196 | 75,196 | 0 | 350,479 | 0 | 0 | 425,675 |
| Ginger Ave. - Dacki Ave. To Goldie Ave. - Brandon St. - V182 | Street Petitions | 2017 Bonds | 3 | 12/2023 | 220,494 | 220,590 | (96) | 1,748,609 | 0 | 0 | 1,969,103 |
| Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004 | Alley Petitions | 2017 Bonds | 13 | 02/2024 | 67,118 | 67,946 | (828) | 0 | 0 | 0 | 67,118 |
| Gooch St from S Lancaster Rd to Tracy Rd - S602 | Target Neighborhood | 2017 Bonds | 8 | 10/2022 | 1,894,794 | 1,892,934 | 1,860 | 0 | 0 | 0 | 1,894,794 |
| Gooch St from S Lancaster Rd to Tracy Rd - S602 | Thoroughfares | 2012 Bonds | 8 | 12/2024 | 30,482 | 36,610 | (6,128) | 0 | 0 | 0 | 30,482 |
| Gooding Dr from Killion Dr to Merrell Rd -V627 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 397,000 | 397,000 | 0 | 0 | 0 | 0 | 397,000 |
| Goodwin Ave from Laner Ave to Glencoe St - V232 | Street Reconstruction | 2017 Bonds | 14 | 12/2023 | 621,218 | 115,032 | 506,186 | 0 | 0 | 0 | 621,218 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246 | Street Reconstruction | 2017 Bonds | 3 | 12/2024 | 807,266 | 123,702 | 683,564 | 794,634 | 0 | 0 | 1,601,900 |
| Greenhollow Ln From Coit Rd To Sapling Way - V280 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 68,716 | 69,186 | (470) | 0 | 0 | 0 | 68,716 |
| Greentree Ln from Greenbrook Ln to W Circle Dr - V814 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 212,660 | 212,660 | 0 | 0 | 0 | 0 | 212,660 |
| Haas From Marjorie To 51St - S452 | Street Reconstruction | 2012 Bonds | Citywide | Ongoing | 379,878 | 371,024 | 8,854 | 0 | 0 | 0 | 379,878 |
| Haines Ave From W. Colorado Blvd To W. Greenbriar Ln - V236 | Street Reconstruction | 2017 Bonds | 1 | 02/2023 | 1,537,988 | 1,408,444 | 129,544 | 0 | 0 | 0 | 1,537,988 |
| Halifax St from Cash Rd to Pulaski St - V206 | Street Reconstruction | 2017 Bonds | 6 | 08/2023 | 1,058,491 | 644,741 | 413,749 | 0 | 0 | 0 | 1,058,491 |
| Harlandale Ave. - Ohio Ave. To Illinois Ave. - V183 | Street Petitions | 2017 Bonds | 4 | 06/2022 | 580,690 | 582,016 | (1,326) | 0 | 0 | 0 | 580,690 |
| Harry Hines Blvd from Moody St to N Field St - V964 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 146,942 | 0 | 146,942 | 0 | 0 | 0 | 146,942 |
| Hatcher Ave Dolphin Rd T - N073 | Intergovernmental Partnership Projects | 2006 Bonds | 14 | 10/1/2023 | 70,656 | 73,633 | (2,977) | 0 | 0 | 0 | 70,656 |
| Haverford Dr from Bucknell Dr to Trammel Dr - V716 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 266,462 | 267,462 | (1,000) | 0 | 0 | 0 | 266,462 |
| Hay St From Ring St To End Of Pavement - V239 | Street Reconstruction | 2017 Bonds | 2 | 03/2024 | 393,383 | 261,087 | 132,297 | 0 | 0 | 0 | 393,383 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|-------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Highland Hills Dr from Bonnie View Rd to Simpson Stuart Rd - V739 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 354,771 | 354,771 | 0 | 0 | 0 | 0 | 354,771 |
| Highland Rd from Ferguson to N. of Entrance to Primrose - S611 | Thoroughfares | 2012 Bonds | Citywide | 04/2022 | 1,058 | 0 | 1,058 | 0 | 0 | 0 | 1,058 |
| Highland Rd from Ferguson to N. of Entrance to Primrose - S611 | Thoroughfares | 2017 Bonds | 9 | 02/2022 | 91,409 | 97,311 | (5,902) | 0 | 0 | 0 | 91,409 |
| Hike and Bike Trails-W477 | Hike and Bike Trails | Other GO CIP - Non-Debt | Citywide | 06/2023 | 456,487 | 456,487 | 0 | 0 | 0 | 0 | 456,487 |
| Hike and Bike Trails-W660 | Hike and Bike Trails | 2006 Bonds | Citywide | 06/2023 | 285,000 | 285,000 | 0 | 0 | 0 | 0 | 285,000 |
| Hike and Bike Trails-W660 | Hike and Bike Trails | 2012 Bonds | Citywide | 06/2023 | 9,999 | 9,999 | 0 | 0 | 0 | 0 | 9,999 |
| Hike and Bike Trails-W660 | Hike and Bike Trails | Other GO CIP - Non-Debt | Citywide | 06/2023 | 1,005,000 | 568,236 | 436,764 | 0 | 0 | 0 | 1,005,000 |
| Hillcrest Rd from McCallum Blvd to Riseden Dr - V965 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 814,911 | 814,911 | 0 | 0 | 0 | 0 | 814,911 |
| Hilton Head Dr & Harbor Town Dr - S261 | Alley Reconstruction | 2017 Bonds | 12 | 09/2022 | 19,801 | 19,898 | (96) | 0 | 0 | 0 | 19,801 |
| Hilton Head Dr & River Hill Cir - S260 | Alley Reconstruction | 2017 Bonds | 12 | 09/2022 | 11,834 | 6,493 | 5,341 | 0 | 0 | 0 | 11,834 |
| Hodde St from Woodmont Dr to N Jim Miller Rd - V204 | Street Reconstruction | 2017 Bonds | 5 | 01/2025 | 1,632,241 | 177,528 | 1,454,713 | 0 | 0 | 0 | 1,632,241 |
| Holland Ave from Turtle Creek Blvd to Bowser Ave - V836 | Street Resurfacing | 2017 Bonds | 7 | 10/2022 | 135,037 | 75,040 | 59,997 | 0 | 0 | 0 | 135,037 |
| Holly Hill from Phoenix to Pineland - S604 | Target Neighborhood | 2012 Bonds | 13 | 01/2023 | 40,559 | 40,559 | 0 | 0 | 0 | 0 | 40,559 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Holly Hill from Phoenix to Pineland - S604 | Target Neighborhood | 2017 Bonds | 13 | 04/2022 | 1,166,039 | 1,183,756 | (17,717) | 0 | 0 | 0 | 1,166,039 |
| Hord Ave. - Moler St. To Brandon St. - V181 | Street Petitions | 2017 Bonds | 3 | 12/2023 | 135,190 | 135,286 | (96) | 714,810 | 0 | 0 | 850,000 |
| Hughes Lane from Churchill Way to Lafayette Way - S605 | Target Neighborhood | 2012 Bonds | 11 | 01/2023 | 23,945 | 23,945 | 0 | 0 | 0 | 0 | 23,945 |
| Hughes Lane from Churchill Way to Lafayette Way - S605 | Target Neighborhood | 2017 Bonds | 11 | 04/2022 | 1,125,714 | 1,127,041 | (1,327) | 0 | 0 | 0 | 1,125,714 |
| Hughes Lane from La Fayette Way to the Alley North of Linden - S413 | Sidewalk and Barrier Free Ramp Improvements | 2012 Bonds | Citywide | Ongoing | 8,666 | 8,606 | 60 | 0 | 0 | 0 | 8,666 |
| Hughes Ln from Wilderness Ct to Preston Rd - V224 | Street Reconstruction | 2017 Bonds | 11 | 11/2023 | 119,220 | 121,507 | (2,287) | 805,889 | 0 | 0 | 925,109 |
| Imperial St From Bertrand Ave To Lagow S - S436 | Street Reconstruction | 2012 Bonds | Citywide | 07/2021 | 29,535 | 11,356 | 18,179 | 0 | 0 | 0 | 29,535 |
| Inwood Intersection Traffic Signal Modifications - W258 | Traffic Signals | Capital Projects Reimbursement | 2 | 12/2021 | 20,703 | 13,725 | 6,978 | 0 | 0 | 0 | 20,703 |
| Jefferson Blvd From Adams Ave To Polk St - V988 | Streetscape-Urban Design | 2017 Bonds | 1 | 06/2024 | 138,665 | 138,942 | (277) | 1,866,550 | 0 | 0 | 2,005,215 |
| Jefferson-Twelfth Connector Lane Diet-Removal - V990 | Target Neighborhood | 2017 Bonds | 1 | 11/2023 | 2,022,460 | 290,559 | 1,731,902 | 0 | 0 | 0 | 2,022,460 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Joyce Way from Thackery St to Hillcrest Rd - V230 | Street Reconstruction | 2017 Bonds | 13 | 04/2022 | 889,347 | 797,528 | 91,818 | 0 | 0 | 0 | 889,347 |
| Judge Dupree Dr from Gentle River Dr to Silverhill Dr - V562 | Street Resurfacing | 2017 Bonds | 8 | 03/2022 | 116,143 | 107,899 | 8,244 | 0 | 0 | 0 | 116,143 |
| Katy Trail-Skillman-White - R276 | Intergovernmental Partnership Projects | 2006 Bonds | 9 | Ongoing | 34,642 | 30,980 | 3,663 | 0 | 0 | 0 | 34,642 |
| Keller Springs / Preston / Westgrove - S401 | Intergovernmental Partnership Projects | 2012 Bonds | Citywide | Ongoing | 34,254 | 27,726 | 6,528 | 0 | 0 | 0 | 34,254 |
| Kelsey Rd from Inwood Rd to Meaders Ln - V690 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 414,488 | 493,911 | (79,422) | 0 | 0 | 0 | 414,488 |
| Kernack St From Phinney Ave To Burns Ave - V237 | Street Reconstruction | 2017 Bonds | 1 | 12/2023 | 88,154 | 88,250 | (96) | 672,479 | 0 | 0 | 760,633 |
| Kiest Blvd & Ledbetter Dr Intersection - W228 | Traffic Signals | Capital Projects Reimbursement | 3 | 12/2021 | 23,204 | 13,993 | 9,211 | 0 | 0 | 0 | 23,204 |
| Kimball Neighborhood Plus Target Area Sidewalk and Barrier Free Ramp Improvements - V148 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 12 | 07/2023 | 372,544 | 372,640 | (96) | 0 | 0 | 0 | 372,544 |
| La Rue St. And Wyoming St. - Cockrell Hill Rd. To La Rue St. - V002 | Alley Petitions | 2017 Bonds | 3 | 03/2023 | 206,084 | 211,433 | (5,349) | 0 | 0 | 0 | 206,084 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Lake Highlands Trail From White Rock Creek Trail to Skillman - S617 | Hike and Bike Trails | 2012 Bonds | Citywide | 09/2023 | 1,102 | 1,102 | 0 | 0 | 0 | 0 | 1,102 |
| Lamar (S) from IH 45 to Hatcher - S396 | Complete Street | 2012 Bonds | Citywide | 11/2021 | 32,702 | 32,895 | (193) | 0 | 0 | 0 | 32,702 |
| Lamar Streetscape Project - W045 | Streetscape-Urban Design | 2006 Bonds | 2, 14 | 11/2023 | 314,201 | 0 | 314,201 | 0 | 0 | 0 | 314,201 |
| Lamar Streetscape Project - W045 | Streetscape-Urban Design | 2017 Bonds | 2, 14 | 11/2023 | 959,662 | 320,932 | 638,730 | 0 | 0 | 0 | 959,662 |
| Lamplighter Ln from Meadow Crest Dr to Del Roy Dr - V846 | Street Resurfacing | 2017 Bonds | 12 | 09/2022 | 116,095 | 116,095 | (0) | 0 | 0 | 0 | 116,095 |
| Lanshire Dr From Chiswell Rd To Audelia Rd - V269 | Street Reconstruction | 2017 Bonds | 10 | 03/2023 | 1,159,219 | 514,749 | 644,470 | 0 | 0 | 0 | 1,159,219 |
| Laurel Hill Dr From Budeudy Dr To End Of Pavement - V264 | Street Reconstruction | 2017 Bonds | 8 | 03/2023 | 114,596 | 118,431 | (3,835) | 0 | 0 | 0 | 114,596 |
| Laurel Hill Dr from Kleberg Rd to Budeudy Dr - V211 | Street Reconstruction | 2017 Bonds | 8 | 03/2023 | 579,629 | 363,786 | 215,843 | 0 | 0 | 0 | 579,629 |
| LBJ/Skillman Intersection Improvements - V133 | Intergovernmental Partnership Projects | 2017 Bonds | 10 | 10/2024 | 390,053 | 93,728 | 296,325 | 0 | 0 | 0 | 390,053 |
| Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454 | Street Reconstruction | 2012 Bonds | 5 | 12/2024 | 386 | 390 | (4) | 0 | 0 | 0 | 386 |
| Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454 | Street Reconstruction | 2017 Bonds | 5 | 05/2023 | 50,217 | 0 | 50,217 | 0 | 0 | 0 | 50,217 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Lemmon Ave E from Lemmon Ave E to Oak Grove Ave - V297 | Street Reconstruction | 2017 Bonds | 14 | 04/2024 | 579,300 | 234,666 | 344,634 | 0 | 0 | 0 | 579,300 |
| Lemmon Ave E from Noble Ave to McKinney Ave - V904 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 163,994 | 163,992 | 3 | 0 | 0 | 0 | 163,994 |
| Lemmon Ave from Lemmon Ave to Howell St - V900 | Street Resurfacing | 2017 Bonds | 14 | 04/2022 | 98,990 | 98,990 | 0 | 0 | 0 | 0 | 98,990 |
| Lemmon Ave from Reagan St to Throckmorton St - V922 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 1,135 | 1,135 | 0 | 0 | 0 | 0 | 1,135 |
| Lemmon Ave from Throckmorton St to Knight St - V944 | Street Resurfacing | 2017 Bonds | 6 | 09/2022 | 256,359 | 19,453 | 236,906 | 0 | 0 | 0 | 256,359 |
| Lenel PL (Partnership with District 2) from Clover Ln to Wemdon Dr - V208 | Street Reconstruction | 2017 Bonds | 6 | 05/2022 | 984,494 | 995,627 | (11,133) | 0 | 0 | 0 | 984,494 |
| Lenel PI [Partnership with District 6] From Clover Ln To Wemdon Dr - V240 | Street Reconstruction | 2017 Bonds | 2 | 03/2022 | 1,087,686 | 1,101,447 | (13,761) | 0 | 0 | 0 | 1,087,686 |
| Lenel PI From Lively Ln To Clover Ln - V258 | Street Reconstruction | 2017 Bonds | 6 | 03/2022 | 1,358,306 | 1,358,402 | (96) | 0 | 0 | 0 | 1,358,306 |
| Lenel PI from Wemdon Dr to Mixon Dr - V207 | Street Reconstruction | 2017 Bonds | 6 | 06/2022 | 1,673,754 | 1,516,265 | 157,489 | 0 | 0 | 0 | 1,673,754 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Linkwood Dr from Ferndale Rd to Lockhaven Dr - V741 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 153,955 | 153,952 | 3 | 0 | 0 | 0 | 153,955 |
| Lippitt Ave from Jupiter Rd to Mayfair Blvd - V715 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 121,043 | 121,043 | 0 | 0 | 0 | 0 | 121,043 |
| Lippitt Ave from Sahara Way to Neering Dr - V673 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 60,711 | 60,711 | 0 | 0 | 0 | 0 | 60,711 |
| Lockhart Ave from Rustown Dr to Shiloh Dr - V775 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 590,956 | 622,739 | (31,784) | 0 | 0 | 0 | 590,956 |
| Lockhaven Dr From E Northwest Hwy To Lockyer Dr - V271 | Street Reconstruction | 2017 Bonds | 10 | 06/2022 | 463,506 | 376,210 | 87,296 | 0 | 0 | 0 | 463,506 |
| Lockhaven Dr From Lockyer Dr To Lynford Dr - V270 | Street Reconstruction | 2017 Bonds | 10 | 06/2022 | 485,577 | 486,101 | (524) | 0 | 0 | 0 | 485,577 |
| Lockhaven Dr from Lynford Dr to Lanshire Dr - V218 | Street Reconstruction | 2017 Bonds | 10 | 06/2022 | 272,637 | 232,964 | 39,673 | 0 | 0 | 0 | 272,637 |
| Loree Dr from Carnegie Dr to Mercer Dr - V778 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 57,110 | 57,110 | 1 | 0 | 0 | 0 | 57,110 |
| Loving Ave from Pasadena Ave to Winsted - V706 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 45,703 | 45,703 | 0 | 0 | 0 | 0 | 45,703 |
| Loving Ave from Shook Ave to Wildgrove Ave - V687 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 75,938 | 75,938 | 0 | 0 | 0 | 0 | 75,938 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Lynford Dr from Ferrdale Rd to Lockhaven Dr - V219 | Street Reconstruction | 2017 Bonds | 10 | 06/2022 | 744,145 | 539,839 | 204,306 | 0 | 0 | 0 | 744,145 |
| Main St From Good Latimer To Exposition - S397 | Sidewalk Improvements | 2017 Bonds | 2 | 09/2022 | 58,780 | 5,198 | 53,583 | 0 | 0 | 0 | 58,780 |
| Maple Ave From 700 South Of Mockingbird Ln To Mockingbird Ln - S316 | Street Reconstruction | 2012 Bonds | 2 | 12/2023 | 3,512 | 3,512 | 0 | 0 | 0 | 0 | 3,512 |
| Maple Ave From 700 South Of Mockingbird Ln To Mockingbird Ln - S316 | Street Reconstruction | 2017 Bonds | 2 | 12/2024 | 32,036 | 12,742 | 19,294 | 0 | 0 | 0 | 32,036 |
| Maple Ave From Mahon St To Cedar Springs Rd - V314 | Thoroughfares | 2017 Bonds | 14 | 08/2022 | 532,130 | 532,226 | (96) | 0 | 0 | 0 | 532,130 |
| Maple Ave from McKinney Ave to Mahon St - V298 | Street Reconstruction | 2017 Bonds | 14 | 08/2022 | 867,552 | 882,124 | (14,572) | 0 | 0 | 0 | 867,552 |
| Maple Ave From Randall St To Wolf St - V315 | Thoroughfares | 2017 Bonds | 14 | 08/2022 | 1,063,671 | 894,716 | 168,954 | 0 | 0 | 0 | 1,063,671 |
| Maple Routh Conn from Thomas Ave to McKinney Ave - V917 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 139,430 | 139,430 | 0 | 0 | 0 | 0 | 139,430 |
| Marfa Ave From Biglow St To Easter Ave - V251 | Street Reconstruction | 2017 Bonds | 4 | 12/2024 | 16,415 | 16,415 | 0 | 840,139 | 0 | 0 | 856,554 |
| Marfa Ave from Fernwood Ave to S Lancaster Rd - V201 | Street Reconstruction | 2017 Bonds | 4 | 12/2024 | 24,146 | 23,983 | 163 | 1,221,703 | 0 | 0 | 1,245,849 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Marlin Dr from Modlin St to La Prada Dr - V711 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 175,136 | 175,136 | 0 | 0 | 0 | 0 | 175,136 |
| Mayforge Dr From Le Forge Ave to E Ledbe - S455 | Street Reconstruction | 2006 Bonds | 5 | 08/2021 | 4 | 0 | 4 | 0 | 0 | 0 | 4 |
| Mayforge Dr From Le Forge Ave to E Ledbe - S455 | Street Reconstruction | 2012 Bonds | 5 | 08/2021 | 191 | 195 | (4) | 0 | 0 | 0 | 191 |
| Maywood Ave from Frio Dr to S Denley Dr - V202 | Street Reconstruction | 2017 Bonds | 4 | 06/2023 | 2,036,050 | 1,112,220 | 923,830 | 0 | 0 | 0 | 2,036,050 |
| Mc Kinney Ave Pedestrian Safety Improvement - V171 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 14 | 12/2023 | 33,401 | 29,381 | 4,020 | 716,599 | 0 | 0 | 750,000 |
| McCommas Blvd from McMillan Ave to Worcola St - V233 | Street Reconstruction | 2017 Bonds | 14 | 12/2023 | 610,018 | 116,956 | 493,062 | 0 | 0 | 0 | 610,018 |
| McKinney Ave from Allen St to Oak Grove Ave - V972 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 117,752 | 117,752 | 0 | 0 | 0 | 0 | 117,752 |
| McKinney Ave from Boll St to Worthington St - V974 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 116,797 | 116,797 | 0 | 0 | 0 | 0 | 116,797 |
| McKinney Ave from Fairmount St to Routh St - V975 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 118,889 | 118,889 | 0 | 0 | 0 | 0 | 118,889 |
| McKinney Ave from Maple Routh Conn to Leonard St - V979 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 67,159 | 67,159 | 0 | 0 | 0 | 0 | 67,159 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| McKinney Ave from N Hall St to Lemmon Ave - V976 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 155,516 | 155,516 | 0 | 0 | 0 | 0 | 155,516 |
| McKinney Ave from Routh St to Boll St - V973 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 112,333 | 112,333 | 0 | 0 | 0 | 0 | 112,333 |
| McKinney Ave from Worthington St to Allen St - V978 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 128,351 | 128,351 | 0 | 0 | 0 | 0 | 128,351 |
| McKinney Ave/Cole Two Way Conversion - V137 | Intergovernmental Partnership Projects | 2017 Bonds | 14 | 06/2024 | 331,635 | 336,841 | (5,207) | 7,675,241 | 0 | 0 | 8,006,876 |
| Meadow Crest Dr From Inwood Road To Lamplighter Lane - V286 | Street Reconstruction | 2017 Bonds | 13 | 04/2022 | 783,509 | 757,489 | 26,020 | 0 | 0 | 0 | 783,509 |
| Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225 | Street Reconstruction | 2017 Bonds | 11 | 01/2024 | 103,228 | 109,436 | (6,208) | 675,587 | 0 | 0 | 778,815 |
| Meandering Way from Alpha Rd to Purple Sage Rd - V910 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 140,843 | 140,843 | 0 | 0 | 0 | 0 | 140,843 |
| Merit Dr From Clodus Fields Dr To Churchill Way - V311 | Thoroughfares | 2017 Bonds | 11 | 12/2024 | 263,784 | 273,955 | (10,171) | 2,296,056 | 0 | 0 | 2,559,840 |
| Merit From Church Hill Way To LBJ - V302 | Thoroughfares | 2017 Bonds | 11 | 12/2024 | 309,222 | 309,534 | (312) | 2,690,788 | 0 | 0 | 3,000,010 |
| Michigan Ave from E Illinois Ave to E Oh - V321 | Street Resurfacing | 2017 Bonds | 4 | 09/2022 | 76,150 | 76,150 | 0 | 0 | 0 | 0 | 76,150 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Middlebury Dr from Rockhurst Dr to Rutgers Dr - V754 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 30,596 | 30,596 | 0 | 0 | 0 | 0 | 30,596 |
| Middlebury Dr from Rutgers Dr to Haverford Dr - V566 | Street Resurfacing | 2017 Bonds | 5 | 09/2022 | 106,570 | 106,570 | 0 | 0 | 0 | 0 | 106,570 |
| Midway and Merrill Traffic Signal Reconstruction - W638 | Traffic Signals | Capital Projects Reimbursement | 13 | 12/2023 | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Milhof Dr From Barnes Bridge Rd To Plummer Dr - V267 | Street Reconstruction | 2017 Bonds | 9 | 11/2022 | 1,030,121 | 730,922 | 299,199 | 0 | 0 | 0 | 1,030,121 |
| Military Parkway from Elva Ave to Rockbluff Dr (Complete Street) - V989 | Street Reconstruction | 2017 Bonds | 5 | 03/2023 | 273,834 | 275,491 | (1,657) | 1,726,892 | 0 | 0 | 2,000,726 |
| Mimosa Ln from Edgemere Rd to Hillcrest Rd - V231 | Street Reconstruction | 2017 Bonds | 13 | 01/2023 | 1,562,892 | 1,302,611 | 260,281 | 0 | 0 | 0 | 1,562,892 |
| MLK from RB Cullum to SM Wright - S398 | Complete Street | 2012 Bonds | Citywide | 11/2021 | 193 | 0 | 193 | 0 | 0 | 0 | 193 |
| Modern Streetcar Extension - W072 | Intergovernmental Partnership Projects | 2006 Bonds | 1, 2, 14 | 12/2025 | 2,000 | 522 | 1,478 | 0 | 0 | 0 | 2,000 |
| Modlin St from Hillglenn Rd to Marlin Dr - V674 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 93,570 | 93,570 | 0 | 0 | 0 | 0 | 93,570 |
| Montague Ave from Yewpon Ave to Ramona - V203 | Street Reconstruction | 2017 Bonds | 4 | 04/2024 | 147,775 | 148,004 | (228) | 899,994 | 0 | 0 | 1,047,769 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Morgan Dr From Plaza Blvd To Nandina Dr - V308 | Thoroughfares | 2017 Bonds | 8 | 04/2024 | 267,964 | 268,287 | (324) | 424,813 | 0 | 0 | 692,777 |
| Morningside Ave from Worcola St to Greenville Ave - V819 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 189,920 | 189,920 | 0 | 0 | 0 | 0 | 189,920 |
| Morrill Ave From Bonnie View Rd To High St. - V306 | Thoroughfares | 2017 Bonds | 4 | 04/2024 | 126,319 | 126,773 | (453) | 328,155 | 0 | 0 | 454,474 |
| Motor St - IH 35E to Medical Center Dr - U222 | Intergovernmental Partnership Projects | 2006 Bonds | 2 | 12/2021 | 477,181 | 477,181 | 0 | 0 | 0 | 0 | 477,181 |
| Motor St - IH 35E to Medical Center Dr - U222 | Intergovernmental Partnership Projects | 2017 Bonds | 2 | 05/2022 | 528,075 | 48,259 | 479,815 | 0 | 0 | 0 | 528,075 |
| Murray St From Main St To Canton St - V241 | Street Reconstruction | 2017 Bonds | 2 | 03/2024 | 1,036,342 | 656,825 | 379,516 | 0 | 0 | 0 | 1,036,342 |
| Myers Cir from Myers Cir to Elam Rd - V212 | Street Reconstruction | 2017 Bonds | 8 | 06/2023 | 1,031,268 | 116,192 | 915,076 | 0 | 0 | 0 | 1,031,268 |
| N Arcadia Dr From S Ira Ave S Tillery Ave - V998 | Target Neighborhood | 2017 Bonds | 6 | 12/2023 | 122,074 | 123,757 | (1,683) | 0 | 0 | 0 | 122,074 |
| N Cliff St From Hutchins Ave To Reverend Cbt Smith St - V252 | Street Reconstruction | 2017 Bonds | 4 | 03/2025 | 448,801 | 68,147 | 380,655 | 0 | 0 | 0 | 448,801 |
| N Fitzhugh Ave from Abbott Ave to Turtle Creek Bnd - V905 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 190,143 | 190,141 | 3 | 0 | 0 | 0 | 190,143 |
| N Fitzhugh Ave from McKinney Ave to Cole Ave - V299 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 104,243 | 106,768 | (2,526) | 852,387 | 0 | 0 | 956,630 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| N Hall St From Cochran St To Central Expwy Srv Rd - V318 | Thoroughfares | 2017 Bonds | 14 | 06/2023 | 439,139 | 441,500 | (2,361) | 0 | 0 | 0 | 439,139 |
| N Hall St from Floyd St to Swiss Ave - V881 | Street Resurfacing | 2017 Bonds | 13 | 09/2021 | 58,790 | 58,790 | 0 | 0 | 0 | 0 | 58,790 |
| N Hall St from Gaston Ave to Floyd St - V869 | Street Resurfacing | 2017 Bonds | 14 | 09/2021 | 116,665 | 116,665 | 0 | 0 | 0 | 0 | 116,665 |
| N Hall St From Munger Ave To Cochran St - V317 | Thoroughfares | 2017 Bonds | 14 | 06/2023 | 512,074 | 516,633 | (4,559) | 0 | 0 | 0 | 512,074 |
| N Hall St from Oak Lawn Ave to Reagan St - V838 | Street Resurfacing | 2017 Bonds | 14 | 11/2021 | 138,871 | 50,000 | 88,871 | 0 | 0 | 0 | 138,871 |
| N Hall St From Ross Ave To Munger Blvd - V316 | Thoroughfares | 2017 Bonds | 14 | 06/2023 | 1,183,983 | 1,185,740 | (1,758) | 0 | 0 | 0 | 1,183,983 |
| N Hampton Rd from I-30 W Commerce St - V969 | Street Resurfacing | 2017 Bonds | 4 | 09/2022 | 955,255 | 955,255 | 0 | 0 | 0 | 0 | 955,255 |
| N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999 | Target Neighborhood | 2017 Bonds | 6 | 12/2023 | 92,515 | 94,198 | (1,683) | 0 | 0 | 0 | 92,515 |
| N Lancaster Ave From E. Colorado Blvd To Addison St - V238 | Street Reconstruction | 2017 Bonds | 1 | 01/2024 | 70,693 | 71,165 | (472) | 344,789 | 0 | 0 | 415,482 |
| N Morocco Ave From Goodman St To N Justin Ave - V259 | Street Reconstruction | 2017 Bonds | 6 | 03/2024 | 97,173 | 99,122 | (1,950) | 603,103 | 0 | 0 | 700,276 |
| N Munger Blvd from Gaston Ave to Live Oak - V915 | Street Resurfacing | 2017 Bonds | 5 | 02/2022 | 620,165 | 0 | 620,165 | 0 | 0 | 0 | 620,165 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| N Munger Blvd from Junius St to Gaston Ave - V301 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 848,539 | 121,570 | 726,969 | 0 | 0 | 0 | 848,539 |
| N Munger Blvd from Tremont St to Worth St - V300 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 695,402 | 118,710 | 576,692 | 0 | 0 | 0 | 695,402 |
| N Munger Blvd From Worth St to Junius St - V319 | Thoroughfares | 2017 Bonds | 14 | 11/2023 | 620,156 | 116,338 | 503,818 | 0 | 0 | 0 | 620,156 |
| N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982 | Streetscape-Urban Design | 2017 Bonds | 14 | 06/2025 | 514,769 | 0 | 514,769 | 409,097 | 0 | 0 | 923,866 |
| N Walton St From Elm St To End Of Pavement - V242 | Street Reconstruction | 2017 Bonds | 2 | 03/2024 | 902,933 | 546,401 | 356,532 | 0 | 0 | 0 | 902,933 |
| Nagle St from Denton Dr to Overlake Dr - V209 | Street Reconstruction | 2017 Bonds | 6 | 12/2024 | 190,732 | 192,705 | (1,973) | 936,072 | 0 | 0 | 1,126,804 |
| Neering Dr from Lippitt Ave to Lanewood Cir - V700 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 76,619 | 76,619 | 0 | 0 | 0 | 0 | 76,619 |
| Norcross Ln from Castlegate Dr to Marsh Ln - V842 | Street Resurfacing | 2017 Bonds | 9 | 09/2023 | 525,317 | 209,989 | 315,328 | 0 | 0 | 0 | 525,317 |
| North Boulevard Terrace Extension-Bridget To Plymouth - V991 | Target Neighborhood | 2017 Bonds | 1 | 05/2024 | 458,545 | 474,675 | (16,130) | 0 | 0 | 0 | 458,545 |
| Northaven Rd from Marsh Ln to Cox Ln - V568 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 372,361 | 372,361 | 0 | 0 | 0 | 0 | 372,361 |
| Northaven Rd from Royalshire Dr to Crest Brook Dr - V226 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 801,232 | 92,760 | 708,472 | 0 | 0 | 0 | 801,232 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Northbound S Westmoreland At Kimball High Sch Parking Lot - V304 | Thoroughfares | 2017 Bonds | 3 | 01/2023 | 1,381,094 | 1,381,448 | (354) | 0 | 0 | 0 | 1,381,094 |
| Northcliff Dr from Bondstone Dr to Classen Dr - V729 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 89,093 | 89,090 | 3 | 0 | 0 | 0 | 89,093 |
| Northcreek Ln from L B J Serv N to End of Pavement - V227 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 92,339 | 92,339 | 0 | 704,548 | 0 | 0 | 796,887 |
| Northlake Dr from Coolair Dr to Kirkwood Dr - V764 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 458,317 | 340,915 | 117,402 | 0 | 0 | 0 | 458,317 |
| Northlake Dr from Kirkwood Dr to Hambrick Rd - V766 | Street Resurfacing | 2017 Bonds | 4 | 09/2022 | 311,674 | 327,404 | (15,730) | 0 | 0 | 0 | 311,674 |
| Northwest Highway/Preston Parking/Transportation Interface - V141 | Intergovernmental Partnership Projects | 2017 Bonds | 13 | 12/2025 | 1,100,000 | 10,033 | 1,089,967 | 8,900,000 | 0 | 0 | 10,000,000 |
| Oak Lawn-Cedar Springs Area Improvements - V156 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 2 | 07/2023 | 515,075 | 515,171 | (96) | 0 | 0 | 0 | 515,075 |
| Oak Plaza from Klieberg Rd to End of Pavement - V213 | Street Reconstruction | 2017 Bonds | 8 | 03/2023 | 743,577 | 376,498 | 367,079 | 0 | 0 | 0 | 743,577 |
| Old Gate Ln from San Leandro Dr to Groveland Dr - V672 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 50,009 | 50,009 | 0 | 0 | 0 | 0 | 50,009 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Pacific Plaza Traffic Signal Upgrade - W311 | Traffic Signals | Capital Projects Reimbursement | 14 | 12/2021 | 375,000 | 639,971 | (264,971) | 0 | 0 | 0 | 375,000 |
| Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006 | Alley Petitions | 2017 Bonds | 14 | 02/2024 | 95,025 | 95,915 | (890) | 80,806 | 0 | 0 | 175,831 |
| Park Grove Ln (18627-18851) and Kirkmead - S294 | Alley Reconstruction | 2017 Bonds | 12 | 09/2022 | 10,956 | 15,610 | (4,654) | 0 | 0 | 0 | 10,956 |
| Park Lane - US 75 to Greenville - U227 | Intergovernmental Partnership Projects | 2017 Bonds | 13 | 02/2022 | 161,919 | 184,473 | (22,554) | 0 | 0 | 0 | 161,919 |
| Park Lane - US 75 to Greenville - U227 | Street Reconstruction | 2006 Bonds | 13 | 07/2021 | 512 | 512 | 0 | 0 | 0 | 0 | 512 |
| Park Lane from Boedecker to US75 - U226 | Intergovernmental Partnership Projects | 2006 Bonds | 13 | 07/2021 | 1,947 | 1,947 | 0 | 0 | 0 | 0 | 1,947 |
| Park Lane from Boedecker to US75 - U226 | Intergovernmental Partnership Projects | 2017 Bonds | 13 | 07/2021 | 1,846,444 | 1,150,215 | 696,229 | 0 | 0 | 0 | 1,846,444 |
| Park Lane from Greenville to Fair Oaks - V899 | Street and Alley Improvements | 2017 Bonds | 13 | 06/2025 | 558,541 | 0 | 558,541 | 0 | 0 | 0 | 558,541 |
| Park Lane from Greenville to Fair Oaks - V899 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 558,541 | 0 | 558,541 | 0 | 0 | 0 | 558,541 |
| Park Ln from Hillcrest Rd to Sarah Nash Ct - V930 | Street Resurfacing | 2017 Bonds | 4 | 11/2022 | 1,624,624 | 1,630,835 | (6,211) | 0 | 0 | 0 | 1,624,624 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Park Manor Dr From Simpson Stuart Rd To Happy Canyon Dr - V265 | Street Reconstruction | 2017 Bonds | 8 | 03/2023 | 164,784 | 165,588 | (804) | 0 | 0 | 0 | 164,784 |
| Park Row Ave From South Central Expy to Jeffries St- Lighting - V175 | Street and Alley Improvements | 2017 Bonds | 7 | 12/2023 | 424,000 | 0 | 424,000 | 0 | 0 | 0 | 424,000 |
| Pearson Dr from Avalon Ave to Lakewood Blvd - V702 | Street Resurfacing | 2017 Bonds | 4 | 09/2022 | 85,304 | 85,304 | 0 | 0 | 0 | 0 | 85,304 |
| Pedestrian Way On Elm St Between Ervay - Stone St - U748 | Streetscape-Urban Design | 2017 Bonds | Citywide | 10/2021 | 466,934 | 0 | 466,934 | 0 | 0 | 0 | 466,934 |
| Pemberton Hill from Great Trinity Forest - VA10 | Thoroughfares | 2017 Bonds | 5, 7, 8 | 10/2023 | 9,190,163 | 9,233,743 | (43,580) | 4,874,236 | 0 | 0 | 14,064,399 |
| Phoenix from Fair Oaks to Holly Hill - S609 | Target Neighborhood | 2017 Bonds | 13 | 04/2022 | 857,623 | 856,644 | 979 | 0 | 0 | 0 | 857,623 |
| Pierce St from St Rita Dr to W Kiest Blvd - V196 | Street Reconstruction | 2017 Bonds | 3 | 11/2023 | 1,377,905 | 156,244 | 1,221,661 | 0 | 0 | 0 | 1,377,905 |
| Prairie Creek Bridge over UPRR Tracks - V143 | Intergovernmental Partnership Projects | 2017 Bonds | 7 | 02/2026 | 5,736,501 | 686,642 | 5,049,859 | 3,463,499 | 0 | 0 | 9,200,000 |
| Preakness Ln from Polarity Dr to S Walton Walker Serv E - V197 | Street Reconstruction | 2017 Bonds | 3 | 11/2023 | 1,437,509 | 164,040 | 1,273,469 | 0 | 0 | 0 | 1,437,509 |
| Princess Ln from Marquis Ln to Marsh Ln - V697 | Street Resurfacing | 2017 Bonds | 13 | 10/2022 | 830,314 | 830,311 | 3 | 0 | 0 | 0 | 830,314 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Province Ln from Tellerson Ave to Casa Oaks Dr - V691 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 211,631 | 211,631 | 0 | 0 | 0 | 0 | 211,631 |
| Public Art Administration- Public Works - PA59 | Public Art | 2017 Bonds | 13 | Not Started | 178,445 | 15,710 | 162,735 | 0 | 0 | 0 | 178,445 |
| Public Art Projects- Public Works - PA58 | Public Art | 2017 Bonds | Citywide | 12/2021 | 713,774 | 0 | 713,774 | 0 | 0 | 0 | 713,774 |
| Quebec St From Sharp St To Mockingbird Ln - V260 | Street Reconstruction | 2017 Bonds | 6 | 08/2023 | 803,824 | 758,739 | 45,086 | 0 | 0 | 0 | 803,824 |
| Rail Road Crossing Quiet Zones - V142 | Intergovernmental Partnership Projects | 2017 Bonds | Citywide | 06/2022 | 543,000 | 597,404 | (54,404) | 0 | 0 | 0 | 543,000 |
| Ravendale Ln from Belford Dr to Rockaway Dr - V743 | Street Resurfacing | 2017 Bonds | 5 | 09/2022 | 201,627 | 206,055 | (4,427) | 0 | 0 | 0 | 201,627 |
| Raynell Ave from Hodde St to CF Hawn Serv S - V205 | Street Reconstruction | 2017 Bonds | 5 | 01/2025 | 1,735,435 | 226,052 | 1,509,383 | 0 | 0 | 0 | 1,735,435 |
| Redstart Ln from Lyre Ln to Santa Barbara Dr - V669 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 150,817 | 150,817 | 0 | 0 | 0 | 0 | 150,817 |
| Regent Dr from Cromwell Dr to Lathrop Dr - V712 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 730,671 | 542,781 | 187,890 | 0 | 0 | 0 | 730,671 |
| Remove Dip On Eb Royal Ln 400 Ft East Of Greenville Ave - V309 | Thoroughfares | 2017 Bonds | 10 | 07/2022 | 12,462 | 12,462 | 0 | 0 | 0 | 0 | 12,462 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Rexton Ln from Glennox Ln to E Lovers Ln - V797 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 61,446 | 61,446 | 0 | 0 | 0 | 0 | 61,446 |
| Richmond Ave At Skillman St Intersection Improvements - VA25 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 14 | 06/2022 | 366,227 | 169,706 | 196,521 | 0 | 0 | 0 | 366,227 |
| Richmond Ave from Matilda St to Skillman St - V620 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 1,516,309 | 1,522,243 | (5,934) | 0 | 0 | 0 | 1,516,309 |
| Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186 | Street Petitions | 2017 Bonds | 13 | 11/2024 | 605,617 | 610,806 | (5,189) | 4,912,677 | 0 | 0 | 5,518,294 |
| Ridgedale Ave from McMillan Ave to Worcola St - V234 | Street Reconstruction | 2017 Bonds | 14 | 06/2025 | 187,713 | 16,879 | 170,834 | 425,498 | 0 | 0 | 613,211 |
| Ridgemoadow Dr from Lochwood Blvd to Midlake Dr - V738 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 83,761 | 83,761 | 0 | 0 | 0 | 0 | 83,761 |
| Ridgemont Dr from Highgate Ln to Santa Anita Dr - V723 | Street Resurfacing | 2017 Bonds | 5 | 09/2022 | 210,911 | 210,911 | 0 | 0 | 0 | 0 | 210,911 |
| Ring St from East Grand Ave to Hay St - V713 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 63,093 | 63,093 | 0 | 0 | 0 | 0 | 63,093 |
| Rio Grande Cir from Rio Grande Ave to Kimball Ridge Dr - V595 | Street Resurfacing | 2017 Bonds | 3 | 09/2022 | 194,879 | 194,879 | 0 | 0 | 0 | 0 | 194,879 |
| Rio Verde Way from Shiloh Rd to Kil Kirk Ln - V652 | Street Resurfacing | 2017 Bonds | 9 | 04/2022 | 209,574 | 209,571 | 3 | 0 | 0 | 0 | 209,574 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Riverfront From Uppr Tracks To Cadiz - V134 | Intergovernmental Partnership Projects | 2017 Bonds | 1 | 06/2025 | 4,600,000 | 33,600 | 4,566,400 | 0 | 0 | 0 | 4,600,000 |
| Rolling Rock Ln from Hackney Ln to Fern Hollow Dr - V220 | Street Reconstruction | 2017 Bonds | 10 | 12/2023 | 110,484 | 110,731 | (247) | 414,912 | 0 | 0 | 525,396 |
| Rosemont Rd From Buckner To Hillburn - V996 | Target Neighborhood | 2017 Bonds | 5 | 12/2023 | 196,284 | 196,380 | (96) | 3,072,393 | 0 | 0 | 3,268,677 |
| Rosemont Rd From Hillburn To Jim Miller - V997 | Target Neighborhood | 2017 Bonds | 5 | 12/2023 | 443,717 | 443,813 | (96) | 484,726 | 0 | 0 | 928,443 |
| Rothington Rd From Chariot Dr To S Buckner Blvd - V166 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 7 | 07/2022 | 41,001 | 0 | 41,001 | 0 | 0 | 0 | 41,001 |
| Routh St Gateway Streetscape And Pedestrian Improvements - V983 | Streetscape-Urban Design | 2017 Bonds | 14 | 06/2023 | 200,000 | 0 | 200,000 | 0 | 0 | 0 | 200,000 |
| Routh St Gateway Streetscape And Pedestrian Improvements - V983 | Streetscape-Urban Design | 2017 Bonds | 14 | 09/2023 | 50,000 | 13,189 | 36,811 | 0 | 0 | 0 | 50,000 |
| Royal Ln from Ashcroft Ave to Greenville Ave - V967 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Royal Ln from Brockbank Dr to Coogan Dr - V923 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 794,080 | 794,080 | 0 | 0 | 0 | 0 | 794,080 |
| Royal Ln from Cromwell Dr to Marsh Ln - V891 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 0 | 0 | (0) | 0 | 0 | 0 | 0 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|-----------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Royal Ln from Harry Hines Blvd to Grissom Ln - V951 | Street Resurfacing | 2017 Bonds | 6 | 06/2022 | 611,396 | 612,808 | (1,412) | 0 | 0 | 0 | 611,396 |
| Rugged Dr from Berkley Ave to Ferndale Ave - V189 | Street Reconstruction | 2017 Bonds | 1 | 06/2022 | 957,813 | 657,242 | 300,571 | 0 | 0 | 0 | 957,813 |
| Ruidosa Ave from Featherbrook Dr to Cotillion Dr - V727 | Street Resurfacing | 2017 Bonds | 7 | 05/2022 | 198,501 | 195,933 | 2,568 | 0 | 0 | 0 | 198,501 |
| S Murdeaux Ln from Great Trinity Forest Way to Olusta Dr - V214 | Street Reconstruction | 2017 Bonds | 8 | 06/2023 | 702,172 | 77,533 | 624,639 | 0 | 0 | 0 | 702,172 |
| S Patton Ave from E 10th St to E Jefferson Blvd - V190 | Street Reconstruction | 2017 Bonds | 1 | 03/2024 | 485,920 | 486,208 | (288) | 0 | 0 | 0 | 485,920 |
| S Van Buren Ave from W Pembroke Ave to Page Ave - V191 | Street Reconstruction | 2017 Bonds | 1 | 06/2022 | 597,482 | 577,870 | 19,612 | 0 | 0 | 0 | 597,482 |
| San Diego Dr from Shiloh Rd to Santa Anna Ave - V782 | Street Resurfacing | 2017 Bonds | 5 | 04/2022 | 543,630 | 543,627 | 3 | 0 | 0 | 0 | 543,630 |
| San Jacinto St From N Pearl St To Crockett St - V291 | Street Reconstruction | 2017 Bonds | 14 | 11/2023 | 81,919 | 83,048 | (1,129) | 342,074 | 0 | 0 | 423,993 |
| San Juan Ave from Newcombe Dr to Crest Ridge Dr - V772 | Street Resurfacing | 2017 Bonds | 2 | 09/2022 | 230,546 | 230,546 | 0 | 0 | 0 | 0 | 230,546 |
| San Marcus Ave from Lingo Ln to Ferguson Rd - V703 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 154,213 | 154,213 | 0 | 0 | 0 | 0 | 154,213 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Santa Anna Ave from Shiloh Rd to Vista Mar Dr - V747 | Street Resurfacing | 2017 Bonds | 9 | 05/2022 | 204,188 | 188,057 | 16,131 | 0 | 0 | 0 | 204,188 |
| Santa Barbara Dr from Santa Maria Ln to E Mockingbird Ln - V771 | Street Resurfacing | 2017 Bonds | 8 | 11/2022 | 177,833 | 181,456 | (3,623) | 0 | 0 | 0 | 177,833 |
| Santa Fe Ave from Clermont Ave to Monte Vista Dr - V817 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 61,294 | 61,294 | 0 | 0 | 0 | 0 | 61,294 |
| Santa Fe Ave from Cordova St to Clermont Ave - V826 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 85,868 | 85,868 | 0 | 0 | 0 | 0 | 85,868 |
| Sapling Way From Clearsprings Rd To Greenhollow Ln - V281 | Street Reconstruction | 2017 Bonds | 11 | 12/2023 | 46,672 | 46,672 | 0 | 0 | 0 | 0 | 46,672 |
| Shaw St from Navaro St to Harston St - V210 | Street Reconstruction | 2017 Bonds | 6 | 03/2024 | 120,416 | 121,448 | (1,031) | 859,080 | 0 | 0 | 979,496 |
| Sidewalks 50/50 And ADA Ramps - V146 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | Citywide | 03/2024 | 3,631,484 | 3,848,083 | (216,600) | 0 | 0 | 0 | 3,631,484 |
| Silverton Dr from Caraway Dr to Webb Chapel Rd - V633 | Street Resurfacing | 2017 Bonds | 13 | 08/2021 | 326,761 | 326,758 | 3 | 0 | 0 | 0 | 326,761 |
| Sinclair Ave from Jupiter Rd to Gaston Pkwy - V746 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 261,349 | 261,349 | 0 | 0 | 0 | 0 | 261,349 |
| Sinclair Ave from Sunland St to Jupiter Rd - V681 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 340,303 | 340,303 | 0 | 0 | 0 | 0 | 340,303 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|-------------------------------|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Skillman at Walnut Hill (Complete Street) - VA22 | Public/Private Development | 2017 Bonds | 10 | 12/2025 | 209,747 | 0 | 209,747 | 0 | 0 | 0 | 209,747 |
| Skillman St from Richmond Ave to Llano Ave - V907 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 657,106 | 2,386 | 654,720 | 0 | 0 | 0 | 657,106 |
| South Blvd From South Central Expy To Meadow St Lighting - V176 | Street and Alley Improvements | 2017 Bonds | 7 | 12/2023 | 600,053 | 0 | 600,053 | 0 | 0 | 0 | 600,053 |
| South Ewing Ave From Sleeth St To Ann Arbor Ave - V188 | Street Petitions | 2017 Bonds | 4 | 06/2022 | 903,458 | 848,274 | 55,183 | 0 | 0 | 0 | 903,458 |
| Springhill Dr from Mercer Dr to Stanwood Dr - V832 | Street Resurfacing | 2017 Bonds | 9 | 09/2023 | 77,004 | 77,004 | 0 | 0 | 0 | 0 | 77,004 |
| State St from Routh St to Boll St - V789 | Street Resurfacing | 2017 Bonds | 14 | 10/1/2022 | 156,285 | 98,958 | 57,328 | 0 | 0 | 0 | 156,285 |
| Street Illumination Construction, Replacement, or Upgrade - VA41 | Street Lighting | 2017 Bonds | Citywide | 12/2025 | 2,150,000 | 0 | 2,150,000 | 0 | 0 | 0 | 2,150,000 |
| Street Lights At Parkdale Dr And Lawnview Ave - V177 | Street and Alley Improvements | 2017 Bonds | 7 | 12/2023 | 16,000 | 0 | 16,000 | 0 | 0 | 0 | 16,000 |
| Street Lights Wendelkin St - V178 | Street and Alley Improvements | 2017 Bonds | 7 | 12/2023 | 112,000 | 0 | 112,000 | 0 | 0 | 0 | 112,000 |
| Street Lights Within Claremont Neighborhood - V179 | Street and Alley Improvements | 2017 Bonds | 7 | 12/2023 | 600,000 | 0 | 600,000 | 0 | 0 | 0 | 600,000 |
| Superior St From Catherine To W. Clarendon - S444 | Street Reconstruction | 2012 Bonds | Citywide | Ongoing | 0 | 195 | (195) | 0 | 0 | 0 | 0 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Sylvania Dr from Sinclair Ave to Vinmont St - V807 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 184,744 | 184,744 | (0) | 0 | 0 | 0 | 184,744 |
| Syracuse Dr from Wake Forrest Dr to Wake Forrest Dr - V804 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 240,512 | 240,512 | 0 | 0 | 0 | 0 | 240,512 |
| Terry St from S Haskell Ave to S Peak St - V811 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 148,808 | 150,260 | (1,452) | 0 | 0 | 0 | 148,808 |
| Traffic Signal at Cantegral and Live Oak - W437 | Traffic Signals | Capital Projects Reimbursement | 14 | 12/2021 | 242,059 | 236,061 | 5,999 | 0 | 0 | 0 | 242,059 |
| Traffic Signal Construction - VA40 | Traffic Signals | 2017 Bonds | Citywide | 12/2025 | 7,950,616 | 0 | 7,950,616 | 2,049,384 | 0 | 0 | 10,000,000 |
| Traffic Signal Infrastructure Asset Management - VA42 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | Citywide | 12/2023 | 350,000 | 0 | 350,000 | 0 | 0 | 0 | 350,000 |
| Traffic Signal Installations - VA28 | Traffic Signals | 2017 Bonds | Citywide | 12/2022 | 0 | (2,500,632) | 2,500,632 | 0 | 0 | 0 | 0 |
| Traffic Signal Installations - VA28 | Traffic Signals | 2017 Bonds | Citywide | 12/2024 | 16,867,948 | 11,961,716 | 4,906,231 | 2,966,202 | 0 | 0 | 19,834,150 |
| Traffic Signal Synchronization Project - VA27 | Traffic Signals | 2017 Bonds | Citywide | 09/2024 | 7,548,725 | 142,500 | 7,406,225 | 0 | 0 | 0 | 7,548,725 |
| Trammel Dr from Bennington Dr to Clemson Dr - V841 | Street Resurfacing | 2017 Bonds | 7 | 05/2022 | 369,045 | 369,045 | 0 | 0 | 0 | 0 | 369,045 |
| Trammel Dr from Clemson Dr to E Northwest HWY - V806 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 456,279 | 449,059 | 7,219 | 0 | 0 | 0 | 456,279 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Trammel Dr from Fisher Rd to Bennington Dr - V791 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 856,857 | 637,452 | 219,405 | 0 | 0 | 0 | 856,857 |
| Tree Shadow Trl (5902-5942) And Flintshire Ct - S307 | Alley Reconstruction | 2017 Bonds | 12 | 09/2022 | 12,231 | 13,334 | (1,103) | 0 | 0 | 0 | 12,231 |
| Trojan St. - Burma Rd. To Fellows Ln. - V185 | Street Petitions | 2017 Bonds | 7 | 12/2024 | 104,218 | 105,281 | (1,064) | 985,782 | 0 | 0 | 1,090,000 |
| Tuscany Way from Sinclair Ave to Lippitt Ave - V818 | Street Resurfacing | 2017 Bonds | 14 | 09/2022 | 150,337 | 150,337 | 0 | 0 | 0 | 0 | 150,337 |
| Upton St From I-35 E To 12th St - V995 | Target Neighborhood | 2017 Bonds | 4 | 02/2024 | 53,990 | 53,990 | 0 | 1,468,210 | 0 | 0 | 1,522,200 |
| US 75/ Mockingbird/ Lovers Lane Pedestrian Improvements- V144 | Intergovernmental Partnership Projects | 2017 Bonds | 14 | 07/2023 | 1,089,679 | 0 | 1,089,679 | 0 | 0 | 0 | 1,089,679 |
| US 75/ Mockingbird/ Lovers Lane Pedestrian Improvements- V144 | Intergovernmental Partnership Projects | 2017 Bonds | 14 | 12/2024 | 20,363 | 20,459 | (96) | 0 | 0 | 0 | 20,363 |
| UT Southwestern Medical District - V140 | Intergovernmental Partnership Projects | 2017 Bonds | 2 | 12/2024 | 3,515,393 | 0 | 3,515,393 | 3,984,607 | 0 | 0 | 7,500,000 |
| UT Southwestern- Modifications at Inwood - W313 | Traffic Signals | 2006 Bonds | 2 | 06/2022 | 87,685 | 13,659 | 74,026 | 0 | 0 | 0 | 87,685 |
| UT Southwestern- Modifications at Inwood - W313 | Traffic Signals | Capital Projects Reimbursement | 2 | 06/2022 | 36,042 | 40,101 | (4,059) | 0 | 0 | 0 | 36,042 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Valencia St from Sevilla St to East Grand Ave - V709 | Street Resurfacing | 2017 Bonds | 3 | 09/2022 | 112,504 | 112,504 | 0 | 0 | 0 | 0 | 112,504 |
| Valley View-Walnut IH-635 to City Limits - U234 | Intergovernmental Partnership Projects | 2006 Bonds | 10, 11 | 07/2021 | 1,067 | 1,067 | 0 | 0 | 0 | 0 | 1,067 |
| Valley View-Walnut IH-635 to City Limits - U234 | Intergovernmental Partnership Projects | 2017 Bonds | 10, 11 | 06/2022 | 86,827 | 88,735 | (1,908) | 0 | 0 | 0 | 86,827 |
| Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253 | Street Reconstruction | 2017 Bonds | 4 | 04/2024 | 83,604 | 83,700 | (96) | 477,813 | 0 | 0 | 561,417 |
| Viceroy Dr from King George Dr to Regal Row - V617 | Street Resurfacing | 2017 Bonds | 2 | 05/2022 | 563,581 | 563,578 | 3 | 0 | 0 | 0 | 563,581 |
| Vickery Blvd from Laner Ave to Glencoe St - V383 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 133,148 | 133,148 | (0) | 0 | 0 | 0 | 133,148 |
| Vinmont St from Forest Grove Dr to Easton Rd - V761 | Street Resurfacing | 2017 Bonds | 8 | 09/2022 | 139,881 | 139,881 | 0 | 0 | 0 | 0 | 139,881 |
| W 12th St from Briscoe Blvd to Hampton Rd - V192 | Street Reconstruction | 2017 Bonds | 1 | 12/2023 | 603,981 | 75,958 | 528,023 | 0 | 0 | 0 | 603,981 |
| W Bay Cir from W Lawther Dr to Branchfield Dr - V786 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 434,391 | 452,080 | (17,689) | 0 | 0 | 0 | 434,391 |
| W University Blvd from Inwood Rd to Eastern Ave - V935 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 860,887 | 412,836 | 448,052 | 0 | 0 | 0 | 860,887 |
| W University Blvd from Robin Rd to Inwood Rd - V938 | Street Resurfacing | 2017 Bonds | 9 | 08/2022 | 208,442 | 208,439 | 3 | 0 | 0 | 0 | 208,442 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|---|--------------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Wake Forrest Dr from Lehigh Dr to Trammel Dr - V670 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 429,356 | 430,356 | (1,000) | 0 | 0 | 0 | 429,356 |
| Walnut Hill and Lennel Traffic Signal Reconstruction - W637 | Traffic Signals | Capital Projects Reimbursement | 13 | 12/2023 | 175,000 | 0 | 175,000 | 0 | 0 | 0 | 175,000 |
| Walnut Hill and White Rock Trail Signal - VA43 | Traffic Signals | 2017 Bonds | 10 | 12/2022 | 307,000 | 274,299 | 32,702 | 0 | 0 | 0 | 307,000 |
| Walnut Hill and White Rock Trail Signal Reconstruction - W639 | Traffic Signals | Capital Projects Reimbursement | 10 | 12/2023 | 28,000 | 28,000 | 0 | 0 | 0 | 0 | 28,000 |
| Walnut St at Whispering Hills - VA45 | Traffic Intersection Capacity & Safety Improvements | 2017 Bonds | 10 | 12/2025 | 75,000 | 0 | 75,000 | 0 | 0 | 0 | 75,000 |
| Waneta Dr From Robin Rd To Inwood Rd - V244 | Street Reconstruction | 2017 Bonds | 2 | 12/2023 | 57,750 | 58,562 | (812) | 308,721 | 0 | 0 | 366,471 |
| Waterview Rd from Bondstone Dr to Classen Dr - V704 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 75,436 | 75,433 | 3 | 0 | 0 | 0 | 75,436 |
| Webb Chapel Rd From Silverton Dr To Northaven Rd - V313 | Thoroughfares | 2017 Bonds | 13 | 02/2024 | 328,139 | 328,822 | (683) | 2,691,244 | 0 | 0 | 3,019,383 |
| Weeburn Dr from Marsh Ln to Cox Ln - V694 | Street Resurfacing | 2017 Bonds | 13 | 09/2022 | 370,028 | 370,028 | 0 | 0 | 0 | 0 | 370,028 |
| West Dallas Gateway - S399 | Gateway | 2017 Bonds | 6 | 11/2024 | 21,336,594 | 1,639,239 | 19,697,355 | 0 | 0 | 0 | 21,336,594 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|--|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Westfield Dr from Gladwood Ln To Clearwater Dr - V272 | Street Reconstruction | 2017 Bonds | 10 | 11/2022 | 534,794 | 402,609 | 132,185 | 0 | 0 | 0 | 534,794 |
| Westfield Dr from Woodbrook Dr to Gladwood Ln - V221 | Street Reconstruction | 2017 Bonds | 10 | 11/2022 | 575,991 | 439,695 | 136,296 | 0 | 0 | 0 | 575,991 |
| Westshore - Santa Fe Trail - Alley North Of Coronado - VA07 | Target Neighborhood | 2017 Bonds | 14 | 02/2024 | 110,708 | 114,314 | (3,605) | 7,489,292 | 0 | 0 | 7,600,000 |
| Wheatland Road From City Limits To University Hills - V145 | Intergovernmental Partnership Projects | 2017 Bonds | 8 | 05/2024 | 1,800,000 | 740,580 | 1,059,420 | 0 | 0 | 0 | 1,800,000 |
| Whittier Ave from San Benito Way to San Leandro Dr - V767 | Street Resurfacing | 2017 Bonds | 9 | 07/2022 | 80,228 | 87,607 | (7,379) | 0 | 0 | 0 | 80,228 |
| Whittier Ave from Santa Clara Dr to San Benito Way - V630 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 143,747 | 144,751 | (1,004) | 0 | 0 | 0 | 143,747 |
| Willis Ave from McMillan Ave to Worcola St - V235 | Street Reconstruction | 2017 Bonds | 14 | 12/2023 | 612,154 | 116,165 | 495,989 | 0 | 0 | 0 | 612,154 |
| Winsted Dr from Lakeforest Ct to Pasadena Pl - V588 | Street Resurfacing | 2017 Bonds | 11 | 09/2022 | 107,256 | 107,256 | 0 | 0 | 0 | 0 | 107,256 |
| Winsted Dr from Lakewood Blvd to Westlake Ave - V719 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 66,714 | 66,714 | 0 | 0 | 0 | 0 | 66,714 |
| Winsted Dr from Pasadena Pl to White Rock Rd - V635 | Street Resurfacing | 2017 Bonds | 9 | 09/2022 | 51,515 | 51,515 | 0 | 0 | 0 | 0 | 51,515 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|----------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Winsted Dr from Westlake Ave to Meadow Lake Ave - V753 | Street Resurfacing | 2017 Bonds | 7 | 09/2022 | 63,009 | 63,009 | 0 | 0 | 0 | 0 | 63,009 |
| Woodbrook Dr from Ashcroft Ave to Stillwater Dr - V593 | Street Resurfacing | 2017 Bonds | 10 | 09/2022 | 73,642 | 73,642 | 0 | 0 | 0 | 0 | 73,642 |
| Woodbrook Dr From Clearwater Dr To Graywood Dr - V274 | Street Reconstruction | 2017 Bonds | 10 | 11/2022 | 252,982 | 235,014 | 17,969 | 0 | 0 | 0 | 252,982 |
| Woodbrook Dr From Graywood Dr To Westfield Dr - V273 | Street Reconstruction | 2017 Bonds | 10 | 11/2022 | 256,791 | 212,129 | 44,662 | 0 | 0 | 0 | 256,791 |
| Woodmeadow From La Prada West To The End - S320 | Street Reconstruction | 2017 Bonds | 9 | 12/2024 | 46,892 | 47,054 | (162) | 0 | 0 | 0 | 46,892 |
| Woodmeadow Parkway over Long Branch - P861 | Bridge Repair and Modification | 2012 Bonds | 9 | 12/2024 | 1,642 | 2,463 | (821) | 0 | 0 | 0 | 1,642 |
| Woodspan Dr from Emberwood Dr to Fairwood - V509 | Street Resurfacing | 2017 Bonds | 8 | 12/2022 | 1,247 | 1,247 | 0 | 0 | 0 | 0 | 1,247 |
| Woodwick Dr From W Camp Wisdom Ed To Clearwood Dr - V266 | Street Reconstruction | 2017 Bonds | 8 | 02/2022 | 818,267 | 534,865 | 283,402 | 0 | 0 | 0 | 818,267 |
| Wright Street From S. Oak Cliff To Edgefield - V154 | Sidewalk and Barrier Free Ramp Improvements | 2017 Bonds | 1 | 06/2024 | 79,841 | 80,239 | (398) | 369,704 | 0 | 0 | 449,545 |
| Yancy S from Carbondale St to Saipan St - S610 | Target Neighborhood | 2012 Bonds | 4 | 12/2023 | 12,490 | 11,840 | 650 | 0 | 0 | 0 | 12,490 |

STREET AND TRANSPORTATION

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---------------------|----------------|------------------|-----------------|----------------------------|----------------------|---------------------------|----------------------|---------------------|--------------|----------------------|
| Yancy S from Carbondale St to Saipan St - S610 | Target Neighborhood | 2017 Bonds | 4 | 10/2022 | 1,068,044 | 1,027,548 | 40,496 | 0 | 0 | 0 | 1,068,044 |
| Yorksprings Dr from Meadowspring Ln to Yorksprings Pl - V695 | Street Resurfacing | 2017 Bonds | 9 | 04/2022 | 127,311 | 127,308 | 3 | 0 | 0 | 0 | 127,311 |
| Yorksprings Dr from Valley Spring Dr to Meadowspring Ln - V717 | Street Resurfacing | 2017 Bonds | 9 | 04/2022 | 208,496 | 208,493 | 3 | 0 | 0 | 0 | 208,496 |
| Grand Total | | | | | \$507,034,600 | \$342,907,803 | \$164,126,797 | \$196,027,421 | \$45,907,891 | \$0 | \$748,969,912 |



WATER UTILITIES FACILITIES

MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, collection, and customer service. The mission of the DWU Water and Wastewater Capital Improvement Program (CIP) is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City water and wastewater facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2021-22

- Awarded water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects
- Awarded construction contract for Bachman Lake Dredging Improvements to remove accumulated sediment and restore lake functionality
- Awarded five engineering contracts for the extension of water and wastewater service to 47 occupied, unserved areas within the City of Dallas using ARPA funds
- Completed comprehensive strategic plan for the City of Dallas Water Production Facilities and Operations assessing infrastructure, regulatory issues, treatment requirements, operations and maintenance practices, energy management, and physical facilities planning for a 30-year planning horizon
- Completed construction of Walnut Hill Pump Station, replacing two existing pump stations with a new 50 million gallon per day pumping facility
- Substantially completed Elm Fork Water Treatment Plant Pump Station One to meet current standards and capacity requirements
- Completed construction of Central Wastewater Treatment Plant Influent Equipment and Piping Rehabilitation to include rehabilitation of an 84" horseshoe interceptor and all influent junction structures, and influent screening improvements
- Awarded construction contract for major maintenance and rehabilitation of high priority raw water facilities to ensure reliable delivery of raw water to water treatment facilities
- Awarded construction contract for major maintenance and rehabilitation improvements at each of the City's three water treatment plants to ensure reliable water treatment
- Awarded construction contract for rehabilitation of the Jim Miller Pump Station facility, to upgrade key pumping, mechanical, instrumentation, and electrical equipment and provide for safety and security improvements to provide continued reliable service
- Awarded construction contract for Phase 1 of the Elm Fork Water Treatment Plant Filter Project to replace existing filters constructed in the 1950's and convert the plant to Biological Active Filtration

WATER UTILITIES FACILITIES

- Awarded construction contract for the Southside Wastewater Treatment Plant SCADA and Electrical Improvements to enhance system reliability and process automation
- Awarded design contract for renovation and addition to Water Delivery's Distribution facility and relocation of Wastewater Emergency Response and Stormwater Neighborhood Response divisions from current lease facilities
- Awarded design contract for non-potable water system improvements at the Central Wastewater Treatment Plant to satisfy current and future volume and pressure demands and protect critical equipment and infrastructure within the plant
- Awarded a professional services contract for DWU Security Master Plan to review security documents, procedures, and facilities, and make prioritized recommendations for improvements
- Awarded a contract for the Long-Range Water Supply Plan (LRWSP) Update. The LRWSP was last updated in 2014 and will forecast water supply availability, needs, and timing of future projects and initiatives to ensure adequate supply in the future
- Completed construction of the Southside Wastewater Treatment Plant Stormwater Facilities Improvements Project

HIGHLIGHTED OBJECTIVES FOR FY 2022-23

- Award water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects
- Award a construction contract for the White Rock Wastewater Interceptor Phase 1 project to address deteriorated infrastructure and increase capacity in the White Rock sewershed as identified in master planning efforts
- Complete the Bachman Lake Dredging Improvements that will remove accumulated sediment and restore lake to recreational functionality
- Award construction contract for Bachman Dam and Spillway Improvements. The project will include dam and spillway improvements to address safety, capacity and regulatory requirements
- Award construction of Central Wastewater Treatment Plant Primary Clarifier Improvements. This project includes replacement of existing primary clarifiers and additional primary clarifier capacity
- Award construction contract for replacement and improvement of large water and wastewater meters and valve infrastructure
- Award construction contract for rehabilitation of Abrams Pump Station, SCADA improvements for Water Delivery infrastructure, and the construction of a new pump station to improve service delivery in the Meandering Way High Pressure Plane
- Award construction contract for the Garland Road elevated storage tank and associated distribution system improvements
- Award engineering contract for the replacement of the Lake June Pump Station. The existing pump station and reservoir have exceeded their useful life and do not meet current regulatory requirements

WATER UTILITIES FACILITIES

- Award construction contract for the addition and renovation of Water Distribution Facilities to consolidate work groups and remove employees from lease facilities, renovate deteriorated facilities, and provide site and security improvements
- Initiate comprehensive strategic plan for Wastewater Facilities and Operations. The plan will assess infrastructure needs, regulatory issues, treatment requirements, operations and maintenance practices, energy management and physical facilities planning for a 20-year planning horizon
- Award construction contract for peak flow management and pumping improvements at the Central Wastewater Treatment Plant
- Complete construction of Wastewater Facilities Safety and Security Improvements
- Complete construction of the Central Wastewater Treatment Plant Aeration Improvements
- Award contract for the Main Stem Balancing Reservoir Preliminary Engineering Study. The Main Stem Balancing Reservoir was identified in the 2014 Long Range Water Supply Plan as a water management strategy
- Award contract for raw water supply optimization and reliability study in partnership with Tarrant Regional Water District and North Texas Municipal Water District

SERVICE DESCRIPTIONS

| WATER UTILITIES FACILITIES | |
|---|--|
| Homeowner Extensions and Unserved Areas | Construction of water and wastewater main extensions to homeowners for water and wastewater service and reimbursement of eligible extensions and system capacity enhancements through private development. |
| Mains, Pump Stations, and Associated Facilities | Right-of-way acquisition, design, and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included. |
| Public Art | Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, display of artworks, and for administration of public art projects. |
| Raw Water Pumping and Transmission | Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities and pipelines. |
| Rehabilitation and Equipment | Maintenance and renovation of major water and wastewater facilities. |
| Relocations in Advance of Paving | Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County, and State programs. |
| Service Centers, Offices, and Research Facilities | Renovation of existing service facilities and business and customer service systems. |

WATER UTILITIES FACILITIES

| | |
|---|--|
| Studies and Master Plans | Studies related to business, planning, water and wastewater operations, and master plan updates. |
| Wastewater Treatment Plants and Associated Facilities | Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants. |
| Water Supply Reservoirs and Dams | Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources. |
| Water Treatment Plants and Associated Facilities | Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant, and Elm Fork Plant. |
| Wholesale Customer Facilities | Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities. |

WATER UTILITIES FACILITIES

SOURCE OF FUNDS

| Funding Source | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|------------------------|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Sewer Capital Program | 2,723,323,905 | 2,088,448,587 | 634,875,317 | 146,000,000 | 144,500,000 | 386,478,000 | 3,400,301,905 |
| Water Capital Program | 4,448,709,669 | 3,342,868,658 | 1,105,841,011 | 196,700,000 | 200,460,000 | 651,400,500 | 5,497,270,169 |
| Water Public Arts Fund | 4,340,750 | 1,141,262 | 3,199,488 | 50,000 | 50,000 | 150,000 | 4,590,750 |
| Grand Total | \$7,176,374,324 | \$5,432,458,507 | \$1,743,915,817 | \$342,750,000 | \$345,010,000 | \$1,038,028,500 | \$8,902,162,824 |

USE OF FUNDS

| Service | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Homeowner Extensions and Unserved Areas | 169,304,996 | 135,945,165 | 33,359,831 | 3,150,000 | 3,150,000 | 11,278,500 | 186,883,496 |
| Mains, Pump Stations, and Associated Facilities | 2,851,331,519 | 2,039,278,410 | 812,053,108 | 149,300,000 | 177,360,000 | 520,000,000 | 3,697,991,519 |
| Public Art | 4,340,750 | 1,141,262 | 3,199,488 | 50,000 | 50,000 | 150,000 | 4,590,750 |
| Raw Water Pumping and Transmission | 322,320,395 | 258,506,749 | 63,813,646 | 500,000 | 5,000,000 | 74,500,000 | 402,320,395 |
| Rehabilitation and Equipment | 334,420,100 | 281,506,550 | 52,913,550 | 13,500,000 | 14,300,000 | 41,300,000 | 403,520,100 |
| Relocations in Advance of Paving | 504,948,833 | 377,069,979 | 127,878,854 | 37,350,000 | 37,350,000 | 93,050,000 | 672,698,833 |
| Service Centers, Offices, and Research Facilities | 174,831,635 | 152,368,617 | 22,463,019 | 15,000,000 | 21,000,000 | 54,000,000 | 264,831,635 |
| Studies and Master Plans | 77,196,428 | 58,164,648 | 19,031,780 | 5,100,000 | 1,100,000 | 4,800,000 | 88,196,428 |
| Wastewater Treatment Plants and Associated Facilities | 1,144,632,695 | 924,607,212 | 220,025,483 | 53,000,000 | 12,500,000 | 76,500,000 | 1,286,632,695 |
| Water Supply Reservoirs and Dams | 262,459,847 | 192,323,779 | 70,136,068 | 35,000,000 | 7,200,000 | 18,250,000 | 322,909,847 |
| Water Treatment Plants and Associated Facilities | 1,307,092,643 | 1,001,158,318 | 305,934,325 | 25,000,000 | 66,000,000 | 143,500,000 | 1,541,592,643 |
| Wholesale Customer Facilities | 23,494,484 | 10,387,818 | 13,106,666 | 5,800,000 | 0 | 700,000 | 29,994,484 |
| Grand Total | \$7,176,374,324 | \$5,432,458,507 | \$1,743,915,817 | \$342,750,000 | \$345,010,000 | \$1,038,028,500 | \$8,902,162,824 |

WATER UTILITIES FACILITIES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2022-23 and FY 2023-24. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| 86-87 Ws Rev Bond Complete - 8670 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2025 | 7,144,857 | 0 | 7,144,857 | 0 | 0 | 0 | 7,144,857 |
| Administrative Order - CS96 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | 09/2021 | 29,038,136 | 29,035,933 | 2,203 | 0 | 0 | 0 | 29,038,136 |
| Administrative Order - PS96 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | 09/2022 | 10,760,074 | 10,760,074 | 0 | 0 | 0 | 0 | 10,760,074 |
| AMR - P291 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | 09/2024 | 5,000,000 | 3,815,232 | 1,184,768 | 0 | 0 | 0 | 5,000,000 |
| Bachman Water Tr Pl - Facs - CW30 | Water Treatment Plants and Associated Facilities | Water Capital Program | 6 | 09/2025 | 37,103,503 | 36,278,424 | 825,079 | 0 | 0 | 0 | 37,103,503 |
| Bachman Water Tr Pl - Facs - PW30 | Water Treatment Plants and Associated Facilities | Water Capital Program | 6 | 09/2023 | 62,717,652 | 63,395,470 | (677,818) | 0 | 0 | 0 | 62,717,652 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Bachman Water Tr PI - Facs - PW30 | Water Treatment Plants and Associated Facilities | Water Capital Program | 6 | 09/2025 | 59,630,753 | 52,798,547 | 6,832,206 | 0 | 0 | 0 | 59,630,753 |
| Bachman Water Tr PI - Facs - PW30 | Water Treatment Plants and Associated Facilities | Water Capital Program | 6 | 09/2026 | 61,600,000 | 47,329,491 | 14,270,509 | 0 | 0 | 1,000,000 | 62,600,000 |
| Central Wastewater Treat - BS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 595,000 | 0 | 595,000 | 0 | 0 | 0 | 595,000 |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | Ongoing | 18,235,870 | 24,670,089 | (6,434,219) | 35,000,000 | 12,500,000 | 71,000,000 | 136,735,870 |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2026 | 304,908,053 | 238,782,887 | 66,125,167 | 0 | 0 | 0 | 304,908,053 |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4 | 09/2022 | 609,607 | 585,524 | 24,083 | 0 | 0 | 0 | 609,607 |
| Central Ww Treat PI - Faci - PS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4 | 09/2023 | 147,021,537 | 146,245,909 | 775,628 | 0 | 0 | 0 | 147,021,537 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Central Ww Treat Pl & Facs - 8243 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4 | 9/1/2025 | 47,651,991 | 0 | 47,651,991 | 0 | 0 | 0 | 47,651,991 |
| Central Ww Treat Pl- Facs - CS30 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | 4 | 9/1/2025 | 63,422,504 | 61,452,099 | 1,970,405 | 0 | 0 | 0 | 63,422,504 |
| East Side Water Tr Pl - Fa - PW32 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2022 | 12,804,000 | 12,804,000 | 0 | 0 | 0 | 0 | 12,804,000 |
| East Side Water Tr Pl - Fa - PW32 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2023 | 186,157,494 | 184,558,167 | 1,599,327 | 0 | 0 | 0 | 186,157,494 |
| East Side Water Tr Pl - Fa - PW32 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2025 | 90,555,543 | 103,439,420 | (12,883,877) | 0 | 0 | 5,000,000 | 95,555,543 |
| East Side Water Tr Pl - Fa - PW32 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2026 | 257,603,642 | 166,627,722 | 90,975,920 | 0 | 0 | 0 | 257,603,642 |
| East Side Water Tr Pl - Fa - PW32 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2027 | 6,000,000 | 0 | 6,000,000 | 0 | 0 | 1,500,000 | 7,500,000 |
| East Side Water Tr Pl - Fa - CW32 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2022 | 44,958,438 | 44,738,276 | 220,162 | 0 | 0 | 0 | 44,958,438 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|--|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| East Side Water Tr PI - Fa-CW32 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2024 | 3,000,000 | 0 | 3,000,000 | 0 | 0 | 0 | 3,000,000 |
| Elm Fork Water Tr PI - Fac - PW31 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | Ongoing | 42,088,780 | 16,159,792 | 25,928,988 | 25,000,000 | 66,000,000 | 136,000,000 | 269,088,780 |
| Elm Fork Water Tr PI - Fac - PW31 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2023 | 117,207,619 | 117,639,333 | (431,715) | 0 | 0 | 0 | 117,207,619 |
| Elm Fork Water Tr PI - Fac - PW31 | Water Treatment Plants and Associated Facilities | Water Capital Program | Citywide | 09/2026 | 383,427,658 | 212,931,953 | 170,495,705 | 0 | 0 | 0 | 383,427,658 |
| Elm Fork Water Tr PI - Fac - CW31 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2025 | 86,452,341 | 50,228,932 | 36,223,409 | 0 | 5,700,000 | 10,500,000 | 102,652,341 |
| Future Development Initiatives - Wastewater - CS97 | Homeowner Extensions and Unserved Areas | Sewer Capital Program | Citywide | 09/2025 | 8,500,000 | 0 | 8,500,000 | 0 | 0 | 0 | 8,500,000 |
| Future Development Initiatives - Water - CW97 | Homeowner Extensions and Unserved Areas | Water Capital Program | Citywide | 09/2023 | 8,500,000 | 0 | 8,500,000 | 0 | 0 | 0 | 8,500,000 |
| Home/Unserv Exten & Improv - PS41 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2022 | 1,132,299 | 1,132,299 | 0 | 0 | 0 | 0 | 1,132,299 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Home/Unserv Exten & Improv - PS41 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2023 | 129,565 | 11,000 | 118,565 | 0 | 0 | 0 | 129,565 |
| Home/Unserv Exten & Improv - PW41 | Homeowner Extensions and Unserved Areas | Sewer Capital Program | Citywide | 09/2022 | 500,000 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| Home/Unserv Exten & Improv - PW41 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2022 | 760,770 | 760,770 | 0 | 0 | 0 | 0 | 760,770 |
| Home-Unserv Exten - Improv - CS41 | Homeowner Extensions and Unserved Areas | Sewer Capital Program | Citywide | Ongoing | 42,901,984 | 28,689,025 | 14,212,959 | 1,250,000 | 1,250,000 | 4,578,000 | 49,979,984 |
| Home-Unserv Exten - Improv - CW41 | Homeowner Extensions and Unserved Areas | Water Capital Program | Citywide | Ongoing | 108,903,012 | 107,256,140 | 1,646,872 | 1,900,000 | 1,900,000 | 6,700,500 | 119,403,512 |
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | Ongoing | 382,639,323 | 205,740,974 | 176,898,349 | 27,000,000 | 84,000,000 | 204,500,000 | 698,139,323 |
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2022 | 2,455,060 | 2,454,989 | 71 | 0 | 0 | 0 | 2,455,060 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2023 | 221,546,926 | 222,853,880 | (1,306,954) | 0 | 0 | 0 | 221,546,926 |
| Mains Intercept - Lift Sta - PS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2026 | 247,234,340 | 180,335,777 | 66,898,563 | 0 | 0 | 0 | 247,234,340 |
| Mains Intercept - Lift Sta - PS40 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2023 | 8,056,632 | 8,045,133 | 11,499 | 0 | 0 | 0 | 8,056,632 |
| Mains Intercept & Lift Sta - BS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 1,822,024 | 0 | 1,822,024 | 0 | 0 | 0 | 1,822,024 |
| Mains Intercept - Lift Sta - CS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | Ongoing | 167,888,602 | 142,827,488 | 25,061,114 | 10,700,000 | 9,700,000 | 27,050,000 | 215,338,602 |
| Mains Intercept & Lift Sta - 8245 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 9/1/2025 | 5,587,579 | 0 | 5,587,579 | 0 | 0 | 0 | 5,587,579 |
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | Ongoing | 412,456,921 | 60,823,241 | 351,633,680 | 25,500,000 | 74,500,000 | 246,700,000 | 759,156,921 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2022 | 2,968,862 | 2,968,862 | 1 | 0 | 0 | 0 | 2,968,862 |
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2023 | 377,468,176 | 377,829,995 | (361,819) | 0 | 0 | 0 | 377,468,176 |
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2024 | 4,414,305 | 3,203,818 | 1,210,487 | 0 | 0 | 0 | 4,414,305 |
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2025 | 252,535,026 | 186,952,103 | 65,582,924 | 0 | 0 | 0 | 252,535,026 |
| Mains/Pumping & Storage Fa - PW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2026 | 303,232,403 | 262,368,495 | 40,863,908 | 0 | 0 | 0 | 303,232,403 |
| Mains-Pumping - Storage Fa - CW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | Ongoing | 203,188,902 | 191,212,167 | 11,976,735 | 20,100,000 | 9,160,000 | 41,750,000 | 274,198,902 |
| Major Maintenance - Rehab - CW50 | Rehabilitation and Equipment | Water Capital Program | Citywide | Ongoing | 202,510,651 | 180,050,573 | 22,460,078 | 9,500,000 | 9,800,000 | 28,800,000 | 250,610,651 |
| Major Maintenance - Rehab - CS50 | Rehabilitation and Equipment | Sewer Capital Program | Citywide | Ongoing | 98,872,709 | 90,886,354 | 7,986,355 | 4,000,000 | 4,500,000 | 12,500,000 | 119,872,709 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Major Maintenance & Rehab - PW50 | Rehabilitation and Equipment | Water Capital Program | Citywide | 09/2022 | 1,203,741 | 1,203,741 | 0 | 0 | 0 | 0 | 1,203,741 |
| Major Maintenance & Rehab - PW50 | Rehabilitation and Equipment | Water Capital Program | Citywide | 09/2025 | 21,758,000 | 8,595,607 | 13,162,393 | 0 | 0 | 0 | 21,758,000 |
| Major Maintenance & Rehabilitation - PS50 | Rehabilitation and Equipment | Sewer Capital Program | Citywide | 09/2025 | 10,075,000 | 770,276 | 9,304,724 | 0 | 0 | 0 | 10,075,000 |
| Pay 1 - P290 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | 09/2025 | 21,391,000 | 20,201,709 | 1,189,291 | 0 | 0 | 0 | 21,391,000 |
| Public Art Administration - Water Utilities - CW95 | Public Art | Water-Public Arts Fund | Citywide | Ongoing | 2,123,250 | 1,065,259 | 1,057,991 | 25,000 | 25,000 | 75,000 | 2,248,250 |
| Raw Water Pump - Trans Fac - CW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | 09/2025 | 62,684,581 | 61,245,092 | 1,439,489 | 500,000 | 0 | 0 | 63,184,581 |
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | Ongoing | 0 | 124,908 | (124,908) | 0 | 5,000,000 | 34,500,000 | 39,500,000 |
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | 09/2023 | 176,107,907 | 175,701,025 | 406,882 | 0 | 0 | 0 | 176,107,907 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|------------------------------------|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | 09/2025 | 30,012,003 | 7,691,648 | 22,320,355 | 0 | 0 | 0 | 30,012,003 |
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | 09/2026 | 18,515,904 | 11,630,019 | 6,885,885 | 0 | 0 | 0 | 18,515,904 |
| Raw Water Pump - Trans Fac - PW20 | Raw Water Pumping and Transmission | Water Capital Program | Citywide | 09/2030 | 35,000,000 | 2,114,057 | 32,885,943 | 0 | 0 | 40,000,000 | 75,000,000 |
| Relocations Due To Paving - 8247 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2025 | 505,060 | 0 | 505,060 | 0 | 0 | 0 | 505,060 |
| Relocations Due To Paving - CS42 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | Ongoing | 40,473,211 | 37,174,551 | 3,298,660 | 1,150,000 | 1,150,000 | 3,450,000 | 46,223,211 |
| Relocations Due To Paving - CW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | Ongoing | 70,845,609 | 69,403,069 | 1,442,540 | 6,400,000 | 6,400,000 | 13,200,000 | 96,845,609 |
| Relocations Due To Paving - PS42 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | Ongoing | 9,887,848 | 9,513,211 | 374,637 | 22,400,000 | 22,400,000 | 54,200,000 | 108,887,848 |
| Relocations Due To Paving - PS42 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2022 | 64,053 | 62,082 | 1,971 | 0 | 0 | 0 | 64,053 |
| Relocations Due To Paving - PS42 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2023 | 41,542,329 | 40,931,227 | 611,102 | 0 | 0 | 0 | 41,542,329 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Relocations Due To Paving - PS42 | Relocations in Advance of Paving | Sewer Capital Program | Citywide | 09/2025 | 108,044,195 | 57,591,003 | 50,453,192 | 0 | 0 | 0 | 108,044,195 |
| Relocations Due To Paving - PW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | Ongoing | 9,454,299 | 9,041,966 | 412,333 | 7,400,000 | 7,400,000 | 22,200,000 | 46,454,299 |
| Relocations Due To Paving - PW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | 09/2022 | 432,640 | 124,421 | 308,219 | 0 | 0 | 0 | 432,640 |
| Relocations Due To Paving - PW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | 09/2023 | 77,803,022 | 77,027,663 | 775,359 | 0 | 0 | 0 | 77,803,022 |
| Relocations Due To Paving - PW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | 09/2025 | 58,830,477 | 28,074,301 | 30,756,177 | 0 | 0 | 0 | 58,830,477 |
| Relocations Due To Paving - PW42 | Relocations in Advance of Paving | Water Capital Program | Citywide | 09/2026 | 71,735,035 | 40,070,352 | 31,664,683 | 0 | 0 | 0 | 71,735,035 |
| Series 2009A Revenue Bonds - 0624 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | 09/2024 | 6,447,660 | 5,737,536 | 710,124 | 0 | 0 | 0 | 6,447,660 |
| Service Ctr/Ofcs/Research - PS60 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | Ongoing | 7,950,001 | 0 | 7,950,001 | 0 | 0 | 0 | 7,950,001 |
| Service Ctr/Ofcs/Research - PS60 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | 09/2022 | 3,473,810 | 3,473,810 | 0 | 0 | 0 | 0 | 3,473,810 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Service Ctr/Ofcs/Resear ch - PW60 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | Ongoing | 0 | 93,449 | (93,449) | 0 | 0 | 0 | 0 |
| Service Ctr/Ofcs/Resear ch - PW60 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | 09/2022 | 6,905,863 | 6,638,448 | 267,415 | 0 | 0 | 0 | 6,905,863 |
| Service Ctr/Ofcs/Resear ch - PW60 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | 09/2025 | 11,690,000 | 1,096,556 | 10,593,444 | 12,000,000 | 0 | 0 | 23,690,000 |
| Service Ctr-Ofcs-Research - CW60 | Service Centers, Offices, and Research Facilities | Water Capital Program | Citywide | Ongoing | 49,211,317 | 46,855,030 | 2,356,287 | 3,000,000 | 13,000,000 | 54,000,000 | 119,211,317 |
| Service Ctr-Ofcs-Research2 - CS60 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | Ongoing | 15,524,746 | 17,423,226 | (1,898,480) | 0 | 8,000,000 | 0 | 23,524,746 |
| Southside Wastewater Tbm - BS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 8,458,987 | 0 | 8,458,987 | 0 | 0 | 0 | 8,458,987 |
| Southside Ww Treat Pl - Fa - CS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | Ongoing | 108,066,321 | 105,473,848 | 2,592,473 | 0 | 0 | 2,000,000 | 110,066,321 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|-----------------------------------|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2023 | 167,022,201 | 166,641,230 | 380,972 | 0 | 0 | 0 | 167,022,201 |
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 60,000,000 | 32,129,197 | 27,870,803 | 0 | 0 | 0 | 60,000,000 |
| Southside Ww Treat PI - Fa - PS31 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2026 | 201,535,398 | 148,626,429 | 52,908,969 | 18,000,000 | 0 | 3,500,000 | 223,035,398 |
| Southside Ww Treat PI & Fa - 8246 | Wastewater Treatment Plants and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 17,105,225 | 0 | 17,105,225 | 0 | 0 | 0 | 17,105,225 |
| Studies/Master Plans - PS01 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | 09/2022 | 3,835,716 | 3,835,716 | 0 | 0 | 0 | 0 | 3,835,716 |
| Studies/Master Plans - PS01 | Service Centers, Offices, and Research Facilities | Sewer Capital Program | Citywide | 09/2023 | 3,603,312 | 3,401,898 | 201,414 | 0 | 0 | 0 | 3,603,312 |
| Studies/Master Plans - PW01 | Studies and Master Plans | Water Capital Program | Citywide | 09/2023 | 200,000 | 1,897,043 | (1,697,043) | 0 | 0 | 0 | 200,000 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|-----------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| Studies/Master Plans - PW01 | Studies and Master Plans | Water Capital Program | Citywide | 09/2024 | 5,295,000 | 3,396,026 | 1,898,974 | 0 | 0 | 0 | 5,295,000 |
| Studies-Master Plan - CW01 | Studies and Master Plans | Water Capital Program | Citywide | Ongoing | 45,424,974 | 37,692,652 | 7,732,322 | 1,100,000 | 100,000 | 1,300,000 | 47,924,974 |
| Studies-Master Plans - CS01 | Studies and Master Plans | Sewer Capital Program | Citywide | Ongoing | 26,276,454 | 15,178,927 | 11,097,527 | 4,000,000 | 1,000,000 | 3,500,000 | 34,776,454 |
| Supply Reservoirs - Dams - CW10 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2026 | 37,703,884 | 35,910,182 | 1,793,702 | 0 | 0 | 750,000 | 38,453,884 |
| Supply Reservoirs - Dams - PW10 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | Ongoing | 0 | 0 | 0 | 0 | 1,500,000 | 7,000,000 | 8,500,000 |
| Supply Reservoirs - Dams - PW10 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2023 | 4,176,833 | 4,077,420 | 99,413 | 0 | 0 | 0 | 4,176,833 |
| Supply Reservoirs - Dams - PW10 | Water Supply Reservoirs and Dams | Water Capital Program | Citywide | 09/2025 | 76,364,351 | 44,564,970 | 31,799,381 | 35,000,000 | 0 | 0 | 111,364,351 |
| TWDB Wastewater (Clean Water) Project - FS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2022 | 44,000,000 | 43,999,585 | 415 | 0 | 0 | 0 | 44,000,000 |
| TWDB Wastewater (Clean Water) Project - FS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2025 | 0 | 0 | 0 | 22,000,000 | 0 | 0 | 22,000,000 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|--|---|------------------------|------------------|-----------------|----------------------------|--------------------|---------------------------|-------------------|--------------------|--------------|--------------------|
| TWDB Wastewater (Clean Water) Project - FS40 | Mains, Pump Stations, and Associated Facilities | Sewer Capital Program | Citywide | 09/2026 | 22,000,000 | 7,629,312 | 14,370,688 | 0 | 0 | 0 | 22,000,000 |
| TWDB Wastewater (Clean Water) Project - FS40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2025 | 22,000,000 | 22,000,000 | 0 | 0 | 0 | 0 | 22,000,000 |
| TWDB Water Drinking Water Project - FW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2022 | 44,000,000 | 44,000,000 | 0 | 0 | 0 | 0 | 44,000,000 |
| TWDB Water Drinking Water Project - FW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2025 | 44,000,000 | 44,000,000 | 0 | 44,000,000 | 0 | 0 | 88,000,000 |
| TWDB Water Drinking Water Project - FW40 | Mains, Pump Stations, and Associated Facilities | Water Capital Program | Citywide | 09/2026 | 88,000,000 | 36,184,659 | 51,815,341 | 0 | 0 | 0 | 88,000,000 |
| Wastewater Facilities Public Art - CS95 | Public Art | Water Public Arts Fund | Citywide | Ongoing | 2,217,500 | 76,002 | 2,141,498 | 25,000 | 25,000 | 75,000 | 2,342,500 |
| Wholesale Customer Facilities - PW43 | Wholesale Customer Facilities | Water Capital Program | Citywide | 09/2022 | 500,000 | 0 | 500,000 | 0 | 0 | 0 | 500,000 |
| Wholesale Customer Facilities - PW43 | Wholesale Customer Facilities | Water Capital Program | Citywide | 09/2025 | 5,883,000 | 1,210,606 | 4,672,394 | 0 | 0 | 0 | 5,883,000 |

WATER UTILITIES FACILITIES

| Project | Service | Funding Source | Council District | Completion Date | Budget ITD as of 5/31/2022 | Spent or Committed | Remaining as of 5/31/2022 | FY 2022-23 Budget | FY 2023-24 Planned | Future Costs | Total Project Cost |
|---------------------------------------|-------------------------------|-----------------------|------------------|-----------------|----------------------------|------------------------|---------------------------|----------------------|----------------------|------------------------|------------------------|
| Wholesale Customer Facils - CS43 | Wholesale Customer Facilities | Sewer Capital Program | Citywide | 09/2026 | 3,025,365 | 25,365 | 3,000,000 | 500,000 | 0 | 200,000 | 3,725,365 |
| Wholesale Customer Facils - CW43 | Wholesale Customer Facilities | Water Capital Program | Citywide | 09/2027 | 11,886,119 | 9,093,584 | 2,792,534 | 5,300,000 | 0 | 500,000 | 17,686,119 |
| Wholesale Customers Facilities - PS43 | Wholesale Customer Facilities | Sewer Capital Program | Citywide | 09/2022 | 2,200,000 | 58,263 | 2,141,737 | 0 | 0 | 0 | 2,200,000 |
| Grand Total | | | | | \$7,176,374,324 | \$5,432,458,507 | \$1,743,915,817 | \$342,750,000 | \$345,010,000 | \$1,038,028,500 | \$8,902,162,824 |

COUNCIL AMENDMENTS

Preceding and following the first reading of the FY 2022-23 budget, City Council considered amendments to the FY 2022-23 Proposed Budget. The amendments that were approved and subsequently included in the FY 2022-23 Adopted Budget are below.

GENERAL FUND

Source of Funds: \$12,437,997

- \$0 – Transfer Board of Adjustment activities and three positions from Planning and Urban Design (General Fund) to Development Services (Enterprise Fund) (\$353,038) (the function is currently funded by Development Services with a reimbursement therefore the net impact is \$0)
- \$12,182,780 – Reduce Pension Stabilization funding
- \$72,217 – Additional property tax revenue resulting from Denton Central Appraisal District final certified value
- \$183,000 – Reduce Salary and Benefit Stabilization funding

Use of Funds: \$12,437,997

- \$462,829 – Add six positions to Planning and Urban Design for neighborhood plans and administrative support
- \$1,823,823 – Increase funding for Library to increase hours of operation and library materials, adjust salaries for market competitiveness, and enhance security services
- \$500,000 – Increase funding for Park and Recreation for mowing, irrigation, and litter removal at athletic fields
- \$500,000 – Increase funding for Building Services for solar and weatherization of City buildings
- \$484,245 – Add five positions in City Attorney’s Office for community prosecutor services and one attorney position for the general counsel division
- \$866,100 – Add 10 code officers focused on the multi-family violent crime reduction plan in partnership with the Dallas Police Department
- \$100,000 – Increase funding for Housing and Neighborhood Revitalization for the Housing Minor Repair Program for Seniors
- \$3,000,000 – Add funding for Non-Departmental to secure master leasing that supports the creation of homeless supportive housing
- \$1,750,000 – Add funding for Building Services for repair and renovations of Dallas Fire-Rescue facilities
- \$1,100,000 – Increase funding for Dallas Fire-Rescue equipment
- \$168,000 – Add funding for Mayor and City Council for car allowance
- \$0 – Increase funding for Park and Recreation for litter clean-up along trails (\$150,000) (this function will be reimbursed by Storm Drainage Management therefore the net impact is \$0)
- \$183,000 – Add funding for Court and Detention Services for pay adjustments for City Security personnel

COUNCIL AMENDMENTS

- \$500,000 – Add funding for Building Services for battery for Solar PV system at City facilities
- \$1,000,000 – Add funding for Office of Homeless Solutions to support non-profits that make up the homeless provider ecosystem and increase existing shelter capacity

OTHER FUNDS

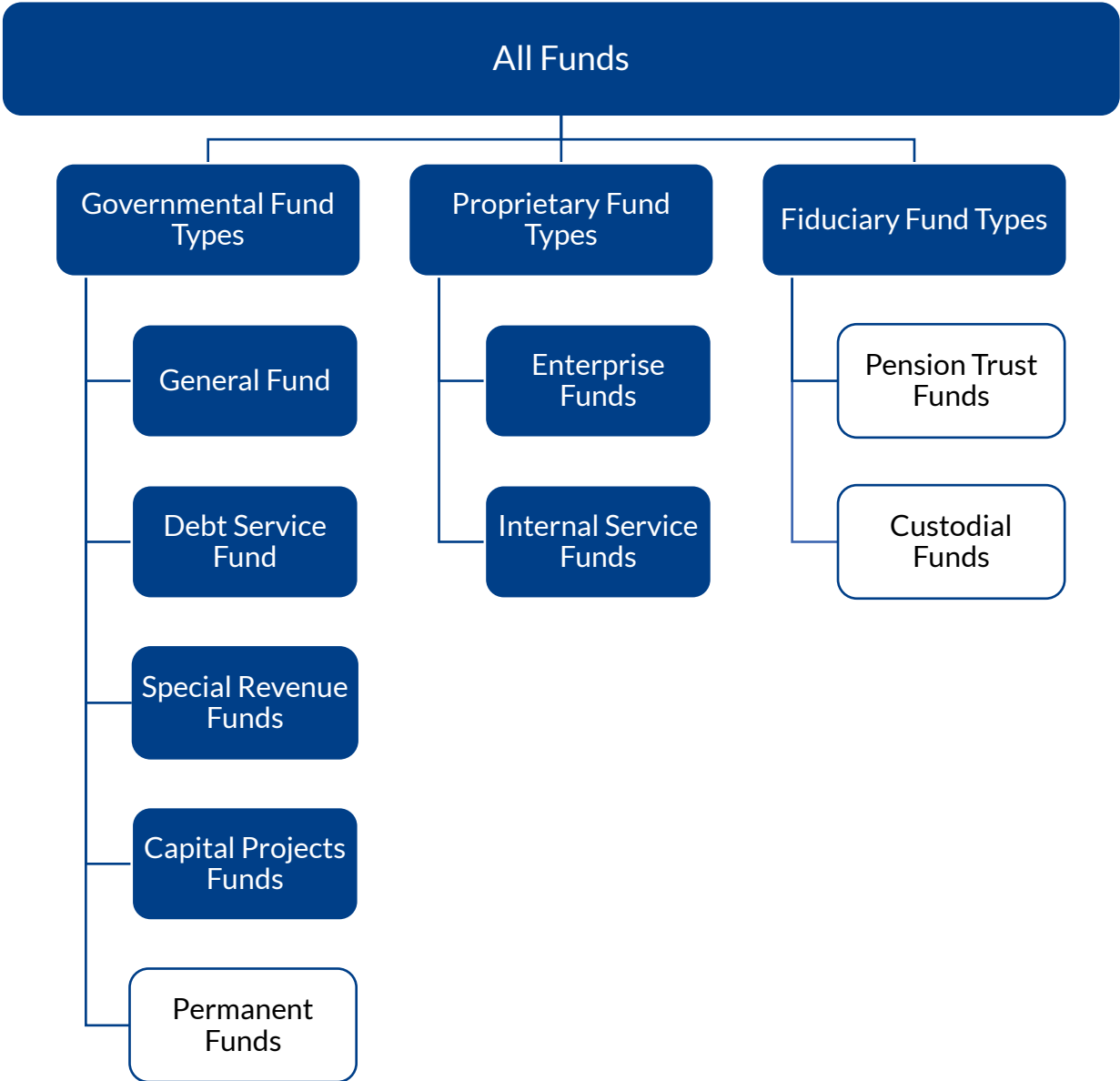
Source of Funds: \$3,664,746

- \$3,664,746 – Office of Economic Development various multi-year funds (based on final Dallas Central Appraisal District and Public Improvement District data)
- \$0 – Reallocate Office of Risk Management funding of projected liability claims from FY 2022-23 to FY 2023-24

Use of Funds: \$3,664,746

- \$0 – Transfer Board of Adjustment activities and three positions from Planning and Urban Design (General Fund) to Development Services (Enterprise Fund) (\$353,038) (the function is currently funded by Development Services with a reimbursement therefore the net impact is \$0)
- \$3,664,746 – Office of Economic Development various multi-year funds (increase appropriations for various Public Improvement District and other Economic Development multi-year funds)
- \$0 – Accelerate adding six positions to Office of Risk Management to provide OSHA, liability, RMIS, and incident investigator support from FY 2023-24 to FY 2022-23 (net impact of \$0)

CITY OF DALLAS FUND STRUCTURE



NOTE: Shading indicates funds included in the biennial budget.



MAJOR FUND DESCRIPTIONS

SUMMARY

A fund is a group of related accounts used to control resources for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, or fiduciary funds.

The City maintains 24 individual governmental funds, but the general and debt service funds are considered the two major governmental funds. Data from the other 22 funds is consolidated into a single presentation in the City's annual financial report.

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

MAJOR FUND DESCRIPTIONS

Special revenue funds are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Permanent funds are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

PROPRIETARY FUNDS

The City reports the major proprietary funds below:

The **Dallas Water Utilities Fund** accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Convention Center Fund** accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Airport Revenues Fund** accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

The **Sanitation Fund** accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

Other non-major proprietary funds consist of enterprise funds used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

Internal service funds are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services,

MAJOR FUND DESCRIPTIONS

implementation of the general obligation bond program, and risk financing, including insurance-related activities.

FIDUCIARY FUNDS

Pension trust funds account for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory-defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

Custodial funds are used to account for assets held by the City as an agent for individuals (cash escrow deposit funds, confiscated money fund, deferred compensation fund, and employee benefits fund).

BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual method, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem (property) taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying this concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The availability period for grant revenues and developer and intergovernmental contributions is one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

The change in the fair value of investments is not recognized as income/(expenditure) using the budgetary basis of accounting. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest), as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized as an expenditure using the budgetary basis of accounting by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, capital outlay, and the change in fair value of investments is not recognized as

MAJOR FUND DESCRIPTIONS

income/(expenditure). For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized as expenditures using the budgetary basis of accounting by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Fund Balance: Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

BASIS OF ACCOUNTING

The annual financial report shows the status of the City's finances in accordance with GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported proprietary fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

BUDGETING FOR EQUITY

HISTORY OF EQUITY EFFORTS

The City Council approved the [Resilient Dallas Strategy](#) in 2018, which aims to advance equity in City government through an intentional analysis of service delivery, strategic planning, and budget allocation. Equity is one of our four core values of service and means each person has the resources and services they need to thrive. The goal of equity is to eliminate racial, ethnic, and socioeconomic disparities, improving outcomes for all. Racial equity occurs when race and ethnicity cannot be used to predict outcomes for any group.

In 2019, the City Council adopted an [equity resolution](#) that established, among other things, the Budgeting for Equity (BfE) process. Sections 4 and 5 of the resolution called for the City to commit more resources to areas and populations with the greatest need, based on data and a newly designed equity tool for budget development. The BfE process is an actionable step toward closing gaps and widening opportunities for all Dallas residents.

On March 24, 2021, the City Council unanimously passed a [racial equity resolution](#) that reaffirmed the City's commitment to promote equity through all City policies. Specifically, Section 2 states the City will continue to use equity principles in developing and evaluating the City's budget.

On August 24, 2022, the City Council unanimously adopted a [Racial Equity Plan \(REP\)](#) that serves as a strategic framework to provide City leaders with actionable levers to address inequities in Dallas by establishing short-, mid-, and longer-term goals. The plan was developed in collaboration with City departments and communities and will guide City departments and offices to enhance current plans, policies, and initiatives.

On September 28, 2022, the City Council unanimously established an [Equity Fund](#) in the amount of \$20,000,000 to support the City in activating the Racial Equity Plan. These efforts are in alignment with the REP's goals and progress measures to address inequities in Dallas.

PROCESS OVERVIEW

The City launched the BfE process in 2018 as a pilot program with selected departments, and for the last two budget cycles, the Equity team and Budget and Management Services have collaborated on a citywide process. [The BfE tool](#) aids departments in integrating equity into their budget proposals by asking them to analyze demographic data and identify potential disparities in operations or service provision based on race, ethnicity, or socioeconomic status. Budgeting for equity is not a one-time endeavor but is intended to spark ongoing improvement as we work together to reduce disparities, especially those faced by communities of color, low-income neighborhoods, and other historically marginalized communities.

BUDGETING FOR EQUITY

During budget development, departments identify a representative to complete the 10-question BfE tool, which focuses on four areas:

1. **Benefits and Burdens.** Understanding how implementation of the department's budget will positively or negatively impact different communities.
2. **Disaggregated Data.** Drawing qualitative and quantitative conclusions about program and service priorities from the data.
3. **Community Engagement.** Building relationships with impacted communities to improve the budget development process and, ultimately, service delivery.
4. **Accountability for Equity.** Evaluating the department's efforts to advance equity and making changes as needed to be more effective.

During the BfE process, departments can attend virtual presentations or request individual technical assistance from the Equity team. The BfE process has evolved each year to align with best practices, and for the first time this year, it included an [equity impact assessment](#) for the development of long-range planning and investment strategies.

As the [Dallas Equity Indicators report](#) demonstrates, incorporating equity into our budget is more critical than ever. With continued support from leadership, candid conversations about where we are and where we're going, and intentional work from all of us, we can shape a City government that understands and addresses the needs of all Dallas residents.

BUDGET PROCESS CALENDAR

The City of Dallas' budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2022-23 and FY 2023-24 budget activities are below. Please note some dates and activities may vary from previous years as a result of the COVID-19 public health emergency.

- February 22** Operating, Capital, Grant/Trust and Other Multi-year funds budget kickoff: Operating departments, internal service departments, and departments with capital projects receive instructions on development of FY 2022-23 and FY 2023-24 budgets
- March 9** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- Mar 28-April 1** City Manager's Budget Engagement meetings: Virtual community meetings where City staff engage with residents to incorporate their priorities into the proposed budget
- May 4** City Council Budget Workshop: FY 2022-23 and FY 2023-24 biennial budget overview
- May 25** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- May 1-June 2** Informal online survey of residents' priorities for the upcoming budget, as well as their financial needs considering the COVID-19 pandemic
- June 15** City Council Budget Workshop: FY 2022-23 and FY 2023-24 biennial budget discussion
- May 9-July 15** City Manager's Office conducts budget deliberations, including individual department presentations
- July 25** Last day for appraisal districts to certify property tax rolls per state law
- August 9** City Council Budget Workshop: City Manager presents recommended FY 2022-23 and FY 2023-24 biennial budget to City Council and receives feedback
- August 11-25** City Council Budget Town Hall meetings (virtual and in-person)

BUDGET PROCESS CALENDAR

| | |
|---------------------|--|
| <u>August 17</u> | City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics |
| <u>August 24</u> | Public hearing on the Operating, Capital, and Grants and Trusts Budget |
| <u>August 31</u> | City Council Budget Workshop: Councilmembers meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated) |
| <u>September 7</u> | City Council discusses amendments to the budget and adopts FY 2022-23 Operating, Capital, and Grants and Trusts Budget on first reading |
| <u>September 9</u> | Advertise tax rate notice |
| <u>September 10</u> | Advertise appropriation ordinance |
| <u>September 17</u> | Advertise public hearing notice for the Operating, Capital, and Grants and Trusts Budget |
| <u>September 21</u> | Public hearing on the tax rate |
| <u>September 28</u> | Public hearing on the Operating, Capital, and Grants and Trusts Budget |
| <u>September 28</u> | City Council discusses amendments to the budget, adopts FY 2022-23 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items |
| <u>October 1</u> | FY 2022-23 begins |

BUDGET PROCESS

PREPARING THE BUDGET

In January, Budget and Management Services (BMS) staff use preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, departments begin to develop biennial budget requests. Then in May, the City Manager's Office and BMS staff hosted three tele-town hall meetings to gain feedback about their budget priorities. The City also hosts a public hearing at a City Council meeting to garner additional resident feedback.

From May to July, City executives meet with department staff to review and discuss budget requests and the impact of proposed changes on service delivery.

REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and BMS then adjust the budget where feasible based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

In mid-August, the City Manager presents the proposed budget to City Council, after which Councilmembers conduct town hall meetings with their constituents to get feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents another opportunity to share their opinions on the proposed budget.

AMENDING THE BUDGET

In September, City Council hosts a budget workshop where Councilmembers submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

BUDGET PROCESS

ADOPTING THE BUDGET

In September, City Council votes to adopt the budget on its first reading. If needed, an additional budget workshop is hosted in mid-September, as well as an announcement of a public hearing on the tax rate (if needed, the City hosts a tax rate public hearing on the same day as adoption of the tax rate).

Finally, in late September, a fourth public hearing gives the City Council and residents a final opportunity to share their opinions on the proposed budget. City Council then votes to adopt the Operating, Capital, and Grants and Trusts budget for the upcoming year on the second reading. Any approved amendments are included in this adoption. After adopting the budget, City Council votes to adopt the tax rate for the next year and approves other budget-related items.

GLOSSARY

ACCRUAL ACCOUNTING

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

ADOPTED BUDGET

The budget approved by City Council at the beginning of the fiscal year

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

AGENCY FUND

Resources retained by the governmental unit as an agent for another governmental unit

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

ARBITRAGE

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

ASSESSED VALUATION

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation

BALANCED BUDGET

A budget with revenues equal to expenditures

BIENNIAL BUDGET

A balanced budget that covers two fiscal years

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

GLOSSARY

BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditures and service delivery activities of a government are controlled

CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

CAPITAL PROJECTS FUND

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bonds

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

CONTINGENCY RESERVE

A budgetary reserve that provides for unanticipated and non-recurring expenditures

GLOSSARY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities

DEBT SERVICE

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

DEFICIT

An excess of expenses over revenues at a specific point in time

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

EMERGENCY RESERVE

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service

ENTERPRISE FUND

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

EQUIPMENT ACQUISITION NOTES

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

FIDUCIARY FUND

A fund that accounts for assets held by the City in a trustee or agency capacity

GLOSSARY

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)

Established in the late 1970s to reflect financial policies the City deems necessary for planning purposes and to measure sound financial condition; these criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

FISCAL YEAR (FY)

The 12-month period beginning October 1 and ending the following September 30 to which the annual budget applies

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

FULL-TIME EQUIVALENT (FTE)

A unit used to quantify staffing equal to 2,080 hours of paid time; one FTE is a full-year position working 40 hours per week, while a part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE

NOTE: Dallas Fire-Rescue calculates one uniform FTE as 2,080 or 2,808 hours of paid time, depending on the assignment.

FULL-YEAR FUNDING (FYF)

The additional funding needed for 12 full months of operations related to positions or programs added in the previous fiscal year; this funding complements prior-year funding

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) set aside for specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

GLOSSARY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

The depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

GENERAL FUND

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, libraries, and others

GENERAL OBLIGATION (GO) BOND

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; these bonds are repaid from the levy of property taxes, and voter approval is required to issue them

GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

HEADCOUNT

The number of employees on payroll at the time the count is calculated (changes daily)

IN-SERVICE DATE

The date on which a City facility is available to the public

GLOSSARY

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

INTEREST EARNED

Assets collected through investment of cash

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered; includes revenues from various funds that provide indirect cost payments to the General Fund, as well as Dallas Water Utilities street rental payments, and surplus property auction revenue

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

INTERNAL SERVICE FUND

A fund used to account for goods or services given to one department by another on a cost-reimbursement basis

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment or technology improvements instead of the sale of equipment acquisition notes

MEET & CONFER AGREEMENT

An agreement between the City and police and fire employee associations on wages, benefits, and working conditions for uniform employees in accordance with Chapter 147 of the Texas Local Government Code

MISCELLANEOUS REVENUE

Revenues from rentals, gifts and donations, and collections for damages to City property

GLOSSARY

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

NON-UNIFORMED EMPLOYEE

Non-sworn City employees in any department, including Dallas Fire-Rescue, the Dallas Police Department, and other Civil Service departments and including part-time and temporary employees, but not independent contractors or City Councilmembers; where eligible, these employees are covered by the Employees' Retirement Fund

ONE-TIME RESOURCES

Non-recurring revenues that will be used for one-time expenses

OPERATING AND MAINTENANCE COST

The operational cost incurred by a facility for one year

OPERATING BUDGET

The personnel, supply, service, and short-term capital expenditures of a department

PARTIAL-YEAR FUNDING

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

PERMANENT FUND

A fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

PLANNED BUDGET

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

POSITION

A specific job with an assigned position identification number, including full-time, part-time, and temporary

GLOSSARY

PROGRAM

A sub-unit of a department

PROPRIETARY FUND

A fund with profit and loss aspects; the two types are enterprise and internal service funds

REIMBURSEMENT

The repayment of funds from one fund or department to another for a specific purpose

REVENUE

A receipt of cash from another entity that requires a cash receipt to be entered in the financial system

REVENUE FUND

A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects

SERVICE

A specific operation performed within a department or office

STRATEGIC PRIORITIES

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Economic Development, (2) Environment and Sustainability, (3) Government Performance and Financial Management, (4) Housing and Homelessness Solutions, (5) Public Safety, (6) Quality of Life, Arts, and Culture, (7) Transportation and Infrastructure, and (8) Workforce, Education, and Equity

STRUCTURALLY BALANCED BUDGET

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

TRUE INTEREST COST

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

GLOSSARY

UNIFORMED EMPLOYEE

Sworn City employees in Dallas Fire-Rescue or the Dallas Police Department, including firefighters, police officers, trainee police officers, and park rangers; these employees are covered by the Dallas Police and Fire Pension System



ACRONYM INDEX

| | |
|----------------|--|
| ABLE | Active Bystander for Law Enforcement |
| ADA | Americans with Disabilities Act |
| AFRD | Authorization for Records Disposal |
| AIDS | Acquired Immunodeficiency Syndrome |
| ALAANA | African, Latinx, Asian, Arab, and Native American |
| ALJ | Administrative Law Judge |
| ALPR | Automatic License Plate Reader |
| AMTRAK | American Railroad Passenger Corporation |
| AOA | Airport Operating Area |
| ARC | Animal Remains Collection |
| ARFF | Aircraft Rescue and Firefighting |
| ARPA | American Rescue Plan Act |
| ASAP | Active Senior and Adult Programs |
| ASPCA | American Society for the Prevention of Cruelty to Animals |
| ASSP | Ambulance Services Supplemental Payment Program |
| BAR | Budget Accountability Report |
| BRINSAP | Bridge Inspection and Appraisal Program |
| BSC | Benefits Service Center |
| BSD | Building Services Department |
| BUILD | Broadening Urban Investment to Leverage Dallas |
| BVS | Bureau of Vital Statistics |
| CAD | Computer-aided dispatch |
| CAFR | Comprehensive Annual Financial Report |
| CARE | Community Animal Resource Effort |
| CBD | Central Business District |
| CBL | Commercial Driver's License |
| CBRNE | Chemical, Biological, Radiological, Nuclear, and Explosive |
| CDBG | Community Development Block Grant |
| CDC | City Detention Center |
| CDFI | Community development financial institutions |
| CDL | Commercial driver's license |
| CDRC | City of Dallas Regional Center |
| CECAP | Comprehensive Environmental and Climate Action Plan |
| CEDP | COVID-19 Eviction Defense Project |
| CERT | Community Emergency Response Team |
| CES | Convention and Event Services |
| CFE | Certified Fraud Examiner |
| CHDO | Community Housing Development Organizations |
| CHP | Comprehensive Housing Policy |
| CIA | Certified Internal Auditor |
| CIP | Capital Improvement Program |
| CISA | Certified Information Systems Auditor |
| CLUE | Clinical Learning and Understanding Engine |
| CNG | Compressed Natural Gas |

ACRONYM INDEX

| | |
|-----------------|---|
| CNR | Coverage Net Revenue |
| CO | Certificate of Obligation |
| COC | Continuum of Care |
| COC | Communities of Color |
| COG | Council of Government |
| COP | Cultural Organizations Program |
| COR | Contract Office Representative |
| COVID-19 | Coronavirus disease |
| CP | Commercial Paper |
| CPA | Certified Public Accountant |
| CPE | Center for Performance Excellence |
| CPI | Consumer Price Index |
| CPOB | Community Police Oversight Board |
| DAL | Dallas Love Field Airport |
| DART | Dallas Area Rapid Transit |
| D-COR | Dallas Contracting Officer Representative |
| DCP | Dallas Cultural Plan |
| DCVB | Dallas Convention and Visitors Bureau |
| DEA | Dallas Executive Airport |
| DFW | Dallas/Fort Worth International Airport |
| DHAP | Dallas Homebuyers Assistance Program |
| DHS | United States Department of Homeland Security |
| DNVG | Dallas Neighborhood Vitality Grant |
| DPL | Dallas Public Library |
| DROP | Deferred Retirement Option Plan |
| DRTRR | Dallas R.E.A.L Time Rapid Rehousing |
| DSHS | Department of State Health Services |
| DVRs | Digital Voice Recorders |
| EAB | Emerald Ash Borer Mitigation |
| EBJUS | Eddie Bernice Johnson Union Station |
| ECMS | Enterprise Contract Management System |
| ECU | Environmental Crimes Unit |
| EDDI | Engagement, Development, Diversity, Inclusion |
| EDMS | Electronic Document Management System |
| EEOC | Equal Employment Opportunity Commission |
| EHS | Environmental and Health Services |
| ELC | Enhanced Library Card |
| ELL | English-language learning |
| EMS | Emergency Medical Service |
| EMS | Environmental Management System |
| EMT | Emergency Medical Technician |
| EOD | Explosive Ordnance Disposal |
| EPA | Environmental Protection Agency |
| EPO | Exclusive provider organization |

ACRONYM INDEX

| | |
|--------------|---|
| ER | Employee Relations |
| ERT | Estimated response time |
| ESA | Environmental Site Assessment |
| ESG | Emergency Solutions Grant Program |
| FAA | Federal Aviation Administration |
| FAR | Federal Aviation Regulations |
| FCC | Federal Communications Commission |
| FEC | Financial Empowerment Centers |
| FEMA | Federal Emergency Management Agency |
| FFATA | Federal Financial Accountability and Transparency Act |
| FMPC | Financial Management Performance Criteria |
| FOP | First Offenders Program |
| FROT | Fire-Rescue Officer Training |
| FTE | Full-time equivalent |
| FY | Fiscal year |
| FYF | Full-year funding |
| GAAP | Generally Accepted Accounting Principles |
| GARE | Government Alliance on Race and Equity |
| GASB | Governmental Accounting Standards Board |
| GED | General Equivalency Diploma |
| GIS | Geographic Information System |
| GO | General Obligation |
| GPFM | Government Performance and Financial Management |
| HART | Homeless Act Response Team |
| HB | House Bill |
| HDHP | High-deductible health plan |
| HHS | United States Department of Health and Human Services |
| HIPP | Housing Improvement Preservation Program |
| HIV | Human Immunodeficiency Virus |
| HOA | Home Owner's Association |
| HOME | Home Investment Partnerships Program |
| HOPWA | Housing Opportunities for Persons with AIDS |
| HOT | Hotel Occupancy Tax |
| HRA | Health Reimbursement Agreement |
| HRC | Human Resource Consulting |
| HRIS | Human Resources Information System |
| HRP | Human Resource Partners |
| HSA | Health savings account |
| HSR | High Speed Rail |
| HUD | United States Department of Housing and Urban Development |
| HVAC | Heating, ventilation, and air conditioning |
| IBNR | Incurred but not reported (claims) |
| IIPD | International Inland Port of Dallas |
| ILSE | Inspection and Life Safety Education |

ACRONYM INDEX

| | |
|----------------|--|
| IMLS | Institute of Museum and Library Services |
| IMP | Infrastructure Management Program |
| IPL | Integrated Pipeline |
| IRS | Internal Revenue Service |
| ISO | International Organization for Standardization |
| IT | Information Technology |
| JCM | Juvenile case managers |
| KBHCCD | Kay Bailey Hutchison Convention Center Dallas |
| LED | Light-emitting diode |
| LFMP | Love Field Modernization Program |
| LGC | Local Government Corporation |
| LIHTC | Low-Income Housing Tax Credit |
| LIMS | Laboratory Information Management System |
| LMI | Low- to moderate-income |
| LPR | License plate reader |
| M/WBE | Minority- and women-owned business enterprises |
| MDC | Mobile Data Computer |
| MGT | Management Services |
| MLPP | Master Lease Purchase Program |
| MOA | Memorandum of Agreement |
| MRM | Mobile resource management |
| MS4 | Municipal Separate Storm Sewer System |
| MSA | Metropolitan Statistical Area |
| MSD | Municipal Setting Designation |
| MVA | Market Value Analysis |
| NAMI | National Alliance on Mental Illness |
| NAR | National Association of Realtors |
| NC | New construction |
| NCC | Neighborhood Code Compliance |
| NCTCOG | North Central Texas Council of Governments |
| NFPA | National Fire Protection Association |
| NG | Next Generation |
| NGRP | Neighborhood Grant Reclamation Program |
| NIBRS | National Incident-Based Reporting System |
| NIGP | National Institute of Governmental Purchasing |
| NJTL | National Junior Tennis League |
| NMTC | New Markets Tax Credit |
| NNA | Neighborhood Nuisance Abatement |
| O&M | Operating and maintenance |
| ORR | Open Records Request |
| OSE | Office of Special Events |
| PACE | Property Assessed Clean Energy |
| P-Card | Purchasing card |
| PCI | Pavement Condition Index |

ACRONYM INDEX

| | |
|-----------------|--|
| PEG | Public, Educational, and Governmental |
| PID | Public Improvement District |
| PILOT | Payment in lieu of taxes |
| PIT | Point-in-time |
| PM | Preventive maintenance |
| POCPP | Property Owners Cost Participation Program |
| PPE | Personal Protective Equipment |
| PSAP | Public Safety Answering Point |
| PSN | Project Safe Neighborhood |
| QCT | Qualified Census Tracts |
| RBD | Dallas Executive Airport |
| RBM | Regulated Building Materials |
| REP | Racial Equity Plan |
| RFID | Radio Frequency Identification |
| RFP | Request for proposal |
| RIF | Reduction-in-force |
| RIGHT | Rapid Integrated Group Healthcare Team |
| RMIS | Risk Management Information System |
| RMS | Record Management System |
| ROW | Right-of-way |
| RSVP | Rapid Single-Family VIP Program |
| RTCC | Real-Time Crime Center |
| RZ | Reinvestment Zone |
| S.A.V.E. | Spay, Advocate, Vaccinate, and Educate |
| SB | Senate Bill |
| SCADA | Supervisory Control and Data Acquisition |
| SCBA | Self-contained breathing apparatus |
| SD/FPOF | South Dallas/Fair Park Opportunity Fund |
| SECO | State Energy Conservation Office |
| SERVE | Shaping Executives for Results tied to a Vision of Excellence |
| SLA | Service-level agreement |
| SLRF | State and Local Fiscal Recovery Funds |
| SMART | Summer Learning Program that takes place at local Dallas libraries |
| SPEP | Sales per enplaned passenger |
| SPSS | Statistical Package for Social Sciences |
| SR | Service request (311) |
| SSI | Supplemental Security Income |
| STEM | Science, Technology, Engineering, and Math |
| TA RZ | Tax Abatement Reinvestment Zone |
| TBALL | The Black Academy of Arts and Letters |
| TCEQ | Texas Commission on Environmental Quality |
| TCO | Total cost of ownership |
| TDH | Texas Department of Health |
| TDHCA | Texas Department of Housing and Community Affairs |

ACRONYM INDEX

| | |
|---------------|--|
| TDSHS | Texas Department of State Health Services |
| TIF | Tax Increment Financing (districts) |
| TIF RZ | Tax Increment Financing Reinvestment Zone |
| TNRCC | Texas Natural Resources Conservation Commission |
| TOD | Transit-oriented development |
| TPIA | Texas Public Information Act |
| TPID | Tourism Public Improvement District |
| TRE | Trinity Railway Express |
| TRec | Teen Recreation Program |
| TSA | Transportation Security Administration |
| TSL | Time spent listening |
| TSLAC | Texas State Library and Archives Commission |
| TxDOT | Texas Department of Transportation |
| UCMR4 | Unregulated Contaminant Monitoring Rule |
| UFMP | Urban Forest Master Plan |
| UPS | Uninterrupted Power Supply |
| USCIS | United States Citizenship and Immigration Services |
| USCMA | United States Mexico Canada Agreement |
| USPS | U.S. Postal Service |
| VISTA | Volunteers in Service to America |
| WAP | Wireless Access Points |
| WIC | Women, Infants, and Children Program |
| WRR | Municipal Radio |
| WTP | Water Treatment Plant |
| YSSD | Youth Support Services Division |

DEPARTMENT ACRONYM INDEX

| | |
|--------------|---|
| ATT | City Attorney's Office |
| AUD | City Auditor's Office |
| AVI | Aviation |
| BCM | Bond & Construction Management |
| BMS | Budget & Management Services |
| BSD | Building Services Department |
| CCO | City Controller's Office |
| CCS | Code Compliance |
| CCT | Convention & Event Services |
| CMO | City Manager's Office |
| COM | Office of Communications, Outreach, and Marketing |
| CTJ | Judiciary |
| CTS | Court & Detention Services |
| CVS | Civil Service |
| DAS | Dallas Animal Services |
| DBI | Data Analytics & Business Intelligence |
| DEV | Development Services |
| DFR | Dallas Fire-Rescue |
| DPD | Dallas Police Department |
| DWU | Dallas Water Utilities |
| EBC | Express Business Center |
| ECO | Office of Economic Development |
| EFM | Equipment & Fleet Management |
| HOU | Housing & Neighborhood Revitalization |
| ITS | Information & Technology Services |
| LIB | Dallas Public Library |
| MCC | Mayor & City Council Office |
| MGT | Management Services |
| Non-D | Non-Departmental |
| OAC | Office of Arts & Culture |
| OCC | Office of Community Care |
| OCPO | Office of Community Police Oversight |
| OEI | Office of Equity & Inclusion |
| OEM | Office of Emergency Management |
| OEQS | Office of Environmental Quality & Sustainability |
| OGA | Office of Government Affairs |
| OHP | Office of Historic Preservation |
| OHS | Office of Homeless Solutions |
| OIPSS | Office of Integrated Public Safety Solutions |
| ORM | Office of Risk Management |
| PBW | Public Works |

DEPARTMENT ACRONYM INDEX

| | |
|------------|---------------------------|
| PER | Human Resources |
| PKR | Park & Recreation |
| PUD | Planning & Urban Design |
| POM | Procurement Services |
| SAN | Sanitation Services |
| SBC | Small Business Center |
| SDM | Storm Drainage Management |
| SEC | City Secretary's Office |
| TRN | Transportation |
| WRR | Municipal Radio |

2022 Tax Rate Calculation Worksheet

Taxing Units Other Than School Districts or Water Districts

Form 50-856

8/14/22

| | |
|--|-------------------------------|
| City of Dallas | 214.670.5349 |
| Taxing Unit Name | Phone (area code and number) |
| City Hall, 1500 Marilla St., 6th Fl, Dallas TX 75201 | www.dallascityhall.com |
| Taxing Unit's Address, City, State, ZIP Code | Taxing Unit's Website Address |

GENERAL INFORMATION: Tax Code Section 26.04(c) requires an officer or employee designated by the governing body to calculate the no-new-revenue (NNR) tax rate and voter-approval tax rate for the taxing unit. These tax rates are expressed in dollars per \$100 of taxable value calculated. The calculation process starts after the chief appraiser delivers to the taxing unit the certified appraisal roll and the estimated values of properties under protest. The designated officer or employee shall certify that the officer or employee has accurately calculated the tax rates and used values shown for the certified appraisal roll or certified estimate. The officer or employee submits the rates to the governing body by Aug. 7 or as soon thereafter as practicable.

School districts do not use this form, but instead use Comptroller Form 50-859 *Tax Rate Calculation Worksheet, School District without Chapter 313 Agreements* or Comptroller Form 50-884 *Tax Rate Calculation Worksheet, School District with Chapter 313 Agreements*.

Water districts as defined under Water Code Section 49.001(1) do not use this form, but instead use Comptroller Form 50-858 *Water District Voter-Approval Tax Rate Worksheet for Low Tax Rate and Developing Districts* or Comptroller Form 50-860 *Developed Water District Voter-Approval Tax Rate Worksheet*.

The Comptroller's office provides this worksheet to assist taxing units in determining tax rates. The information provided in this worksheet is offered as technical assistance and not legal advice. Taxing units should consult legal counsel for interpretations of law regarding tax rate preparation and adoption.

SECTION 1: No-New-Revenue Tax Rate

The NNR tax rate enables the public to evaluate the relationship between taxes for the prior year and for the current year based on a tax rate that would produce the same amount of taxes (no new taxes) if applied to the same properties that are taxed in both years. When appraisal values increase, the NNR tax rate should decrease.

The NNR tax rate for a county is the sum of the NNR tax rates calculated for each type of tax the county levies.

While uncommon, it is possible for a taxing unit to provide an exemption for only maintenance and operations taxes. In this case, the taxing unit will need to calculate the NNR tax rate separately for the maintenance and operations tax and the debt tax, then add the two components together.

| Line | No-New-Revenue Tax Rate Worksheet | Amount/Rate |
|------|--|---------------------|
| 1. | 2021 total taxable value. Enter the amount of 2021 taxable value on the 2021 tax roll today. Include any adjustments since last year's certification; exclude Tax Code Section 25.25(d) one-fourth and one-third over-appraisal corrections from these adjustments. Exclude any property value subject to an appeal under Chapter 42 as of July 25 (will add undisputed value in Line 6). This total includes the taxable value of homesteads with tax ceilings (will deduct in Line 2) and the captured value for tax increment financing (adjustment is made by deducting TIF taxes, as reflected in Line 17). ¹ | \$ 139,089,117,799 |
| 2. | 2021 tax ceilings. Counties, cities and junior college districts. Enter 2021 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ² | \$ 0 |
| 3. | Preliminary 2021 adjusted taxable value. Subtract Line 2 from Line 1. | \$ 139,089,117,799 |
| 4. | 2021 total adopted tax rate. | \$ 0.773300 /\$100 |
| 5. | 2021 taxable value lost because court appeals of ARB decisions reduced 2021 appraised value. | |
| | A. Original 2021 ARB values:..... | \$ 12,508,492,705 |
| | B. 2021 values resulting from final court decisions:..... | - \$ 11,690,851,080 |
| | C. 2021 value loss. Subtract B from A. ³ | \$ 817,641,625 |
| 6. | 2021 taxable value subject to an appeal under Chapter 42, as of July 25. | |
| | A. 2021 ARB certified value:..... | \$ 17,014,732,583 |
| | B. 2021 disputed value:..... | - \$ 8,492,893,759 |
| | C. 2021 undisputed value. Subtract B from A. ⁴ | \$ 8,521,838,824 |
| 7. | 2021 Chapter 42 related adjusted values. Add Line 5C and Line 6C. | \$ 9,339,480,449 |

¹ Tex. Tax Code § 26.012(14)

² Tex. Tax Code § 26.012(14)

³ Tex. Tax Code § 26.012(13)

⁴ Tex. Tax Code § 26.012(13)

| Line | No-New-Revenue Tax Rate Worksheet | Amount/Rate |
|------|---|--------------------|
| 8. | 2021 taxable value, adjusted for actual and potential court-ordered adjustments. Add Line 3 and Line 7. | \$ 148,428,598,248 |
| 9. | 2021 taxable value of property in territory the taxing unit deannexed after Jan. 1, 2021. Enter the 2021 value of property in deannexed territory. ⁵ | \$ 0 |
| 10. | 2021 taxable value lost because property first qualified for an exemption in 2022. If the taxing unit increased an original exemption, use the difference between the original exempted amount and the increased exempted amount. Do not include value lost due to freeport, goods-in-transit, temporary disaster exemptions. Note that lowering the amount or percentage of an existing exemption in 2022 does not create a new exemption or reduce taxable value. A. Absolute exemptions. Use 2021 market value:..... \$ 21,201,961 B. Partial exemptions. 2022 exemption amount or 2022 percentage exemption times 2021 value:..... + \$ 1,317,700,523 C. Value loss. Add A and B. ⁶ | \$ 1,338,902,484 |
| 11. | 2021 taxable value lost because property first qualified for agricultural appraisal (1-d or 1-d-1), timber appraisal, recreational/scenic appraisal or public access airport special appraisal in 2022. Use only properties that qualified in 2022 for the first time; do not use properties that qualified in 2021. A. 2021 market value: \$ 385,170 B. 2022 productivity or special appraised value: - \$ 2,947 C. Value loss. Subtract B from A. ⁷ | \$ 382,223 |
| 12. | Total adjustments for lost value. Add Lines 9, 10C and 11C. | \$ 1,339,284,707 |
| 13. | 2021 captured value of property in a TIF. Enter the total value of 2021 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which 2021 taxes were deposited into the tax increment fund. ⁸ If the taxing unit has no captured appraised value in line 18D, enter 0. | \$ 13,496,656,820 |
| 14. | 2021 total value. Subtract Line 12 and Line 13 from Line 8. | \$ 133,592,656,721 |
| 15. | Adjusted 2021 total levy. Multiply Line 4 by Line 14 and divide by \$100. | \$ 1,033,072,014 |
| 16. | Taxes refunded for years preceding tax year 2021. Enter the amount of taxes refunded by the taxing unit for tax years preceding tax year 2021. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. ⁹ | \$ 11,154,900 |
| 17. | Adjusted 2021 levy with refunds and TIF adjustment. Add Lines 15 and 16. ¹⁰ | \$ 1,044,226,914 |
| 18. | Total 2022 taxable value on the 2022 certified appraisal roll today. This value includes only certified values or certified estimate of values and includes the total taxable value of homesteads with tax ceilings (will deduct in Line 20). These homesteads include homeowners age 65 or older or disabled. ¹¹ A. Certified values: \$ 175,615,111,896 B. Counties: Include railroad rolling stock values certified by the Comptroller's office: + \$ _____ C. Pollution control and energy storage system exemption: Deduct the value of property exempted for the current tax year for the first time as pollution control or energy storage system property:..... - \$ 0 D. Tax increment financing: Deduct the 2022 captured appraised value of property taxable by a taxing unit in a tax increment financing zone for which the 2022 taxes will be deposited into the tax increment fund. Do not include any new property value that will be included in Line 23 below. ¹² - \$ 15,007,039,736 E. Total 2022 value. Add A and B, then subtract C and D. | \$ 160,608,072,160 |

⁵ Tex. Tax Code § 26.012(15)

⁶ Tex. Tax Code § 26.012(15)

⁷ Tex. Tax Code § 26.012(15)

⁸ Tex. Tax Code § 26.03(c)

⁹ Tex. Tax Code § 26.012(13)

¹⁰ Tex. Tax Code § 26.012(13)

¹¹ Tex. Tax Code § 26.012, 26.04(c-2)

¹² Tex. Tax Code § 26.03(c)

| Line | No-New-Revenue Tax Rate Worksheet | Amount/Rate |
|------------|--|---------------------------|
| 19. | Total value of properties under protest or not included on certified appraisal roll. ¹³ | |
| A. | 2022 taxable value of properties under protest. The chief appraiser certifies a list of properties still under ARB protest. The list shows the appraisal district's value and the taxpayer's claimed value, if any, or an estimate of the value if the taxpayer wins. For each of the properties under protest, use the lowest of these values. Enter the total value under protest. ¹⁴ \$ <u>3,804,889,862</u> | |
| B. | 2022 value of properties not under protest or included on certified appraisal roll. The chief appraiser gives taxing units a list of those taxable properties that the chief appraiser knows about but are not included in the appraisal roll certification. These properties also are not on the list of properties that are still under protest. On this list of properties, the chief appraiser includes the market value, appraised value and exemptions for the preceding year and a reasonable estimate of the market value, appraised value and exemptions for the current year. Use the lower market, appraised or taxable value (as appropriate). Enter the total value of property not on the certified roll. ¹⁵ + \$ <u>0</u> | |
| C. | Total value under protest or not certified. Add A and B. | \$ <u>3,804,889,862</u> |
| 20. | 2022 tax ceilings. Counties, cities and junior colleges enter 2022 total taxable value of homesteads with tax ceilings. These include the homesteads of homeowners age 65 or older or disabled. Other taxing units enter 0. If your taxing unit adopted the tax ceiling provision in 2021 or a prior year for homeowners age 65 or older or disabled, use this step. ¹⁶ | \$ <u>0</u> |
| 21. | 2022 total taxable value. Add Lines 18E and 19C. Subtract Line 20. ¹⁷ | \$ <u>164,412,962,022</u> |
| 22. | Total 2022 taxable value of properties in territory annexed after Jan. 1, 2021. Include both real and personal property. Enter the 2022 value of property in territory annexed. ¹⁸ | \$ <u>0</u> |
| 23. | Total 2022 taxable value of new improvements and new personal property located in new improvements. New means the item was not on the appraisal roll in 2021. An improvement is a building, structure, fixture or fence erected on or affixed to land. New additions to exist-ing improvements may be included if the appraised value can be determined. New personal property in a new improvement must have been brought into the taxing unit after Jan. 1, 2021 and be located in a new improvement. New improvements do include property on which a tax abatement agreement has expired for 2022. ¹⁹ | \$ <u>3,333,556,834</u> |
| 24. | Total adjustments to the 2022 taxable value. Add Lines 22 and 23. | \$ <u>3,333,556,834</u> |
| 25. | Adjusted 2022 taxable value. Subtract Line 24 from Line 21. | \$ <u>161,079,405,188</u> |
| 26. | 2022 NNR tax rate. Divide Line 17 by Line 25 and multiply by \$100. ²⁰ | \$ <u>0.648268</u> /\$100 |
| 27. | COUNTIES ONLY. Add together the NNR tax rates for each type of tax the county levies. The total is the 2022 county NNR tax rate. ²¹ | \$ _____/\$100 |

SECTION 2: Voter-Approval Tax Rate

The voter-approval tax rate is the highest tax rate that a taxing unit may adopt without holding an election to seek voter approval of the rate. The voter-approval tax rate is split into two separate rates:

- Maintenance and Operations (M&O) Tax Rate:** The M&O portion is the tax rate that is needed to raise the same amount of taxes that the taxing unit levied in the prior year plus the applicable percentage allowed by law. This rate accounts for such things as salaries, utilities and day-to-day operations.
- Debt Rate:** The debt rate includes the debt service necessary to pay the taxing unit's debt payments in the coming year. This rate accounts for principal and interest on bonds and other debt secured by property tax revenue.

The voter-approval tax rate for a county is the sum of the voter-approval tax rates calculated for each type of tax the county levies. In most cases the voter-approval tax rate exceeds the no-new-revenue tax rate, but occasionally decreases in a taxing unit's debt service will cause the NNR tax rate to be higher than the voter-approval tax rate.

| Line | Voter-Approval Tax Rate Worksheet | Amount/Rate |
|------------|--|---------------------------|
| 28. | 2021 M&O tax rate. Enter the 2021 M&O tax rate. | \$ <u>0.565800</u> /\$100 |
| 29. | 2021 taxable value, adjusted for actual and potential court-ordered adjustments. Enter the amount in Line 8 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>148,428,598,248</u> |

¹³ Tex. Tax Code § 26.01(c) and (d)
¹⁴ Tex. Tax Code § 26.01(c)
¹⁵ Tex. Tax Code § 26.01(d)
¹⁶ Tex. Tax Code § 26.012(6)(B)
¹⁷ Tex. Tax Code § 26.012(6)
¹⁸ Tex. Tax Code § 26.012(17)
¹⁹ Tex. Tax Code § 26.012(17)
²⁰ Tex. Tax Code § 26.04(c)
²¹ Tex. Tax Code § 26.04(d)

| Line | Voter-Approval Tax Rate Worksheet | Amount/Rate |
|------|--|---------------------------|
| 30. | Total 2021 M&O levy. Multiply Line 28 by Line 29 and divide by \$100 | \$ <u>839,809,008</u> |
| 31. | <p>Adjusted 2021 levy for calculating NNR M&O rate.</p> <p>A. M&O taxes refunded for years preceding tax year 2021. Enter the amount of M&O taxes refunded in the preceding year for taxes before that year. Types of refunds include court decisions, Tax Code Section 25.25(b) and (c) corrections and Tax Code Section 31.11 payment errors. Do not include refunds for tax year 2021. This line applies only to tax years preceding tax year 2021. + \$ <u>8,171,599</u></p> <p>B. 2021 taxes in TIF. Enter the amount of taxes paid into the tax increment fund for a reinvestment zone as agreed by the taxing unit. If the taxing unit has no 2022 captured appraised value in Line 18D, enter 0. - \$ <u>76,276,994</u></p> <p>C. 2021 transferred function. If discontinuing all of a department, function or activity and transferring it to another taxing unit by written contract, enter the amount spent by the taxing unit discontinuing the function in the 12 months preceding the month of this calculation. If the taxing unit did not operate this function for this 12-month period, use the amount spent in the last full fiscal year in which the taxing unit operated the function. The taxing unit discontinuing the function will subtract this amount in D below. The taxing unit receiving the function will add this amount in D below. Other taxing units enter 0. +/- \$ <u>0</u></p> <p>D. 2021 M&O levy adjustments. Subtract B from A. For taxing unit with C, subtract if discontinuing function and add if receiving function. \$ <u>-68,105,395</u></p> <p>E. Add Line 30 to 31D.</p> | \$ <u>771,703,613</u> |
| 32. | Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>161,079,405,188</u> |
| 33. | 2022 NNR M&O rate (unadjusted). Divide Line 31E by Line 32 and multiply by \$100. | \$ <u>0.479082</u> /\$100 |
| 34. | <p>Rate adjustment for state criminal justice mandate. ²³</p> <p>A. 2022 state criminal justice mandate. Enter the amount spent by a county in the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. \$ <u>0</u></p> <p>B. 2021 state criminal justice mandate. Enter the amount spent by a county in the 12 months prior to the previous 12 months providing for the maintenance and operation cost of keeping inmates in county-paid facilities after they have been sentenced. Do not include any state reimbursement received by the county for the same purpose. Enter zero if this is the first time the mandate applies. - \$ <u>0</u></p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ <u>0</u> /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p> | \$ <u>0</u> /\$100 |
| 35. | <p>Rate adjustment for indigent health care expenditures. ²⁴</p> <p>A. 2022 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state assistance received for the same purpose. \$ <u>0</u></p> <p>B. 2021 indigent health care expenditures. Enter the amount paid by a taxing unit providing for the maintenance and operation cost of providing indigent health care for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state assistance received for the same purpose. - \$ <u>0</u></p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ <u>0</u> /\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p> | \$ <u>0</u> /\$100 |

²² [Reserved for expansion]
²³ Tex. Tax Code § 26.044
²⁴ Tex. Tax Code § 26.0441

| Line | Voter-Approval Tax Rate Worksheet | Amount/Rate |
|------|---|-------------------------|
| 36. | <p>Rate adjustment for county indigent defense compensation. ²⁵</p> <p>A. 2022 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2021 and ending on June 30, 2022, less any state grants received by the county for the same purpose \$ _____ 0</p> <p>B. 2021 indigent defense compensation expenditures. Enter the amount paid by a county to provide appointed counsel for indigent individuals and fund the operations of a public defender's office under Article 26.044, Code of Criminal Procedure for the period beginning on July 1, 2020 and ending on June 30, 2021, less any state grants received by the county for the same purpose. \$ _____ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ _____ 0/\$100</p> <p>D. Multiply B by 0.05 and divide by Line 32 and multiply by \$100. \$ _____ 0/\$100</p> <p>E. Enter the lesser of C and D. If not applicable, enter 0.</p> | \$ _____ 0/\$100 |
| 37. | <p>Rate adjustment for county hospital expenditures. ²⁶</p> <p>A. 2022 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2021 and ending on June 30, 2022. \$ _____ 0</p> <p>B. 2021 eligible county hospital expenditures. Enter the amount paid by the county or municipality to maintain and operate an eligible county hospital for the period beginning on July 1, 2020 and ending on June 30, 2021. \$ _____ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100. \$ _____ 0/\$100</p> <p>D. Multiply B by 0.08 and divide by Line 32 and multiply by \$100. \$ _____ 0/\$100</p> <p>E. Enter the lesser of C and D, if applicable. If not applicable, enter 0.</p> | \$ _____ 0/\$100 |
| 38. | <p>Rate adjustment for defunding municipality. This adjustment only applies to a municipality that is considered to be a defunding municipality for the current tax year under Chapter 109, Local Government Code. Chapter 109, Local Government Code only applies to municipalities with a population of more than 250,000 and includes a written determination by the Office of the Governor. See Tax Code 26.0444 for more information.</p> <p>A. Amount appropriated for public safety in 2021. Enter the amount of money appropriated for public safety in the budget adopted by the municipality for the preceding fiscal year \$ _____ 0</p> <p>B. Expenditures for public safety in 2021. Enter the amount of money spent by the municipality for public safety during the preceding fiscal year \$ _____ 0</p> <p>C. Subtract B from A and divide by Line 32 and multiply by \$100 \$ _____ 0/\$100</p> <p>D. Enter the rate calculated in C. If not applicable, enter 0.</p> | \$ _____ 0/\$100 |
| 39. | <p>Adjusted 2022 NNR M&O rate. Add Lines 33, 34D, 35D, 36E, and 37E. Subtract Line 38D.</p> | \$ _____ 0.479082/\$100 |
| 40. | <p>Adjustment for 2021 sales tax specifically to reduce property values. Cities, counties and hospital districts that collected and spent additional sales tax on M&O expenses in 2021 should complete this line. These entities will deduct the sales tax gain rate for 2022 in Section 3. Other taxing units, enter zero.</p> <p>A. Enter the amount of additional sales tax collected and spent on M&O expenses in 2021, if any. Counties must exclude any amount that was spent for economic development grants from the amount of sales tax spent \$ _____ 0</p> <p>B. Divide Line 40A by Line 32 and multiply by \$100 \$ _____ 0/\$100</p> <p>C. Add Line 40B to Line 39.</p> | \$ _____ 0.479082/\$100 |
| 41. | <p>2022 voter-approval M&O rate. Enter the rate as calculated by the appropriate scenario below.</p> <p>Special Taxing Unit. If the taxing unit qualifies as a special taxing unit, multiply Line 40C by 1.08.</p> <p>- or -</p> <p>Other Taxing Unit. If the taxing unit does not qualify as a special taxing unit, multiply Line 40C by 1.035.</p> | \$ _____ 0.495849/\$100 |

²⁵ Tex. Tax Code § 26.0442
²⁶ Tex. Tax Code § 26.0443

| Line | Voter-Approval Tax Rate Worksheet | Amount/Rate |
|-------------|--|----------------------------|
| D41. | <p>Disaster Line 41 (D41): 2022 voter-approval M&O rate for taxing unit affected by disaster declaration. If the taxing unit is located in an area declared a disaster area and at least one person is granted an exemption under Tax Code Section 11.35 for property located in the taxing unit, the governing body may direct the person calculating the voter-approval tax rate to calculate in the manner provided for a special taxing unit. The taxing unit shall continue to calculate the voter-approval tax rate in this manner until the earlier of</p> <p>1) the first year in which total taxable value on the certified appraisal roll exceeds the total taxable value of the tax year in which the disaster occurred, or</p> <p>2) the third tax year after the tax year in which the disaster occurred</p> <p>If the taxing unit qualifies under this scenario, multiply Line 40C by 1.08.²⁷ If the taxing unit does not qualify, do not complete Disaster Line 41 (Line D41).</p> | \$ _____ ⁰ /100 |
| 42. | <p>Total 2022 debt to be paid with property taxes and additional sales tax revenue. Debt means the interest and principal that will be paid on debts that:</p> <p>(1) are paid by property taxes,</p> <p>(2) are secured by property taxes,</p> <p>(3) are scheduled for payment over a period longer than one year, and</p> <p>(4) are not classified in the taxing unit's budget as M&O expenses.</p> <p>A. Debt also includes contractual payments to other taxing units that have incurred debts on behalf of this taxing unit, if those debts meet the four conditions above. Include only amounts that will be paid from property tax revenue. Do not include appraisal district budget payments. If the governing body of a taxing unit authorized or agreed to authorize a bond, warrant, certificate of obligation, or other evidence of indebtedness on or after Sept. 1, 2021, verify if it meets the amended definition of debt before including it here.²⁸</p> <p>Enter debt amount \$ <u>364,468,140</u></p> <p>B. Subtract unencumbered fund amount used to reduce total debt. - \$ <u>0</u></p> <p>C. Subtract certified amount spent from sales tax to reduce debt (enter zero if none) - \$ <u>0</u></p> <p>D. Subtract amount paid from other resources - \$ <u>0</u></p> <p>E. Adjusted debt. Subtract B, C and D from A.</p> | \$ <u>364,468,140</u> |
| 43. | Certified 2021 excess debt collections. Enter the amount certified by the collector. ²⁹ | \$ <u>26,599,501</u> |
| 44. | Adjusted 2022 debt. Subtract Line 43 from Line 42E. | \$ <u>337,868,639</u> |
| 45. | <p>2022 anticipated collection rate.</p> <p>A. Enter the 2022 anticipated collection rate certified by the collector.³⁰ <u>100.00</u> %</p> <p>B. Enter the 2021 actual collection rate. <u>101.97</u> %</p> <p>C. Enter the 2020 actual collection rate. <u>108.68</u> %</p> <p>D. Enter the 2019 actual collection rate. <u>99.98</u> %</p> <p>E. If the anticipated collection rate in A is lower than actual collection rates in B, C and D, enter the lowest collection rate from B, C and D. If the anticipated rate in A is higher than at least one of the rates in the prior three years, enter the rate from A. Note that the rate can be greater than 100%.³¹</p> | <u>100.00</u> % |
| 46. | 2022 debt adjusted for collections. Divide Line 44 by Line 45E. | \$ <u>337,868,639</u> |
| 47. | 2022 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>164,412,962,022</u> |
| 48. | 2022 debt rate. Divide Line 46 by Line 47 and multiply by \$100. | \$ <u>0.205500</u> /100 |
| 49. | 2022 voter-approval tax rate. Add Lines 41 and 48. | \$ <u>0.701349</u> /100 |
| D49. | <p>Disaster Line 49 (D49): 2022 voter-approval tax rate for taxing unit affected by disaster declaration. Complete this line if the taxing unit calculated the voter-approval tax rate in the manner provided for a special taxing unit on Line D41. Add Line D41 and 48.</p> | \$ _____/100 |

²⁷ Tex. Tax Code § 26.042(a)
²⁸ Tex. Tax Code § 26.012(7)
²⁹ Tex. Tax Code § 26.012(10) and 26.04(b)
³⁰ Tex. Tax Code § 26.04(b)
³¹ Tex. Tax Code §§ 26.04(h), (h-1) and (h-2)

| Line | Voter-Approval Tax Rate Worksheet | Amount/Rate |
|------|---|-------------------|
| 50. | COUNTIES ONLY. Add together the voter-approval tax rates for each type of tax the county levies. The total is the 2022 county voter-approval tax rate. | \$ _____ 0 /\$100 |

SECTION 3: NNR Tax Rate and Voter-Approval Tax Rate Adjustments for Additional Sales Tax to Reduce Property Taxes

Cities, counties and hospital districts may levy a sales tax specifically to reduce property taxes. Local voters by election must approve imposing or abolishing the additional sales tax. If approved, the taxing unit must reduce its NNR and voter-approval tax rates to offset the expected sales tax revenue. This section should only be completed by a county, city or hospital district that is required to adjust its NNR tax rate and/or voter-approval tax rate because it adopted the additional sales tax.

| Line | Additional Sales and Use Tax Worksheet | Amount/Rate |
|------|--|--------------------|
| 51. | Taxable Sales. For taxing units that adopted the sales tax in November 2021 or May 2022, enter the Comptroller’s estimate of taxable sales for the previous four quarters. ³² Estimates of taxable sales may be obtained through the Comptroller’s Allocation Historical Summary webpage. Taxing units that adopted the sales tax before November 2021, enter 0. | \$ _____ 0 |
| 52. | Estimated sales tax revenue. Counties exclude any amount that is or will be spent for economic development grants from the amount of estimated sales tax revenue. ³³ Taxing units that adopted the sales tax in November 2021 or in May 2022. Multiply the amount on Line 51 by the sales tax rate (.01, .005 or .0025, as applicable) and multiply the result by .95. ³⁴ - or - Taxing units that adopted the sales tax before November 2021. Enter the sales tax revenue for the previous four quarters. Do not multiply by .95. | \$ _____ 0 |
| 53. | 2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ 164,412,962,022 |
| 54. | Sales tax adjustment rate. Divide Line 52 by Line 53 and multiply by \$100. | \$ _____ 0 /\$100 |
| 55. | 2022 NNR tax rate, unadjusted for sales tax. ³⁵ Enter the rate from Line 26 or 27, as applicable, on the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ 0.648268 /\$100 |
| 56. | 2022 NNR tax rate, adjusted for sales tax. Taxing units that adopted the sales tax in November 2021 or in May 2022. Subtract Line 54 from Line 55. Skip to Line 57 if you adopted the additional sales tax before November 2021. | \$ 0.648268 /\$100 |
| 57. | 2022 voter-approval tax rate, unadjusted for sales tax. ³⁶ Enter the rate from Line 49, Line D49 (disaster) or Line 50 (counties) as applicable, of the <i>Voter-Approval Tax Rate Worksheet</i> . | \$ 0.701349 /\$100 |
| 58. | 2022 voter-approval tax rate, adjusted for sales tax. Subtract Line 54 from Line 57. | \$ 0.701349 /\$100 |

SECTION 4: Voter-Approval Tax Rate Adjustment for Pollution Control

A taxing unit may raise its rate for M&O funds used to pay for a facility, device or method for the control of air, water or land pollution. This includes any land, structure, building, installation, excavation, machinery, equipment or device that is used, constructed, acquired or installed wholly or partly to meet or exceed pollution control requirements. The taxing unit’s expenses are those necessary to meet the requirements of a permit issued by the Texas Commission on Environmental Quality (TCEQ). The taxing unit must provide the tax assessor with a copy of the TCEQ letter of determination that states the portion of the cost of the installation for pollution control.

This section should only be completed by a taxing unit that uses M&O funds to pay for a facility, device or method for the control of air, water or land pollution.

| Line | Voter-Approval Rate Adjustment for Pollution Control Requirements Worksheet | Amount/Rate |
|------|--|--------------------|
| 59. | Certified expenses from the Texas Commission on Environmental Quality (TCEQ). Enter the amount certified in the determination letter from TCEQ. ³⁷ The taxing unit shall provide its tax assessor-collector with a copy of the letter. ³⁸ | \$ _____ 0 |
| 60. | 2022 total taxable value. Enter the amount from Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ 164,412,962,022 |
| 61. | Additional rate for pollution control. Divide Line 59 by Line 60 and multiply by \$100. | \$ _____ 0 /\$100 |
| 62. | 2022 voter-approval tax rate, adjusted for pollution control. Add Line 61 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties) or Line 58 (taxing units with the additional sales tax). | \$ 0.701349 /\$100 |

³² Tex. Tax Code § 26.041(d)
³³ Tex. Tax Code § 26.041(i)
³⁴ Tex. Tax Code § 26.041(d)
³⁵ Tex. Tax Code § 26.04(c)
³⁶ Tex. Tax Code § 26.04(c)
³⁷ Tex. Tax Code § 26.045(d)
³⁸ Tex. Tax Code § 26.045(i)

SECTION 5: Voter-Approval Tax Rate Adjustment for Unused Increment Rate

The unused increment rate is the rate equal to the difference between the adopted tax rate and voter-approval tax rate before the unused increment rate for the prior three years.³⁹ In a year where a taxing unit adopts a rate by applying any portion of the unused increment rate, the unused increment rate for that year would be zero.

The difference between the adopted tax rate and voter-approval tax rate is considered zero in the following scenarios:

- a tax year before 2020;⁴⁰
- a tax year in which the municipality is a defunding municipality, as defined by Tax Code Section 26.0501(a);⁴¹ or
- after Jan. 1, 2022, a tax year in which the comptroller determines that the county implemented a budget reduction or reallocation described by Local Government Code Section 120.002(a) without the required voter approval.⁴²

This section should only be completed by a taxing unit that does not meet the definition of a special taxing unit.⁴³

| Line | Unused Increment Rate Worksheet | Amount/Rate |
|------|--|---------------------------|
| 63. | 2021 unused increment rate. Subtract the 2021 actual tax rate and the 2021 unused increment rate from the 2021 voter-approval tax rate. If the number is less than zero, enter zero. | \$ <u>0.000000</u> /\$100 |
| 64. | 2020 unused increment rate. Subtract the 2020 actual tax rate and the 2020 unused increment rate from the 2020 voter-approval tax rate. If the number is less than zero, enter zero. | \$ <u>0.110939</u> /\$100 |
| 65. | 2019 unused increment rate. Subtract the 2019 actual tax rate and the 2019 unused increment rate from the 2019 voter-approval tax rate. If the number is less than zero, enter zero. If the year is prior to 2020, enter zero. | \$ <u>0</u> /\$100 |
| 66. | 2022 unused increment rate. Add Lines 63, 64 and 65. | \$ <u>0.110939</u> /\$100 |
| 67. | 2022 voter-approval tax rate, adjusted for unused increment rate. Add Line 66 to one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax) or Line 62 (taxing units with pollution control). | \$ <u>0.812288</u> /\$100 |

SECTION 6: De Minimis Rate

The de minimis rate is the rate equal to the sum of the no-new-revenue maintenance and operations rate, the rate that will raise \$500,000, and the current debt rate for a taxing unit.⁴⁴

This section should only be completed by a taxing unit that is a municipality of less than 30,000 or a taxing unit that does not meet the definition of a special taxing unit.⁴⁵

| Line | De Minimis Rate Worksheet | Amount/Rate |
|------|--|---------------------------|
| 68. | Adjusted 2022 NNR M&O tax rate. Enter the rate from Line 39 of the <i>Voter-Approval Tax Rate Worksheet</i> | \$ <u>0.479082</u> /\$100 |
| 69. | 2022 total taxable value. Enter the amount on Line 21 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>164,412,962,022</u> |
| 70. | Rate necessary to impose \$500,000 in taxes. Divide \$500,000 by Line 69 and multiply by \$100. | \$ <u>0.000304</u> /\$100 |
| 71. | 2022 debt rate. Enter the rate from Line 48 of the <i>Voter-Approval Tax Rate Worksheet</i> . | \$ <u>0.205500</u> /\$100 |
| 72. | De minimis rate. Add Lines 68, 70 and 71. | \$ <u>0.000000</u> /\$100 |

SECTION 7: Voter-Approval Tax Rate Adjustment for Emergency Revenue Rate

In the tax year after the end of the disaster calculation time period detailed in Tax Code Section 26.042(a), a taxing unit that calculated its voter-approval tax rate in the manner provided for a special taxing unit due to a disaster must calculate its emergency revenue rate and reduce its voter-approval tax rate for that year.⁴⁶

Similarly, if a taxing unit adopted a tax rate that exceeded its voter-approval tax rate, calculated normally, without holding an election to respond to a disaster, as allowed by Tax Code Section 26.042(d), in the prior year, it must also reduce its voter-approval tax rate for the current tax year.⁴⁷

This section will apply to a taxing unit other than a special taxing unit that:

- directed the designated officer or employee to calculate the voter-approval tax rate of the taxing unit in the manner provided for a special taxing unit in the prior year; and
- the current year is the first tax year in which the total taxable value of property taxable by the taxing unit as shown on the appraisal roll for the taxing unit submitted by the assessor for the taxing unit to the governing body exceeds the total taxable value of property taxable by the taxing unit on January 1 of the tax year in which the disaster occurred or the disaster occurred four years ago.

³⁹ Tex. Tax Code § 26.013(a)

⁴⁰ Tex. Tax Code § 26.013(c)

⁴¹ Tex. Tax Code §§ 26.0501(a) and (c)

⁴² Tex. Local Gov't Code § 120.007(d), effective Jan. 1, 2022

⁴³ Tex. Tax Code § 26.063(a)(1)

⁴⁴ Tex. Tax Code § 26.012(8-a)

⁴⁵ Tex. Tax Code § 26.063(a)(1)

⁴⁶ Tex. Tax Code § 26.042(b)

⁴⁷ Tex. Tax Code § 26.042(f)

This section will apply to a taxing unit in a disaster area that adopted a tax rate greater than its voter-approval tax rate without holding an election in the prior year.

Note: This section does not apply if a taxing unit is continuing to calculate its voter-approval tax rate in the manner provided for a special taxing unit because it is still within the disaster calculation time period detailed in Tax Code Section 26.042(a) because it has not met the conditions in Tax Code Section 26.042(a)(1) or (2).

| Line | Emergency Revenue Rate Worksheet | Amount/Rate |
|------|--|---------------------------|
| 73. | 2021 adopted tax rate. Enter the rate in Line 4 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>0.773300</u> /\$100 |
| 74. | Adjusted 2021 voter-approval tax rate. Use the taxing unit's Tax Rate Calculation Worksheets from the prior year(s) to complete this line. If a disaster occurred in 2021 and the taxing unit calculated its 2021 voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) of the 2021 worksheet due to a disaster, enter the 2021 voter-approval tax rate as calculated using a multiplier of 1.035 from Line 49. - or - If a disaster occurred prior to 2021 for which the taxing unit continued to calculate its voter-approval tax rate using a multiplier of 1.08 on Disaster Line 41 (D41) in 2021, complete the separate <i>Adjusted Voter-Approval Tax Rate for Taxing Units in Disaster Area Calculation Worksheet</i> to recalculate the voter-approval tax rate the taxing unit would have calculated in 2021 if it had generated revenue based on an adopted tax rate using a multiplier of 1.035 in the year(s) following the disaster. ⁴⁸ Enter the final adjusted 2021 voter-approval tax rate from the worksheet. - or - If the taxing unit adopted a tax rate above the 2021 voter-approval tax rate without calculating a disaster tax rate or holding an election due to a disaster, no recalculation is necessary. Enter the voter-approval tax rate from the prior year's worksheet. | \$ <u>0</u> /\$100 |
| 75. | Increase in 2021 tax rate due to disaster. Subtract Line 74 from Line 73. | \$ <u>0.773300</u> /\$100 |
| 76. | Adjusted 2021 taxable value. Enter the amount in Line 14 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>133,592,656,721</u> |
| 77. | Emergency revenue. Multiply Line 75 by Line 76 and divide by \$100. | \$ <u>1,033,072,014</u> |
| 78. | Adjusted 2022 taxable value. Enter the amount in Line 25 of the <i>No-New-Revenue Tax Rate Worksheet</i> . | \$ <u>161,079,405,188</u> |
| 79. | Emergency revenue rate. Divide Line 77 by Line 78 and multiply by \$100. ⁴⁹ | \$ <u>0</u> /\$100 |
| 80. | 2022 voter-approval tax rate, adjusted for emergency revenue. Subtract Line 79 from one of the following lines (as applicable): Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (taxing units with the additional sales tax), Line 62 (taxing units with pollution control) or Line 67 (taxing units with the unused increment rate). | \$ <u>0.812288</u> /\$100 |

SECTION 8: Total Tax Rate

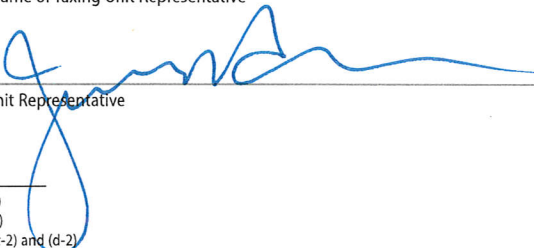
Indicate the applicable total tax rates as calculated above.

| | |
|--|---------------------------|
| No-new-revenue tax rate. | \$ <u>0.648268</u> /\$100 |
| As applicable, enter the 2022 NNR tax rate from: Line 26, Line 27 (counties), or Line 56 (adjusted for sales tax). Indicate the line number used: <u>26</u> | |
| Voter-approval tax rate. | \$ <u>0.812288</u> /\$100 |
| As applicable, enter the 2022 voter-approval tax rate from: Line 49, Line D49 (disaster), Line 50 (counties), Line 58 (adjusted for sales tax), Line 62 (adjusted for pollution control), Line 67 (adjusted for unused increment), or Line 80 (adjusted for emergency revenue). Indicate the line number used: <u>67</u> | |
| De minimis rate. | \$ <u>0.000000</u> /\$100 |
| If applicable, enter the 2022 de minimis rate from Line 72. | |

SECTION 9: Taxing Unit Representative Name and Signature

Enter the name of the person preparing the tax rate as authorized by the governing body of the taxing unit. By signing below, you certify that you are the designated officer or employee of the taxing unit and have accurately calculated the tax rates using values that are the same as the values shown in the taxing unit's certified appraisal roll or certified estimate of taxable value, in accordance with requirements in Tax Code.⁵⁰

print here → John R. Ames, PCC, CTA
 Printed Name of Taxing Unit Representative

sign here → 
 Taxing Unit Representative

8/4/22
 Date

⁴⁸ Tex. Tax Code §26.042(c)
⁴⁹ Tex. Tax Code §26.042(b)
⁵⁰ Tex. Tax Code §§ 26.04(c-2) and (d-2)



9-28-22

ORDINANCE NO. 32308**OPERATING AND CAPITAL BUDGETS' APPROPRIATIONS ORDINANCE**

An ordinance appropriating funds for fiscal year 2022-23 for the maintenance and operation of various departments; authorizing the city manager to make certain adjustments; appropriating funds for public improvements to be financed from bond funds and other revenues of the city of Dallas for fiscal year 2022-23; providing for publication; and providing an effective date.

WHEREAS, the city council, in accordance with the Dallas City Charter, state law, and the ordinances of the city of Dallas, have given the required notices and have held the required public hearings regarding this ordinance; Now, Therefore,

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF DALLAS:

SECTION 1. That for the purpose of providing the funds to be expended in the budget for the fiscal year beginning October 1, 2022 and ending September 30, 2023, the available revenues of the city of Dallas are hereby appropriated for the maintenance and operation of the various city departments and activities as follows:

| <u>DEPARTMENT AND ACTIVITIES</u> | <u>PROPOSED</u> <u>2022-23</u> |
|---|---|
| Building Services | 30,390,891 |
| City Attorney's Office | 20,971,242 |
| City Auditor's Office | 3,163,255 |
| City Controller's Office | 8,567,559 |
| City Manager's Office | 3,205,072 |
| City Secretary's Office | 3,141,520 |
| Civil Service | 3,064,698 |
| Code Compliance | 41,342,433 |
| Court and Detention Services | 26,923,902 |
| Dallas Animal Services | 17,725,448 |

3 2 3 0 8

2 2 1 4 8 0

| | |
|--|----------------------|
| Dallas Fire-Rescue | 369,069,665 |
| Dallas Police Department | 611,908,283 |
| Elections | 2,022,829 |
| Housing and Neighborhood Revitalization | 4,639,881 |
| Human Resources | 8,140,152 |
| Independent Audit | 755,000 |
| Judiciary | 4,273,646 |
| Lew Sterrett Jail Contract | 8,344,443 |
| Liability/Claims Fund Transfer | 3,501,999 |
| Library | 37,544,060 |
| Mayor and City Council | 6,645,643 |
| Non-Departmental | 135,306,683 |
| Office of Arts and Culture | 22,496,061 |
| Office of Budget and Management Services | 4,277,919 |
| Office of Data Analytics and Business Intelligence | 5,281,114 |
| Office of Economic Development | 3,918,798 |
| Office of Management Services | 58,651,886 |
| Park and Recreation | 106,863,878 |
| Planning and Urban Design | 5,150,852 |
| Procurement Services | 3,014,089 |
| Public Works | 89,209,383 |
| Salary and Benefit Stabilization | 5,317,000 |
| Transportation | 51,984,903 |
| GENERAL FUND TOTAL | 1,706,814,187 |

PROPOSED
2022-23

GRANT, TRUST AND OTHER FUNDS

Building Services

American Rescue Plan Act (ARPA)(FC18) 165,000

City Attorney's Office

FY 2022-23 Community Development Block Grant (CD22) 763,739

Convention and Event Services

Convention Hotel Tax Rebate (0756) 5,779,814

Dallas Fire-Rescue

American Rescue Plan Act (ARPA)(FC18) 200,000

3 2 3 0 8

2 2 1 4 8 0

Dallas Police Department

| | |
|---------------------------------------|------------|
| American Rescue Plan Act (ARPA)(FC18) | 18,803,530 |
|---------------------------------------|------------|

Housing and Neighborhood Revitalization

| | |
|---|------------|
| FY 2022-23 Community Development Block Grant (CD22) | 10,209,095 |
| FY 2022-23 HOME Investment Partnership (HM22) | 6,940,498 |
| Emerging Developers Fund (0762) | 500,000 |

Information and Technology Services

| | |
|---|-----------|
| Information Technology Equipment (0897) | 2,375,000 |
|---|-----------|

Library

| | |
|--------------------------------------|---------|
| Children Center Trust (0T22) | 3,867 |
| Edmond & Louise Kahn E. Trust (0208) | 246,376 |
| Hamon Trust (0458) | 9,177 |
| Parrill Estate (0716) | 15,000 |

Office of Budget and Management Services

| | |
|--|-----------|
| FY 2022-23 Community Development Block Grant (CD22) | 1,249,991 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 23,000 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 119,479 |
| Pension Stabilization Fund (0757) | 1,817,220 |

Office of Management Services

| | |
|--|-----------|
| FY 2022-23 Community Development Block Grant (CD22) | 1,359,002 |
| FY 2022-23 Emergency Solutions Grant (ES22) | 1,245,197 |
| FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22) | 8,349,660 |
| Environmental Justice Fund (0759) | 1,500,000 |

Office of Economic Development

| | |
|---|-----------|
| American Rescue Plan Act (ARPA) (FC18) | 3,000,000 |
| Dallas Downtown Improvement District (9P02) | 9,277,741 |
| Deep Ellum Public Improvement District (9P01) | 1,500,135 |
| Klyde Warren Park/Dallas Arts District Public Improvement District (9P03) | 1,748,749 |
| Knox Street Public Improvement District (9P04) | 575,721 |
| Lake Highlands Public Improvement District (9P05) | 1,102,914 |
| North Lake Highlands Public Improvement District (9P06) | 662,120 |
| Oak Lawn-Hi Line Public Improvement District (9P07) | 577,555 |
| Prestonwood Public Improvement District (9P08) | 451,793 |
| Sales Tax Agreement Fund (0680) | 242,366 |

32308

221480

| | |
|--|------------|
| South Dallas/Fair Park Improvement District (9P09) | 185,808 |
| South Side Public Improvement District (9P10) | 349,516 |
| Tourism Public Improvement District (9P11) | 21,360,663 |
| University Crossing Public Improvement District (9P12) | 906,946 |
| Uptown Public Improvement District (9P13) | 3,265,346 |
| Midtown Improvement District (9P15) | 1,374,669 |

Park and Recreation

| | |
|---|---------|
| FY 2022-23 Community Development Block Grant (CD22) | 738,301 |
|---|---------|

Planning and Urban Design

| | |
|---------------------------------------|--------|
| American Rescue Plan Act (ARPA)(FC18) | 65,000 |
|---------------------------------------|--------|

Public Works

| | |
|---|-----------|
| American Rescue Plan Act (ARPA) (FC18) | 666,000 |
| FY 2022-23 Community Development Block Grant (CD22) | 2,000,000 |

Transportation

| | |
|--|------------|
| American Rescue Plan Act (ARPA) (FC18) | 13,160,000 |
| Bike Lane Fund (0791) | 2,895,955 |

GRANT, TRUST, AND OTHER FUNDS GRAND TOTAL 127,781,943

ENTERPRISE FUNDS

PROPOSED
2022-23

| | |
|--------------------------------|-------------|
| Aviation | |
| Aviation Operations | 162,963,846 |
| Transportation Regulation | 512,559 |
| Convention and Event Services | 113,231,392 |
| Dallas Water Utilities | |
| Stormwater Drainage Management | 72,433,742 |
| Water Utilities | 761,226,160 |
| Development Services | 43,830,455 |
| Municipal Radio | 1,003,095 |
| Sanitation Services | 143,785,140 |

ENTERPRISE FUNDS TOTAL 1,298,986,389

| <u>INTERNAL SERVICE/OTHER FUNDS</u> | <u>PROPOSED</u> <u>2022-23</u> |
|--|-----------------------------------|
| Employee Benefits | 2,071,683 |
| Equipment and Fleet Management | 66,600,148 |
| Express Business Center | 2,361,983 |
| Information and Technology Services | |
| 911 System Operations | 14,212,742 |
| Information Technology | 110,191,357 |
| Radio Services | 16,867,557 |
| Office of Bond and Construction Management | |
| Office of Management Services | 5,259,168 |
| Park and Recreation | 4,456,552 |
| Public Works | 13,371,426 |
| Office of Risk Management | 5,934,974 |
| INTERNAL SERVICE/OTHER FUNDS TOTAL | 241,327,590 |
| ENTERPRISE/INTERNAL SERVICE/OTHER FUNDS | |
| GRAND TOTAL | 1,540,313,979 |

SECTION 2. That, in conformity with Chapter XI of the Charter of the City of Dallas, the transfer of an unencumbered balance of an appropriation made for the use of a department, division, or purpose to any other department, division, or purpose, or an increase in appropriation, may be made by the city council upon written recommendation of the city manager.

SECTION 3. That the city manager is hereby authorized to make the following adjustments:

(1) Reduce the allowed expenditures of departments or activities if, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

(2) Transfer appropriations budgeted for one account classification or activity to another within any individual department or activity listed in Section 1.

(3) Transfer appropriations from the Salary and Benefit Stabilization to any individual department or activity listed in Section 1, to be used for salaries and benefits.

SECTION 4. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer internal service fund equity from unanticipated excesses to contributing funds.

(2) Transfer funds, not to exceed \$19,335,250, from the Convention Center Operating Fund 0080, Department CCT, Unit 7840, Object 3870, to the 2009 Convention Center Debt Service Fund 0980, Department CCT, Unit P505, Revenue Source 9219, for the payment of debt service on Hotel Occupancy Tax Revenue Refunding Bonds, Series 2021 for improvements to the Dallas Civic Center Convention Complex.

(3) Transfer funds, not to exceed \$3,501,999, from the General Fund 0001, Department BMS, Unit 1997, Object 3621 to the Liability Reserve Fund 0192, Department ORM, Unit 3890, Revenue Source 8525, for payment of small and large claims against the city.

(4) Transfer funds, not to exceed \$27,436,001 from the Water Utilities Operating Fund 0100, Department DWU, Unit 7015, Object 3690, in the amounts not to exceed \$8,500,000 to the Public/Private Partnership Fund 0352, Department ECO, Unit P151, Revenue Source 9201 and \$18,936,001 to the General Fund 0001, Department BMS, Unit 1991, Revenue Source 9201, as payment in lieu of taxes by the water utilities department to support economic initiatives of the city.

(5) Transfer funds, not to exceed \$5,001,200, from the Convention and Event Services Operating Fund 0080 Department CCT, Unit 7840, Object 3690 to the OCA Hotel Occupancy Fund 0435, Department OCA, Unit 1841, Revenue Source 9201, for the promotion of cultural arts.

(6) Transfer funds, not to exceed \$647,033, from the General Fund 0001 Department BMS, Unit 1991, Object 3690, to the Economic Development Tax Agreement Fund 0680 Department ECO, Unit 6696, Revenue Source 9201, for sales tax rebates in accordance with the terms of the sales tax grant agreement pursuant to Chapter 380 of the Texas Local Government Code.

(7) Transfer funds, not to exceed \$627,812, from City of Dallas Regional Center Fund 0067, Department ECO, Unit P682, Object 3090, to General Fund 0001, Department ECO, Unit (Various), Object 5011, in support of economic development activities.

(8) Transfer funds, not to exceed \$200,000, from New Markets Tax Credit Fund 0065, Department ECO, Unit P607, Object 3899, to General Fund 0001, Department ECO, Unit (Various), Object 5011, in support of economic development activities.

(9) Transfer funds, not to exceed \$100,000, from the Clean Energy Program Fund 0750, Department ECO, Unit W183, Object 3899 to the General Fund 0001, Department ECO, Unit (Various), Object 5011 to reimburse the General Fund for costs incurred in administering the Dallas PACE Program.

(10) Transfer funds, not to exceed \$2,500,000, from the General Fund 0001, Department TRN, Unit 1579, Object 3637, to the Bike Lane Fund 0791, Department TRN, Unit W660, Revenue Source 9236, for the purpose of citywide bike lanes.

(11) Transfer funds, not to exceed \$2,375,000, from the Information Technology Operating Fund 0198, Department DSV, Units 1622, 1641, and 1667, Object 3690, to the Information Technology Equipment Fund 0897, Department DSV, Units 3717, 3718, and 5319 for information technology servers, computers, storage, network and other IT equipment including related software, hardware, and implementation services.

(12) Transfer funds, not to exceed \$1,000,000, from the General Fund 0001, Department BMS, Unit 1991, Object 3980, to the Information Technology Equipment Fund 0897, Department DSV, Unit 5318 for information technology servers, computers, storage, network and other IT equipment including related software, hardware, and implementation services.

(13) Transfer funds, not to exceed \$500,000, from the General Fund 0001, Department HOU, Unit 5510, Object 3690, to the Emerging Developers Fund 0762, Department HOU, Unit 5818, Revenue Source 9201, for affordable housing.

(14) Transfer funds, not to exceed \$1,500,000, from the General Fund 0001, Department MGT, Unit 5602, Object 3690, to the Environmental Justice Fund 0759, Department MGT, Unit 5817, Revenue Source 9201, for a comprehensive brownfield program.

(15) Transfer funds, not to exceed \$1,817,220, from the General Fund 0001, Department BMS, Unit 1991, Object 3690, to the Pension Stabilization Fund 0757, Department BMS, Unit 5816, Revenue Source 9201, for public safety pension stabilization.

(16) Transfer funds for the purpose of reimbursement, not to exceed \$777,727, from the Capital Gifts and Development Fund 0530, Department PKR, Unit W690, Object 3090, to the General Fund 0001, Department BSD, Units 3069, Object 5011, for operating and maintenance of 5580 Peterson Lane (\$484,700); to the General Fund 0001, Department CTS, Unit 1060, Object 5011, for security services at 5580 Peterson Lane (\$147,388); and to the General Fund 0001, Department PBW, Unit 1181, Object 5011, for property management of 5580 Peterson Lane (\$145,639).

(17) Transfer and administer gifts and bequests to the city in accordance with the terms and conditions accompanying the gifts or bequests and, for this purpose, the appropriation of donated amounts is hereby made.

(18) Decrease appropriation of any fund described in Section 1 to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

SECTION 5. That the city manager is hereby authorized, upon written notice to the city controller, to transfer funds between the Employee Benefits Fund 0260 and other employee benefit funds for the purpose of allocating employee and retiree revenues to the appropriate claims funds and maximizing investment yields.

SECTION 6. That, in conformity with Chapter 40A, "Retirement," of the Dallas City Code, as amended, an appropriation of \$6,185,613 is established in the Employees' Retirement Fund Trust Fund 0275, Department ERF, Unit 5821, to provide for costs of administration of the employees' retirement fund office, with services to be paid out of income from investments.

SECTION 7. That the city manager is hereby authorized to make payments, in a total amount not to exceed \$4,878,564, for the City's allocations as part of the approved Dallas Central Appraisal District, Collin Central Appraisal District, Denton Central Appraisal District, and Rockwall Central Appraisal District 2023 budgets, pursuant to Section 6.06 of the Texas Property Tax Code.

SECTION 8. That, for the purpose of establishing reserves, the increase or reduction of restricted fund balances may be by city council resolution upon written recommendation of the city manager.

SECTION 9. That the projects listed in Section 10 are hereby adopted as the capital budget of the city of Dallas for public improvements to be financed from the proceeds of bond funds and with funds from other sources for the fiscal year beginning October 1, 2022 and ending September 30, 2023.

3 2 3 0 8

2 2 1 4 8 0

SECTION 10. (a) That the following amounts are hereby appropriated from the funds indicated for the projects listed in the FY 2022-23 capital budget:

| <u>CAPITAL FUNDS</u> | <u>PROPOSED</u> <u>2022-23</u> |
|--|-----------------------------------|
| From the 2021 AVI Commercial Paper Fund (0795) | 16,405,836 |
| From the Aviation Customer Facility Charge (CFC) Fund (0991) | 1,000,000 |
| From the 2022 Certificate of Obligation Fund (0793) | 61,000,000 |
| From the 2023 Master Lease-Equipment Fund (ML23) | 75,000,000 |
| From the Aviation Capital Construction Fund (0131) | 36,726,570 |
| From the Aviation Passenger Facility Charge Near Term Projects Fund (A477) | 4,600,000 |
| From the Capital Construction Fund for City and Cultural Facilities (0671) | 12,250,000 |
| From the Capital Gifts and Development Fund (0530) | 777,727 |
| From the Cedars Tax Increment Financing District Fund (0033) | 2,622,895 |
| From the City Center Tax Increment Financing District Fund (0035) | 6,953,469 |
| From the Convention Center Capital Construction Fund (0082) | 18,000,000 |
| From the Cultural Arts Facilities (2017 GO Bonds) Fund (1V49) | 132,912 |

3 2 3 0 8

2 2 1 4 8 0

| | |
|---|------------|
| From the Cypress Waters Tax Increment Financing District Fund (0066) | 7,049,768 |
| From the Davis Garden Tax Increment Financing District Fund (0060) | 2,527,293 |
| From the Deep Ellum Tax Increment Financing District Fund (0056) | 8,042,509 |
| From the Design District Tax Increment Financing District Fund (0050) | 5,957,739 |
| From the Downtown Connection Tax Increment Financing District Fund (0044) | 31,556,025 |
| From the Downtown Connection TIF District – Newpark Sub-District (0045) | 25,000 |
| From the Economic Development Fund (2017 GO Bonds) (1V52) | 9,032,505 |
| From the Equipment Notes, Series 2022 Fund (0774) | 30,500,000 |
| From the Facilities Fund (2017 GO Bonds) (1V60) | 2,733,096 |
| From the Fair Park Improvement Fund (2017 GO Bonds) (1V02) | 7,110,902 |
| From the Farmers Market Tax Increment Financing District Fund (0036) | 2,974,727 |
| From the Flood Control Fund (2017 GO Bonds) (1V23) | 14,206,732 |
| From the Fort Worth Avenue Tax Increment Financing District Fund (0058) | 3,673,937 |
| From the Grand Park South Tax Increment Financing District Fund (0054) | 393,342 |

3 2 3 0 8

2 2 1 4 8 0

| | |
|--|-------------|
| From the Homeless Assistance Fund (2017 GO Bonds) (1V43) | 2,018,630 |
| From the Mall Area Redevelopment Tax Increment Financing District Fund (0049) | 585,996 |
| From the Maple/Mockingbird Tax Increment Financing District Fund (0064) | 4,944,650 |
| From the Oak Cliff Gateway Tax Increment Financing District Fund (0034) | 6,572,316 |
| From the Park and Recreation Facilities Fund (2017 GO Bonds) (1V00) | 27,148,034 |
| From the Public Safety Facilities Fund (2017 GO Bonds) (1V33) | 2,183,647 |
| From the Public/Private Partnership Fund (0352) | 8,500,000 |
| From the Sanitation Capital Improvement Fund (0593) | 4,300,000 |
| From the Skillman Corridor Tax Increment Financing District Fund (0052) | 8,368,904 |
| From the Southwestern Medical Tax Increment Financing District Fund (0046) | 1,120,844 |
| From the Sports Arena Tax Increment Financing District Fund (0038) | 14,504,004 |
| From the Storm Drainage Management Capital Construction Fund (0063) | 30,774,058 |
| From the Street and Alley Improvement Fund (0715) | 20,907,891 |
| From the Street and Transportation Fund (2017 GO Bonds) (1V22) | 114,119,530 |

3 2 3 0 8

2 2 1 4 8 0

| | |
|--|--------------------|
| From the Transit Oriented Development Tax Increment Financing District Fund (0062) | 4,188,666 |
| From the University Tax Increment Financing District Fund (0051) | 1,926,900 |
| From the Vickery Meadow Tax Increment Financing District Fund (0048) | 3,042,709 |
| From the Wastewater (Clean Water) -TWDB 2022 Fund (1194) | 22,000,000 |
| From the Wastewater Construction Fund (0103) | 21,600,000 |
| From the Wastewater Capital Improvement Series F Fund (4116) | 65,000,000 |
| From the Wastewater Capital Improvement Series G Fund (5116) | 37,400,000 |
| From the Water and Wastewater Public Art Fund (0121) | 50,000 |
| From the Water Construction Fund (0102) | 47,800,000 |
| From the Water Capital Improvement Series F Fund (4115) | 69,900,000 |
| From the Water Capital Improvement Series G Fund (5115) | 35,000,000 |
| From the Water (Drinking Water) – TWDB 2022 (1195) Fund (1195) | 44,000,000 |
| CAPITAL FUNDS TOTAL | 959,209,763 |

(b) That in order to reimburse and finance certain 2017 General Obligation (GO) bond funds capital project expenditures authorized in section (a) (Street & Transportation Improvements 1V22, Park and Recreation Facilities 1V00, Fair Park 1V02, Flood Control 1V23, Library 1V42, Cultural Facilities 1V49, Public Safety 1V33, City Facilities 1V60, Economic Development 1V52, and Homeless Assistance 1V43), the City intends to issue one or more commercial paper notes as part of the General Obligation Commercial Paper Notes Series A, and Series B, and use the proceeds thereof to reimburse disbursements incurred.

(c) That in order to reimburse and finance the lease/purchase acquisition of equipment authorized in section (a) (2023 Master Lease-Equipment ML23), the City intends to execute, acknowledge and deliver a Schedule A (as defined in the Master Equipment Lease/Purchase Agreement) pertaining to such equipment including all attachments, financing statements and schedules thereto.

(d) That the following amounts are hereby appropriated from the funds indicated for payment of the FY 2022-23 Debt Service Budget:

| <u>DEBT SERVICE FUNDS</u> | <u>PROPOSED</u> <u>2022-23</u> |
|--|---|
| From the General Obligation Debt Service Fund (0981) | 412,314,869 |
| DEBT SERVICE FUNDS TOTAL | 412,314,869 |

(e) That these appropriations and all previous appropriated funds for these projects remain in force until each project is completed or terminated.

(f) That the appropriations listed in Subsections (a) and (d) may be increased by the city council upon the recommendation of the city manager.

SECTION 11. That a project will be considered completed when the requisitioning authority informs the city manager of completion by written notice. Any remaining unencumbered balance in an appropriation for a project that has been completed shall then revert to the appropriate fund.

SECTION 12. That the city manager is authorized to make the following adjustments:

(1) Transfer amounts from one project appropriation to another within the same fund, provided that the total appropriation for each fund is not exceeded by this action.

(2) Decrease appropriation of any fund described in Section 10 to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures.

SECTION 13. That the city manager is hereby authorized, upon written notice to the city controller, to make the following adjustments:

(1) Transfer funds, not to exceed \$2,520,000, to the General Fund 0001, in the amounts of \$125,000 from the Cedars Tax Increment Financing District Fund 0033; \$200,000 from the Oak Cliff Gateway Tax Increment Financing District Fund 0034; \$200,000 from the City Center Tax Increment Financing District Fund 0035; \$145,000 from the Farmers Market Tax Increment Financing District Fund 0036; \$185,000 from the Sports Arena Tax Increment Financing District Fund 0038; \$225,000 from the Downtown Connection Tax Increment Financing District Fund 0044; \$100,000 from the Southwestern Medical Tax Increment Financing District Fund 0046; \$125,000 from the Vickery Meadow Tax Increment Financing District Fund 0048; \$100,000 from the Mall Area Tax Increment Financing District Fund 0049; \$115,000 from the Design District Tax Increment Financing District Fund 0050; \$100,000 from the University Tax Increment Financing District Fund 0051; \$110,000 from the Skillman Corridor Tax Increment Financing

District Fund 0052; \$125,000 from the Grand Park South Tax Increment Financing District Fund 0054; \$125,000 from the Deep Ellum Tax Increment Financing District Fund 0056; \$110,000 from the Fort Worth Avenue Tax Increment Financing District Fund 0058; \$135,000 from the Davis Garden Tax Increment Financing District Fund 0060; \$125,000 from the Transit-Oriented Development Tax Increment Financing District Fund 0062; \$100,000 from the Maple/Mockingbird Tax Increment Financing District Fund 0064; and \$70,000 from the Cypress Waters Tax Increment Financing District Fund 0066, for reimbursement of tax increment financing administration costs. Transfer funds not to exceed \$25,000 to the General Fund 0001 from the Downtown Connection TIF District-Newpark Sub-District Fund, Fund 0045 for reimbursement of tax increment financing administration costs.

(2) Transfer funds, not to exceed \$69,500,000, from the Water Utilities Operating Fund 0100, in the amounts of \$47,825,000 to the Water Construction Fund 0102; \$21,625,000 to the Wastewater Construction Fund 0103; and \$50,000 to the Water and Wastewater Public Art Fund 0121, for projects listed in the FY 2022-23 Capital Budget.

(3) Transfer funds, not to exceed \$12,393,984, from the Storm Drainage Management Operating Fund 0061 to the Storm Drainage Management Capital Construction Fund 0063, for projects listed in the FY 2022-23 Capital Budget.

(4) Transfer funds, not to exceed \$3,500,000, from the General Capital Reserve Fund 0625 to the Capital Construction Fund 0671 for the purpose of maintenance and repair of city facilities.

(5) Transfer funds, not to exceed \$5,000,000, from the Sports Arena Lease Fund OA71, Department CCT, Unit 8851, Object 3690, to the Capital Construction Fund 0671, for the purpose of maintenance and repair for city facilities.

(6) Transfer funds, not to exceed \$3,750,000, from the General Fund 0001, Department BSD, to the Capital Construction Fund 0671, for the purpose of maintenance and repair of city facilities.

(7) Transfer funds, not to exceed \$8,467,990, from the Water Utilities Operating Fund 0100 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(8) Transfer funds, not to exceed \$4,167,318, from the Sanitation Enterprise Fund 0440 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(9) Transfer funds, not to exceed \$11,900,000, from the General Fund 0001 to the Street and Alley Improvement Fund 0715, for the purpose of funding citywide street and alley improvement projects.

(10) Transfer funds, not to exceed \$2,772,583, from the Stormwater Operations Fund 0061 to the Street and Alley Improvement Fund 0715, for the purpose of funding sidewalks and neighborhood infrastructure.

(11) Transfer funds, not to exceed \$28,197,985, from the Convention Center Operating Fund 0080 to the Convention Center Capital Construction Fund 0082, for projects listed in the FY 2022-23 Capital Budget.

(12) Transfer funds, not to exceed \$11,661,077, from the Sanitation Services Fund 0440 to the Sanitation Capital Improvement Fund 0593 for \$10,684,886 and the Designated Environmental Protection/Closure/Post Closure Reserve Fund 0442 for \$976,191, for capital improvements and equipment.

(13) Transfer funds, not to exceed \$38,843,241, to the General Obligation Debt Service

32308

221480

Fund 0981, from any general government, internal service, or enterprise fund incurring civilian payroll costs based on the pro-rata allocation of the actual civilian payroll costs incurred during fiscal year 2022-23, for payment of debt service on the Pension Obligation Bonds Series 600 and 601.

SECTION 14. That the city manager is authorized to make the following adjustments:

(1) Transfer amounts from one project appropriation to another within the same fund, provided that the total appropriation for each fund is not exceeded by this action.

(2) Decrease appropriation of any fund described in Section 9 and in any General Obligation Bond Program Funds to reduce expenditures within the fund when, in the judgment of the city manager, actual or probable receipts are less than the amount estimated and appropriated for expenditures, and make accounting adjustments between various bond programs and funds when, in the judgement of the city manager, it is necessary to do so to effectively and efficiently administer the General Obligation Bond Programs.

SECTION 15. That it is the intent of the city council, by passage of this ordinance, to appropriate funds for the city departments and activities. No office or position is created by the appropriations.

SECTION 16. That following the public hearing and passage of this ordinance on first reading, the city secretary shall cause the ordinance to be published in a newspaper of general circulation in the city with a separate schedule setting forth the items in the city manager's estimate that were omitted or changed by the city council, if any. The ordinance must then be presented to the city council for final reading at least 10 days after the publication. Upon final passage by the city council, this ordinance becomes effective immediately and the funds appropriated become available October 1, 2022.

APPROVED AS TO FORM:

CHRISTOPHER J. CASO, City Attorney

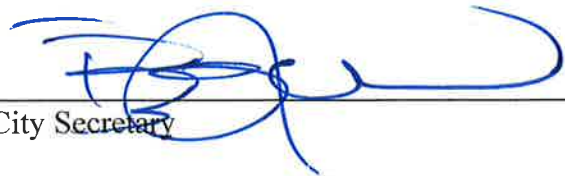
By 
Assistant City Attorney



PASSED ON FIRST READING SEPTEMBER 7, 2022


City Secretary

PASSED ON SECOND READING SEPTEMBER 28, 2022


City Secretary

