

— CITY OF DALLAS —

ANNUAL BUDGET

Fiscal Year 2021-22

October 1, 2021 – September 30, 2022

As Approved on September 22, 2021 by:

The Honorable Mayor
and
Members of the City Council

Adoption of the Fiscal Year 2021-22 Annual Budget					
Council Member	Record Vote	Council Member	Record Vote	Council Member	Record Vote
Mayor Eric Johnson	Yes	Carolyn King Arnold	Yes	B. Adam McGough	Yes
MPT Chad West	Yes	Omar Narvaez	Yes	Jaynie Schultz	Yes
DMPT Jaime Resendez	Yes	Adam Bazaldua	Yes	Cara Mendelsohn	No
Jesse Moreno	Yes	Tennell Atkins	Yes	Gay Donnell Willis	No
Casey Thomas, II	Yes	Paula Blackmon	Yes	Paul E. Ridley	Yes

	FY 2020-21	FY 2021-22
Adopted Property Tax Rate	\$0.776300	\$0.773300
No New Revenue Tax Rate	\$0.845911	\$0.707976
No-New-Revenue Maintenance and Operations Tax Rate	\$0.623041	\$0.526320
Voter Approval Tax Rate	\$0.852347	\$0.863180
Debt Rate	\$0.207500	\$0.207500

The total amount of bonds and other debt obligations owed by the City of Dallas as of 9/30/21 is \$2,085,736,416.

This budget will raise more revenue from property taxes than last year's budget by an amount of \$106,866,921, which is a 10.74 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$24,913,658.



GOVERNMENT FINANCE OFFICERS ASSOCIATION

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Budget Presentation
Award*

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**City of Dallas
Texas**

For the Fiscal Year Beginning

October 01, 2020

Christopher P. Morill

Executive Director

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A MESSAGE FROM THE CITY MANAGER

Honorable Mayor and City Council Members,

I am pleased to share the Fiscal Year (FY) 2021-22 Budget. This year, the budget focuses on making R.E.A.L. Investments in Dallas, while continuing to emphasize R.E.A.L. Change and R.E.A.L. Action. At \$4.3 billion, the budget funds effective and equitable delivery of basic City services such as emergency response, clean water, trash pickup, road repair, libraries, and parks. It also invests in solving immediate and long-term issues, many of which have been exacerbated by the pandemic.

This budget is reflective of the City Council strategic priorities as well as the needs of our residents. As we are still working through the COVID-19 pandemic, we are dedicated to ensuring that we utilize tax dollars effectively and efficiently to improve our community. We will continue to work smarter as well as harder to deliver the results our residents expect and deserve.



The FY 2021-22 budget includes \$1.2 billion in total property tax revenue, \$344.3 million in sales tax revenue, as well as fees to cover water, sanitation, and other services. It also begins to integrate \$355.4 million in federal funding from the American Rescue Plan Act. We are decreasing the tax rate for the sixth year in a row – by 0.3¢ - resulting in \$4.6 million in foregone property tax revenue. For seniors, we have once again increased the over-65 property exemption—to \$107,000. This budget includes:

R.E.A.L Investments in Streets and Infrastructure: We are investing millions of dollars in streets, traffic signals, sidewalks, lane markings, alleys, bike lanes, school zone flashers, and more. We are piloting a street racing remediation program and traffic calming in neighborhoods.

R.E.A.L Investments in Clean, Vibrant, Neighborhoods: We are improving sanitation services, strengthening code compliance, reviving arts programming, installing air quality monitors, and planting thousands of trees to keep our neighborhoods environmentally sound.

R.E.A.L Investments in Economic Development: We are streamlining and simplifying permitting, zoning, and planning, focusing on business diversity, workforce development, entrepreneurship, and subsidizing water and sewer infrastructure to incentivize developers to build new affordable housing units.

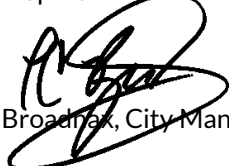
R.E.A.L Investments in Equity: We are tackling the digital divide with more targeted investments, extending our water infrastructure further into unserved areas, developing a comprehensive racial equity plan, and prioritizing language access, rental assistance, and real-time rapid rehousing to address homelessness.

R.E.A.L Investments in Public Safety: We are continuing to reimagine public safety, investing in RIGHT Care, mobile crisis responders, enhanced lighting, blight and nuisance remediation, and violence interrupters; by hiring more police officers, raising pay for 911 operators and dispatchers, supplementing park security, and adding an ambulance.

R.E.A.L Investments in our Dedicated Staff: We are raising the minimum wage for City employees to \$15.50 per hour, reinstating market-based pay increases for uniformed employees, reinstating the merit pay program for non-uniformed employees, and adding a parental leave benefit.

This is my fifth budget with the City of Dallas. In many ways, this is the most impactful budget during this time. We are investing in spaces and in ways we have not previously. I look forward to seeing how these targeted investments yield returns over the next year. Thank you for your support of this budget.

In the Spirit of Excellence!


T.C. Broadnax, City Manager



EXECUTIVE SUMMARY

THE BIENNIAL BUDGET

In developing the FY 2021-22 and FY 2022-23 biennial budget, we considered how to deploy Responsible, Equitable, Accountable, and Legitimate (R.E.A.L.) Investments in Dallas to respond to immediate needs and prepare for the future.

We received \$355.4 million in American Rescue Plan Act state and local assistance grants and have thoughtfully integrated these funds into areas where they will provide immediate relief, advance equity, capitalize on regional partnerships, and fuel results through bold resource investments.

The budget for the first year of the biennial is \$4.35 billion, and the planned budget for the second year is \$4.26 billion.

BIENNIAL BUDGET OVERVIEW

Per state law, the City Council adopts an annual budget; with our biennial budget approach, it can do so with the assurance the policies and services included are sustainable.

Expenditure	FY 2020-21 Budget (\$)	FY 2020-21 Amended (\$)	FY 2021-22 Budget (\$)	FY 2022-23 Planned (\$)
General Fund	\$1,437,039,483	\$1,445,788,159	\$1,535,018,900	\$1,590,248,900
Aviation	112,758,320	119,081,299	142,389,852	150,860,892
Convention and Event Services	85,832,581	85,832,581	100,819,948	113,231,392
Dallas Water Utilities	714,778,341	714,778,341	722,432,650	733,828,043
Dallas Water Utilities – Storm Drainage Management	66,329,747	66,329,747	69,314,586	72,433,742
Development Services	36,544,104	38,544,104	38,383,670	39,356,536
Municipal Radio	1,875,612	1,875,612	1,815,740	1,837,401
Sanitation Services	128,413,418	131,628,920	139,536,992	141,157,663
Debt Service	316,672,860	316,672,860	348,776,403	358,388,130
Additional Resources	74,176,634	83,619,127	387,144,206	145,417,033
Total Operating Budget	2,974,421,099	3,004,150,750	3,485,632,947	3,346,759,732
General Purpose Capital	404,349,619	414,537,548	445,104,717	449,618,294
Enterprise Capital	475,362,500	593,688,563	418,330,302	462,521,500
Total Capital Budget	879,712,119	1,008,226,111	863,435,019	912,139,794
Total Budget	\$3,854,133,218	\$4,012,376,861	\$4,349,067,966	\$4,258,899,526

EXECUTIVE SUMMARY

STRATEGIC PRIORITIES

As part of the annual budget development process, City Management works with the City Council to establish or affirm the strategic priorities of the City. During the February 2020 City Council strategic planning session, City Council affirmed the City’s overarching strategic priorities and the high-level goals that they’d like to see accomplished. We have organized the budget by the City’s eight strategic priorities and the stated goal for each.

Strategic Priorities	Strategic Goals
Economic Development	<i>To be known as a business-friendly city that supports job creation, private investment, a broadened tax base, and economic opportunities for all members of our community</i>
Environment & Sustainability	<i>To be a global leader focused on sustainability, conservation, climate change, and environmental justice to build a more resilient city</i>
Government Performance & Financial Management	<i>To be a well-managed and fiscally responsible city focused on delivering effective and efficient government services</i>
Housing & Homeless Solutions	<i>To ensure housing opportunities for all residents while promoting fair housing and affordable choices throughout every area of the city while working to eliminate homelessness</i>
Public Safety	<i>To be the safest large city in the United States while serving and protecting our diverse community with integrity, respect, and equity</i>
Quality of Life, Arts, & Culture	<i>To be a world-class city that fosters clean and appealing neighborhoods while offering recreational, educational, and cultural activities that enhance the quality of life for our residents and visitors</i>
Transportation & Infrastructure	<i>To protect and enhance the city’s transportation and infrastructure network while continuing to deliver innovative, safe, and equitable infrastructure solutions and moving Dallas forward with a “service first” mentality</i>
Workforce, Education, & Equity	<i>To be recognized as a city that is equitable, inclusive, and welcoming for all residents and visitors</i>

EXECUTIVE SUMMARY

TOTAL BUDGET BY STRATEGIC PRIORITY

The City’s budget is aligned to the eight strategic priorities. The biennial budget includes major investments aimed at supporting these priorities. In the sections that follow, department programs and initiatives are highlighted for each strategic priority.

Strategic Priority	FY 2021-22 Budget (\$) All Funds	FY 2022-23 Planned (\$) All Funds
Economic Development	485,353,846	507,846,090
Environment & Sustainability	597,695,307	562,819,384
Government Performance & Financial Management	197,633,592	181,826,364
Housing & Homeless Solutions	69,461,826	48,198,976
Public Safety	1,070,847,776	1,078,200,445
Quality of Life, Arts, & Culture	309,633,770	312,532,373
Transportation & Infrastructure	1,512,107,800	1,545,046,418
Workforce, Education, & Equity	106,334,050	22,429,475
Total Budget	\$4,349,067,966	\$4,258,899,526

GENERAL FUND BUDGET BY STRATEGIC PRIORITY

Strategic Priority	FY 2021-22 Budget (\$) General Fund	FY 2022-23 Planned (\$) General Fund
Economic Development	87,023,203	87,461,256
Environment & Sustainability	11,746,500	10,378,117
Government Performance & Financial Management	113,083,842	120,793,130
Housing & Homeless Solutions	14,181,764	14,360,311
Public Safety	948,729,835	994,512,726
Quality of Life, Arts, & Culture	201,671,467	208,057,513
Transportation & Infrastructure	141,574,942	137,305,631
Workforce, Education, & Equity	17,007,347	17,380,216
Total Budget	\$1,535,018,900	\$1,590,248,900

EXECUTIVE SUMMARY

FY 2021-22 MAJOR INVESTMENTS

Economic Development

- Spur economic growth by streamlining the building permitting process and providing excellent customer service, so residents and developers can focus on their projects
- Implement the Economic Development Policy approved by the City Council in May 2021 by adding three positions to tackle policy issues such as economic and racial inclusion, land use and zoning, economic incentives, and more
- Launch the economic development entity called for in the Economic Development Policy with \$7 million over three years to pay formation costs and hire staff to begin the entity's business and real estate development work, after which it will be self-sustaining
- Establish a Small Business Center focused on business diversity, including the Minority/Women-owned Business Enterprises program, workforce development and reentry services, and entrepreneurship to support local businesses

Environment and Sustainability

- Keep Dallas a safe, clean, and beautiful place to live by improving trash, recycling, and brush and bulky trash service delivery, including increasing employee pay to attract enough staff to meet our requirements and creating an outreach/compliance division to strengthen customer experience
- Install \$1 million worth of additional Air Quality Monitors around the city to collect data on air quality and inform policy decisions affecting residents' health and quality of life
- Test the feasibility of installing solar panels on City facilities, investing \$1 million over two years, to inform potential future capital investments and devote an additional \$1 million for a solar energy storage initiative
- Prioritize Dallas communities' access to healthy, local food by contributing \$200,000 to implement a Comprehensive Food & Urban Agriculture Plan in collaboration with external stakeholders
- Relaunch Branch Out Dallas to provide 2,500 native trees to residents to plant in yards across Dallas helping to reduce heat island effect and stormwater runoff to our drainage system

Government Performance and Financial Management

- Provide property tax relief by increasing the over-65/disabled exemption from \$100,000 to \$107,000 and reducing the property tax rate from 77.63 to 77.33 cents per \$100 valuation – 10 times the tax rate reduction approved a year ago
- Achieve a state of good repair in five years for all City fleet vehicles, including sanitation trucks, fire apparatus, police cruisers, and heavy vehicles used by Public Works and Dallas Water Utilities
- Harness the power of data to increase transparency and accountability by adding six new positions to the Office of Data Analytics & Business Intelligence, investing in the

EXECUTIVE SUMMARY

City's Data Inventory, and embracing data-driven decision making across our organization

- Increase the minimum wage for permanent, part-time, seasonal, and temporary City employees to \$15.50 per hour in FY 2021-22 and \$16.00 per hour in FY 2022-23, reinstate market-based pay increases for uniformed employees, reinstate the non-uniformed employee merit pay program, and increase pay for critical positions to recruit top talent and be competitive with the market

Housing and Homelessness Solutions

- Contribute \$25 million to leverage an additional \$47 million in public and private investment for an overall \$72 million program that employs housing navigation services, landlord incentives, rental subsidies, move-in kits, and case management to reduce and prevent homelessness, in partnership with Dallas County, the Dallas Housing Authority, the Metro Dallas Homeless Alliance, and other cities in Dallas County
- Incentivize developers to build affordable housing by subsidizing \$10 million worth of water and sewer infrastructure required for new affordable units, and devote an additional \$11.3 million for the preservation of affordable housing and improvements to water and sewer infrastructure in qualified census tracts
- Continue to deploy over \$100 million in rental assistance to stabilize housing for residents affected by the COVID-19 pandemic
- Sustain operations of two hotels bought within the last year housing vulnerable populations in non-communal setting

Public Safety

- Improve response times to high priority calls by hiring 250 police officers in each of the next two years, ending FY 2022-23 at 3,200 officers, and by continuing to implement the recommendations of the KPMG efficiency study
- Answer 90 percent of 911 calls within 10 seconds by adding 911 call takers and dispatchers and increasing pay to improve talent acquisition and retention
- Mitigate behavioral health crises and avoid unnecessary arrests and hospitalizations by adding \$2 million to double the number of RIGHT Care teams from five to 10
- Respond more efficiently and effectively to calls for medical help by training every firefighter to be a paramedic, adding an ambulance at Fire Station 27, and replacing 35 aged ambulances
- Address city wide speeding and unsafe drivers with \$500,000 for traffic calming in neighborhoods and \$200,000 for a street racing remediation pilot project

EXECUTIVE SUMMARY

Quality of Life, Arts, and Culture

- Clean 1,362 unimproved alleys spanning 129 miles and launch a pilot trail program transforming 40 alleys into safe, well-lit trails
- Add 31 new neighborhood code officers to increase site inspections and collaborate with the community in targeted areas
- Dedicate funding for operation of Dallas cultural facilities like Juanita Craft House, the Bath House Cultural Center, and the Latino Cultural Center
- Expand our efforts to bridge the digital divide by devoting \$3 million to add Wi-Fi in 63 park facilities
- Protect park visitors with additional City Marshals to respond to incidents and complaints in parks and trails

Transportation and Infrastructure

- Invest \$300 million over the next two years to improve street conditions on nearly 1,700 lane miles
- Improve pedestrian mobility by reconstructing and repairing half of the Sidewalk Master Plan's \$30 million priority projects within the next two years
- Devote \$14 million over three years to leverage over \$50 million in matching federal funds to replace 100 traffic signals as part of our Vision Zero strategy
- Spend \$5 million to improve visibility and safety on city streets by restriping 974 miles of lane markings and painting 830 crosswalks
- Replace 1,000 outdated school zone flashing beacons with state-of-the-art technology to protect students as they walk to school

Workforce, Education, and Equity

- Hire four additional Spanish speaking agents in 311, add a City language access coordinator, and ensure bilingual employees receiving language pay serve the public effectively
- Support residents in crisis by providing mental health services, services to homebound seniors and new babies, food and essentials, family violence prevention and youth development, benefits navigation, and assistance to childcare providers and non-profits
- Increase funding for community based Financial Empowerment Centers offering financial coaching and other services to help residents achieve financial stability
- Bridge the digital divide for historically underserved areas of the city by investing \$40 million in internet infrastructure

ECONOMIC DEVELOPMENT

IMPROVING THE PERMITTING PROCESS

This budget includes organizational changes that will spur economic growth by streamlining the building permitting process and providing excellent customer service, so residents and developers can focus on their projects.

Organizational Realignment

The COVID-19 pandemic exacerbated permitting delays and shined a spotlight on the ineffectiveness of our underlying process and approach to building permits. In FY 2021-22, we will reorganize our operations and focus on crafting a collaborative culture in our building departments. We will establish a team structure approach to execute high performing permitting, planning, and zoning. The reorganization will also ensure more proactive engagement with stakeholders who regularly engage in permitting and planning, setting in motion change management, process improvement, real-time metrics, innovative ideas, and a swift, but thorough, positive customer experience. We will pursue every resource and tool at our disposal, including engaging third-party expertise to guide us in creating infrastructure and processes, and providing strategy and implementation guidance.



Development Services

The budget renames the Department of Sustainable Development and Construction to the Development Services Department and realigns the department around teams focused on residential, commercial, mixed-use, special projects, and customer service. Development Services will assign resources to and ensure collaboration with the Housing & Neighborhood Revitalization Department, the Office of Economic Development, and the Transportation Department. As part of the transition, our real estate staff will move to Public Works.



Planning and Urban Design

Zoning will move from the Department of Sustainable Development and Construction to the Department of Planning and Urban Design. By combining zoning with planning, we are creating a comprehensive full-service planning and land use department.

ECONOMIC DEVELOPMENT

The Department of Planning and Urban Design Director will oversee three assistant directors and a customer service manager. The assistant directors will be responsible for:

- Planning and Zoning: commercial, residential, mixed-use, and special projects teams
- Long-Range and Neighborhood Planning: neighborhood and comprehensive planning
- Strategy, Technology, and Engagement: community engagement alignment, data, and research

Change Management

Both departments will add a senior analyst for change management position and a senior analyst for process improvement to capitalize on efficiencies revealed by the realignment. We are developing annual performance metrics for the realigned departments. We will also explore refinements to City Code Chapter 52 and development of a private provider model as a complementary option for applicants.

Customer Service

Each department will have a newly created customer service division designed to drive high quality customer service and outreach. These divisions will have clear processes designed for implementation. We will assign existing staff to teams, coordinating talent and skill-sets to drive performance.



Between now and the end of October 2021, the team will focus its efforts on implementing the realignment to build a competitive advantage for Dallas in support of economic growth.



IMPLEMENTING THE ECONOMIC DEVELOPMENT POLICY

In May 2021, the City Council approved a new Economic Development Policy. The policy will have a one-year alignment period followed by a 10-year implementation period. This budget includes three new positions for the Office of Economic Development to work on policy implementation and to carry out new programs and policies created in response to

the Economic Development Policy, such as economic and racial inclusion, land use and zoning, economic incentives, and more.

ECONOMIC DEVELOPMENT

Entity Launch

Along with the Policy, the City Council approved a recommendation to create a new economic development entity. This budget invests the bridge funds needed to launch the entity, setting the table for success with \$7 million over three years, to pay formation costs and hire staff. The entity will become self-sufficient by year four through real estate transaction proceeds and private fundraising.

FOCUSING ON BUSINESS DIVERSITY, WORKFORCE DEVELOPMENT, AND ENTREPRENEURSHIP

Small Business Center

We are launching a Small Business Center (SBC) focused on business diversity, workforce development, and entrepreneurship. The SBC will assist small, emerging firms with navigating Dallas’ business and economic ecosystems, increasing opportunity and fostering these businesses’ growth and development. We will establish the Center by realigning 15 existing staff and associated resources, and adding a position.



The SBC will work with existing and new partnerships to provide strategic business guidance and resources. The SBC will convene and leverage existing external efforts to address challenges affecting workforce readiness, capacity building of minority, women, and veteran-owned businesses, business startups and retention strategies, and re-entry services for formerly incarcerated residents. A dedicated project manager will lead a division focused specifically on developing, building, and growing entrepreneurs. The budget also includes \$250,000 to match and leverage external private investment supporting Dallas’ entrepreneurs, and \$500,000 for implementation of recommendations from the Mayor’s Task Force on Innovation and Entrepreneurship.

ECONOMIC DEVELOPMENT



INCENTIVIZING GROWTH AND DEVELOPMENT

Tax Increment Financing Districts

Tax increment financing (TIF) is an economic development tool Dallas uses to target investment in defined areas that face challenges to traditional development. As a TIF district grows, increases in property tax revenues from higher property values are paid into a special fund to finance additional

improvements in the district. The City continues to receive the amount of property tax it received the year the TIF was created, plus a percentage of new tax revenue.

The City currently has 19 active TIF districts. As of August 1, 2021, TIF-funded projects have produced over 2,800 affordable residential units in Dallas and attracted more than 47,000 total new residential units. Additionally, more than 20 million square feet of commercial space has been built or redeveloped in these districts. To support this growth, we have budgeted a \$104 million transfer from the General Fund and Debt Service Fund to TIF districts in FY 2021-22, up from \$96 million in FY 2020-21, pursuant to the City's participation rate in each TIF district.

ENVIRONMENT & SUSTAINABILITY

IMPROVING SANITATION

This budget features major investments in solid waste, recycling, and brush and bulky trash service delivery. Our Sanitation employees, specifically truck drivers and heavy equipment operators, are crucial to the success of Sanitation Services' daily operations; the high turnover caused by offering lower than market pay has negatively impacted the department's services during a challenging year.



Pay Increases

Residents have demanded we do better, so we are investing in stabilizing our Sanitation workforce by increasing pay for truck drivers, heavy equipment operators, and crew leaders. This year, starting pay for Sanitation truck drivers will increase from \$16.50 to \$20.00 per hour. Contract temporary laborers will also see a significant raise as we increase the minimum hourly rate for laborers assigned to perform services under the contract to the current MIT living wage of \$15.21 per hour.



Brush and Bulky Trash

We are increasing our brush and bulky trash collection contract to meet peak service demand, adding funds for on-call contractor assistance to supplement Sanitation brush crews during high-volume months. In addition, we are piloting a brush and bulky trash separation program in six diverse areas of the city, providing monthly brush collection and quarterly bulky trash collection, and diverting green waste from the landfill. We are also

adding on-board camera systems on Sanitation trucks that will enhance operational efficiency and safety. Finally, we are adding a new Communication, Outreach, and Enforcement Team to improve public communication and education on Sanitation Services' programs. Starting next year, we will begin a public awareness campaign announcing changes to the brush and bulky collection program and implementation of new program guidelines.

Residents will see their collection service fee increase by \$3.78 per month to fund this major investment in our human capital and service delivery, which will translate into fewer missed pick-ups and better on-time service.

ENVIRONMENT & SUSTAINABILITY



UNDERSTANDING AIR QUALITY

The COVID-19 pandemic has prompted many of us to be more attentive to respiratory health, especially underlying conditions that can lead to serious complications. Further, Dallas has a very high rate of childhood asthma and other concerns regarding air quality, particularly in some neighborhoods near industrial zones.

We are funding \$1 million worth of additional air quality monitors to be installed around the city to collect data on air quality and inform policy decisions affecting residents' health and quality of life. These monitors will be non-regulatory air monitors that will provide particulate matter, nitrogen oxide, sulfur dioxide, and ozone data across Dallas neighborhoods. The City will look at the various industrial and transportation sources in the area to determine which air pollutants may require data collection. In addition to helping us respond to the health effects of COVID-19, this initiative ties to the Comprehensive Environmental and Climate Action Plan (CECAP) Action AQ2 to enhance available neighborhood air quality data.

GOING SOLAR

In each year of the biennium, the budget includes \$500,000 for a pilot program to install solar panels on City facilities in support of CECAP. This program will build upon feasibility studies commissioned by Building Services as part of the CECAP Implementation Work Plan for FY 2020-21 to identify potential locations for the program. The program will also support a primary objective of the City's Green Energy Policy and energy management system that seek to expand development of renewable energy at City facilities. Although \$1 million over two years is a small investment, our intent is to establish the viability of the program to inform the City Council's consideration of a major capital investment in the future and leverage other potential public and private investments. The budget also includes an additional \$1 million investment for a solar energy storage initiative.



ACCESSING HEALTHY FOOD

Every neighborhood in Dallas deserves access to healthy, local food, and this year, we are contributing \$200,000 to implement a Comprehensive Food & Urban Agriculture Plan. The Office of Environmental Quality and Sustainability facilitates a weekly community garden group where staff gather data on community gardens, commercial farm operations, community supported agricultural co-ops, vertical farms, and other current agricultural efforts in

ENVIRONMENT & SUSTAINABILITY

Dallas. Through these efforts, we are making progress in our fight to eradicate food deserts while improving the health of Dallas residents.

PLANTING TREES ACROSS DALLAS

Trees benefit everyone by cooling temperatures and improving air quality. After a year-long hiatus during the pandemic, we are excited to bring back Branch Out Dallas, a tree giveaway program led by our citywide tree task force, volunteer foresters, and other community partners. In its first year, Branch Out Dallas provided 2,500 native trees to residents to plant in yards across Dallas.



Each new tree is an investment in Dallas' green infrastructure that beautifies the city, reduces stormwater runoff to drainage systems, and mitigates the heat island effect, bringing Dallas closer to achieving the goals of the Urban Forest Master Plan (UFMP) and CECAP. Because Dallas' tree canopy is currently distributed unevenly across the city, Branch Out Dallas furthers the causes of equity and environmental justice as we strive to increase the tree cover canopy in underserved areas.



This year, the budget includes \$72,000 for Stormwater Management to purchase trees. The City will partner with resident foresters and volunteer groups to distribute trees on November 6, 2021. The trees are native species grown specifically for Branch Out Dallas, chosen for their regional suitability, hardiness, and beauty. This year's Branch Out Dallas species are the bur oak, Monterrey Oak, sycamore, Mexican plum, and bald cypress.

ENVIRONMENT & SUSTAINABILITY

PROTECTING OUR WATER RESOURCES

Stormwater Operations is assuming full maintenance of the Chain of Wetlands, a series of hydraulic and environmental wetlands comprising over 271 acres of improved habitat, including 123 acres of emergent wetlands, 45 acres of open water, 102 acres of grasslands, and four miles of improved and unimproved joint use maintenance trails. We will manage vegetation and habitat in partnership with the US Army Corps of Engineers.



A Futureproofed Water Supply

We are being forward thinking about our water supply and continuing our efforts on the Integrated Pipeline Project (IPL), which will connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, and preparing for the acquisition of necessary easements, land rights, and initiating permitting. Construction of this 150-mile

pipeline began in 2012; when complete, DWU will have connected an additional 102 million gallons per day supply to its system, meeting Dallas' and its customer cities' projected demand through 2050. In addition, interconnecting Dallas' system with Tarrant Regional Water District (TRWD) will increase reliability of our regional water supply.

Dallas Water Utilities is enhancing the monitoring for lead and copper in the water distribution system and developing a plan to educate and support customers in regulatory-driven programs for lead and copper monitoring within schools, childcare centers, and public spaces. DWU will also participate in a Federal wastewater study sampling for the presence of COVID-19. Further, DWU is focusing on enhancing the customer service experience and improving water conservation with the Advanced Metering Infrastructure project.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

REDUCING PROPERTY TAXES

This year, we are providing property tax relief by increasing the over-65/disabled exemption from \$100,000 to \$107,000 and reducing the property tax rate from 77.63¢ to 77.33¢ per \$100 valuation – 10 times the tax rate reduction approved a year ago. A 0.30¢ reduction in the property tax rate reduces revenue to the City by \$4.6 million. For the typical residential homeowner with a median value of \$255,720, this will reduce their tax bill by \$6.14. If the homeowner is over-65 or disabled, the tax reduction and expanded exemption will lower their tax bill by \$57.27.

This is the sixth year in a row that the Dallas City Council has cut the tax rate. Since FY 2015-16, Dallas' tax rate has decreased by 2.37¢ or 3 percent, representing \$36.4 million in foregone revenue.

ACHIEVING A STATE OF GOOD REPAIR

In February 2019, the City Council set a goal that all City assets and infrastructure should be in a state of good repair by 2035.

Fleet Vehicles

The City of Dallas owns and maintains approximately 6,594 fleet vehicles and 700 pieces of equipment, including sanitation trucks, fire apparatus, police cruisers, heavy vehicles and equipment used by Public Works and Dallas Water Utilities, and general-purpose fleet.



In 2018, Alvarez and Marsal completed a fleet efficiency study. After examining City of Dallas data on the age of our fleet, A&M determined we had over \$300 million in replacement needs over the next 5 years. Since then, we have made substantial progress by increasing funding for replacement fleet, and decommissioning fleet no longer utilized or needed. This year, we reassessed our progress. The budget includes a combination of resources including cash, equipment notes, master lease, and federal government funds to make \$74.7 million in equipment purchases this year, putting us on a path to achieve a state-of-good-repair within five years, or by the end of FY 2025-26, for all City fleet vehicles.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

In FY 2021-22, this includes \$10 million for at least 60 additional and 123 replacement squad cars, \$11.5 million for 35 ambulances, \$11.7 million for new fire apparatus such as trucks and engines, \$18 million for general-purpose fleet, \$12 million for sanitation, \$8 million for Dallas Water Utilities, and \$3.5 million for Stormwater Drainage Management.



In addition to addressing the age of the fleet, we are taking other steps to achieve a more efficient fleet operation. We are implementing an enhanced preventative maintenance program, to include time, mileage, hour intervals, and customer engagement, which will improve unit availability and maximize the City's investment in fleet assets. We have added additional Saturday shifts at service centers to support customer demands and seasonal surges.

Furthermore, we are changing our approach to annual fleet purchases, training, and oversight. We are incorporating individualized strategy meetings with each department to maximize strategic investment. We are modernizing our training programs by increasing hands on instruction and utilizing free training opportunities from existing vendors. Finally, we have established a Fleet Advisory Board, comprising a cross-section of internal department directors, to provide oversight and guidance.

City Facilities

The City owns over 500 facilities, and this budget includes \$8.5 million for major maintenance of City facilities, \$500,000 more than the FY 2020-21 budget. In addition, we are making over \$21 million in improvements including HVAC systems and other facility retrofits using American Rescue Plan Act funds.

Major maintenance includes such items as roof replacements, addressing structural issues, and major repairs. FY 2021-22 represents another increase to the major maintenance budget, which was only \$5 million in FY 2016-17. Each year, the City Manager has recommended, and the City Council has approved, increasing this line item by \$500,000. The industry standard annual budget for a portfolio of this size would be 2-4 percent of value, or approximately \$39-78 million. While we have more work to do to build additional dollars into the base budget, we have made significant progress in the last four years.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

It is paramount that we keep our employees and residents safe when they are working in or visiting a City facility. Last year, the City Council appropriated \$138,690 for a study of City facility security. The study yielded a prioritized list of needed improvements to the following high-use, public facing facilities: Aquatic Centers, Cultural Affairs facilities, Central Library and Branch Libraries, City Hall, Municipal Courts Building, Dallas Animal Services, Martin Luther King Center, Oak Cliff Municipal Center, Parks, Recreation Centers, Trails, and the Marshal's Office. The budget includes \$6.4 million in one-time American Rescue Plan Act funding to complete the highest priority improvements, including perimeter access control, security camera systems, radio systems, office shelter space, vehicle access control, panic notification, lighting, weapons screening, security operations center upgrades, security staffing, and intrusion detection.

PUTTING OUR DATA TO WORK

We are investing in our City's data infrastructure and embracing data-driven decision-making across our organization. To that end, this budget expands the Office of Data Analytics & Business Intelligence (DBI) by adding six new positions focused on leveraging the City's data to enhance transparency and accountability.



INVESTING IN OUR EMPLOYEES

The City of Dallas relies on its employees to deliver a vast array of services—from public safety to solid waste collection, code compliance to cultural services, food inspection to fleet maintenance. With approximately 13,000 full-time, part-time, seasonal, and temporary employees across all departments and funding sources, the City is one of the largest employers in Dallas. Total human capital costs, including pay, overtime, health benefits, pension, life insurance, and worker's compensation, account for approximately 70 percent of the General Fund budget.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT



Minimum Wage

As one of Dallas' largest employers, it is important we set a good example. We are following through on our promise to raise the minimum wage, a long-time goal of City leadership. Just four years ago, the City adhered to the federal minimum wage of \$7.25 per hour. Since then, City management has proposed raising the wage each year.

This year, we are raising starting pay for all City employees from \$14.00 to \$15.50 per hour in FY 2021-22 and propose raising to \$16.00 per hour in FY 2022-23. This adjustment includes full--and part-time permanent, temporary, and seasonal employees and will affect approximately 68 full-time and 123 part-time employees who provide services, such as animal keepers, custodians, laborers, meter readers, and recreation center assistants. We will continue to pay the MIT living wage—currently \$15.21 per hour—to City contract workers.

Market Increases for Uniformed Employees

In FY 2019-20, the City Council entered a three-year Meet and Confer agreement with the police and fire associations that included a new market-based pay philosophy for uniformed employees based on salaries for uniformed employees in 17 other cities with which Dallas compares itself. The agreement also included pay increases called step pay adjustments.



Funding for the agreement is subject to the City Manager's annual budget recommendation based on anticipated General Fund revenues and annual appropriations by the City Council.

Last year's budget included funding for step pay increases for more than 2,640 eligible uniformed employees per the agreement. However, due to fiscal constraints caused by the pandemic, we were unable to adopt a budget that included market-based pay adjustments, just as we were unable to budget an increase to the average non-uniformed employee's base pay. This was not a reflection of how much we value our first responders, which is why we are happy to be able to provide market-based pay adjustments this year of approximately 4.6 percent. The new starting salary for a police officer or firefighter is \$64,194. The budget also fully funds the step pay increases given in FY 2020-21 and implements additional step pay increases in FY 2021-22.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Merit Pay Program for Non-Uniformed Employees

We typically include merit raises for non-uniformed employees in the annual budget to ensure wages do not fall further behind the market rate. Unfortunately, last year’s adopted budget did not include merit pay increases due to the economic recession resulting from the COVID-19 pandemic. We know this was disappointing to our employees who worked so hard to continue serving the residents of Dallas in the face of a historic challenge, so we are pleased to be able to recognize that hard work this year in the form of an average 3 percent merit pay increase for non-uniformed employees.

Compensation Study

In FY 2019-20, the City completed a compensation study of non-uniformed employees that included a review of compensation procedures, salary structure, and market competitiveness, which is critical to attract and retain the talent needed to achieve organizational performance goals. Based on the study, we made some initial administrative changes in FY 2020-21 and we plan to implement the remaining study recommendations in phases as outlined in the table below.

Schedule	Summary	General Fund Cost
Phase 1 (in FY 21 Adopted Budget)	Move employees to new salary schedule and bring everyone to minimum of new range	\$1,100,000
Phase 2 (in FY 22 Adopted Budget)	Address vertical compression and begin to address horizontal compression	\$4,700,000
Phase 3 (in FY 23 Planned Budget)	Continue to address horizontal compression	\$3,500,000
Remaining	Finalize moves to market rate and address remaining horizontal compression	\$4,300,000

Paid Parental Leave

The City strives to be an employer of choice by nurturing a healthy work culture and desirable workplace environment. Beginning in October 2021, we will begin offering six weeks of paid parental leave to eligible full-time employees after the birth of a child or placement of a child through adoption or foster care. Family-friendly policies like paid parental leave are considered a best practice, and many of our peer cities have already adopted such policies, including Austin, DeSoto, Fort Worth, and San Antonio.

GOVERNMENT PERFORMANCE & FINANCIAL MANAGEMENT

Family-friendly policies allow parents and caretakers to better balance work with family life. States that have implemented paid parental leave policies experienced a 20 percent reduction in the number of women leaving their jobs in the first year after giving birth—and up to a 50 percent reduction after five years.

Family-friendly practices also improve employee retention and engagement, enhance an organization’s ability to attract top talent, and reinforce our values. Ultimately, implementing this change will allow our employees to invest in their children, leading to more resilient, stable, and healthy families and communities.

Holidays

The City historically observed nine holidays. In June 2021, President Biden signed legislation making Juneteenth (June 19) a federal holiday. This prompted us to review City holidays. The budget includes aligning paid City holidays with federal holidays, and continuing to observe the day after Thanksgiving, which is not a federal holiday. In FY 2021-22, we will begin observing Indigenous People’s Day on the second Monday in October, Veterans Day on November 11, and Juneteenth on June 19, for a total of 12 paid holidays.

A complete list of City of Dallas holidays beginning in FY 2021-22 follows.

Holiday	Date
New Year’s Day	January 1
Martin Luther King, Jr. Day	Third Monday in January
Presidents’ Day	Third Monday in February
Memorial Day	Last Monday in May
Juneteenth	June 19
Independence Day	July 4
Labor Day	First Monday in September
Indigenous People’s Day	Second Monday in October
Veterans Day	November 11
Thanksgiving	Fourth Thursday in November
Day after Thanksgiving/September 11 th Remembrance Day	Fourth Friday in November
Christmas Day	December 25

HOUSING & HOMELESSNESS SOLUTIONS

PREVENTING HOMELESSNESS IN REAL TIME

There are an estimated 1,432 unsheltered individuals in Dallas based on the 2021 Point In Time (PIT) Count, led by the Metro Dallas Homeless Alliance (MDHA) as the lead agency for the local Continuum of Care (CoC). An additional estimated 800 unsheltered residents were counted as sheltered because the Point In Time Count coincided with the City operating a temporary inclement weather shelter due to winter storm Uri. We are pleased to work with many partners in the City and the region to provide solutions that render homelessness rare, brief, and non-recurring. Our strategy is multi-faceted and includes rapid rehousing, day centers for seamless wrap-around services, and permanent supportive housing targeting the chronically homeless.

Rapid Rehousing

Over the next two years, the City of Dallas will contribute \$25 million to leverage an additional \$47 million in public and private investment for an overall \$72 million for a Rapid Rehousing program addressing unsheltered residents to include domestic violence victims, the elderly, disabled, families with children, and young adults. The program will employ housing navigation services, landlord incentives, rental subsidies, move-in kits, and case management to reduce and prevent homelessness, in partnership with Dallas County, the Dallas Housing Authority, Metro Dallas Homeless Alliance, the Cities of Mesquite and Plano, and the Continuum of Care (CoC). The City's \$25 million contribution is funded by federal grant funds specific to homelessness, as well as \$1.6 million of American Rescue Plan Act local funds. We expect the program will help an estimated 2,762 persons by 2023.

Non-Congregate Shelters

The budget includes \$3.36 million in funding in FY 2021-22 for operation and maintenance of two hotels bought within the last year using federal Coronavirus Relief Funds (CRF). We are currently renovating these facilities so that as the COVID-19 pandemic recedes, they will better suit the need for transitional and permanent supportive housing.

In addition, we donated \$2 million in CRF funds to the purchase of the St. Jude Park Central facility, in partnership with Catholic Housing Initiative (CHI) and Dallas County. The City also contributed \$3.3 million in bond funds to St. Jude Inc. for renovation. This initiative houses populations vulnerable to COVID-19 in non-communal settings.

Landlord Subsidized Leasing Program

The City's Landlord Subsidized Leasing Program will continue providing rental assistance to clients through CitySquare. In addition, the Dallas R.E.A.L. Time Rapid Rehousing Initiative, if approved by the City Council, will utilize American Rescue Plan Act (ARPA) Housing Urban Development (HUD) HOME funds to provide case management and housing navigation services to overcome the usual difficulties faced by persons receiving emergency housing vouchers. We are excited to be working with Greater Dallas Apartment Association on expanding our reach through their landlords to others across the CoC.

HOUSING & HOMELESSNESS SOLUTIONS

ENSURING STABLE & AFFORDABLE HOUSING

Water and Sewer Infrastructure for Affordable Housing Units

The budget includes using \$10 million in federal American Rescue Plan Act funding to install water and sewage infrastructure to incentivize the development of mixed income housing citywide. The program will cover up to 100 percent of infrastructure costs for developments that offer both affordable and unrestricted market rate housing, prioritizing single family developments that set aside 20 percent of homes to be sold to households earning between 60 percent and 80 percent of Area Median Income, and mixed income multifamily developments that set aside 20 percent of units to be rented at an unrestricted market rate. This program will encourage developments with a greater inclusion of affordable units in areas of opportunity, support quality market rate housing in historically disinvested neighborhoods, and provide additional opportunities for affordable homeownership. If we fund all projects at 100 percent of the cost, this program can support up to 250 single family homes, up to 1,000 multi-family units, or anything in between, and will be dependent on the requests submitted by developers.



Rental and Eviction Assistance

We will continue to deploy over \$100 million in rental assistance to stabilize housing for vulnerable residents affected by the COVID-19 pandemic. Dallas has been administering multiple rental assistance programs throughout the last year in response to the urgent need arising from the impacts of the COVID-19 pandemic.

We began with a \$9.5 million allocation of CARES Act funds, which we distributed between June and December 2020 in partnership with more than 20 nonprofit partners including Dallas Housing Authority and the United Way of Metropolitan Dallas Rental Assistance Collaborative.

Then, in late December, Congress approved the Coronavirus Response and Relief Supplemental Appropriations Act (CRRSAA), which included \$40.7 million for the Emergency Rental Assistance Program (ERA) to provide rental and utility assistance in Dallas. We received the money in February and launched the program in March. Already, we have distributed about \$19 million. We aim to exhaust the remaining \$22 million by the end of 2021. To this end, on June 1, 2021, we launched a partnership with the Dallas Housing Authority (DHA) to distribute \$20 million in rental assistance by the end of the year. The City is leading outreach and promoting the availability of rental assistance to the

HOUSING & HOMELESSNESS SOLUTIONS

public on social and traditional media channels. Collectively, ERA partners have received over 7,000 applications.

In March, Congress approved the American Rescue Plan Act, which included another \$50.2 million in rental assistance funding for Dallas. We accepted the grant in June 2021, and the funds are available through 2024.

The Eviction Assistance Initiative continues to provide education, training, and legal representation to tenants negatively impacted by the COVID-19 pandemic. From January to May 2021, the initiative served 279 people with legal services, including counseling, legal advising, and full legal representation. Once the federal eviction moratorium expires, we expect that tenants will be increasingly vulnerable to evictions. Therefore, the budget utilizes \$500,000 from American Rescue Plan Act funds to increase legal services in FY 2021-22.

IMPLEMENTING THE COMPREHENSIVE HOUSING POLICY

We continue to work with the City Council to refine the Comprehensive Housing Policy to better meet residents' housing needs. The City Council most recently amended the Policy on January 27, 2021 to allow forgivable loans for developments providing permanent supportive housing units that otherwise would not pass underwriting reviews.

Targeted Repair Program

The City Council approved the Targeted Rehab Program (TRP) on August 26, 2020 to preserve and improve residential properties that meet qualifying criteria focused on issues unique to the place, property condition, owner, or other target element. We have been taking



applications in both the West Dallas and Tenth Street Historic Districts from homeowners who have home improvement needs but are financially unable to address them. Household income must be at or below 80 percent of Area Median Family Income to qualify. The City awards a forgivable grant with deed restrictions that allows for up to \$20,000 per property, depending on needed repairs. We have selected the contractor for the program and construction on the first homes began in July 2021.

HOUSING & HOMELESSNESS SOLUTIONS



Dallas Homebuyer Assistance Program

The City is dedicated to offering a variety of housing programs to assist residents and strengthen communities, by increasing homeownership opportunities especially for low-income families. The Dallas Homebuyer Assistance Program (DHAP) implemented the DHAP Targeted Homebuyer Incentive Program, offering down payment assistance to frontline workers purchasing property within the City of Dallas.

Forgivable Loans for Permanent Supportive Housing

On June 26, 2019, City Council amended the Comprehensive Housing Policy (CHP) to provide forgivable loans for households gaining down payment assistance and on August 12, 2020 hosted a public hearing to provide forgivable loans for homeowners seeking repairs through the Home Improvement and Preservation Program (HIPP). These changes have meant fewer cancellations from program participants and have put homeowners at ease. Housing also amended the CHP on January 27, 2021 to allow forgivable loans for developments providing permanent supportive housing units that otherwise would not pass underwriting reviews. This change was successful with the approval of the St. Jude development which will provide 180 permanent supportive housing units for homeless households in Dallas.

ARPA Neighborhood Revitalization Program

The ARPA Neighborhood Revitalization Program was added to the FY 2021-22 budget through the amendment process; the program design was approved by City Council on December 8, 2021. The program uses \$11.25 million in American Rescue Plan Act funds to address the negative impacts of COVID-19, preserve affordable housing, and improve water and sewer infrastructure in Qualified Census Tracts (QCT), including Tenth Street Historic District, Five Mile Neighborhood, Freedman's towns, and Joppa/Joppee. The COVID-19 pandemic confined families to residences and brought indoors many activities traditionally conducted outside the home like work and schooling, causing greater wear and tear on housing stock. This program will help Dallas residents in QCTs with the costs of repairs to their homes and it will provide for maintenance of water and sewer infrastructure improvements within the QCTs.

PUBLIC SAFETY

CONTINUING TO REIMAGINE PUBLIC SAFETY

Last year, the City Manager’s budget focused on producing R.E.A.L. Change – policing that is Responsible, Equitable, Accountable, and Legitimate. We began addressing systemic issues in policing practices that have led to unrest and racial division within our community. The Dallas Police Department (DPD) has made progress; however, we acknowledge that it is not enough. We must set a new vision that improves safety for all. R.E.A.L. Change will require us to focus even greater attention on key areas with immediate, short-term, and long-term strategies to build and improve community relations, engage in outcome-based actions, and create safer neighborhoods across the City.

Further, last year we began to refocus the Dallas Police Department on its core responsibilities by directing resources to alternative solutions that reduce harm and increase safety in our neighborhoods. Rather than a public safety strategy focused solely on policing, we began providing programs in our most marginalized communities employing qualified individuals to address the unique needs of our residents– from housing to employment to health care.

R.E.A.L. Change has the greatest potential to transform and unite our city by restoring the public’s trust and rebuilding the relationship with our residents. This year’s budget continues to implement our action plan that is rooted in inclusion, equity, and justice.



Building Trust and Legitimacy

In 2020, DPD implemented several new general orders, establishing a duty to intervene, requiring a warning before shooting, and strengthening existing procedures banning chokeholds. DPD has provided the general orders to Office of Community Police Oversight for review and collaborated on changes. DPD is also increasing transparency by providing video footage and information regarding critical incidents to the public more quickly. Community outreach is

critical to building trust with residents. DPD’s UNIDOS Hispanic/Latino Liaisons average 26 engagements per month, and we continue to dedicate an officer to the LGBTQ+ community.

This year, DPD implemented Active Bystandership for Law Enforcement (ABLE) training to create a “duty to intervene” culture within the organization, and incorporated officer intervention scenarios in the reality-based training for new recruits. We required the entire department to take a class on de-escalation as an outcome and have incorporated “less than lethal” tactics into the yearly qualifications for sworn officers. We have also invested in online training, including anti-bias, de-escalation, implicit bias, and ethics. In January 2021,

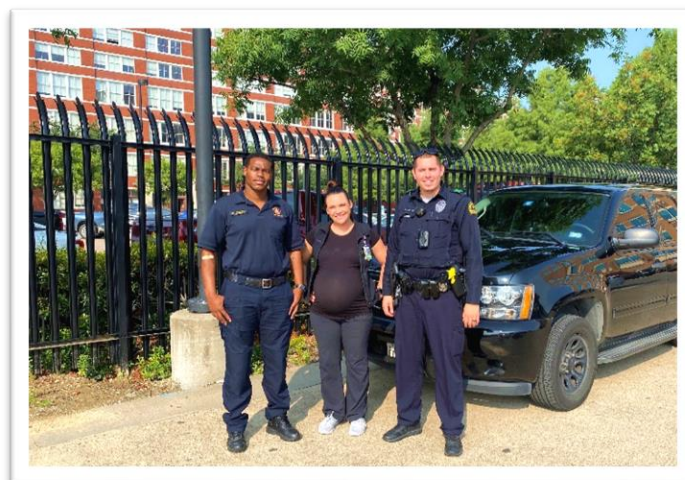
PUBLIC SAFETY

we added courses on procedural justice, community policing strategy, and developing effective communication. Finally, DPD will partner with the University of North Texas to create a new class called “History of Policing,” and has revamped existing classes for procedural justice and implicit bias to be taught by UNT professors at the Police Academy starting in September 2021.

The Office of Community Police Oversight worked with DPD to develop a video and a brochure that explains how members of the public can file complaints. We have placed complaint forms at all DPD divisions and in Dallas Public Libraries and have added functionality to the DPD website to allow for online submission of complaints, either to DPD or the Office of Community Police Oversight. We also plan to place complaint forms in community locations in each City Council district. Additionally, recognizing that the vast majority of police officers provide excellent service to residents, the Office of Community Police Oversight is developing a commendation form for the public to alert us when officers are doing a great job in the community. This form will be available online, at DPD divisions, at libraries, and at community locations.

RIGHT Care

The City of Dallas launched the RIGHT Care program in January 2018 to respond to some 911 calls. RIGHT Care provides access to appropriate health services to mitigate behavioral health crises and avoid unnecessary hospitalization, arrests, and interactions between residents and law enforcement.



In February and March 2021, we expanded the RIGHT Care program from one team to five teams covering the entire city from 7:00 a.m. to 11:00 p.m. Further, we embedded clinicians from the North Texas Behavioral Health Authority in the 911 call center to assist call takers with identifying which calls to dispatch to the RIGHT Care teams. Prior to expansion, we averaged 98 RIGHT Care responses per month. However, following expansion earlier this year, we currently average 748 RIGHT Care responses per month – representing 54.2 percent of all mental health calls for service during the RIGHT Care hours.

In FY 2021-22, we will double the number of RIGHT Care teams from five to 10. This additional investment of \$2 million will enable Dallas Fire-Rescue to hire 14 additional paramedics and fund half a million dollars of equipment for the teams. Based on our analysis of call for service data, the expansion of RIGHT Care in FY 2021-22 will enable us to meet the City Manager’s stated goal of responding to 13,000 calls annually.

PUBLIC SAFETY

Mobile Crisis Response

In FY 2020-21, the budget included resources to form a mobile crisis response team to support police officers when residents need direct services such as food, housing, transportation, or shelter in cases of domestic violence. Thus far, the Office of Integrated Public Safety Solutions has developed the team structure, job descriptions, protocols, training, and operating procedures. We have hired the manager and are currently conducting interviews for outreach and advocacy specialists. The FY 2021-22 budget includes over \$2 million to fully staff the team of 3 managers and 20 caseworkers.

Violence Interrupters

Violence interrupters are credible individuals who serve as mentors and conflict resolution experts to curb violence from within their neighborhoods. On April 29, 2021, the City Council approved a contract with Youth Advocate Programs to establish Dallas' violence interruption program. Violence interrupters are working in the four identified focus areas.

Focus Area	Patrol Division
Loop 12 and Jim Miller	Southeast
Camp Wisdom and Gannon	Southwest
Webb Chapel and Lombardy	Northwest
Overton and Illinois	Southcentral

The total of these four focus areas consists of only 2.4 square miles and accounts for nearly 20 percent of the total violent crime throughout the city. The community-based Youth Advocate Program (YAP) employees identify individuals in these areas that may be involved in crimes of violence and intervene to prevent further acts of violence or retaliation. Identified individuals are mentored and provided alternatives and opportunities to break the cycle of violence and incarceration. YAP is working with the Office of Integrated Public Safety Solutions, who oversees the complex coordination of various City departments to support the work of YAP personnel within the focus areas to ensure violence reductions are sustained. The FY 2021-22 budget continues the \$800,000 investment begun this year and increases it by \$300,000 for FY 2022-23.

Recovery Services Center

We have invested in creating an alternative pathway for dealing with public intoxication arrests. This budget funds a Recovery Services Center, staffed with case workers who will help individuals identify and manage substance use disorders, in addition to providing safe monitoring during custody and transportation home. After a successful soft launch earlier this year, the Recovery Services Center is now fully operational.

PUBLIC SAFETY

Environmental Issue Remediation

We continue to invest in remediating environmental issues such as blight and adding outdoor lighting in high-violence locations. These evidence-based solutions have been shown to reduce crime and enhance the sense of community. The budget continues funding for the three mow/clean crews in Code Compliance that we added in the current fiscal year, and includes \$4.6 million for the Office of Integrated Public Safety Solutions to address abandoned properties, vacant lots, insufficient lighting, and substandard structures in partnership with Code Compliance and Transportation.

To boost our investment in street lighting improvements, the budget devotes \$5 million of American Rescue Plan Act funds over two years. We are improving lighting in priority areas with new street lighting and conversion of existing lighting to LED technology.

Traffic Calming in Neighborhoods and Street Racing Remediation Pilot

The FY 2021-22 budget for the Transportation Department includes \$500,000 for a



Neighborhood Traffic Management Program to address traffic calming concerns in residential areas. The goal of the program is to increase the quality of life by mitigating the risks associated with vehicular speeding and volumes in impacted neighborhoods. Upon request, staff will investigate the location where the neighborhood would like traffic calming and will work with neighbors to determine the best solution available. Solutions could involve enforcement, engineering, and/or education. Examples of engineering

solutions include markings and signs, narrowing or eliminating vehicle travel lanes (road diets), pedestrian safety islands, road humps, and road cushions.

Further, street racing has become a major public safety issue. The FY 2021-22 budget includes \$200,000 for the Transportation Department to pilot approaches intended to curb street racing on main arterials identified by DPD.

PUBLIC SAFETY

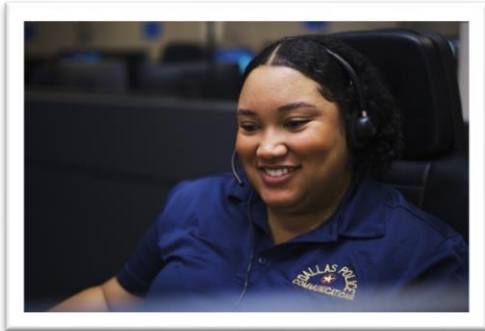
IMPROVING RESPONSE TIMES TO HIGH PRIORITY CALLS

Our goal is to respond to 60 percent of priority 1 calls within eight minutes. As of May 31, 2021, we responded to 56.9 percent of priority 1 calls within eight minutes, short of our goal. There is not a single strategy that will improve response time, but instead it will take multiple approaches to increase the efficiency of police response and increase our overall capacity for response. This budget makes significant investments in these approaches.



911 System Enhancements

Each year, the Dallas 911 Call Center receives approximately 2 million emergency calls. Our goal is to answer 90 percent of the incoming 911 emergency calls within 10 seconds.



To improve 911 call center operations, we must increase overall staffing and stabilize staffing fluctuations.

The budget adds almost \$4 million and 62 staff to the 911 call center, including 44 call takers, 12 dispatchers, three supervisors, one manager, and one administrative position. This will allow the uniform personnel currently assisting the call center to return to patrol and other functions. Further, it is essential

that we reduce employee attrition and attract new talent to the organization. This budget invests \$1.2 million to fund pay adjustments for 199 current staff, and we have increased the starting pay for new call takers approximately \$7,200, from \$33,400 to \$43,800.

Hiring Police Officers

Hiring additional police officers will help improve police presence in critical areas identified by the Violent Crime Reduction Plan and help to improve response times. The City is strongly committed to hiring the best possible law enforcement talent in both years of the biennial budget. In each year, we plan to increase hiring to 250 police officers. By the end of the biennial, we will have 3,200 police officers on duty.

End of Fiscal Year	Sworn Police Officers
September 30, 2018 (actual)	3,028
September 30, 2019 (actual)	3,067
September 30, 2020 (actual)	3,149
September 30, 2021 (estimated)	3,110
September 30, 2022 (estimated)	3,155
September 30, 2023 (estimated)	3,200

PUBLIC SAFETY

Bolstering Police Officer Capacity

In its 2019 staffing analysis, KPMG found that DPD's share of non-uniform employees was below that of comparable agencies, and recommended taking action to increase the non-uniform share of total staff. In FY 2021-22, DPD will complete the hiring of 95 non-uniformed employees authorized in the FY 2020-21 budget. As of July 2021, DPD had hired 76, raising the percentage of non-uniformed staff in DPD from 13.9 percent to 16.2 percent. These additional employees will fill roles in areas such as communications, technology, and personnel that uniformed officers currently perform. This will enable officers to focus on patrol, investigations, and other public-facing work rather than administrative duties.

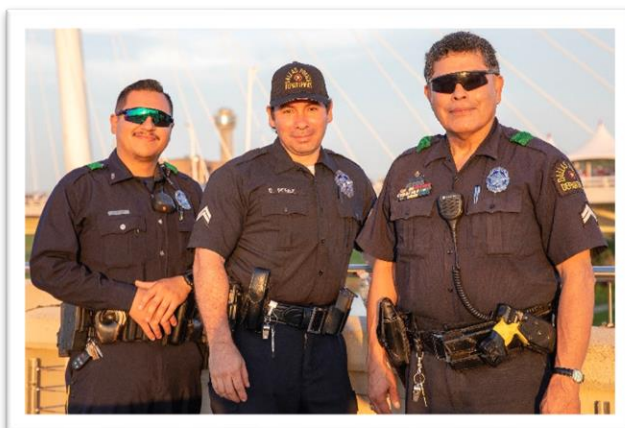
Additionally, the KPMG analysis recommended other actions to increase the efficiency of the department. DPD is rolling out the patrol staffing optimization model to its divisions and working with KPMG to integrate the newly launched Violent Crime Reduction Plan into the staffing model. DPD created the Intelligence Division in April 2021 to focus on intelligence-led policing, and thus far has 22 Senior Criminal Intelligence Analysts on board. We implemented the Dallas Online Reporting System, which averaged nearly 1,500 reports per month from January to June 2021.

KPMG also recommended the City employ alternate means of resolution for low priority calls. Parking and street blockage are low priority calls that make up approximately 3 percent of the call volume to 911. Therefore, the budget transfers responsibility for disabled/fire lane parking enforcement and street blockage clearance from DPD to the Transportation Department. The FY 2021-22 budget includes \$1.9 million, 42 positions, and the purchase of 23 vehicles (a one-time expense paid for with ARPA funds). The ongoing cost is \$2.7 million beginning in FY 2022-23. The budget does not propose to transfer funding from DPD, freeing up officers to respond to higher priority calls.

Transitioning to one-officer patrols is also a key component of our strategy to reduce response time. Currently, we employ two-officer units for training purposes and in many cases, for safety and backup, but also because we do not have enough squad cars to send everyone out alone. In addition to dedicating \$8 million in American Rescue Plan Act funding and \$2 million in General Fund funding each of the next three years to replace squad cars, we will also purchase 60 additional squad cars each of those years. By the end of FY 2023-24, we will have added 180 squad cars to the fleet and will have increased our visible presence in the community significantly.

PUBLIC SAFETY

Finally, overtime increases DPD's capacity. The budget allocates \$28 million for DPD overtime, which translates to over 400,000 hours – the equivalent of having about 192 extra police officers serving the city and its residents.



DPD is committed to managing within its overtime budget in FY 2021-22 using the following strategies: matching call for service supply with demand by implementing the KPMG staffing model in all 7 patrol stations; adjusting schedules within the investigative bureau; increasing accountability at the supervisor level at the bureaus and stations; expanding the use of the Dallas Online Reporting System (DORS) and expeditors to reduce the time patrol officers spend on low priority calls; and, coordinating with Transportation to address street racing, which currently account for an estimated \$1.9 million in annualized overtime expenses.

Critical Investments for Accountability and Transparency

Every year in Dallas, the public reports about 600-800 sexual assaults. Although in some cases, the individual knows their attacker, in others they do not, and in all cases, prosecutors need forensic evidence to make the best case in court. DPD and its forensic testing partner, the Dallas County Southwestern Institute of Forensic Sciences, are currently in compliance with the testing of kits collected/submitted since September 2019, but a backlog of prior kits exists. The budget includes \$5.3 million for SWIFS, with \$2.6 million in each year of the biennial to test all remaining kits over the next two years.

The budget also invests in accountability and transparency by funding additional body-worn cameras and camera systems in interview rooms. Body-worn cameras document evidence and officer interactions with the public and are a key component in documenting critical officer-involved incidents that can be used as evidence or shown to the public at appropriate times. DPD first acquired body-worn cameras in 2015. The budget funds an additional 250 body-worn cameras in both years of the biennial, so that by the end of FY 2022-23, DPD will have 2,500 in use. Cameras in interview rooms preserve interviews and interrogations, which are essential evidence, and ensure that DPD provides transparency throughout all types of investigations. The FY 2021-22 budget includes funding to replace 15 camera systems and add four, and the FY 2022-23 planned budget includes funding to replace 32 camera systems.

PUBLIC SAFETY

STRENGTHENING RESPONSE TO MEDICAL CALLS

The percentage of calls to Dallas Fire-Rescue (DFR) for medical services has been increasing over the years, in part due to higher population and congestion leading to more traffic accidents and better building codes and materials resulting in reduced fire risk. Since August 2017, 76.58 percent of calls to DFR were for medical emergencies, and



22.7 percent were for fire incidents. In calendar year 2020, the percentage was even greater for medical emergencies – 85.4 percent vs. 14.6 percent for fires – likely due to COVID-19. Clearly, we need to realign DFR resources to focus more on medical response.

Paramedic Training

The City of Dallas requires that all firefighter personnel receive full paramedic certification as a condition of employment with DFR. Due to budget constraints in prior years, some members' paramedic training had been deferred. Using

\$8.5 million in American Rescue Plan Act funding, DFR has developed a plan and schedule that will allow the members to both attend paramedic school and complete the necessary training in between their shifts. This model will eliminate the departments' remaining backlog of uncertified paramedics and ensure that all firefighters are prepared to respond to every emergency call.

Single-Role Paramedic Program

DFR is developing a new Single-Role Paramedic program to introduce a new career path within the department and better meet workload demands. Once implemented, DFR will hire uniformed members that will function as paramedics, not firefighters, within the Emergency Medical Services Division. They will primarily staff peak demand rescues with anticipated daily in-service times of 10 AM – 10 PM. We will begin with a staffing and dispatch pilot program in October 2021. The pilot will involve one peak demand rescue staffed with existing EMS personnel that will be manually dispatched dynamically to cover areas of greatest need within the city. If the pilot is successful, we anticipate expanding further with full implementation envisioned to include between five to 10 rescues.

PUBLIC SAFETY

New Ambulance

The FY 2021-22 budget includes funding to add an additional Advanced Life Support (ALS) Ambulance Unit at Fire Station 27 and six sworn employees to enhance Dallas Fire-Rescue’s EMS response model and meet the demands of its emergency call volume throughout the city. Dallas Fire-Rescue provides constant delivery of fire and emergency medical services throughout the city. The City of Dallas continues to see call volumes increase year-to-year as the population grows. Implementation of new full-time rescues will ensure that the department is positioned to respond to emergency calls within expected timeframes equitably throughout the city.



End of Fiscal Year	Sworn Fire Fighters
September 30, 2018 (actual)	1,939
September 30, 2019 (actual)	1,979
September 30, 2020 (actual)	1,974
September 30, 2021 (estimated)	1,995
September 30, 2022 (estimated)	2,023
September 30, 2023 (estimated)	2,024



Replacement Ambulances

Dallas Fire-Rescue’s EMS system currently operates with 44 full-time ALS Rescue units. We will expand to 45 units with the opening of Station 59, and 46 with the new unit the budget includes in FY 2021-22. In addition to these front-line rescues that are housed at fire stations, Dallas Fire-Rescue also makes use of ambulances to staff Peak Demand Units, Special Events Units, Urban Search and Rescue, and other specialized situations resulting in as many as 64 units needing to be

available for response. The department’s apparatuses are constantly responding to calls, and the usual lifespan of a rescue is four to five years. To ensure that DFR is ready and available to respond, the budget invests \$11.5 million of American Rescue Plan Act funding in its fleet to purchase 35 replacement ambulances, inclusive of stretchers, defibrillators, and other specialized equipment. This will replace all replacement-eligible ambulances in the field.

PUBLIC SAFETY

PROTECTING RESIDENTS FROM NATURAL DISASTERS AND INCLEMENT WEATHER

As the June 2019 high winds, October 2019 tornado, and February 2021 winter storm made clear, mother nature is in charge. While we cannot control the weather, we can take steps to better prepare for such events and to protect our residents.

Tornado Warning Sirens

When it is time to take shelter, seconds matter. There are currently 168 outdoor warning sirens installed in the City of Dallas, yet there are some areas of the City that do not receive adequate coverage. The latest additions occurred in FY 2019-20, when the City added 6 warning sirens to increase residential coverage. The FY 2021-22 budget proposes to use \$320,000 in unappropriated fund balance from the 2006 bond program to purchase and install 10 additional sirens, for a total of 178.



Emergency Power Generators

In February 2021, Winter Storm Uri led to a failure of the State’s electric grid resulting in extended power outages across the state. Residents needed our help and we are proud that City employees rose to the occasion, providing water, shelter, food, and repairs for those most in need. However, we need to provide reliable warming/cooling stations in the event of future power outages. We are purchasing 14 generators total – one for each City Council district – using a combination of General Fund and Urban Areas Security Initiative (UASI) grant dollars. Building Services will permanently install eight generators in City facilities, and the Office of Emergency Management will purchase six mobile “power packs,” each capable of providing warming/cooling for up to 5,000 sq. ft. in a recreation center, gym, large library room, or other facility.

QUALITY OF LIFE, ARTS, & CULTURE

CLEANING UP NEIGHBORHOODS

From Alleys to Trails

The City has over 129 miles of unimproved, non-sanitation alleys, and in FY 2021-22, Public Works will implement an alley pilot program that will transform 40 alleys into safe, well-lit trails and provide a one-time cleanup, to include debris and vegetation removal, of all the City's 1,362 unimproved, non-sanitation alleys. This one-time \$8.8 million investment will be funded with money from the American Rescue Plan Act (ARPA).

The 40 alleys identified for pilot trails were targeted to increase walkability to schools, parks, and transit as well as to address public safety and illegal dumping concerns. Final locations of the 40 trails will be determined based upon confirmation that the alleys have no utilities or rear access garages, and creation and approval of maintenance agreements with the appropriate Homeowners or Neighborhood Associations.

Proactive Code Enforcement and Community Engagement

The FY 2021-22 budget includes \$2 million for full implementation of Code Compliance's plan to be more proactive and increase community engagement in targeted areas. In June 2021, the City Council approved an additional 31 code officers and 3 supervisors to increase site inspections and collaborate with the community. Instead of the current model of one code officer covering up to six or more census tracts, in this revised model there will be just one code officer per census tract in 27 target areas. This will allow code officers to focus on a smaller geographic area with the goal of having a long-term sustainable impact in the community.

REVITALIZING RIGHT AND CULTURE

With the onset of COVID-19, programming for the arts in Dallas came to a halt. Nationwide, 63 percent of artists experienced unemployment during the height of the pandemic. In Dallas, arts organizations suffered over \$95 million in lost revenue, hosting 3 million fewer attendees.

Arts for All

As the City recovers, the arts community is returning as well. This budget includes funding for re-launching Culture Pass Dallas, increasing cultural services in underserved neighborhoods, pop-up programming, and artist residencies. The budget added \$1 million in ARPA funding for cultural center programming, facility upgrades, and cultural library programming.



QUALITY OF LIFE, ARTS, & CULTURE

Live Performances

The City received just over \$1 million in Shuttered Venue Operator Grants from the federal government. These grants ensure that the live performance industry, a critical part of Dallas' community and economy, is able to continue its work for generations to come. The City of Dallas applied and was awarded grants for three eligible venues: Majestic Theater, Moody Performance Hall, and Latino Cultural Center. We are also pleased that other arts organizations in Dallas have received over \$100 million in grants.

Cultural Gems

The City is investing in the operation of Dallas cultural facilities. The budget includes funding for a manager at the Bath House Cultural Center and an electronic technician at the Latino Cultural Center.



Additionally, the City has raised approximately \$1.25 million in partnership with the National Parks Service grant and the Junior League of Dallas toward the renovation of the Juanita Craft House, scheduled to reopen in Summer 2022. Juanita Craft, a tireless advocate for desegregation, equal pay for blacks, equality in health care, and other civil rights, moved to her Warren Avenue home during the 1950s. The home became a meeting place for African American youth, whom Craft trained as future civil rights leaders and advocates. The City's goal is to receive official museum accreditation and activate the home on a regular basis as a local destination highlighting Dallas' Civil Right movement.

NURTURING DALLAS PARKS

Digital Access

The City is devoting \$3 million in American Rescue Plan Act funding to add Wi-Fi to 63 geographically dispersed park locations in high priority zip codes, as one of many efforts to bridge the digital divide. The locations include 42 recreation centers, 19 aquatics facilities, one athletic facility, and one skate rink.

Organic Chemicals

The City is committing over \$500,000 towards the use of organic chemicals at its park lands. These chemicals are derived from sources in nature with little to no chemical alteration. Organic chemicals are more readily degradable and are considered more environmentally friendly than their synthetic counterparts. By using organic chemicals, the City is making a commitment to protecting its green infrastructure and quality of life for all.

QUALITY OF LIFE, ARTS, & CULTURE

Park Security

The City is investing in the security of its parks and trails by adding funding for four additional City Marshals to partner with Park and Recreation in each year of the biennial. By the end of FY 2021-22, a total of 12 City Marshals will respond to high-risk incidents and complaints at City parks and trails allowing the department's 15 Park Rangers to manage low level incidents and compliance issues, leverage customer engagement, and provide multiple programming opportunities and initiatives for park and trail users. Park Rangers collaborate



with park partners, summer camp programs, and schools to promote park safety.

ENCOURAGING LIFELONG LEARNING



Dallas Public Library strengthens communities by connecting people, inspiring curiosity, advancing lives, and working for racial equity. With the recent additions of the Vickery Park Branch opened this year in April and the Forest Green branch replacement in early September, DPL will immediately impact neighborhoods by adding more computers and expanded Wi-Fi access. The renovated 6th floor of the Central Library will open in early September and

will focus on workforce development partnerships and job skills classes. Adult Learning has engaged a new audience of students by pivoting classes to Zoom and will be adding in-person classes as well as online classes this fall, reaching more students than ever before.

The Library's last Master Plan was completed in 1999 but not fully implemented as planned by 2010 due to impacts of the Great Recession. The last Strategic Plan was completed in 2016 and implemented from 2017 to 2019. With funding from this budget, we hope to combine these efforts into one overarching facilities study and strategic plan to align the libraries' efforts to serve Dallas for the next 10 years. With the \$250,000 budgeted through ARPA funds, we hope to raise another \$250,000 or more to fund this initiative.

QUALITY OF LIFE, ARTS, & CULTURE

BEING DALLAS90

Dallas Animal Services is one of the largest municipal animal shelters in the country, taking in any Dallas pet in need, regardless of space. They serve tens of thousands of pets per year and exceeded a 90 percent live release rate in FY 2019-20, by prioritizing lifesaving, public safety, quality of life, and the family unit.

To further support their mission, we are deploying safe, effective rabies vaccines and body-worn cameras for DAS Animal Services Officers who go out into the community to help animals in distress. We want to be certain that our employees are protected, so they can continue to set the highest standard of care for the animals entrusted to us.



TRANSPORTATION & INFRASTRUCTURE

IMPROVING STREET CONDITIONS & SAFETY

This budget makes major investments in Dallas' mobility infrastructure, emphasizing a system focused on life-saving improvements and infrastructure solutions that reduce the risk of serious incidents. To support this approach, in December 2019, the City Council approved a resolution committing to a goal of zero traffic fatalities and a 50 percent reduction in severe injuries by 2030. The City's approach is based on the "5E's" framework covering engineering, enforcement, education, evaluation, and equity. To meet this goal, and due in part to the federal funds we received in the American Rescue Plan Act (ARPA), the budget makes R.E.A.L. Investments in transportation and infrastructure.



Zero Degradation

We are investing nearly \$300 million over the next two years to improve street conditions on nearly 1,700 lane miles. According to Public Works' five-year Infrastructure Management Program (IMP) and pavement degradation models, we need an estimated annual average budget of \$150 million to increase to an overall street Pavement Condition Index score of 70.2 by FY 2029-30. With this budget, we propose to meet that need.



In addition to the funding we commit every year from the General Fund and bond programs, we plan to issue \$50 million in Certificates of Obligation in FY 2021-22 and FY 2022-23. This short-term debt will serve as a bridge until we formulate the next bond program package for voter consideration.

Traffic Signal Upgrades

There are over 1,400 traffic signals in Dallas. Approximately 700 of them are more than 30 years old and operating on an old communication system. The

budget dedicates \$14 million of American Rescue Plan Act funds over three years to leverage over \$50 million in matching funds from our partner agencies, including TxDOT, the North Central Texas Council of Governments (NCTCOG), and Dallas County. This investment will replace about 100 traffic signals and associated crosswalks.

TRANSPORTATION & INFRASTRUCTURE

Restriping Lanes and Painting Crosswalks

Clear, visible lane markings and crosswalks are integral to supporting driver and pedestrian safety in Dallas. A 2019 inventory found approximately 76 percent of City's roadway striping has little to no visibility, a dangerous situation we are remedying by devoting \$5 million over two years to improve visibility and safety on city streets. With this investment, we will restripe 974 miles of lane markings and paint 830 crosswalks, significantly reducing the current backlog of needs.



KEEPING PEDESTRIANS SAFE

In addition to crosswalks, there are other important investments we are making to keep pedestrians safe.



Sidewalk Master Plan

We are dedicated to improving and expanding Dallas' sidewalk network to create a more walkable, safe, and explorable city for all residents and visitors. Last year, we identified \$9.4 million in unappropriated bond funds and devoted those funds to making accessibility and safety improvements to Dallas sidewalks. In this budget, we continue to invest in sidewalks in 12 focus areas, spanning all 14 City Council districts, identified

within the City's first Sidewalk Master Plan. In addition to a small General Fund budget for sidewalks, we plan to issue \$5 million of certificates of obligation in each year of the biennial.

The Sidewalk Master Plan, completed in June 2021, used a data-driven strategic methodology that scored and prioritized sidewalk projects based on considerations of equity, places of public accommodation, street classification, citizen input, pedestrian safety, and activity areas. It identified \$30 million in priority projects that will result in the greatest increase in accessibility and safety, and with this budget, we will address half of them.

TRANSPORTATION & INFRASTRUCTURE



School Zone Flashing Beacons

This budget includes funding to upgrade 1,000 school zone flashing beacons with state-of-the-art technology to protect students as they walk to school. Citywide, we maintain 1,200 school zone flashing beacons, 1,000 of which need upgrading now because they are using 1980s technology. With this \$7 million investment of American Rescue Plan Act funds over the next three years, we will improve safety for our youngest residents.

SUPPORTING MOBILITY ALTERNATIVES TO CARS

The recently adopted City of Dallas Strategic Mobility Plan (DSMP) recognized the role that transportation plays in achieving larger community goals, such as health, equity, and sustainability. The plan contemplates all forms of transportation, including biking, walking, transit, automobiles, and other emerging mobility options.

Bike Lanes

We are putting more money into bike lanes than ever before, extending and improving our bike lane network with a \$1.3 million increase in funding, to \$2 million in FY 2021-22. The budget funds this investment at \$2 million annually going forward. Based on currently proposed projects and recognizing that bike lane costs per mile are highly variable based on the type of facility, we estimate that \$2 million could fund the implementation of 18 lane miles of bicycle facilities, along with the design-only of an additional 0.3 lane miles of bicycle facilities, as well as \$100,000 to supplement the federal funding that was awarded to update the City's bike plan.



TRANSPORTATION & INFRASTRUCTURE



Dallas Modern Streetcar

We are continuing to fund the Dallas Modern Streetcar, a City owned asset that links Oak Cliff and Bishop Arts to the downtown Central Business District (CBD) and Union Station. The City Council established the system in 2011, when it accepted federal and NCTCOG funds and committed to at least 30 years of streetcar operation. The City's obligation for operation and maintenance support is

\$1 million in FY 2021-22 and increases to \$1.3 million in FY 2022-23. The budget funds this obligation in the Department of Transportation's General Fund budget.

WORKFORCE, EDUCATION, & EQUITY

SERVING A DIVERSE CITY

We are proud to serve the diverse residents of Dallas. As our city grows, the number of languages spoken in Dallas households is also growing. To provide the excellent and equitable service residents deserve, this budget will directly address improving the City's language services, an area where we have historically fallen short.

The City will hire a language access coordinator who will evaluate, monitor, and respond to language access needs and services for language diverse communities in accordance with Title VI of the Civil Rights Act which governs the delivery of department programs and services. This position will also serve as a resource to assist staff in performing effective community outreach and building trust among immigrant residents and refugees.

There are 1,432 City of Dallas employees identified as proficient in a second language. Currently, the City tests these employees once on their ability to provide oral interpretation. In FY 2021-22, we will initiate a contract with a third-party to test employees regularly on oral interpretation, as well as new written translation requirements. In addition to regular work responsibilities, these employees will be expected to coordinate with the Language Access Coordinator and support the Communications, Outreach, and Marketing department with interpretations in departments other than the one for which they work.

This budget also adds four additional bilingual positions for Spanish speaking agents in 311. In addition, we are devoting \$118,000 for Spanish translation and additional language features on the 311 website and enhanced push notification capabilities in OurDallas mobile app.

Celebrating Diversity

We are supporting important cultural events like devoting \$100,000 to the annual Martin Luther King, Jr. Day celebration. We will also honor our Veterans by observing the federal Veterans Day holiday, as well as adding Indigenous Peoples Day and Juneteenth. We will celebrate Hispanic Heritage Month, Asian American Pacific Islander Month, Pride Month, and Diversity Week sponsored by the City's Employee Resource Groups.



WORKFORCE, EDUCATION, & EQUITY

DIRECTLY SUPPORTING RESIDENTS

Services for Those Most Affected by COVID-19

With the influx of federal relief funding received during the pandemic, the City of Dallas is providing more direct support to its residents than ever before. In the next three years, we will utilize \$25.4 million of American Rescue Plan Act funds for mental health services, children and family services, food and essentials, and benefits navigation. Examples of programs we will fund with this investment are:

- Individual and group counseling and services aimed at helping homebound seniors experiencing isolation
- Home visiting services to homes of newborns, in partnership with hospitals, proven to promote and improve infant health outcomes
- Support of food distribution programs throughout the city and provision of critical non-food items, such as hygiene products and diapers
- A single stop opportunity for residents to obtain help accessing benefits for which they are eligible

The City will also provide funding to childcare providers and non-profits to supplement revenue losses or increased costs as a result of the COVID-19 pandemic.

Additionally, the Office of Community Care supports various projects that help make healthy food available in communities with barriers to accessibility. The Making Food Accessible project, a component of the City's Drivers of Poverty programming, makes funding available for nonprofits to provide food distribution and delivery services, the City's Community Centers serve as distribution hubs for produce distribution programs. We will expand these efforts and support added components, such as delivery for home-bound or quarantined individuals, garden kit distribution, and food bank support. Further, the Supplemental Nutrition Program for Women, Infants and Children (WIC), help to ensure sustainable access to nutritious foods for more than 60,000 clients monthly.

Financial Empowerment

The FY 2020-21 budget included funding for financial empowerment and this year's budget continues this investment in our residents and their families. The City is piloting two Financial Empowerment Centers, one in the Northeast/Vickery Meadow area and one in South Dallas. In 2021, the City began working with leading national organization, Cities for Financial Empowerment, joining dozens of cities across the country in administering municipal financial empowerment programming founded in research-based best practices. These community-based centers will offer one-on-one financial coaching, employment referrals, and access to critical services such as mental health services, and housing support to help low-income residents achieve financial stability. Services at the Financial Empowerment Centers will be available to Dallas residents across the city, and we aim to serve at least 1,000 residents in FY 2021-22 with one-on-one financial coaching.

WORKFORCE, EDUCATION, & EQUITY

FINE AND FEE REFORM

In May 2020, the City of Dallas was selected as one of ten jurisdictions across the country to participate in the inaugural Cities and Counties for Fine and Fee Justice Cohort facilitated by PolicyLink, the City of San Francisco's Financial Justice Project, and the Fines and Fees Justice Center, each nationally recognized for their work in advancing racial and economic equity through research and advocacy. Selection and participation in the Cohort included a \$50,000 grant and an 18-month program to receive technical expertise and guidance from jurisdictions and thought leaders with experience in fine and fee reform.

During the 18-month program, the Dallas team, consisting of various City departments and external community partner organizations, conducted the following:

- Government stakeholder engagement to gather basic information regarding fines, fees, and collection practices from key government stakeholders, such as Court and Detention Services
- Community engagement to engage residents to understand the impact of fines and debts on people living in poverty and communities of color

The City's participation in the Cohort builds upon our previous participation in the What Works Cities Sprint Challenge – Driver's License Suspension and aligns with Equity Indicator 40: Fines and Fees of the 2019 Equity Indicator Report. Utilizing key takeaways of the community engagement and government assessment, the City will:

1. Reform and enhance the communications and notifications process
2. Discontinue participation in OmniBase Program
3. Discontinue participation in the Vehicle Registration Hold Program (Scofflaw)

Advancing these policy priorities has the potential to alleviate the burden of holds and increase compliance rates of our most marginalized communities. Staff will conduct a fiscal impact analysis and evaluate effectiveness annually.

BRIDGING THE DIGITAL DIVIDE

Fast and affordable internet access has transformed the way we live over the last decade, but broadband access and adoption continue to lag for communities of color and low-income communities. This is what is known as the digital divide—the gap between people who have access to broadband services and know how to use the internet and those who do not. Addressing the digital



WORKFORCE, EDUCATION, & EQUITY

divide is paramount to achieving equity, because as the digital economy grows, digital inclusion represents economic inclusion. Flowing downstream from the digital divide are further economic, social, and political disparities for low-income and underserved populations.

Based on a recent survey, 23 percent of Dallas households have no broadband internet; in certain zip codes, the number is higher. The disparities widen further when analyzed along the lines of race. Hispanic households are five times less likely than White households to have internet.

Bridging the Digital Divide is a multifaceted approach that includes investment in infrastructure, service delivery, programs, and long-term partnerships with external stakeholders focusing on the least connected residents.

Using federal CARES Act funds, we took several short-term actions, such as:

- Installing smart poles and small cell technology to create a mesh network in 10 select neighborhoods, with the potential to connect 3,200 households to the internet
- Adding 100 Chromebooks and 1,300 Dell laptops to our existing inventory of 2,100 Wi-Fi hotspots for residents to check out from the Library
- Providing digital navigators to 100 households in areas with the highest percentage of households previously not connected to the internet, addressing access to subscriptions, equipment needs, and digital literacy skills training
- Expanding Wi-Fi and technology capabilities at four libraries, thanks to a donation from Cisco

Broadband and Digital Equity Strategic Plan

We are now focused on utilizing \$40 million in American Rescue Plan Act funds to make longer-term investments, in partnership with other entities in the region. Together, we will step into the gap left by the private sector to ensure all Dallas households have access to critical internet service. Our investment in internet infrastructure will have an equity lens and focus on historically underserved areas.

The Broadband and Digital Equity Strategic plan is a collaboration between the City, Dallas Independent School District (DISD), and the Internet for All Coalition to provide all households in Dallas with high-speed, reliable internet, and access to devices in their homes. The project aims to identify digital equity issues, broadband gaps, and to develop solutions to ensure all Dallas residents and DISD students have access to high-speed home broadband service.

WORKFORCE, EDUCATION, & EQUITY

EXTENDING WATER AND SEWER SERVICE TO ALL RESIDENTS

In 2019, DWU’s Unserved Areas Report identified 62 areas in the city without water and/or wastewater service, with 46 of them occupied. Last year, we pledged to devote \$3 million per year for 10 years to extend water and wastewater service to all occupied unserved areas in the City of Dallas.

This year, City Council allocated \$37.4 million dollars from the American Rescue Plan Act to complete the Unserved Areas projects in half the time—we will devote the original funding to improving street conditions. Within the next four years, we will place into service and complete all the design and construction of the infrastructure improvements necessary to serve all occupied areas in the City of Dallas. The City has already awarded two contracts and broken ground as we make real, concrete progress toward equitable water and wastewater infrastructure.

Council District	Number of Occupied Unserved Areas
1	2
2	1
3	11
4	3
5	1
6	2
7	3
8	23
9-14	0
Total	46



EXPENSES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
General Fund				
Budget & Management Services	4,172,709	4,126,236	4,512,904	4,617,176
Building Services	29,675,143	32,285,283	24,356,319	25,026,639
City Attorney's Office	16,978,300	16,915,891	17,814,203	18,218,496
City Auditor's Office	3,123,860	2,958,715	3,048,254	3,110,490
City Controller's Office	8,950,003	8,622,796	8,510,127	8,963,742
City Manager's Office	2,918,134	2,918,134	2,933,212	2,995,569
City Secretary's Office	4,814,555	4,813,587	3,155,019	5,019,328
Civil Service	2,946,744	2,821,853	3,021,703	3,082,021
Code Compliance	33,858,725	32,692,383	35,032,924	35,975,778
Court & Detention Services	33,358,712	32,029,069	33,528,248	33,969,578
Dallas Animal Services	15,314,969	15,312,525	16,068,520	16,440,169
Dallas Fire-Rescue	315,544,933	320,237,968	335,699,096	353,802,506
Dallas Police Department	513,535,030	525,826,617	565,934,568	592,858,289
Data Analytics & Business Intelligence	1,261,913	1,245,664	3,988,372	4,416,867
Development Services	1,868,980	1,262,049	0	0
Housing & Neighborhood Revitalization	3,587,062	3,350,606	3,825,426	3,888,407
Human Resources	6,055,192	6,054,449	7,199,251	7,255,803
Judiciary	3,663,199	3,663,199	3,675,924	3,764,214
Library	32,074,999	31,839,925	32,917,306	33,746,743
Management Services				
311 Customer Service	4,639,768	4,228,958	5,079,860	5,375,176
Communications, Outreach, and Marketing	2,295,750	2,098,000	2,330,867	2,377,595
Office Homeless Solutions	12,364,516	12,240,836	11,913,143	12,028,372
Office of Community Care	8,415,505	8,397,932	9,204,147	9,300,398
Office of Community Police Oversight	545,133	468,342	630,129	724,215
Office of Emergency Management	1,152,959	1,343,673	1,130,290	1,165,385
Office of Environmental Quality and	4,247,433	3,763,144	4,255,762	4,075,729
Office of Equity and Inclusion	2,401,046	2,459,168	2,644,998	2,748,098
Office of Government Affairs	937,370	904,438	914,383	936,673
Office of Historic Preservation	728,797	709,086	755,602	847,564
Office of Integrated Public Safety Solutions	3,393,814	3,391,120	4,969,809	4,999,120
Small Business Center	0	0	2,454,801	2,532,989
Mayor & City Council	5,140,653	5,139,596	5,351,007	5,471,120
Non-Departmental	120,283,791	116,443,830	125,045,952	128,909,023
Office of Arts & Culture	20,204,697	19,930,192	21,337,590	21,791,766
Office of Economic Development	5,442,727	5,402,100	3,252,177	3,460,416
Park & Recreation	94,313,446	96,157,856	99,627,169	102,092,894
Planning & Urban Design	3,312,735	3,111,306	4,209,553	4,331,840
Procurement Services	3,018,085	2,910,064	3,082,909	3,150,987
Public Works	76,141,197	75,552,504	76,357,799	69,228,308
Transportation	43,105,575	42,403,106	45,249,577	47,549,417
General Fund Total	1,445,788,159	1,456,032,201	\$1,535,018,900	\$1,590,248,900

EXPENSES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Enterprise Funds				
Aviation	118,726,420	118,671,762	141,986,787	150,448,949
Aviation - Transportation Regulation	354,879	408,571	403,065	411,943
Convention & Event Services	85,832,581	69,859,902	100,819,948	113,231,392
Dallas Water Utilities	714,778,341	695,535,250	722,432,650	733,828,043
Dallas Water Utilities - SDM	66,329,747	66,329,747	69,314,586	72,433,742
Development Services	38,544,104	36,803,567	38,383,670	39,356,536
Municipal Radio	1,875,612	1,684,456	1,815,740	1,837,401
Sanitation Services	131,628,920	131,629,052	139,536,992	141,157,663
Enterprise Funds Total	1,158,070,604	1,120,922,308	\$1,214,693,438	\$1,252,705,669
Internal Service and Other Funds				
Bond & Construction Management	23,074,750	20,942,825	23,065,518	23,425,122
Employee Benefits	1,631,267	1,630,609	1,936,868	1,961,326
Equipment & Fleet Management	56,069,040	56,588,195	56,541,723	57,119,448
Express Business Center	2,080,890	2,080,890	2,323,978	2,344,319
Information & Technology Services - 911	16,523,922	16,520,423	14,341,472	14,169,831
Information & Technology Services - Data	85,013,099	84,462,372	99,176,891	104,052,900
Information & Technology Services - Radio	13,423,481	13,416,860	13,248,650	12,329,561
Office of Risk Management	5,169,162	4,831,325	5,264,453	5,557,615
Internal Service and Other Funds Total	202,985,611	200,473,499	\$215,899,553	\$220,960,122

Notes:

FY 2020-21 Budget reflects City Council approval on September 23, 2020 and amendments made through June 9, 2021.

FULL TIME EQUIVALENTS AND POSITIONS

	FTEs			Positions		
	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Planned	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Planned
General Fund						
Budget & Management Services	36.01	35.19	35.19	39	39	39
Building Services	207.02	185.38	185.38	201	198	198
City Attorney's Office	152.50	151.00	153.00	153	153	153
City Auditor's Office	21.00	19.80	19.80	21	21	21
City Controller's Office	72.71	66.96	74.75	78	75	76
City Manager's Office	15.00	13.65	13.65	15	17	17
City Secretary's Office	24.00	24.00	24.00	24	24	24
Civil Service	28.25	25.51	25.51	27	26	26
Code Compliance	369.95	414.48	415.18	394	427	428
Court & Detention Services	255.86	246.55	249.55	258	266	266
Dallas Animal Services	166.55	162.13	162.13	175	175	175
Dallas Fire-Rescue	2,216.20	2,254.14	2,265.24	2,358	2,379	2,383
Dallas Police Department	3,937.86	4,183.25	4,289.02	4,052	4,215	4,321
Data Analytics & Business Intelligence	26.25	33.25	36.25	28	34	37
Development Services	36.92	0.00	0.00	39	0	0
Housing & Neighborhood Revitalization	14.79	25.00	25.00	15	25	25
Human Resources	64.78	72.04	73.04	93	100	100
Judiciary	33.43	33.43	33.43	57	57	57
Library	346.70	339.75	339.75	347	347	347
Management Services						
311 Customer Service	123.23	128.73	129.73	108	114	114
Communications, Outreach, and Marketing	20.00	22.00	22.00	20	22	22
Office Homeless Solutions	27.00	30.50	31.00	27	31	31
Office of Community Care	46.75	47.00	47.00	47	48	48
Office of Community Police Oversight	4.00	5.00	5.75	5	5	6
Office of Emergency Management	6.00	6.00	6.00	6	6	6
Office of Environmental Quality and Sustainability	98.40	98.40	99.15	100	100	101
Office of Equity and Inclusion	14.42	14.06	14.56	15	17	17
Office of Government Affairs	9.00	8.00	8.00	9	8	8
Office of Historic Preservation	6.70	6.26	6.26	7	7	7
Office of Integrated Public Safety Solutions	22.50	27.00	27.00	29	27	27
Small Business Center	0.00	16.00	16.00	0	16	16
Mayor & City Council	49.24	50.74	50.74	52	52	52
Non-Departmental	0.00	0.00	0.00	0	0	0
Office of Arts & Culture	55.85	56.25	57.25	101	108	109
Office of Economic Development	52.60	35.00	36.00	54	40	40
Park & Recreation	886.53	886.00	888.75	1,535	1,541	1,542
Planning & Urban Design	27.00	52.43	53.18	27	54	55
Procurement Services	29.00	29.00	29.00	29	29	29
Public Works	490.32	452.10	455.10	458	481	485
Transportation	153.62	183.31	193.81	167	211	211
General Fund Total	10,147.94	10,439.29	10,596.15	11,170	11,495	11,619

FULL TIME EQUIVALENTS AND POSITIONS

	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Planned	FY 2020-21 Budget	FY 2021-22 Budget	FY 2022-23 Planned
General Fund						
Enterprise Funds						
Aviation	303.81	340.33	349.33	341	341	353
Aviation - Transportation Regulation	5.00	5.00	5.00	5	5	5
Convention & Event Services	31.00	31.00	31.00	31	31	31
Dallas Water Utilities	1,574.76	1,563.76	1,563.76	1,574	1,563	1,563
Dallas Water Utilities - SDM	266.60	282.60	282.60	259	274	274
Development Services	293.13	274.41	277.41	307	290	293
Municipal Radio	9.00	9.00	9.00	9	9	9
Sanitation Services	652.89	682.03	690.11	601	616	621
Enterprise Funds Total	3,136.19	3,188.13	3,208.21	3,127	3,129	3,149
Internal Service and Other Funds						
Bond & Construction Management	176.35	179.03	179.03	180	178	178
Employee Benefits	9.97	11.00	11.00	10	11	11
Equipment & Fleet Management	285.10	286.10	286.10	270	270	270
Express Business Center	9.25	9.25	9.25	10	10	10
Information & Technology Services - 911	7.00	7.00	7.00	7	7	7
Information & Technology Services - Data	194.68	204.63	206.88	202	209	211
Information & Technology Services - Radio	29.37	30.97	30.97	31	31	31
Office of Risk Management	47.00	47.00	48.50	47	47	49
Internal Service and Other Funds Total	758.72	774.98	778.73	757	763	767

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours. Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. A position is a specific job with an assigned position identification number. A position does not indicate the number of employees on payroll, but identifies the number of jobs a department is authorized to fill.

The table above represents regular FTEs, overtime FTEs, City temporary FTEs, and funded positions for the City's operating funds. The table does not include FTEs or positions funded from additional resources such as grant funds, private funds, or other resources.

REVENUE

ECONOMIC SUMMARY

In FY 2019-20, the City’s revenues were negatively impacted by the COVID-19 pandemic. At the time, it was not clear whether restrictive policies would be re-enacted, additional federal stimulus would become available, or at what point vaccines would become widespread. Therefore, our revenue projection for the current year assumed that the health crisis’ economic impact would continue to linger into the fiscal year and that it might take a while for the economy to recover.

However, that was not the case. During FY 2020-21, the City’s revenue rebounded faster than originally projected. This rebound was due to disposable personal income temporarily spiking due to the federal stimulus. Simultaneously, inflationary pressures appear to be heating up also. This can be seen in the residential housing market, consumer goods, and low unemployment (which could put upward pressure on wages). Given this context, the City’s revenue forecasts have more uncertainty around it. If inflationary pressures continue to rise, while disposable personal income decreases, economic weaknesses could begin to materialize in mid-to-late FY 2021-22 or early FY 2022-23.

This biennium’s revenue forecast takes into consideration the City’s transition into a post-pandemic economy where the end of federal aid and inflationary pressures may lead to revenue growth, albeit at a diminished rate. The upcoming biennium’s economic outlook largely hinges on whether the nation can orchestrate a smooth transition into a post-pandemic economy where revenue growth, particularly sales tax, is sustainable.

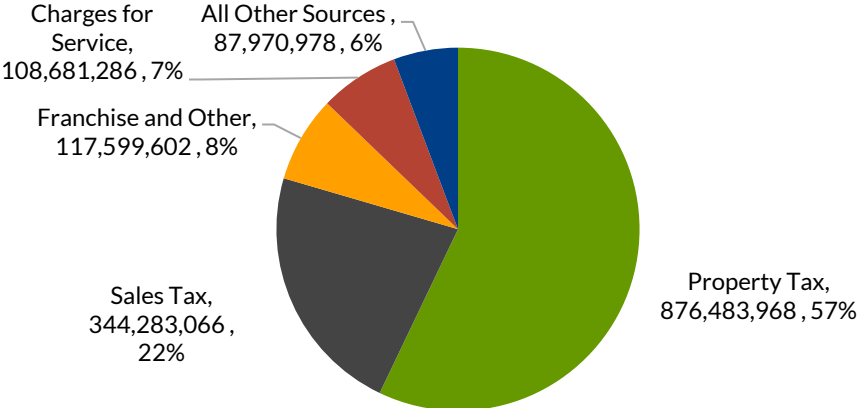
GENERAL FUND

The revenue sources described in this section account for the City’s total General Fund operating revenues and a portion of tax-supported debt service revenues.

The table and chart below provide a summary of General Fund revenue by revenue category, and the following sections provide more insight into the City’s budget.

Source	FY 2020-21 Budgeted	FY 2020-21 Forecast	FY 2021-22 Budgeted	FY 2022-23 Planned
Property Tax	\$825,006,993	\$842,253,328	\$876,483,968	\$906,904,290
Sales Tax	305,073,041	336,011,501	344,283,066	355,282,550
Franchise and Other	115,907,401	119,756,341	117,599,602	116,570,683
Charges for Service	105,618,133	107,224,167	108,681,286	108,106,307
Fines and Forfeitures	23,554,646	24,142,521	26,361,423	26,361,423
Operating Transfers In	42,410,021	21,027,322	32,918,730	47,970,427
Intergovernmental	12,111,533	13,324,459	13,101,905	13,137,947
Miscellaneous	6,716,212	7,907,213	7,906,790	7,733,142
Licenses and Permits	5,023,871	4,694,276	6,832,130	6,832,131
Interest	4,366,308	1,324,860	850,000	1,350,000
Total General Fund	\$1,445,788,159	\$1,477,665,988	\$1,535,018,900	\$1,590,248,900

REVENUE



Property Tax

Property tax revenue consists of five categories: current year, prior year, special inventory tax, refunds, and penalty and interest revenue. In FY 2021-22, total property tax revenue accounts for \$1,197,763,542 of budgeted revenue and supports both the General Fund (\$876,483,968) and the General Obligation Debt Service Fund (\$321,279,574).

Current year property taxes are based on: (1) exemptions allowed by state law and approved by the City Council, (2) the value of property as certified by the appraisal districts, and (3) the tax rate set by the City Council each September.

Ad valorem (property) taxes act as an enforceable lien on property as of January 1 each year. The City’s property tax is levied each September on the assessed value listed as of the prior January 1 for all real property and income-producing personal property located in the city. The appraisal districts in the four counties in which Dallas is located establish the assessed values.

The City is permitted by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to \$2.50 per \$100 of assessed valuation for general governmental services, including the payment of principal and interest on general obligation long-term debt. Taxes are due October 1 after the September levy and are considered delinquent after January 31 of each year. Based upon historical collection trends, current year property tax revenues are estimated to be 98.51 percent of levy. Prior year taxes, penalties and interest, special inventory tax, and refunds produce additional revenues each year.

Residential property exemptions also reduce the tax burden on property owners by exempting a portion of their property value from being taxed. As approved by City Council on April 13, 1988, the City grants a homestead exemption of 20 percent of the market value (the maximum allowed by state law) of residence homesteads or \$5,000, whichever is greater. On June 9, 2021, City Council also passed a resolution

REVENUE

increasing the tax limitation on homesteads of taxpayers who are disabled or age 65 or older from \$100,000 to \$107,000.

Beginning in FY 2020-21, the Texas Property Tax Reform and Transparency Act of 2019 (SB 2) caps the City’s ability to grow property tax revenue at 3.5 percent without seeking voter approval. Exceeding the cap requires an election on the November uniform election date. Previously, voters could petition for an election if the rate exceeded 8 percent.

Property values continue to grow and were certified by July 26, 2021 by the four appraisal districts within which Dallas resides. The appraisal review board must resolve timely protests by July 20, so the chief appraiser can approve appraisal records, certify tax rolls, and provide them to the City by July 25. The City uses the appraised values of properties in the counties of Collin, Dallas, Denton, and Rockwall.

The 2021 certified value is \$155,938,191,755 or 4.56 percent more than the 2020 supplemental values. The supplemental value as of July 2021 is being used because the 2020 certified values provided in summer 2020 by the appraisal districts were incomplete, since a large number of properties were still under protest due to COVID-19 related delays. When comparing the 2021 certified value to the 2020 certified value, the year over year increase is 5.76 percent.

Appraisal District	2020 Supplemental Value	2021 Certified Value	Value Change	Percent Change
Collin	\$5,833,298,118	\$5,944,890,728	\$111,592,610	1.91%
Dallas	141,558,503,787	148,138,418,967	6,579,915,180	4.65%
Denton	1,736,032,315	1,845,927,380	109,895,065	6.33%
Rockwall	8,947,100	8,954,680	7,580	0.08%
Total General Fund	\$149,136,781,320	\$155,938,191,755	\$6,801,410,435	4.56%

**Supplemental values as of July 2021*

The FY 2021-22 budget includes a reduction in the property tax rate from 77.63 cents to 77.33 cents per \$100 of valuation – a 0.30 cent decrease.

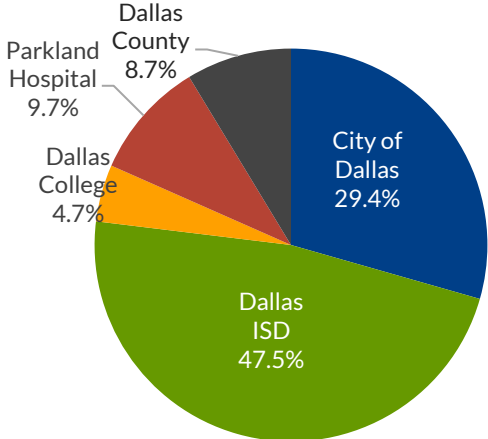
Fiscal Year	Tax Rate	Certified Value	% Change
1984-85	49.18	\$40,696,478,933	-
1985-86	49.18	\$45,065,748,235	10.74%
1986-87	50.30	\$49,348,567,661	9.50%
1987-88	53.72	\$47,215,055,132	-4.32%
1988-89	53.72	\$50,562,923,074	7.09%
1989-90	58.83	\$47,583,713,419	-5.89%
1990-91	62.97	\$46,209,305,261	-2.89%
1991-92	62.97	\$44,334,936,497	-4.06%
1992-93	67.44	\$41,575,371,885	-6.22%
1993-94	67.44	\$40,539,541,885	-2.49%
1994-95	67.44	\$40,724,172,941	0.46%

REVENUE

Fiscal Year	Tax Rate	Certified Value	% Change
1995-96	67.22	\$42,227,901,516	3.69%
1996-97	67.01	\$44,050,335,895	4.32%
1997-98	65.16	\$48,049,433,329	9.08%
1998-99	64.91	\$52,677,672,716	9.63%
1999-00	66.75	\$56,109,156,774	6.51%
2000-01	66.75	\$60,178,611,626	7.25%
2001-02	66.75	\$65,218,425,933	8.37%
2002-03	69.98	\$66,483,637,119	1.94%
2003-04	69.98	\$66,501,655,057	0.03%
2004-05	71.97	\$67,579,877,637	1.62%
2005-06	74.17	\$70,843,801,880	4.83%
2006-07	72.92	\$76,792,536,880	8.40%
2007-08	74.79	\$84,526,933,754	10.07%
2008-09	74.79	\$90,477,932,550	7.04%
2009-10	74.79	\$87,264,095,461	-3.55%
2010-11	79.70	\$83,425,479,138	-4.40%
2011-12	79.70	\$81,993,746,356	-1.72%
2012-13	79.70	\$83,681,721,883	2.06%
2013-14	79.70	\$87,251,522,141	4.27%
2014-15	79.70	\$93,138,210,535	6.75%
2015-16	79.70	\$100,318,936,973	7.71%
2016-17	78.25	\$110,387,629,086	10.04%
2017-18	78.04	\$118,314,677,595	7.18%
2018-19	77.67	\$130,080,986,261	9.94%
2019-20	77.66	\$140,237,631,635	7.81%
2020-21*	77.63	\$149,136,781,320	6.35%
2021-22	77.33	\$155,938,191,755	4.56%
2022-23 projected	77.33	\$161,396,028,466	3.50%

*Supplemental values as of July 2021. Certified values were \$147,443,517,863

Property taxes are paid not only to the City of Dallas, but also to other jurisdictions, including the school district, Dallas County, Parkland Hospital, and Dallas College (formerly DCCCD). Each jurisdiction sets its own tax rate. The largest share of a Dallas homeowner’s property taxes is for the school district. The graphic shows the share of your tax bill paid to each jurisdiction, assuming the property is located within Dallas County and Dallas Independent School District. Dallas extends to four counties and 18 school districts, so percentages may vary, depending on where your property is located.



REVENUE

Taxpayer Impact Statement

Estimated Annual Impact of Rate and Fee Changes on a Typical Residential Ratepayer

Service or Fee	FY 2020-21 Yearly Rate	FY 2021-22 Adopted Rate	Annual Change	How we defined "typical"
Water and Wastewater	\$765.48	\$771.00	\$5.52	Residential customer usage of 8,300 gallons of water and 5,300 gallons of wastewater
Stormwater	\$100.92	\$105.84	\$4.92	Residential customer with 2,000 to 5,500 sq. ft. of impervious cover
Sanitation	\$366.24	\$411.60	\$45.36	Per single-family home
Property Tax Bill	\$1,519.93	\$1,584.65	\$64.71	A home with an estimated median taxable value of \$204,920* with a 20% homestead exemption (without senior/disabled exemption)
TOTAL YEARLY IMPACT	\$2,752.57	\$2,873.09	\$120.51	Combined projected increase of 4.4%

Estimated Annual Impact of Property Tax Rate (\$0.7733) on a Typical Homestead

NON-SENIOR HOMESTEADS General homestead exemption of 20% of assessed value

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Adopted Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2020-21	\$244,740.00	\$195,792.00	\$1,519.93	\$1,656.23	\$1,668.83
FY 2021-22	\$256,150.00	\$204,920.00	\$1,584.65	\$1,450.78	\$1,768.83

General homestead exemption of 20% of assessed value

SENIOR HOMESTEADS Senior/disabled homestead exemption of \$107,000

Property Valuation			Property Tax Bill (Annual)		
Fiscal Year	Median Market Value	Assessed Value	Current vs. Adopted Tax Rate	No-New-Revenue Tax Rate**	Voter-Approval Tax Rate***
FY 2020-21	\$244,740.00	\$95,792.00	\$743.63	\$810.32	\$816.48
FY 2021-22	\$256,150.00	\$97,920.00	\$757.22	\$693.25	\$845.23

Definitions

*Based on 2021 median taxable value of \$204,920

****No-New-Revenue Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year.

*****Voter-Approval Tax Rate:** Tax rate that generates the same amount of revenue in the new year on property taxed in the previous year plus 3.5 percent growth and the additional revenue needed to pay the City’s debt service.

****FY 2021-22 median residential values reflect \$256,150 and historical averages have been restated to reflect this change.

REVENUE

Sales Tax

The sales tax rate in Dallas is 8.25 percent of taxable goods or services sold within city limits. The tax is collected by the retailer at the point of sale and forwarded to the Texas Comptroller on a monthly or quarterly basis. Of the 8.25 percent collected, the state retains 6.25 percent and distributes 1 percent to the City of Dallas and 1 percent to the Dallas Area Rapid Transit (DART) transportation authority.

Sales tax revenues are historically volatile; therefore, actual collections may differ significantly from budgeted. The economic impacts of COVID-19 were expected to linger into FY 2020-21, however sales tax receipts rebounded faster than previously expected. The FY 2021-22 sales tax forecast is \$344,283,066 a 2.5 percent increase from the current year forecast of \$336,011,501.

While sales tax revenue is expected to continue growing into FY 2021-22, the City is forecasting lower disposable personal income and inflationary pressures will temper this growth.

The table below shows the City’s FY 2021-22 and FY 2022-23 projected sales tax revenues relative to FY 2020-21’s budget and historical actuals.

Fiscal Year	Sales Tax Revenues	% Change
1984-85	\$113,944,000	-
1985-86	\$111,859,058	-1.83%
1986-87	\$104,366,695	-6.70%
1987-88	\$110,960,785	6.32%
1988-89	\$117,433,971	5.83%
1989-90	\$126,931,843	8.09%
1990-91	\$134,611,755	6.05%
1991-92	\$125,401,998	-6.84%
1992-93	\$136,252,909	8.65%
1993-94	\$144,994,725	6.42%
1994-95	\$151,147,620	4.24%
1995-96	\$164,550,047	8.87%
1996-97	\$173,032,255	5.15%
1997-98	\$188,816,678	9.12%
1998-99	\$195,402,277	3.49%
1999-00	\$216,933,486	11.02%
2000-01	\$210,748,994	-2.85%
2001-02	\$194,132,603	-7.88%
2002-03	\$183,229,590	-5.62%
2003-04	\$194,988,837	6.42%
2004-05	\$198,441,476	1.77%
2005-06	\$217,240,592	9.47%
2006-07	\$222,926,951	2.62%
2007-08	\$229,856,739	3.11%
2008-09	\$206,914,022	-9.98%

REVENUE

Fiscal Year	Sales Tax Revenues	% Change
2009-10	\$204,677,318	-1.08%
2010-11	\$215,893,045	5.48%
2011-12	\$229,577,155	6.34%
2012-13	\$241,946,140	5.39%
2013-14	\$255,716,128	5.69%
2014-15	\$273,499,269	6.95%
2015-16	\$283,917,872	3.81%
2016-17	\$293,610,565	3.41%
2017-18	\$305,397,783	4.01%
2018-19	\$313,460,750	2.64%
2019-20	\$309,284,972	-1.33%
2020-21*	\$336,011,501	8.64%
2021-22**	\$344,283,066	2.46%
2022-23**	\$355,282,550	3.19%

* Budgeted revenue for FY 2020-21 is \$305,073,041

** Projected revenues

Franchise Fee Revenue

The City maintains non-exclusive franchise agreements with utilities and other service providers that use the City’s rights-of-way to provide services to the public. These franchise ordinances provide for compensation to the City in the form of franchise fees. These fees are in lieu of all other fees and charges related to the use of the rights-of-way but in addition to sales and ad valorem taxes.

Generally, franchise fees are calculated based on a percentage of the companies’ gross receipts from doing business in Dallas. Cable TV providers such as Time Warner, AT&T, and Verizon pay a quarterly fee equal to five percent of gross receipts, due 45 days after the end of the period covered. Certified telecommunications providers, however, do not pay franchise fees to the City. Pursuant to Local Government Code 283, telecommunications providers instead compensate the City for use of right-of-way on a per-access line basis. These fees are to be paid to the City 45 days after the end of each calendar quarter.

Under Texas Senate Bill (SB) 1152, effective January 1, 2020, companies that provide both telecommunications and cable TV services are exempt from paying the lesser of these two fees. All cable TV providers currently serving Dallas also provide telecommunications services and pay both fees.

Franchise fees from Atmos Energy are also five percent of gross receipts, paid quarterly. Franchise fees from Oncor Electric Delivery are based on a fee per kilowatt hour consumed and are projected using historical data, trended forward using statistical analysis and normalized for weather.

REVENUE

Ambulance Revenue

Dallas Fire-Rescue provides emergency ambulance services to anyone requesting aid within city boundaries. Emergency medical staff transport the individual(s) to a hospital providing emergency aid for a transport charge, plus itemized charges. The transport charge for residents and non-residents is \$1,868 per transport to achieve 100 percent cost recovery. The fee for treatment/non-transport services is \$125.

The billing and collection of ambulance fees and additional supplemental payment from the federal government are provided by vendors contracted by the City. Historical information is used to project the gross amount billed, and a projected collection rate is applied to this amount to estimate revenue for the upcoming fiscal year.

The budget also includes projected reimbursement revenue through the Ambulance Services Supplemental Payment Program (ASSPP) approved by the federal government through the Texas Health and Human Services Commission. The ASSPP program allows governmental ambulance providers to recover a portion of the cost of providing services to Medicaid, Medicaid Managed Care, and uninsured patients. The reimbursement percentage is set by the federal government.

Municipal Court Revenues

Court and Detention Services collects fines and fees on Class C misdemeanors, including traffic violations and state law/City ordinance violations. Delinquent accounts receive a warrant, have their driver's license and registration placed on hold (where applicable), and are contacted via mail and phone by an in-house collection unit. Defendants who do not respond to these efforts are pursued through the Marshal's Office and forwarded to a third-party collection agency, where a 30 percent fee is assessed to their case. The methodology used to project Municipal Court revenues is a combination of projecting future citation volumes and factoring in future collection per citation rates.

REVENUE

Security Alarm Permit Fee

The City charges an annual security alarm permit fee of \$50 for a residence and \$100 for a business. Permitted residences and businesses also incur fines for false burglar or panic/hold-up alarms, as outlined in the table.

Alarm Type	False Alarms within 12 Months	Fine
Burglar (All property types)	1-3	-
	4-6	\$50
	7-8	\$75
	9+	\$100
Panic/Hold-up (Business)	1	\$100
	2	\$200
	3	\$300
	4+	\$400
Panic/Hold-up (Residential)	1+	\$100

Other General Fund Revenues

Finally, the City receives revenue from services such as arts programming and rentals of cultural venues and recreational facilities. We forecast an increase in these categories associated with a return to normal after the COVID-19 pandemic.

REVENUE

ANNUAL FEE CHANGES

The City’s Financial Management Performance Criterion (FMPC) #12 states an annual review of selected fees and charges is required to determine whether the City is recovering the full cost of services. Per the policy, we will review all fees at least once every four years, and we may propose changes to achieve full cost recovery or based on other City objectives. This year, we created historic preservation and a new state licensed fee, specifically for foster homes with five children or less and made fee changes to consumer health and vice fees. Below is a list of fees reviewed during FY 2020-21 and the impact the changes may have on the various City services associated with user fees.

Code Compliance: \$2,902,797 increase in revenue

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Food Protection				
Variance Fee	\$264	\$591	\$591	100%
Food Service Manager Registration	\$30	\$63	\$63	100%
Food Permit Application Fee	\$121	\$197	\$197	100%
Food Permit Application Fee (food prep/hot truck)	\$286	\$481	\$481	100%
Food Permit (Name Change Fee) - same ownership	\$127	\$220	\$220	100%
Late Food Inspection Permit Fee	\$111	\$199	\$199	100%
Annual Inspection Fee Level I 1-2,000 sq. ft.	\$154	\$283	\$283	100%
Annual Inspection Fee Level I >2,000 sq. ft.	\$174	\$310	\$310	100%
Annual Inspection Fee Level II 1-2,000 sq. ft.	\$155	\$283	\$283	100%
Annual Inspection Fee Level II >2,000 sq. ft.	\$174	\$308	\$308	100%
Annual Inspection Fee Level III 1-2,000 sq. ft.	\$280	\$468	\$468	100%
Annual Inspection Fee Level III >2,000 sq. ft.	\$318	\$513	\$513	100%
Mobile Food Unit Permit Fee (Catering Vehicle)	\$125	\$311	\$311	100%
Mobile Food Unit Permit Fee (General Service)	\$240	\$408	\$408	100%
Mobile Food Unit Permit Fee (Limited Service Carts)	\$238	\$382	\$382	100%
Mobile Food Unit Permit Fee (Vehicle Inspection)	\$185	\$330	\$330	100%
Temporary Food Vendor Permit	\$121	\$217	\$217	100%
Temporary Food Vendor Permit (each Event Day)	\$13	\$28	\$28	100%
Temporary Food Vendor Permit (P&R Concessionaire)	\$187	\$356	\$356	100%
Temporary Food Vendor Permit (Neigh. Farmers' Market)	\$100	\$270	\$270	100%
Temporary Food Vendor Permit (School Stadium Concession)	\$223	\$388	\$388	100%
Restaurant Re-Inspection Fee	\$71	\$191	\$191	100%
Mobile Kiosk/Coffee Cart Plan Review Fee	\$205	\$562	\$562	100%
Mobile Kiosk/Coffee Cart Inspection Fee	\$240	\$404	\$404	100%
Pre-Closure	\$87	\$158	\$158	100%
Non-Time and Temperature Controlled (TCS) Product Sampling	\$74	\$204	\$204	100%
Vacant Lot/Building Registration				
Tier 1 - Initial Registration (voluntary registration - no fee)	\$0	\$47	\$0	0%
Tier 2 - Initial Registration (2 unresolved violations in 6 months)	\$0	\$51	\$51	100%
Tier 3 - Initial Registration (3 or more unresolved in 6 months)	\$0	\$149	\$149	100%
Tier 3 - Monitoring	\$0	\$171	\$171	100%

REVENUE

Dallas Police Department: \$39,812 decrease in revenue

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Dance Hall Class A	\$851	\$526	\$526	100%
Dance Hall Class B	\$851	\$526	\$526	100%
Dance Hall Class C	\$852	\$526	\$526	100%
Dance Hall Class E	\$926	\$526	\$526	100%
Late Hour Permit	\$926	\$526	\$526	100%
Sexually Oriented Business License	\$1,097	\$696	\$696	100%
Amusement Center License	\$48	\$39	\$39	100%
Billiard Hall Licenses	\$75	\$52	\$52	100%

Dallas Fire Department: \$9,800 decrease in revenue

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
State Licensed Facility (Foster home – five children or less)	\$350	\$560	\$50	9%

Historic Preservation: \$37,300 increase in revenue

Fee Studied	Current Fee	Full Cost	New Fee	Recovery Rate
Certificate of Appropriateness (Type "B") - new constructions	\$0	\$6,555	\$500	8%
Certificate for Demolition or Removal	\$0	\$3,842	\$400	10%
Certificate of Appropriateness/Certificate for Demolition or Removal (Unauthorized Work)	\$0	\$2,389	\$600	25%

REVENUE

ENTERPRISE CHARGES FOR SERVICES

Enterprise Funds are City operations that generate revenue through charges for specific services they provide. Enterprise Funds are fully self-supporting and include Aviation, Convention Center, Municipal Radio, Sanitation Services, Storm Drainage Management, Sustainable Development and Construction, and Dallas Water Utilities. General Fund tax dollars are not used to support the Enterprise Funds.

Aviation

The Department of Aviation manages Dallas Love Field, Dallas Executive Airport, and the Dallas Vertiport. Love Field is one of the busiest medium hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. As a result, Love Field has evolved from a regional air service to a long-haul air service airport requiring enhanced customer service and amenities to match the needs of more than 16 million travelers annually.

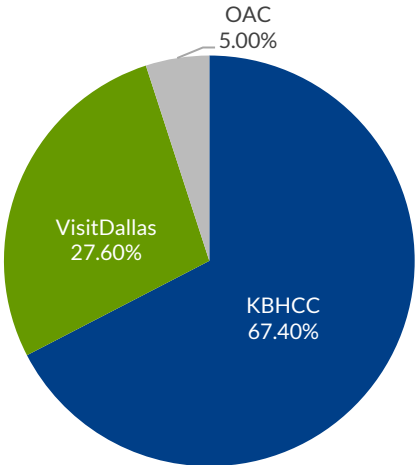
Aviation revenues include:

- Rental payments for leased property and improvements, terminal building space, and associated maintenance and warehouse space at Love Field and Dallas Executive Airport
- Airport parking revenues
- Revenues relating to concession contract agreements with airport businesses, including food and beverage services, retail stores, advertising, car rental agencies, shoeshine services, and bag cart rentals
- Landing fees paid by commercial aircraft owners to conduct operations at Love Field

Hotel Occupancy Taxes

The City’s hotel occupancy tax (HOT) rate is 13 percent of the room rate charged within city limits. The tax is collected by the hotel at the point of sale and forwarded to the state (six percent) and City (seven percent) monthly. Of the percentage the City receives, 67.4 percent supports operations and capital improvements at the Kay Bailey Hutchison Convention Center, as required by bond ordinance. The FY 2021-22 budget assumes 27.6 percent will be distributed to VisitDallas to market and promote Dallas as a convention and tourist destination and 5.0 percent will be distributed as a reimbursement to the Office of Arts and Culture (OAC) to encourage, promote, and improve the arts. The FY 2022-23 planned budget assumes VisitDallas will

HOT City Distribution



REVENUE

receive 25.1 percent and OAC will receive 7.5 percent. HOT revenues are historically volatile; therefore, actual collections may differ significantly from the budgeted amount.

Municipal Radio

WRR 101.1 FM 24-hour broadcasts include classical music and other select musical programming. The City-owned and managed station uses a commercial radio model as licensed by the Federal Communications Commission (FCC), selling commercial airtime and sponsorships to generate revenue.

Sanitation Services Revenue

Sanitation Services revenue is collected to match the cost of providing garbage, brush and bulk trash, and recyclables collection services for residential customers and a few small commercial customers. These fees are collected through monthly utility bills issued by Dallas Water Utilities (DWU). Estimated revenue is determined by multiplying the adopted residential rate by the projected number of residential customers, plus estimated fees for “pack out” service and commercial customers. The Sanitation Services rate is partially offset by revenues from the residential recycling program.

This year’s fee change is included in the table below.

FY 2020-21 Fee	FY 2021-22 Fee	Dollar Change
\$30.52	\$34.30	\$3.78

Private Disposal Revenue

Private disposal revenue is collected primarily at the McCommas Bluff Landfill from private (commercial) waste haulers for the privilege of disposing of solid waste at the site; some revenue is also collected at the Bachman Transfer Station. Dallas residents hauling their own household and yard waste are exempt from the fees (with restrictions). Commercial haulers may also elect to enter into a discount disposal contract with the City, allowing for a discount from the posted rate in exchange for a guaranteed minimum amount of waste disposal during a specific period. Revenues are determined by projecting an estimate for waste tons to be delivered to the landfill multiplied by the gate rate for non-contracted customers or by discounted solid waste disposal rates for contracted customers, as well as other service and transaction fees.

This year’s fee change is included in the table below.

FY 2020-21 Fee	FY 2021-22 Fee	Dollar Change
\$34.20	\$34.88	\$0.68

REVENUE

Storm Drainage Management Revenues

Storm Drainage Management (SDM) revenue is derived from stormwater fees calculated based on the impervious area of a property, or the amount of land covered by features that cannot absorb water (concrete, asphalt, etc.). SDM revenue is collected to support the cost of compliance with the City's storm drainage discharge permit from the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system, and operation and maintenance of the City's natural and improved storm drainage system. These fees are also collected through DWU's monthly utility bills.

Compliance activities include but are not limited to:

- Water quality sampling and analysis
- Creek monitoring
- Public education and outreach
- Hazardous spill response, cleanup, and disposal
- Construction compliance and industrial facility inspections
- Engineering, design, and inspection of storm sewer infrastructure

Drainage system operation and maintenance activities include but are not limited to:

- Natural and improved channel maintenance
- Creek, river, and levee maintenance
- Cleaning and maintenance of storm sewers and inlets
- Monthly sweeping of the City's major thoroughfares

SDM also pays a four percent franchise fee to the Infrastructure Fund that is used to improve sidewalks and neighborhood infrastructure in low-income areas. In FY 2021-22, this is expected to yield \$2,772,583 in revenue.

This year's fee change is included in the table below.

FY 2020-21 Fee	FY 2021-22 Fee	Dollar Change
\$8.41	\$8.82	\$0.41

Development Services

Sustainable Development and Construction provides plan review services for commercial and residential development, issues construction and trade permits, and processes Certificate of Occupancy applications for new and existing businesses.

REVENUE

Water/Wastewater Revenues

DWU is a self-supporting enterprise fund, owned and operated by the City. The department receives no tax dollars and earns its revenues through the sale of water and wastewater services in five customer classes: residential, general service, municipal, optional general service, and wholesale. The wholesale customer class comprises 23 communities outside the city that receive water service and 11 communities that receive wastewater service.

Rates for each class have two components: a customer charge based on meter size and a volume-based usage charge. DWU determined these rates based on a retail cost of service study that assigned costs to each class based on the department’s cost to provide these services. Readers can find current retail rates at www.dwurates.com.

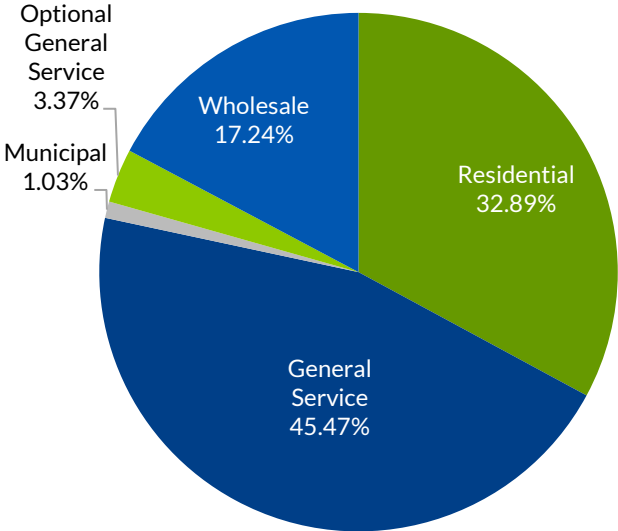
These revenues pay for:

- Operation and maintenance costs of providing water and wastewater services
- Debt service (principal and interest) on outstanding debt used to design and construct the facilities to provide these services
- Street rental payments (equivalent to franchise fees assessed to other utilities) to the General Fund for use of the City’s rights-of-way
- Cash funding for capital improvements not funded through the sale of revenue bonds or other debt

DWU receives other miscellaneous revenues, including interest earnings, connection fees, and system improvement contributions. Water revenues can fluctuate depending on summer temperatures and the amount of rainfall in the area.

This year’s fee change is included in the table below.

DWU Revenues by Customer Class



FY 2020-21 Fee	FY 2021-22 Fee	Dollar Change
\$63.79	\$64.25	\$0.46

REVENUE

REVENUE BY FUND AND DEPARTMENT

The table below provides a summary of all City revenue by fund and department.

Department	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
General Fund				
Budget and Management Services	1,227,902,499	1,273,785,937	1,316,285,431	1,356,711,368
Building Services	966,362	966,918	966,123	966,123
City Attorney's Office	742,870	825,584	712,939	725,239
City Controller's Office	514,268	514,268	514,268	514,268
City Secretary's Office	330,354	330,354	21,500	21,500
Civil Service	1,000	0	0	0
Code Compliance	8,367,796	8,253,450	12,443,468	12,443,468
Court and Detention Services	12,209,107	12,629,739	14,149,024	14,149,024
Dallas Animal Services	175,000	78,225	299,467	299,467
Dallas Fire-Rescue	45,070,637	50,403,181	42,095,378	41,546,089
Dallas Police Department	8,186,970	9,358,783	11,646,908	11,459,787
Development Services	2,386,576	2,974,019	0	0
Housing and Neighborhood Revitalization	0	31,056	439,451	439,451
Library	466,100	146,255	496,100	496,100
Management Services	2,822,667	2,567,528	2,414,890	0
Office of Community Care	1,541,977	1,230,323	1,185,000	1,185,000
Office of Environmental Quality and Sustainability	177,890	234,105	161,490	161,490
Office of Government Affairs	0	300	0	0
Office of Historic Preservation	102,800	0	37,300	37,300
Office of Homeless Solutions	1,000,000	1,000,000	1,000,000	1,000,000
Mayor and Council	0	11	0	0
Non-Departmental	107,772,115	92,133,062	100,028,819	115,548,250
Office of Arts and Culture	718,531	557,904	1,677,569	1,677,569
Office of Economic Development	15,000	15,000	30,000	15,000
Park and Recreation	9,728,522	9,525,037	11,552,234	11,552,234
Procurement Services	110,000	145,338	110,000	110,000
Public Works	4,024,446	2,937,268	5,889,092	5,912,834
Transportation	13,277,339	9,589,872	13,277,339	13,277,339
Total General Fund	\$1,445,788,159	\$1,477,665,988	\$1,535,018,900	\$1,590,248,900
Enterprise Funds				
Aviation	118,726,420	118,671,762	141,986,787	150,448,949
Aviation - Transportation Regulation	354,879	408,571	403,065	411,943
Convention and Event Services	85,832,581	69,859,902	100,819,948	113,231,392
Dallas Water Utilities	692,146,200	672,903,109	713,732,650	727,819,373
Dallas Water Utilities - SDM	66,355,747	66,332,748	69,314,586	72,485,742
Development Services	33,644,751	34,123,517	33,476,527	33,811,223
Municipal Radio	1,911,000	1,315,142	1,861,000	1,881,000
Sanitation Services	127,068,910	125,943,184	137,982,207	141,231,148
Total Enterprise Funds	\$1,126,040,488	\$1,089,557,935	\$1,199,576,770	\$1,241,320,770

REVENUE

Department	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Internal Service/Other Funds				
Employee Benefits	1,631,267	1,630,609	1,936,868	1,961,326
Equipment and Fleet Management	54,714,940	55,234,095	55,306,860	56,215,388
Express Business Center	2,593,790	2,593,790	2,593,790	2,593,790
Information and Technology Services – 911	12,017,444	11,976,986	12,017,444	12,017,444
Information and Technology Services – Data	84,372,061	84,492,913	99,176,891	104,052,900
Information and Technology Services – Radio	12,843,519	12,582,362	13,248,650	12,329,561
Office of Bond and Construction Management	23,074,750	20,942,825	23,065,518	23,425,122
Office of Risk Management	5,169,162	4,831,325	5,264,453	5,557,615
Total Internal/Other Funds	\$196,416,933	\$194,284,906	\$212,610,474	\$218,153,146
Grand Total	\$2,768,245,580	\$2,761,508,829	\$2,947,206,144	\$3,049,722,816



FIVE-YEAR FORECAST

INTRODUCTION

The Five-Year Forecast provides an early look at potential gaps between revenue and expenses. The forecast and biennial budget are financial planning tools that allow us to project the long-term fiscal sustainability of policy decisions. Many of the assumptions, projections, and cost estimates are based on early and preliminary information and as such, will change in future years. City management will propose budget adjustments necessary to maintain a balanced budget.

GENERAL FUND

The City's financial position changed dramatically in March 2020 due to the immediate impact of the COVID-19 health emergency. As a result of the economic disruption, General Fund revenues declined sharply in the second half of FY 2019-20, and a year ago a slow recovery was expected to begin in FY 2021-22.

Fortunately, the precipitous drop in economic activity was not fully realized due, in large part, to steps taken by the federal government to mitigate the economic consequences of COVID-19. Given the fast policy action, the economy is now shifting to a robust recovery. Economists' expectations for the remainder of 2021 have implied that the U.S. will experience faster-than-average growth through 2021 and recover to pre-recession levels by the end of 2021.

FY 2021-22 General Fund revenue totals \$1,535.1 million composed primarily of two main sources: property tax and sales tax. Property and sales tax revenue, account for 79.1 percent of General Fund revenue and the forecast for both are detailed below. The City of Dallas contracts with Dearmon Analytics, LLC to develop the property and sales tax forecast. The projections are based on an analysis of variables including disposable personal income, producer price index, labor force, and historical trends. Additionally, both property and sales tax projections are updated monthly in the Budget Accountability Report (BAR).

PROPERTY TAXES

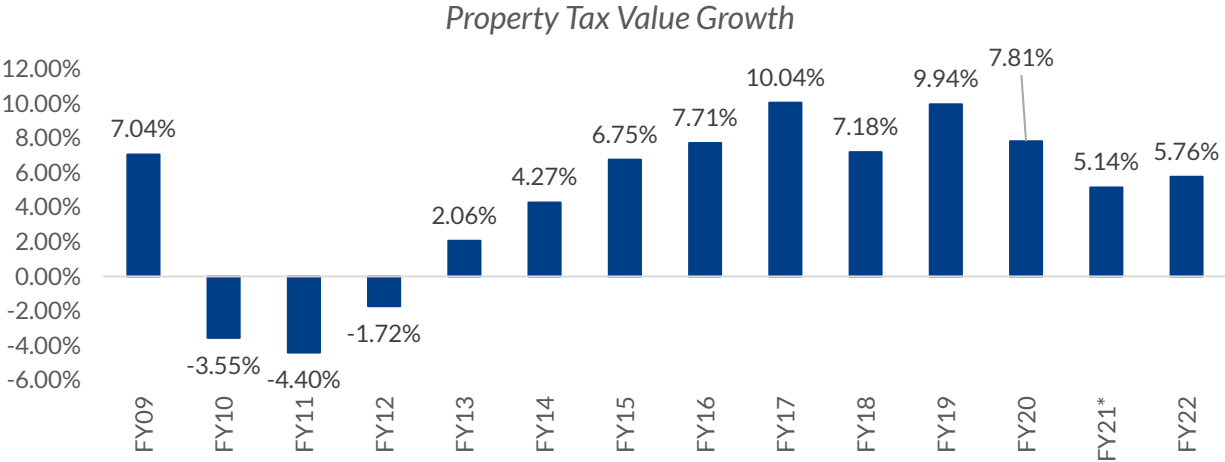
Property taxes are levied on net assessed value, which includes locally assessed real property, improvements, and personal property less exemptions.

The aggregate assessed value in each of these categories changes from year to year due to market trends, depreciation, exemptions, legislative changes, and construction activity. Certified property tax values increased 5.8 percent in FY 2021-22 and include an 8.0 percent decline in new construction. This increase compares FY 2021-22 certified to FY 2020-21 certified. Last summer, the appraisal districts certified values in September with less than 10 percent of values in dispute, historically certified values reflect less than five percent of

FIVE-YEAR FORECAST

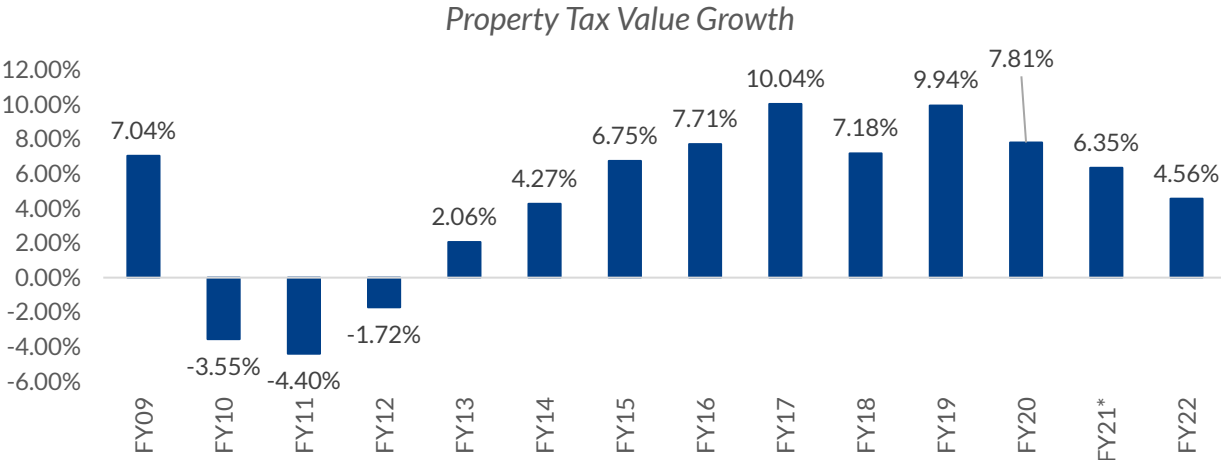
values in dispute. After certification, appraisal districts continued to resolve a record number of protests. The 2021 supplemental values reflect values after resolving disputes, and therefore using 2021 supplemental values for comparison is a more accurate representation of year-over-year growth. The 2021 supplemental property values were significantly higher than the FY 2019-20 certified values. After the protest were resolved, the supplemental value was \$149.1 billion. Based on supplemental values, property value in FY 2021-22 increased by 4.56 percent. A year-over-year growth comparison of certified and supplemental values are detailed in the tables below.

Future year property value growth assumptions reflect a conservative growth estimate of 3.5 percent to reflect an anticipated leveling-off of reappraisal and new construction growth, as well as the 3.5 percent cap resulting from the Texas Reform and Transparency Act of 2019 (Senate Bill 2).



*Certified Value

FIVE-YEAR FORECAST



*Supplemental Value

SALES TAX

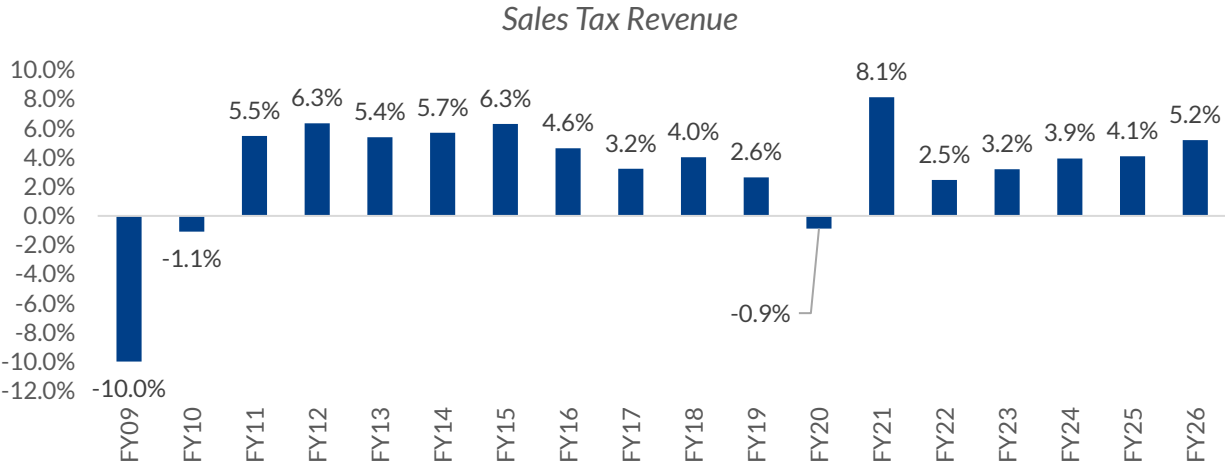
The state collects 8.25 percent on taxable goods or services sold within the city limits. Of the 8.25 percent collected, the state retains 6.25 percent and distributes one percent to the City and one percent to Dallas Area Rapid Transit (DART).

Sales tax revenue is the most volatile General Fund revenue the City collects and is greatly affected by, not only the local economy, but also national and global forces. After declines in sales tax revenue from FY 2007-08 to FY 2009-10 due to the Great Recession, year-over-year collections improved (starting in FY 2010-11), and collections have improved every year since until the 2021 recession.

Due to economic disruption caused by COVID-19, sales tax revenue declined sharply in the second half of FY 2019-20. The FY 2020-21 budget reflected a year-over-year decline of 4.2 percent (compared to FY 2019-20) anticipating the COVID-19 related recession would suppress sales tax collections. However, the economy is rebounding more quickly and stronger than expected last year. FY 2020-21 sales tax receipts are projected to exceed budget by \$30.9 million and expected to continue positive growth in FY 2021-22 as the economy fully emerges from the pandemic.

The FY 2021-22 budget assumes Sales Tax will increase to \$344.3 million, a 12.9 percent increase compared to FY 2020-21, and a 4.5 percent increase compared to our most recent 12 months of sales tax receipts. Future growth projections assume the nation can orchestrate a smooth transition into a post-pandemic economy. We project sales tax revenue to maintain an average growth rate of 3.8 percent during the five-year forecast period.

FIVE-YEAR FORECAST



OTHER REVENUE

This category consists of revenues collected from various sources, including franchise revenues, licenses and permits, intergovernmental, fines and forfeitures, charges for services, and other miscellaneous sources. These revenues are budgeted at \$314.3 million for FY 2021-22, an increase of \$14.9 million or five percent compared to FY 2020-21. This increase is primarily due to park and recreation activities starting their return to pre-pandemic levels, inspection fees, increase in traffic fines, and \$4.7 million from the Revenue Stabilization Fund.

Even with the modest growth in property tax revenue and the assumed recovery of sales tax revenues over the next two years, the City is facing a structural deficit in years 3-5, due in part to public safety, and employee costs. The City must make trade-offs and make responsible budget decisions in future years to maintain services.

EXPENDITURES

Expenditure projections focus on personnel services, supplies, contracts, and capital. Personnel services reflect projections for salaries, medical benefits, and retirement. Supplies and materials, services, and charges include costs required to support utilities, fuel, fleet, risk management, information technology, infrastructure, and contributions to outside agencies.

PERSONNEL SERVICES

Personnel services expenditure projections assume a constant level of staffing for non-uniform employees, and a three percent merit increase annually. The forecast assumes \$4.3 million in FY 2023-24 to continue implementation of the total compensation study for non-uniform staff.

FIVE-YEAR FORECAST

Uniform salary projections reflect hiring 250 officers in each year of the biennial, as well as market-based salary increases per the negotiated three-year Meet and Confer agreement. The FY 2021-22 market-based salary increases raise the starting salary of a Police Officer/Firefighter to \$64,194 from \$61,367 annually. The Meet and Confer agreement expire September 30, 2022, and the City expects to negotiate a future Meet and Confer agreement. The forecast assumes a three percent market increase in FY 2022-23, and a three percent merit increase annually in FY 2023-24 – FY 2025-26.

The City’s Financial Management Performance Criterion #25 states “the City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity.” While the forecast assumes salary increases, future increases for both uniform and non-uniform staff will be based on the criteria above.

Projected future pension costs for Police and Fire-Rescue reflect the minimum contributions the City is required to fund for police and fire pension as enacted by the Texas State Legislature through House Bill (HB) 3158. HB 3158 changed the City’s contribution rate to 34.5 percent, changed computation categories, and requires a minimum contribution by the City of more than the calculated rate. The table reflects the City’s minimum contribution by fiscal year. The required minimum contribution ends December 31, 2024.

Fiscal Year	Minimum City Contribution
FY 2017-18	\$150,712,800
FY 2018-19	\$156,818,700
FY 2019-20	\$161,986,377
FY 2020-21	\$165,481,401
FY 2021-22	\$169,023,200
FY 2022-23	\$165,659,700
FY 2023-24	\$168,856,000

Other personnel service expenditures, such as civilian pension, are forecast to remain flat, and health insurance is projected to increase five percent during the forecast period.

FIVE-YEAR FORECAST

OTHER EXPENSES

Growth rates for specific supplies, contractual services, and capital outlay are forecast to increase 2.1 percent based on the three-year average of the Consumer Price Index (CPI). The forecast includes \$76.3 million in FY 2020-21 (a five percent increase compared to \$72.7 million in FY 2020-21) for the required tax increment financing (TIF) payment and an additional \$1.0 million for master lease. FY 2023-24 to FY 2025-26 assumptions reflect a 10 percent year-over-year increase in TIF payments.

Starting in FY 2023-24, the forecast assumes operating and maintenance (O&M) costs associated with capital projects at \$1.0 million, and \$3.0 million for capital construction funding for deferred maintenance annually. Additional increases in FY 2023-24 reflect ongoing costs such as DPD overtime, squad car replacement, street and alley maintenance, and information technology launched to securely and effectively deliver city services. These costs will be funded with American Rescue Plan Act (ARPA) funding in the biennial returning to the General Fund in FY 2023-24.

FIVE-YEAR FORECAST

FUND BALANCE

FMPC Criterion #2 states “the unassigned fund balance of the General Fund shall be maintained within a range of not less than 50 days and not more than 70 days of General Fund operating expenditures less debt service.” The establishment and maintenance of a financial reserve policy is critical to prudent financial management. The projection reflects unassigned fund balance at 50+ days of General Fund operating expenditures in FY 2021-22 and FY 2022-23. The General Fund is forecast to be out of structural balance in FY 2023-24 as shown in the table below. Although that is forecast, the City will not allow that to occur; we will secure a structural balance through budget reductions, revenue increases, or other corrective actions.

General Fund (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Property Tax	\$876.5	\$906.9	\$938.4	\$971.0	\$1,004.7
Sales Tax	\$344.3	\$355.3	\$369.2	\$384.3	\$404.3
Franchise Fees	\$117.6	\$116.6	\$116.6	\$116.6	\$116.6
Other Revenue	\$196.6	\$211.5	\$191.7	\$191.7	\$191.7
Total Revenues	\$1,535.0	\$1,590.2	\$1,615.9	\$1,663.6	\$1,717.3
Civilian Pay & Overtime	\$262.8	\$270.9	\$279.4	\$288.1	\$297.1
Civilian Pension	\$37.6	\$38.8	\$41.3	\$42.6	\$43.8
Uniform Pay & Overtime	\$531.8	\$553.6	\$583.2	\$597.1	\$611.8
Uniform Pension	\$171.4	\$181.9	\$191.2	\$184.6	\$189.8
Health Benefits	\$73.7	\$78.0	\$81.8	\$85.9	\$90.2
Other Personnel Services	\$25.0	\$26.6	\$26.8	\$27.2	\$27.5
Personnel Services	\$1,102.3	\$1,149.8	\$1,203.8	\$1,225.4	\$1,260.1
Supplies	\$75.4	\$75.9	\$77.0	\$78.1	\$79.3
Contractual	\$433.4	\$439.9	\$451.7	\$464.7	\$478.9
Capital Outlay	\$11.7	\$10.6	\$10.6	\$10.6	\$10.6
Reimbursements	\$(87.7)	\$(85.9)	\$(85.9)	\$(85.9)	\$(85.9)
Other	\$0	\$0	\$45.4	\$46.7	\$42.6
Total Expenditures	\$1,535.0	\$1,590.2	\$1,702.6	\$1,739.7	\$1,785.7
Change in Balance Sheet	\$0	\$0	\$0	\$0	\$0
Ending Fund Balance	\$272.1	\$272.1	\$185.4	\$109.3	\$40.9
Days of Reserve	64.7	62.4	39.7	22.9	8.4

FIVE-YEAR FORECAST

OUTLOOK

The City's Financial Management Performance Criterion (FMPC) #18 states "management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City." The five-year forecast is presented for the following Enterprise Funds:

- Aviation
- Convention and Event Services
- Dallas Water Utilities (DWU)
- DWU—Storm Drainage Management
- Development Services
- Municipal Radio
- Sanitation Services

FIVE-YEAR FORECAST

AVIATION

The Department of Aviation (AVI) manages Dallas Love Field (DAL), Dallas Executive Airport (DEA), and the Dallas Vertiport. DAL is one of the busiest medium-hub air carrier/general aviation airports in the world and has experienced unprecedented growth in passenger traffic since the repeal of the Wright Amendment in 2014. Airport revenues reflect revenue from airlines (57 percent), parking (15 percent), concessions (13 percent), and other miscellaneous fees (15 percent).

Forecast Highlights

- The FY 2021-22 budget reflects a \$28 million increase in revenue compared to FY 2019-20 due to mass COVID-19 vaccination roll-out, and passengers coming back to the airport for both business and family travel. AVI will start hiring all vacant positions and also bring back contractors to work on Federal Aviation Administration (FAA) requirements for post COVID-19 pandemic recovery.
- The FAA allocated \$13.7 million in Coronavirus Response and Relief Supplemental Appropriations Act (CRSSA) funding for DAL, DEA, and the Vertiport to offset revenue losses due to COVID-19. AVI will use \$3.7 million for operating and maintenance (O&M) costs in FY 2021-22.
- A faster than expected recovery is anticipated in FY 2021-22, with passenger traffic expected to increase from 3.8 million enplanements in FY 2019-20 to 7.7 million enplanements by December 2021.
- Expenditure projections from FY 2021-22 – FY 2022-23 reflect required debt service payments, and the elimination of the transfer to capital construction.
- As COVID-19 vaccine becomes more readily available to the public, the aviation industry expects to be back to FY 2018-19 enplanements within the next three years. DAL is positioned to have enplanements increase to 8.3 million passengers by FY 2023-24 (FY 2018-19 Pre COVID-19 numbers). With the projected increase of enplanements, AVI also expects to increase the budget back to the level of FY 2018-19 at \$159 million starting in FY 2023-24.

Aviation (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$142.4	\$150.9	\$159.0	\$163.7	\$168.7
Total Expenditures	\$142.4	\$150.9	\$159.0	\$163.7	\$168.7
Ending Fund Balance	\$15.3	\$15.3	\$15.3	\$15.3	\$15.3

FIVE-YEAR FORECAST

CONVENTION AND EVENT SERVICES

The Kay Bailey Hutchison Convention Center Dallas (KBHCCD) is one of the nation’s largest convention centers and the first named for a woman. The tourism and travel industry is an important element of the Dallas economy and serves as an economic driver for North Texas, bringing millions of visitors to the region annually. The Convention Center’s largest revenue source comes from its portion of the Hotel Occupancy Tax (HOT) – the City receives seven percent of the 13 percent of the room rate charged within the City limits.

Forecast Highlights

- FY 2020-21 revenues are projected to end the year 18 percent under budget due to various event cancellations and significantly lower HOT collection due to the ongoing effects of the pandemic. The impact of the economic downturn is forecast to steadily improve in FY 2021-22, with event revenues projected to return to pre-pandemic levels by FY 2022-23. Historically, the KBHCCD hosts 100 major events per year with attendance ranging from 40-60,000 and averaging \$37 million in event revenues annually. With the reopening of the KBHCCD in March 2021, a total of 32 events are forecasted through the end of FY 2020-21.
- HOT revenue is the largest revenue source for the KBHCCD. HOT revenue is projected to be at budget for FY 2020-21 and to increase approximately 60 percent in FY 2021-22 compared to FY 2020-21. This revenue source supports convention center capital and operating costs, tourism and marketing promotion for Dallas, and arts and culture. In FY 2021-22 Convention and Event Services is projected to contribute \$2.9 million to arts and culture from this revenue source.
- FY 2021-22 operating expenses are projected to be approximately 44 percent higher than in FY 2020-21 as the number of bookings begins a return to pre-pandemic levels. Additionally, contractual payments to VisitDallas, Spectra Venue Management, and master plan projects are forecasted as part of this expense increase.

Convention Center (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$100.8	\$113.2	\$121.1	\$129.4	\$138.4
Total Expenditures	\$100.8	\$113.2	\$121.1	\$129.4	\$138.4
Ending Fund Balance	\$39.6	\$39.6	\$39.6	\$39.6	\$39.6

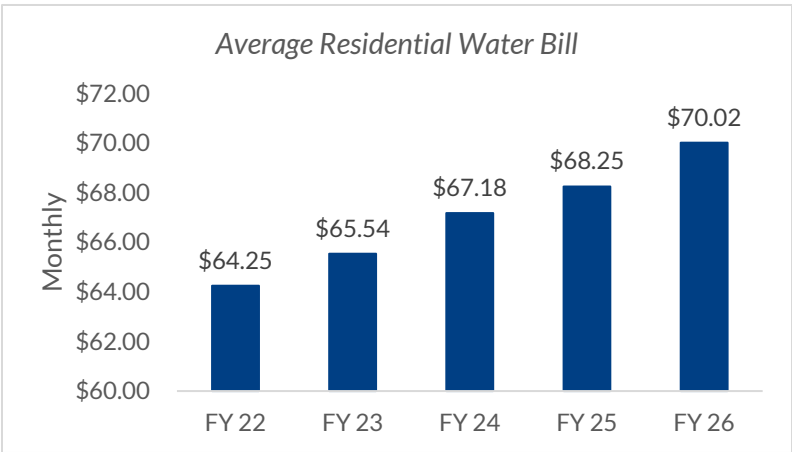
FIVE-YEAR FORECAST

DALLAS WATER UTILITIES

Dallas Water Utilities (DWU) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through the sale of water and wastewater services. In FY 2018-19, DWU and Storm Drainage Management were combined. By consolidating storm drainage, water supply, and wastewater utilities, Dallas aligned with national standards and now takes a holistic approach to planning, operating, and future needs. Compliance activities and drainage system operation and maintenance activities continue in the new “one water” system.

Forecast Highlights

- The proposed retail rate of \$64.25 in FY 2021-22 will cover increased costs for the Integrated Pipeline Project and system maintenance.
- Retail rate increases will average approximately 1.9 percent from FY 2022-23 through FY 2025-26. These increases will cover higher personnel costs, additional payments to connect Lake Palestine to the Dallas water supply system, investment in department fleet, and additional capital program funding necessary to maintain DWU infrastructure.
- Major expenditure categories include operating and maintenance costs, debt service payments, and transfers to capital. Increases in the forecast period reflect inflation.



Dallas Water Utilities (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$713.7	\$727.8	\$745.5	\$758.0	\$776.9
Total Expenditures	\$722.4	\$733.8	\$745.5	\$758.0	\$776.9
Ending Fund Balance	\$100.2	\$94.2	\$94.2	\$94.2	\$94.2

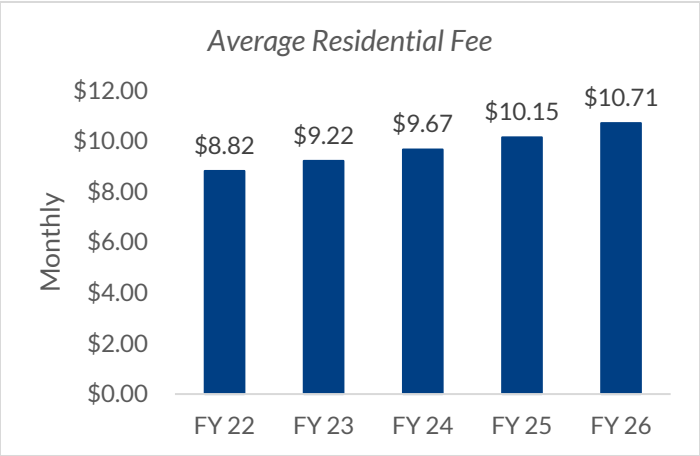
FIVE-YEAR FORECAST

DALLAS WATER UTILITIES – STORM DRAINAGE MANAGEMENT

DWU—Storm Drainage Management (SDM) is owned and operated by the City as a self-supporting enterprise fund and receives revenues through monthly stormwater fees. These fees support the cost of compliance with the City’s storm drainage discharge permit with the Texas Commission on Environmental Quality (TCEQ), operation, maintenance, and enhancement of the levee system.

Forecast Highlights

- Stormwater revenue is projected to grow an average of 4.9 percent during the forecast period (FY 2021-22 – FY 2025-26) to fund capital projects, annual operating expense increases, and maintain a 30-day cash balance for operating expenses.
- Upon completion of a Stormwater Comprehensive System Assessment is completed, the utility will be proposing an expanded capital program for more sustainable infrastructure and the associated debt funding.



Dallas Water Utilities – Storm Drainage Management (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$69.3	\$72.5	\$76.1	\$79.8	\$84.2
Total Expenditures	\$69.3	\$72.4	\$76.1	\$79.8	\$84.2
Ending Fund Balance	\$10.4	\$10.4	\$10.4	\$10.4	\$10.4

FIVE-YEAR FORECAST

DEVELOPMENT SERVICES

Development Services (DEV) provides plan review services for commercial and residential development and redevelopment projects, issues construction and trade permits, and processes Certificates of Occupancy applications for new and existing businesses. Following the initial impact of COVID-19 in FY 2019-20, the number of building permits issued, and their valuation rebounded and have been steadily increasing. Given the historical strength of the Dallas development market, revenues are forecast to increase modestly over the forecast period.

Forecast Highlights

- FY 2020-21 to FY 2023-24 expenditures include \$7 million in technology enhancements with the replacement of the Posse Land Management/Permitting system.
- In FY 2020-21, DEV contracted with Supplemental Plan Review providers for enhanced review capability that will continue for two years as department resource expertise is partially utilized for system and process improvement projects.
- A new permit center facility is anticipated within the forecast period.

Development Services (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$33.5	\$33.8	\$34.0	\$34.4	\$34.3
Total Expenditures	\$38.4	\$39.4	\$36.9	\$37.1	\$36.3
Ending Fund Balance	\$44.1	\$38.5	\$35.6	\$32.9	\$30.9

FIVE-YEAR FORECAST

MUNICIPAL RADIO

WRR is owned and operated by the City of Dallas. It was the first licensed broadcast station in Texas and the second broadcast station issued a commercial license in the United States. The station provides 24-hour broadcast that includes classical music and other select programming. WRR is funded solely by advertising revenue.

Forecast Highlights

- During the COVID-19 pandemic, listenership declined by 33 percent from January – March 2020, with current listener levels at 15 percent of the January – March 2020 peak. The ratings decline is from pandemic-related changes, including fewer and shorter commutes, resulting in smaller audiences and less advertising revenue.
- FY 2020-21 revenues are forecast at 30 percent below the pre-COVID revenues of FY2018-19.
- Net profits are projected to return close to breakeven in FY 2021-22. This assumes positive listener trends continue, and a full comeback of arts performances and associated advertising in Fall 2022.
- If a return to profitability is met in FY 2021-22, modest expense and revenue growth is projected thereafter in line with inflation.

Municipal Radio (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$1.9	\$1.9	\$2.0	\$2.0	\$2.1
Total Expenditures	\$1.8	\$1.8	\$1.9	\$1.9	\$2.0
Ending Fund Balance	\$0.4	\$0.4	\$0.5	\$0.6	\$0.7

FIVE-YEAR FORECAST

SANITATION SERVICES

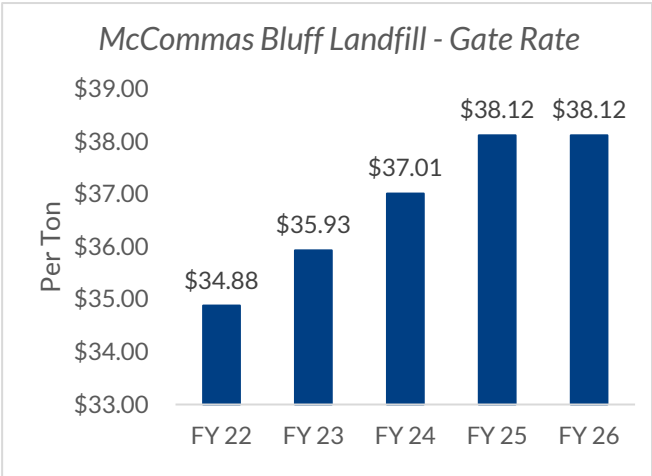
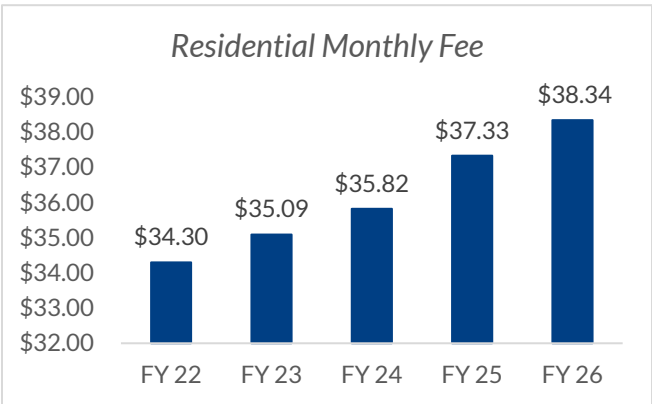
Sanitation Services (SAN) serves approximately 245,000 households in Dallas, and it provides programs and services that effectively and efficiently manage municipal solid waste. In addition to providing customers with reliable solid waste collection, SAN operates and maintains the McCommas Bluff Landfill and three transfer stations.

Forecast Highlights

- The residential monthly fee is projected to increase by 12.4 percent to \$34.30 in FY 2021-22 and by 2.3 percent to \$35.09 in FY 2022-23 (from \$30.52 per month in FY 2020-21).

The primary causes for the fee increases include increasing pay rates for truck drivers, heavy equipment operators, and crew leaders to stabilize the workforce; increasing living wage for contract labors; implementing On-Board camera system to enhance operational efficiency and safety; and establishing a Communication, Outreach and Enforcement Team to enhance public communication and education on solid waste management programs.

- To meet increased operational and market demands and ongoing regulatory requirements, the FY 2021-22 gate rate at McCommas Bluff Landfill is increasing by two percent to \$34.88 per ton from \$34.20 in FY 2020-21. The FY 2022-23 gate rate is projected to increase by three percent to \$35.93 per ton.



- The Sanitation Storm Reserve was established in FY 2020-21 and SAN will continue contributing to the reserve in future years to prevent significant fund balance usage caused by unexpected events or natural disasters.
- FY 2021-22 includes funding to continue fleet replacement of 59 pieces of equipment and vehicles and modernization of the fleet.

FIVE-YEAR FORECAST

Sanitation (\$ in millions)					
	FY 2021-22 Budget	FY 2022-23 Planned	FY 2023-24 Planned	FY 2024-25 Planned	FY 2025-26 Planned
Total Revenues	\$138.0	\$141.2	\$145.1	\$150.9	\$154.9
Total Expenditures	\$139.5	\$141.2	\$142.9	\$148.4	\$152.1
Ending Fund Balance	\$14.9	\$14.8	\$17.0	\$19.5	\$22.3

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Economic Development				
Building Services				
Bullington Truck Terminal and Thanksgiving Square	668,562	669,730	668,562	669,730
Building Services Total	668,562	669,730	668,562	669,730
Convention & Event Services				
Convention Center Debt Service Payment	23,484,163	23,482,663	0	0
Dallas Convention Center	75,780,367	88,198,553	0	0
Office of Special Events	800,418	795,176	0	0
Union Station	755,000	755,000	0	0
Convention & Event Services Total	100,819,948	113,231,392	0	0
Dallas Fire-Rescue				
Fire Inspection for New Construction	4,711	4,710	4,711	4,710
Dallas Fire-Rescue Total	4,711	4,710	4,711	4,710
Development Services				
Construction Plan Review and Permitting	20,000,792	20,522,980	0	0
Engineering - Inspection Review for Private Development	2,755,109	2,846,925	0	0
Express Plan Review	1,612,954	1,612,954	0	0
Field Inspections of Private Development Construction Sites	10,416,072	10,695,743	0	0
GIS Mapping for Private Development	1,340,792	1,420,051	0	0
Private Development Records and Archival Library	1,125,785	1,125,785	0	0
Private Development Survey	522,752	522,752	0	0
Subdivision Plat Review	609,414	609,346	0	0
Development Services Total	38,383,670	39,356,536	0	0
Housing & Neighborhood Revitalization				
New Development	1,556,805	1,556,468	1,556,805	1,556,468
Housing & Neighborhood Revitalization Total	1,556,805	1,556,468	1,556,805	1,556,468
Non-Departmental				
Tax Increment Financing Districts Payments	76,364,084	76,364,084	76,364,084	76,364,084
Non-Departmental Total	76,364,084	76,364,084	76,364,084	76,364,084
Office of Economic Development				
Area Development	1,181,677	1,312,763	1,181,677	1,312,763
Business Development	1,678,249	1,718,255	1,678,249	1,718,255
Performance Monitoring, Compliance & Analysis	392,250	429,398	392,250	429,398
Office of Economic Development Total	3,252,177	3,460,416	3,252,177	3,460,416
Planning & Urban Design				
Planning & Urban Design	3,103,343	3,174,337	3,103,343	3,174,337
Zoning	1,106,210	1,157,503	1,106,210	1,157,503
Planning & Urban Design Total	4,209,553	4,331,840	4,209,553	4,331,840
Public Works				
Real Estate and Relocation	967,311	1,074,008	967,311	1,074,008
Public Works Total	967,311	1,074,008	967,311	1,074,008

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Additional Resources	68,575,630	63,689,105	0	0
Capital	146,978,420	159,334,026	0	0
Debt	43,572,974	44,773,776	0	0
Economic Development Total	485,353,846	507,846,090	87,023,203	87,461,256

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Environment and Sustainability				
Building Services				
Energy Procurement and Monitoring	2,601,665	2,606,159	2,601,665	2,606,159
Building Services Total	2,601,665	2,606,159	2,601,665	2,606,159
Court & Detention Services				
Environmental Crimes Unit	60,572	88,050	60,572	88,050
Court & Detention Services Total	60,572	88,050	60,572	88,050
Dallas Water Utilities				
Wastewater Collection	22,292,047	22,703,612	0	0
Wastewater Treatment	55,496,802	56,106,801	0	0
Water Production and Delivery	110,722,482	117,917,139	0	0
Dallas Water Utilities Total	188,511,331	196,727,552	0	0
Dallas Water Utilities - SDM				
DWU - SDM General Expense	42,758,662	45,356,551	0	0
Floodplain and Drainage Management	3,006,339	3,017,527	0	0
Neighborhood Drainage Operations	11,769,875	11,909,565	0	0
Dallas Water Utilities - SDM Total	57,534,876	60,283,643	0	0
Management Services				
Office of Environmental Quality and Sustainability	4,255,762	4,075,729	4,255,762	4,075,729
Office of Historic Preservation	755,602	847,564	755,602	847,564
Management Services Total	5,011,364	4,923,293	5,011,364	4,923,293
Park & Recreation				
Planning, Design, Construction - EMS and Environ Compliance	3,467,245	2,145,040	3,467,245	2,145,040
Park & Recreation Total	3,467,245	2,145,040	3,467,245	2,145,040
Public Works				
Urban Forestry Division	605,654	615,575	605,654	615,575
Public Works Total	605,654	615,575	605,654	615,575
Sanitation Services				
Animal Remains Collection	469,929	467,798	0	0
Brush-Bulk Waste Removal Services	26,908,251	27,919,923	0	0
City Facility Services	1,050,129	1,059,232	0	0
Landfill Services	41,861,691	41,291,041	0	0
Recycling Collection and Waste Diversion	16,431,695	16,898,600	0	0
Residential Refuse Collection	52,815,296	53,521,070	0	0
Sanitation Services Total	139,536,992	141,157,663	0	0
Additional Resources	2,520,000	0	0	0
Capital	124,300,000	78,700,000	0	0
Debt	73,545,608	75,572,409	0	0
Environment and Sustainability Total	597,695,307	562,819,384	11,746,500	10,378,117

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Government Performance and Financial Management				
Budget & Management Services				
Grant Administration	1,182,574	1,208,524	1,182,574	1,208,524
Operating and Capital Budget	1,974,516	2,076,643	1,974,516	2,076,643
Performance, Innovation, and Strategy	1,086,209	1,055,276	1,086,209	1,055,276
Utility Management	269,605	276,733	269,605	276,733
Budget & Management Services Total	4,512,904	4,617,176	4,512,904	4,617,176
City Attorney's Office				
Administrative Support	1,965,304	2,025,828	1,965,304	2,025,828
General Counsel	4,627,291	4,661,817	4,627,291	4,661,817
Litigation	5,590,578	5,712,266	5,590,578	5,712,266
City Attorney's Office Total	12,183,173	12,399,911	12,183,173	12,399,911
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,048,254	3,110,490	3,048,254	3,110,490
City Auditor's Office Total	3,048,254	3,110,490	3,048,254	3,110,490
City Controller's Office				
Accounts Payable	1,408,585	1,444,581	1,408,585	1,444,581
Cash and Debt Management	637,218	864,028	637,218	864,028
Contract Compliance and Monitoring	696,128	702,789	696,128	702,789
Deferred Compensation	49,867	64,058	49,867	64,058
EMS Compliance	172,503	175,977	172,503	175,977
Financial Reporting	2,765,573	2,717,086	2,765,573	2,717,086
Independent Audit	745,429	745,429	745,429	745,429
Payroll	2,034,824	2,249,794	2,034,824	2,249,794
City Controller's Office Total	8,510,127	8,963,742	8,510,127	8,963,742
City Manager's Office				
City Administration	2,377,293	2,439,651	2,377,293	2,439,651
City Agenda Process	210,096	210,095	210,096	210,095
Ethics and Compliance Division	190,620	190,620	190,620	190,620
City Manager's Office Total	2,778,009	2,840,366	2,778,009	2,840,366
City Secretary's Office				
Archives	186,827	187,344	186,827	187,344
Boards and Commissions Support	306,505	307,471	306,505	307,471
City Council Support	1,259,754	1,308,781	1,259,754	1,308,781
Customer Service	205,900	206,866	205,900	206,866
Elections	104,713	1,914,970	104,713	1,914,970
Open Records	511,073	518,606	511,073	518,606
Records Management	580,247	575,290	580,247	575,290
City Secretary's Office Total	3,155,019	5,019,328	3,155,019	5,019,328
Civil Service				
Analysis-Development and Validation	700,814	714,518	700,814	714,518
Applicant Evaluation (Civilian)	1,100,545	1,119,639	1,100,545	1,119,639
Civil Service Board and Employee Appeals	466,480	478,800	466,480	478,800
Civil Service Total	2,267,839	2,312,957	2,267,839	2,312,957

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Data Analytics & Business Intelligence				
Data Accessibility	196,030	195,926	196,030	195,926
Data Analytics	2,507,819	2,759,757	2,507,819	2,759,757
GIS	1,284,523	1,461,184	1,284,523	1,461,184
Data Analytics & Business Intelligence Total	3,988,372	4,416,867	3,988,372	4,416,867
Human Resources				
Administrative/HRIS	1,468,764	1,510,271	1,468,764	1,510,271
HR Consulting (HRP/Investigations)	2,594,499	2,623,253	2,594,499	2,623,253
Onboarding and Recruitments	955,562	959,503	955,562	959,503
Talent, Engagement, and Development (TED)	1,233,936	1,160,322	1,233,936	1,160,322
Total Rewards (Compensation)	946,490	1,002,454	946,490	1,002,454
Human Resources Total	7,199,251	7,255,803	7,199,251	7,255,803
Management Services				
311 Customer Service	5,079,860	5,375,176	5,079,860	5,375,176
Communications, Outreach, and Marketing	2,330,867	2,377,595	2,330,867	2,377,595
Office of Government Affairs	914,383	936,673	914,383	936,673
Management Services Total	8,325,110	8,689,444	8,325,110	8,689,444
Mayor & City Council				
Administrative Support for the Mayor and City Council	5,351,007	5,471,120	5,351,007	5,471,120
Mayor & City Council Total	5,351,007	5,471,120	5,351,007	5,471,120
Non-Departmental				
General Obligation Commercial Paper and Master Lease Program	20,699,812	22,604,660	20,699,812	22,604,660
Liability-Claims Fund Transfer	4,483,807	2,814,539	4,483,807	2,814,539
Non-Departmental	18,478,249	17,625,740	18,478,249	17,625,740
Salary and Benefit Stabilization	5,020,000	9,500,000	5,020,000	9,500,000
Non-Departmental Total	48,681,868	52,544,939	48,681,868	52,544,939
Procurement Services				
Purchasing-Contract Management	3,082,909	3,150,987	3,082,909	3,150,987
Procurement Services Total	3,082,909	3,150,987	3,082,909	3,150,987
Additional Resources	23,250,000	165,000	0	0
Capital	40,671,400	39,671,400	0	0
Debt	20,628,350	21,196,834	0	0
Government Performance and Financial Management Total	197,633,592	181,826,364	113,083,842	120,793,130

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Housing and Homelessness Solutions				
Housing & Neighborhood Revitalization				
Housing Administration	1,456,362	1,519,680	1,456,362	1,519,680
Housing Preservation	812,259	812,259	812,259	812,259
Housing & Neighborhood Revitalization Total	2,268,621	2,331,939	2,268,621	2,331,939
Management Services				
Office Homeless Solutions	11,913,143	12,028,372	11,913,143	12,028,372
Management Services Total	11,913,143	12,028,372	11,913,143	12,028,372
Additional Resources	51,160,271	29,655,271	0	0
Capital	2,989,185	3,021,630	0	0
Debt	1,130,606	1,161,764	0	0
Housing and Homelessness Solutions Total	69,461,826	48,198,976	14,181,764	14,360,311

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Public Safety				
City Attorney's Office				
Municipal Prosecution	1,718,853	1,777,541	1,718,853	1,777,541
Police Legal Liaison	754,337	775,574	754,337	775,574
City Attorney's Office Total	2,473,190	2,553,115	2,473,190	2,553,115
Civil Service				
Applicant Evaluation (Uniform)	753,864	769,064	753,864	769,064
Civil Service Total	753,864	769,064	753,864	769,064
Court & Detention Services				
City Detention Center	1,774,994	1,830,089	1,774,994	1,830,089
City Marshal's Office	2,843,871	2,816,102	2,843,871	2,816,102
Low Sterrett Jail Contract	9,450,527	9,450,527	9,450,527	9,450,527
Municipal Court Services	7,783,243	7,983,676	7,783,243	7,983,676
Parking Adjudication Office	597,865	609,408	597,865	609,408
School Crossing Guard Program	4,769,847	4,769,847	4,769,847	4,769,847
Security Services	5,350,120	5,496,680	5,350,120	5,496,680
Sobering Center	897,209	925,199	897,209	925,199
Court & Detention Services Total	33,467,676	33,881,528	33,467,676	33,881,528
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	23,522,661	21,615,949	23,522,661	21,615,949
Fire and Rescue Emergency Response and Special Operations	241,455,030	256,410,273	241,455,030	256,410,273
Fire Dispatch and Communications	24,093,047	26,301,108	24,093,047	26,301,108
Fire Investigation - Explosive Ordnance Disposal	5,087,833	5,261,827	5,087,833	5,261,827
Fire Training and Recruitment	15,263,073	17,334,341	15,263,073	17,334,341
Fire-Rescue Equipment Maintenance and Supply	15,011,367	14,957,788	15,011,367	14,957,788
Inspection and Life Safety Education	11,261,373	11,916,510	11,261,373	11,916,510
Dallas Fire-Rescue Total	335,694,385	353,797,796	335,694,385	353,797,796
Dallas Police Department				
Juvenile Case Managers-First Offender Program	124,461	134,044	124,461	134,044
Police Academy and In-service Training	37,874,821	50,157,628	37,874,821	50,157,628
Police Administrative Support	39,579,987	41,335,795	39,579,987	41,335,795
Police Community Outreach	1,341,331	1,364,569	1,341,331	1,364,569
Police Criminal Investigations	73,844,506	76,018,076	73,844,506	76,018,076
Police Field Patrol	304,241,476	310,950,338	304,241,476	310,950,338
Police Intelligence	9,731,292	10,027,904	9,731,292	10,027,904
Police Investigation of Vice Related Crimes	4,250,596	4,328,513	4,250,596	4,328,513
Police Investigations of Narcotics Related Crimes	13,554,064	13,822,098	13,554,064	13,822,098
Police Operational Support	46,797,390	49,184,269	46,797,390	49,184,269
Police Recruiting and Personnel Service	11,442,004	11,788,167	11,442,004	11,788,167
Police Special Operations	23,152,640	23,746,888	23,152,640	23,746,888
Dallas Police Department Total	565,934,568	592,858,289	565,934,568	592,858,289

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Judiciary				
Civil Adjudication Court	359,978	366,283	359,978	366,283
Community Court	106,334	106,334	106,334	106,334
Court Security	1,021,947	1,053,812	1,021,947	1,053,812
Municipal Judges-Cases Docketed	2,187,665	2,237,785	2,187,665	2,237,785
Judiciary Total	3,675,924	3,764,214	3,675,924	3,764,214
Management Services				
Office of Community Police Oversight	630,129	724,215	630,129	724,215
Office of Emergency Management	1,130,290	1,165,385	1,130,290	1,165,385
Office of Integrated Public Safety Solutions	4,969,809	4,999,120	4,969,809	4,999,120
Management Services Total	6,730,228	6,888,720	6,730,228	6,888,720
Additional Resources	66,590,282	21,736,113	0	0
Capital	16,967,315	22,328,600	0	0
Debt	38,560,344	39,623,006	0	0
Public Safety Total	1,070,847,776	1,078,200,445	948,729,835	994,512,726

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Quality of Life, Arts, Culture				
City Manager's Office				
Youth Commission	155,203	155,203	155,203	155,203
City Manager's Office Total	155,203	155,203	155,203	155,203
Code Compliance				
Consumer Health	3,114,300	3,236,919	3,114,300	3,236,919
Neighborhood Code Compliance Services	24,365,378	25,000,804	24,365,378	25,000,804
Neighborhood Nuisance Abatement	7,553,246	7,738,055	7,553,246	7,738,055
Code Compliance Total	35,032,924	35,975,778	35,032,924	35,975,778
Dallas Animal Services				
Dallas Animal Services	16,068,520	16,440,169	16,068,520	16,440,169
Dallas Animal Services Total	16,068,520	16,440,169	16,068,520	16,440,169
Library				
Library Materials and Collection Management	6,696,645	6,717,624	6,696,645	6,717,624
Library Operations and Public Service	24,420,628	25,162,013	24,420,628	25,162,013
Literacy Initiatives, Education, and Community Engagement	1,800,033	1,867,106	1,800,033	1,867,106
Library Total	32,917,306	33,746,743	32,917,306	33,746,743
Municipal Radio				
WRR Municipal Radio Classical Music	1,815,740	1,837,401	0	0
Municipal Radio Total	1,815,740	1,837,401	0	0
Office of Arts & Culture				
City-Owned Cultural Venues	14,308,970	14,884,520	14,308,970	14,884,520
Cultural Services Contracts	6,601,231	6,472,122	6,601,231	6,472,122
Public Art for Dallas	427,389	435,124	427,389	435,124
Office of Arts & Culture Total	21,337,590	21,791,766	21,337,590	21,791,766
Park & Recreation				
Aquatic Services	6,785,209	7,303,935	6,785,209	7,303,935
Golf and Tennis Centers	5,300,482	5,398,867	5,300,482	5,398,867
Leisure Venue Management	18,005,411	18,080,545	18,005,411	18,080,545
Operation - Maintenance of Fair Park	4,600,000	4,600,000	4,600,000	4,600,000
Park Land Maintained	37,261,691	39,293,251	37,261,691	39,293,251
Recreation Services	24,207,131	25,271,256	24,207,131	25,271,256
Park & Recreation Total	96,159,924	99,947,854	96,159,924	99,947,854
Additional Resources	9,587,093	5,824,722	0	0
Capital	34,450,635	32,992,281	0	0
Debt	62,108,835	63,820,456	0	0
Quality of Life, Arts, Culture Total	309,633,770	312,532,373	201,671,467	208,057,513

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Transportation and Infrastructure				
Aviation				
Aviation Facilities - Dallas Executive Airport - Vertiport	3,936,193	4,100,693	0	0
Capital Construction and Debt Service	47,607,989	47,891,075	0	0
Dallas Love Field	90,442,605	98,457,181	0	0
Aviation Total	141,986,787	150,448,949	0	0
Aviation - Transportation Regulation				
Regulation and Enforcement of For Hire Transportation	403,065	411,943	0	0
Aviation - Transportation Regulation Total	403,065	411,943	0	0
Building Services				
City Facility Operation, Maintenance and Repair	14,193,968	14,721,045	14,193,968	14,721,045
Custodial Maintenance	4,818,315	4,926,967	4,818,315	4,926,967
Renovation and Major Repair	2,073,809	2,102,738	2,073,809	2,102,738
Building Services Total	21,086,092	21,750,750	21,086,092	21,750,750
City Attorney's Office				
DFW International Airport Legal Counsel	454,439	466,739	454,439	466,739
City Attorney's Office Total	454,439	466,739	454,439	466,739
Dallas Water Utilities				
DWU General Expense	136,023,723	140,699,435	0	0
Water Capital Funding	348,821,606	345,632,253	0	0
Water Planning, Financial and Rate Services	3,613,478	4,240,053	0	0
Water Utilities Capital Program Management	15,727,198	16,223,879	0	0
Water Utilities Customer Account Services	29,735,314	30,304,871	0	0
Dallas Water Utilities Total	533,921,319	537,100,491	0	0
Dallas Water Utilities - SDM				
Floodway Operations	11,779,710	12,150,099	0	0
Dallas Water Utilities - SDM Total	11,779,710	12,150,099	0	0
Public Works				
Capital and Implementation Program	758,469	758,469	758,469	758,469
Interagency and Transportation Administration	105,864	105,864	105,864	105,864
Land Surveying Services	61,648	64,996	61,648	64,996
Pavement Management	759,651	775,034	759,651	775,034
Pavement Preservation	2,417,440	2,436,284	2,417,440	2,436,284
Rights-of-Way Maintenance Contracts	5,295,763	5,319,684	5,295,763	5,319,684
Street Cut and Right-of-Way Management [Cut Control]	390,129	411,268	390,129	411,268
Street Maintenance Contracts and Inspections	30,445,272	22,197,052	30,445,272	22,197,052
Street Operation	34,550,598	35,470,074	34,550,598	35,470,074
Public Works Total	74,784,834	67,538,725	74,784,834	67,538,725

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Transportation				
Administration and Performance Management	3,307,758	3,499,823	3,307,758	3,499,823
Engineering and Operations	32,911,460	33,797,833	32,911,460	33,797,833
Parking Management and Enforcement	6,328,288	7,527,893	6,328,288	7,527,893
Transportation Planning	2,702,071	2,723,868	2,702,071	2,723,868
Transportation Total	45,249,577	47,549,417	45,249,577	47,549,417
Additional Resources	80,742,477	23,946,000	0	0
Capital	493,928,064	572,941,857	0	0
Debt	107,771,436	110,741,448	0	0
Transportation and Infrastructure Total	1,512,107,800	1,545,046,418	141,574,942	137,305,631

SUMMARY OF SERVICES BY STRATEGIC PRIORITY

	FY 2021-22 All Funds Budget	FY 2022-23 All Funds Planned	FY 2021-22 General Fund Budget	FY 2022-23 General Fund Planned
Workforce, Education, and Equity				
City Attorney's Office				
Community Courts	612,256	626,696	612,256	626,696
Community Prosecution	2,091,145	2,172,035	2,091,145	2,172,035
City Attorney's Office Total	2,703,401	2,798,731	2,703,401	2,798,731
Management Services				
Office of Community Care	9,204,147	9,300,398	9,204,147	9,300,398
Office of Equity and Inclusion	2,644,998	2,748,098	2,644,998	2,748,098
Small Business Center	2,454,801	2,532,989	2,454,801	2,532,989
Management Services Total	14,303,946	14,581,485	14,303,946	14,581,485
Additional Resources	84,718,453	400,822	0	0
Capital	3,150,000	3,150,000	0	0
Debt	1,458,250	1,498,437	0	0
Workforce, Education, and Equity Total	106,334,050	22,429,475	17,007,347	17,380,216
Grand Total	4,349,067,966	4,258,899,526	1,535,018,900	1,590,248,900

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
General Fund				
Budget & Management Services				
Grant Administration	1,082,349	1,074,687	1,182,574	1,208,524
Operating and Capital Budget	1,927,037	1,992,995	1,974,516	2,076,643
Performance, Innovation, and Strategy	872,925	778,734	1,086,209	1,055,276
Utility Management	290,398	279,820	269,605	276,733
Budget & Management Services Total	4,172,709	4,126,236	4,512,904	4,617,176
Building Services				
Bullington Truck Terminal and Thanksgiving Square	664,542	663,206	668,562	669,730
City Facility Operation, Maintenance and Repair	14,054,399	16,901,270	14,193,968	14,721,045
Custodial Maintenance	4,210,015	4,128,557	4,818,315	4,926,967
Energy Procurement and Monitoring	2,850,232	2,831,843	2,601,665	2,606,159
Renovation and Major Repair	7,895,955	7,760,407	2,073,809	2,102,738
Building Services Total	29,675,143	32,285,283	24,356,319	25,026,639
City Attorney's Office				
Administrative Support	1,686,701	1,835,395	1,965,304	2,025,828
Community Courts	896,701	634,943	612,256	626,696
Community Prosecution	2,064,256	1,955,652	2,091,145	2,172,035
DFW International Airport Legal Counsel	361,336	361,333	454,439	466,739
General Counsel	4,438,465	4,390,910	4,627,291	4,661,817
Litigation	5,244,404	5,363,548	5,590,578	5,712,266
Municipal Prosecution	1,548,616	1,639,002	1,718,853	1,777,541
Police Legal Liaison	737,821	735,108	754,337	775,574
City Attorney's Office Total	16,978,300	16,915,891	17,814,203	18,218,496
City Auditor's Office				
Audits, Attestations, Investigations, and Advisory	3,123,860	2,958,715	3,048,254	3,110,490
City Auditor's Office Total	3,123,860	2,958,715	3,048,254	3,110,490
City Controller's Office				
Accounts Payable	1,235,799	1,418,259	1,408,585	1,444,581
Cash and Debt Management	707,595	593,717	637,218	864,028
Contract Compliance and Monitoring	801,995	789,495	696,128	702,789
Deferred Compensation	141,350	164,685	49,867	64,058
EMS Compliance	421,656	381,766	172,503	175,977
Financial Reporting	2,951,802	2,801,949	2,765,573	2,717,086
Independent Audit	945,429	745,429	745,429	745,429
Payroll	1,744,377	1,727,497	2,034,824	2,249,794
City Controller's Office Total	8,950,003	8,622,796	8,510,127	8,963,742
City Manager's Office				
City Administration	2,421,517	2,527,939	2,377,293	2,439,651
City Agenda Process	234,690	197,226	210,096	210,095
Ethics and Compliance Division	171,927	102,776	190,620	190,620
Youth Commission	90,000	90,194	155,203	155,203
City Manager's Office Total	2,918,134	2,918,134	2,933,212	2,995,569

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
City Secretary's Office				
Archives	197,760	196,359	186,827	187,344
Boards and Commissions Support	318,094	316,629	306,505	307,471
City Council Support	1,113,407	1,119,792	1,259,754	1,308,781
Customer Service	221,405	203,156	205,900	206,866
Elections	1,928,528	1,927,571	104,713	1,914,970
Open Records	559,109	562,278	511,073	518,606
Records Management	476,252	487,802	580,247	575,290
City Secretary's Office Total	4,814,555	4,813,587	3,155,019	5,019,328
Civil Service				
Analysis-Development and Validation	694,253	562,272	700,814	714,518
Applicant Evaluation (Civilian)	1,082,319	1,125,325	1,100,545	1,119,639
Applicant Evaluation (Uniform)	824,413	697,239	753,864	769,064
Civil Service Board and Employee Appeals Process	345,759	437,018	466,480	478,800
Civil Service Total	2,946,744	2,821,853	3,021,703	3,082,021
Code Compliance				
Consumer Health	3,156,071	3,021,772	3,114,300	3,236,919
Neighborhood Code Compliance Services	22,844,235	22,196,354	24,365,378	25,000,804
Neighborhood Nuisance Abatement	7,858,419	7,474,257	7,553,246	7,738,055
Code Compliance Total	33,858,725	32,692,383	35,032,924	35,975,778
Court & Detention Services				
City Detention Center	2,321,654	2,044,432	1,774,994	1,830,089
City Marshal's Office	3,381,142	2,835,077	2,843,871	2,816,102
Environmental Crimes Unit	10,877	81,409	60,572	88,050
Lew Sterrett Jail Contract	9,547,117	9,547,117	9,450,527	9,450,527
Municipal Court Services	7,476,121	6,867,449	7,783,243	7,983,676
Parking Adjudication Office	669,936	593,005	597,865	609,408
School Crossing Guard Program	4,469,776	4,469,776	4,769,847	4,769,847
Security Services	5,482,089	5,590,805	5,350,120	5,496,680
Sobering Center	0	0	897,209	925,199
Court & Detention Services Total	33,358,712	32,029,069	33,528,248	33,969,578
Dallas Animal Services				
Dallas Animal Services	15,314,969	15,312,525	16,068,520	16,440,169
Dallas Animal Services Total	15,314,969	15,312,525	16,068,520	16,440,169
Dallas Fire-Rescue				
EMS Administration, Contracts, and Community Health	25,537,258	19,415,644	23,522,661	21,615,949
Fire and Rescue Emergency Response and Special Operations	223,713,625	236,181,992	241,455,030	256,410,273
Fire Dispatch and Communications	20,993,217	21,418,653	24,093,047	26,301,108
Fire Inspection for New Construction	0	0	4,711	4,710
Fire Investigation - Explosive Ordnance Disposal	4,864,101	4,907,085	5,087,833	5,261,827
Fire Training and Recruitment	15,491,553	11,208,506	15,263,073	17,334,341
Fire-Rescue Equipment Maintenance and Supply	13,525,088	15,925,867	15,011,367	14,957,788
Inspection and Life Safety Education	11,420,092	11,180,221	11,261,373	11,916,510
Dallas Fire-Rescue Total	315,544,933	320,237,968	335,699,096	353,802,506

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Dallas Police Department				
Juvenile Case Managers-First Offender Program	0	0	124,461	134,044
Police Academy and In-service Training	24,673,147	22,997,887	37,874,821	50,157,628
Police Administrative Support	33,443,101	35,779,283	39,579,987	41,335,795
Police Community Outreach	1,268,902	3,118,884	1,341,331	1,364,569
Police Criminal Investigations	66,465,575	77,157,406	73,844,506	76,018,076
Police Field Patrol	289,022,839	284,907,584	304,241,476	310,950,338
Police Intelligence	9,412,094	11,076,949	9,731,292	10,027,904
Police Investigation of Vice Related Crimes	4,051,290	4,288,124	4,250,596	4,328,513
Police Investigations of Narcotics Related Crimes	14,654,213	14,392,380	13,554,064	13,822,098
Police Operational Support	35,490,759	35,189,296	46,797,390	49,184,269
Police Recruiting and Personnel Service	11,837,315	11,371,979	11,442,004	11,788,167
Police Special Operations	23,215,795	25,546,846	23,152,640	23,746,888
Dallas Police Department Total	513,535,030	525,826,617	565,934,568	592,858,289
Data Analytics & Business Intelligence				
Data Accessibility	0	0	196,030	195,926
Data Analytics	1,261,913	1,227,739	2,507,819	2,759,757
GIS	0	17,925	1,284,523	1,461,184
Data Analytics & Business Intelligence Total	1,261,913	1,245,664	3,988,372	4,416,867
Development Services				
Authorized Hearings	736,133	733,004	0	0
Conservation District	382,361	372,727	0	0
Real Estate and Relocation	750,486	156,318	0	0
Development Services Total	1,868,980	1,262,049	0	0
Housing & Neighborhood Revitalization				
Housing Administration	1,596,944	1,584,606	1,456,362	1,519,680
Housing Preservation	1,369,459	983,572	812,259	812,259
New Development	620,659	782,428	1,556,805	1,556,468
Housing & Neighborhood Revitalization Total	3,587,062	3,350,606	3,825,426	3,888,407
Human Resources				
Administrative/HRIS	1,320,103	1,266,710	1,468,764	1,510,271
HR Consulting (HRP/Investigations)	2,011,336	2,037,184	2,594,499	2,623,253
Onboarding and Recruitments	986,171	963,353	955,562	959,503
Talent, Engagement, and Development	1,114,856	1,177,373	1,233,936	1,160,322
Total Rewards (Compensation)	622,726	609,829	946,490	1,002,454
Human Resources Total	6,055,192	6,054,449	7,199,251	7,255,803
Judiciary				
Civil Adjudication Court	388,456	398,002	359,978	366,283
Community Court	106,334	107,806	106,334	106,334
Court Security	1,034,571	1,114,683	1,021,947	1,053,812
Municipal Judges-Cases Docketed	2,133,838	2,042,708	2,187,665	2,237,785
Judiciary Total	3,663,199	3,663,199	3,675,924	3,764,214

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Library				
Library Materials and Collection Management	6,346,777	6,808,945	6,696,645	6,717,624
Library Operations and Public Service	23,882,789	23,193,592	24,420,628	25,162,013
Literacy Initiatives, Education, and Community Engagement	1,845,433	1,837,388	1,800,033	1,867,106
Library Total	32,074,999	31,839,925	32,917,306	33,746,743
Management Services				
311 Customer Service	4,639,768	4,228,958	5,079,860	5,375,176
Communications, Outreach, and Marketing	2,295,750	2,098,000	2,330,867	2,377,595
Office Homeless Solutions	12,364,516	12,240,836	11,913,143	12,028,372
Office of Community Care	8,415,505	8,397,932	9,204,147	9,300,398
Office of Community Police Oversight	545,133	468,342	630,129	724,215
Office of Emergency Management	1,152,959	1,343,673	1,130,290	1,165,385
Office of Environmental Quality and Sustainability	4,247,433	3,763,144	4,255,762	4,075,729
Office of Equity and Inclusion	2,401,046	2,459,168	2,644,998	2,748,098
Office of Government Affairs	937,370	904,438	914,383	936,673
Office of Historic Preservation	728,797	709,086	755,602	847,564
Office of Integrated Public Safety Solutions	3,393,814	3,391,120	4,969,809	4,999,120
Small Business Center	0	0	2,454,801	2,532,989
Management Services Total	41,122,091	40,004,697	46,283,791	47,111,314
Mayor & City Council				
Administrative Support for the Mayor and City Council	5,140,653	5,139,596	5,351,007	5,471,120
Mayor & City Council Total	5,140,653	5,139,596	5,351,007	5,471,120
Non-Departmental				
General Obligation Commercial Paper and Master Lease Program	19,793,561	18,754,146	20,699,812	22,604,660
Liability-Claims Fund Transfer	4,822,220	4,822,220	4,483,807	2,814,539
Non-Departmental	20,979,373	20,414,919	18,478,249	17,625,740
Salary and Benefit Stabilization	2,000,000	2,000,000	5,020,000	9,500,000
Tax Increment Financing Districts Payments	72,688,637	70,452,545	76,364,084	76,364,084
Non-Departmental Total	120,283,791	116,443,830	125,045,952	128,909,023
Office of Arts & Culture				
City-Owned Cultural Venues	13,502,554	12,851,012	14,308,970	14,884,520
Cultural Services Contracts	6,337,293	6,364,847	6,601,231	6,472,122
Public Art for Dallas	364,850	714,332	427,389	435,124
Office of Arts & Culture Total	20,204,697	19,930,192	21,337,590	21,791,766
Office of Economic Development				
Area Development	1,079,448	1,133,427	1,181,677	1,312,763
Business and Workforce Inclusion	2,610,274	2,229,864	0	0
Business Development	1,360,694	1,674,683	1,678,249	1,718,255
Performance Monitoring, Compliance & Analysis	392,311	364,125	392,250	429,398
Office of Economic Development Total	5,442,727	5,402,100	3,252,177	3,460,416

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Park & Recreation				
Aquatic Services	6,397,876	5,727,327	6,785,209	7,303,935
Golf and Tennis Centers	5,339,694	5,105,585	5,300,482	5,398,867
Leisure Venue Management	17,908,437	18,118,774	18,005,411	18,080,545
Operation - Maintenance of Fair Park	3,850,000	7,001,241	4,600,000	4,600,000
Park Land Maintained	35,159,752	35,054,992	37,261,691	39,293,251
Planning, Design, Construction - EMS and Environ Compliance	2,112,887	2,112,887	3,467,245	2,145,040
Recreation Services	23,544,800	23,037,050	24,207,131	25,271,256
Park & Recreation Total	94,313,446	96,157,856	99,627,169	102,092,894
Planning & Urban Design				
Planning & Urban Design	3,312,735	3,111,306	3,103,343	3,174,337
Zoning	0	0	1,106,210	1,157,503
Planning & Urban Design Total	3,312,735	3,111,306	4,209,553	4,331,840
Procurement Services				
Purchasing-Contract Management	3,018,085	2,910,064	3,082,909	3,150,987
Procurement Services Total	3,018,085	2,910,064	3,082,909	3,150,987
Public Works				
Capital and Implementation Program	758,469	685,401	758,469	758,469
Interagency and Transportation Administration	105,864	108,342	105,864	105,864
Land Surveying Services	108,681	229,907	61,648	64,996
Pavement Management	762,354	758,890	759,651	775,034
Pavement Preservation	1,817,329	1,786,147	2,417,440	2,436,284
Real Estate and Relocation	0	0	967,311	1,074,008
Rights-of-Way Maintenance Contracts	5,556,042	5,477,624	5,295,763	5,319,684
Street Cut and Right-of-Way Management [Cut Control]	683,386	371,038	390,129	411,268
Street Maintenance Contracts and Inspections	32,737,133	33,535,593	30,445,272	22,197,052
Street Operation	33,068,282	32,113,668	34,550,598	35,470,074
Urban Forestry Division	543,656	485,893	605,654	615,575
Public Works Total	76,141,197	75,552,504	76,357,799	69,228,308
Transportation				
Administration and Performance Management	3,129,018	2,780,552	3,307,758	3,499,823
Engineering and Operations	33,312,161	32,888,680	32,911,460	33,797,833
Parking Management and Enforcement	5,327,266	5,391,700	6,328,288	7,527,893
Transportation Planning	1,337,130	1,342,175	2,702,071	2,723,868
Transportation Total	43,105,575	42,403,106	45,249,577	47,549,417
General Fund Total	1,445,788,159	1,456,032,201	1,535,018,900	1,590,248,900

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Enterprise Funds				
Aviation				
Aviation Facilities - Dallas Executive Airport - Vertiport	2,290,119	4,080,446	3,936,193	4,100,693
Capital Construction and Debt Service	22,628,472	25,121,200	47,607,989	47,891,075
Dallas Love Field	93,807,829	89,470,115	90,442,605	98,457,181
Aviation Total	118,726,420	118,671,762	141,986,787	150,448,949
Aviation - Transportation Regulation				
Regulation and Enforcement of For Hire Transportation	354,879	408,571	403,065	411,943
Aviation - Transportation Regulation Total	354,879	408,571	403,065	411,943
Convention & Event Services				
Convention Center Debt Service Payment	23,481,663	23,481,663	23,484,163	23,482,663
Dallas Convention Center	60,375,621	44,357,110	75,780,367	88,198,553
Office of Special Events	1,182,987	1,126,778	800,418	795,176
Union Station	792,310	894,351	755,000	755,000
Convention & Event Services Total	85,832,581	69,859,902	100,819,948	113,231,392
Dallas Water Utilities				
DWU General Expense	131,028,047	129,789,695	136,023,723	140,699,435
Wastewater Collection	21,225,917	19,956,384	22,292,047	22,703,612
Wastewater Treatment	53,698,229	51,520,544	55,496,802	56,106,801
Water Capital Funding	351,165,288	342,989,427	348,821,606	345,632,253
Water Planning, Financial and Rate Services	4,522,893	3,686,457	3,613,478	4,240,053
Water Production and Delivery	108,695,886	105,340,967	110,722,482	117,917,139
Water Utilities Capital Program	15,418,863	14,488,955	15,727,198	16,223,879
Water Utilities Customer Account Services	29,023,218	27,762,821	29,735,314	30,304,871
Dallas Water Utilities Total	714,778,341	695,535,250	722,432,650	733,828,043
Dallas Water Utilities - SDM				
DWU - SDM General Expense	40,641,041	41,227,390	42,758,662	45,356,551
Floodplain and Drainage Management	2,707,275	2,452,040	3,006,339	3,017,527
Floodway Operations	11,711,043	11,884,686	11,779,710	12,150,099
Neighborhood Drainage Operations	11,270,388	10,765,630	11,769,875	11,909,565
Dallas Water Utilities - SDM Total	66,329,747	66,329,747	69,314,586	72,433,742
Development Services				
Construction Plan Review and Permitting	19,181,918	22,748,985	20,000,792	20,522,980
Engineering - Inspection Review for Private Development	2,574,485	1,522,757	2,755,109	2,846,925
Express Plan Review	1,776,510	1,033,147	1,612,954	1,612,954
Field Inspections of Private Development Construction Sites	9,720,006	7,890,314	10,416,072	10,695,743
GIS Mapping for Private Development	1,268,662	810,574	1,340,792	1,420,051
Private Development Records and Archival Library	1,259,964	848,127	1,125,785	1,125,785
Private Development Survey	456,098	382,598	522,752	522,752
Subdivision Plat Review	571,472	440,904	609,414	609,346
Zoning - Board of Adjustment	1,734,989	1,126,161	0	0
Development Services Total	38,544,104	36,803,567	38,383,670	39,356,536

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Municipal Radio				
WRR Municipal Radio Classical Music	1,875,612	1,684,456	1,815,740	1,837,401
Municipal Radio Total	1,875,612	1,684,456	1,815,740	1,837,401
Sanitation Services				
Animal Remains Collection	472,335	472,483	469,929	467,798
Brush-Bulk Waste Removal Services	25,031,087	24,763,976	26,908,251	27,919,923
City Facility Services	905,522	925,175	1,050,129	1,059,232
Landfill Services	40,981,836	38,039,800	41,861,691	41,291,041
Recycling Collection and Waste Diversion	14,851,750	15,407,819	16,431,695	16,898,600
Residential Refuse Collection	49,386,390	52,019,798	52,815,296	53,521,070
Sanitation Services Total	131,628,920	131,629,052	139,536,992	141,157,663
Enterprise Funds Total	1,158,070,604	1,120,922,308	1,214,693,438	1,252,705,669

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Operating Budget				
General Fund	1,445,788,159	1,456,032,201	1,535,018,900	1,590,248,900
Enterprise Funds	1,158,070,604	1,120,922,308	1,214,693,438	1,252,705,669
Additional Resources	83,619,127	83,619,127	387,144,206	145,417,033
Debt	316,672,860	306,124,732	348,776,403	358,388,130
Operating Budget Total	3,004,150,750	2,966,698,367	3,485,632,946	3,346,759,732

SUMMARY OF SERVICES BY DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Internal Service and Other Funds				
Bond & Construction Management				
Bond Program Administration	6,630,001	6,102,986	5,209,374	5,251,818
Parks and Recreation	4,524,521	4,218,666	5,231,840	5,320,852
Public Works	11,920,228	10,621,173	12,500,722	12,728,548
Transportation	0	0	123,582	123,904
Bond & Construction Management Total	23,074,750	20,942,825	23,065,518	23,425,122
Employee Benefits				
Administrative/HRIS	1,342,847	1,364,705	1,711,871	1,740,510
Wellness Program	288,420	265,904	224,997	220,816
Employee Benefits Total	1,631,267	1,630,609	1,936,868	1,961,326
Equipment & Fleet Management				
City Fleet Asset Management	3,149,193	3,041,889	3,010,025	3,069,119
City Fleet Maintenance and Repair Services	33,360,801	34,703,353	34,705,203	35,161,818
City Fleet Paint and Body Shop Coordination	2,389,985	2,297,634	2,328,241	2,331,389
Environmental Services for City Fleet	519,466	492,977	567,410	590,240
Fuel Procurement and Management	16,649,595	16,052,341	15,930,844	15,966,882
Equipment & Fleet Management Total	56,069,040	56,588,195	56,541,723	57,119,448
Express Business Center				
Business Services	1,545,347	1,494,474	1,776,959	1,790,780
Disposal of Surplus and Police Unclaimed Property	535,543	586,416	547,019	553,539
Express Business Center Total	2,080,890	2,080,890	2,323,978	2,344,319
Information & Technology Services - 911				
9-1-1 Technology-Education Services	16,523,922	16,520,423	14,341,472	14,169,831
Information & Technology Services - 911 Total	16,523,922	16,520,423	14,341,472	14,169,831
Information & Technology Services - Data				
Business Technology Services	25,301,184	24,885,955	31,294,037	30,377,283
City GIS Services	1,736,926	1,822,939	798,223	798,223
Internal Computer Support	8,100,400	8,416,558	9,316,777	12,479,195
Internal Desktop Support	9,572,710	9,572,628	11,668,723	11,955,787
Internal Telephone and Data Communication	16,389,651	16,909,704	19,624,496	20,034,701
Public Safety Technology Support	4,863,307	5,153,906	6,386,221	6,496,303
Strategic Technology Management	19,048,921	17,700,682	20,088,414	21,911,408
Information & Technology Services - Data Total	85,013,099	84,462,372	99,176,891	104,052,900
Information & Technology Services - Radio				
Internal Radio Communication	13,423,481	13,416,860	13,248,650	12,329,561
Information & Technology Services - Radio Total	13,423,481	13,416,860	13,248,650	12,329,561
Office of Risk Management				
Risk Management Services	5,169,162	4,831,325	5,264,453	5,557,615
Office of Risk Management Total	5,169,162	4,831,325	5,264,453	5,557,615
Internal Service and Other Funds Total	202,985,611	200,473,499	215,899,553	220,960,122



PERFORMANCE MEASURES

PERFORMANCE MEASURE OVERVIEW

Performance measures illustrate the work we do as a City, how well we do it, and what the outcomes are. Performance data drives decision making, process improvement, and problem solving throughout the organization through performance monitoring, target assessment, forecasting, and accountability reporting.

During the performance planning process, departments select performance measures that support the City's strategic direction, align with departmental goals, and demonstrate the efficiency or effectiveness of their work. Targets are developed based on historic data, available resources, department goals, and benchmarking. Performance data allows us to monitor changes over time, manage organizational priorities, allocate resources, and improve our decision-making processes.

DALLAS 365

Through Dallas 365, we inform City Council, residents, businesses, and visitors about our progress on specific City programs and services. Dallas 365 is not just a public finance best practice—it provides transparency and accountability.

We selected 35 performance measures to help gauge the pulse of the city. While City departments track large amounts of data, we believe the measures we chose for Dallas 365 are most relevant to the public based on the results of our community survey, new initiatives being funded, and feedback from various stakeholders during the last year. We report progress on these measures monthly.

To view the latest Dallas 365 report, go to dallas365.dallascityhall.com.

Economic Development

Department	Service	Measure	FY 2021-22 Target
Development Services	Field Inspections of Private Development Construction Sites	Percentage of inspections performed next day, as requested (NEW)	98.0%
Development Services	Construction Plan Review and Permitting	Average number of days to complete permit application prescreen (NEW)	5
MGT - Small Business Center	Business and Workforce Inclusion	Percentage of City spend with vendors located in Dallas	40.0%
MGT - Small Business Center	Business and Workforce Inclusion	Percentage of certified M/WBE spend with vendors located in Dallas	65.0%

PERFORMANCE MEASURES

Environment and Sustainability

Department	Service	Measure	FY 2021-22 Target
MGT - Office of Environmental Quality & Sustainability	Office of Environmental Quality and Sustainability	Percentage of annual Comprehensive Environmental and Climate Action Plan (CECAP) milestones completed	92.0%
Sanitation Services	Brush-Bulk Waste Removal Services	Percentage of on-time bulk & brush collections (NEW)	99.9%
Sanitation Services	Recycling Collection and Waste Diversion	Residential recycling diversion rate	19.0%

Government Performance and Financial Management

Department	Service	Measure	FY 2021-22 Target
City Controller's Office	Accounts Payable	Percentage of invoices paid within 30 days	90.0%
Equipment & Fleet Management	City Fleet Asset Management	Percentage of vehicles receiving preventive maintenance on schedule	85.0%
MGT - 311 Customer Service Center	311 Customer Service	Percentage of 311 calls answered within 90 seconds	75.0%
Office of Risk Management	Risk Management Services	Percentage decrease in preventable city vehicle and equipment incidents (NEW)	3.3%

Housing and Homelessness Solutions

Department	Service	Measure	FY 2021-22 Target
Housing & Neighborhood Revitalization	New Development	Percentage of development funding contributed by private sources	60.0%
MGT - Office of Homeless Solutions	Office Homeless Solutions	Percentage of unduplicated persons placed in permanent housing who remain housed after six months	85.0%
MGT - Office of Homeless Solutions	Office Homeless Solutions	Percentage of beds utilized under the Pay-to-Stay program (NEW)	80.0%

Public Safety

Department	Service	Measure	FY 2021-22 Target
Dallas Fire-Rescue	EMS Administration, Contracts, and Community Health	Percentage of EMS responses within nine minutes or less	90.0%
Dallas Fire-Rescue	Fire and Rescue Emergency Response and Special Operations	Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90.0%

PERFORMANCE MEASURES

Public Safety

Department	Service	Measure	FY 2021-22 Target
Dallas Police Department	Police Criminal Investigations	Crimes against persons (per 100,000 residents)	2,000
Dallas Police Department	Police Field Patrol	Percentage of responses to Priority 1 calls within eight minutes or less	60.0%
Dallas Police Department	Police Operational Support	Percentage of 911 calls answered within 10 seconds	90.0%
MGT - Office of Community Police Oversight	Office of Community Police Oversight	Complaint resolution rate	70.0%
MGT - Office of Integrated Public Safety Solutions	Office of Integrated Public Safety Solutions	Percentage of crisis intervention calls handled by the RIGHT Care team	80.0%

Quality of Life, Arts, and Culture

Department	Service	Measure	FY 2021-22 Target
Code Compliance	Neighborhood Code Compliance Services	Percentage of litter and high weed service requests closed within SLA	65.0%
Dallas Animal Services	Dallas Animal Services	Percentage increase in dogs and cats fostered (NEW)	5.0%
Library	Library Materials and Collection Management	Percentage of technology devices checked out monthly (Hotspots and Chromebooks)	75.0%
Library	Library Operations and Public Service	Satisfaction rate with library programs (NEW)	93.0%
Office of Arts & Culture	Cultural Services Contracts	Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations	30.0%
Park & Recreation	Recreation Services	Average number of recreation programming hours per week (youth, seniors, and athletic leagues)	1,604
Park & Recreation	Recreation Services	Participation rate at late-night Teen Recreation (TRec) sites	80.0%

Transportation and Infrastructure

Department	Service	Measure	FY 2021-22 Target
Bond & Construction Management	Bond Program Administration (MGT)	Percentage of bond appropriations awarded (ITD)	90.0%
Public Works	Pavement Management	Planned lane miles improved (837 of 11,770 miles)	100.0%
Public Works	Street Operation	Percentage of potholes repaired within 3 days	98.0%

PERFORMANCE MEASURES

Transportation and Infrastructure

Department	Service	Measure	FY 2021-22 Target
Transportation	Engineering and Operations	Percentage of signal malfunction responses within 120 minutes	91.0%
Transportation	Engineering and Operations	Percentage of faded long line pavement marking miles improved (NEW)	50.0%

Workforce, Education, and Equity

Department	Service	Measure	FY 2021-22 Target
MGT - Communications, Outreach, & Marketing	Communications, Outreach, and Marketing	Percentage increase of original multicultural and multilingual content (on public, educational, and government)	25.0%
MGT - Office of Community Care	Office of Community Care	Number of WIC clients receiving nutrition services	62,000

PERFORMANCE MEASURES

DEPARTMENT PERFORMANCE MEASURES

Aviation

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Dallas Love Field	Overall customer satisfaction index (scale 1-5)	4.65	4.67	5.00	5.00
Dallas Love Field	Sales per enplaned passenger (SPEP)	\$11.76	\$11.00	\$10.00	\$10.00
Regulation and Enforcement of For Hire Transportation	Percentage of customer complaints resolved within 15 days of submission	100.0%	100.0%	100.0%	100.0%
Aviation Facilities - Dallas Executive Airport - Vertiport	Increase private and public sector investments at Dallas Executive Airport (NEW)	NA	NA	10.0%	10.0%

Bond & Construction Management

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Bond Program Administration (MGT)	Percentage of appropriated projects completed	60.0%	60.0%	80.0%	100.0%
Bond Program Administration (MGT)	Percentage of projects awarded for design and construction	90.0%	90.0%	90.0%	100.0%
Bond Program Administration (MGT)	Number of projects awarded for design or construction	1,120	1,120	1,184	1,384
Bond Program Administration (MGT)	Percentage of bond appropriations awarded (ITD)	90.0%	90.0%	90.0%	100.0%

Budget & Management Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Operating and Capital Budget	Number of Budget Accountability Reports produced annually	10	10	10	10

PERFORMANCE MEASURES

Budget & Management Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Grant Administration	Percentage of residents reporting grant-related presentations were helpful and informative	90.0%	100.0%	90.0%	90.0%
Grant Administration	Number of compliance reviews completed	130	309	453	453
Performance, Innovation, and Strategy	Percentage of departments trained in performance measures management	100.0%	61.7%	80.0%	90.0%
Performance, Innovation, and Strategy	Percentage of departmental measures that are efficiency or outcome measures	60.0%	72.9%	65.0%	68.0%
Performance, Innovation, and Strategy	Dollar savings realized through process improvement initiatives	\$1,000,000	\$250,000	\$1,000,000	\$1,000,000

Building Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Custodial Maintenance	Number of custodial service requests received	1,200	678	1,200	1,200
Custodial Maintenance	Number of quality inspections at contracted custodial facilities each month	276	291	500	500
City Facility Operation, Maintenance and Repair	Number of HVAC preventive maintenance hours	11,400	5,666	6,000	6,600
City Facility Operation, Maintenance and Repair	Percentage of emergency work orders on Building Services maintained facilities	4.0%	1.0%	2.0%	2.0%

City Attorney's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Municipal Prosecution	Number of cases prosecuted	160,000	110,000	160,000	160,000

PERFORMANCE MEASURES

City Attorney's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Community Prosecution	Number of cases, code cases, and nuisance abatements prosecuted and resolved	350	480	350	350
Community Courts	Number of cases handled by Community Courts	25,000	20,000	25,000	25,000
General Counsel	Number of open records requests completed	1,000	1,000	1,000	1,000
General Counsel	Number of ordinances, resolutions, and legal opinions prepared	1,500	1,350	1,500	1,500
General Counsel	Number of civil forfeitures	100	30	100	100
General Counsel	Number of contracts/agreements/AAs completed	1,500	2,000	1,500	1,500
Litigation	Amount of money collected by Litigation	\$2,550,000	\$4,500,000	\$2,550,000	\$2,550,000
Litigation	Number of claims and lawsuits resolved	230	230	230	230

City Auditor's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Audits, Attestations, Investigations, and Advisory	Percentage of audit report recommendations agreed to by management	90.0%	85.0%	90.0%	90.0%
Audits, Attestations, Investigations, and Advisory	Percentage of department hours spent on direct project services	82.0%	82.0%	82.0%	82.0%
Audits, Attestations, Investigations, and Advisory	Number of Audit/Attestation reports	19	19	19	19
Audits, Attestations, Investigations, and Advisory	Percentage of recommendations implemented in 18 months	60.0%	TBD	60.0%	60.0%

PERFORMANCE MEASURES

City Auditor's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Audits, Attestations, Investigations, and Advisory	Percentage of initial response for fraud, waste, and abuse alerts within three workdays	95.0%	100.0%	95.0%	95.0%

City Controller's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Accounts Payable	Percentage of invoices paid within 30 days	90.0%	81.9%	90.0%	90.0%
Deferred Compensation	Percentage of permanent employees enrolled in City's Voluntary Deferred Compensation Plan	50.0%	50.0%	50.0%	50.0%
Payroll	Payroll error rate (NEW)	NA	NA	1.0%	1.0%

City Manager's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
City Administration	Composite satisfaction index (biennial community survey)	95.6%	95.6%	95.6%	95.6%

City Secretary's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Boards and Commissions Support	Percentage of background checks initiated within three business days	100.0%	100.0%	100.0%	100.0%
City Council Support	Percentage of City Council voting agendas processed within 10 working days	100.0%	100.0%	100.0%	100.0%
Customer Service	Percentage of public meeting notices processed and posted within one hour	100.0%	100.0%	100.0%	100.0%
Elections	Percentage of campaign finance reports locked down within one business day	100.0%	100.0%	100.0%	100.0%

PERFORMANCE MEASURES

City Secretary's Office

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Records Management	Percentage of service requests completed within 10 business days	100.0%	100.0%	100.0%	100.0%
Open Records	Percentage of Open Records Requests responded within 10 business days	100.0%	100.0%	100.0%	100.0%

Civil Service

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Analysis-Development and Validation	Percentage of hiring managers reporting a satisfaction rating of at least "satisfied" to post-hire questionnaire	85.0%	84.4%	85.0%	85.0%
Applicant Evaluation (Civilian)	Percentage of certified registers to hiring authority within five days – civilian positions	93.0%	98.0%	93.0%	93.0%
Applicant Evaluation (Civilian)	Percentage of civilian applications processed within 30 days of receipt	85.0%	95.7%	90.0%	90.0%
Applicant Evaluation (Uniform)	Percentage of certified registers to hiring authority within three business days – online uniform examinations	95.0%	100.0%	95.0%	95.0%
Civil Service Board and Employee Appeals Process	Percentage of Civil Service trial board appeal hearings heard within 90 business days	100.0%	100.0%	100.0%	100.0%
Applicant Evaluation (Uniform)	Percentage of certified registers to hiring authority within three business days – on-site uniform examinations (NEW)	NA	NA	95.0%	95.0%

PERFORMANCE MEASURES

Code Compliance

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Consumer Health	Percentage of food establishments inspected timely	95.0%	84.5%	95.0%	95.0%
Consumer Health	Percentage of mosquito control activities completed within 48 hours	95.0%	95.4%	95.0%	95.0%
Consumer Health	Number of food establishment inspections conducted per FTE	575	527	575	575
Neighborhood Code Compliance Services	Average number of days to demolish a substandard structure after receiving a court order	60	32	60	60
Neighborhood Code Compliance Services	Percentage of 311 service requests completed within estimated response time	96.0%	91.3%	96.0%	96.0%
Neighborhood Code Compliance Services	Percentage of violations in compliance within 180 days by the Intensive Case Resolution Team	90.0%	84.6%	85.0%	85.0%
Neighborhood Code Compliance Services	Percentage of litter and high weed service requests closed within SLA	65.0%	65.0%	65.0%	65.0%
Neighborhood Nuisance Abatement	Percentage of graffiti violations abated within 10 days	90.0%	100.0%	90.0%	90.0%
Neighborhood Nuisance Abatement	Percentage of illegal dumping sites abated within 10 days	90.0%	100.0%	90.0%	90.0%
Neighborhood Nuisance Abatement	Percentage of open and vacant structures abated within 48 hours	90.0%	99.6%	90.0%	90.0%

Convention & Event Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Dallas Convention Center	Percentage of client survey respondents rating their overall experience at KBHCCD as "excellent" or "good"	90.0%	90.4%	90.0%	90.0%

PERFORMANCE MEASURES

Convention & Event Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Dallas Convention Center	Percentage of pro-forma based revenue increase (Spectra)	26.0%	26.2%	40.0%	16.0%
Dallas Convention Center	Number of planned safety repairs underway or completed	16	77	16	16
Office of Special Events	Percentage of permit holder survey respondents who rated their overall experience with the Office of Special Events as "excellent" or "good"	80.0%	90.0%	80.0%	80.0%

Court & Detention Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Parking Adjudication Office	Percentage of parking adjudication hearings conducted off-site	21.0%	49.7%	60.0%	60.0%
City Detention Center	Average prisoner processing Time	9.0 min	9.0 min	9.0 min	9.0 min
City Detention Center	Number of prisoners processed at City Detention Center	12,216	8,676	12,216	12,216
City Detention Center	Number of prisoners transferred by outside agency	1,404	8	1,404	1,404
City Marshal's Office	Number of warrants cleared by City Marshals	19,200	1,140	14,000	14,000
Municipal Court Services	Average wait time	3.0 min	3.0 min	3.0 min	3.0 min
Municipal Court Services	Percentage of dockets finalized within 14 days	100.0%	99.3%	100.0%	100.0%
Environmental Crimes Unit	Pounds of improperly dumped debris/waste abated	160,000	835,637	160,000	160,000
Security Services	Average response time to security incidents	3.0 min	3.0 min	3.0 min	3.0 min

PERFORMANCE MEASURES

Dallas Animal Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Dallas Animal Services	Combined field and shelter dog return to owner success rate	40.0%	29.7%	40.0%	40.0%
Dallas Animal Services	Percentage of timely responses to service requests	90.0%	91.8%	92.0%	94.0%
Dallas Animal Services	Year-over-year percentage decrease in loose/loose owned bites	3.0%	3.0%	3.0%	3.0%
Dallas Animal Services	Percentage decrease in non-live outcomes for dogs and cats (NEW)	NA	NA	5.0%	5.0%
Dallas Animal Services	Percentage increase in dogs and cats fostered (NEW)	NA	NA	5.0%	5.0%

Dallas Fire-Rescue

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
EMS Administration, Contracts, and Community Health	Percentage of EMS responses within nine minutes or less	90.0%	89.9%	90.0%	90.0%
Fire and Rescue Emergency Response and Special Operations	Percentage of first company responses to structure fires within five minutes and 20 seconds of dispatch (NFPA Standard 1710)	90.0%	90.0%	90.0%	90.0%
Fire-Rescue Equipment Maintenance and Supply	Percentage of apparatus pumps tested and passed annually (NFPA Standard 1911)	100.0%	100.0%	100.0%	100.0%
Inspection and Life Safety Education	Number of high-risk multi-family dwellings inspected	120	120	120	120

PERFORMANCE MEASURES

Dallas Police Department

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Police Community Outreach	Number of community events attended	780	1,418	2,700	3,300
Police Criminal Investigations	Homicide clearance rate	60.0%	77.9%	60.0%	60.0%
Police Criminal Investigations	Crimes against persons (per 100,000 residents)	1,999	1,999	2,000	2,000
Police Field Patrol	Percentage of responses to Priority 1 calls within eight minutes or less	60.0%	60.0%	60.0%	60.0%
Police Operational Support	Percentage of 911 calls answered within 10 seconds	90.0%	70.0%	90.0%	90.0%

Dallas Water Utilities

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Water Capital Funding	Total value of capital projects awarded	\$350.54 M	\$329.05 M	\$323.55 M	\$342.75 M
Water Production and Delivery	Main breaks per 100 miles of main	22	30	25	25
Water Utilities Capital Program Management	Number of miles of small diameter pipelines replaced annually	72	71	72	72
Wastewater Collection	Average response time to emergency sanitary sewer calls	60.0 min	57.9 min	60.0 min	60.0 min
Wastewater Collection	Number of sanitary sewer overflows per 100 miles of main (cumulative rate number)	6.20	1.00	6.20	6.20
Wastewater Treatment	Compliance with state and federal standards and regulations for drinking water	100.0%	100.0%	100.0%	100.0%
Water Utilities Customer Account Services	Meter reading accuracy rate	99.0%	99.5%	99.0%	99.0%

PERFORMANCE MEASURES

Dallas Water Utilities - SDM

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Floodway Operations	Percentage of pump station uptime	92.0%	94.2%	92.0%	92.0%

Data Analytics & Business Intelligence

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Data Analytics	Percentage of students who successfully complete the Data Academy course	65.0%	66.7%	75.0%	75.0%
Data Analytics	Percentage of project milestones complete to improve data accessibility city wide	100.0%	75.0%	100.0%	100.0%
Data Analytics	Number of major research, analytics, and visualization projects completed (NEW)	NA	NA	4	4

Development Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Construction Plan Review and Permitting	Average number of days to complete permit application prescreen (NEW)	NA	NA	5	5
Construction Plan Review and Permitting	Average number of days to complete first review of residential permit application (NEW)	NA	NA	15	15
Construction Plan Review and Permitting	Average number of days to complete first review of commercial permit application (NEW)	NA	NA	21	21
Field Inspections of Private Development Construction Sites	Percentage of inspections performed next day, as requested (NEW)	NA	NA	98.0%	98.0%

PERFORMANCE MEASURES

Equipment & Fleet Management

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
City Fleet Asset Management	Percentage of fleet that is replacement eligible	41.0%	46.0%	41.0%	41.0%
City Fleet Asset Management	Percentage of vehicles receiving preventive maintenance on schedule	70.0%	87.0%	85.0%	85.0%

Housing & Neighborhood Revitalization

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Housing Preservation	Average number of days to close DHAP loans	45	42	45	45
New Development	Percentage of development funding contributed by private sources	60.0%	60.0%	60.0%	60.0%
Housing Preservation	Average number of days to review HIPP applications and sign contract	120	180	120	120

Human Resources

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Total Rewards (Compensation)	Percentage increase of civilian employee retention rate	5.0%	0.0%	5.0%	5.0%
Talent, Engagement, and Development (TED)	Percentage of IDPs completed through the SERVE executive leadership program (annually)	75.0%	0.0%	75.0%	75.0%
HR Consulting (HRP/Investigations)	Percentage of civilian investigations completed within 25 days	90.0%	92.0%	90.0%	90.0%

PERFORMANCE MEASURES

Human Resources

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Onboarding and Recruitments	Number of days from offer to start date for labor positions	25	24	25	25
Onboarding and Recruitments	Number of days from offer to start date for executive position	45	28	45	45
Wellness Program	Percentage increase in wellness program participation from prior year (NEW)	NA	NA	5.0%	5.0%
Wellness Program	Percentage increase in employee completion of annual physical from prior year (NEW)	NA	NA	5.0%	5.0%

Information & Technology Services - 911

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
9-1-1 Technology-Education Services	Percentage of 911 system availability (Vesta)	100.0%	100.0%	100.0%	100.0%
Internal Radio Communication	Percentage of availability of public safety radio network (excluding planned City-approved outages)	99.9%	99.6%	99.9%	99.9%
Internal Radio Communication	Percentage of priority 1 repair requests resolved within 24 hours (radio devices)	99.8%	99.6%	99.8%	99.8%
Internal Desktop Support	Percentage of service desk issues resolved within SLA	95.0%	97.8%	95.0%	95.0%
Internal Telephone and Data Communication	Percentage of telephone and data network availability (excluding planned City-approved outages)	99.5%	99.7%	99.5%	99.5%

PERFORMANCE MEASURES

Judiciary

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Municipal Judges-Cases Docketed	Percentage of alias warrants per cases filed	33.0%	65.0%	33.0%	33.0%
Municipal Judges-Cases Docketed	Percentage of capias warrants per cases filed	18.0%	25.0%	18.0%	18.0%
Municipal Judges-Cases Docketed	Percentage of case dispositions per new cases filed (case clearance rate)	95.0%	97.0%	95.0%	95.0%
Municipal Judges-Cases Docketed	Percentage of cases disposed of within 60 days of citation	90.0%	91.0%	90.0%	90.0%
Municipal Judges-Cases Docketed	Number of cases docketed	175,000	185,000	175,000	175,000
Municipal Judges-Cases Docketed	Number of jury trials held	80	20	80	80

Library

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Library Materials and Collection Management	Number of library materials used	5,600,000	7,176,386	6,720,000	6,720,000
Library Materials and Collection Management	Percentage of technology devices checked out monthly (Hotspots and Chromebooks)	85.0%	60.0%	75.0%	75.0%
Library Operations and Public Service	Number of attendees at children's literacy programs	5,400	6,282	5,400	5,400
Library Operations and Public Service	Number of participants in adult education courses	15,000	25,725	15,000	15,000
Library Operations and Public Service	Number of visitors (in-person, online, and for programs)	7,800,000	7,428,827	7,800,000	7,800,000
Library Operations and Public Service	Percentage of users who reported learning a new skill through adult learning or career development programs	90.0%	90.0%	90.0%	90.0%

PERFORMANCE MEASURES

Library

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Library Operations and Public Service	Satisfaction rate with library programs (NEW)	NA	NA	93.0%	93.0%

Mayor & City Council

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Administrative Support for the Mayor and City Council	Percentage decrease in Council District generated 311 service requests	4.8%	12.3%	4.8%	4.8%
Administrative Support for the Mayor and City Council	Percentage increase in public participation at council district budget townhall meetings	20.0%	20.0%	10.0%	10.0%
Administrative Support for the Mayor and City Council	Hours of professional development for Mayor and City Council staff	20	51	20	20
Administrative Support for the Mayor and City Council	Number of communications distributed for City Initiatives	48	1,512	1,200	1,200
Administrative Support for the Mayor and City Council	Average equity and inclusion professional development hours per MCC employee (NEW)	NA	NA	8	8

MGT - 311 Customer Service Center

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
311 Customer Service	Average speed of calls answered monthly	203 sec	416 sec	210 sec	210 sec
311 Customer Service	Percentage of customers satisfied with call experience	87.0%	82.3%	87.0%	87.0%
311 Customer Service	Percentage of non-311 calls answered in 90 seconds (water, courts, auto pound)	70.0%	38.0%	70.0%	70.0%

PERFORMANCE MEASURES

MGT - 311 Customer Service Center

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
311 Customer Service	Percentage of 311 calls answered within 90 seconds	75.0%	40.0%	75.0%	75.0%

MGT - Communications, Outreach, & Marketing

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Communications, Outreach, and Marketing	Percentage increase employee engagement with City communications	10.0%	10.0%	15.0%	15.0%
Communications, Outreach, and Marketing	Percentage increase engagement with City of Dallas social media content	20.0%	20.0%	25.0%	25.0%
Communications, Outreach, and Marketing	Percentage increase of GovDelivery text notification subscribers	10.0%	10.0%	15.0%	15.0%
Communications, Outreach, and Marketing	Percentage increase of subscribers to City of Dallas social media channels	10.0%	10.0%	15.0%	15.0%
Communications, Outreach, and Marketing	Value of positive earned media mentions	\$100.00 M	\$100.00 M	\$105.00 M	\$105.00 M
Communications, Outreach, and Marketing	Percentage increase of original multicultural and multilingual content (on public, educational, and government)	10.0%	25.0%	25.0%	25.0%

MGT - Emergency Management Operations

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Emergency Management Operations	Percentage increase in number of virtual and in-person preparedness education events and presentations	10.0%	81.0%	10.0%	10.0%
Emergency Management Operations	Percentage of compliance with Department of Homeland Security funding guidelines	100.0%	100.0%	100.0%	100.0%

PERFORMANCE MEASURES

MGT - Emergency Management Operations

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Emergency Management Operations	Percentage of OEM emergency managers trained in Emergency Operation Center response procedures	100.0%	100.0%	100.0%	100.0%
Emergency Management Operations	Percentage of participants rating training as excellent or good	70.0%	100.0%	70.0%	70.0%

MGT - Office of Community Care

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Community Care	Number of unduplicated individuals who access a financial education course/management service	1,650	475	1,000	500
Office of Community Care	Percentage increase in Senior Transportation Program trips	10.0%	10.0%	10.0%	10.0%
Office of Community Care	Percentage of users who rate Senior Transportation as good or excellent	85.0%	85.0%	85.0%	85.0%
Office of Community Care	Percentage of long-term Housing Opportunities for Persons With AIDS (HOPWA) clients adhering to service plan	80.0%	90.0%	87.0%	90.0%
Office of Community Care	Number of clients receiving ESG-Homelessness Prevention and HOPWA Short-term Rental Mortgage Utility (STRMU) assistance	435	375	435	435
Office of Community Care	Number of monthly clients accessing meals initiative through community centers	400	300	360	360
Office of Community Care	Percentage of over the counter Vital Stats applications processed within 15 minutes	86.0%	86.0%	86.0%	90.0%

PERFORMANCE MEASURES

MGT - Office of Community Care

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Community Care	Number of WIC clients receiving nutrition services	64,000	62,000	62,000	63,400
Office of Community Care	Number of children in child care program	300	185	300	350
Office of Community Care	Number of unduplicated individuals accessing financial coaching (NEW)	NA	NA	1,000	2,500

MGT - Office of Community Police Oversight

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Community Police Oversight	Number of public events	20	18	20	20
Office of Community Police Oversight	Complaint resolution rate	70.0%	70.0%	70.0%	70.0%
Office of Community Police Oversight	Percentage of completed independent investigations received from civilians	20.0%	90.0%	85.0%	85.0%
Office of Community Police Oversight	Percentage of DPD's general orders reviewed	30.0%	20.0%	40.0%	40.0%
Office of Community Police Oversight	Percentage of mediation program project milestones complete	30.0%	25.0%	100.0%	100.0%

MGT - Office of Environmental Quality & Sustainability

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Environmental Quality and Sustainability	Percentage increase of outreach events attendance	10.0%	10.0%	10.0%	10.0%
Office of Environmental Quality and Sustainability	Percentage of departments demonstrating continual improvement on environmental objectives	90.0%	80.0%	90.0%	90.0%

PERFORMANCE MEASURES

MGT - Office of Environmental Quality & Sustainability

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Environmental Quality and Sustainability	Percentage of service requests responded to within SLA	98.0%	99.4%	98.0%	98.0%
Office of Environmental Quality and Sustainability	Number of construction tailgate consultation events	153	256	170	170
Office of Environmental Quality and Sustainability	Number of emissions reduced (lbs. CO2)	225,000	5,148,009	2,700,000	2,700,000
Office of Environmental Quality and Sustainability	Number of gallons saved through incentive-based water conservation programs	30,000,000	21,077,599	30,000,000	30,000,000
Office of Environmental Quality and Sustainability	Number of single family residential households evaluated for recycling participation and compliance	1,000	1,664	1,500	1,500
Office of Environmental Quality and Sustainability	Percentage of annual Comprehensive Environmental and Climate Action Plan (CECAP) milestones completed	92.0%	92.0%	92.0%	92.0%

MGT - Office of Equity & Inclusion

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Fair Housing Division	Percentage of non-litigated cases closed within 120 days	70.0%	60.0%	70.0%	70.0%
Fair Housing Division	Number of Fair Housing education and outreach programs	70	110	70	70
Office of Equity and Inclusion	Number of WCIA community engagements undertaken	225	225	225	225

PERFORMANCE MEASURES

MGT - Office of Equity & Inclusion

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Fair Housing Division	Percentage of tenants facing evictions seeking legal services who receive advising, briefing, and/or full legal representation (NEW)	NA	NA	70.0%	70.0%
Office of Equity and Inclusion	Percentage of planned high priority ADA barriers removed annually (NEW)	NA	NA	30.0%	30.0%
Office of Equity and Inclusion	Percentage of citizenship clinic attendees that apply for naturalization (NEW)	NA	NA	50.0%	50.0%

MGT - Office of Government Affairs

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Government Affairs	Percentage of legislative priorities achieved (federal and state)	50.0%	69.0%	50.0%	50.0%
Office of Government Affairs	Competitive grant dollars received per general fund dollar spent on fund development salaries	\$50.00	\$55.00	\$50.00	\$50.00

MGT - Office of Historic Preservation

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Historic Preservation	Percentage of routine maintenance certificates of appropriateness completed within seven days	95.0%	95.0%	95.0%	95.0%
Office of Historic Preservation	Number of historical preservation outreach events (education and awareness presentations/publications)	6	15	6	6
Office of Historic Preservation	Number of training sessions provided to landmark commissioners	2	4	2	2

PERFORMANCE MEASURES

MGT - Office of Homeless Solutions

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office Homeless Solutions	Percentage of service requests resolved within 21 days	90.0%	65.9%	80.0%	80.0%
Office Homeless Solutions	Percentage of unduplicated persons placed in permanent housing who remain housed after six months	85.0%	85.0%	85.0%	85.0%
Office Homeless Solutions	Percentage of persons exited to positive destinations through the Landlord Subsidized Leasing Program	80.0%	84.9%	80.0%	80.0%
Office Homeless Solutions	Percentage of households with permanent housing through the Rapid Rehousing Program (NEW)	NA	NA	80.0%	80.0%
Office Homeless Solutions	Percentage of persons connected to services through street outreach (NEW)	NA	NA	85.0%	85.0%
Office Homeless Solutions	Percentage of beds utilized under the Pay-to-Stay program (NEW)	NA	NA	80.0%	80.0%

MGT - Office of Integrated Public Safety Solutions

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Office of Integrated Public Safety Solutions	Percentage of crisis intervention calls handled by the RIGHT Care team	45.0%	45.0%	80.0%	85.0%
Office of Integrated Public Safety Solutions	Percentage reduction in DPD calls after implementation of Risk Terrain Modeling (NEW)	NA	NA	10.0%	10.0%

PERFORMANCE MEASURES

MGT - Small Business Center

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Business and Workforce Inclusion	Number of residents participating in workforce programs	NA	462	150	150
Business and Workforce Inclusion	Percentage overall certified M/WBE participation of City of Dallas procurements (by spend)	30.0%	30.0%	65.0%	65.0%
Business and Workforce Inclusion	Percentage of City spend with vendors located in Dallas	40.0%	44.2%	40.0%	40.0%
Business and Workforce Inclusion	Percentage of Fresh Start clients who maintain employment for six months	25.0%	57.1%	50.0%	50.0%
Business and Workforce Inclusion	Percentage of certified M/WBE spend with vendors located in Dallas	65.0%	73.6%	65.0%	65.0%

Office of Arts & Culture

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
City-Owned Cultural Venues	Number of attendees at City-owned cultural facilities	700,000	847,500	900,000	900,000
Cultural Services Contracts	Attendance at Office of Arts and Culture-supported events	1,500,000	1,672,720	2,500,000	4,000,000
Cultural Services Contracts	Dollars leveraged by partner organizations	\$120.00 M	\$178.83 M	\$180.00 M	\$200.00 M
Cultural Services Contracts	Percentage of cultural services funding to ALAANA (African, Latinx, Asian, Arab, Native American) artists and organizations	30.0%	30.0%	30.0%	33.0%
Public Art for Dallas	Number of Public Art community events engaging Dallas residents in the creation and care of their Public Art collection (NEW)	NA	NA	35	40

PERFORMANCE MEASURES

Office of Arts & Culture

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
WRR Municipal Radio Classical Music	Average time spent listening (TSL hours, as measured by Nielsen)	3.0 hours	2.7 hours	3.0 hours	3.0 hours
WRR Municipal Radio Classical Music	Total audience (as measured by Nielsen PPM)	250,000	229,513	250,000	250,000

Office of Economic Development

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Area Development	Dollars in capital investment fostered	\$250.00 M	\$254.40 M	\$250.00 M	\$250.00 M
Business Development	Number of business outreach visits	240	1,487	240	240
Business Development	Number of jobs created or retained through written commitment	2,500	1,747	2,500	2,500

Office of Risk Management

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Risk Management Services	Average cost per workers' compensation claim	\$6,500.00	\$4,550.89	\$6,600.00	\$6,600.00
Risk Management Services	Claimant contact within 24 hours of new claim notice rate	98.0%	100.0%	98.0%	98.0%
Risk Management Services	Commercial Driver's License (CDL) workforce drug test rate	50.0%	4.8%	50.0%	50.0%
Risk Management Services	Subrogation monies recovered	\$500,000	\$231,314	\$500,000	\$500,000
Risk Management Services	Percentage of monies recovered from subrogation claims (NEW)	NA	NA	30.0%	30.0%
Risk Management Services	Percentage decrease in preventable city vehicle and equipment incidents (NEW)	NA	NA	3.3%	3.3%

PERFORMANCE MEASURES

Park & Recreation

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Leisure Venue Management	Annual number of daily visits to partnership programs/facilities including the Arboretum, Cedar Ridge Preserve, Zoo Children's Aquarium, and Audubon Center	3,800,793	2,756,233	3,914,816	3,914,816
Park Land Maintained	Percentage of residents within half mile of a park	73.0%	71.8%	73.0%	73.0%
Park Land Maintained	Operating expenditures per acre of land managed or maintained	\$1,631.00	\$1,523.00	\$1,631.00	\$1,631.00
Park Land Maintained	Percentage of planned park visits completed by Park Rangers	95.0%	94.9%	95.0%	95.0%
Recreation Services	Average number of recreation programming hours per week (youth, seniors, and athletic leagues)	1,604	1,600	1,604	1,604
Recreation Services	Annual value of volunteer hours for park system	\$4,017,600	\$3,757,780	\$4,017,600	\$4,017,600
Recreation Services	Participation rate at late-night Teen Recreation (TRec) sites	80.0%	20.0%	80.0%	80.0%

Planning & Urban Design

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Planning & Urban Design	Percentage of annual Comprehensive Plan project milestones completed	90.0%	5.0%	90.0%	90.0%
Planning & Urban Design	Percentage of development projects receiving policy/design review within 14 days	95.0%	100.0%	100.0%	100.0%

PERFORMANCE MEASURES

Procurement Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Purchasing-Contract Management	Average number of bids received per solicitation	5	5	5	5
Purchasing-Contract Management	Department completion rate of the Dallas Contracting Officer Representative Program	75.0%	80.0%	75.0%	75.0%
Purchasing-Contract Management	Percentage of contracts renewed before expiration	90.0%	90.0%	90.0%	90.0%
Purchasing-Contract Management	Percentage of spend captured on contract	95.0%	99.0%	95.0%	95.0%
Business Services	Percentage of reprography completed within 3 business days (NEW)	NA	NA	98.0%	98.0%
Business Services	Customer satisfaction rate (NEW)	NA	NA	90.0%	90.0%

Public Works

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Real Estate and Relocation	Percentage of abandonment/license applications routed within five days	95.0%	83.9%	95.0%	95.0%
Pavement Management	Planned lane miles improved in areas of inequity (70 of 2,728 miles)	NA	100.0%	100.0%	100.0%
Pavement Management	Planned lane miles improved (837 of 11,770 miles)	100.0%	100.0%	100.0%	100.0%
Street Maintenance Contracts	Sidewalk Master Plan (SWMP) completed projects	NA	100.0%	100.0%	100.0%
Pavement Preservation	Number of lane miles completed through Onyx preservation (In-House)	112	112	112	112
Street Operation	Percentage of asphalt service requests completed within SLA	92.0%	92.8%	92.0%	92.0%

PERFORMANCE MEASURES

Public Works

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Street Operation	Percentage of concrete service requests completed within SLA	92.0%	93.7%	92.0%	92.0%
Street Operation	Percentage of potholes repaired within 3 days	98.0%	100.0%	98.0%	98.0%

Sanitation Services

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Recycling Collection and Waste Diversion	Residential recycling tons collected	55,000	55,000	55,000	55,000
Recycling Collection and Waste Diversion	Residential recycling diversion rate	19.0%	19.0%	19.0%	19.0%
Residential Refuse Collection	Percentage of automated fleet availability	85.0%	71.0%	85.0%	85.0%
Residential Refuse Collection	Percentage of on-time collection pickups	99.9%	99.8%	99.9%	99.9%
Residential Refuse Collection	Percentage rear loader availability	85.0%	76.0%	85.0%	85.0%
Recycling Collection and Waste Diversion	Percentage decrease in missed refuse and recycling collection calls (NEW)	NA	NA	5.0%	5.0%
Brush-Bulk Waste Removal Services	Percentage of on-time bulk & brush collections (NEW)	NA	NA	99.9%	99.9%

Transportation

Service	Measure	FY 2020-21 Target	FY 2020-21 Forecast	FY 2021-22 Target	FY 2022-23 Target
Engineering and Operations	Percentage of signal malfunction responses within 120 minutes	91.0%	91.0%	91.0%	91.0%
Engineering and Operations	Percentage of faded long line pavement marking miles improved (NEW)	NA	NA	50.0%	50.0%
Engineering and Operations	Number of severe traffic signal malfunctions (NEW)	NA	NA	2,400	2,400



BUDGET & MANAGEMENT SERVICES

MISSION

Protect the City's financial resources through fiscally responsible forecasting, allocation of resources, monitoring of revenues and expenditures, and compliance with applicable rules and laws to ensure the goals and objectives of the City are met.

DEPARTMENT GOALS

- Develop and present to the City Council an annual General Fund budget that is balanced with revenues equal to or greater than expenses
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs
- Develop, fund, and perform the biennial citywide Community Survey
- Issue 12 monthly financial reports for grant funds within five business days of month close
- Comply with grant regulations by ensuring grant funds are expended by grantor-established deadlines and by ensuring no disallowed costs

SERVICE DESCRIPTIONS

BUDGET & MANAGEMENT SERVICES	
Grant Administration	Provides planning and program oversight, budget development, and financial management of grant funds for the City's Consolidated Plan and other governmental grants Citywide, in accordance with applicable federal and state regulations. Also provides onsite monitoring of internal programs, maintains timely reporting to grant agencies, conducts community engagement, and serves as the City's liaison to various federal and state agencies from which the City receives funds.
Operating and Capital Budget	Provides centralized preparation, oversight, and management of the City's operating and capital improvement program budgets. Manages production of the annual budget and monthly BAR and provides financial analysis to the City Manager, City Council, and all City departments.
Performance, Innovation, and Strategy	Conducts Citywide process improvement initiatives, strategic planning, and performance measure analysis to assist City management in furtherance of stated goals and to improve the efficiency and effectiveness of operations.
Utility Management	Oversees and manages franchised utilities and certified telecommunication providers use of the public rights-of-way, including electric, natural gas, and cable television.

BUDGET & MANAGEMENT SERVICES

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Grant Administration	1,082,349	1,074,687	1,182,574	1,208,524
Operating and Capital Budget	1,927,037	1,992,995	1,974,516	2,076,643
Performance, Innovation, and Strategy	872,925	778,734	1,086,209	1,055,276
Utility Management	290,398	279,820	269,605	276,733
Expense Total	\$4,172,709	\$4,126,236	\$4,512,904	\$4,617,176

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	3,683,488	3,615,574	4,072,425	4,160,164
Supplies - Materials	11,750	12,392	21,370	21,372
Contractual - Other Services	542,471	563,270	484,109	500,639
Capital Outlay	0	0	0	0
Expense Total	\$4,237,709	\$4,191,236	\$4,577,904	\$4,682,176
Reimbursements	(65,000)	(65,000)	(65,000)	(65,000)
Department Total	\$4,172,709	\$4,126,236	\$4,512,904	\$4,617,176
Department Revenue Total	\$1,227,902,499	\$1,273,785,937	\$1,316,285,431	\$1,356,711,367

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Capital Bond Program Reimbursement	(65,000)	(65,000)
Reimbursement Total	\$(65,000)	\$(65,000)

BUDGET & MANAGEMENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22)	0	103,714
FY 2021-22 Community Development Block Grant (CD21)	1,157,785	0
FY 2022-23 Community Development Block Grant (CD22)	0	1,157,785
FY 2021-22 Emergency Solutions Grant (ES21)	23,000	0
FY 2022-23 Emergency Solutions Grant (ES22)	0	23,000
FY 2021-22 Housing Opportunities for Persons w/AIDS (HW21)	103,714	0
American Rescue Plan Act (ARPA) - Direct Services (FC18)	7,000,000	0
Additional Resources Total	\$8,284,499	\$1,284,499

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	36.01	34.06	35.19	35.19
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	36.01	34.06	35.19	35.19

BUDGET & MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding to create a career progression path for the Senior Budget Analyst position.	0	\$95,000	\$95,000
Eliminate funding for biennial community survey.	0	\$(50,000)	\$0
Reduce professional services for franchise rate case review.	0	\$(25,245)	\$(25,245)
Major Budget Items Total	0	\$19,755	\$69,755

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- In collaboration with multiple City departments, apportion and manage the City's allocation of American Rescue Plan Act (ARPA) funds to provide relief to the community members most severely impacted by the pandemic initiated economic downturn (lower-income and communities of color) and rebuild a stronger, more equitable economy.
- Develop and implement a citywide strategic plan that incorporates input from City staff, City Council, and members of the public from each council district to ensure that the City's long-term strategic direction incorporates the needs of all communities in Dallas.

BUDGET & MANAGEMENT SERVICES

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	3,085,891	2,787,244	3,296,839	3,350,221
1116 - Retroactive Pay - Civilian	0	10,888	0	0
1117 - Vacancy Savings - Salary	(154,550)	0	(236,307)	(223,300)
1118 - Vacancy Savings - Pension	(22,002)	0	(33,414)	(31,575)
1119 - Vacancy Savings - FICA	(2,325)	0	(3,426)	(3,237)
1201 - Overtime - Civilian	0	5,506	0	0
1203 - Service Incentive Pay	6,576	6,768	6,576	6,576
1210 - Vacation Term Pay - Civilian	0	54,720	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,913	0	0
1301 -Pension - Civilian	436,952	405,480	455,513	461,753
1303 - Life Insurance	3,899	3,899	5,793	5,793
1304 - Health Insurance	259,191	259,191	525,581	537,150
1306 - Fica	44,841	41,580	47,900	48,626
1309 - Wellness Program	1,944	1,944	0	0
1314 - Worker's Compensation	23,071	23,071	7,370	8,157
1406 - Administrative Leave - Civilian	0	13,369	0	0
Personnel Services	3,683,488	3,615,574	4,072,425	4,160,164
2110 - Office Supplies	1,427	1,427	1,429	1,429
2111 - Office Supplies Chargeback	7,865	7,866	7,865	7,865
2181 - Fuel - Lube For Vehicle	0	0	152	154
2232 - Food Supplies	1,000	1,000	1,000	1,000
2252 - Meter Postage Fund Level	158	158	158	158
2280 - Other Supplies	0	54	1,000	1,000
2731 - Data Processing Equipment	0	0	8,466	8,466
2735 - Software Purchase -\$1000	0	587	0	0
2860 - Books Reference Book Only	1,300	1,300	1,300	1,300
Supplies - Materials	11,750	12,392	21,370	21,372
3030 - Printing - Photo Services	10,000	10,000	18,316	18,316
3050 - Communications	48,977	49,141	49,911	51,419
3051 - Telephone Equipment Charges	0	0	4,600	4,600
3053 - Data Circuit Billing	29,589	29,589	46,245	46,247
3070 - Professional Services	96,000	85,111	61,003	62,879
3099 - Misc Special Services	8,152	8,152	8,152	8,152
3130 - Copy Machine Rent-Lease-Maint	6,211	6,212	5,972	5,972
3150 - Copy Center Charges	6,315	6,315	0	0
3310 - Insurance	3,468	3,468	3,438	4,096
3313 - Liability Premiums	3,562	3,562	955	974
3320 - Advertising	20,000	20,000	30,000	30,000
3340 - Membership Dues	4,192	4,192	4,500	4,500

BUDGET & MANAGEMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3341 - Subscriptions-Serials	2,000	2,195	2,000	2,000
3361 - Professional Development	37,550	37,550	40,050	40,050
3363 - Reimb-Vehicle Use,Parking	4,200	4,200	4,200	4,200
3410 - Equip - Automotive Rental	0	767	4,128	4,231
3411 - Wreck Handle Charge (fleet)	0	0	83	87
3416 - GIS Services	4,677	4,308	2,289	2,289
3429 - Cellphone Charges	5,650	5,650	5,650	5,650
3430 - Data Services	36,333	36,333	39,704	40,512
3434 - Programming	215,595	215,595	152,913	164,465
3994 - Outside Temps-Staffing	0	30,930	0	0
Contractual - Other Services	542,471	563,270	484,109	500,639
5011 - Reimb Fr Othr Organizaton	(65,000)	(65,000)	(65,000)	(65,000)
Reimbursements	(65,000)	(65,000)	(65,000)	(65,000)
Total Expense	\$4,172,709	\$4,126,236	\$4,512,904	\$4,617,176

BUILDING SERVICES

MISSION

Provides facility services to customer departments in support of their service to residents, visitors, and businesses of Dallas.

DEPARTMENT GOALS

- Enhance environmental awareness by developing and delivering training on asbestos, mold, and other potential building hazards to 3,000 City employees by September 2023
- Continue supporting implementation of the City's ADA Transition Plan by designing and completing \$3,000,000 in ADA improvements at City facilities over the next two years
- Strengthen the facility maintenance program by establishing and implementing HVAC preventive maintenance plans for 225 assigned facilities over the next two years
- Strengthen the facility maintenance program by expanding the roof management program from 27 facilities to 171 facilities by September 2023
- Continue supporting Comprehensive Environmental Climate Action Plan (CECAP) implementation by continuing development of the energy management system and benchmarking at least 175 facilities' energy use over the biennium
- Identify opportunities to accommodate space needs strategically and efficiently through a facility master plan over the next two years
- Update facility condition indices and establish corresponding capital needs inventories for 225 assigned facilities by September 2023
- Enhance resilience by retrofitting eight (8) community facilities by September 2022 with environmentally friendly backup power generators enabling them to function as warming / cooling centers during extreme weather

SERVICE DESCRIPTIONS

BUILDING SERVICES	
Bullington Truck Terminal and Thanksgiving Square	Operates the truck terminal and the pedestrian way including custodial and general maintenance services. This service also bills tenants their pro rata share of operating expenses and pays an annual lease payment to the Thanks-Giving Square Foundation per the 75-year agreement established in 1973.
City Facility Operation, Maintenance and Repair	Operates multi-departmental buildings, provides routine, preventive, and emergency repairs of mechanical, electrical, plumbing, and roofing systems in nearly 500 City facilities comprising 7,961,970 million square feet.
Custodial Maintenance	Provides custodial services at more than 100 City facilities using a combination of City staff (44 percent) and service contracts (56 percent). This service also coordinates contracted pest control services for more than 75 City facilities.
Energy Procurement and Monitoring	Manages the citywide electricity contract (including more than 2,700 individual accounts) and the new energy management system.

BUILDING SERVICES

Renovation and Major Repair

Plans, designs, and manages renovations, space planning, and major repair projects in City facilities (police and fire facilities, libraries, recreation centers, City-operated cultural facilities, Municipal Courts, general service centers, and administrative facilities).

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Bullington Truck Terminal and Thanksgiving Square	664,542	663,206	668,562	669,730
City Facility Operation, Maintenance and Repair	14,054,399	16,901,270	14,193,968	14,721,045
Custodial Maintenance	4,210,015	4,128,557	4,818,315	4,926,967
Energy Procurement and Monitoring	2,850,232	2,831,843	2,601,665	2,606,159
Renovation and Major Repair	7,895,955	7,760,407	2,073,809	2,102,738
Expense Total	\$29,675,143	\$32,285,283	\$24,356,319	\$25,026,639

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	13,484,530	12,405,113	12,541,311	12,893,886
Supplies - Materials	5,115,525	5,293,960	5,145,245	5,146,643
Contractual - Other Services	12,482,539	15,038,862	8,008,041	8,324,388
Capital Outlay	0	1,964,348	0	0
Expense Total	\$31,082,594	\$34,702,283	\$25,694,597	\$26,364,917
Reimbursements	(1,407,451)	(2,417,000)	(1,338,278)	(1,338,278)
Department Total	\$29,675,143	\$32,285,283	\$24,356,319	\$25,026,639
Department Revenue Total	\$966,362	\$966,918	\$966,123	\$966,123

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Miscellaneous Department Reimbursement (Work Orders)	(1,338,278)	(1,338,278)
Reimbursement Total	\$(1,338,278)	\$(1,338,278)

BUILDING SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Government Services (FC18)	550,000	165,000
American Rescue Plan Act (ARPA) - Direct Services (FC18)	21,000,000	0
Additional Resources Total	\$21,550,000	\$165,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	195.65	174.47	178.30	178.30
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	11.37	4.32	7.74	7.74
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	207.02	178.79	186.04	186.04

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Reduce funding for overtime by 42 percent related to maintenance, repairs, custodial services, and renovation work (3.70 FTEs).	0	\$(251,753)	\$(251,753)

BUILDING SERVICES

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for maintenance of new facilities that opened in FY 2020-21: Singing Hills Recreation Center, new and expanded Forest Green Library, new Vickery Park Branch Library, Hensley Field facilities for Dallas Fire-Rescue, NE (Vickery Meadows) Community Court, Muchert Armory for Park and Recreation, and a new Northeast Community Center.	0	\$165,000	\$165,000
Add funding to develop and implement a training and safety program for asbestos, mold, and other hazards.	0	\$34,000	\$34,000
Increase funding to expand the preventive maintenance program and reduce backlog.	0	\$290,000	\$290,000
Add funding to enhance the roof management program.	0	\$0	\$119,000
Add one Manager II position and add funding to expand contract for automation and controls services, partially offset by the elimination of two HVAC Mechanic positions and one Supervisor position (2.00 FTEs).	(2)	\$94,706	\$94,706
Increase funding for custodial contract.	0	\$560,000	\$560,000
Major Budget Items Total	(2)	\$891,953	\$1,010,953

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Allocate 60 percent of non-emergency maintenance and repair activity resources to distressed communities.
- In collaboration with customer departments, deploy renovation and major repair funding with equity considerations in prioritization.
- Establish a procedure (or protocol) to partner with customer departments, to gain a deeper understanding of the unique needs of communities of color and lower-income neighborhoods that will be incorporated in future budget development.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	9,632,092	8,430,181	9,901,702	10,135,736
1111 - Cell Phone Stipend	15,000	15,000	15,000	15,000
1116 - Retroactive Pay - Civilian	0	6,527	0	0
1117 - Vacancy Savings - Salary	(499,869)	0	(848,809)	(848,809)

BUILDING SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1118 - Vacancy Savings - Pension	(71,162)	0	(120,022)	(120,022)
1119 - Vacancy Savings - FICA	(7,521)	0	(12,308)	(12,308)
1201 - Overtime - Civilian	555,005	200,000	425,233	425,233
1203 - Service Incentive Pay	40,053	19,864	19,488	19,488
1208 - Sick Leave Term Pay - Civilian	0	24,697	0	0
1210 - Vacation Term Pay - Civilian	0	21,871	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	551	0	0
1301 -Pension - Civilian	1,345,971	1,228,330	1,452,316	1,484,544
1303 - Life Insurance	14,665	14,665	9,520	9,520
1304 - Health Insurance	1,507,727	1,507,727	1,313,168	1,371,225
1306 - Fica	147,473	126,318	152,694	156,088
1309 - Wellness Program	5,504	5,504	0	0
1314 - Worker's Compensation	799,592	799,592	233,329	258,191
1406 - Administrative Leave - Civilian	0	4,546	0	0
1453 - Continuance Pay - Civilian	0	(260)	0	0
Personnel Services	13,484,530	12,405,113	12,541,311	12,893,886
2110 - Office Supplies	3,441	3,308	3,442	3,442
2111 - Office Supplies Chargeback	4,650	4,650	4,650	4,650
2120 - Min App Inst Tools - Uten	24,100	22,986	24,100	24,100
2130 - Copy McH Supplies	2,212	2,212	2,212	2,212
2140 - Light - Power	1,794,897	1,794,897	1,779,897	1,779,897
2160 - Fuel Supplies	780,309	780,309	653,909	653,909
2170 - Water - Sewer	328,678	328,678	328,678	328,678
2181 - Fuel - Lube For Vehicle	104,018	104,018	97,977	99,375
2220 - Laundry - Cleaning Suppl	444,369	290,000	444,369	444,369
2231 - Clothing	35,378	34,205	35,378	35,378
2232 - Food Supplies	0	15	0	0
2252 - Meter Postage Fund Level	404	389	404	404
2280 - Other Supplies	5,370	20,000	5,370	5,370
2310 - Building Materials	1,539,844	1,447,336	1,717,004	1,717,004
2580 - Standpipes Wells Etc	0	64,886	0	0
2720 - Machine Tools	33,355	33,355	33,355	33,355
2731 - Data Processing Equipment	12,500	12,500	12,500	12,500
2735 - Software Purchase -\$1000	2,000	2,000	2,000	2,000
2830 - Heating Systems	0	300,000	0	0
2860 - Books Reference Book Only	0	434	0	0
2890 - Miscellaneous Equipment	0	47,783	0	0
Supplies - Materials	5,115,525	5,293,960	5,145,245	5,146,643
3020 - Food - Laundry Service	0	8,503	0	0
3030 - Printing - Photo Services	1,700	1,700	1,700	1,700
3050 - Communications	215,388	215,388	291,605	300,266

BUILDING SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3053 - Data Circuit Billing	127,338	127,338	265,912	265,912
3060 - Equipment Rental [Outside City]	11,775	18,457	11,775	11,775
3062 - Pc Leasing [Outside City]	529	529	529	529
3070 - Professional Services	201,767	313,387	212,998	212,998
3085 - Freight	220	220	220	220
3090 - City Forces	49,847	49,847	49,847	49,847
3091 - Custodial Services	1,269,720	1,264,720	1,794,720	1,794,720
3097 - Asbestos Abatement	0	600,000	0	0
3099 - Misc Special Services	52,775	965,680	155,775	155,774
3110 - Equip Repairs and Maintenance	299,890	370,000	299,890	299,890
3113 - Testing Non capital Projects	0	38,926	0	0
3130 - Copy Machine Rent-Lease-Maint	11,642	11,642	11,193	11,193
3150 - Copy Center Charges	700	700	700	700
3210 - Building Repairs and Maint	1,371,082	1,547,974	1,616,036	1,735,036
3212 - Non Capital Expenditure	0	550,000	0	0
3310 - Insurance	410,392	410,392	619,256	737,773
3313 - Liability Premiums	70,952	70,952	32,262	32,844
3320 - Advertising	200	774	200	200
3330 - Rents [Lease]	398,592	398,592	424,992	424,992
3340 - Membership Dues	2,500	2,500	2,500	2,500
3341 - Subscriptions-Serials	0	195	0	0
3361 - Professional Development	25,159	25,159	25,159	25,159
3410 - Equip - Automotive Rental	244,157	244,157	200,749	205,086
3411 - Wreck Handle Charge (fleet)	24,138	24,138	24,537	24,958
3416 - GIS Services	26,709	26,709	11,485	11,485
3420 - Commun Equip Rental	0	0	63,818	69,380
3429 - Cellphone Charges	95,409	126,776	95,409	95,409
3430 - Data Services	128,385	128,385	136,983	141,024
3434 - Programming	659,340	659,340	653,291	708,518
3450 - Bldg Servs-City Hall Oper	0	5,301	0	0
3460 - Disposal Services	4,500	2,707	4,500	4,500
3690 - Miscellaneous Transfers	6,777,733	6,777,773	1,000,000	1,000,000
3994 - Outside Temps-Staffing	0	50,000	0	0
Contractual - Other Services	12,482,539	15,038,862	8,008,041	8,324,388
4310 - Buildings	0	133,220	0	0
4343 - Bldgs-Othr Gen Adm Facilt	0	389,919	0	0
4720 - Mach Tools Implem Major	0	1,441,209	0	0
Capital Outlay	0	1,964,348	0	0
5011 - Reimb Fr Othr Organizaton	(1,407,451)	(2,417,000)	(1,338,278)	(1,338,278)
Reimbursements	(1,407,451)	(2,417,000)	(1,338,278)	(1,338,278)
Total Expense	\$29,675,143	\$32,285,283	\$24,356,319	\$25,026,639

CITY ATTORNEY'S OFFICE

MISSION

To provide the highest quality legal services to the City Council, City departments, and boards and commissions in the most ethical, timely, efficient, and cost-effective manner.

DEPARTMENT GOALS

- Respond to City Council and department requests in a timely manner
- Actively pursue violations of state law and City ordinances that affect quality of life issues
- Prioritize personnel development and cross-training efforts to address legal issues surrounding the city's post-recovery COVID efforts
- Minimize the impact on taxpayers by reducing the use of outside counsel and providing more legal services in-house

SERVICE DESCRIPTIONS

CITY ATTORNEY'S OFFICE	
Administrative Support	Provides legal, executive, and administrative support for the City Attorney's Office. This includes the City Attorney, the Legislative Director, the Legal Office Manager, the Executive Assistant to the City Attorney, and other individuals that support grant compliance, budget development and monitoring, accounts payable and receivables, contract management, agenda coordination, information technology, facilities management, and general office management.
Community Courts	Neighborhood-focused courts that address complex individual problems and build stronger communities. Allows the City to focus and leverage its resources in target areas to maximize program benefits and neighborhood impact.
Community Prosecution	Community prosecutors use litigation and creative problem-solving strategies to address and abate code violations, improve quality of life, increase public safety, and strengthen communities throughout the City.
DFW International Airport Legal Counsel	Provides services to the DFW Airport Board and staff regarding federal regulatory matters, contracts with airlines, commercial real estate, labor and environmental law, contract compliance and procurement, and ground transportation regulations.
General Counsel	Provides legal advice and counsel to the City Council, the City Manager, City boards and commissions, and all City departments. Responsible for drafting and reviewing contracts and ordinances of the City and providing legal advice on a wide variety of matters.
Litigation	Represents the City, its officers, and employees in lawsuits, claims, and appeals involving civil rights, personal injuries, employment, collections, eminent domain, bankruptcy, City ordinances, Open Records Requests, zoning, land use, public utilities, and other issues.

CITY ATTORNEY'S OFFICE

Municipal Prosecution	Prosecutes Class C misdemeanors and fine-only state law and City ordinance violations, including assault, public intoxication, zoning and land use, animal cruelty, juvenile, dangerous dog appeals, stormwater, environmental, family violence, and traffic violations.
Police Legal Liaison	Serves as general counsel to the Dallas Police Department, provides legal training and advice concerning subpoenas, public information requests, and expunctions, prepares opinions and bulletins, requests decisions from the Attorney General, and fine answers in court.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Administrative Support	1,686,701	1,835,395	1,965,304	2,025,828
Community Courts	896,701	634,943	612,256	626,696
Community Prosecution	2,064,256	1,955,652	2,091,145	2,172,035
DFW International Airport Legal Counsel	361,336	361,333	454,439	466,739
General Counsel	4,438,465	4,390,910	4,627,291	4,661,817
Litigation	5,244,404	5,363,548	5,590,578	5,712,266
Municipal Prosecution	1,548,616	1,639,002	1,718,853	1,777,541
Police Legal Liaison	737,821	735,108	754,337	775,574
Expense Total	\$16,978,300	\$16,915,891	\$17,814,203	\$18,218,496

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	15,297,463	15,242,036	15,871,541	16,232,507
Supplies - Materials	64,550	92,234	138,560	138,560
Contractual - Other Services	1,616,287	1,581,621	1,804,102	1,847,429
Capital Outlay	0	0	0	0
Expense Total	\$16,978,300	\$16,915,891	\$17,814,203	\$18,218,496
Reimbursements	0	0	0	0
Department Total	\$16,978,300	\$16,915,891	\$17,814,203	\$18,218,496
Department Revenue Total	\$742,870	\$825,584	\$712,939	\$725,239

CITY ATTORNEY'S OFFICE

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
FY 2022-23 Community Development Block Grant (CD22)	0	763,739
FY 2021-22 Community Development Block Grant (CD21)	763,739	0
Additional Resources Total	\$763,739	\$763,739

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	152.50	147.50	151.00	153.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.10	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.30	0.00	0.00
Department Total	152.50	147.90	151.00	153.00

CITY ATTORNEY'S OFFICE

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Unfreeze one Senior Assistant City Attorney II for the DFW airport; one Senior Assistant City Attorney II for the Litigation Division; one Senior Assistant City Attorney II for the General Council Division, one Assistant City Attorney I for municipal prosecution; and one Senior Assistant City Attorney I position.	0	\$269,882	\$269,882
Increase starting salary for 11 Municipal Prosecutors to \$65,000.	0	\$61,327	\$61,327
Add funding for operations and maintenance (O&M) costs for the Northeast Community Court.	0	\$15,000	\$15,000
Major Budget Items Total	0	\$346,209	\$346,209

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- The City Attorney's Office (CAO) FY 2021-22 budget request reinforces litigation and general counsel resources to ensure compliance with City policies and equitable implementation of City programs. Additionally, the budget highlights community-based resources through our innovative programs in Community Courts and Community Prosecution.
- Community Courts and Municipal Prosecution sections will continue to partner with the Dallas County Expunction Clinic to target communication and outreach efforts to communities who demonstrate greatest needs.
- CAO will collaborate with user departments to collect disaggregated demographic data surrounding community engagement initiatives, events and community meetings.

CITY ATTORNEY'S OFFICE

- The CAO reviews, drafts, and provides legal guidance for equity programs implemented by the City Manager and equity policies adopted by the City Council. The CAO vigorously defends these programs and policies and actively pursues those who violate City policy. The CAO's Community Courts section works with Code Compliance, Dallas Police Department, Dallas Animal Services, Housing and Neighborhood Revitalization, Communications, Outreach and Marketing, Office of Community Care, Office of Homeless Solutions, and Office of Workforce Development, Dallas County, local non-profits, community organizations, and treatment providers in a coordinated, strategic effort to address complex individual problems and build stronger communities. Community Courts' participants may perform community service restitution in targeted communities and may receive assistance with housing, job placement, substance abuse and mental health treatment, and a variety of other services. The CAO's Community Prosecution section works with Code Compliance, Dallas Fire-Rescue and the Dallas Police Department to address and abate code violations, improve the quality of life, increase public safety, and strengthen communities throughout the City through litigation and creative problem-solving strategies.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	12,194,796	11,995,980	12,784,138	13,051,449
1104 - Other Wages	0	423	0	0
1113 - One-time Pay - Civilian	0	3,917	0	0
1116 - Retroactive Pay - Civilian	0	2,318	0	0
1117 - Vacancy Savings - Salary	0	0	(16,250)	(16,250)
1201 - Overtime - Civilian	0	540	0	0
1203 - Service Incentive Pay	0	16,028	0	0
1208 - Sick Leave Term Pay - Civilian	0	27,662	0	0
1210 - Vacation Term Pay - Civilian	0	59,634	0	0
1212 - Termination Payment - Attendance Incentive Leave - Civilian	0	1,789	0	0
1301 - Pension - Civilian	1,688,640	1,700,423	1,724,339	1,761,121
1303 - Life Insurance	11,357	11,357	8,382	8,382
1304 - Health Insurance	1,167,297	1,167,297	1,153,725	1,202,991
1306 - Fica	173,656	172,475	182,203	186,079
1308 - Mandatory Deferred Comp	0	190	0	0
1309 - Wellness Program	4,253	4,253	0	0
1314 - Worker's Compensation	57,464	57,464	35,004	38,735
1406 - Administrative Leave - Civilian	0	2,287	0	0
1511 - Temporary Help - Regular	0	18,000	0	0
Personnel Services	15,297,463	15,242,036	15,871,541	16,232,507
2110 - Office Supplies	21,000	16,564	34,000	34,000
2111 - Office Supplies Chargeback	0	5,977	0	0
2140 - Light - Power	0	0	4,213	4,213
2170 - Water - Sewer	0	334	0	0
2181 - Fuel - Lube For Vehicle	0	0	0	0

CITY ATTORNEY'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2231 - Clothing	2,000	2,000	2,000	2,000
2232 - Food Supplies	2,000	2,000	2,000	2,000
2252 - Meter Postage Fund Level	28,050	16,334	28,050	28,050
2280 - Other Supplies	0	13,977	0	0
2710 - Furniture - Fixtures	0	0	60,297	60,297
2731 - Data Processing Equipment	8,000	1,000	8,000	8,000
2735 - Software Purchase -\$1000	3,500	0	0	0
2860 - Books Reference Book Only	0	34,048	0	0
Supplies - Materials	64,550	92,234	138,560	138,560
3030 - Printing - Photo Services	5,000	5,290	5,000	5,000
3050 - Communications	191,073	191,073	192,881	187,153
3051 - Telephone Equipment Charges	1,500	427	1,500	1,500
3053 - Data Circuit Billing	115,485	115,485	177,782	177,782
3070 - Professional Services	252,919	251,842	297,500	297,500
3090 - City Forces	38,273	60,260	38,273	38,273
3092 - Security Services	24,200	14,500	24,000	24,000
3099 - Misc Special Services	13,418	16,276	24,204	24,205
3130 - Copy Machine Rent-Lease-Maint	33,307	33,307	32,031	32,031
3310 - Insurance	10,253	10,253	14,045	16,733
3313 - Liability Premiums	6,499	6,499	3,880	3,949
3320 - Advertising	500	500	500	500
3330 - Rents [Lease]	23,760	3,960	0	0
3340 - Membership Dues	26,905	27,466	26,905	26,905
3341 - Subscriptions-Serials	1,050	5,423	1,050	1,050
3361 - Professional Development	41,679	38,679	41,500	41,500
3363 - Reimb-Vehicle Use,Parking	10,200	0	10,200	10,200
3410 - Equip - Automotive Rental	1,979	1,979	3,000	3,074
3411 - Wreck Handle Charge (fleet)	0	0	300	300
3416 - GIS Services	20,455	20,455	9,746	9,746
3429 - Cellphone Charges	37,480	17,494	35,900	35,900
3430 - Data Services	104,869	104,869	140,088	138,468
3434 - Programming	638,951	638,951	682,285	730,128
3438 - Software Maintenance Fee	16,532	16,532	41,532	41,532
3513 - Court Costs	0	100	0	0
Contractual - Other Services	1,616,287	1,581,621	1,804,102	1,847,429
Total Expense	\$16,978,300	\$16,915,891	\$17,814,203	\$18,218,496

CITY AUDITOR'S OFFICE

MISSION

Collaborate with elected officials and employees to elevate public trust in government by providing objective assurance, investigation, and advisory services.

DEPARTMENT GOALS

- Produce 19 audit or attestation reports
- Refer or provide an initial response for 95 percent of fraud, waste, and abuse alerts within three work days
- Add value with more than 90 percent of audit report recommendations accepted and 60 percent implemented within 18 months of report issue date
- Have 80 percent of staff achieve a professional certification (CIA, CPA, CISA, or CFE)
- Focus on our mission by spending 82 percent of available time on assurance, investigation, and advisory projects
- Develop two government or assurance services subject matter experts within the Office of the City Auditor
- Identify other entities (external auditors, grant reviewers, federal and state auditors, etc.) that provide assurance service coverage and consolidate their reports on the Office of the City Auditor website

SERVICE DESCRIPTIONS

CITY AUDITOR'S OFFICE	
Audits, Attestations, Investigations, and Advisory	The Office of the City Auditor is an independent audit function serving at the direction of the City Council. Information is provided on accountability of resources, the reasonableness of risk management, the accuracy of information, and the efficiency, effectiveness, and equity of City services.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Audits, Attestations, Investigations, and Advisory	3,123,860	2,958,715	3,048,254	3,110,490
Expense Total	\$3,123,860	\$2,958,715	\$3,048,254	\$3,110,490

CITY AUDITOR'S OFFICE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,434,384	2,278,342	2,335,530	2,390,061
Supplies - Materials	35,120	20,807	24,991	24,991
Contractual - Other Services	654,356	659,567	687,733	695,438
Capital Outlay	0	0	0	0
Expense Total	\$3,123,860	\$2,958,715	\$3,048,254	\$3,110,490
Reimbursements	0	0	0	0
Department Total	\$3,123,860	\$2,958,715	\$3,048,254	\$3,110,490
Department Revenue Total	\$0	\$0	\$0	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	21.00	20.75	19.80	19.80
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	21.00	20.75	19.80	19.80

CITY AUDITOR'S OFFICE

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Identifying whether budget requests advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race and ethnicity.
- Aligning efforts to Equity Indicators to create cross-collaboration among city departments and anchoring institutions.
- Verifying those programs, projects, plans, and investments are helping to reduce disparities.
- Increasing community engagement in enhancements, reductions, and overall budget development.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	1,958,282	1,918,804	2,000,385	2,041,816
1108 - Performance Incentive Pay	5,000	5,000	4,500	4,500
1111 - Cell Phone Stipend	493	345	493	493
1117 - Vacancy Savings - Salary	0	0	(109,195)	(109,195)
1118 - Vacancy Savings - Pension	0	0	(15,440)	(15,440)
1119 - Vacancy Savings - FICA	0	0	(1,583)	(1,583)
1301 - Pension - Civilian	276,760	169,638	275,667	281,368
1303 - Life Insurance	1,607	1,607	1,069	1,069
1304 - Health Insurance	155,323	155,323	146,659	153,034
1306 - Fica	28,402	19,108	29,006	29,607
1309 - Wellness Program	567	567	0	0
1314 - Worker's Compensation	7,950	7,950	3,969	4,392
Personnel Services	2,434,384	2,278,342	2,335,530	2,390,061
2110 - Office Supplies	5,000	5,684	2,000	2,000
2231 - Clothing	500	500	0	0
2232 - Food Supplies	500	500	500	500
2252 - Meter Postage Fund Level	120	123	291	291
2710 - Furniture - Fixtures	1,000	1,000	1,000	1,000
2731 - Data Processing Equipment	27,000	12,000	20,000	20,000
2735 - Software Purchase - \$1000	1,000	1,000	1,200	1,200
Supplies - Materials	35,120	20,807	24,991	24,991
3030 - Printing - Photo Services	332	332	140	140
3050 - Communications	24,488	24,488	24,065	24,791
3053 - Data Circuit Billing	15,610	20,398	23,112	23,112
3070 - Professional Services	360,267	360,267	416,432	416,432

CITY AUDITOR'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3130 - Copy Machine Rent-Lease-Maint	1,667	1,667	1,603	1,603
3310 - Insurance	1,878	1,878	2,574	3,066
3313 - Liability Premiums	1,195	1,195	714	727
3320 - Advertising	730	730	730	730
3340 - Membership Dues	12,000	12,000	10,000	10,000
3341 - Subscriptions-Serials	1,155	1,250	250	250
3361 - Professional Development	57,000	57,000	45,000	45,000
3363 - Reimb-Vehicle Use,Parking	1,000	1,055	1,000	1,000
3416 - GIS Services	3,035	3,035	1,261	1,261
3429 - Cellphone Charges	0	273	0	0
3430 - Data Services	13,061	13,061	15,558	15,568
3434 - Programming	95,938	95,938	91,494	97,958
3437 - Continual Software License Fee	65,000	65,000	53,800	53,800
Contractual - Other Services	654,356	659,567	687,733	695,438
Total Expense	\$3,123,860	\$2,958,715	\$3,048,254	\$3,110,490

CITY CONTROLLER'S OFFICE

MISSION

The City Controller's Office effectively manages public resources by providing timely and accurate financial services and information to City management, elected officials, and the public. These financial services include accounts payable, cash/debt management, contract compliance/monitoring, deferred compensation, EMS Compliance, Financial Reporting, Independent Audit and Payroll.

DEPARTMENT GOALS

- Automate bank reconciliation process by upgrading bank reconciliation software to reduce time and effort spent in the CCO and in all departments on variances
- Create an effective investor relations program, including an investor website
- Implement a multi-year contract compliance audit plan to ensure that vendors and departments are in complying with financial contract provisions
- Complete annual audit by February 28, 2022

SERVICE DESCRIPTIONS

CITY CONTROLLER'S OFFICE	
Accounts Payable	Processes all payments and reimbursements to the City's vendors, business partners, and employees. The process ensures vendor payments and employee reimbursements comply with the City's Administrative Directives and other applicable policies and regulations. The division plays a vital role in maintaining positive vendor relationships by ensuring the accuracy and timeliness of vendor payments.
Cash and Debt Management	Manages the City's investment portfolio, coordinates bond sales, and maintains banking services. Manages citywide cash flow by purchasing investments and reporting on portfolio activities. The portfolio is approximately \$2 million in size. Proceeds from bond sales fund capital improvement projects.
Contract Compliance and Monitoring	Provide internal oversight of large contracts and to ensure that all City funds are being expended in accordance with the contract. Will be responsible for developing a program to review contracts associated with subcontracted management services vendors to ensure compliance with contractual requirements and good business practices. Will also monitor department implementation and compliance activities to resolve City Auditor findings and implement agreed-upon mitigation plans.
Deferred Compensation	Oversees the mandatory 457(b) Plan as well as the voluntary 401(k) and 457(b) Plans. The plans have assets of \$689 million with 13,731 plan accounts with a balance. Facilitates communication and education services to support all City employees in their efforts to achieve a financially secure retirement.

CITY CONTROLLER'S OFFICE

EMS Compliance	Works to promote an ethical culture of compliance with state and federal laws within the City of Dallas health care operations and works to prevent, detect, and mitigate any areas of noncompliance. Trains approximately 2,000 employees per year on standards for providing services billed to federal health care programs (Medicare/Medicaid), as well as compliance with HIPAA regulations. Ensures federal health care programs are billed appropriately and consistently achieves an error rate below the maximum acceptable rate of five percent.
Financial Reporting	Prepares the City's Annual Financial Report (AFR) and the annual financial statements for Dallas Water Utilities, Aviation, Economic Development Tax Increment Finance funds, Local Government Corporations, and the management of the external financial audit. Ensures the accuracy of the City's cash balance and capital asset system.
Independent Audit	The annual audit is performed by independent auditors and includes examining, on a test basis, evidence supporting the amounts and disclosures in the AFR. The audit is performed in accordance with auditing standards generally accepted in the United States and the standards applicable to financial audits contained in the Government Auditing Standards issued by the Comptroller General of the United States.
Payroll	Responsible for accurate and timely payroll processing for City employees, including time monitoring, wage deductions, federal tax withholding and reporting, and benefit reporting. Ensures the City's compliance with IRS and Social Security Administration rules and regulations. Responsible for record keeping and payroll data balancing and reconciling.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Accounts Payable	1,235,799	1,418,259	1,408,585	1,444,581
Cash and Debt Management	707,595	593,717	637,218	864,028
Contract Compliance and Monitoring	801,995	789,495	696,128	702,789
Deferred Compensation	141,350	164,685	49,867	64,058
EMS Compliance	421,656	381,766	172,503	175,977
Financial Reporting	2,951,802	2,801,949	2,765,573	2,717,086
Independent Audit	945,429	745,429	745,429	745,429
Payroll	1,744,377	1,727,497	2,034,824	2,249,794
Expense Total	\$8,950,003	\$8,622,796	\$8,510,127	\$8,963,742

CITY CONTROLLER'S OFFICE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	7,247,403	6,975,562	6,917,022	7,115,943
Supplies - Materials	112,873	96,053	64,939	64,940
Contractual - Other Services	2,217,521	2,178,977	2,265,557	2,520,250
Capital Outlay	37,857	37,857	0	0
Expense Total	\$9,615,654	\$9,288,447	\$9,247,518	\$9,701,133
Reimbursements	(665,651)	(665,651)	(737,391)	(737,391)
Department Total	\$8,950,003	\$8,622,796	\$8,510,127	\$8,963,742
Department Revenue Total	\$514,268	\$514,268	\$514,268	\$514,268

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Miscellaneous Reimbursement	(125,800)	(125,800)
Aviation Reimbursement	(35,000)	(35,000)
Dallas Water Utilities Reimbursement	(101,455)	(101,455)
Convention Center Reimbursement	(345,324)	(345,324)
Express Business Center Reimbursement	(129,812)	(129,812)
Reimbursement Total	\$(737,391)	\$(737,391)

CITY CONTROLLER'S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	72.71	59.20	66.96	74.75
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	72.71	59.20	66.96	74.75

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer three positions (3.00 FTEs): two Privacy Compliance Coordinators and one Manager III position to Information & Technology Services for efficiency.	(3)	\$(279,884)	\$(279,884)
Transfer one Data Analytics Manager position to the Office of Data Analytics and Business Intelligence (1.00 FTE).	(1)	\$(122,281)	\$(122,281)
Add funding for Payroll and Timekeeping consultants to assist with improving the Workday, Telestaff, and Kronos systems.	0	\$0	\$100,000
Upgrade one Sr. Office Assistant position to Executive Assistant.	0	\$0	\$19,003
Add funding for two Bloomberg Investment License for staff.	0	\$0	\$20,820

CITY CONTROLLER'S OFFICE

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Senior Program Manager of Treasury to work on credit cards, merchant services, and banking functions (0.75 FTE).	1	\$0	\$131,779
Reduce funding for Independent Audit by \$200,000.	0	\$(200,000)	\$(200,000)
Major Budget Items Total	(3)	\$(602,165)	\$(330,563)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Develop a metric to disaggregate non-profit vendors and track the speed of payments, which provide support to residents needing various types of assistance.
- Develop a metric to disaggregate MWBE vendors and track the speed of payments by Accounts Payable.
- In FY 2020-21, Accounts Payable increased the number of invoices paid via electronic funds transfer from 30 percent to over 65 percent. In FY 2021-22 the CCO will increase this percentage to 65 percent to 75 percent. Increasing the speed of payments to all vendors improves the ability of MWBE vendors and small vendors just getting started to do business with the City.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	5,897,059	5,142,963	5,650,513	5,883,282
1111 - Cell Phone Stipend	2,193	2,193	2,193	2,193
1116 - Retroactive Pay - Civilian	0	6,177	0	0
1117 - Vacancy Savings - Salary	(92,270)	0	(108,631)	(199,740)
1118 - Vacancy Savings - Pension	(13,135)	0	(15,360)	(28,243)
1119 - Vacancy Savings - FICA	(1,388)	0	(1,575)	(2,896)
1201 - Overtime - Civilian	2,000	233,518	2,000	2,000
1203 - Service Incentive Pay	13,752	13,752	13,752	13,752
1208 - Sick Leave Term Pay - Civilian	0	110,449	0	0
1210 - Vacation Term Pay - Civilian	0	81,391	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,300	0	0
1301 -Pension - Civilian	836,891	775,051	777,923	810,302
1303 - Life Insurance	4,709	4,709	3,544	3,652
1304 - Health Insurance	487,104	487,104	495,751	529,758
1306 - Fica	85,769	81,028	81,934	85,309
1308 - Mandatory Deferred Comp	0	174	0	0
1309 - Wellness Program	1,774	1,774	0	0
1314 - Worker's Compensation	22,945	22,945	14,979	16,575

CITY CONTROLLER'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1406 - Administrative Leave - Civilian	0	5,080	0	0
1408 - Attendance Incentive Leave - Civ	0	2,185	0	0
1511 - Temporary Help - Regular	0	767	0	0
Personnel Services	7,247,403	6,975,562	6,917,022	7,115,943
2110 - Office Supplies	19,723	16,731	5,431	5,432
2111 - Office Supplies Chargeback	14,987	14,987	14,987	14,987
2130 - Copy McH Supplies	200	200	200	200
2252 - Meter Postage Fund Level	38,216	30,666	27,871	27,871
2290 - Event Supplies-Ceremony Event Supplies	1,100	1,100	1,100	1,100
2731 - Data Processing Equipment	37,700	31,369	14,350	14,350
2735 - Software Purchase -\$1000	947	1,000	1,000	1,000
Supplies - Materials	112,873	96,053	64,939	64,940
3020 - Food - Laundry Service	785	785	0	0
3030 - Printing - Photo Services	5,230	14,102	14,102	14,102
3050 - Communications	72,550	72,550	80,158	82,552
3051 - Telephone Equipment Charges	700	641	0	0
3053 - Data Circuit Billing	43,327	43,327	73,497	73,497
3070 - Professional Services	1,384,629	1,202,572	1,232,547	1,437,860
3072 - Contractor Service Fees	10,910	10,910	10,910	10,910
3085 - Freight	350	350	350	350
3090 - City Forces	123	123	0	0
3099 - Misc Special Services	29,943	37,918	110,309	131,129
3130 - Copy Machine Rent-Lease-Maint	9,638	9,638	9,267	9,267
3150 - Copy Center Charges	228	228	228	228
3310 - Insurance	3,985	3,985	7,374	8,785
3313 - Liability Premiums	2,535	2,535	2,046	2,083
3320 - Advertising	725	600	600	600
3340 - Membership Dues	30,049	45,469	45,469	45,469
3341 - Subscriptions-Serials	1,741	2,207	2,207	2,207
3361 - Professional Development	50,946	74,490	74,490	74,490
3363 - Reimb-Vehicle Use,Parking	5,910	6,433	6,433	6,433
3364 - Personnel Development	73,138	73,138	78,250	78,250
3416 - GIS Services	8,437	8,437	4,520	4,520
3421 - Veh License - Registration Fees	1,616	1,616	1,616	1,616
3429 - Cellphone Charges	8,427	8,427	7,398	7,398
3430 - Data Services	50,989	50,989	64,290	65,880
3434 - Programming	295,158	295,158	314,044	337,172
3537 - Fees -Bond Payments	54,500	54,500	54,500	54,500
3994 - Outside Temps-Staffing	70,952	157,849	70,952	70,952
Contractual - Other Services	2,217,521	2,178,977	2,265,557	2,520,250

CITY CONTROLLER'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
4710 - Furniture Fixtures Equip	37,857	37,857	0	0
Capital Outlay	37,857	37,857	0	0
5011 - Reimb Fr Othr Organizaton	(665,651)	(665,651)	(737,391)	(737,391)
Reimbursements	(665,651)	(665,651)	(737,391)	(737,391)
Total Expense	\$8,950,003	\$8,622,796	\$8,510,127	\$8,963,742



CITY MANAGER'S OFFICE

MISSION

Provides leadership and direction to City departments to effectively implement policies as adopted by the Dallas Mayor and City Council. The office promotes a culture of integrity reducing risks by maintaining empathetic and equitable policies and procedures to align with the City's strategic priorities to effectively lead change as – One Dallas together.

DEPARTMENT GOALS

- Provide centralized direction and leadership and effectively manage the efficient delivery of City services
- Support the goals of the Mayor and City Council by researching innovative financial opportunities and meeting the challenges facing the City
- Allocate resources appropriately through the annual budget process
- Increase community engagement in enhancements, reductions, and overall budget development focused on addressing system issues in ways that are Responsible, Equitable, Accountable, and Legitimate

SERVICE DESCRIPTIONS

CITY MANAGER'S OFFICE	
City Administration	Oversees a budget of more than \$4 billion (Operating and Capital) with an emphasis on financial prudence and a staff of approximately 13,000. Uses a transformational leadership approach that focuses on elevating transparency in the public decision-making process, leveraging data to drive resource allocation, and identifying innovative solutions to solving historical and complex problems rooted in inequities.
City Agenda Process	Ensures all departments present voting and briefing items to the City Council, residents, and concerned parties in an accurate, uniform, and consistent manner.
Ethics and Compliance Division	Promotes a culture of integrity and reduces risks to the City by maintaining an effective ethics program based on the City's Code of Ethics (City Code Chapter 12A), the Federal Sentencing Guidelines, and other best practices. Ethics and compliance awareness are promoted through education, training, and monitoring. As required by the Code of Ethics, biannual ethics training began in FY 2017-18 for all City officials and employees (approximately 13,000).
Youth Commission	Aims to inspire Dallas youth to become lifelong leaders actively engaged in civic affairs, public policy, and advocacy. The Youth Commission is governed by a talented fifteen-member board consisting of high school students (grade 9-12) and aims to serve their community while gaining the tools necessary to become effective and dedicated leaders in the future.

CITY MANAGER'S OFFICE

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
City Administration	2,421,517	2,527,939	2,377,293	2,439,651
City Agenda Process	234,690	197,226	210,096	210,095
Ethics and Compliance Division	171,927	102,776	190,620	190,620
Youth Commission	90,000	90,194	155,203	155,203
Expense Total	\$2,918,134	\$2,918,134	\$2,933,212	\$2,995,569

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,575,058	2,616,304	2,576,778	2,633,284
Supplies - Materials	25,293	25,293	17,993	17,993
Contractual - Other Services	317,783	276,537	338,441	344,292
Capital Outlay	0	0	0	0
Expense Total	\$2,918,134	\$2,918,134	\$2,933,212	\$2,995,569
Reimbursements	0	0	0	0
Department Total	\$2,918,134	\$2,918,134	\$2,933,212	\$2,995,569
Department Revenue Total	\$0	\$0	\$0	\$0

CITY MANAGER'S OFFICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	15.00	15.74	13.65	13.65
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	15.00	15.74	13.65	13.65

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer one Senior Intergovernmental Affairs Coordinator position from Office of Government Affairs (1.00 FTE).	1	\$73,730	\$73,730
Major Budget Items Total	1	\$73,730	\$73,730

CITY MANAGER'S OFFICE

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Using the Equity Impact Assessment Table and correlated zip codes, the City Manager's Office (CMO) will continue to use this lens when looking at data regarding racial and socioeconomic inequities. Given Dallas' history and racial diversity, our office recognizes there are multicultural populations in our city that due to these structural inequities correlate with the lack of health care and economic resources available to them. We intentionally show empathy to these areas by proactively targeting those areas with assistance and resources as they are available.
- It is the mission of the City Manager's Office to ensure non-discriminatory practices and encourage departments to eliminate barriers while resourcing businesses to the next step in their business life cycle. Staff currently provides a summary of M/WBE participation for voting items scheduled for City Council Agendas. We encourage all departments to input equity information in every item that is being considered by the City Council. CMO will develop and implement an Equity Input Protocol supporting all departments to consider equity in every item that is being considered by the City Council.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,087,854	2,082,953	2,245,152	2,290,429
1104 - Other Wages	0	4,050	20,500	20,500
1113 - One-time Pay - Civilian	20,500	20,500	0	0
1116 - Retroactive Pay - Civilian	0	5,625	0	0
1117 - Vacancy Savings - Salary	0	0	(125,143)	(125,143)
1118 - Vacancy Savings - Pension	0	0	(17,695)	(17,695)
1119 - Vacancy Savings - FICA	0	0	(1,815)	(1,815)
1201 - Overtime - Civilian	0	5,271	0	0
1203 - Service Incentive Pay	1,824	2,352	1,824	1,824
1210 - Vacation Term Pay - Civilian	0	17,094	0	0
1250 - Executive Auto Allowance	8,400	8,400	0	0
1301 - Pension - Civilian	291,132	303,479	309,408	315,637
1303 - Life Insurance	1,304	1,304	827	827
1304 - Health Insurance	125,726	125,726	108,630	112,703
1306 - Fica	29,888	31,121	32,554	33,211
1309 - Wellness Program	460	459	0	0
1314 - Worker's Compensation	7,970	7,970	2,536	2,806
Personnel Services	2,575,058	2,616,304	2,576,778	2,633,284
2110 - Office Supplies	10,772	10,772	5,472	5,472

CITY MANAGER'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2111 - Office Supplies Chargeback	2,521	2,521	2,521	2,521
2232 - Food Supplies	10,000	10,000	10,000	10,000
2252 - Meter Postage Fund Level	2,000	2,000	0	0
Supplies - Materials	25,293	25,293	17,993	17,993
3020 - Food - Laundry Service	1,400	1,807	0	0
3030 - Printing - Photo Services	5,000	5,000	5,000	5,000
3050 - Communications	47,235	47,235	41,006	42,243
3053 - Data Circuit Billing	28,532	28,532	37,987	37,987
3070 - Professional Services	2,653	0	7,001	7,001
3099 - Misc Special Services	101,655	62,655	137,857	137,858
3130 - Copy Machine Rent-Lease-Maint	6,054	6,054	6,790	6,790
3310 - Insurance	1,886	1,886	2,405	2,864
3313 - Liability Premiums	8,041	8,041	666	679
3320 - Advertising	10,000	10,000	6,500	6,500
3340 - Membership Dues	8,800	8,800	1,380	1,380
3341 - Subscriptions-Serials	15	15	0	0
3361 - Professional Development	4,237	4,237	6,211	6,211
3416 - GIS Services	2,468	2,468	806	806
3429 - Cellphone Charges	2,393	2,393	3,529	3,529
3430 - Data Services	18,634	18,634	36,230	36,514
3434 - Programming	68,780	68,780	45,073	48,930
Contractual - Other Services	317,783	276,537	338,441	344,292
Total Expense	\$2,918,134	\$2,918,134	\$2,933,212	\$2,995,569



CITY SECRETARY'S OFFICE

MISSION

The City Secretary's Office is committed to focusing upon areas of responsibility, providing effective resolution of issues, rendering exceptional customer service to citizens, City Council, and staff and producing vital and productive outcomes that positively reflect established priorities for the City of Dallas.

DEPARTMENT GOALS

- Respond to the administrative/municipal needs of the City Council and their constituents
- Provide access to the City's official record and documents in as many different mediums as possible
- Utilize technology and best business practices for effective service delivery and enhance access to information
- Deliver excellent customer service by constant assessment based on feedback and active benchmarking

SERVICE DESCRIPTIONS

CITY SECRETARY'S OFFICE	
Archives	Dallas Municipal Archives serves as the city's repository for permanently valuable and historical records of city government. The Archive collections contain over 2000 cubic feet of departmental records in a variety of forms and formats, including ledgers, manuscripts and typescripts, maps, photographs, microforms, and printed materials. Furthermore, Archives maintains thousands of permanently valuable documents, maps, and architectural plans reflecting the actions of every aspect of Dallas government.
Boards and Commissions Support	Oversees nominations and background checks for 57 boards and commissions. Serves as the coordinating unit for the Permit and License Appeal Board and the Ethics Advisory Commission and documents compliance of gift and financial disclosure reports and required personal financial statements.
City Council Support	Provides leadership and administration support to City Council and departments who are the sole source for services by attending all meetings of the City Council, keeping accurate records, preparing minutes of Council meetings, certifying official records, and performing other mandated functions.
Customer Service	Provides support to City Council, staff, and residents, posts meeting notices, accepts legal notices served to the City, registers residents to speak at Council meetings, processes official documents, prepares certifications for legal proceedings, processes payments, and indexes official documents.

CITY SECRETARY'S OFFICE

Elections	All municipal elections are conducted under the provisions of the City Charter unless the laws of the State of Texas require otherwise. The City Secretary shall serve as the election official for all elections and manage the joint election and related contracts with Dallas, Denton, and Collin Counties.
Open Records	Open Records Center is committed to full disclosure of all public records upon request. Requests for public information, except requests for police information, are managed to ensure the City complies with the requirements of the Texas Public Information Act (TPIA).
Records Management	Records Management administers the citywide oversight of the city's records management practices. Advises the records management policy committee on program policies; inspects city records; ascertains the city's compliance with recordkeeping requirements established by state law, city charter and city code; prepares records retention and disposition schedules; operates the Records Center, trains City staff, quality controls City Council action files, posts resolutions to the website, and creates minute books.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Archives	197,760	196,359	186,827	187,344
Boards and Commissions Support	318,094	316,629	306,505	307,471
City Council Support	1,113,407	1,119,792	1,259,754	1,308,781
Customer Service	221,405	203,156	205,900	206,866
Elections	1,928,528	1,927,571	104,713	1,914,970
Open Records	559,109	562,278	511,073	518,606
Records Management	476,252	487,802	580,247	575,290
Expense Total	\$4,814,555	\$4,813,587	\$3,155,019	\$5,019,328

CITY SECRETARY'S OFFICE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,200,725	2,192,403	2,240,677	2,291,704
Supplies - Materials	18,087	18,087	18,087	18,087
Contractual - Other Services	2,595,743	2,603,097	896,255	2,709,537
Capital Outlay	0	0	0	0
Expense Total	\$4,814,555	\$4,813,587	\$3,155,019	\$5,019,328
Reimbursements	0	0	0	0
Department Total	\$4,814,555	\$4,813,587	\$3,155,019	\$5,019,328
Department Revenue Total	\$330,354	\$330,354	\$21,500	\$21,500

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	24.00	24.00	24.00	24.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.20	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	24.00	24.20	24.00	24.00

CITY SECRETARY'S OFFICE

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for Iron Mountain commercial offsite storage, retrieval and reference service contract.	0	\$126,994	\$126,994
Increase funding for the 2023 general election including the Mayoral and all 14 Council places.	0	\$0	\$1,800,000
Major Budget Items Total	0	\$126,994	\$1,926,994

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Data is not collected by race or ethnicity however each service within SEC's budget request impacts the residents of Dallas perception and ability to have representation in government and sense of community. Each odd-number year, SEC request funding for city election. The desired outcome for an election is to have city representation for city voters. Every resident in Dallas is impacted by the results of an election.
- In government service satisfaction, SEC strives to cross-collaborate with city departments to centralize and mobilize open records request redaction shifting the task from multiple departments to one centralized dept. In sense of community, SEC expedites and facilitates council nominations to board and commissions to improve the participation in community and civic responsibility.
- There is not a tangible method to verify that disparities are reduced within SEC, however our office advances the ability to serve residents of all backgrounds in each service unit within our budget request.
- Enhancements and overall budget development supports community engagement indirectly through the representation provided by City Council.

CITY SECRETARY'S OFFICE

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	1,700,353	1,685,653	1,777,023	1,814,136
1116 - Retroactive Pay - Civilian	0	503	0	0
1201 - Overtime - Civilian	0	6,671	0	0
1203 - Service Incentive Pay	11,808	9,132	9,232	9,232
1208 - Sick Leave Term Pay - Civilian	0	2,870	0	0
1210 - Vacation Term Pay - Civilian	0	9,162	0	0
1301 - Pension - Civilian	257,767	255,688	244,517	249,624
1303 - Life Insurance	1,875	1,803	1,296	1,296
1304 - Health Insurance	192,697	185,286	177,768	185,496
1306 - Fica	26,435	26,222	25,767	26,305
1309 - Wellness Program	702	675	0	0
1314 - Worker's Compensation	9,088	8,738	5,074	5,615
Personnel Services	2,200,725	2,192,403	2,240,677	2,291,704
2110 - Office Supplies	0	906	0	0
2111 - Office Supplies Chargeback	14,709	13,742	14,709	14,709
2252 - Meter Postage Fund Level	2,978	2,978	2,978	2,978
2280 - Other Supplies	0	61	0	0
2731 - Data Processing Equipment	400	400	400	400
Supplies - Materials	18,087	18,087	18,087	18,087
3020 - Food - Laundry Service	2,200	2,200	2,200	2,200
3030 - Printing - Photo Services	2,461	2,461	2,461	2,461
3050 - Communications	32,360	31,465	33,868	34,890
3053 - Data Circuit Billing	19,550	19,049	31,381	31,381
3070 - Professional Services	1,780,039	1,779,740	114,066	1,719,989
3099 - Misc Special Services	183,290	196,242	299,153	293,230
3110 - Equip Repairs and Maintenance	400	193	400	400
3130 - Copy Machine Rent-Lease-Maint	58,781	58,781	56,514	56,514
3150 - Copy Center Charges	1,000	912	1,000	1,000
3310 - Insurance	1,679	1,679	3,966	4,726
3313 - Liability Premiums	1,069	1,069	1,101	1,121
3320 - Advertising	192,263	192,263	42,263	242,263
3340 - Membership Dues	960	1,048	1,087	1,087
3341 - Subscriptions-Serials	1,900	1,900	2,100	2,100
3361 - Professional Development	11,204	11,204	11,304	11,304
3363 - Reimb-Vehicle Use,Parking	630	630	1,520	1,520
3364 - Personnel Development	1,990	1,990	0	0
3416 - GIS Services	3,377	3,377	1,529	1,529
3429 - Cellphone Charges	1,700	3,629	9,120	9,120
3430 - Data Services	21,477	20,743	22,235	22,772

CITY SECRETARY'S OFFICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3434 - Programming	257,069	254,107	243,989	254,932
3437 - Continual Software License Fee	8,268	8,268	13,068	13,068
3438 - Software Maintenance Fee	1,000	1,000	1,000	1,000
3518 - Credit Card Charges	930	930	930	930
3599 - Misc. Other Charges	10,146	8,217	0	0
Contractual - Other Services	2,595,743	2,603,097	896,255	2,709,537
Total Expense	\$4,814,555	\$4,813,587	\$3,155,019	\$5,019,328

CIVIL SERVICE

MISSION

Partner with client departments to provide tailored staffing, hiring, and promotional solutions that will enhance the quality and efficiency of the workforce, while upholding the values and principles of the merit system. The department is also dedicated to providing an impartial hearing process allowing eligible employees to appeal charges of discrimination and unfair application of rule and regulations.

DEPARTMENT GOALS

- Conduct job analyses to identify preferred qualifications for civilian positions to allow hiring departments to select candidates that best fit department needs
- Implement online testing for civilian classifications that will identify highly qualified candidates to streamline hiring process
- Expand active recruiting by utilizing LinkedIn Recruiter to actively search the system for candidates that meet the specific needs of hiring managers
- Enhance community relationships by increasing participation in job fairs and community outreach opportunities
- Create instructional videos for applicant processes and promotional videos for use with social media to increase exposure to and understanding of jobs
- Expand skills testing for entry-level office and field positions (e.g. Office Assistants, Equipment Operators, and mechanic positions)

SERVICE DESCRIPTIONS

CIVIL SERVICE	
Analysis-Development and Validation	Provides job-related entry-level, promotional, and physical ability (Fire-Rescue) tests and assessments for civilian/uniform positions under the authority of City Charter Chapter XVI, Sections 5, 6, and 13, Civil Service Rules VIII, IX, X, XIV, XXIII, and XXIV.
Applicant Evaluation (Civilian)	Recruits interested candidates from multiple sources and evaluates applications to ensure candidates meet minimum qualifications for approximately 800 job titles and subsets. Oversees the reduction-in-force (RIF) rules and process.
Applicant Evaluation (Uniform)	Screens applicants for entry-level and promotional Police and Fire-Rescue positions. Certified registers of qualified candidates are provided to Police and Fire-Rescue after evaluation of employment applications, personnel files, and applicable tests.
Civil Service Board and Employee Appeals Process	Coordinates employee discharge/demotion appeals and grievances for eligible employees under the guidelines of City Charter Chapter XVI, Sections 12 and 12.1, and Personnel Rule Sections 34-38, 34-39, and 34-40. Financial responsibilities, testing oversight, and overall administrative duties are also mandated by Chapter XVI of the City Charter and City Council-approved Civil Service Rules and Regulations.

CIVIL SERVICE

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Analysis-Development and Validation	694,253	562,272	700,814	714,518
Applicant Evaluation (Civilian)	1,082,319	1,125,325	1,100,545	1,119,639
Applicant Evaluation (Uniform)	824,413	697,239	753,864	769,064
Civil Service Board and Employee Appeals Process	345,759	437,018	466,480	478,800
Expense Total	\$2,946,744	\$2,821,853	\$3,021,703	\$3,082,021

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,372,451	2,244,374	2,397,151	2,445,582
Supplies - Materials	69,886	70,162	65,889	65,889
Contractual - Other Services	504,407	507,318	558,663	570,550
Capital Outlay	0	0	0	0
Expense Total	\$2,946,744	\$2,821,853	\$3,021,703	\$3,082,021
Reimbursements	0	0	0	0
Department Total	\$2,946,744	\$2,821,853	\$3,021,703	\$3,082,021
Department Revenue Total	\$1,000	\$0	\$0	\$0

CIVIL SERVICE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	26.00	21.00	25.26	25.26
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.25	0.50	0.25	0.25
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	2.00	0.00	0.00	0.00
Department Total	28.25	21.50	25.51	25.51

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Eliminate one Office Assistant position (1.00 FTE).	(1)	\$(54,507)	\$(54,507)
Reduce funding for professional development and professional services.	0	\$(15,188)	\$(15,188)
Major Budget Items Total	(1)	\$(69,695)	\$(69,695)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- The Civil Service department is responsible for administering a fair and merit-based selection and hiring system for the City of Dallas. Allocated budget resources facilitate the review and implementation of reformed and enhanced recruitment, hiring and selection strategies designed to increase the representation of people of color and remove barriers to employment and advancement as identified in the 2019 Dallas Equity Indicators Report.

CIVIL SERVICE

- Budgeted department resources directly support the continued operation and focus upon innovation in the City of Dallas' electronic applicant tracking and candidate outreach systems. These investments and commitment to innovation allow the organization to identify delays in the hiring process, analyze where candidates are learning about job opportunities, and conduct more targeted and effective outreach efforts to attract diverse and underrepresented candidates, demonstrating our commitment to economic opportunity and equity.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,027,641	1,667,258	1,946,699	1,980,756
1117 - Vacancy Savings - Salary	(182,645)	0	(48,100)	(48,100)
1118 - Vacancy Savings - Pension	(26,002)	0	(6,801)	(6,801)
1119 - Vacancy Savings - FICA	(2,748)	0	(697)	(697)
1201 - Overtime - Civilian	10,000	10,245	10,000	10,000
1203 - Service Incentive Pay	0	6,336	0	0
1208 - Sick Leave Term Pay - Civilian	0	39,288	0	0
1210 - Vacation Term Pay - Civilian	0	19,719	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	231	0	0
1242 - Language Assignment Pay	4,440	4,440	4,440	4,440
1301 -Pension - Civilian	281,559	240,883	268,048	272,736
1303 - Life Insurance	2,169	2,169	1,346	1,346
1304 - Health Insurance	214,664	214,664	187,070	195,526
1306 - Fica	29,476	25,244	28,226	28,719
1309 - Wellness Program	783	783	0	0
1314 - Worker's Compensation	12,626	12,626	6,920	7,658
1315 - Equipment Allowance	488	488	0	0
Personnel Services	2,372,451	2,244,374	2,397,151	2,445,582
2110 - Office Supplies	10,000	10,270	10,000	10,000
2111 - Office Supplies Chargeback	2,247	2,247	2,247	2,247
2231 - Clothing	1,200	1,200	1,200	1,200
2232 - Food Supplies	2,100	2,106	2,100	2,100
2252 - Meter Postage Fund Level	342	342	342	342
2710 - Furniture - Fixtures	4,972	4,972	0	0
2735 - Software Purchase - \$1000	49,025	49,025	50,000	50,000
Supplies - Materials	69,886	70,162	65,889	65,889
3020 - Food - Laundry Service	5,000	5,000	5,000	5,000
3030 - Printing - Photo Services	1,000	2,800	2,800	2,800
3050 - Communications	41,191	41,191	41,976	43,240
3053 - Data Circuit Billing	24,834	24,834	38,813	38,813
3070 - Professional Services	43,000	43,400	62,680	62,700
3099 - Misc Special Services	10,445	10,561	10,002	9,980

CIVIL SERVICE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3110 - Equip Repairs and Maintenance	2,500	2,500	2,500	2,500
3130 - Copy Machine Rent-Lease-Maint	6,211	6,211	5,972	5,972
3150 - Copy Center Charges	936	936	936	936
3310 - Insurance	1,810	1,810	2,428	2,892
3313 - Liability Premiums	1,152	1,152	673	686
3320 - Advertising	30,708	31,211	30,332	30,332
3340 - Membership Dues	600	600	600	600
3361 - Professional Development	44,931	44,931	66,466	66,466
3363 - Reimb-Vehicle Use,Parking	1,700	1,792	1,700	1,700
3416 - GIS Services	4,026	4,026	1,673	1,673
3429 - Cellphone Charges	1,000	1,000	1,000	1,000
3430 - Data Services	23,755	23,755	23,512	24,100
3434 - Programming	167,891	167,891	167,883	177,442
3437 - Continual Software License Fee	89,717	89,717	89,717	89,717
3438 - Software Maintenance Fee	2,000	2,000	2,000	2,000
Contractual - Other Services	504,407	507,318	558,663	570,550
Total Expense	\$2,946,744	\$2,821,853	\$3,021,703	\$3,082,021



CODE COMPLIANCE

MISSION

Establish partnerships to improve and maintain vibrant and thriving communities.

DEPARTMENT GOALS

- Establish and deploy a citywide illegal dumping strategic plan
- Propose, adopt, and implement a citywide registration process for the most egregious vacant lots/buildings
- Develop and incorporate a virtual inspection process in response to statewide emergency regulations
- Achieve 100 percent certification and training for all inspectors and professional staff
- Develop/implement Code Rangers Education Programs in coordination with the Service First Program
- Deploy Code Compliance service delivery equitably
- Complete automation of Consumer Health application process
- Complete Phase II of the Code Case Management System (Posse) transition to Salesforce

SERVICE DESCRIPTIONS

CODE COMPLIANCE	
Consumer Health	Committed to enhancing the health and safety of the residents of Dallas. Contains three specialized programs, Food Protection/Education, Commercial Swimming Pools and Spas, and Mosquito Abatement. CH inspects approximately 6,000 fixed food establishments and 300 mobile units. Also responds to approximately 900 general food complaints and 30,000 mosquito control activities annually.
Neighborhood Code Compliance Services	Fosters safe, healthy, and clean neighborhoods through public education, community outreach programs, and enforcement of City Codes. The division is made up of seven districts within the City of Dallas. NCC processes more than 100,000 violations annually, while responding at a rate of 96 percent or higher within the required response time, to those reported. The division on average attends more than 1,200 community meetings/events annually.
Neighborhood Nuisance Abatement	Responsible for the timely abatement of blight and public nuisances on private property. The division abates illegally dumped tires, graffiti, and illegal dumping within 10 days 90 percent of the time. The group secures open and vacant structures within 48 hours 90 percent of time. The team mows and clean approximately 38,000 lots each year within 30 days 90 percent of the time.

CODE COMPLIANCE

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Consumer Health	3,156,071	3,021,772	3,114,300	3,236,919
Neighborhood Code Compliance Services	22,844,235	22,196,354	24,365,378	25,000,804
Neighborhood Nuisance Abatement	7,858,419	7,474,257	7,553,246	7,738,055
Expense Total	\$33,858,725	\$32,692,383	\$35,032,924	\$35,975,778

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	26,503,755	25,113,249	28,690,811	29,373,295
Supplies - Materials	1,334,563	1,530,314	937,039	944,186
Contractual - Other Services	6,764,637	6,869,050	7,551,167	7,778,390
Capital Outlay	1,539,785	1,463,785	137,922	163,922
Expense Total	\$36,142,740	\$34,976,398	\$37,316,939	\$38,259,793
Reimbursements	(2,284,015)	(2,284,015)	(2,284,015)	(2,284,015)
Department Total	\$33,858,725	\$32,692,383	\$35,032,924	\$35,975,778
Department Revenue Total	\$8,367,797	\$8,253,450	\$12,443,468	\$12,443,468

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Dallas Water Utilities Reimbursement	(247,671)	(247,671)
Sanitation Services Reimbursement	(96,001)	(96,001)
Storm Drainage Management Reimbursement	(1,940,343)	(1,940,343)
Reimbursement Total	\$(2,284,015)	\$(2,284,015)

CODE COMPLIANCE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	367.13	339.44	410.50	411.19
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.82	13.49	3.98	3.99
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	369.95	352.93	414.48	415.18

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Reduce demolition contract which will reduce demolitions from 50 to 25 structures.	0	\$(236,713)	\$(236,713)
Reduce funding for professional services, clothing, planning studies, meter postage, and minor tools.	0	\$(100,000)	\$(100,000)
Expand vacant lot beautification and community-driven transformation of five City-owned vacant lots annually with the Office of Cultural Affairs.	0	\$0	\$55,000
Add one Senior Sanitarian position (0.75 FTE) to the Consumer Health Division and one truck to ensure timely inspection of high risk food locations.	1	\$0	\$85,763
Add full-year funding for redeployment and engagement plan added in FY 2020-21 for 31 Inspector II positions and three Supervisor II positions to be assigned to census tracks (34.00 FTEs).	34	\$2,062,623	\$2,062,623
City Council amendment to add funding to Code Compliance for blight remediation (\$400,000).	0	\$400,000	\$400,000

CODE COMPLIANCE

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Major Budget Items Total	35	\$2,125,910	\$2,266,673

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Allocate resources to targeted areas where a vast majority of litter, trash, and illegal dumping complaints come from such as council districts 4, 7 and 8. Code department will continue to fund programs such as community clean, trash-off/illegal dumping sweeps which benefits mostly communities of color and lower-income neighborhoods. Invest in staff to Increase site inspections, both proactive and reactive with a goal of long-term sustainable impacts in the community of color.
- Fund vacant lot beautification program in collaboration with an Office of Cultural Affairs- pilot expansion of 2020 GARE grant to transformation 5 City-owned vacant lots annually in communities of color and lower-income neighborhood.
- Develop and Implement a citywide registration process for vacant lots/buildings to reduce crime/blight through better maintenance of registered residential property and to foster voluntary compliance.
- Increase community interaction through public meetings, Citizen's Code Academy and social media. Department staff attend community meetings in communities of color and low-income neighborhoods, to discuss policy, programs, processes and code enforcement problems. Additionally, department has invested in full time public information coordinator to increase department outreach efforts.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	20,553,118	18,055,603	22,394,080	22,853,656
1104 - Other Wages	0	3,920	0	0
1117 - Vacancy Savings - Salary	(774,388)	0	(758,848)	(773,869)
1118 - Vacancy Savings - Pension	(110,244)	0	(107,301)	(109,425)
1119 - Vacancy Savings - FICA	(11,652)	0	(11,004)	(11,222)
1201 - Overtime - Civilian	174,113	550,142	174,113	174,113
1203 - Service Incentive Pay	94,417	60,248	84,417	84,417
1208 - Sick Leave Term Pay - Civilian	0	73,355	15,000	15,000
1210 - Vacation Term Pay - Civilian	0	83,504	16,118	16,118
1301 - Pension - Civilian	2,948,434	2,650,988	3,084,330	3,147,632
1303 - Life Insurance	27,379	26,816	20,331	20,385
1304 - Health Insurance	2,783,248	2,784,022	3,044,076	3,170,887
1306 - Fica	303,132	272,565	324,714	331,377
1308 - Mandatory Deferred Comp	3,107	3,107	3,107	3,107
1309 - Wellness Program	10,223	10,012	0	0

CODE COMPLIANCE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1314 - Worker's Compensation	502,868	502,868	407,679	451,120
1406 - Administrative Leave - Civilian	0	23,871	0	0
1453 - Continuance Pay - Civilian	0	12,228	0	0
Personnel Services	26,503,755	25,113,249	28,690,811	29,373,295
2110 - Office Supplies	37,544	6,545	5,335	5,426
2111 - Office Supplies Chargeback	0	32,925	34,780	34,780
2120 - Min App Inst Tools - Uten	180,497	180,496	53,163	53,163
2140 - Light - Power	29,000	29,000	29,000	29,000
2160 - Fuel Supplies	2,273	2,273	3,273	3,273
2170 - Water - Sewer	8,500	8,500	8,500	8,500
2181 - Fuel - Lube For Vehicle	357,865	357,865	336,278	341,384
2200 - Chemical Medical Surgical	32,621	32,620	37,501	37,501
2220 - Laundry - Cleaning Suppl	4,180	12,703	4,300	4,300
2231 - Clothing	277,102	442,106	139,928	140,528
2232 - Food Supplies	9,793	9,793	14,793	14,793
2252 - Meter Postage Fund Level	148,140	148,140	93,140	93,140
2280 - Other Supplies	121,981	121,982	61,981	61,981
2710 - Furniture - Fixtures	6,553	14,853	21,553	21,553
2730 - Major Apparatus	0	0	0	1,350
2731 - Data Processing Equipment	16,548	16,548	46,548	46,548
2770 - Audiovisual Equipment	100,000	100,000	40,000	40,000
2780 - Photography - Film Equipment	1,966	9,966	6,966	6,966
2860 - Books Reference Book Only	0	4,000	0	0
Supplies - Materials	1,334,563	1,530,314	937,039	944,186
3020 - Food - Laundry Service	8,771	8,771	8,771	8,771
3030 - Printing - Photo Services	105,583	105,584	92,870	92,871
3043 - Retrieval Of Records	3,802	3,802	3,802	3,802
3050 - Communications	233,202	233,202	224,274	231,025
3051 - Telephone Equipment Charges	246	1,746	246	246
3053 - Data Circuit Billing	140,548	140,548	207,279	207,279
3060 - Equipment Rental [Outside City]	197,256	321,256	202,256	202,256
3061 - Equip Rental	0	0	2,550	2,550
3070 - Professional Services	61,376	61,376	31,964	31,964
3072 - Contractor Service Fees	220,698	233,198	275,698	330,698
3085 - Freight	1,700	1,700	2,000	2,000
3090 - City Forces	25,003	25,003	9,003	9,003
3092 - Security Services	3,155	3,155	3,155	3,155
3094 - Wrecker Services	10,453	10,453	8,023	8,023
3095 - Demolition	462,866	432,866	226,153	226,153
3097 - Asbestos Abatement	300	300	300	300
3098 - Day Labor	409,605	397,105	284,605	284,605
3099 - Misc Special Services	222,146	222,146	841,812	841,811

CODE COMPLIANCE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3110 - Equip Repairs and Maintenance	52,754	52,754	67,484	67,484
3130 - Copy Machine Rent-Lease-Maint	31,948	31,948	33,209	33,209
3150 - Copy Center Charges	298	298	298	298
3210 - Building Repairs and Maint	38,107	14,107	42,107	42,107
3310 - Insurance	22,527	22,527	36,400	43,366
3313 - Liability Premiums	117,365	117,365	77,235	78,629
3320 - Advertising	90,000	90,000	85,000	85,000
3340 - Membership Dues	6,118	6,118	7,118	7,118
3361 - Professional Development	27,931	7,931	10,431	10,431
3363 - Reimb-Vehicle Use,Parking	300	1,150	300	300
3364 - Personnel Development	60,000	78,563	92,000	92,000
3410 - Equip - Automotive Rental	1,103,530	1,103,530	1,146,137	1,168,528
3411 - Wreck Handle Charge (fleet)	163,005	163,005	163,157	166,085
3416 - GIS Services	48,028	48,028	23,983	23,983
3420 - Commun Equip Rental	165,666	165,666	40,389	43,977
3429 - Cellphone Charges	376,205	356,205	418,705	418,705
3430 - Data Services	279,576	279,576	314,010	322,448
3434 - Programming	1,868,869	1,868,869	2,260,943	2,380,710
3437 - Continual Software License Fee	29,000	29,000	29,000	29,000
3460 - Disposal Services	101,000	101,000	136,000	136,000
3511 - Contribution, Gratuities, Rewards	1,213	1,213	1,213	1,213
3518 - Credit Card Charges	24,530	24,530	30,330	30,330
3599 - Misc. Other Charges	1,256	1,256	2,256	2,256
3994 - Outside Temps-Staffing	48,701	102,201	108,701	108,701
Contractual - Other Services	6,764,637	6,869,050	7,551,167	7,778,390
4720 - Mach Tools Implem Major	48,622	48,622	44,622	44,622
4742 - Trucks	1,491,163	1,415,163	93,300	119,300
Capital Outlay	1,539,785	1,463,785	137,922	163,922
5011 - Reimb Fr Othr Organizaton	(343,672)	(343,672)	(343,672)	(343,672)
5012 - Reimbursements-Stormwater	(1,940,343)	(1,940,343)	(1,940,343)	(1,940,343)
Reimbursements	(2,284,015)	(2,284,015)	(2,284,015)	(2,284,015)
Total Expense	\$33,858,725	\$32,692,383	\$35,032,924	\$35,975,778

COURT & DETENTION SERVICES

MISSION

Serve the public while efficiently addressing court and adjudication needs, ensuring public safety, and protecting the environment.

DEPARTMENT GOALS

- Obtain a customer satisfaction score of 92 percent
- Continue to enhance virtual hearings and expand virtual options
- Reduce illegal dumping calls citywide by 5 percent by assigning Deputy Marshals to districts for accountability
- Respond to all calls for a Security Officer within 3 minutes
- Connect 35 percent of the individuals assessed at the Sobering Center with community-based treatment programs

SERVICE DESCRIPTIONS

COURT & DETENTION SERVICES	
City Detention Center	Detains prisoners arrested for public intoxication and/or Class C misdemeanor charges or warrants 24 hours daily, seven days a week, 365 days a year and takes them before a city magistrate.
City Marshal's Office	Provides law enforcement and clerical support for Municipal Courts, including warrant enforcement, prisoner transfers, internal investigations, civil processing, the school crossing guard program, warrant confirmation, docket preparation, and collection of fines.
Environmental Crimes Unit	Conducts investigations of environmental offenses and arrests individuals violating health, safety, and water statutes. Duties include monitoring chronic dump sites, filing criminal cases, patrolling the Trinity River Corridor, and enforcing City ordinances.
Lew Sterrett Jail Contract	Dallas County provides jail services to the City of Dallas through the Lew Sterrett Jail contract, including jail administration, intake, and housing for approximately 18,000 prisoners annually.
Municipal Court Services	Provides administrative support for the Municipal Court, including administering court programs, courtroom support, collecting fines, preparing dockets, managing court records, contract compliance and financial services, and responding to information requests.
Parking Adjudication Office	Provides an effective and efficient administrative appeal process to contest parking citations. The administrative appeal or hearing process is a civil proceeding managed by Courts.
School Crossing Guard Program	To ensure the safety of elementary students walking to and from school, this contract deploys school crossing guards at approved intersections. The program provides crossing guards for seven independent school districts and five private schools located in the Dallas city limits.

COURT & DETENTION SERVICES

Security Services	Provides security, surveillance and access control at city facilities and/or properties. This service also includes contract management for security services, surveillance, and security consultant services.
Sobering Center	Provides an avenue for diversion from the criminal justice system for individuals brought to the Marshal's Office for public intoxication and other quality of life issues by connecting individuals with community-based treatment programs.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
City Detention Center	2,321,654	2,044,432	1,774,994	1,830,089
City Marshal's Office	3,381,142	2,835,077	2,843,871	2,816,102
Environmental Crimes Unit	10,877	81,409	60,572	88,050
Lew Sterrett Jail Contract	9,547,117	9,547,117	9,450,527	9,450,527
Municipal Court Services	7,476,121	6,867,449	7,783,243	7,983,676
Parking Adjudication Office	669,936	593,005	597,865	609,408
School Crossing Guard Program	4,469,776	4,469,776	4,769,847	4,769,847
Security Services	5,482,089	5,590,805	5,350,120	5,496,680
Sobering Center	0	0	897,209	925,199
Expense Total	\$33,358,712	\$32,029,069	\$33,528,248	\$33,969,578

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	15,975,338	15,113,382	15,984,361	16,562,456
Supplies - Materials	817,712	639,227	343,134	343,840
Contractual - Other Services	19,301,767	18,477,767	19,797,525	19,919,748
Capital Outlay	350,000	215,035	0	0
Expense Total	\$36,444,817	\$34,445,411	\$36,125,020	\$36,826,044
Reimbursements	(3,086,105)	(2,416,342)	(2,596,772)	(2,856,466)
Department Total	\$33,358,712	\$32,029,069	\$33,528,248	\$33,969,578
Department Revenue Total	\$12,209,107	\$12,629,739	\$14,149,024	\$14,149,024

COURT & DETENTION SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
City Attorney's Office Reimbursement	(81,220)	(81,220)
Community Development Block Grant Reimbursement	(155,148)	(155,148)
Convention Center Reimbursement	(708,374)	(708,374)
Dallas Animal Services Reimbursement	(75,000)	(75,000)
Office of Community Care Reimbursement	(20,000)	(20,000)
Library Reimbursement	(20,000)	(20,000)
Park and Recreation Reimbursement	(454,455)	(714,149)
Public Works Reimbursement	(36,266)	(36,266)
Storm Drainage Management Capital Fund Reimbursement	(981,309)	(981,309)
Development Services Reimbursement	(65,000)	(65,000)
Reimbursement Total	\$(2,596,772)	\$(2,856,466)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Government Services (FC18)	6,425,750	0
Additional Resources Total	\$6,425,750	\$0

COURT & DETENTION SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	247.36	232.20	242.55	245.55
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.00	16.72	3.50	3.50
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.50	0.50	0.50	0.50
Department Total	255.86	249.42	246.55	249.55

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Eliminate one vacant Administrative Hearing Officer II position (1.00 FTE).	(1)	\$(76,963)	\$(76,963)
Eliminate one Court Specialist Supervisor (1.00 FTE).	(1)	\$(80,720)	\$(80,720)
Reduce funding allocated for Contract Security Officers at City facilities.	0	\$(602,715)	\$(602,715)
Transfer \$75,000 in funding from Court & Detention Services' (CTS) Security Services unit to Office Of Arts and Culture (OAC) for security at the Majestic Theatre.	0	\$(75,000)	\$(75,000)

COURT & DETENTION SERVICES

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add 12 new Deputy City Marshal positions to provide enforcement for park ordinances, funded by Parks and Recreation. Four positions (4.00 FTEs) in FY 2020-21 and eight positions (6.00 FTEs) in FY 2021-22. An amendment by CM Bazaldua authorizes the use of ARPA funds in FY 2021-22 for four positions (3.00 FTEs) at \$194,771 that were previously budgeted in FY 2022-23. The General Fund will pay for these positions in FY 2022-23.	12	\$0	\$0
Add funding to cover the new living wage increase for the School Crossing Guard contract.	0	\$182,000	\$182,000
Add funding for additional Crossing Guards due to a five-week extension of the school year by the Dallas Independent School District (DISD).	0	\$200,000	\$200,000
Add full-year funding for a recovery services facility in March 2021 to serve as a jail alternative for public intoxication as part of the City's Reimaging Public Safety effort (8.25 FTEs).	11	\$153,169	\$153,169
Major Budget Items Total	21	\$(300,229)	\$(300,229)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Develop and implement a strategic communications plan to ensure available court programs are communicated effectively to our customer base.
- Allocate resources to community outreach and education efforts regarding land use to help address illegal dumping in the City of Dallas.
- Hire a Data Science Analyst to identify compliance trends and response rates to ensure equity in our customer base.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	12,181,197	10,242,241	12,862,060	13,261,685
1116 - Retroactive Pay - Civilian	0	10,735	0	0
1117 - Vacancy Savings - Salary	(467,470)	0	(852,241)	(852,241)
1118 - Vacancy Savings - Pension	(66,549)	0	(113,479)	(113,479)
1119 - Vacancy Savings - FICA	(7,034)	0	(11,637)	(11,637)
1201 - Overtime - Civilian	417,338	1,026,790	174,000	174,000
1203 - Service Incentive Pay	37,220	29,140	29,140	29,140
1208 - Sick Leave Term Pay - Civilian	0	15,205	0	0

COURT & DETENTION SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1210 - Vacation Term Pay - Civilian	0	46,201	0	0
1212 - Termination Payment - Attendance Incentive Leave - Civilian	0	650	0	0
1301 - Pension - Civilian	1,711,378	1,561,348	1,791,980	1,846,967
1303 - Life Insurance	17,506	17,506	12,915	13,047
1304 - Health Insurance	1,784,895	1,784,926	1,796,723	1,902,966
1306 - Fica	175,813	157,055	188,726	194,520
1308 - Mandatory Deferred Comp	0	84	0	0
1309 - Wellness Program	6,503	6,472	0	0
1314 - Worker's Compensation	184,541	184,541	106,174	117,488
1406 - Administrative Leave - Civilian	0	9,078	0	0
1408 - Attendance Incentive Leave - Civ	0	1,964	0	0
1453 - Continuance Pay - Civilian	0	3,821	0	0
1511 - Temporary Help - Regular	0	15,624	0	0
Personnel Services	15,975,338	15,113,382	15,984,361	16,562,456
2110 - Office Supplies	3,033	3,033	3,033	3,033
2111 - Office Supplies Chargeback	34,400	27,400	30,684	30,684
2181 - Fuel - Lube For Vehicle	55,456	55,456	52,559	53,265
2190 - Mechanical Supplies	51,585	11,585	0	0
2231 - Clothing	20,735	15,735	20,735	20,735
2232 - Food Supplies	2,137	2,137	2,137	2,137
2252 - Meter Postage Fund Level	233,206	233,206	133,460	133,460
2280 - Other Supplies	146,644	97,644	80,010	80,010
2310 - Building Materials	250,000	151,000	0	0
2710 - Furniture - Fixtures	0	21,515	0	0
2731 - Data Processing Equipment	5,100	5,100	5,100	5,100
2890 - Miscellaneous Equipment	15,416	15,416	15,416	15,416
Supplies - Materials	817,712	639,227	343,134	343,840
3020 - Food - Laundry Service	7,358	7,358	7,358	7,358
3030 - Printing - Photo Services	1,660	1,660	1,660	1,660
3050 - Communications	160,049	160,049	162,213	167,108
3053 - Data Circuit Billing	125,351	125,351	178,956	178,956
3070 - Professional Services	4,510,376	4,510,376	4,809,847	4,809,847
3090 - City Forces	1,373	1,373	873	873
3091 - Custodial Services	200	200	200	200
3092 - Security Services	2,542,509	1,742,509	2,214,794	2,214,794
3099 - Misc Special Services	9,777,312	9,777,312	9,620,835	9,620,834
3110 - Equip Repairs and Maintenance	2,460	2,460	2,460	2,460
3130 - Copy Machine Rent-Lease-Maint	21,974	21,974	21,130	21,130
3150 - Copy Center Charges	151	151	151	151
3210 - Building Repairs and Maint	5,000	5,000	0	0
3310 - Insurance	109,427	109,427	172,503	205,518

COURT & DETENTION SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3313 - Liability Premiums	14,902	14,902	14,324	14,582
3320 - Advertising	500	500	0	300
3340 - Membership Dues	1,105	1,105	500	200
3361 - Professional Development	10,614	10,614	3,300	3,300
3410 - Equip - Automotive Rental	82,486	82,486	69,381	71,017
3411 - Wreck Handle Charge (fleet)	15,384	15,384	35,273	35,501
3416 - GIS Services	31,739	31,739	15,164	15,164
3420 - Commun Equip Rental	101,756	101,756	57,984	59,262
3429 - Cellphone Charges	54,120	54,120	45,620	45,620
3430 - Data Services	167,615	167,615	189,733	195,068
3434 - Programming	1,305,350	1,305,350	2,008,460	2,084,039
3513 - Court Costs	54,806	30,806	54,806	54,806
3518 - Credit Card Charges	135,000	135,000	110,000	110,000
3994 - Outside Temps-Staffing	61,190	61,190	0	0
Contractual - Other Services	19,301,767	18,477,767	19,797,525	19,919,748
4720 - Mach Tools Implem Major	350,000	215,035	0	0
Capital Outlay	350,000	215,035	0	0
5011 - Reimb Fr Othr Organizaton	(2,124,115)	(1,524,115)	(1,665,463)	(1,925,157)
5012 - Reimbursements-Stormwater	(961,990)	(892,227)	(931,309)	(931,309)
Reimbursements	(3,086,105)	(2,416,342)	(2,596,772)	(2,856,466)
Total Expense	\$33,358,712	\$32,029,069	\$33,528,248	\$33,969,578



DALLAS ANIMAL SERVICES

MISSION

Help Dallas be a safe, compassionate, and healthy community for people and animals.

DEPARTMENT GOALS

- Achieve a combined dog field and shelter owner reunification success rate of 40 percent
- Prevent an increase in loose and loose owned dog bites over previous year
- Sustain a timely response rate of 92 percent or above for resident service requests
- Achieve a 5 percent increase in dogs and cats fostered over previous year

SERVICE DESCRIPTIONS

DALLAS ANIMAL SERVICES	
Dallas Animal Services	Supports public safety through administration of the laws pertaining to animals, community-centered outreach services, the operation of Dallas' innovative animal shelter and various lifesaving programs.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Dallas Animal Services	15,314,969	15,312,525	16,068,520	16,440,169
Expense Total	\$15,314,969	\$15,312,525	\$16,068,520	\$16,440,169

DALLAS ANIMAL SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	10,802,451	10,806,330	11,191,315	11,486,854
Supplies - Materials	1,892,923	1,882,154	1,859,520	1,861,579
Contractual - Other Services	2,884,951	2,889,396	3,283,041	3,357,092
Capital Outlay	0	0	0	0
Expense Total	\$15,580,325	\$15,577,881	\$16,333,876	\$16,705,525
Reimbursements	(265,356)	(265,356)	(265,356)	(265,356)
Department Total	\$15,314,969	\$15,312,525	\$16,068,520	\$16,440,169
Department Revenue Total	\$175,000	\$78,225	\$299,467	\$299,467

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Sanitation Services Reimbursement	(265,356)	(265,356)
Reimbursement Total	\$(265,356)	\$(265,356)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Ivor O'Conner Morgan Trust (0320)	233,892	50,000
Additional Resources Total	\$233,892	\$50,000

DALLAS ANIMAL SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	159.00	160.00	158.89	158.89
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	4.55	4.05	0.46	0.46
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	3.00	2.50	2.78	2.78
Department Total	166.55	166.55	162.13	162.13

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for maintenance of body-worn cameras for Animal Services Officers (purchased in FY 2020-21).	0	\$75,000	\$75,000
Add funding for rabies vaccinations for staff.	0	\$47,340	\$47,340
Major Budget Items Total	0	\$122,340	\$122,340

DALLAS ANIMAL SERVICES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Maintains focus on public safety through preservation of the department's entire Field Services unit budget. Ensures continued timely response to resident service requests, of which 57% originate from ten of the cities' 86 zip codes; each of these zip codes are within Southern Dallas, are predominately low-income, and have a population that consists of more than 90% people of color.
- Improved communication between Animal Service Officers and dispatch staff as a result of budgeted vehicle and handheld radio upgrade will ensure prompt response to all service requests, which disproportionately originate in low income areas and communities of color in Southern Dallas. In collaboration with 3-1-1, DAS' strives to respond to more than 92% of service requests on time, which positively impacts Equity Indicator 39: Government Service Satisfaction.
- Utilizing data from the Chameleon database, external and proactive service requests, loose and loose owned dog calls, and dog bites are mapped and reviewed by management to determine high need areas and monitor disparities across the city.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	8,584,558	7,472,087	8,675,854	8,869,755
1104 - Other Wages	0	587	0	0
1113 - One-time Pay - Civilian	0	16,200	0	0
1116 - Retroactive Pay - Civilian	0	37,994	0	0
1117 - Vacancy Savings - Salary	(597,784)	0	(573,233)	(573,233)
1118 - Vacancy Savings - Pension	(85,100)	0	(75,956)	(75,956)
1119 - Vacancy Savings - FICA	(8,994)	0	(7,967)	(7,967)
1201 - Overtime - Civilian	202,698	192,698	202,698	202,698
1203 - Service Incentive Pay	18,336	12,108	18,336	18,336
1208 - Sick Leave Term Pay - Civilian	0	28,679	0	0
1210 - Vacation Term Pay - Civilian	0	46,371	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,499	0	0
1301 -Pension - Civilian	1,210,633	1,100,093	1,221,764	1,248,464
1303 - Life Insurance	11,544	11,544	8,580	8,580
1304 - Health Insurance	1,178,147	1,178,147	1,176,898	1,228,061
1306 - Fica	127,680	113,249	131,789	134,599
1308 - Mandatory Deferred Comp	0	2,975	0	0
1309 - Wellness Program	4,293	4,293	0	0
1314 - Worker's Compensation	156,440	156,440	196,752	217,717
1406 - Administrative Leave - Civilian	0	1,966	0	0
1453 - Continuance Pay - Civilian	0	7,733	0	0

DALLAS ANIMAL SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1511 - Temporary Help - Regular	0	417,055	215,800	215,800
1512 - Temporary Help - Overtime	0	1,613	0	0
Personnel Services	10,802,451	10,806,330	11,191,315	11,486,854
2110 - Office Supplies	7,000	7,000	7,000	7,000
2111 - Office Supplies Chargeback	19,000	19,000	19,000	19,000
2120 - Min App Inst Tools - Uten	70,000	70,000	60,000	60,000
2140 - Light - Power	244,000	244,000	244,000	244,000
2170 - Water - Sewer	6,000	6,000	6,000	6,000
2181 - Fuel - Lube For Vehicle	151,044	151,044	142,494	144,553
2200 - Chemical Medical Surgical	957,341	983,341	983,341	983,341
2220 - Laundry - Cleaning Suppl	60,000	60,000	60,000	60,000
2231 - Clothing	19,026	18,113	18,232	18,232
2241 - Animal Food	100,102	90,102	100,102	100,102
2252 - Meter Postage Fund Level	6,000	6,144	6,000	6,000
2280 - Other Supplies	152,343	152,343	152,343	152,343
2710 - Furniture - Fixtures	5,000	5,000	5,000	5,000
2731 - Data Processing Equipment	60,567	34,567	20,508	20,508
2735 - Software Purchase -\$1000	5,000	5,000	5,000	5,000
2780 - Photography - Film Equipment	500	500	500	500
2890 - Miscellaneous Equipment	30,000	30,000	30,000	30,000
Supplies - Materials	1,892,923	1,882,154	1,859,520	1,861,579
3030 - Printing - Photo Services	4,000	4,000	3,999	3,999
3040 - Medical - Laboratory Services	5,000	5,000	5,000	5,000
3050 - Communications	41,105	50,382	38,325	39,482
3053 - Data Circuit Billing	24,834	24,834	35,510	35,510
3060 - Equipment Rental [Outside City]	1,050	1,050	1,050	1,050
3070 - Professional Services	45,000	45,000	92,340	92,340
3085 - Freight	5,000	5,000	5,000	5,000
3092 - Security Services	75,000	75,000	75,000	75,000
3098 - Day Labor	1,011,591	971,591	986,762	986,762
3099 - Misc Special Services	48,288	37,290	48,289	48,289
3110 - Equip Repairs and Maintenance	10,000	10,000	10,000	10,000
3130 - Copy Machine Rent-Lease-Maint	9,994	9,994	9,626	9,626
3210 - Building Repairs and Maint	35,000	35,000	38,035	38,035
3310 - Insurance	8,641	8,641	12,617	15,032
3313 - Liability Premiums	22,935	22,935	57,538	58,576
3320 - Advertising	10,000	10,000	10,000	10,000
3340 - Membership Dues	1,000	3,981	1,000	1,000
3361 - Professional Development	45,189	45,189	30,189	30,189
3363 - Reimb-Vehicle Use,Parking	150	150	150	150
3364 - Personnel Development	19,000	19,000	19,000	19,000
3410 - Equip - Automotive Rental	232,804	232,804	254,674	260,681

DALLAS ANIMAL SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3411 - Wreck Handle Charge (fleet)	30,986	30,986	44,896	45,593
3416 - GIS Services	20,910	20,910	10,298	10,298
3420 - Commun Equip Rental	19,344	19,344	89,116	96,804
3429 - Cellphone Charges	98,400	98,400	98,400	98,400
3430 - Data Services	130,313	130,313	158,067	161,690
3434 - Programming	588,771	588,771	670,076	721,502
3437 - Continual Software License Fee	58,400	63,520	133,400	133,400
3460 - Disposal Services	1,600	1,600	1,600	1,600
3518 - Credit Card Charges	4,000	4,000	4,000	4,000
3994 - Outside Temps-Staffing	276,646	314,712	339,084	339,084
Contractual - Other Services	2,884,951	2,889,396	3,283,041	3,357,092
5011 - Reimb Fr Othr Organizaton	(265,356)	(265,356)	(265,356)	(265,356)
Reimbursements	(265,356)	(265,356)	(265,356)	(265,356)
Total Expense	\$15,314,969	\$15,312,525	\$16,068,520	\$16,440,169

DALLAS FIRE-RESCUE

MISSION

Prevent and suppress fires, educate and rescue residents, provide emergency medical services, promote public safety, and foster community relations.

DEPARTMENT GOALS

- Continue to develop and implement a single-role paramedic staffing model to provide more recruiting flexibility and provide an alternative career path
- Expand alternative response programs through the addition of five RIGHT Care teams
- Improve emergency response and overall quality of care through the addition of an ALS Rescue unit
- Increase the safety of first responders and citizens on major thoroughfares through the deployment of additional blocker apparatus
- Fully expend the department's American Recovery Plan Act funding allocation through the completion of paramedic training and certification and the acquisition of ambulances and specialized equipment
- Continue to invest in Dallas Fire-Rescue's fleet through the acquisition of replacement Front-Line Ladder Trucks, Engines and Rescues

SERVICE DESCRIPTIONS

DALLAS FIRE-RESCUE	
EMS Administration, Contracts, and Community Health	The EMS and Community Mobile Health Care bureau oversees emergency and nonemergency EMS in the City, including patient care, billing, collections, compliance, medical direction, paramedic training, community mobile health care, RIGHT Care, and communicable disease prevention.
Fire and Rescue Emergency Response and Special Operations	Provides fire and EMS response by staffing 59 fire stations and 58 fire engines, 22 ladder trucks, and 45 ambulances. Special Operations includes more than 100 units for aircraft rescue, hazardous material mitigation, urban search and rescue, wildland urban interface response, and water rescue.
Fire Dispatch and Communications	Provides lifesaving medical instructions via telephone while units are en route to an emergency. Provides hardware and software maintenance for CAD, fleet communications equipment, fire station notification, MDC, GIS, and incident archiving.
Fire Inspection for New Construction	Performs fire inspections and tests life-safety systems at construction sites to ensure structure safety. Working with Sustainable Development and Construction (DEV), the division ensures building plans and specifications comply with fire codes before issuing permits. This service is fully reimbursed by DEV.

DALLAS FIRE-RESCUE

Fire Investigation - Explosive Ordnance Disposal	Investigates bomb threats and the origin of more than 1,500 fires annually, while also preventing and reducing crime through the prosecution of arsonists and counseling through the Juvenile Fire Setter Intervention Program.
Fire Training and Recruitment	Provides recruitment, selection and screening, hiring and training of new fire and rescue officers and professional development. Manages the wellness-fitness program designed to detect and/or prevent life-threatening diseases. Funds hiring of firefighter recruits.
Fire-Rescue Equipment Maintenance and Supply	Serves as the logistic center for DFR's emergency fire apparatus and equipment purchases, medical supplies, and uniforms. Provides preventative and repair maintenance, which requires adequately trained technicians to handle the diverse fleet on a 24/365 basis.
Inspection and Life Safety Education	Improves safety throughout the city by preventing fire and fire-related deaths and injuries through municipal code development, enforcement, technical assistance, and public fire safety education.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
EMS Administration, Contracts, and Community Health	25,537,258	19,415,644	23,522,661	21,615,949
Fire and Rescue Emergency Response and Special Operations	223,713,625	236,181,992	241,455,030	256,410,273
Fire Dispatch and Communications	20,993,217	21,418,653	24,093,047	26,301,108
Fire Inspection for New Construction	0	0	4,711	4,710
Fire Investigation - Explosive Ordnance Disposal	4,864,101	4,907,085	5,087,833	5,261,827
Fire Training and Recruitment	15,491,553	11,208,506	15,263,073	17,334,341
Fire-Rescue Equipment Maintenance and Supply	13,525,088	15,925,867	15,011,367	14,957,788
Inspection and Life Safety Education	11,420,092	11,180,221	11,261,373	11,916,510
Expense Total	\$315,544,933	\$320,237,968	\$335,699,096	\$353,802,506

DALLAS FIRE-RESCUE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	\$301,072,413	\$305,651,043	\$311,149,111	\$327,286,459
Supplies - Materials	10,867,939	12,548,534	11,701,730	11,617,993
Contractual - Other Services	25,479,504	26,152,248	25,603,834	26,720,291
Capital Outlay	1,920,174	2,034,954	370,000	370,000
Expense Total	\$339,340,029	\$346,386,778	\$348,824,675	\$365,994,742
Reimbursements	(23,795,096)	(26,148,810)	(13,125,579)	(12,192,236)
Department Total	\$315,544,933	\$320,237,968	\$335,699,096	\$353,802,506
Department Revenue Total	\$45,070,637	\$50,403,181	\$42,095,378	\$41,546,089

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Aviation Reimbursement	(7,919,032)	(7,919,661)
Development Services Reimbursement	(2,742,101)	(2,742,101)
Dallas Water Utilities Reimbursement	(450,000)	(450,000)
Storm Drainage Management Reimbursement	(791,301)	(791,301)
Information and Technology Services Reimbursement	(935,000)	0
Convention Center Reimbursement	(288,145)	(289,173)
Reimbursement Total	\$(13,125,579)	\$(12,192,236)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Government Services (FC18)	0	200,000
American Rescue Plan Act (ARPA) - Direct Services (FC18)	25,000,000	0
Additional Resources Total	\$25,000,000	\$200,000

DALLAS FIRE-RESCUE

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	106.90	107.60	120.50	123.50
Regular Uniform	1,990.50	1,974.00	2,008.20	2,016.30
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	118.80	151.61	125.44	125.44
Temporary Help	0.00	0.00	0.00	0.00
Department Total	2,216.20	2,233.21	2,254.14	2,265.24

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	\$8,567,914	\$19,840,566
Add one Advanced Life Support unit supported by three additional Fire-Rescue Officers and three Driver positions (6.00 FTEs) and funding for uniform overtime (1.60 FTEs).	6	\$889,958	\$889,958
Eliminate the Information & Technology Services-911 reimbursement to Dallas Fire-Rescue for eligible expenses for call taking, emergency dispatch, and support services in FY 2022-23.	0	\$1,000,000	\$1,935,000
Add one Emergency Vehicle Technician II position (1.00 FTE) for the Blocker Program Initiative.	1	\$0	\$109,923
Add funding for the Resiliency Coordinator position that was previously grant funded in FY 2020-21 (1.00 FTE).	1	\$91,567	\$91,567
Reduce contract service fee associated with Ambulance Supplemental Payment Program.	0	\$(362,191)	\$(422,339)

DALLAS FIRE-RESCUE

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for software licenses for Dallas Fire-Rescue's workforce management system.	0	\$110,000	\$114,000
Add two Dallas Fire-Rescue Payroll Specialists to improve customer service and performance for the DFR Payroll Team (2.00 FTEs).	2	\$0	\$159,426
Add one Supervisor position to the Right Care Program due to increased staff and reclassify three Fire-Rescue Officers to Driver Engineers to improve the span of control (1.00 FTEs).	1	\$0	\$384,511
Major Budget Items Total	11	\$10,297,248	\$23,102,612

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Dallas Fire-Rescue's (DFR) specialized group, called the RIGHT Care Team, works in collaboration with the Dallas Police Department (DPD), and a Parkland Hospital Social Worker. This multidisciplinary emergency response team assists individuals who are experiencing behavioral health crises. The goal of this program is to connect individuals who need psychiatric care with appropriate treatment and help them avoid or reduce incidents of arrest and incarceration. RIGHT Care currently targets neighborhoods in the South-Central Dallas Police Patrol Area, which includes Communities of Color (COC) and Low-Income Neighborhoods (LIN).
- In the past, DFR's Fire Prevention Bureau has hosted an annual life safety community event program in collaboration with several other City departments, like Code Compliance, Dallas Animal Services, Dallas Police Department, the City Marshall's Office, and the Office of Homeless Solutions. This event is designed to target Communities of Color and Low-Income Neighborhoods and allows all City partners to provide additional information about necessary safety services. This year, we are committed to using this event as an opportunity to ask residents how DFR can better respond to their life safety and fire prevention needs. Citizen responses will shape future DFR educational programming, internal training, and response guidelines.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	6,426,549	5,527,425	6,617,695	6,913,260
1102 - Salary - Uniform	172,654,462	170,924,669	172,754,356	183,310,237
1112 - NonComputation - Uniform	12,228,025	13,332,552	15,937,252	15,993,941
1113 - One-time Pay - Civilian	0	17,882	0	0
1117 - Vacancy Savings - Salary	(300,731)	0	0	0
1118 - Vacancy Savings - Pension	(42,812)	0	0	0

DALLAS FIRE-RESCUE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1119 - Vacancy Savings - FICA	(4,525)	0	0	0
1201 - Overtime - Civilian	0	433,621	0	0
1202 - Overtime - Uniform	15,922,897	21,534,231	16,217,753	16,255,839
1203 - Service Incentive Pay	28,084	23,080	21,360	21,360
1208 - Sick Leave Term Pay - Civilian	0	72,009	0	0
1210 - Vacation Term Pay - Civilian	0	52,631	0	0
1228 - Sick Leave Term Pay - Uniform	1,351,209	1,020,149	1,298,752	1,298,752
1230 - Vacation Term Pay - Uniform	1,037,429	586,509	1,032,759	1,032,759
1242 - Language Assignment Pay	0	0	307,200	307,200
1243 - Service Pay - Uniform	0	0	1,220,192	1,304,792
1244 - Education Pay - Uniform	0	0	4,963,680	4,963,680
1301 - Pension - Civilian	907,429	857,220	908,714	949,388
1302 - Pension - Uniform	60,916,659	58,969,011	61,920,615	66,504,461
1303 - Life Insurance	150,254	150,254	114,989	115,277
1304 - Health Insurance	15,431,201	15,431,201	15,755,647	16,468,071
1305 - Supplemental Pension - Uniform	460,000	460,000	460,000	460,000
1306 - Fica	3,035,073	2,964,985	3,186,680	3,354,973
1308 - Mandatory Deferred Comp	0	181	0	0
1309 - Wellness Program	56,204	56,204	0	0
1314 - Worker's Compensation	4,820,550	4,820,550	2,559,713	2,832,469
1320 - DFPB HB 3158 \$13M	5,200,000	5,200,000	5,200,000	5,200,000
1321 - DFPB HB 3158 REQ MIN	794,456	2,742,104	484,826	0
1323 - Pensions-Uniform Excess	0	457,424	186,928	0
1511 - Temporary Help - Regular	0	16,190	0	0
1512 - Temporary Help - Overtime	0	960	0	0
Personnel Services	301,072,413	305,651,043	311,149,111	327,286,459
2110 - Office Supplies	115,406	82,567	101,058	126,012
2111 - Office Supplies Chargeback	0	38,140	0	0
2120 - Min App Inst Tools - Uten	286,640	250,695	293,120	292,754
2140 - Light - Power	696,000	696,000	730,297	730,297
2160 - Fuel Supplies	125,000	115,699	127,200	124,500
2170 - Water - Sewer	236,350	233,361	236,350	236,350
2181 - Fuel - Lube For Vehicle	1,885,905	1,885,905	1,783,682	1,807,329
2182 - Mechanical Supplies Veh	36,907	31,907	23,000	35,000
2183 - Fuel - Lube	11,802	11,802	4,645	13,924
2185 - Tires - Tubes	490,260	490,260	460,000	483,000
2190 - Mechanical Supplies	9,000	9,000	18,404	8,100
2200 - Chemical Medical Surgical	1,250,877	2,336,659	2,079,372	1,918,760
2220 - Laundry - Cleaning Suppl	232,071	350,000	300,725	253,944
2230 - Personal Protective Equipment- Gear	1,000,000	1,000,000	1,043,800	1,043,800
2231 - Clothing	800,177	800,177	791,707	807,477
2232 - Food Supplies	18,800	84,382	7,895	20,270

DALLAS FIRE-RESCUE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2252 - Meter Postage Fund Level	46,714	5,288	4,671	4,824
2261 - Educational - Recr Suppl	7,700	7,700	9,615	6,500
2262 - Botanical - Agric Suppl	2,622	2,622	1,778	2,622
2264 - Service Pins	8,500	1,180	2,500	10,000
2270 - Printing Supplies	21,000	2,000	750	21,665
2280 - Other Supplies	291,364	362,937	284,599	277,801
2310 - Building Materials	82,500	82,500	96,300	68,000
2710 - Furniture - Fixtures	90,818	67,442	74,315	103,443
2720 - Machine Tools	52,623	22,548	5,000	54,516
2730 - Major Apparatus	0	366	3,200	0
2731 - Data Processing Equipment	100,500	100,500	87,832	110,802
2735 - Software Purchase -\$1000	2,000	2,000	17,000	17,000
2740 - Motor Vehicles	25,000	25,000	6,000	25,000
2741 - Motor Vehicle	2,250,000	2,750,000	2,250,000	2,295,000
2760 - Radio - Communication Eqp	17,140	17,140	17,140	20,140
2770 - Audiovisual Equipment	2,000	2,000	7,700	5,000
2790 - Protective Equipment	273,500	273,500	302,000	325,645
2860 - Books Reference Book Only	42,500	42,500	52,150	43,250
2890 - Miscellaneous Equipment	356,262	364,757	477,925	325,268
Supplies - Materials	10,867,939	12,548,534	11,701,730	11,617,993
3020 - Food - Laundry Service	438,050	513,050	526,000	448,930
3030 - Printing - Photo Services	25,628	23,242	22,040	14,940
3033 - Legal Fees	7,800	7,800	7,800	7,800
3040 - Medical - Laboratory Services	582,463	525,833	547,050	597,850
3050 - Communications	861,946	861,946	868,266	884,080
3051 - Telephone Equipment Charges	1,277	1,277	1,277	1,277
3053 - Data Circuit Billing	313,249	313,249	486,029	486,029
3060 - Equipment Rental [Outside City]	72,098	61,596	70,000	12,484
3070 - Professional Services	2,175,276	2,160,276	1,889,467	1,888,467
3072 - Contractor Service Fees	3,866,833	4,232,054	2,943,125	3,094,196
3085 - Freight	8,140	8,140	2,795	7,580
3090 - City Forces	1,008,446	1,008,446	943,744	992,996
3091 - Custodial Services	45,312	34,992	30,300	34,800
3092 - Security Services	200,000	369,856	310,000	225,000
3099 - Misc Special Services	509,101	508,127	485,100	511,809
3110 - Equip Repairs and Maintenance	827,177	1,127,310	814,598	614,751
3130 - Copy Machine Rent-Lease-Maint	50,000	50,000	48,527	48,527
3150 - Copy Center Charges	3,470	9,539	3,470	3,470
3210 - Building Repairs and Maint	786,898	786,898	779,800	836,800
3310 - Insurance	425,898	425,898	669,233	797,315
3313 - Liability Premiums	400,878	400,878	256,948	261,578
3320 - Advertising	9,500	9,500	5,185	3,800
3330 - Rents [Lease]	28,000	28,000	26,103	26,103

DALLAS FIRE-RESCUE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3340 - Membership Dues	321,030	217,447	49,750	57,250
3341 - Subscriptions-Serials	2,400	2,605	3,670	2,650
3342 - Certification Fees	0	0	200,000	200,000
3361 - Professional Development	273,025	199,871	317,675	309,420
3363 - Reimb-Vehicle Use,Parking	9,450	2,633	3,500	4,500
3364 - Personnel Development	0	226	0	0
3410 - Equip - Automotive Rental	276,196	276,196	195,217	198,508
3411 - Wreck Handle Charge (fleet)	48,520	48,520	22,402	22,721
3416 - GIS Services	270,788	270,788	135,051	135,051
3420 - Commun Equip Rental	2,240,207	2,240,207	1,919,814	2,061,857
3429 - Cellphone Charges	500,000	450,000	510,000	510,000
3430 - Data Services	1,191,414	1,191,414	1,423,247	1,470,762
3434 - Programming	7,425,385	7,425,385	8,936,866	9,599,569
3438 - Software Maintenance Fee	30,750	30,750	26,500	140,500
3460 - Disposal Services	7,350	26,594	27,500	6,136
3518 - Credit Card Charges	34,700	34,700	34,700	34,700
3599 - Misc. Other Charges	27,056	27,056	20,292	20,292
3994 - Outside Temps-Staffing	173,793	239,947	40,793	145,793
Contractual - Other Services	25,479,504	26,152,248	25,603,834	26,720,291
4343 - Bldgs-Othr Gen Adm Facilt	1,500,000	1,287,755	0	0
4720 - Mach Tools Implem Major	50,174	101,386	0	0
4730 - Inst Apparatus Major	370,000	370,000	370,000	370,000
4890 - Misc Equipment Capital	0	275,814	0	0
Capital Outlay	1,920,174	2,034,954	370,000	370,000
5011 - Reimb Fr Othr Organizaton	(23,003,795)	(25,357,509)	(12,334,278)	(11,400,935)
5012 - Reimbursements-Stormwater	(791,301)	(791,301)	(791,301)	(791,301)
Reimbursements	(23,795,096)	(26,148,810)	(13,125,579)	(12,192,236)
Total Expense	\$315,544,933	\$320,237,968	\$335,699,096	\$353,802,506

DALLAS POLICE DEPARTMENT

MISSION

With a spirit of excellence, the Dallas Police Department is committed to reducing crime, enhancing community partnerships, and improving overall quality of life for the entire city of Dallas.

DEPARTMENT GOALS

- Reduce total crime as reported to the National Incident-Based Reporting System from the previous year
- Reduce response times for all call types from the previous year's averages, with a particular focus on priority one and two calls
- Improve accountability through enhanced training, the implementation of an early warning system, and the expansion of the department's body-worn cameras from approximately 2,000 cameras to 2,500
- Grow the seeding efforts of the Dallas Police Department by increasing community outreach (In-Person and Virtual Community Meetings/Engagements/Programs)

SERVICE DESCRIPTIONS

DALLAS POLICE DEPARTMENT	
Juvenile Case Managers-First Offender Program	Combats juvenile crime while reducing the likelihood that a juvenile first offender will reoffend through use of case management and education programs. This service is reimbursed from the Juvenile Case Manager Fund.
Police Academy and In-service Training	Provides 36-week basic training for new recruits and year-round in-service training for tenured officers. The Firearms Training Center conducts weapons training and annual weapon certifications.
Police Administrative Support	Provides administrative support for all divisions of the department including clothing and equipping nearly 4,000 employees, managing General Fund and grant budgets, filing criminal cases, and distributing court notices and subpoenas.
Police Community Outreach	Serves as a liaison between the department, its employees, and the community by establishing and maintaining a positive relationship through safety and educational programs.
Police Criminal Investigations	Provides investigations for all crimes related to homicide, assault, sexual assault, robbery, kidnapping, property and financial theft, domestic violence, offenses involving juveniles, and gang activity.
Police Field Patrol	Serves as primary responder for police service calls. The Neighborhood Police Patrol is a proactive and community-oriented policing group that serves as the primary liaison between neighborhoods and the department.
Police Intelligence	Provides DPD, City Hall, and other agencies with accurate and timely information regarding matters of general crime activity, organized crime, business fraud, terrorism, and public disturbances.

DALLAS POLICE DEPARTMENT

Police Investigation of Vice Related Crimes	Investigates crimes involving prostitution, gambling, and obscenity offenses. Vice-related offenses can often be associated with theft, robbery, sexual assault, and murder.
Police Investigations of Narcotics Related Crimes	Investigates crimes involving the illegal selling, buying, and possession of dangerous drugs or narcotics.
Police Operational Support	Manages operation of the 911 emergency call center and computer aided dispatch, vehicle impoundment, investigation and storage of property used for evidence, and returning recovered property to the lawful owner.
Police Recruiting and Personnel Service	Recruits and conducts background investigations for all police and civilian applicants for employment with the department.
Police Special Operations	Provides support for patrol by responding to emergency calls using special weapons and tactics, assisting from an aerial perspective, enforcing vehicle and traffic laws, and providing security at Love Field Airport.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Juvenile Case Managers-First Offender Program	0	0	124,461	134,044
Police Academy and In-service Training	24,673,147	22,997,887	37,874,821	50,157,628
Police Administrative Support	33,443,101	35,779,283	39,579,987	41,335,795
Police Community Outreach	1,268,902	3,118,884	1,341,331	1,364,569
Police Criminal Investigations	66,465,575	77,157,406	73,844,506	76,018,076
Police Field Patrol	289,022,839	284,907,584	304,241,476	310,950,338
Police Intelligence	9,412,094	11,076,949	9,731,292	10,027,904
Police Investigation of Vice Related Crimes	4,051,290	4,288,124	4,250,596	4,328,513
Police Investigations of Narcotics Related Crimes	14,654,213	14,392,380	13,554,064	13,822,098
Police Operational Support	35,490,759	35,189,296	46,797,390	49,184,269
Police Recruiting and Personnel Service	11,837,315	11,371,979	11,442,004	11,788,167
Police Special Operations	23,215,795	25,546,846	23,152,640	23,746,888
Expense Total	\$513,535,030	\$525,826,617	\$565,934,568	\$592,858,289

DALLAS POLICE DEPARTMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	\$490,124,481	\$504,079,461	\$509,433,240	\$531,035,714
Supplies - Materials	10,152,555	10,898,332	9,675,906	9,777,329
Contractual - Other Services	61,439,456	63,839,101	72,488,732	76,391,398
Capital Outlay	0	129,057	0	0
Expense Total	\$561,716,492	\$578,945,951	\$591,597,878	\$617,204,441
Reimbursements	(48,181,462)	(53,119,335)	(25,663,310)	(24,346,152)
Department Total	\$513,535,030	\$525,826,617	\$565,934,568	\$592,858,289
Department Revenue Total	\$8,186,970	\$9,358,783	\$11,646,908	\$11,459,787

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Aviation Reimbursement	(8,550,760)	(8,555,706)
Community Oriented Policing Solutions Grant	(857,104)	0
Dallas Fire-Rescue Reimbursement	(878,044)	(878,044)
Department Support	(9,053,676)	(9,053,676)
Information and Technology Services Reimbursement	(4,065,000)	(3,600,000)
Juvenile Case Manager Fund Reimbursement	(442,847)	(442,847)
Park and Recreation Reimbursement	(21,923)	(21,923)
Storm Drainage Management Reimbursement	(300,311)	(300,311)
Texas Department of Transportation	(893,645)	(893,645)
Various Task Force Reimbursement	(600,000)	(600,000)
Reimbursement Total	\$(25,663,310)	\$(24,346,152)

DALLAS POLICE DEPARTMENT

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Confiscated Monies- State (0411)	97,656	0
Juvenile Case Manager Fund (0396)	358,520	386,568
Law Enforcement Officer Standards and Education (LEOSE) (0S1N)	180,970	182,276
American Rescue Plan Act (ARPA) - Government Services (FC18)	18,163,647	20,203,530
Additional Resources Total	\$18,800,793	\$20,772,374

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	623.79	630.11	789.50	795.00
Regular Uniform	3,122.97	3,129.89	3,133.23	3,233.50
Civilian Overtime	51.04	31.89	51.00	51.00
Uniform Overtime	127.49	254.67	197.02	197.02
Temporary Help	12.57	5.08	12.50	12.50
Department Total	3,937.86	4,051.64	4,183.25	4,289.02

DALLAS POLICE DEPARTMENT

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for costs associated with the Meet and Confer agreement for uniform employee pay.	0	\$10,689,877	\$28,281,855
Hire 250 sworn public safety positions in FY 2021-22 with a projected ending headcount of 3,155.	100	\$4,823,707	\$9,647,414
Hire 250 sworn public safety positions in FY 2022-23 with a projected ending headcount of 3,200.	100	\$0	\$4,848,106
Add funding for Southwestern Institute of Forensic Sciences contract to address cost increase and case backlog.	0	\$2,603,695	\$2,603,695
Expand the 9-1-1 Call Center by 61 positions to include 44 Call Takers positions, 12 Dispatcher positions, and five other positions.	61	\$3,936,153	\$3,936,153
Add funding for pay increases related to 9-1-1 Call Center employees.	0	\$1,276,103	\$1,276,103
Add full-year funding for 95 non-sworn public safety positions added in FY 2020-21 which moved 95 sworn public safety positions into forward-facing roles and other critical sworn assignments.	0	\$3,156,522	\$3,156,522
Increase funding for DPD Academy lease increase from \$996,929 to \$1,028,187 for location at 5310 and 5610 Red Bird Center Drive.	0	\$31,258	\$31,258
Eliminate funding in the General Fund for squad car purchases, to be funded via ARPA.	0	\$(2,072,843)	\$(2,072,843)
Add 3 civilian manager positions in Communication Units and reassign 3 uniform positions (2.25 FTEs).	3	\$0	\$230,576
Add funding for PoliceOne licensing for online training modules.	0	\$0	\$137,000
Increase sworn overtime funding by \$12,275,450 (FY 2021-22) and \$12,366,755 (FY 2022-23), of which \$8,500,000 will be paid via ARPA.	0	\$3,775,450	\$3,866,755
Reduce civilian overtime from \$3,729,256 to \$3,306,948.	0	\$(422,308)	\$(422,308)

DALLAS POLICE DEPARTMENT

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Reduce the Information & Technology Services-911 reimbursement to DPD for eligible expenses for call taking, emergency dispatch, and 911 support services in FY 2021-22 and FY 2022-23.	0	\$2,000,000	\$2,465,000
Add funding for third party data storage for investigations.	0	\$0	\$86,250
Add funding for O&M costs for body worn cameras.	0	\$3,401,640	\$3,843,945
City Council amendment to reduce DPD overtime funding (\$3,400,000) and increase funding for squad cars (\$2,000,000).	0	\$(1,400,000)	\$(1,400,000)
Major Budget Items Total	264	\$31,799,254	\$60,515,481

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Violent crime is caused by a combination of social, structural, and environmental conditions, many of which are outside of the direct control of police. Violent crime disproportionately impacts lower-income neighborhoods and communities of color. Minority and low-income neighborhoods are affected at higher rates than White and/or affluent areas. 18.9 percent of the 1,343,573 population in the City of Dallas is in poverty. In Dallas, specifically, there is a clear connection between income and racial segregation with the majority of people who live in high poverty areas being Hispanic or African American.
- The Dallas Police Department will lead a problem-oriented, focused deterrence strategy to arrest and prosecute violent offenders, deter others from committing violent crimes, and facilitate the provision of social services to crime-prone individuals willing to take advantage of them. At the same time, DPD will work with City leadership and other city and non-profit partners to address urban blight by "greening" vacant lots, improving the appearance of vacant and neglected houses, and abating crime-conducive environmental conditions at multi-family housing complexes.
- The UTSA research team will leverage official data from DPD and community surveys to carefully evaluate the effects of vacant lot, vacant building or other place-based abatement efforts as part of the long-term strategy to improve conditions conducive to violent crime.
- The FY 2021-22 budget and FY 2022-23 planned budgets maintain funding for DPD's various community-focused efforts, including Neighborhood Police Officers, Youth Outreach (PALS, Explorers), and the Office of Community Engagement (UNIDOS, LGBTQ+).

DALLAS POLICE DEPARTMENT

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	32,370,859	29,189,961	40,726,112	41,821,145
1102 - Salary - Uniform	259,717,789	252,864,087	265,438,672	276,221,696
1104 - Other Wages	0	2,744	0	0
1111 - Cell Phone Stipend	0	510	0	0
1112 - NonComputation - Uniform	26,166,094	26,166,094	20,001,250	20,068,736
1113 - One-time Pay - Civilian	0	2,094	0	0
1114 - One-time Pay - Uniform	0	1,643	0	0
1115 - Retroactive Pay - Uniform	0	92,773	0	0
1116 - Retroactive Pay - Civilian	0	7,479	0	0
1117 - Vacancy Savings - Salary	(1,746,908)	0	(2,801,524)	(2,858,356)
1118 - Vacancy Savings - Pension	(218,727)	0	(391,306)	(399,341)
1119 - Vacancy Savings - FICA	(23,118)	0	(40,622)	(41,446)
1201 - Overtime - Civilian	3,659,615	3,178,955	3,306,968	3,306,968
1202 - Overtime - Uniform	17,284,425	34,799,348	19,557,368	19,647,367
1203 - Service Incentive Pay	165,946	156,708	165,946	165,946
1208 - Sick Leave Term Pay - Civilian	200,299	200,299	200,299	200,299
1210 - Vacation Term Pay - Civilian	150,116	150,116	150,116	150,116
1211 - Compensatory Time Pay - Uni	1,206,943	2,221,629	1,206,943	1,206,943
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	6,789	0	0
1226 - Termination Payment Attendance Incentive Leave - Uniform	0	17,564	0	0
1228 - Sick Leave Term Pay - Uniform	3,288,263	1,826,592	2,599,961	2,599,961
1230 - Vacation Term Pay - Uniform	1,700,447	1,222,355	1,400,039	1,400,039
1231 - Phase Down - Vacation	0	105,852	0	0
1232 - Phase Down - Sick	0	251,790	0	0
1233 - Phase Down - Attendance Incentive Leave	0	2,034	0	0
1234 - Phase Down - Compensatory	0	1,999	0	0
1243 - Service Pay - Uniform	0	1,090,911	1,946,408	2,077,358
1244 - Education Pay - Uniform	0	4,493,719	7,332,480	7,332,480
1301 -Pension - Civilian	5,127,809	4,576,965	6,154,733	6,335,826
1302 - Pension - Uniform	89,578,604	89,578,604	93,617,758	100,249,701
1303 - Life Insurance	273,957	273,957	213,947	221,598
1304 - Health Insurance	27,975,306	27,975,306	29,062,973	31,079,178
1305 - Supplemental Pension - Uniform	1,724,200	1,724,200	1,724,200	1,724,200
1306 - Fica	5,108,623	5,194,384	5,406,128	5,585,670
1308 - Mandatory Deferred Comp	593	593	593	593
1309 - Wellness Program	101,910	101,910	0	0
1314 - Worker's Compensation	7,219,752	7,219,752	4,553,798	5,039,037
1320 - DPFP HB 3158 \$13M	7,800,000	7,800,000	7,800,000	7,800,000
1321 - DPFP HB 3158 REQ MIN	1,191,684	1,191,684	0	0
1323 - Pensions-Uniform Excess	0	184,384	0	0

DALLAS POLICE DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1406 - Administrative Leave - Civilian	0	17,219	0	0
1408 - Attendance Incentive Leave - Civ	0	11,542	0	0
1421 - Sick Leave - Uniform	0	19,531	0	0
1453 - Continuance Pay - Civilian	0	4,744	0	0
1454 - Continuance Pay - Uniform	0	150,641	0	0
1511 - Temporary Help - Regular	100,000	0	100,000	100,000
Personnel Services	490,124,481	504,079,461	509,433,240	531,035,714
2110 - Office Supplies	321,937	42,384	55,008	55,008
2111 - Office Supplies Chargeback	0	321,828	266,928	266,928
2120 - Min App Inst Tools - Uten	0	12,175	0	0
2140 - Light - Power	1,290,000	1,290,000	1,290,000	1,290,000
2170 - Water - Sewer	79,585	86,263	79,585	79,585
2181 - Fuel - Lube For Vehicle	4,308,221	4,308,221	4,084,155	4,138,820
2183 - Fuel - Lube	93,155	93,155	93,155	93,155
2185 - Tires - Tubes	14,004	20,004	14,004	14,004
2200 - Chemical Medical Surgical	40,000	40,000	40,000	40,000
2220 - Laundry - Cleaning Suppl	5,000	5,000	5,000	5,000
2231 - Clothing	1,339,782	2,030,294	1,357,782	1,404,540
2232 - Food Supplies	4,894	25,000	4,894	4,894
2241 - Animal Food	70,015	70,015	70,015	70,015
2252 - Meter Postage Fund Level	266,499	300,193	266,499	266,499
2261 - Educational - Recr Suppl	7,400	0	7,400	7,400
2280 - Other Supplies	1,633,508	1,581,135	1,285,037	1,285,037
2710 - Furniture - Fixtures	15,131	29,110	15,131	15,131
2720 - Machine Tools	0	7,134	0	0
2731 - Data Processing Equipment	116,351	140,720	116,351	116,351
2735 - Software Purchase -\$1000	131,560	234,115	150,000	150,000
2760 - Radio - Communication Eqp	0	4,070	165,000	165,000
2770 - Audiovisual Equipment	0	63,782	0	0
2780 - Photography - Film Equipment	50,000	31,129	50,000	50,000
2790 - Protective Equipment	110,000	106,056	110,000	110,000
2850 - Live Stock	80,405	46,000	23,000	23,000
2890 - Miscellaneous Equipment	175,108	10,550	126,962	126,962
Supplies - Materials	10,152,555	10,898,332	9,675,906	9,777,329
3030 - Printing - Photo Services	103,822	101,475	103,822	103,822
3040 - Medical - Laboratory Services	2,757,178	3,435,103	5,360,873	5,360,873
3043 - Retrieval Of Records	12,700	12,700	12,700	12,700
3050 - Communications	2,186,257	2,186,257	2,211,007	2,272,185
3051 - Telephone Equipment Charges	8,000	14,261	8,000	8,000
3053 - Data Circuit Billing	1,243,172	1,243,172	1,945,205	1,945,205
3060 - Equipment Rental [Outside City]	468,632	387,963	468,632	468,632
3070 - Professional Services	864,365	1,658,694	864,365	864,365

DALLAS POLICE DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3090 - City Forces	401,369	125,000	401,369	401,369
3094 - Wrecker Services	0	1,177	0	0
3098 - Day Labor	260,135	266,289	253,261	253,261
3099 - Misc Special Services	1,117,621	1,127,757	1,112,920	1,312,923
3110 - Equip Repairs and Maintenance	930,417	929,587	974,601	1,262,914
3130 - Copy Machine Rent-Lease-Maint	263,447	263,447	257,922	257,922
3150 - Copy Center Charges	1,899	7	1,899	1,899
3151 - Department Support	10,081,245	10,081,245	7,959,240	7,959,240
3201 - Stores Overhead Charges	0	3,039	0	0
3210 - Building Repairs and Maint	253,118	1,136,474	253,118	453,118
3310 - Insurance	299,102	299,102	867,822	1,033,911
3313 - Liability Premiums	1,572,643	1,572,643	839,749	854,891
3315 - Tolls	800	0	0	0
3320 - Advertising	120,195	60,000	120,195	120,195
3330 - Rents [Lease]	2,264,888	2,336,429	2,296,146	2,296,146
3340 - Membership Dues	32,107	32,107	32,107	32,107
3341 - Subscriptions-Serials	12,500	12,500	12,500	12,500
3361 - Professional Development	405,200	130,000	405,200	405,200
3363 - Reimb-Vehicle Use,Parking	33,458	10,000	33,458	33,458
3364 - Personnel Development	0	21,586	13,500	13,500
3410 - Equip - Automotive Rental	7,733,208	7,733,208	8,181,557	8,345,949
3411 - Wreck Handle Charge (fleet)	1,760,106	2,060,106	2,390,712	2,407,787
3416 - GIS Services	488,719	488,719	242,507	242,507
3420 - Commun Equip Rental	5,937,492	5,937,492	7,052,192	7,553,733
3429 - Cellphone Charges	845,677	1,103,292	845,677	845,677
3430 - Data Services	2,097,884	2,097,884	3,072,498	3,157,821
3434 - Programming	14,176,473	14,176,473	17,802,417	19,197,472
3437 - Continual Software License Fee	0	203,809	2,978,981	3,552,442
3438 - Software Maintenance Fee	0	0	636,800	736,894
3460 - Disposal Services	55,496	55,496	55,496	55,496
3518 - Credit Card Charges	75,284	92,895	75,284	75,284
3599 - Misc. Other Charges	6,764	0	0	0
3620 - Transfer To Equip-Fleet Svcs	2,072,843	2,072,843	2,000,000	2,000,000
3642 - Grant Match Funds	150,240	0	0	0
3994 - Outside Temps-Staffing	345,000	368,871	345,000	480,000
Contractual - Other Services	61,439,456	63,839,101	72,488,732	76,391,398
4780 - Photo And Film Equipment	0	49,978	0	0
4790 - Protective Equipment	0	26,120	0	0
4890 - Misc Equipment Capital	0	52,959	0	0
Capital Outlay	0	129,057	0	0
5002 - Dept Support Reimb	(10,081,245)	(10,081,245)	(9,053,676)	(9,053,676)
5011 - Reimb Fr Othr Organizaton	(37,799,906)	(42,725,219)	(16,309,323)	(14,992,165)

DALLAS POLICE DEPARTMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
5012 - Reimbursements-Stormwater	(300,311)	(300,311)	(300,311)	(300,311)
5110 - Refunds	0	(12,560)	0	0
Reimbursements	(48,181,462)	(53,119,335)	(25,663,310)	(24,346,152)
Total Expense	\$513,535,030	\$525,826,617	\$565,934,568	\$592,858,289

DATA ANALYTICS & BUSINESS INTELLIGENCE

MISSION

Use data to improve the lives of the people of Dallas.

DEPARTMENT GOALS

- Establish a plan to build out the data inventory into a full interactive data catalogue by July 2022
- Establish a City Data Access plan by March 2022
- Complete six high impact data products in FY 2021-22

SERVICE DESCRIPTIONS

DATA ANALYTICS & BUSINESS INTELLIGENCE	
Data Accessibility	Responsible for the City's Data Inventory, the Open Data Portal, and Data Access and Integration.
Data Analytics	Provides critical data insight to support informed decision-making to enhance essential service delivery and affect systemic policies directly impacting the residents of Dallas. This team is charged to discover, manage, and maintain the City's data to improve usability, transparency, and openness.
GIS	Maintain information for residents and staff using GIS technology. Services include developing and maintaining data used to route emergency response vehicles, data supporting drainage management permit compliance reporting, data and tools for the 311 Customer Service system, and the City's online maps.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Data Accessibility	0	0	196,030	195,926
Data Analytics	1,261,913	1,227,739	2,507,819	2,759,757
GIS	0	17,925	1,284,523	1,461,184
Expense Total	\$1,261,913	\$1,245,664	\$3,988,372	\$4,416,867

DATA ANALYTICS & BUSINESS INTELLIGENCE

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,723,804	2,594,399	3,544,214	3,962,597
Supplies - Materials	255,375	232,129	266,599	266,600
Contractual - Other Services	0	136,403	177,559	187,670
Capital Outlay	0	0	0	0
Expense Total	\$2,979,179	\$2,962,930	\$3,988,372	\$4,416,867
Reimbursements	(1,717,266)	(1,717,266)	0	0
Department Total	\$1,261,913	\$1,245,664	\$3,988,372	\$4,416,867
Department Revenue Total	\$0	\$0	\$0	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	25.50	23.72	33.25	36.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.75	0.00	0.00	0.00
Department Total	26.25	23.72	33.25	36.25

DATA ANALYTICS & BUSINESS INTELLIGENCE

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add three positions for data access and inventory (2.25 FTEs).	3	\$288,604	\$372,806
Add two data analyst positions for FY 2022-23 (1.50 FTEs).	2	\$0	\$153,767
Add one Assistant Director position for FY 2022-23 (0.75 FTE).	1	\$0	\$123,582
Transfer one position from the City Controller's Office to the Office of Data Analytics and Business Intelligence (1.00 FTE).	1	\$122,281	\$122,281
Add two new positions to manage data systems (2.00 FTEs).	2	\$196,032	\$196,032
Eliminate the reimbursement from Information and Technology Services which will be recaptured in the City-wide allocation.	0	\$1,717,266	\$1,717,266
Major Budget Items Total	9	\$2,324,183	\$2,685,734

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- DBI is investing in increased service transparency through the open data portal, which makes the City's data available to the public. Data products are being made accessible on mobile devices to ensure we reach communities without internet access.
- In collaboration with Communications, Outreach and Marketing, DBI will be working to target and solicit feedback from underserved communities about the City's Open Data Portal and data efforts.
- Implement a procedure for the launch of all major data products to include Spanish translation and an equity element.

DATA ANALYTICS & BUSINESS INTELLIGENCE

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,227,976	2,036,683	2,881,802	3,143,722
1116 - Retroactive Pay - Civilian	0	487	0	0
1117 - Vacancy Savings - Salary	(52,461)	0	0	0
1118 - Vacancy Savings - Pension	(7,468)	0	0	0
1119 - Vacancy Savings - FICA	(789)	0	0	0
1203 - Service Incentive Pay	0	2,064	0	0
1210 - Vacation Term Pay - Civilian	0	6,854	0	0
1301 - Pension - Civilian	303,576	290,249	397,508	482,733
1303 - Life Insurance	2,124	2,124	1,548	2,070
1304 - Health Insurance	218,624	218,624	214,772	275,885
1306 - Fica	31,425	29,764	42,971	51,976
1308 - Mandatory Deferred Comp	0	164	0	0
1309 - Wellness Program	797	797	0	0
1314 - Worker's Compensation	0	0	5,613	6,211
1406 - Administrative Leave - Civilian	0	6,588	0	0
Personnel Services	2,723,804	2,594,399	3,544,214	3,962,597
2110 - Office Supplies	50,000	26,754	61,224	61,225
2735 - Software Purchase -\$1000	205,375	205,375	205,375	205,375
Supplies - Materials	255,375	232,129	266,599	266,600
3050 - Communications	0	1,729	24,956	25,709
3053 - Data Circuit Billing	0	1,099	23,123	23,123
3070 - Professional Services	0	20,404	0	0
3130 - Copy Machine Rent-Lease-Maint	0	37	4,758	4,758
3310 - Insurance	0	0	1,040	1,239
3313 - Liability Premiums	0	0	288	294
3416 - GIS Services	0	648	0	0
3429 - Cellphone Charges	0	461	0	0
3430 - Data Services	0	3,374	24,563	25,190
3434 - Programming	0	34,697	98,831	107,357
3994 - Outside Temps-Staffing	0	73,954	0	0
Contractual - Other Services	0	136,403	177,559	187,670
5011 - Reimb Fr Othr Organizaton	(1,717,266)	(1,717,266)	0	0
Reimbursements	(1,717,266)	(1,717,266)	0	0
Total Expense	\$1,261,913	\$1,245,664	\$3,988,372	\$4,416,867

DEVELOPMENT SERVICES

MISSION

Partner with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Establish a culture of continuous improvement
- Collaborate with a panel of stakeholders and experts to evaluate departmental operations and recommend enhancements based on best practices

SERVICE DESCRIPTIONS

DEVELOPMENT SERVICES	
Authorized Hearings	Provides support to the City Council, Council committees, and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays and Conservation Districts. Authorized Hearings service will be moved to Planning and Urban Design effective October 1, 2021.
Conservation District	Assists Dallas' communities in protecting certain neighborhood characteristics, such as architectural style, density, structure height, and setback guidelines. Conservation District will be moved to Planning and Urban Design effective October 1, 2021.
Real Estate and Relocation	Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties. Real Estate and Relocation will be moved to Public Works effective October 1, 2021.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Authorized Hearings	736,133	733,004	0	0
Conservation District	382,361	372,727	0	0
Real Estate and Relocation	750,486	156,318	0	0
Expense Total	\$1,868,980	\$1,262,049	\$0	\$0

DEVELOPMENT SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	3,458,005	3,408,834	0	0
Supplies - Materials	30,361	19,383	0	0
Contractual - Other Services	294,529	275,075	0	0
Capital Outlay	0	0	0	0
Expense Total	\$3,782,895	\$3,703,292	\$0	\$0
Reimbursements	(1,913,915)	(2,441,243)	0	0
Department Total	\$1,868,980	\$1,262,049	\$0	\$0
Department Revenue Total	\$2,386,576	\$2,974,019	\$0	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	36.92	33.79	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	36.92	33.79	0.00	0.00

DEVELOPMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer Authorized Hearing and Conservation District services to Planning and Urban Design including 11 positions and consolidate as the new Zoning service beginning FY 2021-22 (9.92 FTEs).	(11)	\$(1,105,775)	\$(1,190,266)
Transfer Real Estate and Relocation service to Public Works including 28 positions (27.00 FTEs).	(28)	\$(967,310)	\$(1,074,007)
Major Budget Items Total	(39)	\$(2,073,085)	\$(2,264,273)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Facilitate two potential code amendments, while collaborating with other stakeholder departments, to 1) potentially reduce parking requirements, thereby lowering the costs of development and opening up areas or existing structures for redevelopment that are not currently options due to current requirements, and 2) modify the existing Mixed Income Housing Development Bonus program as part of the new One Dallas Options to incentivize affordable housing unit production.
- Partner with the Office of Historic Preservation to conduct an authorized hearing (City-initiated zoning) for the Tenth Street Historic District, one of the only remaining intact Freedman's Towns in the nation, to determine the appropriate zoning for the area including use, development standards, preservation criteria and other appropriate regulations.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,782,938	2,583,176	0	0
1111 - Cell Phone Stipend	960	960	0	0
1116 - Retroactive Pay - Civilian	0	649	0	0
1117 - Vacancy Savings - Salary	(93,158)	0	0	0
1118 - Vacancy Savings - Pension	(13,262)	0	0	0
1119 - Vacancy Savings - FICA	(1,402)	0	0	0
1203 - Service Incentive Pay	7,632	6,464	0	0
1208 - Sick Leave Term Pay - Civilian	0	26,179	0	0

DEVELOPMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1210 - Vacation Term Pay - Civilian	0	17,036	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	73	0	0
1301 -Pension - Civilian	394,773	394,773	0	0
1303 - Life Insurance	2,680	2,680	0	0
1304 - Health Insurance	275,408	275,408	0	0
1306 - Fica	40,477	40,477	0	0
1309 - Wellness Program	1,003	1,003	0	0
1314 - Worker's Compensation	59,956	59,956	0	0
Personnel Services	3,458,005	3,408,834	0	0
2110 - Office Supplies	5,342	3,124	0	0
2111 - Office Supplies Chargeback	0	2,218	0	0
2181 - Fuel - Lube For Vehicle	1,917	1,917	0	0
2231 - Clothing	8,000	0	0	0
2252 - Meter Postage Fund Level	6,444	4,026	0	0
2280 - Other Supplies	4,787	4,787	0	0
2710 - Furniture - Fixtures	0	455	0	0
2731 - Data Processing Equipment	2,856	2,856	0	0
2780 - Photography - Film Equipment	750	0	0	0
2860 - Books Reference Book Only	265	0	0	0
Supplies - Materials	30,361	19,383	0	0
3020 - Food - Laundry Service	3,500	0	0	0
3030 - Printing - Photo Services	3,925	3,925	0	0
3050 - Communications	22,739	22,739	0	0
3051 - Telephone Equipment Charges	1,493	1,493	0	0
3053 - Data Circuit Billing	14,228	14,228	0	0
3070 - Professional Services	9,723	9,723	0	0
3090 - City Forces	38,228	0	0	0
3110 - Equip Repairs and Maintenance	418	418	0	0
3130 - Copy Machine Rent-Lease-Maint	4,523	4,523	0	0
3310 - Insurance	1,203	1,203	0	0
3313 - Liability Premiums	28,956	28,956	0	0
3320 - Advertising	2,964	2,964	0	0
3360 - Purchased Transportation	1,000	0	0	0
3363 - Reimb-Vehicle Use,Parking	346	0	0	0
3364 - Personnel Development	9,722	9,722	0	0
3410 - Equip - Automotive Rental	10,837	10,837	0	0
3416 - GIS Services	4,826	4,826	0	0
3429 - Cellphone Charges	560	560	0	0
3430 - Data Services	26,554	26,554	0	0
3434 - Programming	105,402	105,402	0	0
3599 - Misc. Other Charges	3,382	3,382	0	0

DEVELOPMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3994 - Outside Temps-Staffing	0	23,620	0	0
Contractual - Other Services	294,529	275,075	0	0
5011 - Reimb Fr Othr Organizaton	(1,913,915)	(2,441,243)	0	0
Reimbursements	(1,913,915)	(2,441,243)	0	0
Total Expense	\$1,868,980	\$1,262,049	\$0	\$0



HOUSING & NEIGHBORHOOD REVITALIZATION

MISSION

Enhance the vitality and quality of life for all in the Dallas community.

DEPARTMENT GOALS

- Create and maintain available and affordable housing in Dallas
- Simultaneously refine and activate the Comprehensive Housing Policy
- Promote greater fair housing choices
- Overcome patterns of segregation and concentrations of poverty and blight
- Foster inclusive neighborhood redevelopment

SERVICE DESCRIPTIONS

HOUSING & NEIGHBORHOOD REVITALIZATION	
Housing Administration	Provides management oversight and support for program and contract administration, including technical assistance, compliance monitoring, and regulatory reporting of activities for public service and portfolio management of housing assistance and loans.
Housing Preservation	Home Improvement and Preservation Program (HIPP) finances accessibility modifications, reconstruction, and deferred maintenance deficiencies. Rehabilitation of single-family (one to four) rental housing units.
New Development	Offers new construction for single and multi-family housing units and substantial rehabilitation to incentivize private investment for the development of quality, sustainable, and affordable housing.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Housing Administration	1,596,944	1,584,606	1,456,362	1,519,680
Housing Preservation	1,369,459	983,572	812,259	812,259
New Development	620,659	782,428	1,556,805	1,556,468
Expense Total	\$3,587,062	\$3,350,606	\$3,825,426	\$3,888,407

HOUSING & NEIGHBORHOOD REVITALIZATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	1,791,670	1,555,214	2,339,405	2,377,410
Supplies - Materials	69,175	69,175	26,487	26,513
Contractual - Other Services	2,123,417	2,126,217	1,953,281	1,978,231
Capital Outlay	2,800	0	0	0
Expense Total	\$3,987,062	\$3,750,606	\$4,319,173	\$4,382,154
Reimbursements	(400,000)	(400,000)	(493,747)	(493,747)
Department Total	\$3,587,062	\$3,350,606	\$3,825,426	\$3,888,407
Department Revenue Total	\$0	\$31,056	\$439,451	\$439,451

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
HOME Investment Partnership Program Reimbursement	(400,000)	(400,000)
Development Services Reimbursement	(93,747)	(93,747)
Reimbursement Total	\$(493,747)	\$(493,747)

HOUSING & NEIGHBORHOOD REVITALIZATION

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
FY 2022-23 HOME Investment Partnership (HM22)	0	6,397,968
FY 2021-22 Community Development Block Grant (CD21)	11,375,184	0
FY 2022-23 Community Development Block Grant (CD22)	0	11,375,184
FY 2021-22 HOME Investment Partnership (HM21)	6,397,968	0
American Rescue Plan Act (ARPA) - Direct Services (FC18)	21,250,000	0
Additional Resources Total	\$39,023,152	\$17,773,152

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	14.79	15.79	25.00	25.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	1.42	0.00	0.00
Department Total	14.79	17.21	25.00	25.00

HOUSING & NEIGHBORHOOD REVITALIZATION

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer three positions (one Manager III, one Housing Project Manager, and one Economic Development Analyst) to the City of Dallas Housing Finance Corporation (DHFC) (3.00 FTEs).	3	\$275,071	\$275,071
Add one Project Manager position and one Program Coordinator position to be financed by the Dallas Housing Acquisition Development Corporation (2.00 FTEs).	2	\$164,380	\$164,380
Add one Manager III position to assist with implementation of underwriting (1.00 FTE).	1	\$122,661	\$97,734
Add one Senior Development Project Coordinator (1.00 FTE) who will be responsible for permitting project oversight for housing development projects to be reimbursed by Development Services (\$93,747).	1	\$0	\$0
Major Budget Items Total	7	\$562,112	\$537,185

HOUSING & NEIGHBORHOOD REVITALIZATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Housing is working with a consultant to perform an equity study on the Comprehensive Housing Policy (CHP) to advise on the possible inequities as a result of the CHP guidelines.
- Housing will collaborate with various groups such as the Housing Policy Task Force to refine the CHP for equity as identified by the consultant.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	1,399,041	1,172,109	2,150,345	2,174,995
1117 - Vacancy Savings - Salary	(22,801)	0	(320,171)	(320,171)
1118 - Vacancy Savings - Pension	(3,246)	0	(41,541)	(41,541)
1119 - Vacancy Savings - FICA	(343)	0	(602)	(602)
1203 - Service Incentive Pay	2,412	2,208	2,508	2,508
1301 - Pension - Civilian	198,165	165,736	297,450	301,076
1303 - Life Insurance	1,066	1,066	1,476	1,476
1304 - Health Insurance	109,615	109,615	185,392	191,188
1306 - Fica	20,322	16,996	31,216	31,598
1308 - Mandatory Deferred Comp	0	46	0	0
1309 - Wellness Program	399	399	0	0
1314 - Worker's Compensation	87,040	87,040	33,333	36,884
Personnel Services	1,791,670	1,555,214	2,339,405	2,377,410
2110 - Office Supplies	0	280	0	0
2111 - Office Supplies Chargeback	4,542	4,542	4,542	4,542
2140 - Light - Power	55,000	55,000	4,418	4,418
2181 - Fuel - Lube For Vehicle	1,591	1,591	1,480	1,506
2232 - Food Supplies	2,000	777	2,000	2,000
2252 - Meter Postage Fund Level	400	1,343	400	400
2261 - Educational - Recr Suppl	117	117	117	117
2280 - Other Supplies	525	525	600	600
2731 - Data Processing Equipment	5,000	5,000	12,930	12,930
Supplies - Materials	69,175	69,175	26,487	26,513
3015 - Development Loans	7,500	7,500	246,754	246,754
3030 - Printing - Photo Services	3,000	3,000	3,000	3,000
3050 - Communications	88,333	88,119	81,964	84,385
3051 - Telephone Equipment Charges	0	214	0	0
3053 - Data Circuit Billing	53,366	53,366	74,323	74,323

HOUSING & NEIGHBORHOOD REVITALIZATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3070 - Professional Services	12,477	166,050	162,575	162,575
3090 - City Forces	0	223,464	0	0
3099 - Misc Special Services	558,147	404,574	558,147	558,147
3100 - Homeowner Repair-Reconstruct	584,700	364,036	147,500	147,500
3101 - HOU Deferred Forgivable Loans	240,000	240,000	120,000	120,000
3130 - Copy Machine Rent-Lease-Maint	6,211	6,211	7,574	7,574
3150 - Copy Center Charges	210	210	210	210
3310 - Insurance	56,098	56,098	84,193	100,306
3313 - Liability Premiums	1,151	1,151	1,442	1,469
3315 - Tolls	330	130	330	330
3320 - Advertising	50,000	50,000	35,000	35,000
3340 - Membership Dues	2,000	2,000	2,000	2,000
3341 - Subscriptions-Serials	1,000	1,000	1,000	1,000
3361 - Professional Development	50,000	50,000	35,868	35,868
3363 - Reimb-Vehicle Use,Parking	700	900	700	700
3410 - Equip - Automotive Rental	5,991	5,991	5,493	5,622
3411 - Wreck Handle Charge (fleet)	4,571	4,571	577	590
3416 - GIS Services	1,921	1,921	1,147	1,147
3429 - Cellphone Charges	8,000	8,000	10,040	10,040
3430 - Data Services	27,581	27,581	39,284	39,688
3434 - Programming	115,371	115,371	89,401	95,244
3994 - Outside Temps-Staffing	244,759	244,759	244,759	244,759
Contractual - Other Services	2,123,417	2,126,217	1,953,281	1,978,231
4250 - Easements Licensing Agree	2,800	0	0	0
Capital Outlay	2,800	0	0	0
5011 - Reimb Fr Othr Organizaton	(400,000)	(400,000)	(400,000)	(400,000)
5329 - Reimbursement - Building Inspection	0	0	(93,747)	(93,747)
Reimbursements	(400,000)	(400,000)	(493,747)	(493,747)
Total Expense	\$3,587,062	\$3,350,606	\$3,825,426	\$3,888,407

HUMAN RESOURCES

MISSION

Maintain a diverse, talented, innovative, and engaged workforce delivering services to the residents of Dallas with empathy, ethics, excellence, and equity. Our team is committed to helping our employees serve our communities.

DEPARTMENT GOALS

- Support leaders in designing new service models appropriate for virtual, remote, and onsite work environments (development of tools, training modules, best practices, etc.)
- Implement the City Leadership Development Program for all levels of leaders
- Refine and further develop comprehensive employee health and wellbeing model that addresses physical, social, community, mental, and financial health
- Continue the implementation of the Human Resources Information System (HRIS) enterprise-wide system, Workday, with recruitment, talent management, and benefits administration modules
- Energize and support employees through targeted engagement actions, diverse employee resource groups, department-based change ambassadors, and focused activities celebrating the diversity, uniqueness, and outstanding assets of Dallas and its City employees
- Continue replacing paper processes and documents within Human Resources with electronic solutions to support all work environments and the people within those environments

SERVICE DESCRIPTIONS

HUMAN RESOURCES	
Administrative/HRIS	Oversees the management of Human Resources (HR) records and HR open records requests, updates the Personnel Rules and existing Administrative Directives, and develops new Administrative Directives to establish and support best-practice HR practices. Provides consultative support for process development, refinement, and documentation of new, existing, and enhanced HR-focused practices and procedures.
HR Consulting (HRP/Investigations)	Includes an expert team of "first responders", also called Human Resource Partners (HRP), who are available to support leaders and respond to and address any employees' HR-related questions and concerns. Works closely with the Employee Relations team to conduct investigations and work with management to ensure any disciplinary actions are applied consistently, and communications with employees are appropriate.
Onboarding and Recruitments	Responsible for full-cycle recruitment of all non-civil service and executive positions at the City of Dallas. Partners with hiring managers to screen for fit, interview, select, and onboard all positions at the City, including Civil Service employees.

HUMAN RESOURCES

Talent, Engagement, and Development (TED)	Leads the implementation of all employees' educational development activities and assists in providing training programs. Manages the performance management process for all City employees. Oversees the creation of culturally sensitive communications and employee engagement activities and Citywide diversity and inclusion initiatives.
Total Rewards (Compensation)	The compensation unit supports the business goals of the organization by partnering with departments to provide market-competitive compensation programs that attract, retain, motivate, compensate fairly and reward a skilled, diverse workforce. Responsible for designing, implementing, and maintaining the City of Dallas compensation programs, including oversight of the classification system and pay structure with over 500 classifications and eleven salary schedules. Conducts ongoing salary and job analysis and is responsible for interpreting and implementing City of Dallas, federal, state, and local policies and regulations.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Administrative/HRIS	1,320,103	1,266,710	1,468,764	1,510,271
HR Consulting (HRP/Investigations)	2,011,336	2,037,184	2,594,499	2,623,253
Onboarding and Recruitments	986,171	963,353	955,562	959,503
Talent, Engagement, and Development (TED)	1,114,856	1,177,373	1,233,936	1,160,322
Total Rewards (Compensation)	622,726	609,829	946,490	1,002,454
Expense Total	\$6,055,192	\$6,054,449	\$7,199,251	\$7,255,803

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	5,139,957	5,123,286	5,553,914	5,661,446
Supplies - Materials	20,861	20,861	25,245	25,245
Contractual - Other Services	1,481,666	1,497,594	1,862,887	1,811,907
Capital Outlay	0	0	0	0
Expense Total	\$6,642,484	\$6,641,741	\$7,442,046	\$7,498,598
Reimbursements	(587,292)	(587,292)	(242,795)	(242,795)
Department Total	\$6,055,192	\$6,054,449	\$7,199,251	\$7,255,803
Department Revenue Total	\$0	\$0	\$0	\$0

HUMAN RESOURCES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Benefits Administration Reimbursement	(242,795)	(242,795)
Reimbursement Total	\$(242,795)	\$(242,795)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	55.55	50.00	60.87	61.87
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	9.23	2.00	11.17	11.17
Department Total	64.78	52.00	72.04	73.04

HUMAN RESOURCES

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add two HR Partner positions and one Recruitment position to assist with shifting demographics in the workplace (3.00 FTEs).	3	\$173,194	\$173,194
Add one-time funding for professional development for the Shaping Executives for Results tied to a Vision of Excellence (SERVE) Leadership Program.	0	\$110,000	\$0
Add funding for unemployment claims processing for civilian and uniform employees (not including tax reporting).	0	\$27,000	\$27,000
Add funding for a contract for vendor-provided management and administration of Family and Medical Leave Act (FMLA) for both civilian and uniform employees.	0	\$190,500	\$190,500
Add funding to translate Human Resources' policies and administrative directives.	0	\$30,000	\$30,000
Add funding for a three-year term contract for Employee Executive Performance Management.	0	\$16,000	\$16,000
Add one Absence Analyst, one Talent and Performance Analyst, one Training Coordinator Analyst, and one Compensation Analyst to support the newly implemented Workday module (4.00 FTEs).	4	\$358,758	\$358,758
Add funding for increasing services for screening for volunteers and new hire employees.	0	\$56,573	\$56,573
City Council amendment to reduce training and development by \$31,100 from \$120,000 to \$88,900.	0	\$(31,100)	\$(31,100)
Major Budget Items Total	7	\$930,925	\$820,925

HUMAN RESOURCES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Address high growth, high paying employment (Equity Indicator #20). Provide equity lens training for hiring managers. Provide management training opportunities for all employees to support upward employment movement within the City.
- Address median hourly wage (Equity Indicator # 41). Establish a City-wide base minimum wage.
- Address college-educated adults (Equity Indicator #15) Administer a tuition reimbursement program to promote individual employee educational development toward post-high school degrees and/or certification.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	4,260,749	3,738,910	4,616,763	4,690,334
1111 - Cell Phone Stipend	3,563	1,803	0	0
1116 - Retroactive Pay - Civilian	0	1,924	0	0
1117 - Vacancy Savings - Salary	(181,320)	0	(220,144)	(220,144)
1118 - Vacancy Savings - Pension	(25,813)	0	(29,652)	(29,652)
1119 - Vacancy Savings - FICA	(2,728)	0	(3,192)	(3,192)
1201 - Overtime - Civilian	0	35,326	0	0
1203 - Service Incentive Pay	9,264	6,584	5,232	4,944
1208 - Sick Leave Term Pay - Civilian	0	75,887	0	0
1210 - Vacation Term Pay - Civilian	0	51,306	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	7,198	0	0
1242 - Language Assignment Pay	3,600	3,600	3,600	3,600
1301 -Pension - Civilian	528,035	493,031	616,300	626,424
1303 - Life Insurance	4,222	4,222	3,341	3,341
1304 - Health Insurance	433,938	433,938	450,957	469,591
1306 - Fica	62,094	58,424	66,943	68,010
1308 - Mandatory Deferred Comp	0	2,063	216	0
1309 - Wellness Program	1,581	1,581	0	0
1314 - Worker's Compensation	42,772	42,772	43,550	48,190
1511 - Temporary Help - Regular	0	155,039	0	0
1512 - Temporary Help - Overtime	0	9,678	0	0
Personnel Services	5,139,957	5,123,286	5,553,914	5,661,446
2110 - Office Supplies	7,581	7,453	6,930	6,930
2111 - Office Supplies Chargeback	9,000	9,000	9,580	9,580
2232 - Food Supplies	2,100	2,100	2,100	2,100
2252 - Meter Postage Fund Level	2,180	2,180	180	180

HUMAN RESOURCES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2280 - Other Supplies	0	128	6,455	6,455
Supplies - Materials	20,861	20,861	25,245	25,245
3050 - Communications	191,110	191,110	206,285	209,324
3051 - Telephone Equipment Charges	8,650	9,166	10,650	10,650
3053 - Data Circuit Billing	56,008	56,008	93,317	93,317
3070 - Professional Services	325,227	325,227	538,356	508,356
3090 - City Forces	1,676	1,676	1,676	1,676
3099 - Misc Special Services	161,939	106,456	135,969	194,705
3130 - Copy Machine Rent-Lease-Maint	9,992	9,992	9,606	9,606
3140 - Copy Machine Excess Use Chrge	62	62	62	62
3150 - Copy Center Charges	1,490	1,490	1,490	1,490
3310 - Insurance	3,624	3,624	4,989	5,943
3313 - Liability Premiums	2,306	2,306	1,384	1,409
3314 - Estimated PI - Pd Liab	0	0	500	0
3340 - Membership Dues	1,000	1,000	1,000	2,000
3341 - Subscriptions-Serials	1,000	1,000	1,000	0
3361 - Professional Development	135,000	135,000	211,177	101,177
3363 - Reimb-Vehicle Use,Parking	3,733	3,733	0	0
3364 - Personnel Development	112,692	112,692	112,692	112,692
3416 - GIS Services	7,604	7,604	4,398	4,398
3430 - Data Services	58,914	58,914	66,666	68,213
3434 - Programming	369,639	369,639	431,670	456,889
3532 - Payment To Dart	30,000	30,000	30,000	30,000
3994 - Outside Temps-Staffing	0	70,895	0	0
Contractual - Other Services	1,481,666	1,497,594	1,862,887	1,811,907
5011 - Reimb Fr Othr Organizaton	(587,292)	(587,292)	(242,795)	(242,795)
Reimbursements	(587,292)	(587,292)	(242,795)	(242,795)
Total Expense	\$6,055,192	\$6,054,449	\$7,199,251	\$7,255,803

JUDICIARY

MISSION

Provide the residents of Dallas with an independent, fair, and competent court system that will interpret and apply the laws that govern us in keeping with the American concepts of the integrity and independence of the judiciary, of justice, and the rule of the law.

DEPARTMENT GOALS

- Increase the efficiency of case disposition by 25 percent through improved accessibility to the court
- Reduce the number of quality of life offenses by 25 percent through diversion programs and alternatives to incarceration
- Reduce jail expenses by 10 percent by offering twice-daily City detention center dockets, allowing defendants to clear City warrant (s) in an efficient and timely manner
- Increase civil adjudication compliance rate by 20 percent through public awareness of various laws, ordinances, and procedures related to public nuisance offenses
- Reduce the number of potential threats in the courtroom and building facility by 25 percent by proactively monitoring public activity

SERVICE DESCRIPTIONS

JUDICIARY	
Civil Adjudication Court	Adjudicates civil hearings where administrative penalties may be imposed for property code violations. Provides an appellate process for parking and school bus stop-arm offenses and provides for the disposition of urban rehabilitation causes of action.
Community Court	Provides a platform for community-based solutions to neighborhood problems through a partnership between the City Attorney's Office, Dallas Police Department, communities, and private organizations to promote public safety and enhance neighborhood quality of life.
Court Security	Maintains order, security, and decorum in 10 municipal courtrooms, five community courts, two jail arraignments, and a City detention center docket, veterans court, civil adjudication hearings, and provides additional protection to the occupants of the Municipal Courts Building.
Municipal Judges-Cases Docketed	Provides fair and impartial trials within a reasonable period to those charged with violations of 225,000 class C misdemeanors, state statutes, City ordinances, and traffic offenses. Judges serve as magistrate in the issuance of 3,900 search and arrest warrants for all criminal offenses.

JUDICIARY

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Civil Adjudication Court	388,456	398,002	359,978	366,283
Community Court	106,334	107,806	106,334	106,334
Court Security	1,034,571	1,114,683	1,021,947	1,053,812
Municipal Judges-Cases Docketed	2,133,838	2,042,708	2,187,665	2,237,785
Expense Total	\$3,663,199	\$3,663,199	\$3,675,924	\$3,764,214

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	3,346,630	3,223,445	3,294,214	3,361,620
Supplies - Materials	18,979	20,340	18,963	18,967
Contractual - Other Services	297,590	419,414	362,747	383,627
Capital Outlay	0	0	0	0
Expense Total	\$3,663,199	\$3,663,199	\$3,675,924	\$3,764,214
Reimbursements	0	0	0	0
Department Total	\$3,663,199	\$3,663,199	\$3,675,924	\$3,764,214
Department Revenue Total	\$0	\$0	\$0	\$0

JUDICIARY

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	33.43	30.04	33.43	33.43
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	33.43	30.04	33.43	33.43

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Identifying whether budget requests advance equitable outcomes for residents most impacted by inequities utilizing disaggregated data by race and ethnicity.
- Aligning efforts to Equity Indicators to create cross-collaboration among city departments and anchoring institutions.
- Verifying those programs, projects, plans, and investments are helping to reduce disparities.
- Increasing community engagement in enhancements, reductions, and overall budget development.

JUDICIARY

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,701,629	2,334,356	2,764,704	2,812,010
1117 - Vacancy Savings - Salary	(89,421)	0	(153,497)	(153,497)
1118 - Vacancy Savings - Pension	(12,730)	0	(21,704)	(21,704)
1119 - Vacancy Savings - FICA	(1,346)	0	(2,226)	(2,226)
1201 - Overtime - Civilian	14,336	19,301	14,336	14,336
1203 - Service Incentive Pay	17,424	17,424	17,424	17,424
1208 - Sick Leave Term Pay - Civilian	0	29,272	0	0
1210 - Vacation Term Pay - Civilian	0	20,077	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,629	0	0
1250 - Executive Auto Allowance	14,148	14,148	14,148	14,148
1301 -Pension - Civilian	349,902	340,111	349,761	356,270
1303 - Life Insurance	2,411	2,411	1,805	1,805
1304 - Health Insurance	247,763	247,763	247,616	258,380
1306 - Fica	40,835	35,301	41,750	42,436
1308 - Mandatory Deferred Comp	0	1,023	0	0
1309 - Wellness Program	903	903	0	0
1314 - Worker's Compensation	60,776	60,776	20,097	22,238
1511 - Temporary Help - Regular	0	97,950	0	0
Personnel Services	3,346,630	3,223,445	3,294,214	3,361,620
2110 - Office Supplies	8,641	8,641	8,640	8,640
2111 - Office Supplies Chargeback	0	1,361	0	0
2181 - Fuel - Lube For Vehicle	295	295	280	284
2231 - Clothing	8,038	8,038	8,038	8,038
2232 - Food Supplies	1,250	1,250	1,250	1,250
2251 - Stamp Postage Fund Level	80	80	80	80
2252 - Meter Postage Fund Level	255	255	255	255
2860 - Books Reference Book Only	420	420	420	420
Supplies - Materials	18,979	20,340	18,963	18,967
3030 - Printing - Photo Services	0	516	0	0
3050 - Communications	48,102	48,102	50,803	52,336
3053 - Data Circuit Billing	29,061	29,061	47,071	47,071
3090 - City Forces	0	0	12,000	12,000
3099 - Misc Special Services	41,427	163,036	23,569	23,568
3130 - Copy Machine Rent-Lease-Maint	1,667	1,667	1,603	1,603
3310 - Insurance	2,103	2,103	3,018	3,595
3313 - Liability Premiums	1,338	1,338	837	852
3320 - Advertising	640	640	640	640
3340 - Membership Dues	7,170	6,870	7,170	7,170
3361 - Professional Development	19,450	19,450	4,590	4,590

JUDICIARY

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3363 - Reimb-Vehicle Use,Parking	1,130	1,130	1,130	1,130
3364 - Personnel Development	75	75	75	75
3410 - Equip - Automotive Rental	2,067	2,067	2,200	2,200
3411 - Wreck Handle Charge (fleet)	0	0	300	300
3416 - GIS Services	4,342	4,342	2,130	2,130
3429 - Cellphone Charges	5,980	5,980	5,980	5,980
3430 - Data Services	22,982	22,982	30,666	31,416
3434 - Programming	108,056	108,056	166,965	184,971
3999 - Petty Cash Contributions	2,000	2,000	2,000	2,000
Contractual - Other Services	297,590	419,414	362,747	383,627
Total Expense	\$3,663,199	\$3,663,199	\$3,675,924	\$3,764,214



LIBRARY

MISSION

The Dallas Public Library strengthens communities by connecting people, inspiring curiosity, advancing lives, and working for racial equity.

DEPARTMENT GOALS

- Increase workforce development programs by five percent to support employability and socioeconomic development
- Increase digital literacy workshops and tutoring sessions by 10 percent by developing staff and volunteer-led classes
- Increase early childhood literacy initiatives, i.e. storytime, 1,000 Books Before Kindergarten, kindergarten readiness programs and Books for Dallas Babies by 25 percent
- Increase availability of digital materials by two percent annually
- Participation in High School Equivalency (HSE, formerly GED) and English Language Learning (ELL) will increase by five percent

SERVICE DESCRIPTIONS

LIBRARY	
Library Materials and Collection Management	Provides selection, ongoing acquisition, and delivery of digital and physical library resources to customers in the format and location of their choice to meet changing customer needs, including books, media, databases, downloadable materials, and a searchable catalog of these materials.
Library Operations and Public Service	Provides expert customer service staff at all locations and day-to-day oversight of operations, including facilities, website, and business office in support of our mission to inspire curiosity and advance lives by strengthening the diverse communities we serve.
Literacy Initiatives, Education, and Community Engagement	Provides expert staff to foster participation in artistic, cultural, civic, and literary events. To promote lifelong learning and literacy, the library provides free citizenship, HSE and ELL classes, and digital resources, as well as engages the community through targeted outreach.

LIBRARY

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Library Materials and Collection Management	6,346,777	6,808,945	6,696,645	6,717,624
Library Operations and Public Service	23,882,789	23,193,592	24,420,628	25,162,013
Literacy Initiatives, Education, and Community Engagement	1,845,433	1,837,388	1,800,033	1,867,106
Expense Total	\$32,074,999	\$31,839,925	\$32,917,306	\$33,746,743

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	19,805,941	19,120,867	20,494,005	21,057,552
Supplies - Materials	1,728,962	1,728,962	1,790,756	1,790,943
Contractual - Other Services	7,398,856	7,398,856	7,547,545	7,813,248
Capital Outlay	3,141,240	3,891,240	3,085,000	3,085,000
Expense Total	\$32,074,999	\$32,139,925	\$32,917,306	\$33,746,743
Reimbursements	0	(300,000)	0	0
Department Total	\$32,074,999	\$31,839,925	\$32,917,306	\$33,746,743
Department Revenue Total	\$466,100	\$146,255	\$496,100	\$496,100

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Edmond & Louise Kahn E. Trust (0208)	227,578	285,822
Central Library Gifts and Donations (0214)	230,000	100,000
Hamon Trust (0458)	10,875	15,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	250,000	0
Additional Resources Total	\$718,453	\$400,822

LIBRARY

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	346.70	326.00	339.75	339.75
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.05	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	346.70	326.05	339.75	339.75

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Continuing to support elimination of fines reduces the impact on one's sense of community where individuals, particularly families, may experience poverty in Dallas. Small late fines of even just a few dollars can be a prohibitively expensive and an embarrassment to these individuals that deter them from visiting their local library. Elimination of fines offers residents the opportunity to re-engage and regain a renewed sense of community.
- Continuation of hotspot and laptop lending to aid in bridging the digital divide where families are unable to afford home internet access. All residents can check out a hotspot and/or hotspot paired with a laptop for free.
- Offering free English Language and High School equivalency education as the lowest barrier program in the City with continuous enrollment, wide-ranging schedule, low personal information collection and widespread geographic coverage, as well as online learning opportunities.
- Offering free early childhood literacy workshops and support to Dallas families through storytimes and literacy calendars that provide literacy training and daily activities for young children and their caretakers. Programs such as this bridge the gap between children in poverty who may not have access to high quality preschool and their more affluent counterparts. Summer and winter learning challenges, like the S.M.A.R.T Summer with Mayor Johnson and the Winter Maverick's Reading Challenge, offer incentivized reading opportunities that help children and adults become more proficient in their reading and comprehension skills.

LIBRARY

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	14,705,575	13,781,268	15,851,868	16,237,891
1111 - Cell Phone Stipend	0	303	0	0
1116 - Retroactive Pay - Civilian	0	3,543	0	0
1117 - Vacancy Savings - Salary	(22,889)	0	(386,377)	(386,377)
1118 - Vacancy Savings - Pension	(3,237)	0	(54,634)	(54,634)
1119 - Vacancy Savings - FICA	(332)	0	(5,602)	(5,602)
1201 - Overtime - Civilian	0	2,093	0	0
1203 - Service Incentive Pay	62,904	62,904	53,376	53,376
1208 - Sick Leave Term Pay - Civilian	0	118,680	0	0
1210 - Vacation Term Pay - Civilian	0	172,331	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	6,806	0	0
1301 -Pension - Civilian	2,067,641	1,978,155	2,182,841	2,236,012
1303 - Life Insurance	27,911	27,911	18,347	18,347
1304 - Health Insurance	2,574,527	2,574,527	2,508,347	2,617,747
1306 - Fica	212,795	198,644	229,851	235,448
1309 - Wellness Program	9,367	9,367	8,181	8,181
1314 - Worker's Compensation	171,679	171,679	87,807	97,163
1406 - Administrative Leave - Civilian	0	10,866	0	0
1408 - Attendance Incentive Leave - Civ	0	1,790	0	0
Personnel Services	19,805,941	19,120,867	20,494,005	21,057,552
2110 - Office Supplies	1,738	1,738	1,738	1,738
2111 - Office Supplies Chargeback	39,619	39,619	39,619	39,619
2140 - Light - Power	1,153,000	1,153,000	1,215,577	1,215,577
2170 - Water - Sewer	166,990	166,990	166,990	166,990
2181 - Fuel - Lube For Vehicle	14,985	14,985	14,202	14,389
2231 - Clothing	325	325	1,000	1,000
2232 - Food Supplies	2,000	2,000	0	0
2252 - Meter Postage Fund Level	13,233	13,233	13,233	13,233
2280 - Other Supplies	114,005	114,005	115,330	115,330
2731 - Data Processing Equipment	223,067	223,067	223,067	223,067
Supplies - Materials	1,728,962	1,728,962	1,790,756	1,790,943
3030 - Printing - Photo Services	700	700	0	0
3050 - Communications	404,446	404,446	403,304	414,143
3051 - Telephone Equipment Charges	2,500	2,500	2,500	2,500
3053 - Data Circuit Billing	257,733	257,733	372,845	372,845
3070 - Professional Services	74,590	74,590	32,000	32,000
3090 - City Forces	142,802	142,802	266,500	266,500
3092 - Security Services	415,851	415,851	392,153	392,153
3099 - Misc Special Services	958,053	958,053	721,237	721,237
3110 - Equip Repairs and Maintenance	405,079	405,079	461,319	461,319
3130 - Copy Machine Rent-Lease-Maint	56,858	56,858	54,665	54,665

LIBRARY

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3150 - Copy Center Charges	960	960	960	960
3310 - Insurance	473,723	473,723	707,258	842,618
3313 - Liability Premiums	11,915	11,915	7,329	7,462
3340 - Membership Dues	7,000	7,000	7,000	7,000
3341 - Subscriptions-Serials	1,255,000	1,255,000	1,297,590	1,297,590
3361 - Professional Development	1,000	1,000	1,000	1,000
3363 - Reimb-Vehicle Use,Parking	3,125	3,125	3,125	3,125
3410 - Equip - Automotive Rental	14,484	14,484	7,121	7,304
3411 - Wreck Handle Charge (fleet)	0	0	624	639
3416 - GIS Services	54,668	54,668	21,642	21,642
3429 - Cellphone Charges	881,244	881,244	881,244	881,244
3430 - Data Services	326,347	326,347	298,538	306,152
3434 - Programming	1,641,090	1,641,090	1,597,903	1,709,462
3460 - Disposal Services	138	138	138	138
3518 - Credit Card Charges	8,300	8,300	8,300	8,300
3549 - Miscellaneous Refunds	1,250	1,250	1,250	1,250
Contractual - Other Services	7,398,856	7,398,856	7,547,545	7,813,248
4710 - Furniture Fixtures Equip	245,000	245,000	0	0
4735 - Computer Software Licenses	56,240	56,240	0	0
4860 - Books	2,840,000	3,590,000	3,085,000	3,085,000
Capital Outlay	3,141,240	3,891,240	3,085,000	3,085,000
5011 - Reimb Fr Othr Organizaton	0	(300,000)	0	0
Reimbursements	0	(300,000)	0	0
Total Expense	\$32,074,999	\$31,839,925	\$32,917,306	\$33,746,743



MANAGEMENT SERVICES

MISSION

Enhance the vitality and quality of life for all in the Dallas community.

SERVICE DESCRIPTIONS

MANAGEMENT SERVICES	
311 Customer Service Center	311 delivers friendly and knowledgeable support with access to City services via phone, web, mobile app, and City Hall On-the-Go.
Communications, Outreach, & Marketing	Enhances transparency and educates internal and external audiences about City news, events, and services through multimedia platforms including websites, social and traditional media, and civic engagement, and provides programming and online streaming for government access cable channels.
Office of Community Care	Provides targeted programming and social services to low-income individuals and families, individuals and families living in poverty, seniors, those at WIC nutrition clinics, and at community centers around the city.
Office of Community Police Oversight	Builds trust, strengthens relationships, and creates community collaboration.
Office of Emergency Management	Provides all hazards mitigation and planning, training and exercise, community preparedness, warning systems, grants administration, EOC operations and maintenance, resource coordination, disaster finance recovery.
Office of Environmental Quality & Sustainability	Works to reduce environmental risk through: Stormwater Management (inspections, complaint & spill response, and education), Air Quality (inspections, monitoring, and complaint response), Environmental Management (Env. Mgmt. System, Due Diligence, and Brownfields), Comprehensive Environmental & Climate Action Plan (CECAP) Measures (Climate Issues, Greenhouse Gas Emissions, & Urban Agriculture Initiatives), Zero Waste (Recycling Audits, Multi-family Recycling, City Facility Zero Waste), Water Conservation (Plumbing Repairs and Facility/Irrigation Water Program Audits, and Education), and Public Outreach.
Office of Equity & Inclusion	Using disaggregated data analysis, inclusive community engagement, and accountability to the public, the Office of Equity & Inclusion (OEI) works across city departments to operationalize equity to improve outcomes for all Dallas residents. OEI investigates discrimination in employment, housing, and public accommodation, provides education and outreach to the community on fair housing and human rights laws, and oversees implementation of the ADA Transition Plan, Welcoming Dallas Strategic Plan, Resilience Strategy, Resilience 2.0, and forthcoming Racial Equity Plan and Broadband and Digital Equity Strategic Plan.

MANAGEMENT SERVICES

Office of Government Affairs	Supports the City's legislative activities, secures grants and other resources, bolsters the City's strategic partnerships, manages the City's 2021 Redistricting efforts, and oversees the contract for protocol services with the World Affairs Council.
Office of Historic Preservation	Provides services related to historic districts, historic structures, and potential historic districts and structures. These services include Landmark (historic) Designation, Certificates of Appropriateness (approval forms for work on landmark structures) and administering tax incentive programs with Historic Districts and on individual structures.
Office of Homeless Solutions	Contracts grant and general funding to direct providers of homeless services to continually improve the health and safety of the target population, readying them for and moving them out of homelessness and into housing. The Office of Homeless Solutions (OHS) also utilizes a Street Outreach Team to identify and meet with actively unsheltered individuals and families and connect them to shelter opportunities and resources. OHS supports the cultivation of intentional homeless services that maximize impact and effectiveness, delivering positive, sustainable outcomes.
Office of Integrated Public Safety Solutions	Works proactively to address systemic factors that contribute to criminal activity and provides non-law enforcement solutions to improve the quality of life in the community and thereby reducing the demand for police services.
Small Business Center	Provides dedicated resources designed to assist small emerging firms to increase opportunities by navigating through Dallas' business and economic ecosystems. By working with existing and new partnerships within the ecosystem, the Small Business Center (SBC) will facilitate strategic business guidance, serve as a resource arm, and bring together the City's business diversity, workforce development, and entrepreneurship support related activities to champion the growth and development needs of small businesses in Dallas. The SBC will convene and leverage existing external efforts underway to address challenges impacting workforce readiness, capacity building of minority, women, and veteran-owned businesses, business startups and retention strategies, and residents' re-entry services.

MANAGEMENT SERVICES

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
311 Customer Service Center	4,639,768	4,228,958	5,079,860	5,375,176
Communications, Outreach, & Marketing	2,295,750	2,098,000	2,330,867	2,377,595
Office of Community Care	8,415,505	8,397,932	9,204,147	9,300,398
Office of Community Police Oversight	545,133	468,342	630,129	724,215
Office of Emergency Management	1,152,959	1,343,673	1,130,290	1,165,385
Office of Environmental Quality & Sustainability	4,247,433	3,763,144	4,255,762	4,075,729
Office of Equity & Inclusion	2,401,046	2,459,168	2,644,998	2,748,098
Office of Government Affairs	937,370	904,438	914,383	936,673
Office of Historic Preservation	728,797	709,086	755,602	847,564
Office of Homeless Solutions	12,364,516	12,240,836	11,913,143	12,028,372
Office of Integrated Public Safety Solutions	3,393,814	3,391,120	4,969,809	4,999,120
Small Business Center	0	0	2,454,801	2,532,989
Expense Total	\$41,122,091	\$40,004,697	\$46,283,791	\$47,111,314

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	28,602,572	25,376,679	31,132,349	32,085,155
Supplies - Materials	1,117,047	1,038,204	1,177,720	1,222,539
Contractual - Other Services	25,773,507	24,764,639	29,318,740	29,016,610
Capital Outlay	200,000	1,332,975	162,488	162,488
Expense Total	\$55,693,126	\$52,512,497	\$61,791,297	\$62,486,792
Reimbursements	(14,571,035)	(12,507,800)	(15,507,506)	(15,375,478)
Department Total	\$41,122,091	\$40,004,697	\$46,283,791	\$47,111,314
Department Revenue Total	\$2,822,667	\$2,464,728	\$2,383,790	\$2,383,790

MANAGEMENT SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Office of Environmental Quality and Sustainability: Texas Commission on Environmental Quality (TCEQ) Grants	(1,218,231)	(1,218,231)
311 Customer Service: Dallas Water Utilities Reimbursement	(3,765,665)	(3,765,665)
Office of Community Care: Community Development Block Grant Reimbursement	(20,791)	(20,791)
Office of Community Care: Emergency Solutions Grant Program	(9,861)	(9,861)
Office of Community Care: Housing Opportunities for Persons with AIDS Reimbursement	(142,534)	(142,534)
Office of Community Care: Women, Infants, and Children (WIC) Program Reimbursement	(50,000)	(50,000)
Office of Emergency Management: Dallas Water Utilities Reimbursement	(40,000)	(40,000)
Office of Emergency Management: Urban Area Security Initiative (UASI) Grant	(75,311)	(75,311)
Office of Emergency Management: Storm Drainage Management Reimbursement	(40,000)	(40,000)
Office of Emergency Management: Emergency Management Performance (EMPG) Grant	(132,028)	0
Office of Environmental Quality and Sustainability: Sanitation Services Reimbursement	(966,290)	(966,290)
Office of Environmental Quality and Sustainability: Storm Drainage Management Reimbursement	(4,513,050)	(4,513,050)
Office of Environmental Quality and Sustainability: Water Utilities Reimbursement	(4,385,346)	(4,385,346)
Office of Homeless Solutions: Emergency Solutions Grants Program Reimbursement	(50,000)	(50,000)
Office of Homeless Solutions: Housing Opportunities for Persons with AIDS Reimbursement	(20,000)	(20,000)
Office of Strategic Partnership: Justice Assistant Grant	(78,399)	(78,399)
Reimbursement Total	\$(15,507,506)	\$(15,375,478)

MANAGEMENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Direct Services (FC18)	96,100,000	0
FY 2021-22 Community Development Block Grant (CD21)	1,438,596	0
FY 2022-23 Community Development Block Grant (CD22)	0	1,438,596
FY 2021-22 Emergency Solutions Grant (ES21)	1,267,230	0
FY 2022-23 Emergency Solutions Grant (ES22)	0	1,267,230
FY 2021-22 Housing Opportunities for Persons w/AIDS (HW21)	7,839,794	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	2,080,000	75,000
FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22)	0	7,839,794
Additional Resources Total	\$108,725,620	\$10,620,620

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	359.70	325.19	387.95	391.45
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	4.55	5.59	7.25	7.25
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	13.75	14.46	13.75	13.75
Department Total	378.00	345.24	408.95	412.45

MANAGEMENT SERVICES

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

311 Customer Service Center

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add two positions to handle call taking and dispatch services for the Department of Transportation for non-emergency calls previously handled by the Dallas Police Department (1.50 FTEs).	2	\$76,407	\$76,407
Add funding to personnel services to address recruitment, retention, and compression.	0	\$99,370	\$99,370
Add four Spanish-speaking Customer Service Agents in FY 2021-22 (4.00 FTEs).	4	\$182,985	\$242,688
Add funding for Spanish translation or language feature for 311 website for FY 2021-22.	0	\$118,000	\$118,000
Major Budget Items Total	6	\$476,762	\$536,465

Communications, Outreach, & Marketing

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for contracting services for the Language Skills Assignment Pay (LSAP) program.	0	\$150,000	\$150,000
Major Budget Items Total	0	\$150,000	\$150,000

Office of Community Care

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer one Senior Contract Compliance Administrator position from the Community Development Block Grant Fund to the General Fund (1.00 FTE).	1	\$81,621	\$81,621
Add funding for MLK Celebration.	0	\$50,000	\$50,000

MANAGEMENT SERVICES

Office of Community Care

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding to implement Financial Empowerment and Sustainability program to support housing, health and employment needs, direct assistance, and referrals as part of the City's Reimagining Public Safety effort which started in FY 2020-21.	0	\$600,000	\$600,000
Major Budget Items Total	1	\$731,621	\$731,621

Office of Community Police Oversight

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Community Engagement Coordinator position (0.75 FTE).	1	\$0	\$83,927
Major Budget Items Total	1	\$0	\$83,927

Office of Environmental Quality & Sustainability

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Environmental Coordinator II (0.75 FTE) position for maintenance, data platform implementation and monitoring.	0	\$0	\$55,215
Add funding to implement the Agricultural Pilot Plan.	0	\$200,000	\$0
Increase funding for the Comprehensive Environmental and Climate Action Plan (CECAP) from \$500,000 to \$650,000 in FY 2022-23.	0	\$0	\$150,000
City Council amendment to add one-time funds for weatherization pilot program for residential homes.	0	\$400,000	\$0
Major Budget Items Total	0	\$600,000	\$205,215

Office of Government Affairs

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer one Senior Intergovernmental Affairs Coordinator position from the Office of Government Affairs (OGA) to the City Manager's Office (CMO).	(1)	\$(73,730)	\$(73,730)
Major Budget Items Total	(1)	\$(73,730)	\$(73,730)

MANAGEMENT SERVICES

Office of Homeless Solutions

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for Contract Monitoring contracts and add one Contract Specialist position (0.75 FTE).	1	\$59,600	\$76,864
Add one Supervisor position and funding for site reclamations for homeless encampments (0.75 FTE).	1	\$110,605	\$142,259
Major Budget Items Total	2	\$170,205	\$219,123

Office of Integrated Public Safety Solutions

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add full-year funding for a Behavioral Health Response program established in 2021 to improve access to behavioral services and add one position as part of the City's Reimagining Public Safety effort (0.25 FTE).	0	\$79,337	\$79,337
Add full-year funding for a Mobile Crisis Response team established in 2021 to add 25 positions as part of the City's Reimagining Public Safety efforts (6.25 FTEs).	0	\$1,045,000	\$1,045,000
Add full-year funding for a Violence Interrupters program established in 2021 as part of the City's Reimagining Public Safety effort.	0	\$250,000	\$250,000
Eliminate two Outreach Advocacy & Specialist positions (2.00 FTEs).	(2)	\$(182,138)	\$(182,138)
Major Budget Items Total	(2)	\$1,192,199	\$1,192,199

Small Business Center

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer the Business and Workforce Inclusion service from the Office of Economic Development to the newly created Small Business Center in Management Services (15.00 FTEs).	15	\$2,316,645	\$2,410,617
Add funding for one Manager III position and funding for a new Director (1.00 FTE).	1	\$146,680	\$139,586
Major Budget Items Total	16	\$2,463,325	\$2,550,203

MANAGEMENT SERVICES

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

311 Customer Service Center

- New call center software data will be used to track and report if the additional bilingual staff added, helped to reduce the almost 4 minutes longer wait times for Spanish-speaking residents, than English-speaking residents.
- 311 will monitor the operation of the new Spanish language Interactive Voice Response (IVR) which allows verbal interactions and self-service functionality for Spanish-speaking residents, thereby reducing callers' wait times. Data from the software's reporting features will be used to structure staffing and resources to equitably provide service to Dallas residents.

Communications, Outreach, & Marketing

- Fair Park Multimedia Center and Language Access Center of Excellence will advance equity by creating original and multilingual content reaching Dallas residents including those with low-literacy and Limited English Proficiency (LEP). COM will build on this work by dedicating staff time to the creation of original content in Spanish for the Spanish cable access channel.
- COM will collaborate with all City departments and include outreach to anchor institutions and partner organizations serving residents throughout the city.
- COM working in partnership with multicultural media outlets, nonprofits, small businesses, and other intergovernmental and quasi-governmental agencies is reducing disparities by increasing residents' access to City services and programs. COM will develop and implement a department metric to measure its partnership work and evaluate the reduction of disparities.
- COM will build on the success of its Coronavirus Aid, Relief, and Economic Security Act (CARES) and Coronavirus Relief Fund (CRF) funded communications and outreach to increase community engagement through targeted paid messaging with multicultural and non-English speaking publications serving communities of color using potential ARPA appropriations, with minimal impact on the general fund.

Office of Community Care

- Utilize existing resources to advance equity by applying an equity lens in each in planning, procurement, and implementation of programming and services.
- Partner with Communications, Outreach, and Marketing and other departments to increase the outreach and uptake of the WIC program, a proven health intervention with direct impact on Infant Mortality and Low Birth Rate (Maternal and Child Health score 28.67).
- Develop a departmental dashboard to regularly highlight progress of key programs.

MANAGEMENT SERVICES

Office of Community Care

- Solicit and integrate community feedback into program improvement and development progress by working with internal partners and nonprofits, particularly those targeting communities of concentrated poverty and/or communities with high rates of eviction and COVID-19 impact.

Office of Community Police Oversight

- Allocate resources to outreach and education efforts such as "Know Your Rights When Interacting with the Police" for populations who encounter most directly continuous/constant interactions with DPD. Also communities that often feel targeted by police violence (COC/LIN).
- In collaboration with CPOB and the Mayor & City Council Office identify a community partner in each Council District that would be willing to be a OCPO Complaint Intake site. This would be a location where members in the community could come and pick up complaint forms and/or fill out a complaint form that would be sent to OCPO regarding potential police misconduct. This would also be a location where community members could also complete commendation forms for DPD officers they felt have done a good job in their community. OCPO would train the community partners on complaint intake and confidentiality.
- Work with a data analytics team to develop and implement a department metric to evaluate and understand better what the data is saying about various communities regarding policing and trends. Then develop strategies to address the issues that the data is surfacing about how communities of color and low-income communities are being impacted by policing in the city of Dallas.
- Hire a Community Outreach & Engagement Manager to lead OCPO's efforts in this area. The goal of this position is to ensure that communities across the City of Dallas are included and immersed in the work of OCPO and the CPOB. Particularly communities most impacted by policing in Dallas (COC/LIN).

Office of Emergency Management

- Allocate additional resources toward closing the gap of outdoor warning siren coverage in low-income neighborhoods identified in the city of Dallas' 2016 sound study.
- Continued implementation of "Train-the-trainer" courses for emergency preparedness material to our funded CERT instructors (Community Emergency Response Team) in the community. Collecting feedback from the community on attendance and satisfaction to dictate how and where additional courses are taught that we may break ground in lower-income neighborhoods where traditional methods of emergency preparedness are not realized.

Office of Environmental Quality & Sustainability

- OEQS will build on its work with the Southern Methodist University (SMU) Enterprise (cohort program) to help find solutions to energy poverty – residents who spend a disproportionate amount of income to heat or cool their home. OEQS will work to raise environmental awareness within the City to address Environmental Justice issues.

MANAGEMENT SERVICES

Office of Environmental Quality & Sustainability

- OEQS will utilize city resources to inform decision making processes that will positively impact communities who have the greatest need. OEQS will continue to work with Housing to address environmental issues in the Cadillac Heights area, and use this to build relationships in other areas.
- Through American Rescue Plan (ARPA) funds, OEQS will increase the neighborhood level air quality monitors across the City focused on communities near industrial, commercial, and transportation corridors.

Office of Equity & Inclusion

- The Equity and Resilience divisions are leading city efforts to develop a Racial Equity Plan through robust community engagement guiding city departments actions to address disparities. The Plan will serve as a road map for community members, organizations, and stakeholders to hold the city accountable for accomplishing goals.
- The Fair Housing Division is implementing a Fair Housing Assessment Tool to review comparative data and evaluate multifamily LIHTC projects to address and prevent racial and ethnic concentrated areas of poverty.
- The Human Rights Division is allocating funds to identify and address the unique experiences of communities of color and lower-income neighborhoods in alignment with the implementation of the ADA Transition Plan.
- The Welcoming Communities and Immigrant Affairs Division will direct funds to implement actions outlined in the community driven "Welcoming Dallas" strategic plan and ensure language access across all municipal programs and services for effective community engagement with multilingual residents.

Office of Government Affairs

- Pursue the City's legislative goals, which include strategies to advance equity and increase economic mobility for vulnerable and marginalized residents of Dallas. This also includes identifying legislative opportunities that benefit all Dallas residents, including people of color and others who have been historically underserved, and adversely affected by persistent poverty and inequality.
- Actively work to secure funding and other resources for equity-focused City initiatives.
- Advocate for continued and increased funding programs such as CDBG, HOME, HOPWA and ESG, which target low-income neighborhoods.
- Ensure that the City's 2021 Redistricting efforts include a racial equity lens, especially as it relates to protecting communities of interest, and ensuring that the voting strength of racial, ethnic and minority language groups are not diluted.

Office of Historic Preservation

- OHP will allocate staff resources to disaggregate data to reveal and address inequities or patterns in programs, policies, and processes.

MANAGEMENT SERVICES

Office of Historic Preservation

- OHP will allocate staff resources to communities of color and low income neighborhoods homeowners who lack the disposable income to rehabilitate their historic properties by developing an incentive program that is more suited to the characteristics of their district than the existing Tax Exemption Program.

Office of Homeless Solutions

- Office of Homeless Solutions (OHS) funding for street outreach and contracted services is oriented to engage the highest need demographics as shown consistently by the Metro Dallas Homeless Alliance (MDHA) Point In Time Count (PIT).
- OHS, in collaboration with Dallas County, the Dallas Housing Authority, Metro Dallas Homeless Alliance (MDHA), and shelter providers, is creating a cohesive system (Dallas Real Time Rapid Rehousing initiative) to engage unsheltered residents in shelters and encampments and house them through wraparound services in a housing first model. This will house over 2,000 people over two years.
- OHS listening sessions around sustainable ways to utilize American Rescue Plan (ARPA) funding through a racially equitable lens for providers communities, and unsheltered/recently unsheltered residents. All new OHS contracts will have a demographic data desegregation as a mandatory performance measure. OHS street outreach currently tracks demographic data.
- OHS listening sessions around sustainable ways to utilize ARPA funding through a racially equitable lens for providers communities, and unsheltered/recently unsheltered residents. OHS street outreach will continue to do targeted engagement in encampments in partnership with other providers - formalizing the process through the Dallas Real Time Rapid Rehousing initiative. Increasing street outreach staff by three to increase our external engagement footprint.

Office of Integrated Public Safety Solutions

- The areas of service for integrated public safety are designed to identify communities that suffer from criminal activity and blight. Racial and socioeconomic disparities exist in the areas focused on the Office of Integrated Public Safety Solutions' interventions. Areas are identified through Risk Terrain Modeling and data on race and per capita income.
- The Office of Integrated Public Safety Solutions will build on its work with DPD, Economic Development and Homeless Solutions to address the clear connections between violence and issues of historical disinvestment, racial inequity, and the lack of employment and educational opportunities within the lowest socioeconomic areas of the city.
- The Office of Integrated Public safety Solutions will utilize current data/metrics to verify the extent to which the mental health care, crisis intervention, and nuisance abatement programs have reduced the disparity of crime and blight in high risk communities and increased resources and access to mental health resources.

MANAGEMENT SERVICES

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	22,266,763	18,334,825	25,194,444	25,857,035
1104 - Other Wages	0	0	100	100
1111 - Cell Phone Stipend	26,768	27,139	26,768	26,768
1116 - Retroactive Pay - Civilian	0	65,946	0	0
1117 - Vacancy Savings - Salary	(252,394)	0	(1,607,875)	(1,544,782)
1118 - Vacancy Savings - Pension	(35,929)	0	(216,887)	(203,191)
1119 - Vacancy Savings - FICA	(3,798)	0	(19,806)	(18,895)
1201 - Overtime - Civilian	170,499	245,915	224,836	197,177
1203 - Service Incentive Pay	39,054	51,272	39,454	39,790
1207 - Compensatory Time Pay - Civ	0	160	1,121	1,121
1208 - Sick Leave Term Pay - Civilian	0	158,557	0	0
1210 - Vacation Term Pay - Civilian	0	128,604	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,553	0	0
1242 - Language Assignment Pay	2,640	0	2,640	2,640
1301 -Pension - Civilian	3,254,283	2,691,664	3,401,308	3,476,478
1303 - Life Insurance	24,924	24,923	28,300	28,444
1304 - Health Insurance	2,563,457	2,563,489	2,871,916	3,010,510
1306 - Fica	334,189	284,220	369,605	378,876
1307 - Social Security	0	1,289	0	0
1308 - Mandatory Deferred Comp	9,716	8,650	5,077	5,077
1309 - Wellness Program	9,335	9,303	0	0
1314 - Worker's Compensation	189,065	189,065	123,199	139,857
1408 - Attendance Incentive Leave - Civ	4,000	4,000	0	0
1511 - Temporary Help - Regular	0	552,471	628,150	628,150
1512 - Temporary Help - Overtime	0	31,633	60,000	60,000
Personnel Services	28,602,572	25,376,679	31,132,349	32,085,155
2110 - Office Supplies	109,701	62,648	104,392	101,591
2111 - Office Supplies Chargeback	30,715	39,587	35,551	35,551
2120 - Min App Inst Tools - Uten	8,400	5,295	8,400	8,400
2130 - Copy McH Supplies	700	445	700	700
2140 - Light - Power	130,000	139,049	214,801	214,801
2160 - Fuel Supplies	100	100	0	0
2170 - Water - Sewer	10,000	10,000	10,000	10,000
2181 - Fuel - Lube For Vehicle	55,434	67,694	52,503	53,216
2220 - Laundry - Cleaning Suppl	4,050	1,827	4,122	4,122
2231 - Clothing	45,800	40,687	49,900	53,900
2232 - Food Supplies	57,318	91,321	66,700	66,700
2252 - Meter Postage Fund Level	43,153	22,802	41,753	41,753
2261 - Educational - Recr Suppl	241,363	204,791	226,315	226,315

MANAGEMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2264 - Service Pins	1,500	1,500	1,500	1,500
2270 - Printing Supplies	1,500	1,000	0	0
2280 - Other Supplies	189,818	172,237	197,441	197,443
2710 - Furniture - Fixtures	4,521	6,757	3,021	3,021
2720 - Machine Tools	53	700	179	179
2731 - Data Processing Equipment	92,725	105,044	112,319	105,225
2735 - Software Purchase -\$1000	6,331	18	39,257	89,257
2770 - Audiovisual Equipment	75,529	50,003	529	529
2790 - Protective Equipment	400	0	400	400
2860 - Books Reference Book Only	2,936	736	2,936	2,936
2890 - Miscellaneous Equipment	5,000	13,962	5,000	5,000
Supplies - Materials	1,117,047	1,038,204	1,177,720	1,222,539
3016 - Economic Development Grant	120,000	120,000	0	0
3020 - Food - Laundry Service	9,751	7,584	6,851	6,851
3030 - Printing - Photo Services	190,661	157,732	166,379	156,635
3050 - Communications	863,630	878,190	892,171	905,057
3051 - Telephone Equipment Charges	5,462	2,116	6,762	6,762
3053 - Data Circuit Billing	257,706	258,216	394,310	394,309
3060 - Equipment Rental [Outside City]	9,500	62,852	177,201	177,201
3062 - Pc Leasing [Outside City]	2,326	176	176	176
3068 - Security Monitoring Services	842	561	0	0
3070 - Professional Services	13,413,135	12,966,569	15,827,234	15,189,555
3072 - Contractor Service Fees	1,400,000	708,957	1,400,000	1,400,000
3074 - Music License Fees	12,310	7,374	5,000	5,000
3080 - Cable Tv Services	1,400	1,400	1,400	1,400
3085 - Freight	500	150	700	700
3090 - City Forces	339,371	402,995	184,459	184,459
3092 - Security Services	3,000	98,925	1,000	1,000
3099 - Misc Special Services	3,607,778	3,492,628	4,470,978	4,532,214
3110 - Equip Repairs and Maintenance	29,650	7,893	28,693	28,693
3130 - Copy Machine Rent-Lease-Maint	39,150	42,172	40,043	40,043
3150 - Copy Center Charges	29,080	18,932	25,130	25,130
3201 - Stores Overhead Charges	0	600	500	500
3210 - Building Repairs and Maint	430,951	321,638	275,951	275,951
3310 - Insurance	18,497	18,639	33,782	40,322
3312 - Recoveries Phys Damage Ins	679	679	0	0
3313 - Liability Premiums	12,584	12,778	9,334	9,512
3315 - Tolls	1,950	1,677	1,850	1,850
3320 - Advertising	1,237,129	1,198,955	1,252,029	1,302,029
3330 - Rents [Lease]	2,700	2,758	5,200	5,200
3340 - Membership Dues	33,550	37,385	94,955	98,955
3341 - Subscriptions-Serials	1,018	911	931	931
3360 - Purchased Transportation	3,000	18,010	22,000	22,000

MANAGEMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3361 - Professional Development	336,740	198,873	307,460	342,460
3363 - Reimb-Vehicle Use,Parking	27,271	13,470	26,701	26,701
3364 - Personnel Development	37,486	12,885	92,286	92,286
3410 - Equip - Automotive Rental	192,567	193,642	130,671	133,774
3411 - Wreck Handle Charge (fleet)	54,540	54,540	11,164	11,436
3416 - GIS Services	44,832	44,832	27,199	24,506
3417 - Data Service Surcharge	954	954	954	954
3420 - Commun Equip Rental	194,820	194,820	213,901	232,744
3429 - Cellphone Charges	68,372	118,181	82,330	82,330
3430 - Data Services	271,315	271,315	395,375	404,304
3434 - Programming	1,411,796	1,411,796	1,708,374	1,842,936
3460 - Disposal Services	1,000,000	1,000,000	862,957	875,395
3599 - Misc. Other Charges	1,200	1,200	1,200	1,200
3899 - Other Misc Exp - Reimb	3,000	3,000	3,000	3,000
3994 - Outside Temps-Staffing	51,304	395,677	130,148	130,148
Contractual - Other Services	25,773,507	24,764,639	29,318,740	29,016,610
4730 - Inst Apparatus Major	0	0	30,000	30,000
4740 - Motor Vehicles Cap	200,000	386,168	0	0
4741 - Automobiles	0	0	82,488	82,488
4742 - Trucks	0	946,543	50,000	50,000
4890 - Misc Equipment Capital	0	265	0	0
Capital Outlay	200,000	1,332,975	162,488	162,488
5011 - Reimb Fr Othr Organizaton	(2,518,739)	(2,402,374)	(2,763,445)	(2,631,417)
5012 - Reimbursements-Stormwater	(3,914,657)	(3,414,658)	(4,593,050)	(4,593,050)
5325 - Reimbursement - Dallas Water Utilities	(8,137,639)	(6,690,768)	(8,151,011)	(8,151,011)
Reimbursements	(14,571,035)	(12,507,800)	(15,507,506)	(15,375,478)
Total Expense	\$41,122,091	\$40,004,697	\$46,283,791	\$47,111,314



MAYOR & CITY COUNCIL

MISSION

Create one Dallas through exceptional and equitable service by enriching the lives of all residents and businesses choosing to call Dallas home.

DEPARTMENT GOALS

- Increase professional development hours annually with increased focus on participation in equity initiatives for Mayor and Council staff by September 30, 2022
- Increase community engagement in enhancements, reductions, and overall budget development in Council District events and programs through virtual access (people count) by September 30, 2022
- Initiate budget expense tracking to verify those programs, projects, plans, and investments are helping to reduce disparities by September 30, 2022
- Increase number of Council District-led partnerships with 3-1-1 by September 30, 2022

SERVICE DESCRIPTIONS

MAYOR & CITY COUNCIL	
Administrative Support for the Mayor and City Council	Provides policy, communications and administrative support to the Mayor and 14 City Council members. Support staff serves as constituent liaisons to the Mayor and City Council through resident communication and issue resolution with peer departments, initiating community outreach opportunities for the elected body on City initiatives, researching policies and programs on behalf of the elected body, organizing neighborhood events and annual budget town hall meetings, and disseminating pertinent information to the residents of Dallas.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Administrative Support for the Mayor and City Council	5,140,653	5,139,596	5,351,007	5,471,120
Expense Total	\$5,140,653	\$5,139,596	\$5,351,007	\$5,471,120

MAYOR & CITY COUNCIL

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	4,172,522	4,171,315	4,242,254	4,321,578
Supplies - Materials	79,311	79,313	66,387	66,476
Contractual - Other Services	888,820	888,968	1,042,366	1,083,066
Capital Outlay	0	0	0	0
Expense Total	\$5,140,653	\$5,139,596	\$5,351,007	\$5,471,120
Reimbursements	0	0	0	0
Department Total	\$5,140,653	\$5,139,596	\$5,351,007	\$5,471,120
Department Revenue Total	\$0	\$11	\$0	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	49.24	49.24	50.74	50.74
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	49.24	49.24	50.74	50.74

MAYOR & CITY COUNCIL

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for Council retreats.	0	\$35,000	\$35,000
Add one-time funding for 2023 City Council inauguration.	0	\$0	\$20,000
Major Budget Items Total	0	\$35,000	\$55,000

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- MCC will identify trends and inconsistencies, and promote intentional equitable resource spending through the development of four new Performance Measures Properties.
- MCC will partner with 311 to provide mobile in-district service through the City Hall on the Go program during Budget Town Halls for communities who demonstrate underutilization of 311. This partnership aims to improve civic participation among various racial, ethnic, and lower-income residents as shown in the Equity Indicators report.
- MCC will develop a Equity Tool that closely examines spending for each council district. This tool will evaluate the allocation of Councilmembers' budget to programs, communities, and populations who demonstrate the greatest need.
- MCC will develop and implement a budget tracking system centered around equitable outcomes that align with the Equity Indicators report.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	3,448,156	3,232,321	3,482,051	3,535,776
1111 - Cell Phone Stipend	2,500	2,500	2,500	2,500
1117 - Vacancy Savings - Salary	(81,622)	0	(82,309)	(82,309)
1118 - Vacancy Savings - Pension	(11,620)	0	(10,842)	(10,842)
1119 - Vacancy Savings - FICA	(1,228)	0	(1,172)	(1,172)
1201 - Overtime - Civilian	10,000	28,203	35,000	35,000
1203 - Service Incentive Pay	9,892	9,892	6,000	6,000
1208 - Sick Leave Term Pay - Civilian	0	23,836	0	0

MAYOR & CITY COUNCIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1210 - Vacation Term Pay - Civilian	0	17,533	0	0
1301 - Pension - Civilian	359,695	382,884	335,142	342,535
1303 - Life Insurance	3,570	3,570	2,740	2,740
1304 - Health Insurance	364,870	364,870	375,831	392,169
1306 - Fica	50,221	46,644	51,093	51,872
1308 - Mandatory Deferred Comp	0	6,178	0	0
1309 - Wellness Program	1,329	1,329	0	0
1314 - Worker's Compensation	16,759	16,759	10,220	11,309
1402 - Vacation Leave - Civilian	0	861	0	0
1511 - Temporary Help - Regular	0	28,220	30,000	30,000
1512 - Temporary Help - Overtime	0	5,715	6,000	6,000
Personnel Services	4,172,522	4,171,315	4,242,254	4,321,578
2110 - Office Supplies	22,650	22,650	28,850	28,850
2111 - Office Supplies Chargeback	30,700	30,700	5,500	5,500
2181 - Fuel - Lube For Vehicle	7,001	7,001	6,637	6,726
2232 - Food Supplies	0	2	2,000	2,000
2252 - Meter Postage Fund Level	18,960	18,960	20,900	20,900
2710 - Furniture - Fixtures	0	0	2,500	2,500
Supplies - Materials	79,311	79,313	66,387	66,476
3020 - Food - Laundry Service	59,500	59,476	62,600	82,600
3030 - Printing - Photo Services	22,500	22,500	23,100	23,100
3050 - Communications	95,289	95,289	98,875	101,833
3051 - Telephone Equipment Charges	3,500	3,500	3,500	3,500
3053 - Data Circuit Billing	57,065	57,065	90,839	90,839
3090 - City Forces	18,550	18,550	18,200	18,200
3099 - Misc Special Services	191,310	191,310	220,679	220,679
3130 - Copy Machine Rent-Lease-Maint	6,667	6,667	6,410	6,410
3131 - Copy Machine Rent-Copy Center	0	0	3,700	3,700
3150 - Copy Center Charges	8,911	9,083	6,500	6,500
3310 - Insurance	2,773	2,773	4,235	5,046
3313 - Liability Premiums	1,765	1,765	1,174	1,196
3315 - Tolls	300	300	700	700
3340 - Membership Dues	5,500	5,500	8,900	8,900
3341 - Subscriptions-Serials	5,000	5,000	6,000	6,000
3361 - Professional Development	105,510	105,510	104,250	104,250
3363 - Reimb-Vehicle Use,Parking	10,200	10,200	10,350	10,350
3410 - Equip - Automotive Rental	4,908	4,908	4,902	5,008
3411 - Wreck Handle Charge (fleet)	0	0	675	692
3416 - GIS Services	6,461	6,461	3,232	3,232
3429 - Cellphone Charges	20,790	20,790	20,300	20,300
3430 - Data Services	52,433	52,433	62,539	63,676
3434 - Programming	209,888	209,888	280,706	296,355

MAYOR & CITY COUNCIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Contractual - Other Services	888,820	888,968	1,042,366	1,083,066
Total Expense	\$5,140,653	\$5,139,596	\$5,351,007	\$5,471,120



NON-DEPARTMENTAL

MISSION

Provide excellent governmental services to meet the needs of the City by supporting various Citywide programs.

DEPARTMENT GOALS

- Ensure sufficient financial resources and reserves are available to comply with Financial Management and Performance Criteria (FMPC)
- Set aside funds to meet the City's financial commitment to Tax Increment Financing (TIF) districts

SERVICE DESCRIPTIONS

NON-DEPARTMENTAL	
General Obligation Commercial Paper and Master Lease Program	The General Obligation Commercial Paper Program funds interim financing for capital improvement projects. Expenses include credit facility fees and agent fees. Commercial paper interest costs are paid by the Debt Service Fund. Commercial paper is retired through the issuance of bonds previously approved by voters. The Master Lease Program funds the purchase of equipment and technology improvements (\$25-\$30 million each year), and expenses include payments for principal and interest.
Liability-Claims Fund Transfer	Used by the City to pay claims, settlements, and judgments for damages to real or personal property and for personal injury suffered by any member of the public resulting from actions that should not have been taken by officers, agents, or employees of the City while engaged in the performance of a governmental function.
Non-Departmental	Provides funding for contracts, intergovernmental agreements, and partnerships that either span departments or are not specific to a department. Some of the most significant items funded in this service include the General Fund's portion of unemployment payments, professional services for legislative services, bank contracts, appraisal district contracts, Dallas County tax collection contract, contract wrecker services, Citywide memberships, and Public Improvement District assessment payments.
Salary and Benefit Stabilization	Includes funding for payment of civilian employees' termination payments, including sick leave and vacation. Funds are also included for reserves for compensation study pay adjustments and Parental Leave.
Tax Increment Financing Districts Payment	Provides funding for the City's required General Fund payment to TIF districts based on TIF agreements. Additional payments to each TIF district are included in the City's Debt Service Fund.

NON-DEPARTMENTAL

SERVICE BUDGET

Service	FY 2021-22 Budget	FY 2021-22 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
General Obligation Commercial Paper and Master Lease Program	0	0	20,699,812	22,604,660
Liability-Claims Fund Transfer	0	0	4,483,807	2,814,539
Non-Departmental	0	0	18,478,249	17,625,740
Salary and Benefit Stabilization	0	0	5,020,000	9,500,000
Tax Increment Financing Districts Payment	0	0	76,364,084	76,364,084
Expense Total	\$0	\$0	\$125,045,952	\$128,909,023

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2021-22 Budget	FY 2021-22 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	0	0	500,000	500,000
Supplies - Materials	0	0	0	0
Contractual - Other Services	0	0	124,545,952	128,409,023
Capital Outlay	0	0	0	0
Expense Total	\$0	\$0	\$125,045,952	\$128,909,023
Reimbursements	0	0	0	0
Department Total	\$0	\$0	\$125,045,952	\$128,909,023
Department Revenue Total	\$0	\$0	\$100,028,819	\$115,548,250

NON-DEPARTMENTAL

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2021-22 Budget	FY 2021-22 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	0.00	0.00	0.00	0.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	0.00	0.00	0.00	0.00

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase the General Fund portion of TIF district payments to \$76,364,084. Other funds are included in the Debt Service Fund budget (\$28,005,563).	0	\$3,675,447	\$3,675,447
Transfer capital investments funding for Fair Park from Non-Departmental to the Office of Arts and Culture and Park and Recreation.	0	\$(1,150,000)	\$(1,150,000)
Eliminate funding for the IT Governance committee to use for the General Fund portion of Citywide IT enhancements.	0	\$(1,650,000)	\$(3,000,000)
Set aside funds for continued implementation of additional phases of total compensation study.	0	\$3,500,000	\$7,000,000
Set aside funds to be used by various general fund departments to pay wages associated with new Parental Leave policy.	0	\$500,000	\$500,000

NON-DEPARTMENTAL

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for city memberships with National League of Cities, Texas Municipal League, and the United States Conference of Mayors that were removed during the previous year's budget development cycle.	0	\$136,099	\$136,099
Adjust Master Lease program payments to \$17,738,396 in FY 2021-22 and \$19,643,224 in FY 2022-23.	0	\$906,751	\$2,811,099
Increase Liability/Claims Fund Transfer to \$4,483,807 in FY 2021-22 and \$2,814,539 in FY 2022-23.	0	\$(338,413)	\$(2,007,684)
City Council amendment for a one time reduction of the Salary and Benefit Reserve for the master plan for the White Rock Lake Dredge and Weatherization pilot program for residential homes(\$980,000).	0	\$(980,000)	\$0
City Council amendment to fund Dallas Regional Mobility Coalition and Transportation Excellence for the 21st Century memberships.	0	\$62,500	\$62,500
Major Budget Items Total	0	\$4,662,384	\$8,027,461

NON-DEPARTMENTAL

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	0	0	0	0
1311 - Unemployment Insurance	500,000	500,000	500,000	500,000
Personnel Services	500,000	500,000	500,000	500,000
2280 - Other Supplies	49,438	49,438	0	0
Supplies - Materials	49,438	49,438	0	0
3035 - Lobbyist	395,000	395,000	395,000	395,000
3070 - Professional Services	4,636,403	4,193,323	4,621,838	4,621,838
3079 - Appraisal Dist Support	4,462,625	4,466,174	4,497,907	4,497,907
3089 - Artistic Services	109,095	0	0	0
3090 - City Forces	3,168,885	2,797,868	2,143,943	2,143,943
3099 - Misc Special Services	6,242,435	5,744,899	6,159,426	6,656,917
3150 - Copy Center Charges	3,000	3,000	0	0
3320 - Advertising	2,000	2,000	0	0
3330 - Rents [Lease]	0	1,520	0	0
3340 - Membership Dues	321,473	606,952	520,072	520,072
3361 - Professional Development	0	1,500	0	0
3570 - TIF Transfer	72,688,637	70,452,545	76,364,084	76,364,084
3599 - Misc. Other Charges	576,530	606,661	651,479	651,479
3621 - Transfer To Risk Funds	4,822,220	4,822,220	4,483,807	2,814,539
3690 - Miscellaneous Transfers	1,473,905	1,583,000	600,000	600,000
3702 - Master Lease Expense	16,832,145	16,217,730	17,738,396	19,643,244
3980 - Reserve For Contingencies	2,000,000	2,000,000	1,350,000	0
3981 - Salary Reserve	2,000,000	2,000,000	5,020,000	9,500,000
Contractual - Other Services	119,734,353	115,894,392	124,545,952	128,409,023
Total Expense	\$120,283,791	\$116,443,830	\$125,045,952	\$128,909,023



OFFICE OF ARTS & CULTURE

MISSION

Support and grow a sustainable cultural ecosystem that ensures all residents and visitors have opportunities to experience arts and culture throughout the city. Our vision is an equitable, diverse, and connected community, whose residents and visitors thrive through meaningful arts and cultural experiences in every neighborhood across Dallas.

DEPARTMENT GOALS

- Further implement Dallas Cultural Plan 2018 by aligning and activating tactics with six key priorities: equity, diversity, space, support for artists, sustainable arts ecosystem, and communications
- Open new Latino Cultural Center multiform theater and work with two resident Latinx theaters to establish successful first year of resident status
- Open the Juanita J. Craft House and Civil Rights Museum in South Dallas to honor the historic legacy of a key Dallas leader
- Safely reopen and welcome full audiences at Majestic Theater, Moody Performance Hall, and four neighborhood cultural centers
- Contract with and support first Dallas Poet Laureate in partnership with the Dallas Public Library and Deep Vellum Publishing
- Continue to commission and install public art pieces that highlight important Dallas history: Santos Rodriguez memorial at Pike Park, memorial to Arthello Beck, donated statue of Adelfa Callejo, and the Memorial to Victims of Racial Violence at Martyr's Park
- Initiate new strategy around cultural tourism with key partners: Convention and Event Services, VisitDallas, and area cultural districts: Dallas Arts District, Deep Ellum, and Fair Park (Fair Park pending designation by Texas Commission on the Arts)

SERVICE DESCRIPTIONS

OFFICE OF ARTS & CULTURE	
City-Owned Cultural Venues	Manages and supports the operations of 19 City-owned cultural venues across Dallas. Supports programming and operations at seven Office of Arts and Culture-managed cultural centers and 12 venues managed by nonprofit partners.
Cultural Services Contracts	Manages cultural services contracts with more than 130 nonprofit organizations and artists who provide more than 50,000 cultural services across the city. These contracts are awarded through the Cultural Organizations Program, Arts Activate, Community Artists Program, and pop-up cultural programming.
Public Art for Dallas	Leads and stewards the City's Public Art Program through the commission and maintenance of public artworks for City facilities and properties, such as libraries, fire stations, Love Field, parks, recreation centers, and other public spaces. There are approximately 300 City-owned public artworks across Dallas.

OFFICE OF ARTS & CULTURE

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
City-Owned Cultural Venues	13,502,554	12,851,012	14,308,970	14,884,520
Cultural Services Contracts	6,337,293	6,364,847	6,601,231	6,472,122
Public Art for Dallas	364,850	714,332	427,389	435,124
Expense Total	\$20,204,697	\$19,930,192	\$21,337,590	\$21,791,766

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	4,156,436	3,769,567	4,474,989	4,619,907
Supplies - Materials	2,363,928	2,429,750	2,358,734	2,358,737
Contractual - Other Services	15,682,397	15,678,471	17,827,628	18,841,422
Capital Outlay	0	0	0	0
Expense Total	\$22,202,761	\$21,877,788	\$24,661,351	\$25,820,066
Reimbursements	(1,998,064)	(1,947,596)	(3,323,761)	(4,028,300)
Department Total	\$20,204,697	\$19,930,192	\$21,337,590	\$21,791,766
Department Revenue Total	\$718,531	\$557,904	\$1,677,569	\$1,677,569

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Hotel Occupancy Tax Reimbursement	(2,581,040)	(3,275,000)
Capital Bond Program Reimbursement	(285,934)	(285,934)
Department Support	(456,787)	(467,366)
Reimbursement Total	\$(3,323,761)	\$(4,028,300)

OFFICE OF ARTS & CULTURE

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Majestic Gift and Donations Fund (0338)	200,000	0
OCA Gift and Donations Fund (0388)	146,507	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	450,000	0
Additional Resources Total	\$796,507	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	50.25	50.30	50.05	51.05
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.00	1.75	1.30	1.30
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.60	4.30	4.90	4.90
Department Total	55.85	56.35	56.25	57.25

OFFICE OF ARTS & CULTURE

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Electronic Technician position to meet increased operating and maintenance needs at the Latino Cultural Center (1.00 FTE).	1	\$88,101	\$88,101
Add internship funding for five college students with a focus on students of color to diversify the pipeline for technical and cultural workers (0.77 FTE).	5	\$21,310	\$21,310
Transfer funding from Court and Detention Services to the Office of Arts and Culture to fund one dedicated Dallas Security Officer at the Majestic Theater (\$75,000), and increase funding by \$28,023 for the Security Guard Services contract.	0	\$103,023	\$75,000
Increase revenue and expenses for the Majestic Theater from \$850,000 to over \$1 million, which will allow for more than two shows per week and better care of the Majestic Theater.	0	\$173,067	\$173,067
Increase revenue and expenses for the Moody Performance Hall from \$510,000 to \$592,000 to allow for better care of the building and more shows for residents.	0	\$82,155	\$82,155
Add one Manager II position at the Bath House Cultural Center (1.00 FTE).	1	\$78,859	\$78,859
Add funding for technology and specialty building systems preventive and operating maintenance (Audio control and lighting systems, rigging inspections, etc.) for six cultural facilities.	0	\$150,000	\$(138,217)
Transfer \$400,000 from Non-Departmental to OAC to pay stipends for cultural organizations housed at Fair Park: Dallas Summer Musical \$290,000, African American Museum \$72,660, and Historical Society \$36,435.	1	\$400,000	\$400,000
Reallocate \$50,713 from HOT artistic services to Juanita Craft House for maintenance and programming. OCA internal reallocation, no additional cost.	1	\$0	\$0
Major Budget Items Total	9	\$1,096,515	\$780,275

OFFICE OF ARTS & CULTURE

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Allocate financial and staff resources to mentoring next generation of ALAANA cultural workers through paid internship program.
- Establish the Juanita J. Craft House and Civil Rights Museum visual artist residency in South Dallas at the Mildred Dunn Recreation Center, to support the opening of the Craft House and Civil Rights Museum, and increase community vibrancy.
- Expand ALAANA artist contracting metric from cultural contracts program to cultural centers and venues to increasingly track investments in underserved communities of color.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	3,350,521	2,727,730	3,477,737	3,584,164
1111 - Cell Phone Stipend	2,160	3,564	0	0
1117 - Vacancy Savings - Salary	(198,030)	0	(146,830)	(146,830)
1118 - Vacancy Savings - Pension	(28,192)	0	(20,762)	(20,762)
1119 - Vacancy Savings - FICA	(2,980)	0	(2,129)	(2,129)
1201 - Overtime - Civilian	95,000	95,000	80,952	80,952
1203 - Service Incentive Pay	1,632	1,920	1,632	1,632
1210 - Vacation Term Pay - Civilian	0	44,806	0	0
1242 - Language Assignment Pay	8,520	8,520	7,200	7,200
1301 - Pension - Civilian	464,534	399,450	480,369	494,854
1303 - Life Insurance	3,608	3,608	2,734	2,788
1304 - Health Insurance	380,136	380,135	372,603	394,056
1306 - Fica	51,326	39,584	52,850	54,393
1308 - Mandatory Deferred Comp	1,544	360	1,823	1,908
1309 - Wellness Program	1,384	1,384	0	0
1314 - Worker's Compensation	25,273	25,273	8,181	9,052
1408 - Attendance Incentive Leave - Civ	0	2,233	0	0
1511 - Temporary Help - Regular	0	36,000	158,629	158,629
Personnel Services	4,156,436	3,769,567	4,474,989	4,619,907
2110 - Office Supplies	2	2	0	0
2111 - Office Supplies Chargeback	11,404	11,404	11,400	11,400
2120 - Min App Inst Tools - Uten	2,547	2,547	2,547	2,547
2140 - Light - Power	2,080,000	2,080,000	2,088,272	2,088,272
2160 - Fuel Supplies	49,319	23,905	45,225	45,225
2170 - Water - Sewer	119,722	192,418	122,062	122,062
2181 - Fuel - Lube For Vehicle	189	189	174	177
2220 - Laundry - Cleaning Suppl	0	733	0	0

OFFICE OF ARTS & CULTURE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2231 - Clothing	750	750	750	750
2232 - Food Supplies	7,000	4,267	5,500	5,500
2252 - Meter Postage Fund Level	1,000	915	1,000	1,000
2270 - Printing Supplies	0	85	0	0
2280 - Other Supplies	10,865	25,507	44,584	44,584
2310 - Building Materials	37,030	27,030	4,000	4,000
2710 - Furniture - Fixtures	0	20,074	0	0
2731 - Data Processing Equipment	5,000	5,000	7,000	7,000
2735 - Software Purchase -\$1000	13,600	5,535	5,720	5,720
2770 - Audiovisual Equipment	25,000	28,889	20,000	20,000
2860 - Books Reference Book Only	500	500	500	500
Supplies - Materials	2,363,928	2,429,750	2,358,734	2,358,737
3020 - Food - Laundry Service	7,000	3,153	7,000	7,000
3030 - Printing - Photo Services	22,000	11,500	15,000	15,000
3035 - Lobbysit	2,500	2,500	2,500	2,500
3050 - Communications	180,173	180,173	177,240	182,377
3051 - Telephone Equipment Charges	1,477	1,477	1,477	1,477
3053 - Data Circuit Billing	104,618	104,618	157,730	157,730
3060 - Equipment Rental [Outside City]	1,900	1,900	1,900	1,900
3068 - Security Monitoring Services	0	600	0	0
3070 - Professional Services	530,769	745,182	575,890	575,890
3074 - Music License Fees	0	174	0	0
3085 - Freight	5,000	5,000	5,000	5,000
3089 - Artistic Services	6,452,026	6,358,252	7,035,840	7,596,833
3090 - City Forces	5,000	39,739	80,000	80,000
3091 - Custodial Services	290,632	157,712	397,097	397,097
3092 - Security Services	188,333	174,633	159,327	159,327
3099 - Misc Special Services	5,742,555	5,667,555	6,028,336	6,064,069
3130 - Copy Machine Rent-Lease-Maint	12,467	12,467	11,986	11,986
3151 - Department Support	437,698	437,698	456,787	467,366
3210 - Building Repairs and Maint	478,637	531,441	645,106	802,360
3310 - Insurance	770,454	770,454	1,152,248	1,372,772
3313 - Liability Premiums	8,696	8,696	7,189	7,319
3320 - Advertising	2,500	2,500	2,500	2,500
3330 - Rents [Lease]	135,000	135,000	135,000	135,000
3340 - Membership Dues	14,700	14,700	9,700	9,700
3363 - Reimb-Vehicle Use,Parking	2,960	2,960	2,960	2,960
3410 - Equip - Automotive Rental	7,482	7,482	8,670	8,884
3411 - Wreck Handle Charge (fleet)	2,285	2,285	398	414
3416 - GIS Services	6,364	6,364	3,453	3,453
3420 - Commun Equip Rental	38,186	38,186	58,963	63,825
3429 - Cellphone Charges	0	2,340	0	0
3430 - Data Services	43,944	43,944	54,180	55,394

OFFICE OF ARTS & CULTURE

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3434 - Programming	187,041	187,041	222,151	239,289
3437 - Continual Software License Fee	0	19,745	12,000	12,000
3438 - Software Maintenance Fee	0	1,000	0	0
3690 - Miscellaneous Transfers	0	0	400,000	400,000
Contractual - Other Services	15,682,397	15,678,471	17,827,628	18,841,422
5002 - Dept Support Reimb	(437,698)	(437,698)	(456,787)	(467,366)
5011 - Reimb Fr Othr Organizaton	(1,560,366)	(1,509,898)	(2,866,974)	(3,560,934)
Reimbursements	(1,998,064)	(1,947,596)	(3,323,761)	(4,028,300)
Total Expense	\$20,204,697	\$19,930,192	\$21,337,590	\$21,791,766



OFFICE OF ECONOMIC DEVELOPMENT

MISSION

Promote Dallas as a diverse, equitable, and globally competitive business destination that fosters economic opportunities for all members of the City.

DEPARTMENT GOALS

- Continue implementation of the Economic Development Strategic Plan
- Establish and launch operation of an independent economic development entity to facilitate economic development, marketing, branding, and public/private partnerships
- Implement the new Economic Development Policy for the City, including updates and recommended policy amendments to incentive programs with end goal of increasing economic opportunities, broadening and diversifying the tax base
- Develop a collaborative business retention and recruitment strategy for the Office of Economic Development in partnership with the independent economic development entity to be formed

SERVICE DESCRIPTIONS

OFFICE OF ECONOMIC DEVELOPMENT	
Area Development	Oversees project incentives in the City's seven service areas, coordinates and implements development/redevelopment efforts in collaboration with cross departmental teams, and supports major initiatives.
Business Development	Focuses on outreach activities to recruit new investment, provide support for expanding and retaining existing businesses, and the creation and retention of jobs with incentives tied in part to the recruitment of local talent. In addition, strengthen the City's relationship with site selectors, developers, and business development partners.
Business & Workforce Inclusion	This service will be transferred to Management Services on October 1, 2021 as the new Small Business Center.
Performance Monitoring, Compliance & Analysis	Provides centralized oversight for a complex incentive agreement/contract portfolio administered by the Office of Economic Development to ensure compliance with pertinent contract terms, local, state and federal regulations. Assist in the exploratory research/analysis of economic development information/databases and preparation of project information.

OFFICE OF ECONOMIC DEVELOPMENT

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Area Development	1,079,448	1,133,427	1,181,677	1,312,763
Business Development	1,360,694	1,674,683	1,678,249	1,718,255
Business & Workforce Inclusion	2,610,274	2,229,864	0	0
Performance Monitoring, Compliance & Analysis	392,311	364,125	392,250	429,398
Expense Total	\$5,442,727	\$5,402,100	\$3,252,177	\$3,460,416

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	5,076,013	4,660,851	3,866,445	4,064,980
Supplies - Materials	91,686	80,865	34,884	29,292
Contractual - Other Services	2,931,855	2,881,801	2,157,537	2,203,316
Capital Outlay	0	0	0	0
Expense Total	\$8,099,554	\$7,623,518	\$6,058,866	\$6,297,588
Reimbursements	(2,656,827)	(2,221,418)	(2,806,689)	(2,837,172)
Department Total	\$5,442,727	\$5,402,100	\$3,252,177	\$3,460,416
Department Revenue Total	\$15,000	\$15,000	\$30,000	\$15,000

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Economic Development Programs Reimbursement	(1,038,956)	(1,038,956)
Tax Increment Financing Reimbursement	(673,800)	(673,800)
Department Support	(1,093,933)	(1,124,416)
Reimbursement Total	\$(2,806,689)	\$(2,837,172)

OFFICE OF ECONOMIC DEVELOPMENT

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
South Dallas/Fair Park Opportunity Fund (0351)	229,228	500,000
Deep Ellum Public Improvement District (9P01)	1,031,370	1,220,971
Dallas Downtown Improvement District (9P02)	6,145,988	8,962,146
Klyde Warren Park/Dallas Arts District (9P03)	1,288,918	1,748,749
Knox Street Public Improvement District (9P04)	415,978	460,483
Lake Highlands Public Improvement District (9P05)	925,565	1,015,539
North Lake Highlands Public Improvement District (9P06)	533,207	586,011
Oak Lawn-Hi Line Public Improvement District (9P07)	415,497	468,716
Prestonwood Public Improvement District (9P08)	402,084	412,305
South Dallas/Fair Park Improvement District (9P09)	160,403	185,808
South Side Public Improvement District (9P10)	222,832	349,516
Tourism Public Improvement District (9P11)	19,410,129	17,384,832
University Crossing Public Improvement District (9P12)	864,135	1,145,360
Uptown Public Improvement District (9P13)	2,704,547	3,259,313
Vickery Meadow Public Improvement District (9P15)	966,154	1,227,662
New Markets Tax Credit (0065)	67,390	200,000
City of Dallas Regional Center (0067)	0	545,181
Sales Tax Agreement Fund (0680)	600,000	600,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	2,000,000	3,000,000
Additional Resources Total	\$38,383,425	\$43,272,592

OFFICE OF ECONOMIC DEVELOPMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	52.50	47.32	35.00	36.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.10	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	52.60	47.32	35.00	36.00

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer three positions from ECO to HOU to be reimbursed from the Dallas Housing Finance Corporation (3.00 FTEs).	(3)	\$(275,071)	\$(275,071)
Add funding for one Assistant Director position (0.75 FTE).	1	\$127,512	\$169,368
Transfer 15 positions from the Office of Economic Development to Small Business Center (15.00 FTEs).	(15)	\$(2,316,645)	\$(2,410,617)
Transfer one position from Planning and Urban Design to the Office of Economic Development 1.00 (FTE).	1	\$66,782	\$66,782
Add funding for three Manager III positions to assist with the implementation of the City's Economic Development Strategic Policy and the ECO Strategic Plan.	3	\$277,621	\$367,982

OFFICE OF ECONOMIC DEVELOPMENT

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Reduce funding for professional consulting and professional development.	0	\$(52,000)	\$(52,000)
Major Budget Items Total	(13)	\$(2,171,801)	\$(2,133,556)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Three new positions will be added to help implement the City of Dallas' Economic Development Policy. Responsibilities will include incorporating equity indicators/criteria into various evaluation matrix tools, policy actions, and metrics.
- Develop a live dashboard to communicate progress against strategic plans, policy goals and metrics, including equity indicators.
- Adjust incentive policies and programs to include consideration of job access for low-income communities and communities of color, in addition to job creation.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	4,281,599	3,540,135	3,439,519	3,603,291
1116 - Retroactive Pay - Civilian	0	3,814	0	0
1117 - Vacancy Savings - Salary	(305,763)	0	(317,681)	(317,681)
1118 - Vacancy Savings - Pension	(43,528)	0	(44,921)	(44,921)
1119 - Vacancy Savings - FICA	(4,601)	0	(4,606)	(4,606)
1201 - Overtime - Civilian	8,960	8,960	3,863	3,863
1203 - Service Incentive Pay	7,776	6,300	5,676	5,676
1208 - Sick Leave Term Pay - Civilian	0	15,073	0	0
1210 - Vacation Term Pay - Civilian	0	57,335	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,232	0	0
1301 -Pension - Civilian	607,785	511,836	474,590	497,126
1303 - Life Insurance	4,179	4,179	2,005	2,005
1304 - Health Insurance	433,701	433,701	248,171	258,853
1306 - Fica	62,324	52,705	50,011	52,386
1309 - Wellness Program	1,580	1,580	0	0
1314 - Worker's Compensation	22,001	22,001	9,818	8,988
Personnel Services	5,076,013	4,660,851	3,866,445	4,064,980
2110 - Office Supplies	10,710	10,710	8,309	8,309
2111 - Office Supplies Chargeback	11,582	7,346	5,275	5,275
2232 - Food Supplies	4,050	4,300	4,000	4,000

OFFICE OF ECONOMIC DEVELOPMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2252 - Meter Postage Fund Level	6,924	6,924	4,900	4,900
2280 - Other Supplies	1,000	2,000	0	0
2710 - Furniture - Fixtures	4,000	2,000	500	500
2731 - Data Processing Equipment	11,781	8,415	11,900	6,308
2735 - Software Purchase -\$1000	41,639	39,084	0	0
2890 - Miscellaneous Equipment	0	87	0	0
Supplies - Materials	91,686	80,865	34,884	29,292
3020 - Food - Laundry Service	4,102	4,102	1,500	1,500
3030 - Printing - Photo Services	3,145	3,145	2,902	2,902
3050 - Communications	45,479	45,479	34,866	35,778
3053 - Data Circuit Billing	27,476	27,476	30,778	30,778
3060 - Equipment Rental [Outside City]	400	200	0	0
3070 - Professional Services	677,311	677,311	99,592	97,592
3072 - Contractor Service Fees	453,000	453,000	406,000	406,000
3090 - City Forces	7,725	6,634	0	0
3099 - Misc Special Services	9,336	9,336	0	0
3110 - Equip Repairs and Maintenance	0	28	0	0
3130 - Copy Machine Rent-Lease-Maint	12,527	12,527	14,680	14,680
3150 - Copy Center Charges	5,788	0	0	0
3151 - Department Support	982,497	935,437	1,093,933	1,124,416
3310 - Insurance	3,513	3,513	3,720	4,325
3313 - Liability Premiums	2,237	2,237	1,186	1,202
3320 - Advertising	109,237	80,965	33,894	37,242
3340 - Membership Dues	125,471	113,336	52,830	52,830
3341 - Subscriptions-Serials	76,650	112,544	113,221	117,253
3361 - Professional Development	35,601	38,806	17,688	17,688
3363 - Reimb-Vehicle Use,Parking	8,665	11,630	835	835
3364 - Personnel Development	2,400	4,800	6,500	6,500
3416 - GIS Services	7,599	7,599	300	3,090
3429 - Cellphone Charges	15,494	15,494	10,640	10,640
3430 - Data Services	43,048	43,048	37,660	38,404
3434 - Programming	273,154	273,154	194,812	199,661
Contractual - Other Services	2,931,855	2,881,801	2,157,537	2,203,316
5002 - Dept Support Reimb	(982,496)	(935,437)	(1,093,933)	(1,124,416)
5011 - Reimb Fr Othr Organizaton	(999,812)	(611,462)	(1,038,956)	(1,038,956)
5998 - Reimbursement - Bond and TIF Projects	(674,519)	(674,519)	(673,800)	(673,800)
Reimbursements	(2,656,827)	(2,221,418)	(2,806,689)	(2,837,172)
Total Expense	\$5,442,727	\$5,402,100	\$3,252,177	\$3,460,416

PARK & RECREATION

MISSION

Champion lifelong recreation and serve as responsible stewards of the City's parks, trails, and open spaces.

DEPARTMENT GOALS

- Increase the percentage of residents within a half mile (10-minute walk) of a park from 73 to 76 percent by September 2022
- Increase safety and park security throughout the park system by expanding the Marshal team from four to 12
- Expand and upgrade Wi-Fi in 14 public facilities to address the digital divide
- Increase out of school opportunities for youth ages five to 17 by 12 percent

SERVICE DESCRIPTIONS

PARK & RECREATION	
Aquatic Services	Operates and maintains 11 community pools, six family aquatic centers, Bahama Beach Waterpark, Bachman indoor pool, and aquatics programming at one Dallas Independent School District indoor pool.
Golf and Tennis Centers	Provides management of six golf courses (open to the public 365 days per year) and five tennis centers (open to the public 364 days per year).
Leisure Venue Management	Provides financial support and contract management for visitor destinations including the Dallas Arboretum, Texas Discovery Gardens, Cedar Ridge Preserve, Trinity River Audubon Center, Dallas Zoo, MoneyGram Soccer Complex, Fair Park, and Klyde Warren Park.
Operation - Maintenance of Fair Park	Fair Park is a 277-acre tourist destination and Texas' most visited public park with diverse offerings, sporting events, and first-class entertainment at multiple event venues. This service is managed by a nonprofit group.
Park Land Maintained	Provides maintenance, infrastructure improvements, and volunteer coordination for more than 20,000 managed acres at 397 parks, park facilities, trails, athletic fields, and playgrounds.
Planning, Design, Construction - EMS and Environ Compliance	Manages the implementation of the Park and Recreation Department's capital program and the management of the environmental compliance program as required by an Environmental Protection Agency Consent Decree.
Recreation Services	Operates 43 recreation centers, including two centers dedicated to senior programming. Provides more than 16,800 programs and serves more than 1,400,000 participants annually.

PARK & RECREATION

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Aquatic Services	6,397,876	5,727,327	6,785,209	7,303,935
Golf and Tennis Centers	5,339,694	5,105,585	5,300,482	5,398,867
Leisure Venue Management	17,908,437	18,118,774	18,005,411	18,080,545
Operation - Maintenance of Fair Park	3,850,000	7,001,241	4,600,000	4,600,000
Park Land Maintained	35,159,752	35,054,992	37,261,691	39,293,251
Planning, Design, Construction - EMS and Environ Compliance	2,112,887	2,112,887	3,467,245	2,145,040
Recreation Services	23,544,800	23,037,050	24,207,131	25,271,256
Expense Total	\$94,313,446	\$96,157,856	\$99,627,169	\$102,092,894

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	47,186,576	46,104,722	47,930,004	49,549,310
Supplies - Materials	11,818,992	11,459,822	12,401,167	12,505,277
Contractual - Other Services	37,957,796	49,104,029	41,814,344	43,096,653
Capital Outlay	1,205,886	1,281,661	1,857,458	797,458
Expense Total	\$98,169,250	\$107,950,233	\$104,002,973	\$105,948,698
Reimbursements	(3,855,804)	(11,792,377)	(4,375,804)	(3,855,804)
Department Total	\$94,313,446	\$96,157,856	\$99,627,169	\$102,092,894
Department Revenue Total	\$9,728,522	\$9,525,037	\$11,552,234	\$11,552,234

PARK & RECREATION

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Building Services Reimbursement	(63,441)	(63,441)
Dallas Police Department Reimbursement	(61,679)	(61,679)
Dallas Water Utilities Reimbursement	(400,000)	(400,000)
Junior Golf Program Reimbursement	(357,319)	(357,319)
Library Reimbursement	(9,111)	(9,111)
Office of Community Care Reimbursement	(424,331)	(424,331)
Park and Recreation Program Fund Reimbursement	(19,011)	(19,011)
Samuell Park Fund Trust Reimbursement	(45,000)	(45,000)
Southern Skates Roller Rink Reimbursement	(75,000)	(75,000)
Storm Drainage Management Reimbursement	(2,400,912)	(2,400,912)
Carry-out Bag Fund	(520,000)	0
Reimbursement Total	\$(4,375,804)	\$(3,855,804)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Southern Skates Roller Rink (0327)	0	159,397
Samuell Park Exp Trust (0330)	0	475,246
Golf Improvement Trust (0332)	1,921,122	2,300,000
PKR Program Fund (0395)	139,933	800,000
Park and Rec Beautification (0641)	0	76,445
White Rock Lake Beautification Fund (9P30)	333,985	200,000
Park Land Dedication Program (9P32)	387,230	500,000
Carryout Bag Regulation Fund (0989)	520,000	0
FY 2021-22 Community Development Block Grant (CD21)	851,424	0
FY 2022-23 Community Development Block Grant (CD22)	0	851,424
American Rescue Plan Act (ARPA) - Government Services (FC18)	1,300,000	389,210
American Rescue Plan Act (ARPA) - Direct Services (FC18)	3,600,000	0
Additional Resources Total	\$9,053,694	\$5,751,722

PARK & RECREATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	777.83	762.00	777.00	779.75
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	10.50	10.50	11.00	11.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	98.20	98.00	98.00	98.00
Department Total	886.53	870.50	886.00	888.75

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for using organic chemicals on park land.	0	\$509,847	\$509,847
Add funding for a Marketing Manager III and Communications Manager II position to create and centralized marketing and public relations functions (2.00 FTEs).	2	\$356,166	\$356,166
Reallocate funding in FY 2021-22 to reimburse CTS for four additional Marshals. Add funding in FY 2022-23 to reimburse CTS for four additional Marshals (total of 12 Marshals for the new Security Unit).	0	\$0	\$194,771
Add five new positions and funding to operate and maintain newly purchased, constructed, improved capital park land, trails and/or facilities (5.00 FTEs).	5	\$802,885	\$802,885
Add funding for debris and litter removal and vegetation management efforts in creeks, lakes, and ponds.	0	\$150,000	\$150,000

PARK & RECREATION

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer funds from Non-Departmental to Park and Recreation for the Fair Park First contract.	0	\$750,000	\$750,000
Eliminate one position at Tenison Golf Course and reduce Tennis Operations overtime, day laborers, repairs, supplies, and marketing.	1	\$(138,217)	\$(138,217)
Add one Senior Environmental Biologist position to oversee large-scale environmental projects related to the management of invasive species like Emerald Ash Borer (jewel beetle) (EAB) and feral hogs.	1	\$0	\$140,258
Add funding to repay Dallas Water Utilities \$4 million of \$24 million Bachman Lake Dredging project (\$800,000 for five years).	0	\$800,000	\$800,000
City Council amendment to add \$100,000 to fund the White Rock Lake Master Plan. Additionally, add \$1,000,000 for one-time White Rock Lake Dredging to be partially reimbursed from the Carryout Bag Fund (\$520,000).	0	\$580,000	\$0
Major Budget Items Total	9	\$3,810,681	\$3,565,710

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Utilizing data, identify areas that are historically underserved and review department programs and resources to identified zip codes.
- Align PKR partnership efforts to Equity Indicator 33 and work with partners (school districts, healthcare, community organizations) to deliver holistic solutions and identify future goals: Equity Indicator (s) 50 and 59.
- Develop park system matrix/tool to use as supporting information for future programs and/or project expansion.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	35,997,417	32,343,335	38,098,315	39,207,617
1104 - Other Wages	0	835	0	0
1111 - Cell Phone Stipend	35,655	35,951	35,655	35,655
1116 - Retroactive Pay - Civilian	0	183	0	0
1117 - Vacancy Savings - Salary	(1,250,397)	0	(2,406,758)	(2,406,758)
1118 - Vacancy Savings - Pension	(178,007)	0	(144,711)	(144,711)
1119 - Vacancy Savings - FICA	(18,818)	0	(15,170)	(15,170)
1201 - Overtime - Civilian	437,196	579,132	428,689	428,689

PARK & RECREATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1203 - Service Incentive Pay	167,599	167,599	167,599	167,599
1208 - Sick Leave Term Pay - Civilian	0	236,728	0	0
1210 - Vacation Term Pay - Civilian	0	212,671	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	2,430	0	0
1251 - Off-road Vehicle Use	0	370	0	0
1301 -Pension - Civilian	4,480,639	4,485,514	4,650,902	4,806,506
1303 - Life Insurance	57,856	57,856	41,940	42,012
1304 - Health Insurance	5,899,354	5,957,256	5,755,208	6,013,261
1306 - Fica	511,923	513,067	542,775	559,182
1308 - Mandatory Deferred Comp	26,024	26,036	26,024	26,024
1309 - Wellness Program	21,540	21,540	0	0
1314 - Worker's Compensation	998,595	998,595	749,536	829,404
1402 - Vacation Leave - Civilian	0	347	0	0
1406 - Administrative Leave - Civilian	0	61,346	0	0
1408 - Attendance Incentive Leave - Civ	0	1,036	0	0
1453 - Continuance Pay - Civilian	0	11,678	0	0
1511 - Temporary Help - Regular	0	391,218	0	0
Personnel Services	47,186,576	46,104,722	47,930,004	49,549,310
2110 - Office Supplies	107,806	67,560	113,400	115,800
2111 - Office Supplies Chargeback	7,100	44,455	7,286	7,386
2120 - Min App Inst Tools - Uten	258,834	352,732	260,305	260,305
2130 - Copy McH Supplies	955	955	955	955
2140 - Light - Power	1,980,171	1,980,171	1,980,171	1,990,141
2160 - Fuel Supplies	79,674	88,086	79,674	84,574
2170 - Water - Sewer	2,782,258	2,179,502	2,780,548	2,788,188
2181 - Fuel - Lube For Vehicle	633,720	633,720	583,180	591,398
2182 - Mechanical Supplies Veh	0	16	0	0
2183 - Fuel - Lube	11,662	11,662	11,662	12,662
2185 - Tires - Tubes	23,003	26,229	24,003	23,003
2190 - Mechanical Supplies	3,590	2,590	2,590	3,590
2200 - Chemical Medical Surgical	292,588	293,329	292,588	292,588
2220 - Laundry - Cleaning Suppl	205,515	189,917	215,670	205,670
2231 - Clothing	220,585	237,588	225,585	236,085
2232 - Food Supplies	283,944	236,906	283,944	283,944
2252 - Meter Postage Fund Level	8,306	7,476	8,306	8,306
2261 - Educational - Recr Suppl	843,833	608,067	873,833	873,833
2262 - Botanical - Agric Suppl	849,247	913,753	1,255,271	1,258,096
2270 - Printing Supplies	0	995	5,000	5,000
2280 - Other Supplies	522,199	583,362	631,538	646,150
2290 - Event Supplies-Ceremony Event Supplies	46,651	35,421	71,651	71,651
2310 - Building Materials	89,990	90,408	89,990	97,690

PARK & RECREATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2320 - Filtration Plants	5,000	5,000	5,000	5,000
2420 - Other Structures	605,542	600,842	635,584	724,719
2550 - Waterworks Mains	0	43	0	0
2590 - Other Improvements	772,225	946,298	815,266	790,686
2710 - Furniture - Fixtures	181,451	245,701	190,451	192,951
2720 - Machine Tools	325,854	337,350	331,454	304,124
2730 - Major Apparatus	0	3,396	0	0
2731 - Data Processing Equipment	516,999	517,336	464,402	467,602
2735 - Software Purchase -\$1000	34,599	34,599	34,599	35,599
2770 - Audiovisual Equipment	31,864	93,632	31,864	31,864
2780 - Photography - Film Equipment	3,300	3,418	3,300	3,300
2790 - Protective Equipment	33,031	23,031	34,600	34,920
2890 - Miscellaneous Equipment	57,497	64,276	57,497	57,497
Supplies - Materials	11,818,992	11,459,822	12,401,167	12,505,277
3020 - Food - Laundry Service	99,151	109,477	110,717	99,217
3030 - Printing - Photo Services	88,988	90,957	93,988	93,988
3050 - Communications	843,444	785,542	860,075	890,501
3051 - Telephone Equipment Charges	0	1,438	1,000	1,000
3053 - Data Circuit Billing	718,044	718,044	967,197	967,197
3060 - Equipment Rental [Outside City]	27,126	166,750	27,126	29,126
3063 - Field Trips-Child-Senior Activities	704,300	388,103	704,300	704,300
3064 - Contract Instructor Fee	1,300,000	1,300,000	1,300,000	1,300,000
3065 - Sport Officiating Service	264,000	264,000	264,000	264,000
3068 - Security Monitoring Services	348,785	340,610	348,785	348,785
3070 - Professional Services	1,010,399	1,041,480	1,137,164	1,287,164
3072 - Contractor Service Fees	19,787,790	19,848,338	21,243,025	21,337,790
3074 - Music License Fees	6,500	6,500	6,500	6,500
3080 - Cable Tv Services	17,500	17,500	17,500	17,500
3090 - City Forces	136,303	124,529	712,732	907,503
3091 - Custodial Services	56,298	147,413	50,298	56,298
3092 - Security Services	308,809	489,523	308,809	312,309
3093 - Driver Improvement School	0	35	0	0
3094 - Wrecker Services	1	1	0	0
3098 - Day Labor	23,529	20,651	20,064	20,064
3099 - Misc Special Services	623,665	359,188	609,146	676,643
3109 - Encampment Cleanup	106,765	106,765	106,765	0
3110 - Equip Repairs and Maintenance	95,306	1,225,529	95,306	95,306
3130 - Copy Machine Rent-Lease-Maint	119,932	119,932	123,474	123,474
3150 - Copy Center Charges	6,046	6,046	6,046	6,046
3201 - Stores Overhead Charges	1,260	1,461	1,260	1,260
3210 - Building Repairs and Maint	4,916,236	15,016,769	5,000,563	5,200,287
3310 - Insurance	854,396	854,396	1,274,629	1,518,576
3313 - Liability Premiums	213,579	213,579	89,291	90,901

PARK & RECREATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3320 - Advertising	342,340	255,012	418,903	468,903
3330 - Rents [Lease]	34,734	34,734	34,734	34,734
3340 - Membership Dues	0	10,590	0	0
3341 - Subscriptions-Serials	500	1,560	500	500
3361 - Professional Development	98,258	97,690	98,258	98,258
3363 - Reimb-Vehicle Use,Parking	53,376	52,356	53,376	53,376
3364 - Personnel Development	54,898	50,384	54,898	54,898
3410 - Equip - Automotive Rental	1,267,329	1,267,329	1,280,993	1,305,950
3411 - Wreck Handle Charge (fleet)	76,465	76,465	91,086	92,792
3412 - Fuel And Lube	3,600	2,333	3,600	20,927
3415 - Entertainment Rental - Service	97,750	88,624	97,750	97,750
3416 - GIS Services	104,202	104,202	55,802	55,802
3420 - Commun Equip Rental	187,925	187,925	207,586	227,076
3429 - Cellphone Charges	5,928	113,021	8,088	8,088
3430 - Data Services	411,578	411,578	569,627	578,899
3434 - Programming	2,331,077	2,331,077	3,143,699	3,411,477
3437 - Continual Software License Fee	1,450	9,670	1,450	1,450
3438 - Software Maintenance Fee	31,350	39,151	31,350	31,350
3460 - Disposal Services	87,008	95,308	93,008	87,008
3518 - Credit Card Charges	57,513	54,112	57,513	57,513
3599 - Misc. Other Charges	4,216	4,216	4,216	26,021
3994 - Outside Temps-Staffing	28,147	52,135	28,147	28,147
Contractual - Other Services	37,957,796	49,104,029	41,814,344	43,096,653
4090 - City Forces	576,428	576,428	0	0
4111 - Engineering Design	0	0	1,100,000	0
4599 - Improvements non-Building	235,000	235,000	255,000	255,000
4720 - Mach Tools Implem Major	291,454	367,229	291,454	291,454
4740 - Motor Vehicles Cap	10,182	10,182	18,182	18,182
4742 - Trucks	92,822	92,822	192,822	232,822
Capital Outlay	1,205,886	1,281,661	1,857,458	797,458
5011 - Reimb Fr Othr Organizaton	(1,454,892)	(9,391,465)	(1,974,892)	(1,454,892)
5012 - Reimbursements-Stormwater	(2,400,912)	(2,400,912)	(2,400,912)	(2,400,912)
Reimbursements	(3,855,804)	(11,792,377)	(4,375,804)	(3,855,804)
Total Expense	\$94,313,446	\$96,157,856	\$99,627,169	\$102,092,894

PLANNING & URBAN DESIGN

MISSION

Develop and implement comprehensive land use and revitalization plans through diligent community engagement and collaboration across departments and agencies to strategically advance economic vitality, environmental sustainability, and equity throughout Dallas.

DEPARTMENT GOALS

- Draft a major update to the ForwardDallas citywide comprehensive land use plan with an implementation and monitoring program by September 2022 for public review and Council adoption by February 2023
- Draft a master plan for reuse and redevelopment of Hensley Field by December 2021 for public review and Council adoption by April 2022
- Draft three prioritized area plans for public review by September 2022 to be incorporated into the updated ForwardDallas plan through Council adoption by February 2023 and serve as the policy basis for authorized hearings for rezoning
- Engage at least 5,000 stakeholders in citywide and area planning through a variety of engagement techniques targeted to communities most impacted by inequities
- Provide timely review of private development projects that require discretionary City approval and major public transportation infrastructure improvement projects to advance adopted comprehensive land use policies.

SERVICE DESCRIPTIONS

PLANNING & URBAN DESIGN	
Planning & Urban Design	Develops comprehensive land use plans and master plans to guide and coordinate zoning, infrastructure investment and community development initiatives to promote equity, economic vitality and environmental sustainability. Promotes community engagement in planning through neighborhood organization capacity-building, leadership training and an Ambassador program. Provides review of private development projects that require discretionary City approvals and major public transportation improvement infrastructure projects to advance City policies and promote public benefits.
Zoning	Provides support to the City Council, Council committees, and City Plan Commission on City-initiated zoning hearings and code amendments. Processes applications for Neighborhood Stabilization Overlays and Conservation Districts. Assists Dallas' communities in protecting certain neighborhood characteristics, such as architectural style, density, and structure height, and setback guidelines.

PLANNING & URBAN DESIGN

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Planning & Urban Design	3,312,735	3,111,306	3,103,343	3,174,337
Zoning	0	0	1,106,210	1,157,503
Expense Total	\$3,312,735	\$3,111,306	\$4,209,553	\$4,331,840

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,910,309	2,712,633	5,246,897	5,427,988
Supplies - Materials	27,837	25,861	77,522	84,679
Contractual - Other Services	419,589	399,312	899,217	917,058
Capital Outlay	0	0	0	0
Expense Total	\$3,357,735	\$3,137,806	\$6,223,636	\$6,429,725
Reimbursements	(45,000)	(26,500)	(2,014,083)	(2,097,885)
Department Total	\$3,312,735	\$3,111,306	\$4,209,553	\$4,331,840
Department Revenue Total	\$0	\$0	\$0	\$0

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Tax Increment Financing Reimbursement	(45,000)	(45,000)
Development Services Enterprise Fund Reimbursement	(1,969,083)	(2,052,885)
Reimbursement Total	\$(2,014,083)	\$(2,097,885)

PLANNING & URBAN DESIGN

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Government Services (FC18)	0	65,000
Additional Resources Total	\$0	\$65,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	27.00	24.96	52.43	53.18
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	27.00	24.96	52.43	53.18

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer Authorized Hearing and Conservation District services from Development Services to Planning and Urban Design to create a dedicated service for Zoning (9.92 FTEs).	11	\$1,105,775	\$1,190,266

PLANNING & URBAN DESIGN

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Transfer one position from Planning and Urban Design to the Office of Economic Development (1.00 FTE).	(1)	\$(66,782)	\$(66,782)
Amendment by City Manager: Planning and Urban Design will assume full responsibility of Zoning and Preservation activities with full reimbursement from Development Services (\$1,854,499) (16.51 FTEs)	17	\$0	\$0
Major Budget Items Total	27	\$1,038,993	\$1,123,484

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Land use policies have perpetuated disinvestment in communities of color and low-income neighborhoods contributing to generational wealth gaps and other disparities. The ForwardDallas Plan update process will evaluate citywide land use and zoning equity and propose strategies to address this based on data-driven scenario planning that incorporates disaggregated data by race, ethnicity, and socioeconomic status. The ForwardDallas plan update and ongoing area planning will expand and increase engagement amongst hard-to-reach populations, with an emphasis on targeting millennial Latinx and Spanish speakers. Strategies include pop up events, texting, translation services, Facebook Live, creating bi-lingual collateral materials, such as mailers, hosting bi-lingual meetings.
- Planning & Urban Design's existing neighborhood organization capacity building program is designed to increase planning knowledge and engagement amongst Black, Hispanic and low-income residents through training modules. Annually, Planning & Urban Design will host a focus group to gain input on topics, communication strategies and workshop platforms (online, in person, hybrid). The capacity building program will expand alongside the ForwardDallas update with additional content and marketing efforts targeted to areas of historic inequity. Post adoption of the ForwardDallas update, Planning & Urban Design will host regular forums, targeting Black, Hispanic, and low-income residents to share ForwardDallas implementation progress updates, answer questions and respond to concerns.
- Facilitate two potential code amendments, while collaborating with other stakeholder departments to potentially reduce parking requirements, thereby lowering the costs of development and opening up areas or existing structures for redevelopment that are not currently options due to current requirements, and modify the existing Mixed Income Housing Development Bonus program as part of the new One Dallas Options to incentivize affordable housing unit production.
- Partner with the Office of Historic Preservation to conduct an authorized hearing (City initiated zoning) for the Tenth Street Historic District, one of the only remaining intact Freedman's Towns in the nation, to determine the appropriate zoning for the area including use, development standards, preservation criteria and other appropriate regulations.

PLANNING & URBAN DESIGN

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,316,753	2,134,419	4,314,116	4,458,840
1106 - Merits	43,361	0	76,747	76,747
1111 - Cell Phone Stipend	2,160	2,160	3,360	3,360
1116 - Retroactive Pay - Civilian	0	271	0	0
1117 - Vacancy Savings - Salary	(27,149)	0	(257,501)	(263,105)
1118 - Vacancy Savings - Pension	(3,865)	0	(36,410)	(37,202)
1119 - Vacancy Savings - FICA	(408)	0	(1,375)	(1,457)
1201 - Overtime - Civilian	0	30	0	0
1203 - Service Incentive Pay	1,872	960	5,952	5,952
1210 - Vacation Term Pay - Civilian	0	27,519	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	615	0	0
1301 -Pension - Civilian	334,321	306,269	614,153	633,510
1303 - Life Insurance	1,964	1,964	1,986	3,243
1304 - Health Insurance	197,631	197,631	402,415	416,288
1306 - Fica	34,281	31,407	63,804	65,806
1309 - Wellness Program	721	721	0	0
1314 - Worker's Compensation	8,667	8,667	59,650	66,006
Personnel Services	2,910,309	2,712,633	5,246,897	5,427,988
2110 - Office Supplies	2,165	2,165	12,424	12,424
2181 - Fuel - Lube For Vehicle	278	278	262	266
2232 - Food Supplies	3,300	800	2,500	3,300
2252 - Meter Postage Fund Level	2,000	12,021	40,011	24,311
2280 - Other Supplies	8,496	1,000	11,286	11,286
2290 - Event Supplies-Ceremony Event Supplies	8,702	7,000	680	17,198
2731 - Data Processing Equipment	0	0	7,619	11,024
2735 - Software Purchase -\$1000	2,056	1,757	1,900	4,030
2860 - Books Reference Book Only	40	40	40	40
2890 - Miscellaneous Equipment	800	800	800	800
Supplies - Materials	27,837	25,861	77,522	84,679
3020 - Food - Laundry Service	3,250	2,500	13,846	13,846
3030 - Printing - Photo Services	4,175	9,175	6,275	6,275
3050 - Communications	28,861	28,861	63,616	65,006
3051 - Telephone Equipment Charges	250	250	1,743	1,743
3053 - Data Circuit Billing	17,436	17,436	22,297	22,297
3070 - Professional Services	3,018	2,790	59,115	64,115
3090 - City Forces	300	300	165	165
3099 - Misc Special Services	34,779	64,962	30,570	30,569

PLANNING & URBAN DESIGN

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3110 - Equip Repairs and Maintenance	0	0	2,350	2,350
3130 - Copy Machine Rent-Lease-Maint	3,540	3,540	3,403	3,403
3150 - Copy Center Charges	0	0	350	350
3310 - Insurance	1,877	1,877	3,546	4,225
3313 - Liability Premiums	1,194	1,194	14,041	14,295
3315 - Tolls	40	0	40	40
3320 - Advertising	1,500	10,000	96,359	89,741
3340 - Membership Dues	9,332	9,618	10,800	10,800
3341 - Subscriptions-Serials	51,529	15,873	400	400
3360 - Purchased Transportation	0	0	1,000	1,000
3361 - Professional Development	31,812	7,000	35,700	35,700
3363 - Reimb-Vehicle Use,Parking	1,455	0	890	890
3364 - Personnel Development	0	0	2,500	2,500
3410 - Equip - Automotive Rental	4,726	4,726	6,590	6,749
3411 - Wreck Handle Charge (fleet)	3,841	3,841	300	300
3416 - GIS Services	3,598	3,598	1,720	1,720
3429 - Cellphone Charges	4,050	2,745	4,000	4,000
3430 - Data Services	28,372	28,372	95,994	96,961
3434 - Programming	180,654	180,654	419,832	435,843
3518 - Credit Card Charges	0	0	700	700
3599 - Misc. Other Charges	0	0	1,075	1,075
Contractual - Other Services	419,589	399,312	899,217	917,058
5011 - Reimb Fr Othr Organizaton	(45,000)	(26,500)	(2,014,083)	(2,097,885)
Reimbursements	(45,000)	(26,500)	(2,014,083)	(2,097,885)
Total Expense	\$3,312,735	\$3,111,306	\$4,209,553	\$4,331,840

PROCUREMENT SERVICES

MISSION

Delivers timely service to clients through strategic competitive purchasing while working diligently to maximize purchasing power.

DEPARTMENT GOALS

- Maintain and continuously improve Citywide acquisition planning through the Procurement Quarterly
- Provide ongoing training through the Dallas Contracting Office Representative (D-COR)
- Prioritize professional development for Procurement Staff
- Conduct at least two requisition trainings for all departments (for purchases under \$50,000)
- Conduct at least four outreach events to suppliers on the City's procurement process

SERVICE DESCRIPTIONS

PROCUREMENT SERVICES	
Purchasing-Contract Management	Purchases goods along with general and professional services in compliance with respective prevailing local, state, and federal statutes, and provides oversight for contract management across all City departments.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Purchasing-Contract Management	3,018,085	2,910,064	3,082,909	3,150,987
Expense Total	\$3,018,085	\$2,910,064	\$3,082,909	\$3,150,987

PROCUREMENT SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,631,931	2,472,879	2,653,044	2,709,478
Supplies - Materials	16,273	18,607	9,306	9,306
Contractual - Other Services	369,881	418,578	420,559	432,203
Capital Outlay	0	0	0	0
Expense Total	\$3,018,085	\$2,910,064	\$3,082,909	\$3,150,987
Reimbursements	0	0	0	0
Department Total	\$3,018,085	\$2,910,064	\$3,082,909	\$3,150,987
Department Revenue Total	\$110,000	\$145,338	\$110,000	\$110,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	29.00	26.63	29.00	29.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	29.00	26.63	29.00	29.00

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- OPS continually devotes efforts to departments citywide to improve city and supplier relationships, compliance, as well as resolve contract disputes through its Dallas Contracting Officer Representative (D-COR) program.

PROCUREMENT SERVICES

- In collaboration with Dallas-area Minority Business Enterprise (MBE) business owners, OPS will build on its current engagement efforts by allocating resources (this could be fund or staff time) to enhance shared decision making, outreach efforts, educational training and consulting.
- Allocate resources to underrepresented communities to increase accessibility, thereby leveling the playing field through publication of the Procurement Quarterly forecast, Senior buyers assignments to departments with strongest community impact and solicitation publication to the general public.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,155,589	1,928,190	2,118,025	2,158,365
1111 - Cell Phone Stipend	721	721	721	721
1116 - Retroactive Pay - Civilian	0	3,971	0	0
1117 - Vacancy Savings - Salary	(81,707)	0	(29,055)	(29,055)
1118 - Vacancy Savings - Pension	(11,632)	0	(4,108)	(4,108)
1119 - Vacancy Savings - FICA	(1,229)	0	(421)	(421)
1201 - Overtime - Civilian	0	0	3,820	3,820
1203 - Service Incentive Pay	6,240	6,240	6,240	6,240
1210 - Vacation Term Pay - Civilian	0	3,069	0	0
1301 - Pension - Civilian	304,793	274,626	303,651	309,202
1303 - Life Insurance	2,091	2,091	1,566	1,566
1304 - Health Insurance	214,931	214,931	214,803	224,141
1306 - Fica	31,256	28,162	31,989	32,574
1309 - Wellness Program	783	783	0	0
1314 - Worker's Compensation	10,095	10,095	5,813	6,433
Personnel Services	2,631,931	2,472,879	2,653,044	2,709,478
2110 - Office Supplies	1,468	2,447	1,468	1,468
2111 - Office Supplies Chargeback	5,426	5,426	5,426	5,426
2252 - Meter Postage Fund Level	2,412	3,363	2,412	2,412
2710 - Furniture - Fixtures	6,967	7,372	0	0
Supplies - Materials	16,273	18,607	9,306	9,306
3030 - Printing - Photo Services	300	500	200	200
3050 - Communications	47,980	47,980	47,066	48,411
3053 - Data Circuit Billing	27,476	27,476	41,291	41,291
3099 - Misc Special Services	0	119	0	0
3130 - Copy Machine Rent-Lease-Maint	6,269	6,269	6,027	6,027
3150 - Copy Center Charges	28	47	28	28
3310 - Insurance	1,670	1,670	2,486	2,962
3313 - Liability Premiums	1,063	1,063	689	702
3340 - Membership Dues	0	1,000	0	0
3361 - Professional Development	37,364	61,505	23,650	23,650

PROCUREMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3363 - Reimb-Vehicle Use,Parking	100	167	100	100
3416 - GIS Services	3,766	3,766	1,847	1,847
3429 - Cellphone Charges	6,500	7,263	6,500	6,500
3430 - Data Services	25,989	25,989	32,895	33,545
3434 - Programming	211,376	211,376	257,780	266,940
3994 - Outside Temps-Staffing	0	22,389	0	0
Contractual - Other Services	369,881	418,578	420,559	432,203
Total Expense	\$3,018,085	\$2,910,064	\$3,082,909	\$3,150,987

PUBLIC WORKS

MISSION

Maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

DEPARTMENT GOALS

- Improve the City's average Pavement Condition Index (PCI) rating from 59.4 to 60.9 by 2022 and to 63.0 by 2025 through implementation of the 2017 Bond Program, strategic programming of additional bond or other funds, and leveraging of private and public partnerships
- Decrease the percentage of repeated pothole locations by 10 percent through a comprehensive maintenance program
- Reconstruct or provide maintenance to 865 lane miles in FY 2021-22
- Complete pothole repairs within three days

SERVICE DESCRIPTIONS

PUBLIC WORKS	
Capital and Implementation Program	Awards nearly \$100 million annually in design and construction projects. Creates and maintains the fundamental transportation infrastructure systems required for economic growth.
Interagency and Transportation Administration	Leverages approximately \$10 million in outside funds by implementing partnership projects related to transit, freeways/tollways, bike lanes, sidewalks, bridges, intersections, and thoroughfares.
Land Surveying Services	Completes approximately 8,200 research requests annually. Provides land surveying services and project management and reviews consultant proposals and submittals for surveying for all City departments.
Pavement Management	Collects data and assesses the condition of approximately 11,700 lane miles of streets, 700 lane miles of alleys, and street assets throughout Dallas, and analyzes data to identify current and projected pavement conditions in support of street maintenance and capital improvement programs.
Pavement Preservation	The in-house preservation group will be applying Onyx, a new preventative maintenance treatment, designed to extend the useful life of asphalt pavement. During FY 2021-22, the new treatment will be applied to 112 lane miles of pavement, reducing the lane miles previously preformed by private contractors.

PUBLIC WORKS

<p>Real Estate and Relocation</p>	<p>Acquires easements and property for public use, provides necessary relocation benefits to qualified persons and businesses displaced due to public acquisitions, assists property owners in obtaining abandonments, licenses, and leases, and sells surplus and tax-foreclosed properties.</p>
<p>Rights-of-Way Maintenance Contracts</p>	<p>Administers contracted services including major thoroughfare sweeping of approximately 2,200 gutter miles, maintenance of approximately 1,700 acres of median/ROW mowing, TxDOT ROW mowing and oversees the MOWMentum Program; and provide inspections for outside contractors to ensure quality control. The service provides rights-of-way maintenance, guardrail and drainage maintenance, responds to weather-related activity such as major rain, flooding, straight-line winds, and snow and ice events. Also, Night Operations responds during night, weekends, and holidays to citywide emergencies such as roadway hazards, obstructions, downed trees and provides aid with traffic control during fires and traffic accident cleanup as well as street sweeping in the Central Business District (CBD).</p>
<p>Street Cut and Right-of-Way Management [Cut Control]</p>	<p>Monitors and enforces activities within the public right-of-way infrastructure by permitting, inspecting, and reviewing more than 10,000 permits and construction.</p>
<p>Street Maintenance Contracts and Inspections</p>	<p>Administers and inspects street maintenance contracts for pavement treatments such as resurfacing, partial reconstruction, restoration, and micro surfacing programs.</p>
<p>Street Operation</p>	<p>Maintains inventory of approximately 6,200 lane miles of asphalt streets, 5,500 lane miles of concrete streets, 1,254 lane miles of alleys and provides major and temporary maintenance repairs on streets and alleys generated by service requests and planned program.</p>
<p>Urban Forestry Division</p>	<p>Performs the maintenance of median trees, including clearance pruning, removals, and assessment of tree health and hazards. Works with the MOWmentum program to approve and assist with tree planting projects in City ROW. Prepares responses to unexpected tree failures in the City ROW. Provides mowing and litter removal for over 1,000 City surplus properties and Floodway Management Areas.</p>

PUBLIC WORKS

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Capital and Implementation Program	758,469	685,401	758,469	758,469
Interagency and Transportation Administration	105,864	108,342	105,864	105,864
Land Surveying Services	108,681	229,907	61,648	64,996
Pavement Management	762,354	758,890	759,651	775,034
Pavement Preservation	1,817,329	1,786,147	2,417,440	2,436,284
Real Estate and Relocation	0	0	967,311	1,074,008
Rights-of-Way Maintenance Contracts	5,556,042	5,477,624	5,295,763	5,319,684
Street Cut and Right-of-Way Management [Cut Control]	683,386	371,038	390,129	411,268
Street Maintenance Contracts and Inspections	32,737,133	33,535,593	30,445,272	22,197,052
Street Operation	33,068,282	32,113,668	34,550,598	35,470,074
Urban Forestry Division	543,656	485,893	605,654	615,575
Expense Total	\$76,141,197	\$75,552,504	\$76,357,799	\$69,228,308

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	27,744,932	27,135,833	29,057,342	29,941,016
Supplies - Materials	6,858,091	8,912,541	9,420,539	9,461,465
Contractual - Other Services	48,863,186	49,699,296	46,469,376	38,415,285
Capital Outlay	1,808,833	1,766,273	2,730,491	2,730,491
Expense Total	\$85,275,042	\$87,513,942	\$87,677,748	\$80,548,257
Reimbursements	(9,133,845)	(11,961,438)	(11,319,949)	(11,319,949)
Department Total	\$76,141,197	\$75,552,504	\$76,357,799	\$69,228,308
Department Revenue Total	\$4,024,446	\$2,937,268	\$5,889,092	\$5,912,834

PUBLIC WORKS

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Dallas Water Utilities Reimbursement	(391,787)	(391,787)
Department Support	(3,341,449)	(3,341,449)
Storm Drainage Management Reimbursement	(5,678,804)	(5,678,804)
Development Services Reimbursement	(36,000)	(36,000)
Property Acquisition and Lease Reimbursement	(1,871,909)	(1,871,909)
Reimbursement Total	\$(11,319,949)	\$(11,319,949)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Naval Air Station Redevelopment Fund (0022)	818,189	640,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	6,800,000	9,166,000
Additional Resources Total	\$7,618,189	\$9,806,000

PUBLIC WORKS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	449.92	450.50	425.00	428.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	40.40	22.40	27.10	27.10
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	490.32	472.90	452.10	455.10

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Reallocate funding and 28 positions from the Real Estate and Relocation division of Sustainable Development to Public Works (27.00 FTEs).	28	\$967,310	\$1,074,007
Add funding for Street Impact Fee study.	0	\$600,000	\$0
Eliminate one Supervisor IV and one Supervisor II positions (2.00 FTEs).	(2)	\$(163,061)	\$(163,061)
Add funding for the University of Texas at Arlington (UTA) concrete study for FY 2021-22 and FY 2022-23.	0	\$900,000	\$500,000
Add funding for pavement management consultant contract.	0	\$250,000	\$250,000
Add funding to expand the use of the current Bridge Program to enhance the bridge management planning service.	0	\$250,000	\$250,000

PUBLIC WORKS

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for four tractors with batwings and hauling trailers and four Heavy Equipment Operators positions (4.00 FTEs).	4	\$0	\$230,797
Major Budget Items Total	30	\$2,804,249	\$2,141,743

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- As Public Works is expected to exceed its FY 2020-21 goal to dedicate \$8.6 million in equitable investments in streets, alleys, sidewalks, and other infrastructure in underserved neighborhoods and near schools and senior centers, Public Works will seek to continue exceeding its established FY 2021-22 goal of equitable investments in the identified areas of need.
- Continue to implement the Sidewalk Master Plan in FY 2021-22 to increase accessibility for residents with disabilities and continue to work towards the City's compliance with the Americans with Disabilities Act while prioritizing projects based upon places of public accommodation, equity, street classification, citizen requests, pedestrian safety, and activity areas.
- Public Works will ensure that future infrastructure project selection models utilize equity principles to reduce disparities by addressing communities that have the greatest need.
- Continue working with Information Technology Services, Transportation, and the Office of Equity and Inclusion to utilize American Rescue Plan (ARPA) and other funds to provide Smart City Technologies and Wi-Fi in areas identified as having low access to internet services.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	19,548,222	16,236,917	22,012,105	22,592,343
1104 - Other Wages	0	141	0	0
1111 - Cell Phone Stipend	4,800	5,434	6,000	6,000
1116 - Retroactive Pay - Civilian	0	8,010	0	0
1117 - Vacancy Savings - Salary	(1,313,689)	0	(1,805,809)	(1,800,206)
1118 - Vacancy Savings - Pension	(187,018)	0	(255,291)	(254,499)
1119 - Vacancy Savings - FICA	(19,765)	0	(25,879)	(25,798)
1201 - Overtime - Civilian	1,538,328	2,796,093	1,538,328	1,538,328
1203 - Service Incentive Pay	116,084	110,162	105,596	105,596
1208 - Sick Leave Term Pay - Civilian	0	125,636	0	0
1210 - Vacation Term Pay - Civilian	0	81,731	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	621	0	0

PUBLIC WORKS

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1301 - Pension - Civilian	3,033,154	2,734,717	3,262,678	3,341,583
1303 - Life Insurance	32,450	32,450	23,072	23,056
1304 - Health Insurance	3,326,983	3,326,983	3,162,131	3,297,977
1306 - Fica	310,872	289,642	342,685	351,201
1309 - Wellness Program	12,121	12,121	0	0
1314 - Worker's Compensation	1,342,390	1,342,390	691,726	765,435
1401 - Sick Leave - Civilian	0	19,802	0	0
1406 - Administrative Leave - Civilian	0	7,722	0	0
1408 - Attendance Incentive Leave - Civ	0	109	0	0
1453 - Continuance Pay - Civilian	0	4,782	0	0
1511 - Temporary Help - Regular	0	369	0	0
Personnel Services	27,744,932	27,135,833	29,057,342	29,941,016
2111 - Office Supplies Chargeback	33,720	21,387	40,379	40,379
2120 - Min App Inst Tools - Uten	295,377	236,211	312,138	342,177
2130 - Copy McH Supplies	8,474	7,500	7,500	7,500
2140 - Light - Power	120,000	120,000	120,000	120,000
2160 - Fuel Supplies	23,342	23,371	25,442	25,442
2170 - Water - Sewer	38,500	32,500	20,000	20,000
2181 - Fuel - Lube For Vehicle	827,674	827,674	782,846	793,733
2182 - Mechanical Supplies Veh	62,400	62,401	64,900	64,900
2183 - Fuel - Lube	3,425	3,425	4,375	4,375
2185 - Tires - Tubes	18,739	18,740	19,239	19,239
2190 - Mechanical Supplies	25,539	46,328	49,374	49,374
2200 - Chemical Medical Surgical	52,472	44,092	54,928	54,928
2220 - Laundry - Cleaning Suppl	41,629	46,634	30,629	30,629
2230 - Personal Protective Equipment- Gear	0	0	5,000	0
2231 - Clothing	213,334	231,328	214,736	219,736
2232 - Food Supplies	23,895	23,412	15,300	15,300
2252 - Meter Postage Fund Level	3,831	349	892	892
2261 - Educational - Recr Suppl	2,250	0	1,500	1,500
2262 - Botanical - Agric Suppl	4,400	850	5,800	5,800
2280 - Other Supplies	383,760	236,644	331,238	339,238
2510 - Streets Roadways-Highways	4,466,169	6,754,092	7,094,356	7,086,356
2550 - Waterworks Mains	2,284	3,388	2,284	2,284
2560 - Sanitary Sewer	0	846	0	0
2571 - Service Connections	350	1,659	350	350
2710 - Furniture - Fixtures	4,500	6,493	6,700	6,700
2720 - Machine Tools	134,150	134,150	166,128	166,128
2730 - Major Apparatus	0	8	0	0
2731 - Data Processing Equipment	3,813	20,559	2,300	2,300
2735 - Software Purchase -\$1000	3,000	1,325	3,000	3,000
2741 - Motor Vehicle	57,490	5,000	34,930	34,930

PUBLIC WORKS

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2770 - Audiovisual Equipment	0	2,108	0	0
2790 - Protective Equipment	1,000	67	2,000	2,000
2860 - Books Reference Book Only	2,575	0	2,275	2,275
Supplies - Materials	6,858,091	8,912,541	9,420,539	9,461,465
3020 - Food - Laundry Service	400	325	400	400
3030 - Printing - Photo Services	10,375	17,244	6,826	6,826
3050 - Communications	198,530	198,530	240,063	247,308
3051 - Telephone Equipment Charges	0	641	0	0
3053 - Data Circuit Billing	119,941	119,941	243,279	243,279
3060 - Equipment Rental [Outside City]	97,178	97,478	31,100	31,100
3070 - Professional Services	5,373,732	5,367,103	7,359,956	6,409,956
3071 - Management Service Fees	22,360	22,360	45,029	45,029
3072 - Contractor Service Fees	25,108,842	25,585,921	20,251,918	21,503,698
3085 - Freight	20	42	20	20
3090 - City Forces	40,050	40,050	34,550	34,550
3092 - Security Services	36,666	36,666	36,666	36,666
3094 - Wrecker Services	4,200	0	4,200	4,200
3099 - Misc Special Services	73,220	520,062	213,281	208,700
3110 - Equip Repairs and Maintenance	233,459	128,113	214,400	214,400
3130 - Copy Machine Rent-Lease-Maint	17,767	17,767	26,606	26,606
3150 - Copy Center Charges	845	845	482	482
3151 - Department Support	3,401,696	3,249,781	3,341,449	3,341,449
3201 - Stores Overhead Charges	0	2,452	0	0
3310 - Insurance	99,395	99,395	92,774	110,529
3311 - Premium Phys Damage Ins	6,350	6,350	0	0
3313 - Liability Premiums	349,317	349,317	141,408	143,959
3315 - Tolls	6,658	7,681	7,367	7,367
3320 - Advertising	330	773	4,330	4,330
3340 - Membership Dues	5,250	6,300	5,050	5,050
3361 - Professional Development	6,020	396	4,520	4,520
3363 - Reimb-Vehicle Use,Parking	200	0	200	200
3364 - Personnel Development	17,625	500	17,100	17,100
3410 - Equip - Automotive Rental	2,455,142	2,455,142	2,326,599	2,373,295
3411 - Wreck Handle Charge (fleet)	255,586	255,586	238,188	242,426
3416 - GIS Services	58,563	58,563	27,899	27,899
3420 - Commun Equip Rental	471,383	471,383	536,359	583,852
3421 - Veh License - Registration Fees	5,601	5,623	15,669	5,601
3429 - Cellphone Charges	42,755	43,248	36,652	49,520
3430 - Data Services	241,762	241,762	404,795	414,250
3434 - Programming	1,401,619	1,401,619	1,853,924	1,864,401
3438 - Software Maintenance Fee	23,806	5,806	18,000	18,000
3460 - Disposal Services	176,543	176,543	168,935	168,935
3516 - Fines - Penalties	0	4,500	0	0

PUBLIC WORKS

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3599 - Misc. Other Charges	0	0	19,382	19,382
3637 - Capital Const Transfer	8,500,000	8,500,000	8,500,000	0
3994 - Outside Temps-Staffing	0	203,488	0	0
Contractual - Other Services	48,863,186	49,699,296	46,469,376	38,415,285
4090 - City Forces	900,238	900,238	1,330,195	1,330,195
4510 - Strts Roadwys Hiwy Alleys	13,122	11,562	500,000	500,000
4530 - Sidewlks Curbs Steps Gutr	347,780	347,780	347,780	347,780
4720 - Mach Tools Implem Major	408,807	378,807	535,330	535,330
4740 - Motor Vehicles Cap	121,700	110,700	0	0
4750 - Other Vehicles	17,186	17,186	17,186	17,186
Capital Outlay	1,808,833	1,766,273	2,730,491	2,730,491
5002 - Dept Support Reimb	(3,401,696)	(3,249,781)	(3,341,449)	(3,341,449)
5011 - Reimb Fr Othr Organizaton	0	(2,479,510)	(1,871,909)	(1,871,909)
5012 - Reimbursements-Stormwater	(5,304,362)	(5,304,361)	(5,678,804)	(5,678,804)
5325 - Reimbursement - Dallas Water Utilities	(391,787)	(891,786)	(391,787)	(391,787)
5329 - Reimbursement - Building Inspection	(36,000)	(36,000)	(36,000)	(36,000)
Reimbursements	(9,133,845)	(11,961,438)	(11,319,949)	(11,319,949)
Total Expense	\$76,141,197	\$75,552,504	\$76,357,799	\$69,228,308



TRANSPORTATION

MISSION

Provide a safe and inclusive transportation system for the City of Dallas that advances economic vitality, quality of life, and access to mobility for our communities and businesses through the core values of empathy, ethics, excellence, and equity.

DEPARTMENT GOALS

- Reduce safety risks on the City's transportation infrastructure through quality planning, engineering, parking management, illuminated streets, well-operating signals, and clear markings and signage for our multimodal system
- Maximize operational efficiency through responsible and strategic planning using quantifiable data and innovation to advance effective mobility solutions
- Support the City's housing, economic development, equity, and sustainability goals in collaboration with our internal and external stakeholders and partnering organizations

SERVICE DESCRIPTIONS

TRANSPORTATION	
Administration and Performance Management	Assesses the department's progress toward strategic objectives using data-driven performance metrics. Also responsible for department administration and communications.
Engineering and Operations	Manages traffic engineering and operation functions, including signalization and signage, street lighting, traffic calming studies, program/project management, and related initiatives.
Parking Management and Enforcement	Manages parking-related contracts and parking enforcement options.
Transportation Planning	Responsible for developing comprehensive plans for transportation needs. This division manages the City's Strategic Mobility Plan, Thoroughfare Plan, Bikeway System, and other related long-range planning initiatives.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Administration and Performance Management	3,129,018	2,780,552	3,307,758	3,499,823
Engineering and Operations	33,312,161	32,888,680	32,911,460	33,797,833
Parking Management and Enforcement	5,327,266	5,391,700	6,328,288	7,527,893
Transportation Planning	1,337,130	1,342,175	2,702,071	2,723,868
Expense Total	\$43,105,575	\$42,403,106	\$45,249,577	\$47,549,417

TRANSPORTATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	11,743,342	10,600,849	12,551,610	14,212,192
Supplies - Materials	17,447,887	17,474,653	17,690,778	17,954,715
Contractual - Other Services	11,266,661	11,107,431	13,213,774	13,589,095
Capital Outlay	4,511,847	4,584,335	3,334,447	3,334,447
Expense Total	\$44,969,737	\$43,767,268	\$46,790,609	\$49,090,449
Reimbursements	(1,864,162)	(1,364,162)	(1,541,032)	(1,541,032)
Department Total	\$43,105,575	\$42,403,106	\$45,249,577	\$47,549,417
Department Revenue Total	\$13,277,339	\$9,589,872	\$13,277,339	\$13,277,339

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Texas Department of Transportation	(339,800)	(339,800)
Convention Center Reimbursement	(36,000)	(36,000)
Various Reimbursement	(900,372)	(900,372)
Development Services Reimbursement	(264,860)	(264,860)
Reimbursement Total	\$(1,541,032)	\$(1,541,032)

TRANSPORTATION

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Bike Lane Fund (0791)	805,000	705,000
Freeway Traffic Signals (0670)	267,397	275,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	13,075,000	13,160,000
Additional Resources Total	\$14,147,397	\$14,140,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	150.31	136.27	179.53	190.03
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.81	1.84	1.88	1.88
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	1.50	1.01	1.90	1.90
Department Total	153.62	139.12	183.31	193.81

TRANSPORTATION

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding to transfer handicapped/fire lane parking enforcement and street blockage clearance from DPD to TRN, and acquire temporary office space. Includes 42 positions and 23 vehicles (42.00 FTEs).	42	\$1,284,835	\$2,686,561
Increase funding for bike lanes in the General Fund from \$705,000 to \$2,000,000.	0	\$1,295,000	\$1,295,000
Move two reimbursable Senior Engineer positions from DEV (Enterprise Fund) to TRN (General Fund) to review traffic impact plans.	2	\$0	\$0
Add funding for pilot program to address and implement street racing measures.	0	\$200,000	\$200,000
City Council amendment to increase funding for light and blight remediation initiative (\$1,000,000).	0	\$1,000,000	\$1,000,000
Add funding for Margaret McDermott Bridge operations and maintenance.	0	\$40,000	\$40,000
City Council amendment to reduce the funding associated with the parking management study (\$62,500).	0	\$(62,500)	\$(62,500)
Add funding to expand the Neighborhood Management and Traffic Calming Program.	0	\$500,000	\$500,000
Major Budget Items Total	44	\$4,257,335	\$5,659,061

TRANSPORTATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- The City's aging traffic signal infrastructure is most vulnerable in the older areas of Dallas, which are often COC/LIN. To achieve a fully functioning, modern signal system throughout all of Dallas, the Department is matching State grant funds to speed signal system modernization.
- On April 28, 2021, the Dallas City Council unanimously adopted Connect Dallas, the City's first-ever Strategic Mobility Plan, which represents a bold new way of thinking about transportation. The plan creates a framework for investing and responding to 21st century problems, with equity as a driving principle in the evaluation of projects.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	9,522,924	7,906,275	10,666,263	11,765,667
1117 - Vacancy Savings - Salary	(596,397)	0	(1,231,841)	(1,101,082)
1118 - Vacancy Savings - Pension	(84,330)	0	(174,182)	(155,693)
1119 - Vacancy Savings - FICA	(8,644)	0	(17,862)	(15,966)
1201 - Overtime - Civilian	120,750	124,208	125,000	125,000
1203 - Service Incentive Pay	21,792	21,088	20,352	21,120
1208 - Sick Leave Term Pay - Civilian	0	85	0	0
1210 - Vacation Term Pay - Civilian	0	27,586	0	0
1301 - Pension - Civilian	1,350,365	1,127,722	1,528,550	1,684,115
1303 - Life Insurance	11,284	11,284	9,218	10,910
1304 - Health Insurance	1,143,657	1,143,657	1,219,248	1,441,062
1306 - Fica	140,147	117,149	158,432	174,385
1309 - Wellness Program	4,165	4,165	0	0
1314 - Worker's Compensation	117,629	117,629	133,655	147,897
1511 - Temporary Help - Regular	0	0	114,777	114,777
Personnel Services	11,743,342	10,600,849	12,551,610	14,212,192
2110 - Office Supplies	5,000	3,980	12,350	12,350
2111 - Office Supplies Chargeback	10,000	10,000	10,000	10,000
2120 - Min App Inst Tools - Uten	19,831	19,831	14,800	14,800
2140 - Light - Power	14,229,000	14,229,000	14,234,896	14,234,896
2143 - Street Light Maintenance Chg	728,000	728,000	768,000	1,018,000
2160 - Fuel Supplies	5,500	5,515	5,000	5,000
2170 - Water - Sewer	5,500	4,000	3,500	3,500
2181 - Fuel - Lube For Vehicle	154,378	154,378	145,274	147,429
2231 - Clothing	56,000	55,846	70,000	70,000
2252 - Meter Postage Fund Level	4,500	1,854	4,500	4,500
2280 - Other Supplies	1,175,260	1,300,292	520,800	520,800

TRANSPORTATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2590 - Other Improvements	0	2,625	0	0
2731 - Data Processing Equipment	56,740	7,000	52,458	64,240
2735 - Software Purchase - \$1000	81,970	65,143	35,000	35,000
2820 - Signal Systems	916,208	887,190	280,000	280,000
2890 - Miscellaneous Equipment	0	0	9,000	9,000
OC_2281	0	0	965,200	965,200
OC_2822	0	0	560,000	560,000
Supplies - Materials	17,447,887	17,474,653	17,690,778	17,954,715
3020 - Food - Laundry Service	13,000	5,000	5,000	5,000
3021 - Planning Studies	150,000	150,000	112,500	112,500
3030 - Printing - Photo Services	2,500	2,000	2,500	2,500
3050 - Communications	113,769	113,769	90,984	93,727
3051 - Telephone Equipment Charges	750	750	0	0
3053 - Data Circuit Billing	68,689	68,689	84,233	84,233
3060 - Equipment Rental [Outside City]	121,000	123,178	120,000	120,000
3062 - Pc Leasing [Outside City]	622	0	0	0
3070 - Professional Services	3,252,329	3,809,476	2,835,000	2,835,000
3072 - Contractor Service Fees	2,898,988	3,149,660	2,805,828	2,805,828
3090 - City Forces	7,131	8,877	9,000	9,000
3099 - Misc Special Services	1,004,016	13,116	1,012,500	1,337,500
3108 - ATMS Modem Billing	550,000	700,871	600,000	600,000
3110 - Equip Repairs and Maintenance	1,588,020	1,436,649	1,898,000	1,898,000
3130 - Copy Machine Rent-Lease-Maint	5,918	5,918	5,690	5,690
3150 - Copy Center Charges	300	0	0	0
3310 - Insurance	31,621	31,621	45,393	54,080
3313 - Liability Premiums	43,321	43,321	46,220	46,682
3315 - Tolls	250	250	250	250
3320 - Advertising	4,000	2,044	3,000	3,000
3330 - Rents [Lease]	0	0	116,591	120,300
3340 - Membership Dues	15,000	17,196	35,000	35,000
3341 - Subscriptions-Serials	2,000	12,355	500	500
3361 - Professional Development	36,152	30,152	81,197	55,297
3410 - Equip - Automotive Rental	355,972	355,972	336,443	343,274
3411 - Wreck Handle Charge (fleet)	68,119	68,119	33,519	34,009
3416 - GIS Services	29,490	29,490	17,703	17,703
3420 - Commun Equip Rental	0	0	17,322	18,832
3429 - Cellphone Charges	68,771	69,661	83,271	83,271
3430 - Data Services	112,920	112,920	121,657	124,972
3434 - Programming	704,900	704,900	674,473	722,947
3438 - Software Maintenance Fee	17,113	24,238	20,000	20,000
3637 - Capital Const Transfer	0	0	2,000,000	2,000,000
3994 - Outside Temps-Staffing	0	17,240	0	0
Contractual - Other Services	11,266,661	11,107,431	13,213,774	13,589,095

TRANSPORTATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
4210 - Property Purchase Price	50,000	50,000	50,000	50,000
4599 - Improvements non-Building	2,000,000	2,000,000	1,000,000	1,000,000
4742 - Trucks	321,825	321,825	160,000	160,000
4780 - Photo And Film Equipment	35,000	35,000	0	0
4820 - Signal System	2,105,022	2,105,022	2,124,447	2,124,447
4890 - Misc Equipment Capital	0	72,488	0	0
Capital Outlay	4,511,847	4,584,335	3,334,447	3,334,447
5011 - Reimb Fr Othr Organizaton	(1,455,362)	(917,977)	(1,132,232)	(1,132,232)
5331 - Reimbursement - TxDOT	(354,800)	(354,800)	(354,800)	(354,800)
5998 - Reimbursement - Bond and TIF Projects	(54,000)	(91,385)	(54,000)	(54,000)
Reimbursements	(1,864,162)	(1,364,162)	(1,541,032)	(1,541,032)
Total Expense	\$43,105,575	\$42,403,106	\$45,249,577	\$47,549,417



AVIATION

MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase the public's knowledge of AVI's events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food and beverage and retail experiences for the visitors and employees at Dallas Love Field (DAL) that create excellent customer service and economic vitality
- Take a proactive approach to cybersecurity by evaluating critical assets, risks, and vulnerabilities through cybersecurity risk assessments
- Intensify the relationship with the community by conducting regular neighborhood meetings, giving them communication tools, and publishing up-to-date information regarding airport projects
- Expand upon the airport's culture of maintenance and safety by continuing the preventive maintenance program for buildings and using predictive maintenance to better for maintenance issues

SERVICE DESCRIPTIONS

AVIATION	
Aviation Facilities - Dallas Executive Airport - Vertiport	Provides for the continued operation and maintenance of Dallas Executive Airport and the Dallas Vertiport. The City of Dallas owns and operates Dallas Executive Airport (RBD) and the downtown Vertiport and provides outstanding infrastructure for the city and region's general aviation community.
Capital Construction and Debt Service	Provides for debt payments toward revenue supported bonds for the Love Field Modernization Program terminal construction and debt service reimbursement to Southwest Airlines. Also included is the planned transfer of operating revenues in excess of expense requirements for capital-intensive projects.
Dallas Love Field	Provides for the continued operation and maintenance of Dallas Love Field. The City of Dallas owns and operates DAL, one of the finest general-purpose airports in the nation.

AVIATION

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Aviation Facilities - Dallas Executive Airport - Vertiport	2,290,119	4,080,446	3,936,193	4,100,693
Capital Construction and Debt Service	22,628,472	25,121,200	47,607,989	47,891,075
Dallas Love Field	93,807,829	89,470,115	90,442,605	98,457,181
Expense Total	\$118,726,420	\$118,671,762	\$141,986,787	\$150,448,949

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	22,536,145	20,873,332	25,444,963	26,625,500
Supplies - Materials	7,996,055	7,584,151	8,089,820	8,496,406
Contractual - Other Services	112,410,132	113,181,028	116,323,326	119,451,044
Capital Outlay	1,684,221	2,937,801	2,096,787	2,236,787
Expense Total	\$144,626,553	\$144,576,313	\$151,954,896	\$156,809,737
Reimbursements	(25,900,133)	(25,904,551)	(9,968,109)	(6,360,788)
Department Total	\$118,726,420	\$118,671,762	\$141,986,787	\$150,448,949
Department Revenue Total	\$118,726,420	\$118,671,762	\$141,986,787	\$150,448,949

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Department Support	(5,734,088)	(5,734,088)
Transportation Security Administration Reimbursement	(526,700)	(526,700)
CARES Act Reimbursement	(3,607,321)	0
Texas Department of Transportation Reimbursement	(100,000)	(100,000)
Reimbursement Total	\$(9,968,109)	\$(6,360,788)

AVIATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	303.81	279.61	338.58	347.58
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	1.75	1.75
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	303.81	279.61	340.33	349.33

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for Personnel Services to support the anticipated increase in service level at Dallas Love Field airport.	0	\$771,539	\$771,539
Increase funding for commercial paper interest payment, airfield contracts, maintenance and repair, Dallas Police Department and Dallas Fire-Rescue reimbursements, airport security, custodial services, terminal server, network, and web hosting.	0	\$10,493,605	\$16,755,312
Increase funding for supplies and furniture in order to follow CDC guidelines on COVID-19 safety.	0	\$627,193	\$627,193
Add funding of \$399,000 to replace facility vehicles and improve the Airport Operation Center in FY 2021-22, and add additional funding of \$539,000 for facility vehicles in FY 2022-23.	0	\$399,000	\$938,000
Major Budget Items Total	0	\$12,291,337	\$19,092,044

AVIATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Invest in Aviation's education initiatives and provide career days for residents most impact by inequities, as noted in the Equity Impact Assessment Tool.pdf (dallascityhall.com).
- Utilize socioeconomic data as part of developing our Disadvantaged Business Enterprise (DBE) goal for federally funded capital projects.
- Increase community engagement and impact by establishing a partnership between Dallas Independent School District (DISD), Aviation Institute of Maintenance (AIM) and Drug Enforcement Administration (DEA) for an onsite dual credit.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	17,082,731	15,067,381	19,364,293	20,216,298
1104 - Other Wages	0	267	0	0
1111 - Cell Phone Stipend	3,880	6,761	6,200	6,200
1201 - Overtime - Civilian	0	404,076	259,174	255,702
1203 - Service Incentive Pay	49,224	50,382	47,425	50,897
1207 - Compensatory Time Pay - Civ	0	0	0	0
1208 - Sick Leave Term Pay - Civilian	0	19,789	0	0
1210 - Vacation Term Pay - Civilian	0	38,433	0	0
1301 - Pension - Civilian	2,438,177	2,334,643	2,781,858	2,902,824
1303 - Life Insurance	24,119	24,119	18,283	18,931
1304 - Health Insurance	2,478,968	2,478,968	2,507,862	2,683,584
1306 - Fica	248,827	238,296	285,320	297,674
1309 - Wellness Program	9,031	9,031	0	243
1314 - Worker's Compensation	201,188	201,188	174,548	193,147
1453 - Continuance Pay - Civilian	0	0	0	0
Personnel Services	22,536,145	20,873,332	25,444,963	26,625,500

AVIATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2110 - Office Supplies	36,643	36,725	35,988	40,632
2111 - Office Supplies Chargeback	36,343	37,454	48,543	47,949
2120 - Min App Inst Tools - Uten	46,850	57,159	64,050	68,550
2130 - Copy McH Supplies	300	300	300	300
2140 - Light - Power	2,200,000	2,200,000	2,200,000	2,200,000
2160 - Fuel Supplies	263,066	263,066	263,066	263,066
2170 - Water - Sewer	330,870	330,870	330,870	330,870
2181 - Fuel - Lube For Vehicle	200,780	200,780	189,993	192,563
2182 - Mechanical Supplies Veh	55,486	55,486	55,486	55,486
2183 - Fuel - Lube	6,500	6,500	6,500	6,500
2185 - Tires - Tubes	11,990	12,660	11,990	11,990
2190 - Mechanical Supplies	6,000	6,605	6,000	6,000
2200 - Chemical Medical Surgical	80,000	80,000	91,000	91,000
2220 - Laundry - Cleaning Suppl	21,950	21,950	21,950	21,950
2230 - Personal Protective Equipment- Gear	0	0	0	1,500
2231 - Clothing	91,832	89,867	89,015	92,781
2232 - Food Supplies	40,052	40,584	40,003	41,003
2252 - Meter Postage Fund Level	3,600	3,678	3,800	4,000
2262 - Botanical - Agric Suppl	177,500	177,500	177,500	177,500
2270 - Printing Supplies	14,700	13,964	12,400	12,400
2280 - Other Supplies	3,015,131	3,027,013	3,205,650	3,332,650
2290 - Event Supplies-Ceremony Event Supplies	6,020	6,020	6,020	8,020
2310 - Building Materials	66,179	66,719	19,679	19,679
2510 - Streets Roadways-Highways	87,124	87,124	87,124	137,124
2590 - Other Improvements	750	750	5,563	5,563
2710 - Furniture - Fixtures	151,369	169,968	364,393	384,393
2720 - Machine Tools	94,382	94,382	189,341	189,341
2730 - Major Apparatus	4,500	10,500	10,500	10,500
2731 - Data Processing Equipment	379,843	203,461	229,874	229,874
2735 - Software Purchase -\$1000	3,061	3,106	4,062	4,061
2740 - Motor Vehicles	0	0	0	190,000
2760 - Radio - Communication Eqp	41,000	37,500	50,000	50,000
2770 - Audiovisual Equipment	134,769	134,769	140,695	140,695
2780 - Photography - Film Equipment	500	500	500	500
2790 - Protective Equipment	45,333	45,333	46,333	46,333
2890 - Miscellaneous Equipment	341,632	61,858	81,632	81,633
Supplies - Materials	7,996,055	7,584,151	8,089,820	8,496,406
3020 - Food - Laundry Service	58,358	58,990	37,416	64,416
3030 - Printing - Photo Services	67,143	66,564	71,583	89,583
3050 - Communications	417,067	417,067	434,547	446,246
3051 - Telephone Equipment Charges	11,141	10,335	12,566	13,481

AVIATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3053 - Data Circuit Billing	259,881	259,881	392,437	392,437
3060 - Equipment Rental [Outside City]	921,297	921,297	921,297	921,297
3068 - Security Monitoring Services	1,712,323	1,712,323	1,554,016	1,585,517
3070 - Professional Services	2,653,068	2,340,933	3,827,727	4,345,317
3071 - Management Service Fees	63,730	63,730	36,730	36,730
3072 - Contractor Service Fees	2,474,378	2,517,726	3,216,158	3,216,153
3080 - Cable Tv Services	53,200	3,200	3,200	3,200
3090 - City Forces	448,545	448,545	448,545	448,545
3091 - Custodial Services	2,552,060	2,552,060	2,802,060	3,177,060
3092 - Security Services	10,247,098	13,269,153	11,097,799	11,273,125
3099 - Misc Special Services	9,965,448	3,656,342	1,182,960	1,792,960
3110 - Equip Repairs and Maintenance	1,007,161	806,325	1,048,596	1,348,596
3130 - Copy Machine Rent-Lease-Maint	59,887	59,887	45,700	45,700
3150 - Copy Center Charges	800	853	800	800
3151 - Department Support	5,273,433	5,273,433	5,734,088	5,734,088
3210 - Building Repairs and Maint	7,895,326	8,165,080	9,048,274	9,323,274
3310 - Insurance	1,128,445	1,128,445	1,655,475	1,972,310
3313 - Liability Premiums	173,527	173,527	125,014	91,265
3320 - Advertising	104,134	117,729	166,496	261,496
3321 - Advertising Fees	800	800	0	0
3330 - Rents [Lease]	9,043,113	9,043,114	9,793,113	9,793,113
3340 - Membership Dues	199,423	201,519	153,195	153,355
3341 - Subscriptions-Serials	39,160	39,373	36,000	86,000
3361 - Professional Development	207,109	210,180	271,341	444,738
3363 - Reimb-Vehicle Use,Parking	1,979	1,979	1,979	1,979
3410 - Equip - Automotive Rental	242,270	242,270	237,418	242,066
3411 - Wreck Handle Charge (fleet)	9,873	9,873	18,659	18,933
3416 - GIS Services	43,440	43,440	21,568	21,568
3420 - Commun Equip Rental	276,526	276,526	0	0
3422 - Toll Tag Fees Dallas Parking Garage	948,750	353,240	748,750	748,750
3429 - Cellphone Charges	152,503	143,843	133,103	133,102
3430 - Data Services	234,489	234,489	271,283	278,872
3434 - Programming	2,105,076	2,105,076	2,351,613	2,465,058
3437 - Continual Software License Fee	59,300	40,000	18,000	18,000
3460 - Disposal Services	8,000	8,046	8,000	8,000
3518 - Credit Card Charges	417,450	387,609	367,450	367,450
3538 - Interest Exp Short Term	3,150	3,150	3,150	3,150
354A - Loan Payments	266,039	266,039	266,039	266,039
3599 - Misc. Other Charges	1,500	1,500	1,500	1,500
3650 - Fire Station Reimb	5,339,249	7,921,118	7,919,032	7,919,661
3651 - Gen Fund Cost Reimb	2,075,511	2,075,511	2,138,723	2,138,723
3661 - Debt Svc Reimb - Transfers	41,326,500	43,826,500	45,827,500	45,827,500
3851 - Pension Bond Debt Service	1,188,599	1,188,599	1,413,712	1,471,177

AVIATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3994 - Outside Temps-Staffing	672,873	533,810	458,714	458,714
Contractual - Other Services	112,410,132	113,181,028	116,323,326	119,451,044
4310 - Buildings	50,000	50,000	155,000	155,000
4599 - Improvements non-Building	0	1,260,580	0	0
4720 - Mach Tools Implem Major	168,451	168,451	168,451	168,451
4731 - Equip-Data Processing	848,585	848,585	982,151	982,150
4735 - Computer Software Licenses	564,825	564,825	593,825	593,826
4742 - Trucks	0	0	145,000	285,000
4890 - Misc Equipment Capital	52,360	45,360	52,360	52,360
Capital Outlay	1,684,221	2,937,801	2,096,787	2,236,787
5002 - Dept Support Reimb	(5,273,433)	(5,273,433)	(5,734,088)	(5,734,088)
5011 - Reimb Fr Othr Organizaton	(20,626,700)	(20,631,118)	(4,234,021)	(626,700)
Reimbursements	(25,900,133)	(25,904,551)	(9,968,109)	(6,360,788)
Total Expense	\$118,726,420	\$118,671,762	\$141,986,787	\$150,448,949



AVIATION - TRANSPORTATION REGULATION

MISSION

Create innovative airport experiences by promoting safety and comfort, valuing our employees, developing our facilities, recognizing our unique role in the Dallas community, and contributing a positive economic impact.

DEPARTMENT GOALS

- Increase the public's knowledge of AVI's events by responding to media requests within 24 hours and using social media to promote events
- Enrich the quality of life for the residents of Dallas and enhance the cultural appeal to city visitors by integrating high-quality visual art and performances into public spaces
- Provide award-winning food and beverage and retail experiences for the visitors and employees at Dallas Love Field (DAL) that create excellent customer service and economic vitality
- Take a proactive approach to cybersecurity by evaluating critical assets, risks, and vulnerabilities through cybersecurity risk assessments
- Intensify the relationship with the community by conducting regular neighborhood meetings, giving them communication tools, and publishing up-to-date information regarding airport projects
- Expand upon the airport's culture of maintenance and safety by continuing the preventive maintenance program for buildings and using predictive maintenance better for maintenance issues

SERVICE DESCRIPTIONS

AVIATION - TRANSPORTATION REGULATION	
Regulation and Enforcement of For Hire Transportation	Provides regulation and enforcement of the City's for-hire transportation services. This ensures transportation for-hire services continue to be a viable component of the transportation system and provide consumers options when using transportation services.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regulation and Enforcement of For Hire Transportation	354,879	408,571	403,065	411,943
Expense Total	\$354,879	\$408,571	\$403,065	\$411,943

AVIATION - TRANSPORTATION REGULATION

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	348,077	281,189	352,217	358,069
Supplies - Materials	2,980	2,981	2,300	2,316
Contractual - Other Services	132,734	253,313	176,215	179,225
Capital Outlay	0	0	0	0
Expense Total	\$483,791	\$537,483	\$530,732	\$539,610
Reimbursements	(128,912)	(128,912)	(127,667)	(127,667)
Department Total	\$354,879	\$408,571	\$403,065	\$411,943
Department Revenue Total	\$354,879	\$408,571	\$403,065	\$411,943

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Aviation Reimbursement	(127,667)	(127,667)
Reimbursement Total	\$(127,667)	\$(127,667)

AVIATION - TRANSPORTATION REGULATION

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	5.00	3.00	5.00	5.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	5.00	3.00	5.00	5.00

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for FastTrackGov consulting services from \$65,400 to \$94,500.	0	\$29,100	\$29,100
Major Budget Items Total	0	\$29,100	\$29,100

AVIATION - TRANSPORTATION REGULATION

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Invest in Aviation's education initiatives and provide career days for residents most impact by inequities, as noted in the Equity Impact Assessment Tool.pdf (dallascityhall.com).
- Utilize socioeconomic data as part of developing our Disadvantaged Business Enterprise (DBE) goal for federally funded capital projects.
- Increase community engagement and impact by establishing a partnership between Dallas Independent School District (DISD), Aviation Institute of Maintenance (AIM) and Drug Enforcement Administration (DEA) for an onsite dual credit.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	265,100	186,853	270,039	273,709
1201 - Overtime - Civilian	0	1,053	0	0
1203 - Service Incentive Pay	2,826	2,826	2,400	2,400
1208 - Sick Leave Term Pay - Civilian	0	3,087	0	0
1210 - Vacation Term Pay - Civilian	0	7,219	0	0
1301 -Pension - Civilian	38,044	38,044	38,523	39,042
1303 - Life Insurance	361	361	270	270
1304 - Health Insurance	37,725	37,725	37,035	38,645
1306 - Fica	3,886	3,886	3,950	4,003
1309 - Wellness Program	135	135	0	0
Personnel Services	348,077	281,189	352,217	358,069
2110 - Office Supplies	500	500	250	250
2111 - Office Supplies Chargeback	1,210	1,210	250	250
2181 - Fuel - Lube For Vehicle	870	870	800	816
2231 - Clothing	0	0	250	250
2252 - Meter Postage Fund Level	400	401	250	250
2270 - Printing Supplies	0	0	500	500
Supplies - Materials	2,980	2,981	2,300	2,316
3030 - Printing - Photo Services	268	758	758	758
3050 - Communications	6,997	6,997	7,130	7,345
3053 - Data Circuit Billing	4,227	4,227	6,607	6,607
3070 - Professional Services	62,418	106,745	94,500	94,500
3099 - Misc Special Services	341	76,500	0	0
3130 - Copy Machine Rent-Lease-Maint	253	253	0	0
3410 - Equip - Automotive Rental	8,457	8,457	4,128	4,231
3411 - Wreck Handle Charge (fleet)	0	93	152	159

AVIATION - TRANSPORTATION REGULATION

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3416 - GIS Services	649	649	319	319
3429 - Cellphone Charges	3,000	3,000	1,200	1,200
3430 - Data Services	3,875	3,875	2,555	2,667
3434 - Programming	40,645	40,645	42,231	44,173
3518 - Credit Card Charges	1,604	1,114	1,114	1,114
3851 - Pension Bond Debt Service	0	0	15,521	16,152
Contractual - Other Services	132,734	253,313	176,215	179,225
5011 - Reimb Fr Othr Organizaton	(128,912)	(128,912)	(127,667)	(127,667)
Reimbursements	(128,912)	(128,912)	(127,667)	(127,667)
Total Expense	\$354,879	\$408,571	\$403,065	\$411,943



CONVENTION & EVENT SERVICES

MISSION

Serves as an economic engine for the City of Dallas through efficient management, marketing and promotion of the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) and its other venues. Directs the Office of Special Events (OSE) and the KBHCCD Master Planning process, while providing quality customer experiences.

DEPARTMENT GOALS

- Monitor planned critical safety, security and building integrity infrastructure repairs underway or completed
- Spectra will increase revenue by 40 percent in FY 2021-22, 16 percent in FY 2022-23 and 10 percent in FY 2023-24
- Maintain percentage of Client Survey Respondents who rated their overall experience at KBHCCD as "excellent" or "good" at 90 percent
- Maintain percentage of Permit Holder Survey Respondents who rated their overall experience with OSE as "excellent" or "good" at 80 percent

SERVICE DESCRIPTIONS

CONVENTION & EVENT SERVICES	
Convention Center Debt Service Payment	Sustains the Debt Service Fund, which provides for the payment of principal and interest on the KBHCCD's outstanding revenue refunding and improvement bonds.
Dallas Convention Center	Through a management agreement, staff operates the KBHCCD, one of the region's most powerful economic engines. The KBHCCD functions as an enterprise fund that collaterally feeds the generation of hotel occupancy taxes (HOT) and creates regionwide jobs and economic benefits. With more than two million square feet of functional space, the KBHCCD hosts an average of 100 professional, religious, corporate, consumer, trade sports, and educational events annually.
Office of Special Events	Serves as the regulatory authority for permitting outdoor special events, street pole banners, street seats, filming, the Dallas Farmers Market, and neighborhood farmers markets through the Special Events Ordinance – Chapter 42A.
Union Station	Serves as a hub for major transportation providers, including Dallas Area Rapid Transit (DART) light rail, National Railroad Passenger Corporation (AMTRAK), and Trinity Railway Express (TRE). Oversees the lease agreement, capital projects and general operations of the Eddie Bernice Johnson Union Station.

CONVENTION & EVENT SERVICES

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Convention Center Debt Service Payment	23,481,663	23,481,663	23,484,163	23,482,663
Dallas Convention Center	60,375,621	44,357,110	75,780,367	88,198,553
Office of Special Events	1,182,987	1,126,778	800,418	795,176
Union Station	792,310	894,351	755,000	755,000
Expense Total	\$85,832,581	\$69,859,902	\$100,819,948	\$113,231,392

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,902,480	2,601,071	2,978,792	3,038,691
Supplies - Materials	3,132,841	2,975,773	3,095,700	3,095,703
Contractual - Other Services	79,397,260	64,533,077	94,703,456	107,051,998
Capital Outlay	400,000	400,000	50,000	45,000
Expense Total	\$85,832,581	\$70,509,920	\$100,827,948	\$113,231,392
Reimbursements	0	(650,017)	(8,000)	0
Department Total	\$85,832,581	\$69,859,902	\$100,819,948	\$113,231,392
Department Revenue Total	\$85,832,581	\$69,859,902	\$100,819,948	\$113,231,392

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Code Compliance Reimbursement	(8,000)	0
Reimbursement Total	\$(8,000)	\$0

CONVENTION & EVENT SERVICES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Convention Hotel Tax Rebate (0756)	29,892,205	20,051,513
Additional Resources Total	\$29,892,205	\$20,051,513

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	31.00	26.73	30.00	30.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	1.00	1.00
Department Total	31.00	26.73	31.00	31.00

CONVENTION & EVENT SERVICES

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase allocation for advertising, including VisitDallas and OAC transfer, due to recovery of revenue reduced in FY2020-21 due to the COVID-19 pandemic.	0	\$5,472,107	\$6,115,850
Increase funding for capital construction transfer to return to a historical level of capital construction funding given that projected event and HOT revenues are increasing.	0	\$10,415,355	\$20,819,293
City Council amendment to decrease Convention Center transfer to capital construction (\$60,000) and increase funding for membership dues (\$60,000; North Texas Commission membership).	0	\$0	\$0
Major Budget Items Total	0	\$15,887,462	\$26,935,143

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Convention & Event Services (CES) in collaboration with Spectra, VisitDallas and other multiple partners will develop a Hospitality Internship Program to address educational and professional disparities, with a focus on communities that data demonstrates has the greatest need.
- CES will monitor the success of the Hospitality Internship Program (HIP) through disaggregated data by tracking participants graduation and permanent placement in Hospitality positions.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	2,272,640	1,980,507	2,283,899	2,325,213
1111 - Cell Phone Stipend	480	480	640	640
1116 - Retroactive Pay - Civilian	0	4,496	0	0
1201 - Overtime - Civilian	0	16,262	0	0
1203 - Service Incentive Pay	5,280	7,392	6,000	6,000

CONVENTION & EVENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1301 - Pension - Civilian	321,321	293,179	323,882	329,724
1303 - Life Insurance	2,235	2,235	1,593	1,593
1304 - Health Insurance	229,754	229,754	218,507	228,006
1306 - Fica	32,953	28,948	34,446	35,045
1309 - Wellness Program	837	837	0	0
1314 - Worker's Compensation	36,980	36,980	24,825	27,470
1510 - Temporary Help Services	0	0	85,000	85,000
Personnel Services	2,902,480	2,601,071	2,978,792	3,038,691
2110 - Office Supplies	7,250	6,181	8,500	8,500
2111 - Office Supplies Chargeback	10,830	10,830	10,830	10,830
2140 - Light - Power	2,400,000	2,400,000	2,400,000	2,400,000
2160 - Fuel Supplies	213,000	213,000	221,000	221,000
2170 - Water - Sewer	393,314	273,314	367,000	367,000
2181 - Fuel - Lube For Vehicle	235	235	220	223
2231 - Clothing	500	500	0	0
2252 - Meter Postage Fund Level	2,500	1,500	2,650	2,650
2280 - Other Supplies	64,000	29,000	39,500	39,500
2731 - Data Processing Equipment	11,212	11,212	16,000	16,000
2770 - Audiovisual Equipment	30,000	30,000	30,000	30,000
Supplies - Materials	3,132,841	2,975,773	3,095,700	3,095,703
3030 - Printing - Photo Services	2,750	2,750	1,600	1,600
3033 - Legal Fees	10,000	10,000	10,000	10,000
3050 - Communications	119,499	119,499	118,122	121,537
3051 - Telephone Equipment Charges	4,482	4,482	1,400	1,400
3053 - Data Circuit Billing	69,217	69,217	104,878	104,878
3060 - Equipment Rental [Outside City]	0	1,374	30,000	30,000
3070 - Professional Services	39,000	210,921	132,790	69,790
3071 - Management Service Fees	500,000	500,000	200,000	200,000
3072 - Contractor Service Fees	34,006,364	18,722,768	31,147,755	31,107,943
3080 - Cable Tv Services	2,000	2,000	2,000	2,000
3085 - Freight	360	360	360	360
3090 - City Forces	1,689,606	1,702,487	2,039,701	1,895,817
3091 - Custodial Services	360,000	0	360,000	360,000
3092 - Security Services	1,694,069	1,694,069	2,625,000	2,625,000
3099 - Misc Special Services	209,911	209,911	325,681	307,929
3110 - Equip Repairs and Maintenance	105,000	105,000	111,000	111,000
3130 - Copy Machine Rent-Lease-Maint	14,683	14,683	14,116	14,116
3150 - Copy Center Charges	330	330	330	330
3210 - Building Repairs and Maint	222,000	222,000	291,100	291,100
3310 - Insurance	1,313,141	1,313,141	1,941,045	2,312,534
3313 - Liability Premiums	116,729	116,729	77,012	56,224
3320 - Advertising	10,621,500	10,621,500	16,093,607	16,737,350

CONVENTION & EVENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3321 - Advertising Fees	17,000	17,000	16,200	16,200
3340 - Membership Dues	3,100	1,550	2,000	2,000
3341 - Subscriptions-Serials	300	300	300	300
3361 - Professional Development	27,500	17,500	27,800	27,800
3410 - Equip - Automotive Rental	15,707	15,707	15,402	15,577
3416 - GIS Services	4,026	4,026	1,943	1,943
3420 - Commun Equip Rental	180,613	180,613	200,638	218,390
3429 - Cellphone Charges	12,000	12,000	13,800	13,800
3430 - Data Services	33,192	33,192	32,040	32,723
3434 - Programming	113,657	113,657	139,937	149,937
3438 - Software Maintenance Fee	57,749	0	0	0
3439 - Audio-Visual Services	495	495	495	495
3460 - Disposal Services	152,000	79,072	66,000	66,000
3518 - Credit Card Charges	303,000	13,000	311,300	311,300
3537 - Fees -Bond Payments	1,870	1,870	0	0
3599 - Misc. Other Charges	315,725	315,725	314,223	314,223
3637 - Capital Const Transfer	0	1,063,662	10,415,355	20,578,158
3651 - Gen Fund Cost Reimb	242,110	242,110	274,139	274,139
3690 - Miscellaneous Transfers	2,750,300	2,750,300	3,583,178	5,001,200
3851 - Pension Bond Debt Service	534,414	534,414	177,046	184,242
3870 - Revn Bnd-Conv Cnt Fnd 080	23,481,663	23,481,663	23,484,163	23,482,663
3994 - Outside Temps-Staffing	50,198	12,000	0	0
Contractual - Other Services	79,397,260	64,533,077	94,703,456	107,051,998
4735 - Computer Software Licenses	400,000	400,000	50,000	45,000
Capital Outlay	400,000	400,000	50,000	45,000
5011 - Reimb Fr Othr Organizaton	0	(650,017)	(8,000)	0
Reimbursements	0	(650,017)	(8,000)	0
Total Expense	\$85,832,581	\$69,859,902	\$100,819,948	\$113,231,392

DALLAS WATER UTILITIES

MISSION

Provide water and wastewater services vital to the health and safety of City of Dallas residents and customers.

DEPARTMENT GOALS

- Continue the Integrated Pipeline Project (IPL) to connect Lake Palestine to Dallas' water supply system by finalizing the pipeline route to the Bachman Water Treatment Plant, preparing for the acquisition of necessary easements and land rights, and initiating permitting to allow for future construction from the IPL connection to Bachman Water Treatment Plant
- Continue addressing unserved water and wastewater needs within the City of Dallas by initiating design of infrastructure improvements for all occupied unserved areas and continuing construction of first phase projects
- Provide high-quality water to meet the demands of retail and wholesale customers and ensure adequate pressure for fire protection
- Provide wastewater collection and treatment services for retail and wholesale customers while meeting U.S. Environmental Protection Agency (EPA) and Texas Commission on Environmental Quality (TCEQ) treatment plant discharge requirements and Trinity River Stream Standards as required by the Clean Water Act
- Continue enhancing the customer service experience and improving water conservation with the development of the Advanced Metering Infrastructure project
- Provide planning, design, and construction of capital projects to ensure adequate and appropriate improvements within the water and wastewater systems
- Ensure accountability of funds and prudent management of DWU's financial resources

SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES	
DWU General Expense	Includes payments for services received by DWU from other City departments, Payment in Lieu of Taxes (PILOT), fleet replacement, and street rental.
Wastewater Collection	Provides 24/7 operation and maintenance of more than 4,050 miles of wastewater mains in the sanitary sewer system to ensure the collection and transport of domestic and industrial wastewater.
Wastewater Treatment	Operates and maintains two wastewater treatment plants that treat 67 billion gallons of domestic and industrial wastewater, process and dispose of biosolids, and provide reuse effluent water to local area golf courses as a service for the residents of Dallas.
Water Capital Funding	Provides funding related to the DWU Capital Improvement Program through the issuance of long-term and short-term debt, as well as cash funding to meet the City's Financial Management Performance Criteria goals.

DALLAS WATER UTILITIES

Water Planning, Financial and Rate Services	Develops and manages DWU's annual operating budget of more than \$720 million, coordinates and prepares the annual capital budget of more than \$320 million, and ensures the City has water now and in the future to meet the needs of the residents of Dallas and customer cities.
Water Production and Delivery	Operates and maintains three water purification plants, pump stations, storage tanks, and 5,000 miles of distribution system pipelines to provide 137 billion gallons of drinking water and fire protection to more than 2.5 million people.
Water Utilities Capital Program Management	Provides management for capital improvement projects totaling approximately \$320 million annually from inception through startup. This includes capital planning, professional services, construction administration, and inspection of the required improvements.
Water Utilities Customer Account Services	Provides water meter reading, billing, collection, and customer service activities for more than 300,000 water, wastewater, sanitation, and stormwater utility accounts monthly.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
DWU General Expense	131,028,047	129,789,695	136,023,723	140,699,435
Wastewater Collection	21,225,917	19,956,384	22,292,047	22,703,612
Wastewater Treatment	53,698,229	51,520,544	55,496,802	56,106,801
Water Capital Funding	351,165,288	342,989,427	348,821,606	345,632,253
Water Planning, Financial and Rate Services	4,522,893	3,686,457	3,613,478	4,240,053
Water Production and Delivery	108,695,886	105,340,967	110,722,482	117,917,139
Water Utilities Capital Program Management	15,418,863	14,488,955	15,727,198	16,223,879
Water Utilities Customer Account Services	29,023,218	27,762,821	29,735,314	30,304,871
Expense Total	\$714,778,341	\$695,535,250	\$722,432,650	\$733,828,043

DALLAS WATER UTILITIES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	\$111,650,224	\$103,080,762	\$111,720,611	\$114,798,530
Supplies - Materials	97,499,769	96,864,149	99,269,941	98,832,318
Contractual - Other Services	509,618,785	499,580,775	512,593,448	517,526,463
Capital Outlay	6,186,534	6,186,535	7,957,000	11,957,000
Expense Total	\$724,955,312	\$705,712,221	\$731,541,000	\$743,114,311
Reimbursements	(10,176,971)	(10,176,971)	(9,108,350)	(9,286,268)
Department Total	\$714,778,341	\$695,535,250	\$722,432,650	\$733,828,043
Department Revenue Total	\$692,146,200	\$672,903,109	\$713,732,650	\$727,819,373

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Department Support	(7,407,775)	(7,577,307)
General Fund Reimbursement	(1,450,575)	(1,458,961)
Contractor Reimbursement	(250,000)	(250,000)
Reimbursement Total	\$(9,108,350)	\$(9,286,268)

DALLAS WATER UTILITIES

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Direct Services (FC18)	37,426,891	0
Additional Resources Total	\$37,426,891	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	1,434.50	1,292.00	1,423.50	1,423.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	140.26	178.00	140.26	140.26
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	1,574.76	1,470.00	1,563.76	1,563.76

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- DWU will begin designing water and wastewater infrastructure improvements to all occupied, unserved areas throughout the City as part of DWU's Unserved Areas Program. Priority will be given to those unserved areas that are also identified as reinvestment areas in the City's Comprehensive Housing Policy.
- In collaboration with the Office of Cultural Affairs, transform a large industrial floodgate in Rochester Park into an aesthetic mural. This is an underserved area of the city and this project would engage the community, build a robust arts ecosystem to better reflect the diverse composition of Dallas, and extend access to arts and cultural experiences to this area.

DALLAS WATER UTILITIES

- In February 2021, Dallas Water Utilities joined the US Water Alliance – Water Equity Network. DWU will continue working with peer water utility leaders and other network participants in the implementation of equitable policies and programs to advance water equity. DWU is also a member of the invitation-only Texas Water Equity Cohort.
- DWU will partner with the Office of Community Care and Communications, Outreach and Marketing to develop a water bill insert targeted at renters to notify DWU customers about a federal assistance program for utility bill assistance resulting from the COVID-19 pandemic.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	74,830,724	66,006,263	75,309,842	77,392,433
1104 - Other Wages	0	8,276	0	0
1111 - Cell Phone Stipend	220,000	220,000	220,000	220,000
1116 - Retroactive Pay - Civilian	0	65,941	0	0
1201 - Overtime - Civilian	9,055,458	11,493,173	9,117,136	9,117,136
1203 - Service Incentive Pay	503,533	0	503,533	503,533
1208 - Sick Leave Term Pay - Civilian	310,000	0	310,000	310,000
1210 - Vacation Term Pay - Civilian	280,000	0	280,000	280,000
1251 - Off-road Vehicle Use	23,175	23,175	23,175	23,175
1301 - Pension - Civilian	12,005,493	10,948,059	12,075,488	12,370,061
1303 - Life Insurance	103,405	103,405	77,192	77,192
1304 - Health Insurance	10,627,962	10,627,962	10,588,232	11,048,528
1306 - Fica	1,235,733	1,127,174	1,242,767	1,272,964
1309 - Wellness Program	38,720	38,720	0	0
1314 - Worker's Compensation	2,416,021	2,416,021	1,973,246	2,183,508
1408 - Attendance Incentive Leave - Civ	0	2,593	0	0
Personnel Services	111,650,224	103,080,762	111,720,611	114,798,530

DALLAS WATER UTILITIES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2110 - Office Supplies	254,293	254,293	255,343	255,393
2111 - Office Supplies Chargeback	180,494	180,494	181,345	181,345
2120 - Min App Inst Tools - Uten	3,062,128	3,062,128	2,983,128	2,983,128
2130 - Copy McH Supplies	10,400	5,000	10,400	10,400
2140 - Light - Power	24,200,888	25,700,888	24,200,888	24,200,888
2160 - Fuel Supplies	300,000	300,000	351,460	351,460
2170 - Water - Sewer	28,945	10,000	22,945	22,945
2171 - Purchase Of Treated Water	125,000	75,000	375,000	375,000
2181 - Fuel - Lube For Vehicle	1,868,409	1,868,409	1,765,236	1,789,305
2182 - Mechanical Supplies Veh	40,000	40,000	41,500	41,500
2183 - Fuel - Lube	348,045	148,405	398,045	398,045
2185 - Tires - Tubes	93,484	37,342	93,484	93,484
2190 - Mechanical Supplies	155,728	82,074	157,366	157,366
2200 - Chemical Medical Surgical	23,888,755	23,145,119	25,000,000	25,000,000
2220 - Laundry - Cleaning Suppl	250,000	250,000	251,407	251,407
2231 - Clothing	865,321	865,321	894,321	894,321
2232 - Food Supplies	84,810	43,634	84,910	85,210
2241 - Animal Food	50	50	50	50
2251 - Stamp Postage Fund Level	5,800	5,800	5,800	5,800
2252 - Meter Postage Fund Level	408,277	193,014	408,277	408,277
2253 - Tape- Ltr Del To Pesco	50	50	50	50
2261 - Educational - Recr Suppl	45,261	45,261	50,261	50,261
2262 - Botanical - Agric Suppl	9,500	1,700	9,500	9,500
2264 - Service Pins	8,200	3,000	8,200	8,200
2270 - Printing Supplies	15,000	5,000	15,000	15,000
2280 - Other Supplies	1,129,215	1,129,215	1,185,015	1,188,015
2310 - Building Materials	249,240	249,240	256,740	256,740
2320 - Filtration Plants	155,000	0	155,000	155,000
2420 - Other Structures	26,032,593	26,032,593	25,958,291	25,420,649
2550 - Waterworks Mains	4,708,000	4,708,000	4,728,800	4,728,800
2560 - Sanitary Sewer	1,390,150	1,390,150	1,411,750	1,411,750
2571 - Service Connections	968,450	858,088	968,450	968,450
2590 - Other Improvements	10,000	0	27,500	27,500
2710 - Furniture - Fixtures	303,068	100,336	298,068	318,068
2720 - Machine Tools	3,693,400	4,100,000	3,853,400	3,873,400
2730 - Major Apparatus	765,300	595,695	850,300	880,300
2731 - Data Processing Equipment	400,000	400,000	413,000	413,000
2735 - Software Purchase -\$1000	265,000	100,000	260,500	260,500
2760 - Radio - Communication Eqp	11,000	1,250	11,000	11,000
2761 - Non-Capital Comm Equip	33,500	0	33,500	33,500
2762 - Lost Damaged Comm Equ	7,300	0	7,300	7,300
2770 - Audiovisual Equipment	21,600	15,000	21,600	21,600
2780 - Photography - Film Equipment	6,300	5,000	6,300	6,300
2790 - Protective Equipment	125,000	0	134,200	134,300

DALLAS WATER UTILITIES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2810 - Meters - Settings	25,000	10,000	25,000	25,000
2840 - Fire Hydrants	520,100	520,100	660,100	660,100
2860 - Books Reference Book Only	11,715	7,500	11,915	11,915
2890 - Miscellaneous Equipment	420,000	320,000	428,296	430,796
Supplies - Materials	97,499,769	96,864,149	99,269,941	98,832,318
3020 - Food - Laundry Service	43,150	43,150	43,150	43,150
3030 - Printing - Photo Services	222,783	91,089	222,783	222,783
3033 - Legal Fees	500,000	500,000	500,000	500,000
3040 - Medical - Laboratory Services	412,500	0	412,500	412,500
3041 - Litigation Expenses Defendant	250,000	0	250,000	250,000
3043 - Retrieval Of Records	1,000	1,000	1,000	1,000
3050 - Communications	1,104,860	1,715,621	1,170,720	1,203,963
3051 - Telephone Equipment Charges	13,063	13,063	13,063	13,063
3053 - Data Circuit Billing	767,581	762,058	1,160,048	1,160,048
3060 - Equipment Rental [Outside City]	1,805,816	1,804,556	2,208,785	2,208,785
3070 - Professional Services	2,522,497	2,305,644	2,015,200	2,588,911
3072 - Contractor Service Fees	3,083,312	3,083,312	2,888,847	8,888,847
3083 - Wastewater Treatment	7,300,000	7,300,000	7,300,000	7,300,000
3084 - Wastewater Treatment	1,000,000	1,000,000	1,500,000	1,500,000
3085 - Freight	18,602	18,602	18,602	18,602
3086 - Wastewater Transmission	46,000	20,000	46,000	46,000
3090 - City Forces	11,395,935	11,395,935	11,342,794	11,342,794
3091 - Custodial Services	472,100	472,100	482,100	482,100
3092 - Security Services	3,675,000	3,552,084	3,677,500	3,677,500
3098 - Day Labor	320,205	320,205	400,205	400,205
3099 - Misc Special Services	4,634,013	4,634,013	4,160,208	4,160,208
3110 - Equip Repairs and Maintenance	4,084,748	4,084,748	3,932,748	3,952,748
3130 - Copy Machine Rent-Lease-Maint	116,447	94,578	113,248	113,248
3140 - Copy Machine Excess Use Chrg	14,700	4,700	14,700	14,700
3150 - Copy Center Charges	24,406	14,406	24,406	24,406
3151 - Department Support	4,034,794	4,034,794	3,893,859	3,991,475
3201 - Stores Overhead Charges	3,315,661	3,315,661	3,513,916	3,585,832
3210 - Building Repairs and Maint	917,800	913,318	891,800	891,800
3310 - Insurance	813,291	813,291	1,180,720	1,406,693
3313 - Liability Premiums	1,941,328	1,941,328	1,759,395	1,284,185
3315 - Tolls	3,404	0	3,404	3,404
3320 - Advertising	85,725	49,151	70,300	70,300
3330 - Rents [Lease]	1,335,005	1,335,005	1,236,005	1,236,005
3340 - Membership Dues	444,660	459,241	444,660	444,660
3341 - Subscriptions-Serials	28,275	8,275	25,775	25,775
3360 - Purchased Transportation	7,500	7,500	7,500	7,500
3361 - Professional Development	185,000	85,000	328,144	328,144
3363 - Reimb-Vehicle Use,Parking	546,919	540,781	545,919	545,919

DALLAS WATER UTILITIES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3364 - Personnel Development	248,208	99,445	236,297	236,297
3410 - Equip - Automotive Rental	3,704,544	3,704,544	3,916,255	3,979,071
3411 - Wreck Handle Charge (fleet)	204,567	191,323	607,122	610,908
3412 - Fuel And Lube	3,000	3,000	3,000	3,000
3416 - GIS Services	186,240	186,240	91,059	91,059
3420 - Commun Equip Rental	1,147,125	1,147,125	945,047	1,027,237
3421 - Veh License - Registration Fees	18,002	0	18,472	18,472
3429 - Cellphone Charges	180,000	180,000	178,000	178,000
3430 - Data Services	956,202	956,202	1,165,876	1,197,913
3434 - Programming	11,266,416	11,266,416	12,261,913	12,738,107
3438 - Software Maintenance Fee	1,539,646	1,000,000	1,502,046	1,502,046
3460 - Disposal Services	832,760	832,760	912,711	912,711
3511 - Contribution, Gratuities, Rewards	12,300	0	14,800	14,800
3514 - Street Rental	37,300,392	36,439,416	37,590,029	38,223,568
3518 - Credit Card Charges	3,601,250	4,100,000	4,000,000	4,000,000
3599 - Misc. Other Charges	2,000	2,000	2,000	2,000
3637 - Capital Const Transfer	90,000,000	81,824,139	90,000,000	90,000,000
3651 - Gen Fund Cost Reimb	6,017,821	6,017,821	5,970,753	5,970,753
3690 - Miscellaneous Transfers	24,333,448	24,333,448	27,241,962	27,241,962
3803 - Bond Fees	800,000	800,000	800,000	800,000
3821 - Debt Svc Reserve Req	2,000,000	2,000,000	2,000,000	2,000,000
3826 - Commercial Paper Interest	1,000,000	1,000,000	1,000,000	1,000,000
3827 - Commercial Paper Fees	2,700,000	2,700,000	2,700,000	2,700,000
3830 - Interest Expense Customer	10,000	10,000	10,000	10,000
3836 - Integrated Pipeline Joint Project	37,500,000	37,500,000	37,966,076	43,730,716
3851 - Pension Bond Debt Service	7,017,540	7,017,540	7,000,540	7,285,097
3856 - Revenue Bonds Series 2011	15,178,350	15,178,350	6,783,000	0
3857 - Revenue Bonds Series 2012	24,417,347	24,417,347	24,479,848	20,342,597
3858 - Revenue Bonds Series 2013	4,902,500	4,902,500	4,908,500	4,910,500
3859 - Revenue Bonds Series 2015	72,600,281	72,600,281	62,959,025	60,078,065
3862 - Revenue Bonds Series 2016A	20,561,900	20,561,900	20,565,650	20,570,150
3863 - Revenue Bonds Series 2016B	10,278,543	10,278,543	18,673,651	11,332,815
3864 - Revenue Bonds Series 2017	10,888,200	10,888,200	10,891,200	10,895,950
3865 - Revenue Bonds Series 2018A	902,864	902,864	901,164	903,512
3866 - Revenue Bonds Series 2018B	1,879,005	1,879,005	1,881,828	1,877,754
3867 - Revenue Bonds Series 2018C	9,117,700	9,117,700	9,120,200	9,125,450
3868 - Revenue Bonds Series 2019A	846,459	846,459	846,459	846,459
3869 - Revenue Bonds Series 2019B	1,770,690	1,770,690	1,768,188	1,770,408
3872 - Revenue Bonds Series 2020A	784,835	784,835	776,525	776,525
3873 - Revenue Bonds Series 2020B	1,653,876	1,653,876	1,608,228	1,608,228
3874 - Revenue Bonds Series 2020C	18,053,750	18,053,750	18,051,000	18,055,250
3875 - Revenue Bonds Series 2020D	17,200,967	17,200,967	17,210,436	23,869,613
3899 - Other Misc Exp - Reimb	14,097	0	14,097	14,097
3980 - Reserve For Contingencies	2,260,000	2,260,000	2,260,000	2,260,000

DALLAS WATER UTILITIES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3982 - Bonds To Be Sold	5,368,021	5,368,021	12,170,628	17,678,261
3994 - Outside Temps-Staffing	869,859	869,859	789,859	789,859
Contractual - Other Services	509,618,785	499,580,775	512,593,448	517,526,463
4720 - Mach Tools Implem Major	37,500	37,500	99,000	99,000
4730 - Inst Apparatus Major	0	0	308,000	308,000
4740 - Motor Vehicles Cap	0	0	50,000	50,000
4741 - Automobiles	1,437,755	1,437,755	0	0
4742 - Trucks	2,640,193	2,718,112	0	0
4745 - Motor Buses-Class A	117,374	117,374	0	0
4890 - Misc Equipment Capital	1,953,712	1,875,794	7,500,000	11,500,000
Capital Outlay	6,186,534	6,186,535	7,957,000	11,957,000
5002 - Dept Support Reimb	(4,034,794)	(5,034,794)	(3,893,859)	(3,991,475)
5011 - Reimb Fr Othr Organizaton	(2,576,516)	(1,576,516)	(1,450,575)	(1,458,961)
5021 - Trans To Acct Rec Gl 110	(250,000)	(250,000)	(250,000)	(250,000)
5201 - Credit For Stores Overhd	(3,315,661)	(3,315,661)	(3,513,916)	(3,585,832)
Reimbursements	(10,176,971)	(10,176,971)	(9,108,350)	(9,286,268)
Total Expense	\$714,778,341	\$695,535,250	\$722,432,650	\$733,828,043



DALLAS WATER UTILITIES - SDM

MISSION

Enhance the quality of life for Dallas residents through management of the Trinity River watershed, associated neighborhood and systemwide flood control, floodplain, and surface water quality activities.

DEPARTMENT GOALS

- Meet state and federal Storm water regulations
- Ensure public/private infrastructure and development are designed to minimize flooding
- Plan and implement drainage infrastructure projects to improve drainage system efficiency and function
- Monitor and respond to floodway and neighborhood drainage issues during rainfall events
- Maintain pump station uptime at 92 percent or greater

SERVICE DESCRIPTIONS

DALLAS WATER UTILITIES - SDM	
DWU - SDM General Expense	Provides floodway maintenance and flood risk management emergency response. Builds on existing resources and enhances funding for staff, equipment, and contract services to maintain, repair, and replace drainage infrastructure.
Floodplain and Drainage Management	Provides design, construction, and implementation of capital drainage projects, studies, and mapping to ensure infrastructure/development are designed to minimize flooding.
Floodway Operations	Facilitates City activities in compliance with the City's MS4 permit, operation, maintenance, and repairs of storm drainage system, and floodplain management in compliance with federal and state regulations.
Neighborhood Drainage Operations	Manages, operates, and maintains neighborhood drainage systems by inspecting, clearing, and repairing infrastructure. Monitors water quality through sampling and responds to water quality issues.

DALLAS WATER UTILITIES - SDM

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
DWU - SDM General Expense	40,641,041	41,227,390	42,758,662	45,356,551
Floodplain and Drainage Management	2,707,275	2,452,040	3,006,339	3,017,527
Floodway Operations	11,711,043	11,884,686	11,779,710	12,150,099
Neighborhood Drainage Operations	11,270,388	10,765,630	11,769,875	11,909,565
Expense Total	\$66,329,747	\$66,329,747	\$69,314,586	\$72,433,742

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	16,733,365	15,388,377	17,962,156	18,426,446
Supplies - Materials	4,051,361	4,020,055	3,864,654	3,743,612
Contractual - Other Services	45,362,964	46,555,965	47,541,982	50,315,694
Capital Outlay	364,389	547,682	128,125	130,321
Expense Total	\$66,512,078	\$66,512,078	\$69,496,917	\$72,616,073
Reimbursements	(182,331)	(182,331)	(182,331)	(182,331)
Department Total	\$66,329,747	\$66,329,747	\$69,314,586	\$72,433,742
Department Revenue Total	\$66,355,747	\$66,332,748	\$69,314,586	\$72,485,742

DALLAS WATER UTILITIES - SDM

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Dallas Water Utilities Reimbursement	(182,331)	(182,331)
Reimbursement Total	\$(182,331)	\$(182,331)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	258.00	201.22	274.00	274.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	8.60	8.60	8.60	8.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	266.60	209.82	282.60	282.60

DALLAS WATER UTILITIES - SDM

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase transfer to the capital improvement fund supported by additional revenues for pay-as-you-go projects.	0	\$0	\$3,119,156
Major Budget Items Total	0	\$0	\$3,119,156

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Currently partnering with the United States Army Corp of Engineers to complete the Dallas Floodway and Dallas Floodway Extension which, when completed will protect historically disenfranchised communities from flooding.
- Will coordinate with other City departments, including the Bond Office, in establishing equity scoring criteria for stormwater projects to be included in the City's next bond program.
- In collaboration with the Office of Cultural Affairs, construct the Memorial for Victims of Racial Violence public art project at Martyr's Park. The project will create a tribute to the memory of victims of lynching and racial violence in Dallas, with references to victims in Dallas between 1853-1920.

DALLAS WATER UTILITIES - SDM

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	12,002,121	10,909,927	13,400,052	13,713,995
1111 - Cell Phone Stipend	22,368	29,741	22,368	22,369
1201 - Overtime - Civilian	308,092	327,503	328,654	328,654
1203 - Service Incentive Pay	35,472	32,400	35,472	35,471
1208 - Sick Leave Term Pay - Civilian	0	49,199	0	0
1210 - Vacation Term Pay - Civilian	0	54,307	0	0
1251 - Off-road Vehicle Use	0	75	0	0
1301 - Pension - Civilian	1,746,721	1,377,401	1,894,787	1,941,322
1303 - Life Insurance	15,705	15,705	14,688	14,688
1304 - Health Insurance	1,614,205	1,614,205	2,014,704	2,102,288
1306 - Fica	179,138	168,371	194,300	199,071
1309 - Wellness Program	5,881	5,881	0	0
1314 - Worker's Compensation	803,662	803,662	57,131	68,588
Personnel Services	16,733,365	15,388,377	17,962,156	18,426,446
2110 - Office Supplies	15,097	3,785	16,603	17,313
2111 - Office Supplies Chargeback	0	6,058	0	0
2120 - Min App Inst Tools - Uten	122,914	229,279	272,050	222,036
2130 - Copy McH Supplies	400	0	400	400
2140 - Light - Power	1,567,000	1,567,000	1,575,036	1,575,036
2160 - Fuel Supplies	6,342	1,342	6,300	6,391
2170 - Water - Sewer	45,000	24,314	45,000	45,000
2181 - Fuel - Lube For Vehicle	303,328	303,328	286,343	290,300
2182 - Mechanical Supplies Veh	12,689	10,362	17,000	17,350
2183 - Fuel - Lube	6,795	8,506	7,086	8,166
2185 - Tires - Tubes	18,210	18,205	24,450	27,112
2190 - Mechanical Supplies	150,000	159,820	120,000	90,000
2200 - Chemical Medical Surgical	19,176	21,229	19,176	18,484
2220 - Laundry - Cleaning Suppl	10,339	16,155	26,515	27,284
2231 - Clothing	121,446	125,169	124,696	53,519
2232 - Food Supplies	15,555	15,092	15,559	15,052
2252 - Meter Postage Fund Level	1,242	1,182	850	850
2261 - Educational - Recr Suppl	9,169	6,369	4,569	4,569
2262 - Botanical - Agric Suppl	355,000	335,030	250,583	211,858
2270 - Printing Supplies	0	644	0	0
2280 - Other Supplies	148,347	162,939	158,346	160,015
2310 - Building Materials	15,000	22,346	14,100	14,386
2510 - Streets Roadways-Highways	175,000	113,164	75,000	180,250
2540 - Storm Sewers	160,000	152,980	160,000	167,700
2590 - Other Improvements	221,686	156,439	221,686	237,086
2710 - Furniture - Fixtures	0	9,050	0	0
2720 - Machine Tools	42,384	44,563	57,400	80,884

DALLAS WATER UTILITIES - SDM

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2730 - Major Apparatus	53,659	54,223	49,200	40,100
2731 - Data Processing Equipment	192,352	175,011	44,100	126,283
2735 - Software Purchase -\$1000	35,400	35,400	35,000	43,408
2741 - Motor Vehicle	204,522	201,922	204,522	29,552
2750 - Other Vehicles	0	6,404	0	0
2780 - Photography - Film Equipment	575	10,296	10,350	11,050
2860 - Books Reference Book Only	2,500	2,208	2,500	2,500
2890 - Miscellaneous Equipment	20,234	20,241	20,234	19,678
Supplies - Materials	4,051,361	4,020,055	3,864,654	3,743,612
3020 - Food - Laundry Service	500	0	500	500
3030 - Printing - Photo Services	5,466	4,700	4,636	4,846
3040 - Medical - Laboratory Services	195,700	195,700	226,200	255,606
3050 - Communications	53,339	53,339	42,721	55,797
3051 - Telephone Equipment Charges	0	641	0	0
3053 - Data Circuit Billing	30,646	30,646	37,162	32,744
3060 - Equipment Rental [Outside City]	176,000	204,194	176,000	181,320
3070 - Professional Services	579,750	473,840	467,350	467,350
3071 - Management Service Fees	931,431	931,431	931,431	931,431
3072 - Contractor Service Fees	1,661,765	1,768,090	1,593,519	1,637,557
3085 - Freight	700	475	700	719
3090 - City Forces	18,024,906	17,991,128	18,101,657	18,101,657
3091 - Custodial Services	16,000	15,972	16,000	17,000
3092 - Security Services	288,000	349,979	144,000	144,000
3099 - Misc Special Services	401,619	366,857	264,300	263,826
3110 - Equip Repairs and Maintenance	719,588	1,060,434	755,320	826,711
3113 - Testing Non capital Projects	50,000	0	50,000	51,750
3130 - Copy Machine Rent-Lease-Maint	8,106	8,106	9,396	21,327
3201 - Stores Overhead Charges	0	0	0	0
3210 - Building Repairs and Maint	462	256,788	0	0
3310 - Insurance	61,105	61,105	40,956	59,269
3313 - Liability Premiums	108,523	108,523	166,653	121,640
3315 - Tolls	1,101	101	1,501	2,108
3320 - Advertising	458	208	458	458
3340 - Membership Dues	123,243	123,643	123,272	123,282
3341 - Subscriptions-Serials	4,100	4,100	4,100	4,100
3361 - Professional Development	51,020	49,652	43,245	43,245
3363 - Reimb-Vehicle Use,Parking	5,165	6,518	10,250	8,750
3364 - Personnel Development	27,300	26,450	39,350	39,480
3410 - Equip - Automotive Rental	872,742	872,742	986,709	1,003,268
3411 - Wreck Handle Charge (fleet)	71,357	71,357	164,460	165,782
3416 - GIS Services	40,230	40,230	28,378	93,115
3420 - Commun Equip Rental	1,306	1,306	924	0
3429 - Cellphone Charges	25,477	50,297	26,033	26,594

DALLAS WATER UTILITIES - SDM

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3430 - Data Services	143,462	143,462	129,581	104,422
3434 - Programming	637,721	637,721	929,429	946,540
3438 - Software Maintenance Fee	91,988	91,988	92,500	98,000
3514 - Street Rental	2,653,190	2,653,190	2,772,583	2,772,583
3599 - Misc. Other Charges	500	500	500	0
3637 - Capital Const Transfer	10,469,957	11,038,189	14,143,909	16,653,893
3651 - Gen Fund Cost Reimb	979,180	979,180	351,444	351,444
3661 - Debt Svc Reimb -Transfers	5,000,000	5,000,000	3,500,000	3,500,000
3702 - Master Lease Expense	0	0	212,160	212,160
3851 - Pension Bond Debt Service	824,861	824,861	952,695	991,420
3994 - Outside Temps-Staffing	25,000	58,322	0	0
Contractual - Other Services	45,362,964	46,555,965	47,541,982	50,315,694
4720 - Mach Tools Implem Major	54,566	52,147	68,125	69,621
4731 - Equip-Data Processing	10,000	60,000	60,000	60,700
4740 - Motor Vehicles Cap	289,047	424,760	0	0
4780 - Photo And Film Equipment	10,775	10,775	0	0
Capital Outlay	364,389	547,682	128,125	130,321
5011 - Reimb Fr Othr Organizaton	(182,331)	(182,331)	(182,331)	(182,331)
Reimbursements	(182,331)	(182,331)	(182,331)	(182,331)
Total Expense	\$66,329,747	\$66,329,747	\$69,314,586	\$72,433,742



DEVELOPMENT SERVICES

MISSION

Partner with the community to build a safe and dynamic Dallas.

DEPARTMENT GOALS

- Finalize the plan to relocate staff from the Oak Cliff Municipal Center or renovate that facility to provide a safer and more functional workplace resulting in an enhanced experience and level of service for both customers and staff
- Establish a culture of continuous improvement
- Initiate project to replace Posse as the land management/permitting system
- Implement technology to improve customer service and reduce/eliminate in-person customer interaction
- Implement recommended improvements from the Workflow Evaluation and Staffing Study and the Toyota Customer Service enhancement project

SERVICE DESCRIPTIONS

DEVELOPMENT SERVICES	
Construction Plan Review and Permitting	Safeguards the public health, safety, and general welfare through the application of the City's construction codes. Reviews and issues development permits and provides information on the development process.
Engineering - Inspection Review for Private Development	Reviews and approves engineering plans for infrastructure improvements that private developers will dedicate to the City and inspects the construction of infrastructure improvements to ensure all construction is to City standards and specifications.
Express Plan Review	Provides an expedited and coordinated construction plan review process for an additional fee and provides pre-development trade coordination meetings for projects.
Field Inspections of Private Development Construction Sites	Ensures commercial and residential structures are constructed to meet mandatory standards for quality of life and building safety and enforces all development code requirements through field inspection of construction activity and changes in property use.
GIS Mapping for Private Development	Provides mapping and application development, creates plat parcel GIS data, maintains the official zoning map of the City, generates mandated notifications for public hearings, and maintains applications that provide data to staff and residents.
Private Development Records and Archival Library	Records and archives building plans and permits, maintains, and provides historical records on permitted building plans and inspection reports and responds to Open Records Requests.

DEVELOPMENT SERVICES

Private Development Survey	Reviews plats, field notes, easements, abandonments, and covenant agreements associated with private development for accuracy, completeness, and compliance with City and state professional survey standards.
Subdivision Plat Review	Administers and processes plat and replat submissions, responds to inquiries on platting regulations and grows the tax base through the creation of legal building sites for new construction.
Zoning - Board of Adjustment	Reviews and processes development applications in compliance with development codes, adopted City plans, policies, and accepted land use principles, including zoning cases, special exceptions, variances, and development plans. This service has been moved to Planning & Urban Design in FY 2021-22.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Construction Plan Review and Permitting	19,181,918	22,748,985	20,000,792	20,522,980
Engineering - Inspection Review for Private Development	2,574,485	1,522,757	2,755,109	2,846,925
Express Plan Review	1,776,510	1,033,147	1,612,954	1,612,954
Field Inspections of Private Development Construction Sites	9,720,006	7,890,314	10,416,072	10,695,743
GIS Mapping for Private Development	1,268,662	810,574	1,340,792	1,420,051
Private Development Records and Archival Library	1,259,964	848,127	1,125,785	1,125,785
Private Development Survey	456,098	382,598	522,752	522,752
Subdivision Plat Review	571,472	440,904	609,414	609,346
Zoning - Board of Adjustment	1,734,989	1,126,161	0	0
Expense Total	\$38,544,104	\$36,803,567	\$38,383,670	\$39,356,536

DEVELOPMENT SERVICES

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	23,462,834	22,976,808	23,320,248	24,146,797
Supplies - Materials	379,438	404,880	347,810	350,910
Contractual - Other Services	15,729,767	14,320,804	15,544,410	15,687,627
Capital Outlay	0	129,011	93,747	93,747
Expense Total	\$39,572,039	\$37,831,502	\$39,306,215	\$40,279,081
Reimbursements	(1,027,935)	(1,027,935)	(922,545)	(922,545)
Department Total	\$38,544,104	\$36,803,567	\$38,383,670	\$39,356,536
Department Revenue Total	\$33,644,751	\$34,123,517	\$33,476,527	\$33,811,223

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Department Support	(323,428)	(323,428)
Dallas Water Utilities Reimbursement	(599,117)	(599,117)
Reimbursement Total	\$(922,545)	\$(922,545)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
Reforestation Fund (OT06)	300,000	300,000
Additional Resources Total	\$300,000	\$300,000

DEVELOPMENT SERVICES

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	290.33	270.97	271.61	274.61
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	2.80	4.29	2.80	2.80
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	293.13	275.26	274.41	277.41

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Configuration Coordinator II position to provide technical support for the Building Permit and Land Use Planning Management System software (0.75 FTE) using fund balance.	1	\$69,989	\$92,881
Add one-time funding to remodel the office for two new concierge positions added in FY 2020-21 using fund balance.	0	\$156,409	\$0
Add funding for the second and third years of the contract for Supplemental Plan Review and Inspection Services implemented in FY2020-21 using fund balance.	0	\$1,680,000	\$1,680,000
Add funding for the Building Permit and Land Use Planning Management System software (Posse replacement) using fund balance.	0	\$217,170	\$246,185

DEVELOPMENT SERVICES

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add two Senior Inspector positions to provide in-depth technical expertise for the Zoning division (1.50 FTEs) using fund balance.	2	\$0	\$122,128
Add one Chief Planner position to the Zoning division for the purpose of retaining veteran staff who can assist in training efforts and provide necessary guidance for Planned Development District applications (0.75 FTE) using fund balance.	1	\$0	\$88,192
Add one Concierge position and one Admin Specialist position to devote a complete team to the Affordable Housing Concierge Program (2.00 FTEs) using fund balance.	2	\$154,591	\$154,591
Add one Senior Engineer position to improve review times for private development engineering plans (0.75 FTE) using fund balance.	1	\$0	\$91,675
Reimburse the General Fund for a Senior Development Project Coordinator position in Housing and Community Services to work on permitting project oversight using fund balance.	0	\$93,747	\$93,747
Transfer two positions and funding to Transportation (2.00 FTEs) using fund balance (\$264,860).	(2)	\$0	\$0
Amendment by the City Manager: Transfer the Zoning and Preservation service to Planning and Urban Design to be fully reimbursed by Development Services (16.51 FTEs, \$1,854,499).	(17)	\$0	\$0
Major Budget Items Total	(12)	\$2,371,906	\$2,569,399

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Partner with the Office of Historic Preservation to conduct an authorized hearing (City-initiated zoning) for the Tenth Street Historic District, one of the only remaining intact Freedman's Towns in the nation, to determine the appropriate zoning for the area including use, development standards, preservation criteria and other appropriate regulations.
- Facilitate two potential code amendments, while collaborating with other stakeholder departments, to 1) potentially reduce parking requirements, thereby lowering the costs of development and opening up areas or existing structures for redevelopment that are not currently options due to current requirements, and 2) modify the existing Mixed Income Housing Development Bonus program as part of the new One Dallas Options to incentivize affordable housing unit production.

DEVELOPMENT SERVICES

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	18,085,254	17,081,120	18,134,132	18,740,349
1104 - Other Wages	0	12,358	0	0
1111 - Cell Phone Stipend	41,760	41,760	41,760	41,760
1116 - Retroactive Pay - Civilian	0	5,585	0	0
1201 - Overtime - Civilian	143,500	380,000	143,500	143,500
1203 - Service Incentive Pay	51,648	43,756	47,568	47,568
1208 - Sick Leave Term Pay - Civilian	0	172,459	0	0
1210 - Vacation Term Pay - Civilian	0	90,175	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	8,765	0	0
1301 -Pension - Civilian	2,590,510	2,590,510	2,606,025	2,691,744
1303 - Life Insurance	20,949	20,949	15,563	14,590
1304 - Health Insurance	2,153,237	2,153,237	2,006,197	2,126,784
1306 - Fica	265,673	265,673	267,237	276,026
1309 - Wellness Program	7,843	7,843	0	0
1314 - Worker's Compensation	102,460	102,460	58,266	64,475
1406 - Administrative Leave - Civilian	0	159	0	0
Personnel Services	23,462,834	22,976,808	23,320,248	24,146,797
2110 - Office Supplies	51,354	33,777	43,854	43,854
2111 - Office Supplies Chargeback	0	17,577	0	0
2140 - Light - Power	500	500	500	500
2181 - Fuel - Lube For Vehicle	118,603	118,603	112,402	113,914
2231 - Clothing	17,657	8,152	17,657	17,657
2252 - Meter Postage Fund Level	38,944	50,000	17,144	17,144
2280 - Other Supplies	64,196	64,196	60,846	60,846
2710 - Furniture - Fixtures	30,737	3,969	30,737	30,737
2731 - Data Processing Equipment	10,224	93,005	15,092	16,406
2735 - Software Purchase -\$1000	31,848	3,375	34,203	34,477
2780 - Photography - Film Equipment	750	0	750	750
2860 - Books Reference Book Only	14,625	11,725	14,625	14,625
Supplies - Materials	379,438	404,880	347,810	350,910
3020 - Food - Laundry Service	37,746	166	26,400	26,400
3030 - Printing - Photo Services	11,230	12,500	9,130	9,130
3050 - Communications	375,222	375,222	362,082	373,458
3051 - Telephone Equipment Charges	995	1,500	995	995
3053 - Data Circuit Billing	225,088	225,088	349,319	349,319
3060 - Equipment Rental [Outside City]	61,225	0	61,225	61,225
3070 - Professional Services	5,524,234	3,459,850	3,246,083	3,470,431
3090 - City Forces	2,519,968	2,519,968	4,837,660	4,723,129

DEVELOPMENT SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3099 - Misc Special Services	35,602	11,200	34,502	34,502
3110 - Equip Repairs and Maintenance	107,709	5,679	105,359	105,359
3130 - Copy Machine Rent-Lease-Maint	60,434	60,434	61,308	61,308
3150 - Copy Center Charges	3,670	0	3,320	3,320
3151 - Department Support	383,594	383,594	323,428	323,428
3310 - Insurance	19,094	19,094	31,754	37,832
3313 - Liability Premiums	40,707	40,707	33,580	24,517
3320 - Advertising	90,150	90,150	6,200	6,200
3330 - Rents [Lease]	246,742	442,211	246,742	246,742
3341 - Subscriptions-Serials	937	1,200	937	937
3361 - Professional Development	13,200	5,200	13,200	13,200
3363 - Reimb-Vehicle Use,Parking	1,000	450	400	400
3364 - Personnel Development	353,490	158,021	347,990	350,990
3410 - Equip - Automotive Rental	104,351	104,351	141,616	144,942
3411 - Wreck Handle Charge (fleet)	15,179	15,179	14,783	15,041
3413 - Motor Pool Vehicle Charges	1,000	0	1,000	1,000
3416 - GIS Services	37,473	37,473	18,337	18,337
3429 - Cellphone Charges	62,364	46,700	61,864	61,864
3430 - Data Services	230,797	230,797	152,299	158,750
3434 - Programming	1,389,278	1,389,278	1,347,402	1,443,033
3518 - Credit Card Charges	287,700	556,860	287,000	287,000
3538 - Interest Exp Short Term	3,469	3,469	3,469	3,469
3599 - Misc. Other Charges	225,217	726,943	374,142	224,142
3651 - Gen Fund Cost Reimb	1,772,018	1,772,018	1,396,180	1,396,180
3661 - Debt Svc Reimb - Transfers	12,572	12,572	12,572	12,572
3851 - Pension Bond Debt Service	1,476,312	1,476,312	1,632,131	1,698,474
3994 - Outside Temps-Staffing	0	136,618	0	0
Contractual - Other Services	15,729,767	14,320,804	15,544,410	15,687,627
4090 - City Forces	0	0	93,747	93,747
4710 - Furniture Fixtures Equip	0	129,011	0	0
Capital Outlay	0	129,011	93,747	93,747
5002 - Dept Support Reimb	(383,594)	(383,594)	(323,428)	(323,428)
5011 - Reimb Fr Othr Organizaton	(644,341)	(644,341)	(599,117)	(599,117)
Reimbursements	(1,027,935)	(1,027,935)	(922,545)	(922,545)
Total Expense	\$38,544,104	\$36,803,567	\$38,383,670	\$39,356,536



MUNICIPAL RADIO

MISSION

Provide the WRR 101.1 FM audience within the Dallas and North Texas region with an engaging and entertaining listening experience and provide advertisers with effective access to the arts consumer market in the region.

DEPARTMENT GOALS

- Maintain market share of at least 1.5 percent of radio listeners as reported by Nielsen ratings
- Achieve net positive operating profit
- Establish a new paradigm for WRR 101.1 FM management to set the classical station up for long-term sustainability

SERVICE DESCRIPTIONS

MUNICIPAL RADIO	
WRR Municipal Radio Classical Music	Broadcasts classical music and other musical programming and promotes culture and arts. Using a commercial model, the station sells commercial airtime and sponsorships to generate revenue to fund operations.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
WRR Municipal Radio Classical Music	1,875,612	1,684,456	1,815,740	1,837,401
Expense Total	\$1,875,612	\$1,684,456	\$1,815,740	\$1,837,401

MUNICIPAL RADIO

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	1,014,612	876,702	943,749	960,505
Supplies - Materials	77,672	76,546	66,671	71,671
Contractual - Other Services	783,328	731,208	805,320	805,225
Capital Outlay	0	0	0	0
Expense Total	\$1,875,612	\$1,684,456	\$1,815,740	\$1,837,401
Reimbursements	0	0	0	0
Department Total	\$1,875,612	\$1,684,456	\$1,815,740	\$1,837,401
Department Revenue Total	\$1,911,000	\$1,315,142	\$1,861,000	\$1,881,000

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	9.00	9.00	9.00	9.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	9.00	9.00	9.00	9.00

MUNICIPAL RADIO

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Focus on growing ALAANA audience numbers from current 63,400 average weekly (approximately one-fourth of cumulative listeners weekly).
- Continue tracking audience demographics and impacts of community engagement in and partnership with communities of color.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	533,132	449,499	537,152	548,892
1210 - Vacation Term Pay - Civilian	0	5,795	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	282	0	0
1301 -Pension - Civilian	111,160	93,613	75,953	77,613
1303 - Life Insurance	973	973	486	486
1304 - Health Insurance	100,054	100,055	66,663	69,561
1306 - Fica	11,399	9,592	7,789	7,959
1309 - Wellness Program	365	365	0	0
1314 - Worker's Compensation	4,529	4,529	2,706	2,994
1520 - Sales Commissions	253,000	212,000	253,000	253,000
Personnel Services	1,014,612	876,702	943,749	960,505
2110 - Office Supplies	0	118	0	0
2111 - Office Supplies Chargeback	2,072	2,072	2,296	2,296
2140 - Light - Power	48,000	48,000	48,000	48,000
2170 - Water - Sewer	800	1,056	800	800
2252 - Meter Postage Fund Level	2,800	1,300	800	800
2280 - Other Supplies	3,000	3,000	3,000	3,000
2735 - Software Purchase -\$1000	12,000	12,000	1,775	1,775
2760 - Radio - Communication Eqp	4,000	4,000	5,000	10,000
2890 - Miscellaneous Equipment	5,000	5,000	5,000	5,000
Supplies - Materials	77,672	76,546	66,671	71,671

MUNICIPAL RADIO

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3050 - Communications	25,890	25,890	26,190	26,674
3053 - Data Circuit Billing	11,323	11,323	16,677	16,677
3070 - Professional Services	12,400	12,400	12,400	12,400
3074 - Music License Fees	55,952	25,000	55,320	55,322
3080 - Cable Tv Services	8,300	13,300	10,182	10,182
3085 - Freight	500	0	500	500
3090 - City Forces	500	0	500	500
3091 - Custodial Services	13,000	5,000	14,000	14,000
3099 - Misc Special Services	148,400	148,467	158,325	147,158
3110 - Equip Repairs and Maintenance	50,850	50,850	52,850	52,850
3130 - Copy Machine Rent-Lease-Maint	2,715	2,715	2,611	2,611
3210 - Building Repairs and Maint	2,000	2,000	2,000	2,000
3310 - Insurance	1,143	1,143	1,545	1,841
3313 - Liability Premiums	2,068	2,068	1,633	1,193
3320 - Advertising	8,000	5,000	11,314	11,314
3330 - Rents [Lease]	162,262	162,261	167,941	173,818
3340 - Membership Dues	5,756	5,756	6,045	6,333
3341 - Subscriptions-Serials	500	146	500	500
3363 - Reimb-Vehicle Use,Parking	4,600	1,200	4,600	4,600
3371 - Local Agency Commission	55,000	55,000	60,000	60,000
3373 - National Agency Commission	4,500	9,562	6,000	6,000
3416 - GIS Services	1,753	1,753	573	573
3430 - Data Services	9,762	9,762	4,478	4,680
3434 - Programming	38,291	38,291	31,766	34,507
3437 - Continual Software License Fee	0	1,538	10,225	10,225
3518 - Credit Card Charges	15,000	7,200	15,000	15,000
3651 - Gen Fund Cost Reimb	54,197	54,197	48,230	48,230
3851 - Pension Bond Debt Service	68,666	68,666	39,915	41,537
3994 - Outside Temps-Staffing	20,000	10,720	44,000	44,000
Contractual - Other Services	783,328	731,208	805,320	805,225
Total Expense	\$1,875,612	\$1,684,456	\$1,815,740	\$1,837,401

SANITATION SERVICES

MISSION

Benefit our community and environment while garnering benefit from our waste resources. SAN accomplishes this by providing excellent customer services that promote waste reduction, resource recovery, and support for the City's sustainability efforts.

DEPARTMENT GOALS

- Continue the culture of service first to enhance quality and timely customer service by reducing missed calls, accidents, and equipment spills, and increasing the waste diversion rate
- Increase the use of technology for safety and performance improvement initiatives and complete the implementation of the On-Board Camera system
- Continue the implementation of Clean Curb initiatives that include piloting new brush and bulky trash collection programs
- Continue strategic partnerships with other City departments on targeted quality of life initiatives such as illegal dumping, litter, and homeless encampment cleanups
- Continue updating the City's Local Solid Waste Management Plan
- Continue the enhanced fleet replacement program

SERVICE DESCRIPTIONS

SANITATION SERVICES	
Animal Remains Collection	Provides the funding and support for the ARC service. The service is managed by Dallas Animal Services and provides for the prompt (seven days a week) and respectful recovery and disposal of animal remains from residences, public rights-of-way, and animal clinics.
Brush-Bulk Waste Removal Services	Provides monthly bulk and brush collections to approximately 245,000 households throughout Dallas. This service provides residents the option to discard larger, less frequently disposed-of items with convenient monthly curbside collection.
City Facility Services	Provides waste collection services for City facilities, recycling collection locations, and other neighborhood drop-off sites. This service is mainly provided through contracted vendors and Sanitation Services staff provides assistance in recycling collections.
Landfill Services	The McCommas Bluff Landfill accepts more than 1.8 million tons of waste annually from residential and business customers and disposes of the waste in accordance with government rules and regulations. The landfill also utilizes advanced landfill gas recovery technology to create positive revenue for the General Fund.
Recycling Collection and Waste Diversion	Provides weekly residential recycling collection services to approximately 245,000 customers. This service budget also provides funding for the Zero Waste programs in the General Fund and funds household hazardous waste disposal services.

SANITATION SERVICES

Residential Refuse Collection

Provides weekly refuse collection service to 245,000 households and the residential collection crews remove approximately 250,000-ton garbage each year. This division also operates three regional transfer stations.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Animal Remains Collection	472,335	472,483	469,929	467,798
Brush-Bulk Waste Removal Services	25,031,087	24,763,976	26,908,251	27,919,923
City Facility Services	905,522	925,175	1,050,129	1,059,232
Landfill Services	40,981,836	38,039,800	41,861,691	41,291,041
Recycling Collection and Waste Diversion	14,851,750	15,407,819	16,431,695	16,898,600
Residential Refuse Collection	49,386,390	52,019,798	52,815,296	53,521,070
Expense Total	\$131,628,920	\$131,629,052	\$139,536,992	\$141,157,663

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	40,740,509	40,647,726	46,291,507	48,334,456
Supplies - Materials	7,322,100	7,448,153	7,163,301	7,200,567
Contractual - Other Services	83,787,663	83,677,133	85,963,536	85,673,992
Capital Outlay	0	77,392	340,000	170,000
Expense Total	\$131,850,272	\$131,850,404	\$139,758,344	\$141,379,015
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)
Department Total	\$131,628,920	\$131,629,052	\$139,536,992	\$141,157,663
Department Revenue Total	\$127,068,910	\$125,943,184	\$137,982,207	\$141,231,148

SANITATION SERVICES

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
General Fund Reimbursement	(221,352)	(221,352)
Reimbursement Total	\$(221,352)	\$(221,352)

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	539.97	491.05	561.03	569.11
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	112.92	124.87	121.00	121.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	652.89	615.92	682.03	690.11

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase equipment debt payment for fleet replacement.	0	\$394,300	\$394,300
Decrease transfer to capital improvement fund.	0	\$(973,211)	\$(973,211)

SANITATION SERVICES

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for living wage adjustment for contract labor (\$420,306), for Truck Drivers/Heavy Equipment Operators-City employees (\$3,294,406), and for the Temp Labor Contract (\$1,814,045 in FY 2021-22 and \$1,372,722 in FY 2022-23).	0	\$5,528,757	\$5,087,434
Add 15 positions and one-time funding for the Brush and Bulk Community, Outreach and Enforcement Team (15.00 FTEs).	15	\$1,336,494	\$1,127,990
Add funding for the Brush and Bulk Service contract increase.	0	\$2,400,000	\$2,400,000
Expand the Brush and Bulk Team by adding five positions and one-time funding for data processing equipment and five additional trucks (5.00 FTEs).	5	\$0	\$596,909
Major Budget Items Total	20	\$8,686,340	\$8,633,422

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Sanitation Services is working to ensure all customers have equitable access to resources and services to effectively manage and dispose of municipal solid waste while striving to eliminate racial inequities in our neighborhoods. With the FY 2021-22 budget, our services and programs strive to continue this mission.
- Sanitation Services will continue to partner with other City departments to further reduce illegal dumping and litter (while taking care to control costs for ratepayers), attend public meetings in historically underserved communities and specifically ask about where we are falling short and what improvements we can make. We will continue to work to understand potential disparities in our service delivery.
- In FY 2020-21 Sanitation Services began work on an update to the City's Local Solid Waste Management Plan (LSWMP), also know as a zero waste plan. A top priority in the plan is to ensure that the policies and programs that are conceived for future development in this update include thoughtful consideration of racial equity and impacts to communities which have been historically underserved.
- Sanitation will work with the Office of Equity to further define Community of Color and Low-Income Neighborhoods in the department's service areas and continue developing programs and polices that focus on service improvement in these identified communities and areas.

SANITATION SERVICES

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	23,595,696	20,880,605	27,196,162	28,137,674
1104 - Other Wages	0	316	0	0
1111 - Cell Phone Stipend	31,286	41,525	31,286	31,286
1113 - One-time Pay - Civilian	0	160,000	0	0
1116 - Retroactive Pay - Civilian	0	1,012	0	0
1201 - Overtime - Civilian	5,716,961	8,072,148	7,602,865	8,102,865
1203 - Service Incentive Pay	175,961	100,000	175,961	175,961
1208 - Sick Leave Term Pay - Civilian	70,719	200,000	70,719	70,719
1210 - Vacation Term Pay - Civilian	88,150	167,375	88,150	88,150
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	7,692	0	0
1301 -Pension - Civilian	4,213,598	4,165,904	4,941,079	5,144,940
1303 - Life Insurance	40,523	40,523	30,296	30,732
1304 - Health Insurance	4,164,990	4,164,990	4,155,549	4,393,191
1306 - Fica	433,112	429,141	507,707	528,609
1309 - Wellness Program	15,173	15,173	0	0
1314 - Worker's Compensation	2,003,278	2,003,278	1,300,672	1,439,268
1406 - Administrative Leave - Civilian	0	200,001	0	0
1453 - Continuance Pay - Civilian	0	(1,955)	0	0
1455 - Task Incentive	191,062	0	191,061	191,061
Personnel Services	40,740,509	40,647,726	46,291,507	48,334,456
2110 - Office Supplies	25,132	21,850	25,134	25,134
2111 - Office Supplies Chargeback	35,633	35,633	35,633	35,633
2120 - Min App Inst Tools - Uten	114,004	100,000	114,004	114,004
2140 - Light - Power	100,000	100,000	115,000	115,000
2160 - Fuel Supplies	40,180	20,000	40,180	40,180
2170 - Water - Sewer	87,174	77,174	87,174	87,174
2181 - Fuel - Lube For Vehicle	4,182,023	4,182,023	3,970,722	4,032,988
2183 - Fuel - Lube	5,945	100,000	5,945	5,945
2190 - Mechanical Supplies	0	112	0	0
2200 - Chemical Medical Surgical	28,723	28,723	28,723	28,723
2220 - Laundry - Cleaning Suppl	14,346	19,924	14,346	14,346
2231 - Clothing	220,000	250,000	220,000	220,000
2232 - Food Supplies	60,183	66,836	60,183	60,183
2252 - Meter Postage Fund Level	19,427	19,427	19,427	19,427
2261 - Educational - Recr Suppl	7,415	7,415	7,415	7,415
2262 - Botanical - Agric Suppl	11,621	11,621	11,621	11,621
2270 - Printing Supplies	0	150	0	0
2280 - Other Supplies	113,865	90,000	113,865	113,865
2571 - Service Connections	0	65	0	0
2710 - Furniture - Fixtures	8,237	4,962	8,237	8,237

SANITATION SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2720 - Machine Tools	24,621	24,621	24,621	24,621
2730 - Major Apparatus	0	1,839	0	0
2731 - Data Processing Equipment	33,411	55,306	70,911	45,911
2735 - Software Purchase -\$1000	0	1,710	0	0
2741 - Motor Vehicle	676,343	676,343	676,343	676,343
2760 - Radio - Communication Eqp	6,068	3,034	6,068	6,068
2770 - Audiovisual Equipment	1,149	1,149	1,149	1,149
2890 - Miscellaneous Equipment	1,506,600	1,548,237	1,506,600	1,506,600
Supplies - Materials	7,322,100	7,448,153	7,163,301	7,200,567
3030 - Printing - Photo Services	83,118	83,118	83,118	83,118
3040 - Medical - Laboratory Services	12,191	12,191	12,191	12,191
3050 - Communications	173,127	173,127	178,199	183,551
3053 - Data Circuit Billing	104,090	104,090	164,337	164,337
3060 - Equipment Rental [Outside City]	110,363	110,363	63,863	63,863
3070 - Professional Services	501,900	742,322	551,900	551,900
3071 - Management Service Fees	540,812	540,812	540,812	540,812
3072 - Contractor Service Fees	4,516,404	6,732,238	5,115,404	5,115,404
3090 - City Forces	1,423,191	1,446,329	1,549,628	1,549,628
3092 - Security Services	75,973	115,505	75,973	75,973
3098 - Day Labor	8,406,158	8,421,935	10,640,509	10,640,509
3099 - Misc Special Services	1,917,668	1,955,636	1,859,361	1,859,361
3110 - Equip Repairs and Maintenance	192,841	80,000	73,180	73,180
3130 - Copy Machine Rent-Lease-Maint	17,136	17,136	18,943	18,943
3131 - Copy Machine Rent-Copy Center	0	0	0	1,500,000
3150 - Copy Center Charges	5,742	5,742	5,742	5,742
3201 - Stores Overhead Charges	7,162	9,782	7,162	7,162
3210 - Building Repairs and Maint	156,564	156,564	156,564	156,564
3310 - Insurance	99,485	99,485	159,943	190,554
3313 - Liability Premiums	3,415,224	3,415,224	3,153,964	2,301,813
3315 - Tolls	0	196	0	0
3320 - Advertising	522	24,902	522	522
3340 - Membership Dues	4,611	4,611	4,611	4,611
3341 - Subscriptions-Serials	1,091	1,091	1,091	1,091
3361 - Professional Development	29,077	19,077	29,077	29,077
3363 - Reimb-Vehicle Use,Parking	5,035	2,579	5,035	5,035
3410 - Equip - Automotive Rental	14,863,762	14,863,762	14,182,129	14,444,964
3411 - Wreck Handle Charge (fleet)	855,655	855,655	785,551	808,097
3413 - Motor Pool Vehicle Charges	1,241	1,241	1,241	1,241
3416 - GIS Services	72,986	72,986	34,979	34,979
3420 - Commun Equip Rental	332,684	332,684	371,069	404,183
3429 - Cellphone Charges	20,000	30,000	20,000	20,000
3430 - Data Services	300,429	300,429	368,315	380,622
3434 - Programming	1,666,016	1,666,016	2,000,945	2,169,614

SANITATION SERVICES

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3438 - Software Maintenance Fee	304,000	304,000	736,343	736,343
3460 - Disposal Services	2,068,148	2,068,148	1,903,148	1,903,148
3518 - Credit Card Charges	250,000	250,000	250,000	250,000
3599 - Misc. Other Charges	810,583	820,000	0	0
3637 - Capital Const Transfer	10,713,420	8,035,186	10,615,955	10,615,955
3651 - Gen Fund Cost Reimb	5,414,764	5,414,764	5,632,182	5,632,182
3652 - Sanitation Transfers	4,500,000	4,500,000	4,500,000	4,500,000
3661 - Debt Svc Reimb - Transfers	2,081,540	2,081,540	1,687,240	850,115
3690 - Miscellaneous Transfers	3,435,882	3,435,882	3,435,882	3,435,882
3702 - Master Lease Expense	8,570,082	8,570,082	9,191,078	8,453,273
3851 - Pension Bond Debt Service	2,442,522	2,442,522	2,511,886	2,613,989
3899 - Other Misc Exp - Reimb	3,203,961	3,203,961	3,203,961	3,203,961
3994 - Outside Temps-Staffing	80,503	154,220	80,503	80,503
Contractual - Other Services	83,787,663	83,677,133	85,963,536	85,673,992
4720 - Mach Tools Implem Major	0	77,392	0	0
4742 - Trucks	0	0	340,000	170,000
Capital Outlay	0	77,392	340,000	170,000
5011 - Reimb Fr Othr Organizaton	(221,352)	(221,352)	(221,352)	(221,352)
Reimbursements	(221,352)	(221,352)	(221,352)	(221,352)
Total Expense	\$131,628,920	\$131,629,052	\$139,536,992	\$141,157,663



BOND & CONSTRUCTION MANAGEMENT

MISSION

Provide oversight of the City's bond programs to ensure the efficient, equitable, and transparent delivery of infrastructure improvements to the Dallas community.

SERVICE DESCRIPTIONS

BOND & CONSTRUCTION MANAGEMENT	
Bond & Construction Management	Provides administrative services including best practices to all client City departments to establish clear guidance regarding ownership and accountability for project management services. Services provided include: value engineering, project design and management, surveying, quality control testing, and construction inspection of all General Obligation bond-funded projects.
Park & Recreation	Manages the implementation of the Park and Recreation Department's capital bond program, including public improvements to existing park and recreation facilities, acquisition of land for future facilities, and rehabilitation of 12 buildings at Fair Park.
Public Works	Manages the implementation of public improvements to streets, alleys, sidewalks, and bridges.
Transportation	Enhances vehicular and pedestrian safety by assessing and completing traffic and intersection improvements throughout the Dallas communities.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Bond & Construction Management	6,630,001	6,102,986	5,209,374	5,251,818
Park & Recreation	4,524,521	4,218,666	5,231,840	5,320,852
Public Works	11,920,228	10,621,173	12,500,722	12,728,548
Transportation	0	0	123,582	123,904
Expense Total	23,074,750	20,942,825	23,065,518	23,425,122

BOND & CONSTRUCTION MANAGEMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	16,392,375	14,092,998	16,487,678	16,806,289
Supplies - Materials	394,104	266,717	750,544	750,544
Contractual - Other Services	6,288,271	6,583,111	5,827,296	5,868,289
Capital Outlay	0	0	0	0
Expense Total	\$23,074,750	\$20,942,825	\$23,065,518	\$23,425,122
Reimbursements	0	0	0	0
Department Total	\$23,074,750	\$20,942,825	\$23,065,518	\$23,425,122
Department Revenue Total	\$23,074,750	\$20,942,825	\$23,065,518	\$23,425,122

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	175.35	151.15	178.00	178.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	1.00	1.03	1.03	1.03
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	176.35	152.18	179.03	179.03

BOND & CONSTRUCTION MANAGEMENT

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Develop the Capital Improvement Equity Tool to enhance the City infrastructure criteria equitably while assessing the selection and prioritization of projects for future Bond Programs. This would result in tracking investments that address disparities in communities of color (COC) and low-income neighborhoods (LIN) by mandating that priority preferences are afforded to projects located in communities that are currently and historically underserved.
- In development of the next Bond Program, community engagement efforts will include surveys, town halls, and community meetings/focus groups with all communities, particularly COC and LINs that are identified on the Dallas Policy Map.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	12,838,844	10,470,067	12,934,968	13,154,865
1111 - Cell Phone Stipend	33,442	31,094	27,840	27,840
1113 - One-time Pay - Civilian	0	8,000	0	0
1116 - Retroactive Pay - Civilian	0	1,099	0	0
1201 - Overtime - Civilian	99,821	228,790	124,821	124,821
1203 - Service Incentive Pay	23,060	26,716	18,096	18,096
1208 - Sick Leave Term Pay - Civilian	0	111,178	0	0
1210 - Vacation Term Pay - Civilian	0	89,073	0	0
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	4,411	0	0
1251 - Off-road Vehicle Use	360	1,510	0	0
1301 -Pension - Civilian	1,826,612	1,563,474	1,829,477	1,863,343
1303 - Life Insurance	12,681	12,681	9,612	9,612
1304 - Health Insurance	1,303,297	1,303,297	1,318,446	1,375,762
1306 - Fica	185,819	164,030	187,607	191,079
1309 - Wellness Program	4,748	4,748	0	0
1314 - Worker's Compensation	63,691	63,691	36,811	40,871
1406 - Administrative Leave - Civilian	0	9,138	0	0
Personnel Services	16,392,375	14,092,998	16,487,678	16,806,289
2110 - Office Supplies	7,000	7,156	7,000	7,000
2111 - Office Supplies Chargeback	46,118	45,962	46,268	46,268
2120 - Min App Inst Tools - Uten	56,286	71,200	81,549	81,549
2130 - Copy McH Supplies	7,360	7,360	7,360	7,360
2170 - Water - Sewer	6,001	6,001	6,001	6,001
2181 - Fuel - Lube For Vehicle	0	12,784	0	0

BOND & CONSTRUCTION MANAGEMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2200 - Chemical Medical Surgical	270	170	270	270
2220 - Laundry - Cleaning Suppl	100	1,760	5,100	5,100
2231 - Clothing	34,129	30,128	36,229	36,229
2232 - Food Supplies	1,250	784	2,150	2,150
2252 - Meter Postage Fund Level	5,777	4,763	5,777	5,777
2261 - Educational - Recr Suppl	1,500	0	1,500	1,500
2280 - Other Supplies	4,863	1,864	4,863	4,863
2420 - Other Structures	0	0	333,478	333,478
2710 - Furniture - Fixtures	19,885	28,081	19,885	19,885
2731 - Data Processing Equipment	157,211	37,500	130,711	130,711
2735 - Software Purchase -\$1000	42,150	7,500	45,903	45,903
2790 - Protective Equipment	3,504	3,504	15,800	15,800
2860 - Books Reference Book Only	700	200	700	700
Supplies - Materials	394,104	266,717	750,544	750,544
3020 - Food - Laundry Service	3,708	3,708	3,708	3,708
3030 - Printing - Photo Services	5,701	4,350	7,200	7,200
3050 - Communications	68,136	70,177	54,253	55,841
3051 - Telephone Equipment Charges	2,160	2,374	2,160	2,160
3053 - Data Circuit Billing	40,157	40,157	48,723	48,723
3060 - Equipment Rental [Outside City]	192,972	192,972	380,000	380,000
3070 - Professional Services	4,094,987	4,094,987	2,461,712	2,461,712
3072 - Contractor Service Fees	409	0	0	0
3085 - Freight	239	50	239	239
3090 - City Forces	9,553	1,806	9,553	9,553
3099 - Misc Special Services	526,135	762,381	490,263	490,264
3110 - Equip Repairs and Maintenance	7,312	2,312	1,201	1,201
3130 - Copy Machine Rent-Lease-Maint	10,919	10,919	10,498	10,498
3150 - Copy Center Charges	4,893	2,500	3,893	3,893
3310 - Insurance	10,250	10,250	19,694	23,330
3313 - Liability Premiums	18,550	18,550	89,163	63,549
3315 - Tolls	125	919	125	125
3320 - Advertising	0	750	0	0
3340 - Membership Dues	16,445	18,330	12,000	12,000
3361 - Professional Development	23,237	6,861	23,238	23,238
3363 - Reimb-Vehicle Use,Parking	44,330	9,786	44,142	44,142
3364 - Personnel Development	28,000	13,500	23,647	23,647
3410 - Equip - Automotive Rental	1,979	40,113	95,592	97,864
3411 - Wreck Handle Charge (fleet)	0	4,847	8,623	8,817
3416 - GIS Services	22,838	22,838	11,339	11,339
3429 - Cellphone Charges	15,004	20,940	15,004	15,004
3430 - Data Services	135,858	135,858	93,898	97,888
3434 - Programming	543,645	543,645	658,821	713,747
3438 - Software Maintenance Fee	37,886	37,884	37,886	37,886

BOND & CONSTRUCTION MANAGEMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3651 - Gen Fund Cost Reimb	422,843	487,843	1,220,721	1,220,721
3994 - Outside Temps-Staffing	0	21,505	0	0
Contractual - Other Services	6,288,271	6,583,111	5,827,296	5,868,289
Total Expense	\$23,074,750	\$20,942,825	\$23,065,518	\$23,425,122



EMPLOYEE BENEFITS

MISSION

Create and sustain a culture of improved health and wellness for employees, retirees, and their families. To that end, the HR team has adopted the Center for Disease Control's (CDC's) Evaluation Model to create an evidence-based approach to improve the overall health and well-being of all employees and retirees.

DEPARTMENT GOALS

- Identify virtual and on-site solutions to support employees and retirees in selecting, utilizing, and accessing their health plan benefits to achieve their wellness goals
- Create a comprehensive employee health and wellbeing model (addressing physical, mental, social, community, and financial health) utilizing the Clinical Learning and Understanding Engine (CLUE) wellness model and data
- Continue integration of core health benefits administration with wellness initiatives and programs that address health care costs for both the employee and organization through strategic plan design and implementation using data-driven statistics
- Establish a quarterly review of all HR vendor contracts to ensure compliance and service-level delivery expectations
- Redesign City of Dallas fitness facilities and wellness offerings based upon input from the employee engagement survey and the Employee Health and Well-Being Committee

SERVICE DESCRIPTIONS

EMPLOYEE BENEFITS	
Administrative/HRIS	Administers the health benefits program for all City employees, retirees, and their eligible dependents. Assists customers by working as a liaison between the employees/retirees, the City, and the various vendors contracted to provide benefits products and/or services.
Wellness Program	Administers the wellness program for City employees. The wellness program is designed to engage employees in activities to improve their health and lower long-term health care costs.

EMPLOYEE BENEFITS

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Administrative/HRIS	1,342,847	1,364,705	1,711,871	1,740,510
Wellness Program	288,420	265,904	224,997	220,816
Expense Total	\$1,631,267	\$1,630,609	\$1,936,868	\$1,961,326

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	881,417	859,813	999,414	1,018,284
Supplies - Materials	24,430	24,430	22,755	22,755
Contractual - Other Services	725,420	746,366	914,699	920,287
Capital Outlay	0	0	0	0
Expense Total	\$1,631,267	\$1,630,609	\$1,936,868	\$1,961,326
Reimbursements	0	0	0	0
Department Total	\$1,631,267	\$1,630,609	\$1,936,868	\$1,961,326
Department Revenue Total	\$1,631,267	\$1,630,609	\$1,936,868	\$1,961,326

EMPLOYEE BENEFITS

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	9.97	9.97	11.00	11.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	9.97	9.97	11.00	11.00

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Analyst position to support new Workday module (1.00 FTE).	1	\$91,568	\$91,568
Major Budget Items Total	1	\$91,568	\$91,568

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Address limited access to health insurance (Equity Indicator #50): Offer employee health insurance premium costs based on salary bands to provide more affordable out-of-pocket options for health insurance for employees based on salary.
- Address chronic disease impact (Equity Indicator #52): Offer targeted disease management programs to employees like high blood pressure and diabetes prevention and management.

EMPLOYEE BENEFITS

- Address physical activity inequities (Equity Indicator #59): Offer an increased variety of access to physical activity programs for employees through City-operated venues, improvements to the two City Gyms, reduced membership dues to local gyms, City-sponsored physical activity events, and wellness initiatives.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	691,099	647,811	788,331	801,687
1203 - Service Incentive Pay	2,256	2,208	2,256	2,256
1210 - Vacation Term Pay - Civilian	0	7,516	0	0
1242 - Language Assignment Pay	1,320	1,320	1,800	1,800
1301 - Pension - Civilian	98,221	96,807	111,472	113,359
1303 - Life Insurance	719	719	612	612
1304 - Health Insurance	73,892	73,892	81,508	84,728
1306 - Fica	10,073	9,928	11,430	11,624
1308 - Mandatory Deferred Comp	0	213	0	0
1309 - Wellness Program	269	269	0	0
1314 - Worker's Compensation	3,568	3,568	2,005	2,218
1511 - Temporary Help - Regular	0	15,561	0	0
Personnel Services	881,417	859,813	999,414	1,018,284
2110 - Office Supplies	5,694	5,694	4,000	4,000
2111 - Office Supplies Chargeback	0	0	3,019	3,019
2232 - Food Supplies	500	500	500	500
2252 - Meter Postage Fund Level	18,236	18,236	15,236	15,236
Supplies - Materials	24,430	24,430	22,755	22,755
3050 - Communications	7,871	7,871	8,913	9,182
3051 - Telephone Equipment Charges	2,000	3,461	4,000	4,000
3053 - Data Circuit Billing	4,755	4,755	8,258	8,258
3070 - Professional Services	17,000	15,539	17,000	17,000
3090 - City Forces	229,672	229,672	242,795	242,795
3091 - Custodial Services	4,745	4,745	4,500	4,500
3099 - Misc Special Services	74,555	74,555	74,774	74,774
3130 - Copy Machine Rent-Lease-Maint	2,965	2,965	2,851	2,851
3150 - Copy Center Charges	3,475	3,475	3,475	3,475
3310 - Insurance	560	560	1,344	1,601
3313 - Liability Premiums	1,015	1,015	1,421	1,038
3320 - Advertising	1,000	1,000	1,000	1,000
3340 - Membership Dues	1,500	1,500	1,500	1,500
3361 - Professional Development	5,000	5,000	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	500	500	500	500
3416 - GIS Services	1,295	1,295	637	637
3430 - Data Services	7,579	7,579	5,510	5,734

EMPLOYEE BENEFITS

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3434 - Programming	52,586	52,586	35,297	38,343
3651 - Gen Fund Cost Reimb	253,885	253,885	442,447	442,447
3851 - Pension Bond Debt Service	53,462	53,462	53,477	55,652
3994 - Outside Temps-Staffing	0	20,946	0	0
Contractual - Other Services	725,420	746,366	914,699	920,287
Total Expense	\$1,631,267	\$1,630,609	\$1,936,868	\$1,961,326



EQUIPMENT & FLEET MANAGEMENT

MISSION

Provide effective and efficient fleet services in support of City service delivery.

DEPARTMENT GOALS

- Continue to implement recommendations from the December 2018 Fleet Management Study to increase operational efficiency
- Utilize Equipment and Fleet Management's Fleet Governance Committee to design a sustainable enterprise approach to fleet management
- Strengthen the City's total cost of ownership (TCO) approach, including vehicle procurement, preventive maintenance, and mechanic training
- Develop and capitalize on the M5 Fleet Management System to improve the work order process, eliminate manual processes, and activate system modules and flags

SERVICE DESCRIPTIONS

EQUIPMENT & FLEET MANAGEMENT	
City Fleet Asset Management	Provides life-cycle coordination for most of the City's fleet (5,400 vehicles). Major activities include specification and procurement of new fleet, preparation of new units for service, disposal of units, and coordination of Citywide outside rental and an internal motor pool.
City Fleet Maintenance and Repair Services	Repairs and maintains 5,400 vehicles/ equipment. Staff performs approximately 156,000 scheduled and non-routine maintenance/repairs (preventive maintenance, inspections, towing, welding, and modifications/rebuilds). This includes management of parts inventory.
City Fleet Paint and Body Shop Coordination	Oversees contracted paint and body repairs of City equipment.
Environmental Services for City Fleet Operations	Supports compliance with federal, state, and local environmental and safety regulations including environmental, occupational health and safety, and quality management systems.
Fuel Procurement and Management	Provides centralized fuel procurement and management for City fleet. Equipment and Fleet Management maintains eight self-service fuel islands with bulk inventory at strategic locations.

EQUIPMENT & FLEET MANAGEMENT

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
City Fleet Asset Management	3,149,193	3,041,889	3,010,025	3,069,119
City Fleet Maintenance and Repair Services	33,360,801	34,703,353	34,705,203	35,161,818
City Fleet Paint and Body Shop Coordination	2,389,985	2,297,634	2,328,241	2,331,389
Environmental Services for City Fleet Operations	519,466	492,977	567,410	590,240
Fuel Procurement and Management	16,649,595	16,052,341	15,930,844	15,966,882
Expense Total	\$56,069,040	\$56,588,195	\$56,541,723	\$57,119,448

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	19,177,454	17,588,074	19,804,546	20,238,157
Supplies - Materials	24,353,235	25,002,258	23,980,166	23,984,721
Contractual - Other Services	15,581,878	17,425,528	16,280,596	16,453,338
Capital Outlay	70,846	2,111,799	70,846	70,846
Expense Total	\$59,183,413	\$62,127,659	\$60,136,154	\$60,747,062
Reimbursements	(3,114,373)	(5,539,465)	(3,594,431)	(3,627,614)
Department Total	\$56,069,040	\$56,588,195	\$56,541,723	\$57,119,448
Department Revenue Total	\$54,714,940	\$55,234,095	\$55,306,860	\$56,215,388

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Department Support	(1,719,656)	(1,752,839)
Storm Drainage Management Reimbursement	(1,874,775)	(1,874,775)
Reimbursement Total	\$(3,594,431)	\$(3,627,614)

EQUIPMENT & FLEET MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	266.10	236.12	267.10	267.10
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	19.00	14.24	19.00	19.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	285.10	250.36	286.10	286.10

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for a contract increase for vehicle washes at service centers, funded by Storm Drainage Management (SDM).	0	\$0	\$0
Reallocate \$850,000 of funding from fuel-lube to motor vehicles parts and repair.	0	\$0	\$0
Major Budget Items Total	0	\$0	\$0

EQUIPMENT & FLEET MANAGEMENT

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Maintain a robust recruitment effort for new hires to reduce employee vacancies/turnover in order to prioritize underserved communities.
- Conduct employee engagement survey and customer department survey(s) to assess performance gaps, identify areas for improvement and allocate resources to address weaknesses that may have indirect impact on equity in provision of services to underserved communities.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	13,420,756	11,845,209	13,829,150	14,112,312
1104 - Other Wages	0	0	56,625	56,625
1111 - Cell Phone Stipend	4,691	3,088	4,691	4,691
1113 - One-time Pay - Civilian	0	219,592	0	0
1116 - Retroactive Pay - Civilian	0	4,802	0	0
1201 - Overtime - Civilian	1,067,553	1,037,191	1,130,276	1,130,276
1203 - Service Incentive Pay	50,160	31,505	50,160	50,160
1208 - Sick Leave Term Pay - Civilian	67,278	126,069	67,278	67,278
1210 - Vacation Term Pay - Civilian	34,387	75,635	34,387	34,387
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	3,073	0	0
1301 -Pension - Civilian	2,060,937	1,886,576	2,126,638	2,166,698
1303 - Life Insurance	19,399	19,399	14,423	14,423
1304 - Health Insurance	1,973,748	1,973,748	1,978,410	2,064,416
1306 - Fica	211,375	192,538	218,119	222,225
1309 - Wellness Program	7,185	7,185	0	0
1314 - Worker's Compensation	155,885	155,885	190,289	210,566
1315 - Equipment Allowance	104,100	0	104,100	104,100
1406 - Administrative Leave - Civilian	0	5,059	0	0
1408 - Attendance Incentive Leave - Civ	0	524	0	0
1453 - Continuance Pay - Civilian	0	998	0	0
Personnel Services	19,177,454	17,588,074	19,804,546	20,238,157
2110 - Office Supplies	15,414	10,076	15,414	15,414
2111 - Office Supplies Chargeback	0	4,463	0	0
2120 - Min App Inst Tools - Uten	290,000	219,199	285,392	285,392
2140 - Light - Power	280,000	280,000	280,000	280,000
2160 - Fuel Supplies	555,715	553,715	555,715	555,715
2170 - Water - Sewer	47,191	80,118	47,191	47,191
2181 - Fuel - Lube For Vehicle	343,179	343,179	323,772	328,327

EQUIPMENT & FLEET MANAGEMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
2182 - Mechanical Supplies Veh	5,400	2,319	5,400	5,400
2183 - Fuel - Lube	14,541,140	14,084,132	13,695,748	13,695,748
2190 - Mechanical Supplies	0	2,064	0	0
2200 - Chemical Medical Surgical	300	125	300	300
2220 - Laundry - Cleaning Suppl	349	206	349	349
2231 - Clothing	112,942	124,059	112,942	112,942
2232 - Food Supplies	4,500	6,290	4,500	4,500
2252 - Meter Postage Fund Level	596	359	596	596
2261 - Educational - Recr Suppl	50,000	50,000	50,000	50,000
2270 - Printing Supplies	285	114	285	285
2280 - Other Supplies	44,709	31,239	44,709	44,709
2720 - Machine Tools	106,684	176,436	106,684	106,684
2731 - Data Processing Equipment	11,308	9,046	11,308	11,308
2741 - Motor Vehicle	7,918,823	8,999,526	8,415,161	8,415,161
2780 - Photography - Film Equipment	0	891	0	0
2860 - Books Reference Book Only	24,700	24,700	24,700	24,700
Supplies - Materials	24,353,235	25,002,258	23,980,166	23,984,721
3020 - Food - Laundry Service	0	11,390	0	0
3030 - Printing - Photo Services	1,730	21,720	1,730	1,730
3044 - Messenger Service	50,317	26,359	50,317	50,317
3050 - Communications	139,176	139,176	66,055	68,019
3051 - Telephone Equipment Charges	0	2,188	0	0
3053 - Data Circuit Billing	83,619	83,619	60,420	60,420
3060 - Equipment Rental [Outside City]	3,200	1,530	3,200	3,200
3090 - City Forces	208,552	208,552	208,552	208,552
3094 - Wrecker Services	714,362	814,360	714,362	714,362
3098 - Day Labor	0	1,698	0	0
3099 - Misc Special Services	896,076	896,076	1,157,580	1,157,580
3110 - Equip Repairs and Maintenance	5,666,308	6,469,460	6,266,308	6,266,308
3130 - Copy Machine Rent-Lease-Maint	21,040	21,040	20,237	20,237
3151 - Department Support	1,501,102	1,951,084	1,719,656	1,752,839
3201 - Stores Overhead Charges	534	241	534	534
3210 - Building Repairs and Maint	351,234	362,097	351,234	351,234
3310 - Insurance	31,078	31,078	46,192	55,032
3313 - Liability Premiums	72,197	72,197	81,727	59,660
3315 - Tolls	1,600	753	1,600	1,600
3320 - Advertising	966	1,178	966	966
3340 - Membership Dues	0	902	0	0
3361 - Professional Development	5,000	12,412	5,000	5,000
3363 - Reimb-Vehicle Use,Parking	4,279	4,016	4,279	4,279
3410 - Equip - Automotive Rental	792,715	624,780	539,438	546,446
3411 - Wreck Handle Charge (fleet)	47,322	36,440	47,729	48,566
3416 - GIS Services	35,079	35,079	17,014	17,014

EQUIPMENT & FLEET MANAGEMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3420 - Commun Equip Rental	189,080	189,080	114,266	124,482
3421 - Veh License - Registration Fees	30,571	35,460	30,571	30,571
3429 - Cellphone Charges	33,372	36,473	33,372	33,372
3430 - Data Services	164,674	164,674	197,029	203,015
3434 - Programming	896,353	896,353	1,019,247	1,102,386
3438 - Software Maintenance Fee	225,257	225,257	225,257	225,257
3460 - Disposal Services	140,472	110,741	140,472	140,472
3651 - Gen Fund Cost Reimb	2,157,068	2,157,068	2,082,749	2,082,749
3851 - Pension Bond Debt Service	1,117,545	1,117,545	1,073,503	1,117,139
3994 - Outside Temps-Staffing	0	663,452	0	0
Contractual - Other Services	15,581,878	17,425,528	16,280,596	16,453,338
4720 - Mach Tools Implem Major	70,846	90,221	70,846	70,846
4740 - Motor Vehicles Cap	0	2,021,578	0	0
Capital Outlay	70,846	2,111,799	70,846	70,846
5002 - Dept Support Reimb	(1,501,102)	(1,951,084)	(1,719,656)	(1,752,839)
5011 - Reimb Fr Othr Organizaton	0	(2,022,974)	0	0
5012 - Reimbursements-Stormwater	(1,613,271)	(1,565,406)	(1,874,775)	(1,874,775)
Reimbursements	(3,114,373)	(5,539,465)	(3,594,431)	(3,627,614)
Total Expense	\$56,069,040	\$56,588,195	\$56,541,723	\$57,119,448

EXPRESS BUSINESS CENTER

MISSION

Provides timely, accurate, efficient, and cost-effective methods of disposal of surplus and unclaimed property, reprographic, and City postal needs while working to encourage continuous improvement within the operations.

DEPARTMENT GOALS

- Provide more resources to facilitate remote work
- Increase efficiencies for surplus property disposal

SERVICE DESCRIPTIONS

EXPRESS BUSINESS CENTER	
Business Services	Provides reprographic services and Citywide mail services. Also responsible for adding users to order office supplies, reviewing, reconciling, and processing bill payments for the office supply contract for the City.
Disposal of Surplus and Police Unclaimed Property	Disposes of City surplus, police-confiscated, and unclaimed property in compliance with Administrative Directive 6-1 and the City Charter. Procurement Services uses public auctions, sealed bids, and a storefront concept (City Store) to display and sell a wide range of property to the public. This service generates approximately \$7 million annually in revenue for the City.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Business Services	1,545,347	1,494,474	1,776,959	1,790,780
Disposal of Surplus and Police Unclaimed Property	535,543	586,416	547,019	553,539
Expense Total	\$2,080,890	\$2,080,890	\$2,323,978	\$2,344,319

EXPRESS BUSINESS CENTER

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	703,237	708,485	716,566	731,530
Supplies - Materials	1,815,752	1,815,220	1,827,585	1,827,643
Contractual - Other Services	761,901	757,185	979,827	985,146
Capital Outlay	0	0	0	0
Expense Total	\$3,280,890	\$3,280,890	\$3,523,978	\$3,544,319
Reimbursements	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Department Total	\$2,080,890	\$2,080,890	\$2,323,978	\$2,344,319
Department Revenue Total	\$2,593,790	\$2,593,790	\$2,593,790	\$2,593,790

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Office Supplies Reimbursement	(1,200,000)	(1,200,000)
Reimbursement Total	\$(1,200,000)	\$(1,200,000)

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below list funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Direct Services (FC18)	5,000,000	0
Additional Resources Total	\$5,000,000	\$0

EXPRESS BUSINESS CENTER

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	9.25	9.25	9.25	9.25
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	9.25	9.25	9.25	9.25

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Works in collaboration with Dallas-area business owners towards shared decision making through outreach efforts, educational training, and consulting.
- Works in partnership with multicultural and industry-specific organizations to support its efforts for accessibility to underrepresented communities by creating a level playing field publishing the Procurement Quarterly forecast, assigning Senior Buyers to departments with the strongest community impact, and publishing solicitations to the general public.
- Offers greater transparency on the procurement processes and opportunities, provides resources to aid in business development and information to stay in compliance (i.e. debriefs, pre-bid meetings, and Living Wage, and Local Preference policies).
- Continually devotes efforts to departments citywide to improve City and supplier relationships, compliance, as well as resolve contract disputes through its Dallas Contracting Officer Representative (D-COR) program.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	536,510	502,952	549,931	559,944
1111 - Cell Phone Stipend	720	720	720	720
1201 - Overtime - Civilian	2,500	3,014	2,500	2,500

EXPRESS BUSINESS CENTER

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1203 - Service Incentive Pay	3,456	3,456	3,456	3,456
1208 - Sick Leave Term Pay - Civilian	0	23,021	0	0
1210 - Vacation Term Pay - Civilian	0	17,163	0	0
1301 - Pension - Civilian	76,804	74,671	78,973	80,389
1303 - Life Insurance	667	667	500	500
1304 - Health Insurance	68,556	68,556	68,515	71,493
1306 - Fica	7,877	7,991	8,100	8,245
1309 - Wellness Program	250	250	0	0
1314 - Worker's Compensation	5,897	5,897	3,871	4,283
1408 - Attendance Incentive Leave - Civ	0	126	0	0
Personnel Services	703,237	708,485	716,566	731,530
2110 - Office Supplies	335,184	336,344	0	0
2111 - Office Supplies Chargeback	710,028	710,028	1,057,291	1,057,291
2140 - Light - Power	4,500	4,500	4,500	4,500
2160 - Fuel Supplies	1,600	1,067	1,600	1,600
2181 - Fuel - Lube For Vehicle	3,520	3,520	3,274	3,332
2252 - Meter Postage Fund Level	800	783	800	800
2280 - Other Supplies	5,000	3,859	5,000	5,000
2999 - Cost of Goods Sold	755,120	755,120	755,120	755,120
Supplies - Materials	1,815,752	1,815,220	1,827,585	1,827,643
3050 - Communications	10,495	10,495	12,478	12,854
3051 - Telephone Equipment Charges	0	214	0	0
3053 - Data Circuit Billing	6,341	6,341	11,561	11,561
3060 - Equipment Rental [Outside City]	30,600	27,001	30,600	30,600
3090 - City Forces	1,200	800	1,200	1,200
3092 - Security Services	414	276	414	414
3099 - Misc Special Services	83,942	69,968	5,861	5,860
3130 - Copy Machine Rent-Lease-Maint	76,088	76,088	73,154	73,154
3310 - Insurance	1,109	1,109	1,714	2,042
3313 - Liability Premiums	2,007	2,007	1,813	1,325
3320 - Advertising	150,838	150,838	150,838	150,838
3330 - Rents [Lease]	88,200	101,883	88,200	88,200
3363 - Reimb-Vehicle Use,Parking	200	133	200	200
3410 - Equip - Automotive Rental	7,307	7,307	10,523	10,755
3411 - Wreck Handle Charge (fleet)	600	600	462	483
3416 - GIS Services	1,201	1,201	589	589
3430 - Data Services	7,336	7,336	4,872	5,079
3434 - Programming	26,238	26,238	32,649	35,465
3518 - Credit Card Charges	800	533	800	800
3530 - Relocation Cost	500	333	500	500
3651 - Gen Fund Cost Reimb	222,616	222,616	506,432	506,432
3851 - Pension Bond Debt Service	31,790	31,790	44,967	46,795

EXPRESS BUSINESS CENTER

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3994 - Outside Temps-Staffing	12,079	12,079	0	0
Contractual - Other Services	761,901	757,185	979,827	985,146
5011 - Reimb Fr Othr Organizaton	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Reimbursements	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
Total Expense	\$2,080,890	\$2,080,890	\$2,323,978	\$2,344,319



INFORMATION & TECHNOLOGY SERVICES - 911

MISSION

Provide secure, reliable, and responsive Public Safety Answering Point (PSAP)/911 system technology and business solutions that facilitate public safety departments' effectiveness in serving residents with emergency services.

DEPARTMENT GOALS

- Ensure all phones and computers are up to date and available for PSAP operations
- Convert to a Next Generation 911 digital and redundant telephone network
- Implement national 911 calling number standard to meet communication interoperability with other participating agencies. This will allow for the transfer of 911 calls between agencies during emergencies when there are call overflows or a disaster declaration

SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - 911	
9-1-1 Technology-Education Services	Provides the IT infrastructure, hardware, software, and technical support for processing 911 telephone calls. 911 funds are also used to partially reimburse Police and Fire-Rescue for 911 call-taking and dispatch services.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
9-1-1 Technology-Education Services	16,523,922	16,520,423	14,341,472	14,169,831
Expense Total	\$16,523,922	\$16,520,423	\$14,341,472	\$14,169,831

INFORMATION & TECHNOLOGY SERVICES - 911

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	764,913	761,414	783,006	798,824
Supplies - Materials	423,875	401,155	201,464	201,464
Contractual - Other Services	15,335,134	15,357,854	13,357,002	13,169,543
Capital Outlay	0	0	0	0
Expense Total	\$16,523,922	\$16,520,423	\$14,341,472	\$14,169,831
Reimbursements	0	0	0	0
Department Total	\$16,523,922	\$16,520,423	\$14,341,472	\$14,169,831
Department Revenue Total	\$12,017,444	\$11,976,986	\$12,017,444	\$12,017,444

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	7.00	6.72	7.00	7.00
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	7.00	6.72	7.00	7.00

INFORMATION & TECHNOLOGY SERVICES - 911

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for expanded analog trunk bandwidth at Secondary Public Safety Answering Point (PSAP) to support full time operations.	0	\$243,000	\$243,000
Add funding for transition to Emergency Services IP Network (ESINet) circuits at both PSAPs.	0	\$955,385	\$2,040,574
Increase funding for Computer Aided Dispatch (CAD) maintenance and support.	0	\$126,124	\$126,124
Increase funding for Vesta software subscription for 48 additional seats at secondary PSAP.	0	\$104,550	\$104,550
Reduce the reimbursement to the General Fund for eligible expenses for call taking, emergency dispatch, and 911 support services in FY 2021-22.	0	\$(3,000,000)	\$(4,400,000)
Major Budget Items Total	0	\$(1,570,941)	\$(1,885,752)

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

INFORMATION & TECHNOLOGY SERVICES - 911

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	589,758	570,935	621,187	633,185
1203 - Service Incentive Pay	5,664	5,952	4,608	4,704
1208 - Sick Leave Term Pay - Civilian	0	25,349	0	0
1210 - Vacation Term Pay - Civilian	18,818	12,956	6,018	5,452
1212 - Termination Payment -Attendance Incentive Leave - Civilian	0	1,408	0	0
1301 -Pension - Civilian	86,845	81,531	88,488	90,198
1303 - Life Insurance	505	505	378	378
1304 - Health Insurance	51,880	51,880	51,849	54,103
1306 - Fica	8,906	8,361	9,075	9,251
1309 - Wellness Program	189	189	0	0
1314 - Worker's Compensation	2,348	2,348	1,403	1,553
Personnel Services	764,913	761,414	783,006	798,824
2261 - Educational - Recr Suppl	75,700	52,980	85,700	85,700
2731 - Data Processing Equipment	276,095	212,507	115,764	115,764
2735 - Software Purchase -\$1000	72,080	135,668	0	0
Supplies - Materials	423,875	401,155	201,464	201,464
3020 - Food - Laundry Service	1,600	1,600	1,600	1,600
3050 - Communications	1,113,749	1,223,824	1,356,802	1,356,802
3051 - Telephone Equipment Charges	342,256	254,901	342,256	342,256
3053 - Data Circuit Billing	85,873	85,873	1,041,258	2,126,447
3070 - Professional Services	148,148	148,148	148,148	148,148
3090 - City Forces	6,500	6,500	6,500	6,500
3099 - Misc Special Services	818,952	818,952	421,952	421,952
3110 - Equip Repairs and Maintenance	1,983,091	1,983,091	2,087,641	2,087,641
3130 - Copy Machine Rent-Lease-Maint	5,550	5,550	5,550	5,550
3310 - Insurance	8,451	8,451	13,613	16,218
3313 - Liability Premiums	15,296	15,296	14,396	10,510
3320 - Advertising	500	500	500	500
3340 - Membership Dues	1,000	1,000	1,000	1,000
3361 - Professional Development	12,000	12,000	12,000	12,000
3363 - Reimb-Vehicle Use,Parking	2,000	2,000	2,000	2,000
3416 - GIS Services	909	909	918	918
3420 - Commun Equip Rental	1,751	1,751	1,752	1,752
3429 - Cellphone Charges	2,550	2,550	2,550	2,550
3430 - Data Services	5,473	5,473	5,476	5,476
3434 - Programming	237,294	237,294	238,007	238,007
3438 - Software Maintenance Fee	1,852,190	1,852,190	1,978,314	2,104,818
3651 - Gen Fund Cost Reimb	205,268	205,268	263,928	263,928
3702 - Master Lease Expense	463,605	463,605	358,466	358,466

INFORMATION & TECHNOLOGY SERVICES - 911

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3851 - Pension Bond Debt Service	21,128	21,128	52,375	54,504
3899 - Other Misc Exp - Reimb	8,000,000	8,000,000	5,000,000	3,600,000
Contractual - Other Services	15,335,134	15,357,854	13,357,002	13,169,543
Total Expense	\$16,523,922	\$16,520,423	\$14,341,472	\$14,169,831



INFORMATION & TECHNOLOGY SERVICES - DATA

MISSION

Provide secure, reliable, and responsive enterprise-level technology, data, and business solutions that facilitate and enhance the City's effectiveness in serving the residents of Dallas and align with the City's goals and core values.

DEPARTMENT GOALS

- Close 95 percent of Service Desk tickets within the service-level agreements
- Manage all business technology requests through the IT Governance Board
- Manage the City's technology assets in a Service Desk system to reduce losses and increase service deliveries
- Continue Redesign the City's internet and intranet
- Migrate the City of Dallas domain from a the current .com to a .gov address domain to assure residents the domain is legitimate, secure and trusted
- Implement "Zero Trust" model for cyber security to identify who and what should be allowed or trusted with access to City networks
- Deploy a solution to allow the City to maintain effective network and internet connectivity at remote locations during outages at main facilities and during catastrophes
- Increase security awareness across the City (internally and externally)

SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - DATA	
Business Technology Services	Provides technology expertise in the identification, implementation, and maintenance of systems to fulfill City goals. Services include package software implementations, custom software solutions, website designs, e-commerce, and 24/7 operational maintenance support of mission-critical systems.
City GIS Services	Transferred the business function of the GIS Service to Data Analytics and Business Intelligence in FY 2020-21. The remaining function provides technology maintenance and support for ESRI GIS enterprise software solutions.
Internal Computer Support	Provides 24/7 computer support for the City's computers, data storage systems, data repositories, print facility, and file server complex. Manages backup and data retention systems for City servers. Installs, maintains, and manages applications to approximately 440 servers.
Internal Desktop Support	Supports the City's desktop computers, laptops, smartphones/tablets, email and copiers. Technical support includes problem resolution and desk-side support for PCs and software.
Internal Telephone and Data Communication	Provides maintenance and support for the City's voice and data communication network system for more than 20,000 landline telephones and data lines connecting City facilities.

INFORMATION & TECHNOLOGY SERVICES - DATA

Public Safety Technology Support	Provides technology expertise in identifying, implementing, and maintaining public safety systems that enable Police, Fire-Rescue, Court and Detention Services, and Emergency Management to accomplish their respective missions.
Strategic Technology Management	Leads the direction of technology in the City through portfolio management, IT governance, project management, solution analysis and architecture, data analytics, financial and contract management, and Citywide technology acquisitions in alignment with all City strategic priorities.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Business Technology Services	25,301,184	24,885,955	31,294,037	30,377,283
City GIS Services	1,736,926	1,822,939	798,223	798,223
Internal Computer Support	8,100,400	8,416,558	9,316,777	12,479,195
Internal Desktop Support	9,572,710	9,572,628	11,668,723	11,955,787
Internal Telephone and Data Communication	16,389,651	16,909,704	19,624,496	20,034,701
Public Safety Technology Support	4,863,307	5,153,906	6,386,221	6,496,303
Strategic Technology Management	19,048,921	17,700,682	20,088,414	21,911,408
Expense Total	\$85,013,099	\$84,462,372	\$99,176,891	\$104,052,900

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	22,840,263	20,435,268	24,258,569	25,062,404
Supplies - Materials	724,332	575,513	748,032	748,054
Contractual - Other Services	61,448,504	63,451,591	74,170,290	78,242,442
Capital Outlay	0	0	0	0
Expense Total	\$85,013,099	\$84,462,372	\$99,176,891	\$104,052,900
Reimbursements	0	0	0	0
Department Total	\$85,013,099	\$84,462,372	\$99,176,891	\$104,052,900
Department Revenue Total	\$84,372,061	\$84,492,913	\$99,176,891	\$104,052,900

INFORMATION & TECHNOLOGY SERVICES - DATA

ADDITIONAL RESOURCES

Additional resources are multi-year funds used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. The table below lists funds that require additional appropriations in FY 2021-22 and FY 2022-23.

Fund	FY 2021-22 Budget	FY 2022-23 Planned
American Rescue Plan Act (ARPA) - Direct Services (FC18)	15,000,000	0
Additional Resources Total	\$15,000,000	\$0

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	190.08	170.49	200.03	202.28
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.60	0.60	0.60	0.60
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	4.00	4.00	4.00	4.00
Department Total	194.68	175.09	204.63	206.88

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for bandwidth upgrades at various public safety and citizen-facing facilities. Add three positions (2.25 FTEs) for VPN traffic and network monitoring.	3	\$3,500,466	\$3,751,236

INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Increase funding for expansion of IT help desk support services contract and Phase II expansion of Service Now.	0	\$0	\$668,705
Increase funding for Public Safety-related software and maintenance support.	0	\$0	\$720,798
Add two Web Designer positions (1.50 FTEs) and funding for professional services to assist with website modernization.	2	\$0	\$287,350
Add funding for long term strategic planning for security projects.	0	\$0	\$2,000,000
Add funding to acquire an IT project management software solution for the ITS Project Management Office to manage 70+ annual technology projects.	0	\$0	\$320,000
Reduce VMWare Enterprise software maintenance fees for virtual servers.	0	\$(250,000)	\$(250,000)
Eliminate use of Solarwinds software from City network.	0	\$(327,566)	\$(327,566)
Add funding for contract adjustments for annual software subscription fees and/or maintenance and support for the following applications: COM GovDelivery Citizen Communication, PBW Right of Way Mgmt, CCS Code Case Mgmt, OPS Bonfire, OPS GovSpend, CCS Tolemi BuildingBlocks and CCO FiServ BankRec.	0	\$998,402	\$998,402
Add funding for contract adjustments for annual software subscription fees and/or maintenance and support for various security and database software solutions used to support IT and help prevent the City's network from cyber attacks.	0	\$590,240	\$943,781
Add funding for contract adjustments for annual Microsoft enterprise software and outsourced IT help desk and deskside support services agreements.	0	\$388,229	\$388,229
Increase funding for ESRI GIS mapping software maintenance and support.	0	\$95,308	\$95,308
Add funding for contract adjustments for the expansion of the outsourced IT help desk, deskside support services agreements, and Phase 2 Expansion of ServiceNow for ITOM Maturity and Full IT Asset Management to provide enhanced/dedicated technical support to DPD, CMO, CTJ and MCC.	0	\$906,954	\$927,302

INFORMATION & TECHNOLOGY SERVICES - DATA

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add funding for contract adjustments for annual software subscription fees and/or maintenance and support for applications used by Dallas Police (DPD) including Inpursuit Records Mgmt to report dispatch incidents, DPD LexisNexis Background Checks for open investigations and the new early warning system.	0	\$680,006	\$680,006
Transfer three positions (3.00 FTEs) from the City Controller's Office (CCO) to Information & Technology Services: one Privacy Compliance Coordinator, one Privacy Compliance Coordinator, and one Manager III position for efficiency.	3	\$279,884	\$279,884
Add funding for consulting services and migration to Citywide .GOV domain.	0	\$1,000,000	\$1,000,000
Transfer funding for maintenance of court case management from CTS Technology Funds.	0	\$618,097	\$618,097
Add full-year funding for network enhancements for new security firewalls.	0	\$1,005,000	\$1,005,000
Add funding for Phase 2 of Enterprise Work Order and Asset Management Implementation for Transportation and Building Services.	0	\$800,911	\$800,911
Major Budget Items Total	8	\$10,285,931	\$14,907,443

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

INFORMATION & TECHNOLOGY SERVICES - DATA

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	18,186,665	16,084,478	18,995,007	19,609,344
1104 - Other Wages	0	200	0	0
1111 - Cell Phone Stipend	2,425	0	0	0
1116 - Retroactive Pay - Civilian	0	926	0	0
1201 - Overtime - Civilian	41,612	41,612	41,612	41,612
1203 - Service Incentive Pay	29,856	28,185	27,600	28,224
1208 - Sick Leave Term Pay - Civilian	125,612	125,612	113,647	112,925
1210 - Vacation Term Pay - Civilian	140,366	140,366	129,255	129,257
1301 - Pension - Civilian	2,541,802	2,263,374	2,689,811	2,776,749
1303 - Life Insurance	13,672	13,672	10,749	10,924
1304 - Health Insurance	1,405,062	1,405,062	1,474,210	1,563,427
1306 - Fica	268,993	238,419	282,232	291,148
1308 - Mandatory Deferred Comp	8,895	8,895	8,895	8,895
1309 - Wellness Program	5,119	5,119	0	0
1314 - Worker's Compensation	70,184	70,184	40,807	45,155
1408 - Attendance Incentive Leave - Civ	0	2,565	0	0
1511 - Temporary Help - Regular	0	6,600	444,744	444,744
Personnel Services	22,840,263	20,435,268	24,258,569	25,062,404
2110 - Office Supplies	4,089	4,089	6,589	6,589
2111 - Office Supplies Chargeback	12,500	12,500	10,000	10,000
2140 - Light - Power	0	160	32,000	32,000
2181 - Fuel - Lube For Vehicle	1,237	1,237	1,137	1,159
2252 - Meter Postage Fund Level	500	500	500	500
2270 - Printing Supplies	3,250	0	0	0
2280 - Other Supplies	4,950	1,000	1,000	1,000
2710 - Furniture - Fixtures	400,000	162,113	400,000	400,000
2731 - Data Processing Equipment	75,000	189,905	75,000	75,000
2735 - Software Purchase - \$1000	19,000	62,466	18,000	18,000
2860 - Books Reference Book Only	2,500	2,500	2,500	2,500
2890 - Miscellaneous Equipment	201,306	139,043	201,306	201,306
Supplies - Materials	724,332	575,513	748,032	748,054
3020 - Food - Laundry Service	4,000	4,000	4,000	4,000
3030 - Printing - Photo Services	500	500	500	500
3050 - Communications	1,884,482	1,518,810	1,884,482	1,884,482
3051 - Telephone Equipment Charges	342,256	195,000	345,353	345,353
3053 - Data Circuit Billing	4,705,702	5,032,194	7,687,036	7,687,036
3060 - Equipment Rental [Outside City]	0	21,960	0	0
3070 - Professional Services	18,086,647	18,599,613	23,414,442	22,983,033
3085 - Freight	3,500	2,500	3,500	3,500
3090 - City Forces	1,968,357	1,936,508	4,600	4,600

INFORMATION & TECHNOLOGY SERVICES - DATA

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3099 - Misc Special Services	8,259,276	9,255,247	10,100,447	10,653,988
3110 - Equip Repairs and Maintenance	2,178,420	2,592,175	3,237,278	3,237,278
3130 - Copy Machine Rent-Lease-Maint	1,234,757	1,203,120	1,231,660	1,231,660
3310 - Insurance	52,604	52,604	70,038	83,441
3313 - Liability Premiums	99,919	99,919	78,030	56,807
3320 - Advertising	2,500	2,500	2,500	2,500
3340 - Membership Dues	144,626	491,711	144,626	144,626
3341 - Subscriptions-Serials	15,000	15,000	15,000	15,000
3361 - Professional Development	615,000	461,830	615,000	615,000
3363 - Reimb-Vehicle Use,Parking	250	97	0	0
3410 - Equip - Automotive Rental	2,457	2,457	1,363	1,399
3411 - Wreck Handle Charge (fleet)	0	0	659	662
3429 - Cellphone Charges	219,994	377,505	226,994	226,994
3437 - Continual Software License Fee	957,538	741,763	753,947	753,947
3438 - Software Maintenance Fee	10,824,074	10,183,494	13,423,375	14,034,767
3530 - Relocation Cost	0	11,136	0	0
3651 - Gen Fund Cost Reimb	1,135,044	1,135,044	1,325,675	1,325,675
3690 - Miscellaneous Transfers	375,000	375,000	375,000	2,375,000
3702 - Master Lease Expense	4,506,862	4,506,862	5,182,223	6,471,806
3851 - Pension Bond Debt Service	1,185,189	1,185,189	1,398,012	1,454,838
3994 - Outside Temps-Staffing	2,644,550	3,447,853	2,644,550	2,644,550
Contractual - Other Services	61,448,504	63,451,591	74,170,290	78,242,442
Total Expense	\$85,013,099	\$84,462,372	\$99,176,891	\$104,052,900



INFORMATION & TECHNOLOGY SERVICES - RADIO

MISSION

Provide secure, reliable, and responsive enterprise-level radio communication services that facilitate public safety departments' effectiveness in serving residents with emergency and operational communication.

DEPARTMENT GOALS

- Provide 99.6 percent availability of the radio network
- Close radio service requests within the service level objectives
- Deploy new radio system inside the expected timeline
- Manage the City's technology assets in a service desk system to reduce losses and increase service deliveries

SERVICE DESCRIPTIONS

INFORMATION & TECHNOLOGY SERVICES - RADIO	
Internal Radio Communication	Provides installation, repair, and replacement of handhelds, fixed, and in-car mobile radio communication technology for City departments like Police, Fire-Rescue, and Sanitation Services. Maintains all two-way radio and microwave communication networks.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Internal Radio Communication	13,423,481	13,416,860	13,248,650	12,329,561
Expense Total	\$13,423,481	\$13,416,860	\$13,248,650	\$12,329,561

INFORMATION & TECHNOLOGY SERVICES - RADIO

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	2,458,828	2,295,510	2,533,412	2,585,782
Supplies - Materials	1,396,928	1,336,737	1,132,380	1,140,219
Contractual - Other Services	9,567,725	9,784,612	9,582,858	8,603,560
Capital Outlay	0	0	0	0
Expense Total	\$13,423,481	\$13,416,860	\$13,248,650	\$12,329,561
Reimbursements	0	0	0	0
Department Total	\$13,423,481	\$13,416,860	\$13,248,650	\$12,329,561
Department Revenue Total	\$12,843,519	\$12,582,362	\$13,248,650	\$12,329,561

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	28.52	25.75	30.12	30.12
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.85	0.92	0.85	0.85
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	29.37	26.67	30.97	30.97

INFORMATION & TECHNOLOGY SERVICES - RADIO

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- In collaboration with other city departments, expand network bandwidth to be prioritized in communities with greatest need in order to bridge the digital divide and to securely and effectively deliver City services.
- Procure and maintain the hardware and software necessary to support City Programs addressing poverty and homelessness.
- Allocate resources in partnership with Dallas ISD's Pathways in Technology Early College High School (P-TECH) program, James Madison High School and El Centro College to support students who are underrepresented in the tech industry through site visits, job shadowing, mentorships, and internships.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	1,850,531	1,708,817	1,936,838	1,973,180
1111 - Cell Phone Stipend	2,910	0	0	0
1116 - Retroactive Pay - Civilian	0	140	0	0
1201 - Overtime - Civilian	75,384	105,021	58,386	58,329
1203 - Service Incentive Pay	2,112	2,112	2,208	2,256
1210 - Vacation Term Pay - Civilian	0	4,774	0	0
1301 - Pension - Civilian	273,018	224,910	274,180	279,323
1303 - Life Insurance	2,057	2,057	1,626	1,626
1304 - Health Insurance	211,373	211,373	223,099	232,797
1306 - Fica	27,998	22,862	27,818	28,337
1309 - Wellness Program	770	770	0	0
1314 - Worker's Compensation	9,775	9,775	6,357	7,034
1315 - Equipment Allowance	2,900	2,900	2,900	2,900
Personnel Services	2,458,828	2,295,510	2,533,412	2,585,782
2110 - Office Supplies	560	2,560	560	560
2111 - Office Supplies Chargeback	1,610	1,610	1,610	1,610
2120 - Min App Inst Tools - Uten	0	45	0	0
2140 - Light - Power	32,000	32,000	32,960	32,960
2160 - Fuel Supplies	10,000	14,947	10,000	10,000
2170 - Water - Sewer	3,435	3,435	3,435	3,435
2181 - Fuel - Lube For Vehicle	8,870	8,870	8,402	8,516
2231 - Clothing	15,000	15,000	15,000	15,000
2280 - Other Supplies	0	9	0	0
2550 - Waterworks Mains	0	22	0	0
2560 - Sanitary Sewer	0	186	0	0
2760 - Radio - Communication Eqp	1,325,453	1,258,053	1,060,413	1,068,138

INFORMATION & TECHNOLOGY SERVICES - RADIO

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Supplies - Materials	1,396,928	1,336,737	1,132,380	1,140,219
3050 - Communications	39,356	39,356	39,469	39,469
3053 - Data Circuit Billing	43,899	43,899	43,899	43,899
3085 - Freight	1,000	1,000	1,000	1,000
3090 - City Forces	1,879	4,979	1,879	1,879
3099 - Misc Special Services	299,396	299,396	299,394	299,398
3110 - Equip Repairs and Maintenance	927,262	976,762	627,262	627,262
3130 - Copy Machine Rent-Lease-Maint	4,264	4,264	4,264	4,264
3201 - Stores Overhead Charges	0	79	0	0
3210 - Building Repairs and Maint	54,900	77,394	54,900	54,900
3310 - Insurance	19,348	19,348	30,136	35,903
3313 - Liability Premiums	12,828	12,828	11,694	8,539
3340 - Membership Dues	1,755	1,755	1,755	1,755
3361 - Professional Development	95,000	95,000	95,000	95,000
3410 - Equip - Automotive Rental	33,311	33,311	12,919	13,246
3411 - Wreck Handle Charge (fleet)	2,400	2,400	2,613	2,637
3416 - GIS Services	3,704	3,704	3,740	3,740
3429 - Cellphone Charges	14,640	14,640	14,640	14,640
3430 - Data Services	22,193	22,193	22,204	22,204
3434 - Programming	94,486	94,486	98,275	98,275
3651 - Gen Fund Cost Reimb	835,166	835,166	333,108	333,108
3702 - Master Lease Expense	6,906,225	6,906,225	7,743,494	6,755,489
3851 - Pension Bond Debt Service	154,713	154,713	141,213	146,953
3994 - Outside Temps-Staffing	0	141,714	0	0
Contractual - Other Services	9,567,725	9,784,612	9,582,858	8,603,560
Total Expense	\$13,423,481	\$13,416,860	\$13,248,650	\$12,329,561

OFFICE OF RISK MANAGEMENT

MISSION

Provide a safe and healthy environment for the City's greatest resource: our employees. The Office of Risk Management protects the City of Dallas' assets and guards against risks and safety hazards that could adversely impact City operations.

DEPARTMENT GOALS

- Recover \$500,000 in subrogation collections
- Drug test 50 percent of civilian employees with a Commercial Driver's License (CDL)
- Alcohol test 10 percent of civilian employees with a Commercial Driver's License (CDL)
- Contact 98 percent of claimants within 24 hours of notice of claim
- Close 80 percent of liability claims on a cumulative monthly basis

SERVICE DESCRIPTIONS

OFFICE OF RISK MANAGEMENT	
Risk Management Services	Provides risk management services to enable the City to optimize its level of risk in decision making and to meet the objectives under Occupational Health and Safety Administration, Texas Department of Insurance, Department of Transportation, Texas Tort Claims Act, and City ordinances.

SERVICE BUDGET

Service	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Risk Management Services	5,169,162	4,831,325	5,264,453	5,557,615
Expense Total	\$5,169,162	\$4,831,325	\$5,264,453	\$5,557,615

OFFICE OF RISK MANAGEMENT

ANNUAL OPERATING EXPENSE AND REVENUE

The table below provides a summary of the amended budget and forecast for the current year compared to the budget for FY 2021-22 and planned budget for FY 2022-23.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Personnel Services	4,151,543	3,812,933	4,278,793	4,543,359
Supplies - Materials	28,966	28,965	17,579	17,679
Contractual - Other Services	1,133,460	1,134,235	1,125,078	1,153,574
Capital Outlay	0	0	0	0
Expense Total	\$5,313,969	\$4,976,132	\$5,421,450	\$5,714,612
Reimbursements	(144,807)	(144,807)	(156,997)	(156,997)
Department Total	\$5,169,162	\$4,831,325	\$5,264,453	\$5,557,615
Department Revenue Total	\$5,169,162	\$4,831,325	\$5,264,453	\$5,557,615

REIMBURSEMENTS

Reimbursements reflect contributions from various agencies, including federal and state funds, internal service departments, enterprise fund departments, and department support. Department support reflects interdepartmental transfers for the cost of management oversight and administrative support within the department. The table below provides a summary of reimbursements from various sources.

Source of Reimbursement	FY 2021-22 Budget	FY 2022-23 Planned
Park and Recreation Reimbursement	(69,286)	(69,286)
Sanitation Services Reimbursement	(87,711)	(87,711)
Reimbursement Total	\$(156,997)	\$(156,997)

OFFICE OF RISK MANAGEMENT

PERSONNEL

Full-Time Equivalent (FTE) is a budget calculation that counts the number of personnel hours funded for the fiscal year. Each FTE equals 2,080 hours (with the exception of DFR uniform FTEs which may equal 2,808 hours depending upon assignment). Not all full-time positions are funded for 100 percent occupancy throughout the fiscal year. FTEs are calculated to consider vacancy and position turnover that may occur. Additionally, multiple part-time and temporary positions may be added together to equal one FTE. The table below represents regular FTEs, overtime FTEs, and City temporary FTEs for the City's operating funds. The table does not include FTEs funded from additional resources such as grant funds.

Category	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Regular Civilian	47.00	47.00	47.00	48.50
Regular Uniform	0.00	0.00	0.00	0.00
Civilian Overtime	0.00	0.00	0.00	0.00
Uniform Overtime	0.00	0.00	0.00	0.00
Temporary Help	0.00	0.00	0.00	0.00
Department Total	47.00	47.00	47.00	48.50

MAJOR BUDGET ITEMS

The FY 2021-22 budget and FY 2022-23 planned budget include adjustments for costs such as employee/retiree health benefits, civilian employee retirement adjustments, civilian merit pay adjustments, and internal service charges such as information technology, fleet maintenance, fuel, workers' compensation, liability, and property insurance. The table below lists funding levels for major budget items for each year of the biennial. The amounts in each column are a positive or negative adjustment from the FY 2020-21 amended budget.

Major Budget Item	Number of Positions	FY 2021-22 Budget	FY 2022-23 Planned
Add one Manager position to oversee the Risk Transfer division (0.75 FTE).	1	\$0	\$92,296
Add one City Equipment Incident Investigator position (0.75 FTE).	1	\$0	\$80,737
Major Budget Items Total	2	\$0	\$173,033

OFFICE OF RISK MANAGEMENT

BUDGETING FOR EQUITY

Budgeting for Equity reflects the intentional process by City departments' to identify existing disparities in outcomes across various indicators and developing strategies and targeted investments to improve success for Dallas residents. The bullets below reflects departments' equity efforts.

- Expand onsite pre-employment drug, alcohol, and physical testing to other departments during job fairs in underserved communities.
- Office of Risk Management has collaborated with Human Resources and Parks and Recreation departments in conducting onsite drug, alcohol, and physical testing for summer seasonal hiring job fair at Beckley-Saner Recreation Center. This recreation center is in a lower-income neighborhood, and it has reduced the burden for the applicants in trying to find transportation to the clinics after the job fair.

EXPENSE DETAIL

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
1101 - Salary - Civilian	3,253,728	3,017,237	3,374,717	3,579,911
1104 - Other Wages	0	200	0	0
1111 - Cell Phone Stipend	9,360	4,739	5,760	5,760
1203 - Service Incentive Pay	11,760	11,760	11,760	11,760
1210 - Vacation Term Pay - Civilian	0	326	0	0
1301 - Pension - Civilian	463,025	426,637	477,185	506,199
1303 - Life Insurance	3,360	3,360	2,538	2,588
1304 - Health Insurance	345,372	287,470	348,129	374,419
1306 - Fica	47,485	43,750	48,933	51,909
1309 - Wellness Program	1,258	1,258	0	0
1314 - Worker's Compensation	16,195	16,195	9,771	10,813
Personnel Services	4,151,543	3,812,933	4,278,793	4,543,359
2110 - Office Supplies	3,500	3,500	0	0
2111 - Office Supplies Chargeback	0	0	2,500	2,500
2160 - Fuel Supplies	7,500	7,500	7,500	7,500
2181 - Fuel - Lube For Vehicle	5,415	5,415	4,983	5,083
2232 - Food Supplies	186	186	186	186
2252 - Meter Postage Fund Level	2,800	2,799	2,260	2,260
2270 - Printing Supplies	150	150	150	150
2280 - Other Supplies	6,479	6,479	0	0
2731 - Data Processing Equipment	2,936	2,936	0	0
Supplies - Materials	28,966	28,965	17,579	17,679
3030 - Printing - Photo Services	0	2	0	0
3050 - Communications	41,105	41,105	42,781	44,072
3051 - Telephone Equipment Charges	482	482	482	482
3053 - Data Circuit Billing	24,834	24,834	39,639	39,639

OFFICE OF RISK MANAGEMENT

	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
3099 - Misc Special Services	2,690	2,690	1	2
3130 - Copy Machine Rent-Lease-Maint	5,404	5,404	5,196	5,196
3310 - Insurance	2,731	2,731	4,259	5,073
3313 - Liability Premiums	4,943	4,943	4,504	3,287
3361 - Professional Development	6,774	150	0	0
3410 - Equip - Automotive Rental	19,576	19,576	22,051	22,589
3411 - Wreck Handle Charge (fleet)	0	0	722	756
3416 - GIS Services	6,052	6,052	2,994	2,994
3429 - Cellphone Charges	12,612	20,009	17,146	17,146
3430 - Data Services	53,586	53,586	40,985	42,038
3434 - Programming	161,741	161,741	201,205	216,328
3651 - Gen Fund Cost Reimb	622,953	622,953	475,970	475,970
3851 - Pension Bond Debt Service	167,977	167,977	267,143	278,002
Contractual - Other Services	1,133,460	1,134,235	1,125,078	1,153,574
5011 - Reimb Fr Othr Organizaton	(144,807)	(144,807)	(156,997)	(156,997)
Reimbursements	(144,807)	(144,807)	(156,997)	(156,997)
Total Expense	\$5,169,162	\$4,831,325	\$5,264,453	\$5,557,615



PROJECTED CHANGES IN FUND BALANCE

	FY 2021-22 BEGINNING BALANCE	FY 2021-22 BUDGETED REVENUES	FY 2021-22 BUDGETED EXPENDITURES	FY 2021-22 ENDING BALANCE
GENERAL FUND	\$272,058,286	\$1,535,018,900	\$1,535,018,900	\$272,058,286
ENTERPRISE FUNDS				
Aviation	15,319,809	142,389,852	142,389,852	15,319,809
Convention & Event Services	39,553,867	100,819,948	100,819,948	39,553,867
Dallas Water Utilities	108,890,415	713,732,650	722,432,650	100,190,415
Dallas Water Utilities - Storm Drainage Management	10,386,150	69,314,586	69,314,586	10,386,150
Development Services	48,987,040	33,476,527	38,383,670	44,079,897
Municipal Radio	355,950	1,861,000	1,815,740	401,210
Sanitation Services	16,465,593	137,982,207	139,536,992	14,910,808
INTERNAL SERVICE FUNDS				
Bond & Construction Management	(1,173,960)	23,065,518	23,065,518	(1,173,960)
Equipment & Fleet Management	10,625,614	55,306,860	56,541,723	9,390,751
Express Business Center	4,666,187	2,593,790	2,323,978	4,935,999
Information & Technology Services - Data	7,697,728	99,176,891	99,176,891	7,697,728
Information & Technology Services - Radio	517,133	13,248,650	13,248,650	517,133
OTHER REVENUE FUNDS				
Employee Benefits	31,838,051	168,329,071	176,549,294	23,617,827
Information & Technology Services - 911	4,180,269	12,017,444	14,341,472	1,856,241
Office of Risk Management	29,219,910	36,870,656	52,064,548	14,026,018
Debt Service	66,867,697	345,529,961	348,776,403	63,621,256
TOTAL CITY FUNDS	\$666,455,738	\$3,490,734,511	\$3,535,800,814	\$621,389,435

PROJECTED CHANGES IN FUND BALANCE

	FY 2022-23 BEGINNING BALANCE	FY 2022-23 PLANNED REVENUES	FY 2022-23 PLANNED EXPENDITURES	FY 2022-23 ENDING BALANCE
GENERAL FUND	\$272,058,286	\$1,590,248,900	\$1,590,248,900	\$272,058,286
ENTERPRISE FUNDS				
Aviation	15,319,809	150,860,892	150,860,892	15,319,809
Convention & Event Services	39,553,867	113,231,392	113,231,392	39,553,867
Dallas Water Utilities	100,190,415	727,819,373	733,828,043	94,181,745
Dallas Water Utilities - Storm Drainage Management	10,386,150	72,485,742	72,433,742	10,438,150
Development Services	44,079,897	33,811,223	39,356,536	38,534,584
Municipal Radio	401,210	1,881,000	1,837,401	444,809
Sanitation Services	14,910,808	141,231,148	141,157,663	14,984,293
INTERNAL SERVICE FUNDS				
Bond & Construction Management	(1,173,960)	23,425,122	23,425,122	(1,173,960)
Equipment & Fleet Management	9,390,751	56,215,388	57,119,448	8,486,691
Express Business Center	4,935,999	2,593,790	2,344,319	5,185,470
Information & Technology Services - Data	7,697,728	104,052,900	104,052,900	7,697,728
Information & Technology Services - Radio	517,133	12,329,561	12,329,561	517,133
OTHER REVENUE FUNDS				
Employee Benefits	23,617,827	174,616,071	182,591,823	15,642,075
Information & Technology Services - 911	1,856,241	12,017,444	14,169,831	(296,146)
Office of Risk Management	14,026,018	37,340,219	46,567,259	4,798,978
Debt Service	63,621,256	362,012,582	358,388,130	67,245,708
TOTAL CITY FUNDS	\$621,389,435	\$3,616,172,746	\$3,643,942,962	\$593,619,220

GENERAL FUND

STATEMENT OF REVENUES AND EXPENDITURES

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$207,908,478	\$235,824,022	\$235,992,351	\$235,992,351	\$250,424,498	\$272,058,286	\$272,058,286
REVENUES:							
Property Tax	729,595,992	789,114,183	825,006,993	825,006,993	842,253,328	876,483,968	906,904,290
Sales Tax	313,460,750	310,737,497	296,324,365	305,073,041	336,011,501	344,283,066	355,282,550
Franchise & Other	135,697,060	120,944,398	115,907,401	115,907,401	119,756,341	117,599,602	116,570,683
Service to Others	101,378,260	92,493,689	105,618,133	105,612,933	107,224,167	108,668,947	108,085,232
Fines & Forfeitures	35,826,127	24,313,182	23,554,646	23,559,846	24,142,521	26,390,716	26,390,716
Operating Transfer In	24,092,615	25,694,604	42,410,021	42,410,021	21,027,322	32,918,730	47,970,427
Intergovernmental	10,178,117	15,669,512	12,111,533	12,111,533	13,324,459	13,101,905	13,137,948
Miscellaneous	6,593,687	4,485,774	5,023,871	5,023,871	4,694,276	8,877,610	8,712,697
Licenses & Permits	10,010,286	7,529,784	6,716,212	6,716,213	7,907,213	5,844,356	5,844,357
Interest	8,025,690	5,399,335	4,366,308	4,366,308	1,324,860	850,000	1,350,000
TOTAL REVENUES	1,374,858,584	1,396,381,958	1,437,039,483	1,445,788,159	1,477,665,988	1,535,018,900	1,590,248,900
TOTAL RESOURCES AVAILABLE	1,582,767,062	1,632,205,980	1,673,031,834	1,681,780,510	1,728,090,487	1,807,077,186	1,862,307,186
EXPENDITURES:							
Personnel Services	979,323,750	1,008,470,834	1,064,314,878	1,064,764,580	1,070,864,546	1,102,281,959	1,149,760,140
Supplies - Materials	76,464,707	80,664,682	74,443,068	72,512,979	76,787,452	75,379,490	75,864,156
Contractual - Other Services	377,660,861	361,585,317	405,650,955	412,285,525	424,327,284	433,380,711	439,857,855
Capital Outlay	14,049,167	16,977,307	11,244,563	14,718,421	18,701,520	11,677,806	10,643,806
Expense Total	1,447,498,485	1,467,698,140	1,555,653,464	1,564,281,505	1,590,680,802	1,622,719,967	1,676,125,956
Reimbursements	(102,154,612)	(123,633,179)	(118,613,981)	(118,493,346)	(134,648,601)	(87,701,067)	(85,877,056)
TOTAL EXPENDITURES	1,345,343,873	1,344,064,961	1,437,039,483	1,445,788,159	1,456,032,201	1,535,018,900	1,590,248,900
Changes in Encumbrances and other Balance Sheet Accounts	(1,599,167)	(37,716,520)	0	0	0	0	0
ENDING FUND BALANCE	\$235,824,022	\$250,424,498	\$235,992,351	\$235,992,351	\$272,058,286	\$272,058,286	\$272,058,286



ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

AVIATION

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$5,570,308	\$5,419,812	\$0	\$0	\$15,319,809	\$15,319,809	\$15,319,809
REVENUES:							
Service to Others	146,191,677	94,968,730	112,216,467	118,539,446	118,290,427	141,759,813	150,221,975
Licenses & Permits	417,394	338,722	301,853	301,853	383,624	350,039	358,917
Interest	627,843	262,943	0	0	90,717	0	0
Customer Charges	198,791	0	0	0	0	0	0
Miscellaneous	469,289	32,132,237	240,000	240,000	315,564	280,000	280,000
TOTAL REVENUES	147,904,994	127,702,631	112,758,320	119,081,299	119,080,333	142,389,852	150,860,892
TOTAL RESOURCES AVAILABLE	153,475,302	133,122,443	112,758,320	119,081,299	134,400,142	157,709,661	166,180,701
Personnel Services	19,788,719	21,204,121	22,884,222	22,884,222	21,154,521	25,797,180	26,983,569
Supplies - Materials	7,941,685	7,271,500	7,935,673	7,999,035	7,587,132	8,092,120	8,498,722
Contractual - Other Services	125,682,742	117,180,560	106,269,683	112,542,866	113,434,341	116,499,541	119,630,269
Capital Outlay	3,786,179	6,116,700	1,697,787	1,684,221	2,937,801	2,096,787	2,236,787
Expense Total	157,199,325	151,772,881	138,787,365	145,110,344	145,113,796	152,485,628	157,349,347
Reimbursements	(5,411,878)	(34,249,214)	(26,029,045)	(26,029,045)	(26,033,463)	(10,095,776)	(6,488,455)
TOTAL EXPENDITURES	151,787,447	117,523,667	112,758,320	119,081,299	119,080,333	142,389,852	150,860,892
Changes in Encumbrances and other Balance Sheet Accounts	3,731,957	(278,967)	0	0	0	0	0
ENDING FUND BALANCE	\$5,419,812	\$15,319,809	\$0	\$0	\$15,319,809	\$15,319,809	\$15,319,809

*Aviation includes Transportation Regulation beginning in FY 2016-17.

CONVENTION & EVENT SERVICES

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$39,186,345	\$57,091,833	\$57,091,833	\$57,091,833	\$39,553,867	\$39,553,867	\$39,553,867
REVENUES:							
Service to Others	37,779,921	26,323,788	37,624,759	37,624,759	21,161,813	30,753,872	33,160,893
Licenses & Permits	0	950	0	0	650	500	500
Interest	1,171,703	977,608	0	0	142,708	0	0
Alcoholic Beverage Tax	13,877,010	9,746,624	11,205,197	11,205,197	11,205,197	11,653,405	12,597,331
Hotel Occupancy Tax	63,896,107	39,735,075	36,500,000	36,500,000	36,438,189	58,310,171	66,682,668
Miscellaneous	198,188	4,743	502,625	502,625	911,345	102,000	790,000
TOTAL REVENUES	116,922,929	76,788,788	85,832,581	85,832,581	69,859,902	100,819,948	113,231,392
TOTAL RESOURCES AVAILABLE	156,109,274	133,880,621	142,924,414	142,924,414	109,413,769	140,373,815	152,785,259
Personnel Services	6,726,961	2,164,188	2,902,480	2,902,480	2,601,071	2,978,792	3,038,691
Supplies - Materials	3,843,200	2,628,082	3,132,841	3,132,841	2,975,773	3,095,700	3,095,703
Contractual - Other Services	99,245,618	78,502,707	79,397,260	79,397,260	64,533,077	94,703,456	107,051,998
Capital Outlay	16,150	0	400,000	400,000	400,000	50,000	45,000
Expense Total	109,831,929	83,294,976	85,832,581	85,832,581	70,509,920	100,827,948	113,231,392
Reimbursements	(140,469)	(217,134)	0	0	(650,017)	(8,000)	0
TOTAL EXPENDITURES	109,691,460	83,077,842	85,832,581	85,832,581	69,859,902	100,819,948	113,231,392
Changes in Encumbrances and other Balance Sheet Accounts	10,674,019	(11,248,912)	0	0	0	0	0
ENDING FUND BALANCE	\$57,091,833	\$39,553,867	\$57,091,833	\$57,091,833	\$39,553,867	\$39,553,867	\$39,553,867

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

DALLAS WATER UTILITIES

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$145,368,915	\$151,387,348	\$140,647,348	\$140,647,348	\$131,522,556	\$108,890,415	\$100,190,415
REVENUES:							
Operating Transfer In	310,000	0	0	0	0	0	0
Service to Others	5,156,079	3,966,200	6,343,312	6,343,312	4,097,934	6,323,312	6,323,312
Fines and Forfeitures	0	0	2,500	2,500	1,001	2,500	2,500
Interest	7,535,753	4,449,893	5,000,000	5,000,000	2,875,849	3,800,000	3,800,000
Customer Charges	613,290,927	629,019,429	0	0	0	0	0
Miscellaneous	2,239,733	4,647,113	680,800,388	680,800,388	665,928,325	703,606,838	717,693,561
TOTAL REVENUES	628,532,492	642,082,636	692,146,200	692,146,200	672,903,109	713,732,650	727,819,373
TOTAL RESOURCES AVAILABLE	773,901,407	793,469,984	832,793,548	832,793,548	804,425,665	822,623,065	828,009,788
Personnel Services	104,926,847	117,251,128	111,650,224	111,650,224	103,080,762	111,720,611	114,798,530
Supplies - Materials	84,256,536	85,602,510	97,749,769	97,499,769	96,864,149	99,269,941	98,832,318
Contractual - Other Services	447,635,093	459,742,836	509,368,785	509,618,785	499,580,775	512,593,448	517,526,463
Capital Outlay	4,778,038	4,658,558	6,186,534	6,186,534	6,186,535	7,957,000	11,957,000
Expense Total	641,596,514	667,255,032	724,955,312	724,955,312	705,712,221	731,541,000	743,114,311
Reimbursements	(8,279,815)	(3,508,438)	(10,176,971)	(10,176,971)	(10,176,971)	(9,108,350)	(9,286,268)
TOTAL EXPENDITURES	633,316,700	663,746,594	714,778,341	714,778,341	695,535,250	722,432,650	733,828,043
Changes in Encumbrances and other Balance Sheet Accounts	10,802,641	1,799,166	0	0	0	0	0
ENDING FUND BALANCE	\$151,387,348	\$131,522,556	\$118,015,207	\$118,015,207	\$108,890,415	\$100,190,415	\$94,181,745

DALLAS WATER UTILITIES - STORM DRAINAGE MANAGEMENT

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$12,692,716	\$9,880,820	\$9,918,699	\$9,918,699	\$10,383,149	\$10,386,150	\$10,386,150
REVENUES:							
Service to Others	60,207,073	61,393,115	66,329,747	66,329,747	66,223,479	69,288,586	72,433,742
Interest	350,693	202,692	0	0	62,769	0	0
Licenses & Permits	5,200	29,100	26,000	26,000	46,500	26,000	52,000
Miscellaneous	66,271	0	0	0	0	0	0
TOTAL REVENUES	60,629,237	61,624,907	66,355,747	66,355,747	66,332,748	69,314,586	72,485,742
TOTAL RESOURCES AVAILABLE	73,321,953	71,505,727	76,274,446	76,274,446	76,715,897	79,700,736	82,871,892
Personnel Services	12,834,162	14,108,487	16,733,365	16,733,365	15,388,377	17,962,156	18,426,446
Supplies - Materials	3,458,118	3,311,095	3,997,577	4,051,361	4,020,055	3,864,654	3,743,612
Contractual - Other Services	47,225,946	44,055,274	45,652,011	45,362,964	46,555,965	47,541,982	50,315,694
Capital Outlay	409,622	181,242	129,125	364,389	547,682	128,125	130,321
Expense Total	63,927,848	61,656,098	66,512,078	66,512,078	66,512,078	69,496,917	72,616,073
Reimbursements	(2,930,230)	(205,339)	(182,331)	(182,331)	(182,331)	(182,331)	(182,331)
TOTAL EXPENDITURES	60,997,618	61,450,759	66,329,747	66,329,747	66,329,747	69,314,586	72,433,742
Changes in Encumbrances and other Balance Sheet Accounts	(2,443,515)	328,181	0	0	0	0	0
ENDING FUND BALANCE	\$9,880,820	\$10,383,149	\$9,944,699	\$9,944,699	\$10,386,150	\$10,386,150	\$10,438,150

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

DEVELOPMENT SERVICES

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$47,568,451	\$51,827,466	\$47,421,969	\$47,421,969	\$51,667,089	\$48,987,040	\$44,079,897
REVENUES:							
Service to Others	36,523,217	32,518,500	33,339,737	33,129,737	33,605,892	32,964,088	33,293,653
Licenses & Permits	378,352	341,837	376,498	376,498	376,498	374,616	378,380
Interest	1,213,178	751,169	0	0	0	0	0
Miscellaneous	177,049	147,331	138,516	138,516	141,127	137,823	139,190
TOTAL REVENUES	38,291,796	33,758,838	33,854,751	33,644,751	34,123,517	33,476,527	33,811,223
TOTAL RESOURCES AVAILABLE	85,860,247	85,586,304	81,276,720	81,066,720	85,790,607	82,463,567	77,891,120
Personnel Services	22,682,266	22,846,191	23,462,834	23,462,834	22,976,808	24,892,358	25,797,174
Supplies - Materials	488,315	320,770	379,438	379,438	404,880	380,960	389,595
Contractual - Other Services	11,730,888	11,639,870	13,729,767	15,729,767	14,320,804	13,998,265	14,057,680
Capital Outlay	699,131	237,744	0	0	129,011	93,747	93,747
Expense Total	35,600,600	35,044,575	37,572,039	39,572,039	37,831,502	39,365,330	40,338,196
Reimbursements	(1,160,908)	(1,035,028)	(1,027,935)	(1,027,935)	(1,027,935)	(981,660)	(981,660)
TOTAL EXPENDITURES	34,439,692	34,009,546	36,544,104	38,544,104	36,803,567	38,383,670	39,356,536
Changes in Encumbrances and other Balance Sheet Accounts	406,911	90,332	0	0	0	0	0
ENDING FUND BALANCE	\$51,827,466	\$51,667,089	\$44,732,616	\$42,522,616	\$48,987,040	\$44,079,897	\$38,534,584

MUNICIPAL RADIO

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$1,053,903	\$957,554	\$685,965	\$685,965	\$725,264	\$355,950	\$401,210
REVENUES:							
Service to Others	74,836	4,656	36,000	36,000	36,500	36,000	36,000
Interest	26,929	13,115	15,000	15,000	14,642	15,000	15,000
Customer Charge	1,770,946	1,497,923	1,860,000	1,860,000	1,264,000	1,810,000	1,830,000
TOTAL REVENUES	1,872,711	1,515,694	1,911,000	1,911,000	1,315,142	1,861,000	1,881,000
TOTAL RESOURCES AVAILABLE	2,926,614	2,473,248	2,596,965	2,596,965	2,040,406	2,216,950	2,282,210
Personnel Services	1,108,394	712,750	1,014,612	1,014,612	876,702	943,749	960,505
Supplies - Materials	74,261	45,248	77,672	77,672	76,546	66,671	71,671
Contractual - Other Services	790,738	510,040	783,328	783,328	731,208	805,320	805,225
Capital Outlay	0	0	0	0	0	0	0
Expense Total	1,973,393	1,268,038	1,875,612	1,875,612	1,684,456	1,815,740	1,837,401
Reimbursements	0	0	0	0	0	0	0
TOTAL EXPENDITURES	1,973,393	1,268,038	1,875,612	1,875,612	1,684,456	1,815,740	1,837,401
Changes in Encumbrances and other Balance Sheet Accounts	4,333	(479,946)	0	0	0	0	0
ENDING FUND BALANCE	\$957,554	\$725,264	\$721,353	\$721,353	\$355,950	\$401,210	\$444,809

ENTERPRISE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

SANITATION SERVICES

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$24,416,493	\$40,213,874	\$33,204,530	\$33,204,530	\$22,151,461	\$16,465,593	\$14,910,808
REVENUES							
Service to Others	123,590,226	122,149,545	126,440,303	126,440,303	125,749,884	137,782,207	141,031,148
Licenses & Permits	1,925	4,125	0	0	900	0	0
Interest	552,653	460,233	622,607	622,607	141,847	200,000	200,000
Miscellaneous	180,318	99,603	0	0	50,553	0	0
TOTAL REVENUES	124,325,122	122,713,506	127,062,910	127,062,910	125,943,184	137,982,207	141,231,148
TOTAL RESOURCES AVAILABLE	148,741,615	162,927,380	160,267,440	160,267,440	148,094,645	154,447,800	156,141,956
Personnel Services	38,427,548	39,418,421	40,740,509	40,740,509	40,647,726	46,291,507	48,334,456
Supplies - Materials	8,097,352	7,602,747	7,322,100	7,322,100	7,448,153	7,163,301	7,200,567
Contractual - Other Services	71,775,078	80,020,157	80,572,161	83,787,663	83,677,133	85,963,536	85,673,992
Capital Outlay	596,374	77,566	0	0	77,392	340,000	170,000
Expense Total	118,896,352	127,118,891	128,634,770	131,850,272	131,850,404	139,758,344	141,379,015
Reimbursements	(268,081)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)	(221,352)
TOTAL EXPENDITURES	118,628,271	126,897,539	128,413,418	131,628,920	131,629,052	139,536,992	141,157,663
Changes in Encumbrances and other Balance Sheet Accounts	10,100,530	(13,878,380)	0	0	0	0	0
ENDING FUND BALANCE	\$40,213,874	\$22,151,461	\$31,854,022	\$28,638,520	\$16,465,593	\$14,910,808	\$14,984,293

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

BOND & CONSTRUCTION MANAGEMENT

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$0	\$0	\$0	\$0	(\$1,173,960)	(\$1,173,960)	(\$1,173,960)
REVENUES:							
Service to Others	25,563	21,318	99,000	99,000	99,000	99,000	99,000
Licenses & Permits	0	10	20,000	20,000	20,000	0	0
Charges to Other City Departments	7,538,747	13,610,721	22,955,750	22,955,750	20,823,825	22,966,518	23,326,122
TOTAL REVENUES	7,564,309	13,632,048	23,074,750	23,074,750	20,942,825	23,065,518	23,425,122
TOTAL RESOURCES AVAILABLE	7,564,309	13,632,048	23,074,750	23,074,750	19,768,866	21,891,558	22,251,162
Personnel Services	9,149,634	12,642,433	16,392,375	16,392,375	14,092,998	16,487,678	16,806,289
Supplies - Materials	46,078	173,401	394,104	394,104	266,717	750,544	750,544
Contractual - Other Services	1,605,402	4,323,322	6,288,271	6,288,271	6,583,111	5,827,296	5,868,289
Capital Outlay	0	8,358	0	0	0	0	0
Expense Total	10,801,114	17,147,515	23,074,750	23,074,750	20,942,825	23,065,518	23,425,122
Reimbursements	(3,236,804)	(2,359,952)	0	0	0	0	0
TOTAL EXPENDITURES	7,564,309	14,787,563	23,074,750	23,074,750	20,942,825	23,065,518	23,425,122
Changes in Encumbrances and other Balance Sheet Accounts	0	(18,445)	0	0	0	0	0
ENDING FUND BALANCE	\$0	(\$1,173,960)	\$0	\$0	(\$1,173,960)	(\$1,173,960)	(\$1,173,960)

EQUIPMENT & FLEET MANAGEMENT

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$6,862,856	\$7,143,432	\$12,006,161	\$12,006,161	\$11,979,713	\$10,625,614	\$9,390,751
REVENUES:							
Interest	(561)	8,151	20,000	20,000	20,255	20,000	20,000
Charges to Other City Departments	52,932,730	54,156,005	53,921,679	53,921,679	54,319,334	54,591,146	55,499,674
Proceeds - Sale of Fixed Assets	398,175	1,158,735	753,261	753,261	875,006	675,714	675,714
Miscellaneous	457,799	1,008,032	20,000	20,000	19,500	20,000	20,000
TOTAL REVENUES	53,788,143	56,330,923	54,714,940	54,714,940	55,234,095	55,306,860	56,215,388
TOTAL RESOURCES AVAILABLE	60,650,999	63,474,355	66,721,101	66,721,101	67,213,809	65,932,474	65,606,139
Personnel Services	16,656,181	16,655,309	19,177,454	19,177,454	17,588,074	19,804,546	20,238,157
Supplies - Materials	23,818,665	21,831,324	24,353,235	24,353,235	25,002,258	23,980,166	23,984,721
Contractual - Other Services	16,149,451	15,410,871	15,581,878	15,581,878	17,425,528	16,280,596	16,453,338
Capital Outlay	3,466,900	3,142,894	70,846	70,846	2,111,799	70,846	70,846
Expense Total	60,091,196	57,040,397	59,183,413	59,183,413	62,127,659	60,136,154	60,747,062
Reimbursements	(6,524,060)	(5,726,432)	(3,114,373)	(3,114,373)	(5,539,465)	(3,594,431)	(3,627,614)
TOTAL EXPENDITURES	53,567,136	51,313,965	56,069,040	56,069,040	56,588,195	56,541,723	57,119,448
Changes in Encumbrances and other Balance Sheet Accounts	59,569	(180,676)	0	0	0	0	0
ENDING FUND BALANCE	\$7,143,432	\$11,979,713	\$10,652,061	\$10,652,061	\$10,625,614	\$9,390,751	\$8,486,691

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

EXPRESS BUSINESS CENTER

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$2,793,339	\$3,426,575	\$4,120,084	\$4,120,084	\$4,153,287	\$4,666,187	\$4,935,999
REVENUES:							
Service to Others	2,009,310	2,329,624	2,375,740	2,375,740	2,365,292	2,375,740	2,375,740
Interest	60,642	38,032	0	0	10,448	0	0
Charges to Other City							
Departments	112,180	56,088	73,050	73,050	73,050	73,050	73,050
Miscellaneous	321,122	126,081	145,000	145,000	145,000	145,000	145,000
TOTAL REVENUES	2,503,254	2,549,825	2,593,790	2,593,790	2,593,790	2,593,790	2,593,790
TOTAL RESOURCES AVAILABLE	5,296,593	5,976,400	6,713,874	6,713,874	6,747,077	7,259,977	7,529,789
Personnel Services	593,030	546,724	703,237	703,237	708,485	716,566	731,530
Supplies - Materials	1,740,705	1,721,499	1,907,831	1,815,752	1,815,220	1,827,585	1,827,643
Contractual - Other Services	717,268	578,657	669,822	761,901	757,185	979,827	985,146
Capital Outlay	0	0	0	0	0	0	0
Expense Total	3,051,003	2,846,880	3,280,890	3,280,890	3,280,890	3,523,978	3,544,319
Reimbursements	(1,170,106)	(943,634)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)	(1,200,000)
TOTAL EXPENDITURES	1,880,897	1,903,246	2,080,890	2,080,890	2,080,890	2,323,978	2,344,319
Changes in Encumbrances and other Balance Sheet Accounts	10,879	80,133	0	0	0	0	0
ENDING FUND BALANCE	\$3,426,575	\$4,153,287	\$4,632,984	\$4,632,984	\$4,666,187	\$4,935,999	\$5,185,470

INFORMATION & TECHNOLOGY SERVICES - DATA

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$11,210,496	\$5,116,697	\$5,590,116	\$5,590,116	\$7,667,186	\$7,697,728	\$7,697,728
REVENUES:							
Service to Others	4,167	4,319	6,949	6,949	34,949	1,020	1,020
Interest	202,358	157,694	130,604	130,604	54,101	130,604	130,604
Charges to Other City							
Departments	67,997,065	79,979,306	84,234,508	84,234,508	84,403,863	99,045,267	103,921,276
Miscellaneous	0	1,135	0	0	0	0	0
TOTAL REVENUES	68,203,590	80,142,454	84,372,061	84,372,061	84,492,913	99,176,891	104,052,900
TOTAL RESOURCES AVAILABLE	79,414,086	85,259,151	89,962,177	89,962,177	92,160,099	106,874,619	111,750,628
Personnel Services	19,356,308	18,747,203	24,679,631	22,840,263	20,435,268	24,258,569	25,062,404
Supplies - Materials	868,525	942,488	724,332	724,332	575,513	748,032	748,054
Contractual - Other Services	55,723,996	58,085,867	59,609,136	61,448,504	63,451,591	74,170,290	78,242,442
Capital Outlay	0	0	0	0	0	0	0
Expense Total	75,948,829	77,775,559	85,013,099	85,013,099	84,462,372	99,176,891	104,052,900
Reimbursements	0	0	0	0	0	0	0
TOTAL EXPENDITURES	75,948,829	77,775,559	85,013,099	85,013,099	84,462,372	99,176,891	104,052,900
Changes in Encumbrances and other Balance Sheet Accounts	1,651,440	183,594	0	0	0	0	0
ENDING FUND BALANCE	\$5,116,697	\$7,667,186	\$4,791,051	\$4,949,078	\$7,697,728	\$7,697,728	\$7,697,728

INTERNAL SERVICE FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

INFORMATION & TECHNOLOGY SERVICES - RADIO

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$3,086,522	\$1,263,982	\$1,039,213	\$1,039,213	\$1,351,631	\$517,133	\$517,133
REVENUES:							
Service to Others	166,055	1,226,211	180,918	180,918	183,918	180,918	180,918
Interest	34,437	7,256	10,077	10,077	10,920	10,077	10,077
Charges to Other City Departments	5,735,046	11,163,661	12,652,524	12,652,524	12,387,524	13,057,655	12,138,566
Miscellaneous	0	134,716	0	0	0	0	0
TOTAL REVENUES	5,935,537	12,531,844	12,843,519	12,843,519	12,582,362	13,248,650	12,329,561
TOTAL RESOURCES AVAILABLE	9,022,059	13,795,826	13,882,732	13,882,732	13,933,993	13,765,783	12,846,694
Personnel Services	1,846,814	1,872,323	2,458,828	2,458,828	2,295,510	2,533,412	2,585,782
Supplies - Materials	1,159,941	1,761,275	1,396,928	1,396,928	1,336,737	1,132,380	1,140,219
Contractual - Other Services	4,585,267	8,933,382	9,567,725	9,567,725	9,784,612	9,582,858	8,603,560
Capital Outlay	0	0	0	0	0	0	0
Expense Total	7,592,023	12,566,981	13,423,481	13,423,481	13,416,860	13,248,650	12,329,561
Reimbursements	0	0	0	0	0	0	0
TOTAL EXPENDITURES	7,592,023	12,566,981	13,423,481	13,423,481	13,416,860	13,248,650	12,329,561
Changes in Encumbrances and other Balance Sheet Accounts	(166,055)	122,786	0	0	0	0	0
ENDING FUND BALANCE	\$1,263,982	\$1,351,631	\$459,251	\$459,251	\$517,133	\$517,133	\$517,133



OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

EMPLOYEE BENEFITS

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$9,478,174	\$24,812,004	\$25,930,409	\$25,930,409	\$30,819,428	\$31,838,051	\$23,617,827
REVENUES:							
Employee Contributions	44,232,934	45,896,570	29,341,804	29,341,804	26,937,141	40,959,071	40,959,071
Retiree Contributions	29,872,548	29,720,260	27,290,950	27,290,950	27,283,270	27,867,000	29,854,000
City Contributions	96,081,004	100,083,775	99,503,000	99,503,000	99,503,000	99,503,000	103,803,000
All Remaining Revenues	542,435	180,738	0	0	13,217,967	0	0
TOTAL REVENUES	170,728,921	175,881,342	156,135,754	156,135,754	166,941,378	168,329,071	174,616,071
TOTAL RESOURCES AVAILABLE	180,207,095	200,693,346	182,066,163	182,066,163	197,760,806	200,167,122	198,233,898
TOTAL EXPENDITURES	159,320,746	170,495,998	163,814,169	163,814,169	165,922,755	176,549,294	182,591,823
Changes in Encumbrances and other Balance Sheet Accounts	3,925,655	622,080	0	0	0	0	0
ENDING FUND BALANCE	\$24,812,004	\$30,819,428	\$18,251,994	\$18,251,994	\$31,838,051	\$23,617,827	\$15,642,075

INFORMATION & TECHNOLOGY SERVICES - 9-1-1

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$10,243,774	\$11,185,392	\$5,843,389	\$5,843,389	\$8,723,705	\$4,180,269	\$1,856,241
REVENUES:							
Service to Others	12,123,251	11,859,439	11,900,337	11,900,337	11,936,811	11,900,337	11,900,337
Interest	206,681	145,149	117,107	117,107	40,175	117,107	117,107
Miscellaneous	0	0	0	0	0	0	0
TOTAL REVENUES	12,329,932	12,004,587	12,017,444	12,017,444	11,976,986	12,017,444	12,017,444
TOTAL RESOURCES AVAILABLE	22,573,706	23,189,979	17,860,833	17,860,833	20,700,691	16,197,713	13,873,685
Personnel Services	685,292	735,031	764,913	764,913	761,414	783,006	798,824
Supplies - Materials	105	14,945	423,875	423,875	401,155	201,464	201,464
Contractual - Other Services	10,791,456	13,574,884	14,938,134	15,335,134	15,357,854	13,357,002	13,169,543
Capital Outlay	0	0	0	0	0	0	0
Expense Total	11,476,853	14,324,860	16,126,922	16,523,922	16,520,423	14,341,472	14,169,831
Reimbursements	0	0	0	0	0	0	0
TOTAL EXPENDITURES	11,476,853	14,324,860	16,126,922	16,523,922	16,520,423	14,341,472	14,169,831
Changes in Encumbrances and other Balance Sheet Accounts	88,539	(141,414)	0	0	0	0	0
ENDING FUND BALANCE	\$11,185,392	\$8,723,705	\$1,733,911	\$1,336,911	\$4,180,269	\$1,856,241	(\$296,146)

OTHER FUNDS

STATEMENT OF REVENUES AND EXPENDITURES

OFFICE OF RISK MANAGEMENT

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$10,827,365	\$12,796,963	\$11,136,231	\$11,136,231	\$15,874,216	\$29,219,910	\$14,026,018
REVENUES:							
Worker's Compensation	15,853,152	20,831,647	23,001,180	23,001,180	23,001,180	14,085,135	15,586,001
Third Party Liability	7,808,837	4,388,056	13,784,533	13,784,533	13,784,533	11,688,742	8,533,670
Purchased Insurance	3,024,129	4,532,786	7,480,093	7,480,093	7,480,093	11,096,779	13,220,548
Interest and Other	246,733	773,909	0	0	1,029,994	0	0
TOTAL REVENUES	26,932,851	30,526,398	44,265,806	44,265,806	45,295,800	36,870,656	37,340,219
TOTAL RESOURCES AVAILABLE	37,760,216	43,323,361	55,402,037	55,402,037	61,170,016	66,090,566	51,366,237
TOTAL EXPENDITURES	28,367,135	28,100,321	47,212,601	47,212,601	31,950,106	52,064,548	46,567,259
Changes in Encumbrances and other Balance Sheet Accounts	3,403,882	651,176	0	0	0	0	0
ENDING FUND BALANCE	\$12,796,963	\$15,874,216	\$8,189,436	\$8,189,436	\$29,219,910	\$14,026,018	\$4,798,978

DEBT SERVICE

	FY 2018-19 ACTUAL	FY 2019-20 ACTUAL	FY 2020-21 ADOPTED	FY 2020-21 AMENDED	FY 2020-21 FORECAST	FY 2021-22 BUDGET	FY 2022-23 PLANNED
BEGINNING FUND BALANCE	\$28,898,632	\$34,291,583	\$43,627,241	\$43,627,241	\$46,554,041	\$66,867,697	\$63,621,256
REVENUES:							
Ad Valorem Taxes	270,614,046	287,861,807	301,028,221	301,028,221	306,222,303	321,279,574	327,654,584
Interest/Transfers/Other	19,237,806	20,239,287	18,782,159	18,782,159	20,216,086	24,250,387	34,357,998
TOTAL REVENUES	289,851,852	308,101,094	319,810,380	319,810,380	326,438,389	345,529,961	362,012,582
TOTAL RESOURCES AVAILABLE	318,750,484	342,392,678	363,437,621	363,437,621	372,992,429	412,397,658	425,633,838
TOTAL EXPENDITURES	284,706,334	295,847,288	316,672,860	316,672,860	306,124,732	348,776,403	358,388,130
Changes in Encumbrances and other Balance Sheet Accounts	247,434	8,650	0	0	0	0	0
ENDING FUND BALANCE	\$34,291,583	\$46,554,041	\$46,764,761	\$46,764,761	\$66,867,697	\$63,621,256	\$67,245,708

ADDITIONAL RESOURCES

STATEMENT OF EXPENDITURES

OVERVIEW

Grant, Trust, and Other Funds are used to account for and report the proceeds of a specific revenue source that are restricted or committed to expenditures for a specified purpose. Funds in this section are assigned to departments who are responsible for making sure the funds are used in accordance with the fund's stated purpose. The table below summarizes each Grant, Trust, and Other fund appropriated in FY 2021-22 and FY 2022-23.

FUND NAME	FY 2021-22 BUDGET	FY 2022-23 PLANNED
Budget and Management Services	\$8,284,499	\$1,284,499
American Rescue Plan Act (ARPA) - Direct Services (FC18)	7,000,000	0
FY 2021-22 Community Development Block Grant (CD21)	1,157,785	0
FY 2021-22 Emergency Solutions Grant (ES21)	23,000	0
FY 2021-22 Housing Opportunities for Persons w/AIDS (HW21)	103,714	0
FY 2022-23 Community Development Block Grant (CD22)	0	1,157,785
FY 2022-23 Emergency Solutions Grant (ES22)	0	23,000
FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22)	0	103,714
Building Services	21,550,000	165,000
American Rescue Plan Act (ARPA) - Direct Services (FC18)	21,000,000	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	550,000	165,000
City Attorney's Office	763,739	763,739
FY 2021-22 Community Development Block Grant (CD21)	763,739	0
FY 2022-23 Community Development Block Grant (CD22)	0	763,739
Convention and Event Services	29,892,205	20,051,513
Convention Hotel Tax Rebate (0756)	29,892,205	20,051,513
Court and Detention Services	6,425,750	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	6,425,750	0
Dallas Animal Services	233,892	50,000
Ivor O'Conner Morgan Trust (0320)	233,892	50,000
Dallas Fire-Rescue	25,000,000	200,000
American Rescue Plan Act (ARPA) - Direct Services (FC18)	25,000,000	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	0	200,000
Dallas Police Department	18,800,793	20,772,374
American Rescue Plan Act (ARPA) - Government Services (FC18)	18,163,647	20,203,530
Confiscated Monies- State (0411)	97,656	0
Juvenile Case Manager Fund (0396)	358,520	386,568
Law Enforcement Officer Standards and Education (LEOSE) (051N)	180,970	182,276
Dallas Water Utilities	37,426,891	0
American Rescue Plan Act (ARPA) - Direct Services (FC18)	37,426,891	0
Development Services	1,105,000	1,005,000
Bike Lane Fund (0791)	805,000	705,000
Reforestation Fund (0T06)	300,000	300,000
Express Business Center	5,000,000	0
American Rescue Plan Act (ARPA) - Direct Services (FC18)	5,000,000	0

ADDITIONAL RESOURCES

FUND NAME	FY 2021-22 BUDGET	FY 2022-23 PLANNED
Housing and Neighborhood Revitalization	39,023,152	17,773,152
American Rescue Plan Act (ARPA) - Direct Services (FC18)	21,250,000	0
FY 2021-22 Community Development Block Grant (CD21)	11,375,184	0
FY 2021-22 HOME Investment Partnership (HM21)	6,397,968	0
FY 2022-23 Community Development Block Grant (CD22)	0	11,375,184
FY 2022-23 HOME Investment Partnership (HM22)	0	6,397,968
Information and Technology Services - Data	15,000,000	0
American Rescue Plan Act (ARPA) - Direct Services (FC18)	15,000,000	0
Library	718,453	400,822
American Rescue Plan Act (ARPA) - Government Services (FC18)	250,000	0
Central Library Gifts and Donations (0214)	230,000	100,000
Edmond & Louise Kahn E. Trust (0208)	227,578	285,822
Hamon Trust (0458)	10,875	15,000
Management Services	108,725,620	10,620,620
American Rescue Plan Act (ARPA) - Direct Services (FC18)	96,100,000	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	2,080,000	75,000
FY 2021-22 Community Development Block Grant (CD21)	1,438,596	0
FY 2021-22 Emergency Solutions Grant (ES21)	1,267,230	0
FY 2021-22 Housing Opportunities for Persons w/AIDS (HW21)	7,839,794	0
FY 2022-23 Community Development Block Grant (CD22)	0	1,438,596
FY 2022-23 Emergency Solutions Grant (ES22)	0	1,267,230
FY 2022-23 Housing Opportunities for Persons w/AIDS (HW22)	0	7,839,794
Office of Arts and Culture	796,507	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	450,000	0
Majestic Gift and Donations Fund (0338)	200,000	0
OCA Gift and Donations Fund (0388)	146,507	0
Office of Economic Development	38,383,425	43,272,592
American Rescue Plan Act (ARPA) - Government Services (FC18)	2,000,000	3,000,000
City of Dallas Regional Center (0067)	0	545,181
Dallas Downtown Improvement District (9P02)	6,145,988	8,962,146
Deep Ellum Public Improvement District (9P01)	1,031,370	1,220,971
Klyde Warren Park/Dallas Arts District (9P03)	1,288,918	1,748,749
Knox Street Public Improvement District (9P04)	415,978	460,483
Lake Highlands Public Improvement District (9P05)	925,565	1,015,539
New Markets Tax Credit (0065)	67,390	200,000
North Lake Highlands Public Improvement District (9P06)	533,207	586,011
Oak Lawn-Hi Line Public Improvement District (9P07)	415,497	468,716
Prestonwood Public Improvement District (9P08)	402,084	412,305
Sales Tax Agreement Fund (0680)	600,000	600,000
South Dallas/Fair Park Improvement District (9P09)	160,403	185,808
South Dallas/Fair Park Opportunity Fund (0351)	229,228	500,000
South Side Public Improvement District (9P10)	222,832	349,516
Tourism Public Improvement District (9P11)	19,410,129	17,384,832
University Crossing Public Improvement District (9P12)	864,135	1,145,360
Uptown Public Improvement District (9P13)	2,704,547	3,259,313
Vickery Meadow Public Improvement District (9P15)	966,154	1,227,662

ADDITIONAL RESOURCES

FUND NAME	FY 2021-22 BUDGET	FY 2022-23 PLANNED
Park and Recreation	9,053,694	5,751,722
American Rescue Plan Act (ARPA) - Direct Services (FC18)	3,600,000	0
American Rescue Plan Act (ARPA) - Government Services (FC18)	1,300,000	389,210
Carryout Bag Regulation Fund (0989)	520,000	0
FY 2021-22 Community Development Block Grant (CD21)	851,424	0
FY 2022-23 Community Development Block Grant (CD22)	0	851,424
Golf Improvement Trust (0332)	1,921,122	2,300,000
Park and Rec Beautification (0641)	0	76,445
Park Land Dedication Program (9P32)	387,230	500,000
PKR Program Fund (0395)	139,933	800,000
Samuell Park Exp Trust (0330)	0	475,246
Southern Skates Roller Rink (0327)	0	159,397
White Rock Lake Beautification Fund (9P30)	333,985	200,000
Planning and Urban Design	0	65,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	0	65,000
Public Works	7,618,189	9,806,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	6,800,000	9,166,000
Naval Air Station Redevelopment Fund (0022)	818,189	640,000
Transportation	13,342,397	13,435,000
American Rescue Plan Act (ARPA) - Government Services (FC18)	13,075,000	13,160,000
Freeway Traffic Signals (0670)	267,397	275,000
TOTAL ADDITIONAL RESOURCES	\$387,144,206	\$145,417,033



RESPONSE TO COVID-19

FEDERAL FUNDS ARE AVAILABLE TO ASSIST IN DEALING WITH COVID-19 PANDEMIC AND THE SUBSEQUENT ECONOMIC CRISIS

In response to the COVID-19 pandemic, the Federal government has enacted numerous bills to fight the pandemic, to help individuals and businesses impacted by the virus, and offered numerous funding sources to combat the effects.

- Coronavirus Preparedness and Response Supplemental Appropriations Act enacted March 6, 2020
- Families First Coronavirus Response Act enacted March 14, 2020
- Coronavirus Aid, Relief, and Economic Security (CARES) Act enacted March 27, 2020
- Coronavirus Response and Relief Supplemental Appropriations Act enacted December 27, 2020
- American Rescue Plan Act of 2021 (ARPA) enacted March 11, 2021

The following table lists funds that have been received by the City of Dallas.

Source	Grant Name	Amount
U.S. Treasury	ARPA - Local Fiscal Recovery Fund	355,426,891
U.S. Treasury	CARES - Coronavirus Relief Fund (CRF)	35,243,128
FAA	CARES - Airport Grants	53,813,334
U.S. Treasury	ARPA - Emergency Rental Assistance Program	50,225,678
U.S. Treasury	CRRSAA - Emergency Rental Assistance Program	40,700,000
HUD	Emergency Solutions Grant (ESG)	21,104,468
HUD	Community Development Block Grant (CDBG)	20,678,587
FAA	CRRSAA - Airports Coronavirus Response Grant Program - General Relief (O&M)	13,855,580
HUD, via TDHCA (CDBG, Round 2 from the State)	CARES - Texas Emergency Rental Assistance Program Fund	3,382,585
Department of Justice	CARES - Coronavirus Emergency Supplemental Funding (CESF)	2,282,871
FAA	CRRSAA - Airports Coronavirus Response Grant Program - Concession	1,730,634
HUD	CARES - Housing Opportunities for Persons with AIDS (HOPWA)	1,088,138
Department of Justice, via Office of the Governor	CARES - Coronavirus Emergency Supplemental Funding (CESF) - DPD	1,000,000
HHS	CARES - HHS Provider Relief Fund	859,715
DHS/FEMA	CARES - Assistance to Firefighters Grant	846,261
HHS, via Texas Health and Human Services	Texas Health and Human Services - WIC Program	596,500
DHS/TSA	CARES - TSA Enhanced Cleaning - Love Field	487,695
HUD	CARES - Housing Opportunities for Persons with AIDS (HOPWA) - Competitive Grant	83,282

RESPONSE TO COVID-19

Source	Grant Name	Amount
Cities for Financial Empowerment (Private Grant)	Financial Empowerment Grant	80,000
HHS, via Texas Health and Human Services	Women, Infants and Children (WIC) Nutrition Program	79,595
FAA, via TxDOT	CARES - Airport Grants (Executive and Vertiport)	70,000
Maddie's Fund (Private Grant)	Maddie's Fund	70,000
FAA, via TxDOT	CRRSAA - Airport Improvement Program - Dallas Executive Airport	57,000
ASPCA (Private Grant)	ASPCA COVID-19 Emergency Relief	50,000
IMLS, via TSLAC	CARES - Texas State Library and Archives Commission (TSLAC) CARES Grant Program	42,484
State/TDHCA	Homeless Housing and Services Program	41,290
FAA, via TxDOT	CRRSAA - Airport Improvement Program - Contract Tower	34,162
PetSmart Charities (Private Grant)	PetSmart Charities	20,000
Bissell Pet Foundation (Private Grant)	Bissell Pet Foundation	13,800
Humane Society (Private Grant)	HSUS COVID-19 Emergency Animal Care	10,000
PetSmart Charities (Private Grant)	PetSmart Charities	9,630
Total		\$803,983,307

ARPA includes Local Fiscal Recovery funds to support state and local governments

The City of Dallas is receiving \$355.4 million for Local Fiscal Recovery through the American Rescue Plan Act. The funds may be used to (1) respond to COVID-19 or its economic impacts, (2) replace revenue lost due to COVID-19, (3) provide premium pay for eligible essential workers, and (4) invest in water, sewer, and broadband infrastructure.

The funds are being transferred to the City from the U.S. Department of Treasury in two tranches with the first received in May 2021, and the second to be received by May 2022. These funds are being allocated to support the FY 2021-22 and FY 2022-23 biennial budget and further our commitment to making real investment in the city. The following table outlines the allocation of the \$355.4 million of Local Fiscal Recovery funds received through the American Rescue Plan Act.

American Rescue Plan Act (ARPA) - Local Fiscal Recovery Funds	Department	Amount
Tier 1 - Immediate relief: meet immediate public health and safety needs and support people in crisis		
COVID-19 testing and vaccination - OEM, DPD, and DFR cost	OEM	10,600,000
COVID-19 testing and vaccination - signage to improve traffic flow at Fair Park, which serves as the City's mass testing, vaccination, and emergency management site	PKR	600,000
Personal protective equipment and disinfection	POM	5,000,000

RESPONSE TO COVID-19

American Rescue Plan Act (ARPA) - Local Fiscal Recovery Funds	Department	Amount
Ensure all Dallas firefighters have completed paramedic school by eliminating the backlog of paramedic training	DFR	8,500,000
Ensure Dallas rescue vehicles are ready to respond by replacing 35 rescues with stretcher, LifePak15, and disinfecting UV equipment	DFR	11,500,000
Equip Dallas Fire-Rescue to meet public health needs, including handheld radios, chest compression devices, priority dispatch software, and medication inventory management systems	DFR	5,000,000
Facility retrofits - air filtration improvements, remote monitoring and control, and duct cleaning, etc.	BSD	21,000,000
Install air quality monitors	OEQ	1,000,000
Support people in crisis by providing mental health care, children/family services, food/essentials assistance, benefits/financial navigation, and contract oversight/technology (equity distribution)	OCC	25,400,000
Support people in crisis through workforce development	SBC	500,000
Provide eviction assistance services to individuals impacted by COVID-19	OEI	500,000
Provide City Council District funding for relief to small businesses, nonprofits, or impacted industries based on established criteria	OCC	16,000,000
Tier 2 – Budget sustainability: replace lost revenue and take actions to further fiscal sustainability		
Governmental services to the extent of replacing lost revenue - allocations for FY 2021-22 (\$47,044,397), FY 2022-23 (\$46,423,740), and FY 2023-24 (\$26,531,863)	Multiple	123,550,000
ARPA implementation, compliance, and auditing	BMS	7,000,000
Communication and outreach	COM	1,000,000
Tier 3 – Service delivery: analyze and prioritize programs and services		
Automate to securely and effectively deliver City services online	ITS	15,000,000
Tier 4 – Regional partnerships: pursue local solutions at scale, leverage partnerships to optimize resources		
Bridging the digital divide	OEI	40,000,000
Partner with MDHA for Rapid-Rehousing program	OHS	1,600,000
Wi-Fi for Park and Recreation facilities	PKR	3,000,000
Tier 5 – Big swings: fuel results through bold resource investments; spend to save more		
DWU unserved areas – extending water and sewer service to occupied areas of the city that are currently unserved	DWU	37,426,891
Preservation of housing and water/sewer in qualified census tracts	HOU	11,250,000
Water and sewer infrastructure in partnership with development of affordable housing units	HOU	10,000,000
Total Allocation of ARPA Local Fiscal Recovery Funds		\$355,426,891



DEBT SERVICE

OVERVIEW

City of Dallas Total Outstanding Summary As of 9/30/2021

Entity	Total Outstanding Principal	Total Outstanding Interest ¹	Total Outstanding Balance
General Obligation Debt	1,871,620,416	960,612,429	2,832,232,845
Commercial Paper ²	148,756,000		148,756,000
Equipment Acquisition Notes	48,295,000	5,590,625	53,885,625
Certificates of Obligation	17,065,000	1,103,625	18,168,625
Tax Supported Debt	\$ 2,085,736,416	\$ 967,306,679	\$ 3,053,043,095
Convention Center	260,830,000	138,372,625	399,202,625
Convention Center Hotel Development Corporation Hotel Revenue Bonds ³	430,029,686	401,068,701	831,098,387
Dallas Water Utilities	2,500,660,000	1,108,078,506	3,608,738,506
Downtown Dallas Development Authority ³	50,322,374	86,450,582	136,772,956
Love Field Aviation Modernization Corporation General Aviation Revenue Bonds ³	205,330,000	89,642,500	294,972,500
Love Field Aviation Modernization Corporation Special Facilities Revenue Bonds ³	398,620,000	255,306,275	653,926,275
Total Revenue Bonds	\$ 3,845,792,060	\$ 2,078,919,188	\$ 5,924,711,249
Grand Total	\$ 5,931,528,477	\$ 3,046,225,867	\$ 8,977,754,344

1. Total Outstanding Interest does not include the 2010 BABs subsidy
2. Commercial Paper interest is reset over a period of up to 270 days and is paid on a rolling basis by the General Obligation Debt Service Fund
3. Annual debt service requirements and state of Debt Service Expenditures and Revenues not listed

DEBT SERVICE

GENERAL OBLIGATION DEBT

Introduction

The General Obligation Debt Service Fund provides for the payment of principal and interest on the City’s outstanding general obligation (GO) bonds, certificates of obligation (CO), tax notes and contractual obligations, as well as interest on outstanding GO commercial paper. Debt financing is used to pay for large capital projects. By using debt, the project costs are allocated over the life of the asset. Capital projects may include improvements to and/or construction of the City’s street system, parks and recreational facilities, libraries, police and fire protection facilities, and flood protection and the storm drainage system. The Financial Management Performance Criteria (FMPC) address debt management and other requirements adopted by the City Council. The FMPC provide additional guidance on the issuance of debt, including restricting the length of maturities, use of COs, and the amount and purpose for which bonded debt may be issued.

The primary source of revenue for the Debt Service Fund is the property tax, also known as the ad valorem tax. The ad valorem tax rate of 77.33 cents per \$100 assessed value is split into two rates: a debt service tax rate and a rate to support the City’s operating and maintenance costs. Approximately 27 percent (20.75 cents) of the resulting tax revenue is used to pay principal and interest on the City’s outstanding GO debt. The remaining 73 percent (56.58 cents) is used to pay for operating and maintenance costs incurred in the General Fund.

Due to the level principal structure of most bond issues, the principal and interest payments of the existing GO debt decline annually. This repayment schedule creates capacity to issue new debt within the existing debt service tax rate and lowers interest costs versus a level annual payment.

Credit Rating

The City of Dallas’ long-term GO debt has been rated by Standard & Poor’s Global Ratings, Moody’s Investors Service, and Fitch Ratings since November 2015 and holds the following ratings:

<u>Credit Rating Service</u>	<u>General Obligation Debt</u>
Standard & Poor's	AA- (stable outlook)
Fitch Ratings	AA (stable outlook)
Moody's Investors Service	A1 (stable outlook)

DEBT SERVICE

Legal Debt Margin

The Dallas City Charter (Chapter XXI, Section 3) limits the maximum bonded indebtedness payable from taxation to 10 percent of assessed property value. However, the FMPC limit the net GO debt to four percent of the true market valuation of the taxable property of Dallas. Debt issued as of September 30, 2022, comprises 1.4 percent of the assessed value of \$155.9 billion and 1.1 percent of the market value of taxable property of \$208.2 billion. Thus, the City will continue to comply with both requirements as of September 31, 2021.

Assessed Value	\$155,938,191,755
10% Legal Debt Margin	\$15,593,819,176
Projected GO Debt 9/30/22*	\$2,200,480,416
GO Debt as a Percentage of Assessed Property Value	1.4%
Market Value of Taxable Property	\$208,235,528,196
4% FMPC Limit	\$8,329,421,128
Projected GO Debt 9/30/22*	\$2,200,480,416
GO Debt as a Percentage of Market Value	1.1%

*Principal only

FY 2021-22 Debt Service Budget

The FY 2021-22 budget includes principal and interest payments of \$285.7 million on outstanding GO debt. Principal and interest expenses for existing debt in FY 2021-22 are \$206.3 million and \$79.5 million, respectively. The City anticipates issuing \$178.0 million in GO bonds in FY 2021-22 and \$179.2 million in FY 2022-23, \$30.5 million in equipment acquisition notes in FY 2021-22 and \$30.5 million in FY 2022-23, and \$55.0 million in COs in FY 2021-22 and \$55.0 million in FY 2022-23. General Obligation Bond funded projects will continue to be awarded using commercial paper and refunded later with GO bonds.

In FY 2010-11, the City implemented a commercial paper program to provide interim financing of voter-approved capital improvement projects. The fees associated with the commercial paper program and interest on outstanding commercial paper are included in the General Fund budget. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing.

DEBT SERVICE

Selected Financial Management Performance Criteria—Debt Management

These key criteria, established to ensure sound management of the City’s financial resources, are listed below to detail the effects of the issuance of new debt. These figures will be adjusted based on the latest data received from the Dallas Central Appraisal District.

Criteria	09/30/20 Actual	09/30/21 Actual	09/30/22 Budget
Total direct plus overlapping debt not to exceed 8% of the market value of taxable property*	3.0% In compliance	3.8% In compliance	4.0% In compliance
Weighted average GO bond maturities (exclusive of pension obligation bonds) not to exceed 10 years	7.0 years In compliance	7.1 years In compliance	7.2 years In compliance
CO debt not to exceed 15% of total authorized and issued GO debt*	1.1% In compliance	2.0% In compliance	6.9% In compliance
Per capita GO debt not to exceed 10% of latest authoritative computation of per capita annual income*	4.4% In compliance	4.9% In compliance	4.8% In compliance

*Calculations based on principal only

DEBT SERVICE

Statement of General Obligation (GO) Bonded Indebtedness As of 09/30/2021

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
600	GO Pension Bonds (Current Interest), Taxable Series 2005A	2/16/2005	186,575,000	5.0%	81,545,000
601	GO Pension Bonds (Capital Appreciation), Taxable Series 2005B	2/16/2005	137,772,609	5.4%	45,315,416
628	GO Bonds (Build America Bonds), Taxable Series 2010B	3/30/2010	85,380,000	4.7%	66,965,000
637	GO Refunding Bonds, Series 2012	10/31/2012	214,495,000	2.1%	112,480,000
638	GO Refunding and Improvement Bonds, Series 2013A	8/6/2013	194,470,000	3.5%	112,580,000
1692	GO Refunding and Improvement Bonds, Series 2014	12/22/2014	529,365,000	2.5%	397,075,000
1700	GO Refunding and Improvement Bonds, Series 2015	12/10/2015	195,075,000	3.1%	140,875,000
1843	GO Refunding and Improvement Bonds, Series 2017	12/12/2017	301,960,000	2.9%	246,800,000
W257	GO Refunding Bonds, Backpay Lawsuit 1, Series 2018B	8/7/2018	58,715,000	3.3%	54,625,000
1887	GO Refunding Bonds, Backpay Lawsuit 2, Series 2019B	5/15/2019	153,950,000	2.7%	138,550,000
1886	GO Improvement Bonds, Series 2019A (2006, 2012, and 2017 BP)	5/15/2019	235,595,000	2.7%	212,035,000
0640	GO Refunding and Improvement Bonds, Series 2020A	11/12/2020	208,875,000	1.9%	187,905,000
7431	GO Refunding Bonds, Taxable Series 2020B	11/12/2020	76,920,000	0.8%	74,870,000
Total GO Bonds			\$ 2,579,147,609		\$ 1,871,620,416
0643	Equipment Acquisition Note, Series 2020	7/2/2020	29,665,000	0.4%	23,730,000
7432	Equipment Acquisition Note, Series 2020B	11/12/2020	24,565,000	0.5%	24,565,000
Total Equipment Acquisition Notes			\$ 54,230,000		\$ 48,295,000
0635	Combination Tax and Revenue Certificates of Obligation, Series 2012	6/26/2012	21,930,000	1.6%	2,665,000
0644	Combination Tax and Revenue Certificates of Obligation, Series 2020	7/2/2020	16,000,000	1.5%	14,400,000
Total Certificates of Obligation			\$ 37,930,000		\$ 17,065,000
Total GO Debt (excluding Commercial Paper)			\$ 2,671,307,609		\$ 1,936,980,416
General Obligation Commercial Paper Notes Projected Outstanding as of 9/30/2021			148,756,000		148,756,000
Total GO Debt (including Commercial Paper)			\$ 2,820,063,609		\$ 2,085,736,416

DEBT SERVICE

General Obligation Debt Service Requirements As of 09/30/2021

Fiscal Year	Outstanding Debt ¹		
	Principal	Interest ²	Total
2022	206,255,000	79,465,840	285,720,840
2023	206,615,000	69,936,078	276,551,078
2024	200,205,000	61,339,561	261,544,561
2025	162,766,834	87,500,934	250,267,768
2026	147,855,114	81,573,480	229,428,594
2027	131,767,694	76,467,847	208,235,541
2028	110,604,062	72,324,386	182,928,448
2029	99,993,642	68,999,894	168,993,537
2030	100,415,730	65,983,269	166,398,999
2031	90,425,840	63,249,142	153,674,982
2032	90,528,960	61,139,395	151,668,355
2033	80,407,046	59,675,021	140,082,067
2034	80,524,198	58,583,178	139,107,376
2035	60,776,297	51,283,350	112,059,647
2036	45,995,000	4,233,444	50,228,444
2037	46,145,000	2,802,294	48,947,294
2038	31,870,000	1,605,181	33,475,181
2039	27,590,000	763,759	28,353,759
2040	8,120,000	284,200	8,404,200
2041	8,120,000	96,425	8,216,425
	\$ 1,936,980,416	\$ 967,306,679	\$ 2,904,287,095

1. Total Outstanding Debt does not include outstanding Commercial Paper notes

2. Total Outstanding Interest does not include the 2010 BABs subsidy

DEBT SERVICE

General Obligation Debt Service Fund Statement of Revenues and Expenditures

	FY 2019-20 Actual	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Beginning Balance	34,300,234	43,627,241	46,554,041	66,867,697	63,621,256
Revenue					
Ad Valorem Taxes	287,861,807	301,028,221	306,222,303	321,279,574	327,654,584
Interest Earnings	1,138,566	200,000	200,000	200,000	200,000
Department Transfers	1,709,816	677,004	2,351,653	5,858,149	15,374,756
Pension Obligation Bond Transfer	16,172,320	16,719,049	16,472,004	17,098,046	17,793,047
"Build America Bonds" Federal Subsidy	1,218,585	1,186,106	1,192,429	1,094,193	990,195
Total Revenues	308,101,094	319,810,380	326,438,389	345,529,961	362,012,582
Total Available Resources	342,401,329	363,437,621	372,992,430	412,397,659	425,633,838
Expenses					
Principal and Interest	273,684,031	277,483,805	280,787,011	285,720,840	276,551,078
Commercial Paper Payment	-	-	-	15,000,000	-
TIF Increment Payment	22,163,257	26,489,056	25,337,722	28,005,563	28,005,563
General Obligation (GO) Bonds	-	6,230,000	-	6,230,000	26,185,489
Certificates of Obligation (COs)	-	-	-	6,775,000	13,557,000
Equipment Acquisition Notes	-	6,470,000	-	7,045,000	14,089,000
Total Expenses	295,847,288	316,672,860	306,124,732	348,776,403	358,388,130
Ending Balance	\$ 46,554,041	\$ 46,764,761	\$ 66,867,697	\$ 63,621,256	\$ 67,245,708

General Obligation Bond Authority

The City's current authority to issue voted GO debt originates from bond elections conducted in 2017. The table below lists the amount of debt authorized, the amount issued to date, and the amount remaining unissued.

Proposition	Amount Authorized	Amount Issued to Date	Amount Unissued
2017 Bond Program- Authorized by voters in November 2017			
(A) Street and Transportation Improvements	533,981,000	123,540,000	410,441,000
(B) Parks and Recreation Facilities	261,807,000	105,963,000	155,844,000
(C) Fair Park Improvements	50,000,000	27,600,000	22,400,000
(D) Flood Protection and Storm Drainage Improvements	48,750,000	8,380,000	40,370,000
(E) Library Facilities and Improvements	15,589,000	15,000,000	589,000
(F) Cultural and Performing Arts Facilities	14,235,000	13,760,000	475,000
(G) Public Safety Facilities City Hall and City Service and Admin. Facilities	32,081,000	18,561,000	13,520,000
(H) Repairs and Improvements	18,157,000	6,685,000	11,472,000
(I) Economic Development Program	55,400,000	19,013,000	36,387,000
(J) Housing Facilities for the Homeless	20,000,000	1,000,000	19,000,000
Total 2017 Bond Program	\$ 1,050,000,000	\$ 339,502,000	\$ 710,498,000



DEBT SERVICE

Master Lease Purchase Program

The Master Lease Purchase Program (MLPP) is a lease revenue finance program used by the City to finance capital equipment and technology items. The City has used this program since FY 2011-12. The financing vehicle for the MLPP is a tax-exempt revenue commercial paper program established pursuant to Public Property Finance Act, Texas Local Gov't. Code Ann. §271.001 et seq.

Under the program, the City borrows money to pay for equipment or other eligible equipment-type projects by issuing tax-exempt revenue, known as "Schedule A," to the Master Equipment Lease/Purchase Agreement. The financing agent and the City enter a lease pursuant to which the lessor acquires the equipment or other project and leases it to the City, who is required to make lease payments to the lessor to repay the principal and interest on the lease. When the lease is fully paid, possession of the equipment or other financed project is transferred to the City. The City may pay off the lease at any time without penalty.

The City entered a Master Equipment Lease/Purchase Agreement with Bank of America Public Capital Corp. on December 1, 2011, which expired in FY 2015-16. A second five-year agreement was entered on May 24, 2016. On April 14, 2021, an amendment was executed to extend the term of the agreement until September 30, 2022. As of June 2021, the City has entered 59 Schedule A agreements totaling \$289.4 million (principal \$269.2 million and interest \$21.6 million).

The MLPP may be used to finance the City's acquisition of heavy equipment, computer hardware/software, and other personal property with a minimum useful life of three years. Lease drawdowns are used to pay invoices or provide up-front funding for systems subject to multi-year implementation schedules. The City has drawn down lease funding in three term types depending on the useful life of the purchased equipment. Technology items such as computer hardware and software are leased over a three-year term, vehicles and heavy equipment are leased over a five-year term, and fire apparatus are leased over a 10-year term.

Lease Payments

The interest rate for each lease is set at the time the funds are drawn and is fixed for the term of the lease. The interest rate is determined through a calculation based on the "Swap Index" published by the Intercontinental Exchange, Inc. As of June 2021, the interest rates for each lease term were:

- 1.07% (three-year)
- 1.30% (five-year)
- 1.93% (10-year)

DEBT SERVICE

The table that follows displays detail for completed draws of \$31.0 million for FY 2021-22 and \$25.1 million for FY 2022-23.

Lease Schedule	Date of Issue	FY 2021-22			FY 2022-23		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 2 Fire Apparatus	5/10/2013	492,327	12,719	505,046	249,958	2,565	252,523
		492,327	12,719	505,046	249,958	2,565	252,523
Schedule A No. 9 Fire Apparatus	2/9/2015	1,217,221	94,652	1,311,873	1,245,600	66,273	1,311,873
		1,217,221	94,652	1,311,873	1,245,600	66,273	1,311,873
Schedule A No. 16 Fire Apparatus	5/24/2016	492,479	37,602	530,081	501,080	29,001	530,081
		492,479	37,602	530,081	501,080	29,001	530,081
Schedule A No. 18 Fire Apparatus	3/30/2017	108,530	14,385	122,915	111,134	11,781	122,915
		108,530	14,385	122,915	111,134	11,781	122,915
Schedule A No. 19 General Fleet & Equipment Sanitation Fleet & Equipment	3/30/2017	1,348,892	12,897	1,361,789	-	-	-
		695,689	6,651	702,340	-	-	-
		653,203	6,245	659,448	-	-	-
Schedule A No. 21 Ambulance & Fire Equipment	5/19/2017	256,208	2,275	258,482	-	-	-
		256,208	2,275	258,482	-	-	-
Schedule A No. 23 Ambulance & Fire Equipment General Fleet & Equipment Sanitation Fleet & Equipment	11/15/2017	929,563	13,353	942,916	-	-	-
		39,342	565	39,907	-	-	-
		127,543	1,832	129,375	-	-	-
		762,678	10,956	773,634	-	-	-
Schedule A No. 24 Fire Apparatus	11/15/2017	528,041	74,238	602,279	540,262	62,017	602,279
		528,041	74,238	602,279	540,262	62,017	602,279
Schedule A No. 25 General Fleet & Equipment Sanitation Fleet & Equipment	11/15/2017	950,400	13,653	964,053	-	-	-
		483,571	6,947	490,518	-	-	-
		466,829	6,706	473,535	-	-	-
Schedule A No. 27 Sanitation Fleet & Equipment	3/7/2018	949,898	27,794	977,692	483,236	5,610	488,846
		949,898	27,794	977,692	483,236	5,610	488,846
Schedule A No. 28 Ambulance & Fire Equipment General Fleet & Equipment	3/7/2018	471,222	13,788	485,010	239,722	2,783	242,505
		334,454	9,786	344,240	170,145	1,975	172,120
		136,768	4,002	140,769	69,577	808	70,385
Schedule A No. 29 Fire Apparatus	3/7/2018	129,904	15,731	145,635	133,446	12,189	145,635
		129,904	15,731	145,635	133,446	12,189	145,635
Schedule A No. 30 P25 Radio System	4/30/2018	1,618,779	331,994	1,950,773	1,664,148	286,625	1,950,773
		1,618,779	331,994	1,950,773	1,664,148	286,625	1,950,773
Schedule A No. 32 Sanitation Fleet & Equipment	9/26/2018	402,916	21,510	424,426	415,077	9,349	424,426
		402,916	21,510	424,426	415,077	9,349	424,426
Schedule A No. 33 Fire Apparatus	9/26/2018	301,234	74,494	375,728	311,261	64,468	375,728
		301,234	74,494	375,728	311,261	64,468	375,728
Schedule A No. 34 Ambulance & Fire Equipment General Fleet & Equipment	9/26/2018	565,219	30,175	595,394	582,279	13,115	595,394
		402,075	21,465	423,541	414,211	9,330	423,541
		163,144	8,710	171,854	168,068	3,786	171,854
Schedule A No. 35 Fire Apparatus	12/27/2018	266,325	63,897	330,222	274,948	55,275	330,222
		266,325	63,897	330,222	274,948	55,275	330,222

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2021-22			FY 2022-23		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 37	12/27/2018	1,006,620	52,599	1,059,219	1,036,364	22,855	1,059,219
Ambulance & Fire Equipment		96,260	5,030	101,290	99,104	2,186	101,290
General Fleet & Equipment		910,360	47,569	957,929	937,260	20,670	957,929
Schedule A No. 38	12/27/2018	602,012	31,457	633,469	619,800	13,669	633,469
Sanitation Fleet & Equipment		602,012	31,457	633,469	619,800	13,669	633,469
Schedule A No. 39	3/27/2019	2,948,147	645,425	3,593,573	3,024,434	569,138	3,593,573
P25 Radio System		2,948,147	645,425	3,593,573	3,024,434	569,138	3,593,573
Schedule A No. 40	5/24/2019	416,373	91,330	507,703	427,921	79,782	507,703
Fire Apparatus		416,373	91,330	507,703	427,921	79,782	507,703
Schedule A No. 41	5/24/2019	457,082	5,570	462,652	-	-	-
911 Backup System Upgrade		5,283	64	5,348	-	-	-
Citywide Technology		441,459	5,379	446,838	-	-	-
DPD Technology		10,340	126	10,466	-	-	-
Schedule A No. 42	5/24/2019	784,318	44,431	828,748	803,769	24,979	828,748
Ambulance & Fire Equipment		354,325	20,072	374,397	363,113	11,285	374,397
General Fleet & Equipment		429,993	24,359	454,351	440,657	13,694	454,351
Schedule A No. 43	5/24/2019	229,763	13,016	242,779	235,461	7,318	242,779
Sanitation Fleet & Equipment		229,763	13,016	242,779	235,461	7,318	242,779
Schedule A No. 44	9/26/2019	791,001	11,284	802,285	-	-	-
911 Backup System Upgrade		19,309	275	19,585	-	-	-
Citywide Technology		771,692	11,009	782,700	-	-	-
Schedule A No. 45	9/26/2019	72,583	3,900	76,483	73,978	2,505	76,483
Sanitation Fleet & Equipment		72,583	3,900	76,483	73,978	2,505	76,483
Schedule A No. 46	9/26/2019	219,413	39,896	259,308	224,194	35,114	259,308
Fire Apparatus		219,413	39,896	259,308	224,194	35,114	259,308
Schedule A No. 47	9/26/2019	1,279,236	68,736	1,347,972	1,303,821	44,151	1,347,972
General Fleet & Equipment		1,279,236	68,736	1,347,972	1,303,821	44,151	1,347,972
Schedule A No. 48	4/16/2020	183,110	2,383	185,492	92,268	478	92,746
911 Backup System Upgrade		33,395	435	33,830	16,828	87	16,915
Citywide Technology		93,274	1,214	94,488	47,000	244	47,244
EFM Shop Technology		56,440	734	57,175	28,440	147	28,587
Schedule A No. 49	4/16/2020	255,730	9,854	265,584	258,723	6,861	265,584
Ambulance & Fire Equipment		13,770	531	14,300	13,931	369	14,300
General Fleet & Equipment		241,960	9,324	251,284	244,792	6,492	251,284
Schedule A No. 50	4/16/2020	58,853	8,193	67,045	59,790	7,255	67,045
EFM Shop Equipment		58,853	8,193	67,045	59,790	7,255	67,045
Schedule A No. 51	4/16/2020	1,201,465	46,297	1,247,762	1,215,526	32,236	1,247,762
Sanitation Fleet & Equipment		1,201,465	46,297	1,247,762	1,215,526	32,236	1,247,762
Schedule A No. 52	10/5/2020	2,505,124	47,214	2,552,338	2,532,001	20,337	2,552,338
911 Backup System Upgrade		272,900	5,143	278,044	275,828	2,215	278,044
Citywide Technology		1,722,459	32,463	1,754,922	1,740,939	13,983	1,754,922
DPD Technology		76,645	1,445	78,090	77,467	622	78,090
Public Safety MDC Replacement		360,397	6,792	367,189	364,263	2,926	367,189
Shop Equipment		274	5	279	277	2	279
DPD In-Car DVR Replacement		72,449	1,365	73,815	73,226	588	73,815
Schedule A No. 53	10/5/2020	1,140,620	50,557	1,191,177	1,153,889	37,288	1,191,177
Ambulance & Fire Equipment		540,674	23,965	564,639	546,964	17,675	564,639
General Fleet & Equipment		599,946	26,592	626,538	606,926	19,613	626,538

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2021-22			FY 2022-23		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 54 Fire Apparatus	10/5/2020	654,135	93,318	747,454	664,182	83,272	747,454
Schedule A No. 55 Sanitation Fleet & Equipment	10/5/2020	311,983	13,828	325,811	315,612	10,199	325,811
Schedule A No. 56 Citywide Technology	6/15/2021	955,336	23,213	978,549	965,586	12,963	978,549
DPD Technology		557,474	13,545	571,019	563,455	7,564	571,019
DPD In-Car DVR Replacement		598	15	612	604	8	612
DPD TAAG Surveillance Camera Replacement		41,147	1,000	42,147	41,589	558	42,147
Schedule A No. 57 Ambulance & Fire Equipment	6/15/2021	533,508	30,202	563,710	540,466	23,244	563,710
General Fleet & Equipment		26,112	1,478	27,590	26,452	1,138	27,590
Shop Equipment		448,961	25,416	474,377	454,817	19,560	474,377
Schedule A No. 58 Sanitation Fleet & Equipment	6/15/2021	576,722	32,648	609,370	584,243	25,127	609,370
Schedule A No. 59 Fire Apparatus	6/15/2021	472,616	91,884	564,501	481,782	82,719	564,501
Fire Mobile Air Supply		30,919	6,011	36,931	31,519	5,412	36,931
		441,697	85,873	527,570	450,263	77,307	527,570
Total Completed Draws		\$ 28,684,909	\$ 2,312,392	\$ 30,997,301	\$ 23,365,963	\$ 1,762,541	\$ 25,128,504
Schedule A No. 60 Estimate P25 Radio System	12/1/2021	593,700	122,268	715,968	605,214	110,754	715,968
Schedule A No. 61 Estimate Ambulance & Fire Equipment	12/1/2021	1,906,678	121,033	2,027,710	1,931,545	96,165	2,027,710
General Fleet & Equipment		388,680	24,673	413,353	393,749	19,603	413,353
Schedule A No. 62 Estimate Shop Equipment	12/1/2021	22,447	4,623	27,070	22,883	4,188	27,070
Schedule A No. 63 Estimate Citywide Technology	12/1/2021	2,035,452	60,611	2,096,064	2,057,290	38,774	2,096,064
DPD Technology		1,054,269	31,394	1,085,663	1,065,580	20,083	1,085,663
Public Safety MDC Replacement		278,812	8,302	287,115	281,803	5,311	287,115
Schedule A No. 64 Estimate Sanitation Fleet & Equipment	12/1/2021	702,371	20,915	723,286	709,907	13,380	723,286
Schedule A No. 65 Estimate Fire Apparatus	3/25/2022	101,297	6,430	107,727	102,618	5,109	107,727
Schedule A No. 66 Estimate General Fleet & Equipment	3/25/2022	346,721	73,422	420,143	420,143		420,143
Schedule A No. 67 Estimate Citywide Technology	3/25/2022	346,721	73,422	420,143	703,511	136,774	840,285
DPD Technology		302,791	20,267	323,058	611,499	34,617	646,116
Public Safety MDC Replacement		302,791	20,267	323,058	611,499	34,617	646,116
Schedule A No. 68 Estimate General Fleet & Equipment	9/25/2022	777,956	25,309	803,265	1,568,421	38,109	1,606,530
Schedule A No. 69 Estimate Citywide Technology	9/25/2022	370,899	12,066	382,965	747,762	18,169	765,931
DPD Technology		139,034	4,523	143,557	280,304	6,811	287,115
Public Safety MDC Replacement		268,023	8,719	276,742	540,355	13,129	553,485
Schedule A No. 68 Estimate General Fleet & Equipment	9/25/2022	-	-	-	1,909,537	121,214	2,030,751
Schedule A No. 69 Estimate Citywide Technology	9/25/2022	-	-	-	3,363,782	100,166	3,463,948
DPD Technology		-	-	-	1,870,329	55,694	1,926,023
Public Safety MDC Replacement		-	-	-	701,448	20,888	722,335
		-	-	-	792,006	23,584	815,590

DEBT SERVICE

Lease Schedule	Date of Issue	FY 2021-22			FY 2022-23		
		Principal	Interest	Total	Principal	Interest	Total
Schedule A No. 70 Estimate	3/25/2023	-	-	-	284,855	19,067	303,922
General Fleet & Equipment		-	-	-	284,855	19,067	303,922
Schedule A No. 71 Estimate	3/25/2023	-	-	-	559,135	18,190	577,325
Citywide Technology		-	-	-	310,890	10,114	321,004
DPD Technology		-	-	-	116,596	3,793	120,389
Public Safety MDC Replacement		-	-	-	131,649	4,283	135,932
Total Anticipated Draws		\$ 6,087,043	\$ 433,963	\$ 6,521,005	\$ 13,720,290	\$ 723,127	\$ 14,443,417



DEBT SERVICE

CONVENTION CENTER

Introduction

The Convention Center Debt Service Fund provides for the payment of principal and interest on the Convention Center's outstanding revenue bonded indebtedness. In February 2009, the Convention Center Complex issued \$324.9 million in refunding and improvement revenue bonds. This issue included the refunding of all the Convention Center's \$261.4 million outstanding debt and \$63.6 million of new money. Of the new money issuance, \$60.8 million has been used for planned improvements to the Convention Center.

The seven percent Hotel Occupancy Tax, non-operating revenue of the Convention Center complex, and interest earned on cash balances in the bond reserve fund transferred to the Debt Service Fund are pledged for repayment of the debt. Operating revenues from the Convention Center complex are also pledged for debt service and are transferred to the Debt Service Fund to meet annual principal and interest payments. Additionally, the City has covenanted to provide for the payment of operating and maintenance expenses of the Convention Center complex, should a shortfall in Convention Center revenues occur.

Credit Ratings

The Convention Center complex currently holds A1 and A ratings from Moody's Investors Service and Standard & Poor's, respectively.

FY 2021-22 Debt Service Budget

The FY 2021-22 budget includes \$10.0 million in principal payments and \$13.5 million in interest payments on existing debt.

DEBT SERVICE

Convention Center Statement of Revenue Bonded Indebtedness As of 09/30/2021

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
623	Civic Center Convention Complex Revenue Refunding and Improvement Bonds, Series 2009	02/01/2009	324,940,000	5.2%	260,830,000
Total Convention Center Debt			<u>\$ 324,940,000</u>		<u>\$ 260,830,000</u>

Convention Center Debt Service Requirements As of 9/30/2021

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2022	10,030,000	13,454,163	23,484,163
2023	10,530,000	12,952,663	23,482,663
2024	11,055,000	12,426,163	23,481,163
2025	11,610,000	11,873,413	23,483,413
2026	12,190,000	11,292,913	23,482,913
2027	12,800,000	10,683,413	23,483,413
2028	13,440,000	10,043,413	23,483,413
2029	14,110,000	9,371,413	23,481,413
2030	14,815,000	8,665,913	23,480,913
2031	15,595,000	7,888,125	23,483,125
2032	16,415,000	7,069,388	23,484,388
2033	17,275,000	6,207,600	23,482,600
2034	18,180,000	5,300,663	23,480,663
2035	19,135,000	4,346,213	23,481,213
2036	20,140,000	3,341,625	23,481,625
2037	21,200,000	2,284,275	23,484,275
2038	22,310,000	1,171,275	23,481,275
	<u>\$ 260,830,000</u>	<u>\$ 138,372,625</u>	<u>\$ 399,202,625</u>

DEBT SERVICE

Convention Center Statement of Debt Service Revenues and Expenditures

	FY 2019-20 Actual	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Beginning Balance	\$ 4,138,768	\$ 4,426,015	\$ 4,160,131	\$ 4,200,631	\$ 4,241,131
Revenues					
Transfers	23,481,413	23,481,663	23,481,663	23,484,163	23,482,663
Interest/Other	21,363	40,500	40,500	40,500	40,500
Total Revenues	\$ 23,502,775	\$ 23,522,163	\$ 23,522,163	\$ 23,524,663	\$ 23,523,163
Total Available Resources	\$ 27,641,543	\$ 27,948,178	\$ 27,682,294	\$ 27,725,294	\$ 27,764,294
Expenses					
Principal Payments	9,095,000	9,550,000	9,550,000	10,030,000	10,530,000
Interest Payments	14,386,413	13,931,663	13,931,663	13,454,163	12,952,663
Total Expenses	\$ 23,481,413	\$ 23,481,663	\$ 23,481,663	\$ 23,484,163	\$ 23,482,663
Ending Balance	\$ 4,160,131	\$ 4,466,515	\$ 4,200,631	\$ 4,241,131	\$ 4,281,631



DEBT SERVICE

DALLAS WATER UTILITIES

Introduction

The debt service component of the operating budget for Dallas Water Utilities (DWU) provides for payment of principal and interest on DWU’s indebtedness. The budget for these payments is prescribed by the following standards:

- The Dallas City Charter provides in Chapter XI, Section 14 that all water and wastewater costs (including debt requirements) shall be paid for from customer service revenues
- Revenue bond ordinances provide that customer service revenues solely secure water and wastewater bonds
- Financial Management Performance Criteria (FMPC) for DWU provide for financing of capital improvements (effectively defined as capital projects with useful life of 20 years or longer) either from debt or directly from revenues, to maintain system equity levels

In addition to revenue bonds, debt sources include tax-exempt commercial paper notes, which are used for interim financing of capital construction projects. On at least a biannual basis, commercial paper is refinanced and retired with revenue bonds. This process lowers overall interest costs and provides greater financing flexibility. Debt sources also include certain contractual obligations whereby DWU will reimburse other agencies for debt incurred to construct joint-use facilities. Under these contractual agreements, DWU makes payments in proportion to its allocated share of the joint-use facilities.

Credit Ratings

The City of Dallas Waterworks and Sewer System Revenue Bonds are judged to be of high quality by all standards. These credit ratings reflect the sound management of DWU financial resources and allow issuance of bonds with relatively low interest costs. The City of Dallas Waterworks and Sewer System Commercial Paper Notes hold similarly high credit ratings. Ratings as of July 2021 of DWU’s debt instruments are shown in the table below.

Credit Rating Service	Revenue Bonds	Commercial Paper Notes
Standard & Poor’s	AAA	A-1+
Fitch Ratings	AA+	F1+
Moody’s Investors Service	Aa2	P-1

DEBT SERVICE

Revenue Bond and Commercial Paper Note Coverage

The following standards have been established for DWU net revenue in relation to future debt service payments:

- Revenue bond ordinances require net revenues equal to at least 1.25 times bond principal and interest requirements of the future year when those requirements are highest
- DWU financial criteria state that net revenues should be 1.5 times maximum annual bond requirements at the end of each fiscal year
- Commercial paper coverage requirements state that net revenues should be 1.10 times the maximum annual principal and interest payments required on all debt outstanding in the future year when those requirements are highest

The latest available audited financial statements coverage from September 30, 2020, are summarized in the table below.

Debt Service Coverage Requirements As of 9/30/20 (000 omitted)

Coverage Net Revenue (CNR) = \$350,606.

Authority	Ratio	Requirement	Denominator \$	Actual
Bond Ordinance	CNR/Max Year	1.25	209,034	1.68
DWU Criteria	CNR/Max Year	1.50	209,034	1.68
DWU Criteria	CNR/Max CP	1.10	209,034	1.68
Rating Agencies	CNR/Average Annual Debt	N/A	120,916	2.90

DWU FAs: 1.74 is Max DSCR for FYE19. 1.66 is for FYE20, using FYE19 revenues, which includes the 2020 debt issuances.

Max Year = Maximum amount of debt service required in a single fiscal year for principal and interest payments on outstanding revenue bond indebtedness.

Max CP = Maximum amount of debt service required in a single fiscal year for principal and interest payments on all outstanding debt.

DEBT SERVICE

FY 2020-21 and FY 2021-22 Debt Service Budget

The FY 2021-22 budget provides principal and interest on existing debt of \$125.6 million and \$86.1 million, respectively. Commercial paper issues in FY 2021-22 are forecasted at \$204.8 million and in FY 2022-23 are forecasted at \$197.0 million with estimated interest cost and fees of \$3.70 million annually, which are paid from the Water Utilities Operating Fund. The FY 2022-23 budget provides for estimated principal and interest of \$124.4 million and \$84.7 million, respectively.

DWU Financial Criteria for Debt Management

Financial criteria have been established to ensure sound management of DWU's financial resources. Financial criteria that apply to DWU indebtedness are listed below. Compliance with each of the criteria is projected for FY 2021-22 unless otherwise noted.

1. Current revenues will be sufficient to support current expenditures, including debt service and other obligations of the system.
2. Long-term debt will be used only for capital expansion, replacement, and improvement of plant, not for current expenses.
3. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects that will result in capital improvements.
4. Capital projects financed through the issuance of debt will be financed for a period not to exceed the expected useful lives of the projects.
5. An equity target will be maintained for each fiscal year-end of at least 20 percent of the total capital structure, excluding current liabilities.
6. Net revenues available for debt service should be at least 1.50 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the same fiscal year, and at least 1.25 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service.
7. Capital financing will be provided through revenue bonds, current revenues, contributed capital, and short-term debt.
8. Revenue bonds will be issued with serial maturities not to exceed 30 years.
9. Debt refinancing will only be considered when the current refunding has an overall net present value savings of at least three percent of the principal amount to be refunded, and the advance refund has an overall net present value savings at four percent of the principal amount to be refunded.
10. Fully funded debt service reserves shall be maintained. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous.

DEBT SERVICE

Dallas Water Utilities Statement of Indebtedness As of 9/30/2021

Unit Number	Issue Name	Issue Date	Original Issue Amount	True Interest Cost	Outstanding Principal
634	Waterworks & Sewer Revenue Refunding, Series 2011	7/26/2011	239,425,000	2.8%	20,805,000
636	Waterworks & Sewer Revenue Refunding, Series 2012A	9/19/2012	259,420,000	2.7%	78,105,000
636	Waterworks & Sewer Revenue Refunding, Taxable Series 2012B	9/19/2012	106,720,000	2.7%	63,225,000
1530	Waterworks & Sewer Revenue Refunding, Series 2013	9/17/2013	156,540,000	4.5%	28,450,000
9712	Waterworks & Sewer Revenue Refunding, Series 2015A	3/25/2015	453,630,000	3.4%	433,685,000
9712	Waterworks & Sewer Revenue Refunding, Taxable Series 2015B	3/25/2015	150,630,000	2.5%	96,455,000
1727	Waterworks & Sewer Revenue Refunding, Series 2016A	7/7/2016	370,100,000	3.0%	357,255,000
1727	Waterworks & Sewer Revenue Refunding, Taxable Series 2016B	7/7/2016	170,245,000	2.2%	92,940,000
W208	Waterworks & Sewer Revenue Refunding, Series 2017	8/17/2017	171,540,000	3.6%	162,740,000
W309	Waterworks & Sewer Revenue Bond, Series 2018A	5/14/2018	22,000,000	1.2%	20,650,000
W309	Waterworks & Sewer Revenue Bond, Series 2018B	5/14/2018	44,000,000	1.5%	41,405,000
W339	Waterworks & Sewer Revenue Refunding, Series 2018C	9/26/2018	152,965,000	3.6%	147,675,000
FS40	Waterworks & Sewer Revenue Bond, Series 2019A	5/13/2019	22,000,000	0.9%	21,280,000
FW40	Waterworks & Sewer Revenue Bond, Series 2019B	5/13/2019	44,000,000	1.2%	42,615,000
FS40	Waterworks & Sewer Revenue Bond, Series 2020A	5/12/2020	22,000,000	0.3%	22,000,000
FW40	Waterworks & Sewer Revenue Bond, Series 2020B	5/12/2020	44,000,000	0.5%	44,000,000
637	Waterworks & Sewer Revenue Refunding, Series 2020C	7/7/2020	281,825,000	2.6%	276,210,000
637	Waterworks & Sewer Revenue Refunding, Taxable Series 2020D	7/7/2020	363,665,000	2.3%	361,325,000
FS40	Waterworks & Sewer Revenue Bond, Series 2021A	5/19/2021	22,000,000	0.1%	22,000,000
FW40	Waterworks & Sewer Revenue Bond, Series 2021B	5/19/2021	44,000,000	0.2%	44,000,000
	Waterworks & Sewer Revenue Refunding, Series 2021C	9/23/2021	123,840,000	2.7%	123,840,000
Total Dallas Water Utilities Revenue Bonds			\$ 3,264,545,000		\$2,500,660,000
Total Dallas Water Utilities Debt			\$ 3,264,545,000		\$2,500,660,000

DEBT SERVICE

*Dallas Water Utilities
Debt Service Requirements
As of 9/30/2021*

Fiscal Year	Outstanding Debt		
	Principal	Interest	Total
2022	125,635,000	86,123,626	211,758,626
2023	124,385,000	84,679,783	209,064,783
2024	113,880,000	80,715,524	194,595,524
2025	105,655,000	76,707,147	182,362,147
2026	95,340,000	72,886,839	168,226,839
2027	99,255,000	69,203,427	168,458,427
2028	102,970,000	65,471,934	168,441,934
2029	106,535,000	61,900,667	168,435,667
2030	102,735,000	58,093,460	160,828,460
2031	92,005,000	54,189,764	146,194,764
2032	95,665,000	50,534,982	146,199,982
2033	100,030,000	46,701,506	146,731,506
2034	103,940,000	42,779,494	146,719,494
2035	107,920,000	38,818,945	146,738,945
2036	111,935,000	34,794,691	146,729,691
2037	101,030,000	30,956,518	131,986,518
2038	92,480,000	27,510,140	119,990,140
2039	86,280,000	24,367,880	110,647,880
2040	89,335,000	21,310,572	110,645,572
2041	79,630,000	18,486,354	98,116,354
2042	73,155,000	15,795,494	88,950,494
2043	66,475,000	13,138,719	79,613,719
2044	62,490,000	10,613,342	73,103,342
2045	65,040,000	8,064,421	73,104,421
2046	55,565,000	5,699,956	61,264,956
2047	45,910,000	3,821,624	49,731,624
2048	36,510,000	2,428,237	38,938,237
2049	25,650,000	1,460,750	27,110,750
2050	23,805,000	678,657	24,483,657
2051	9,420,000	144,052	9,564,052
	\$ 2,500,660,000	\$ 1,108,078,506	\$ 3,608,738,506

DEBT SERVICE

Dallas Water Utilities Statement of Debt Service Revenues and Expenditures

	FY 2019-20 Actual	FY 2020-21 Budget	FY 2020-21 Forecast	FY 2021-22 Budget	FY 2022-23 Planned
Beginning Balance	\$ 151,900,426	\$ 155,994,396	\$ 164,967,072	\$ 170,476,274	\$ 172,313,376
Revenues					
Transfers	214,508,866	216,405,287	211,972,897	213,595,728	204,641,535
Total Revenues	\$ 214,508,866	\$ 216,405,287	\$ 211,972,897	\$ 213,595,728	\$ 204,641,535
Total Available Resources	\$ 366,409,292	\$ 381,372,358	\$ 376,939,969	\$ 384,072,002	\$ 376,954,911
Expenses					
Principal Payments	105,560,000	119,175,000	119,175,000	125,635,000	124,385,000
Interest Payments	95,882,220	81,965,596	87,288,695	86,123,626	84,679,783
Total Expenses	\$ 201,442,220	\$ 201,140,596	\$ 206,463,695	\$ 211,758,626	\$ 209,064,783
Ending Balance	\$ 164,967,072	\$ 180,231,762	\$ 170,476,274	\$ 172,313,376	\$ 167,890,128

Note: Commercial paper costs, debt fees, and smaller debt expenses are paid directly from Water Utilities Operating Funds. These payments are made to bond holders and reservoir debt holders and do not include any additional fees or commercial paper interest.

CAPITAL IMPROVEMENT BUDGET

OVERVIEW

The \$863.4 million FY 2021-22 capital budget includes \$445.1 million for general purpose capital improvements and \$418.3 million for enterprise fund capital improvements. This document lists project detail for all existing funds and projects with remaining appropriations, as well as those receiving new or upcoming appropriations.

Program	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
General Purpose Capital Improvement	2,153,097,924	1,447,770,698	705,327,223	445,104,717	449,618,294	540,750,339	3,588,571,274
Enterprise Fund Capital Improvement	6,584,301,347	5,398,135,575	1,262,988,889	418,330,302	462,521,500	1,661,837,985	9,126,991,134
Grand Total	\$8,737,399,271	\$6,845,906,274	\$1,968,316,112	\$863,435,019	\$912,139,794	\$2,202,588,324	\$12,715,562,408

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM

The General Purpose Capital Improvement Program provides for improvements to and/or construction of the City’s street system; parks and recreational facilities; libraries; police and fire protection facilities; cultural art facilities; flood protection and storm drainage system; other City-owned facilities; and various economic initiatives. General obligation bonds are the primary mechanism for financing these capital improvements. Commercial paper has been used since FY 2010-11 to interim finance capital improvement projects. The City may allow cash proceeds in the City’s investment pool to cover the cash need that may exist between the time of project expense and when commercial paper is sold for the interim financing. The commercial paper is refinanced and retired with general obligation bonds approved by voters.

ENTERPRISE FUND CAPITAL IMPROVEMENT PROGRAM

The Capital Improvement Program for the enterprise departments consists of improvements to and/or construction of water and wastewater systems, venues for convention activities, airport facilities, and sanitation services. These projects are funded primarily through the transfer of enterprise revenues and the issuance of debt such as commercial paper, equipment acquisition notes, and revenue bonds.

CAPITAL IMPROVEMENT BUDGET

FY 2021-22 CAPITAL BUDGET PROCESS

The FY 2021-22 Capital Improvement Program budget was developed according to the same schedule as the City's operating funds. The foundation of the annual General Purpose Capital Improvement Program budget is the 2017 General Obligation Bond Program, with new and continuing projects from the 2006 and 2012 General Obligation Bond Programs included as well. The development of these bond programs included the update of a citywide needs inventory; citizen input meetings; analysis of financial and implementation capacity; City Council workshops and amendments; and public hearings. This budget includes existing projects and new appropriations.

BOND PROGRAMS

On November 7, 2017, Dallas voters approved the \$1.05 billion 2017 Capital Bond Program. The program's propositions and budgets by fiscal year are listed below*.

Proposition	Voter Approved	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned
Street and Transportation [A]	533,981,000	306,967,270	185,815,759	121,151,510	112,894,200	114,119,530
Park and Recreation Facilities [B]	261,807,000	206,776,093	144,417,686	62,358,407	27,366,933	27,663,974
Fair Park [C]	50,000,000	35,854,549	28,630,690	7,223,859	7,034,549	7,110,902
Flood Protection and Storm Drainage [D]	48,750,000	22,484,312	11,149,597	11,334,715	13,061,956	13,203,732
Library Facilities [E]	15,589,000	15,589,000	15,039,084	549,916	-	-
Cultural and Performing Arts [F]	14,235,000	13,970,604	13,298,347	672,257	131,484	132,912
Public Safety Facilities [G]	32,081,000	27,737,155	24,241,855	3,495,300	2,160,198	2,183,646
City Facilities [H]	18,157,000	12,720,154	6,308,632	6,411,522	2,703,750	2,733,097
Economic Development [I]	55,400,000	36,709,750	24,580,924	12,128,826	9,657,745	9,032,505
Homeless Assistance Facilities [J]	20,000,000	13,989,185	3,389,664	10,599,522	2,989,185	3,021,630
Grand Total	\$1,050,000,000	\$692,798,072	\$456,872,238	\$235,925,834	\$178,000,000	\$179,201,928

*Budget ITD and Remaining as of 5/31/2021 include inactive and recently completed projects that have not been closed out in the City's financial system of record

CAPITAL IMPROVEMENT BUDGET

On November 6, 2012, Dallas voters approved the \$642 million 2012 Capital Bond Program. The program's propositions and budgets are listed below and reflect remaining balances only*.

Proposition	Voter Approved	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021
Street & Transportation Improvements [1]	260,625,000	265,630,488	257,442,817	8,187,672
Flood Protection & Storm Drainage Facilities [2]	326,375,000	326,375,000	298,155,806	28,219,194
Economic Development [3]	55,000,000	55,000,000	42,721,263	12,278,737
Grand Total	\$642,000,000	\$647,005,488	\$598,319,886	\$48,685,603

*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

On November 7, 2006, Dallas voters approved the \$1.35 billion 2006 Capital Bond Program. The program's propositions and budgets by fiscal year are listed below and the FY 2021-22 budget reflects new projects funded by appropriated interest earnings*.

Proposition	Voter Approved	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned
Street & Transportation Improvements [1]	390,420,000	406,490,554	397,893,531	8,597,023	-	-
Flood Protection & Storm Drainage Facilities [2]	334,315,000	342,757,166	296,569,868	46,187,298	-	-
Park & Recreation Facilities [3]	343,230,000	353,022,660	346,258,692	6,763,968	320,400	-
Library Facilities [4]	46,200,000	47,693,804	47,513,351	180,453	624,796	-
Cultural Arts Facilities [5]	60,855,000	63,556,770	62,688,230	868,540	264,677	-
City Hall, City Service & Maintenance Facilities [6]	34,750,000	35,360,236	26,937,363	8,422,872	856,242	-
Land Acquisition Under Land Bank Program [7]	1,500,000	1,500,000	1,452,418	47,582	-	-
Economic Development [8]	41,495,000	45,060,053	43,092,730	1,967,324	-	-
Farmers Market Improvements [9]	6,635,000	6,933,754	6,587,222	346,532	-	-
Land Acquisition in the Cadillac Heights Area [10]	22,550,000	22,727,451	11,512,754	11,214,698	-	-
Court Facilities [11]	7,945,000	7,948,603	7,834,518	114,085	198,003	-
Public Safety Facilities & Warning Systems [12]	63,625,000	65,124,222	64,875,398	248,824	948,716	-
Grand Total	\$1,353,520,000	\$1,398,175,272	\$1,313,216,073	\$84,959,200	\$3,212,834	-

*Budget ITD may exceed the voter approved amount due to appropriated interest earnings

CAPITAL IMPROVEMENT BUDGET

IMPACT OF THE CAPITAL IMPROVEMENT PROGRAM (CIP) ON THE OPERATING BUDGET

The Dallas operating budget is directly affected by the City’s CIP. Many new capital improvements entail additional ongoing expenses for routine operation, repair, and maintenance that must be incorporated into the operating budget. Sometimes new capital facilities require the addition of new positions, such as when a new branch library or recreation center is opened. Existing City facilities and equipment that were once state-of-the-art require rehabilitation, renovation, or upgrades to accommodate new uses or address safety and structural improvements. Older facilities usually involve higher maintenance and repair costs as well. The operating budget may also include pay as you go funding for capital projects, grant-matching funds, and lease-purchase capital expenses.

Operating costs are carefully considered in deciding which projects move forward in the CIP, because it is not possible for the City to fund concurrently multiple large-scale projects with significant operating budget impacts. Accordingly, implementation timetables are developed to stagger projects over time.

The City’s Financial Management Performance Criterion (FMPC) #20 states that prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote.

OPERATION AND MAINTENANCE

Projects by Strategic Priority	FY 2021-22 O&M Budget	FY 2022-23 O&M Budget	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget
Environment and Sustainability	\$1,702,500	\$3,405,000	\$3,490,050	\$3,680,050	\$4,440,250
Central Ww Treat Pl- Facs - CS30	-	-	10,000	10,000	10,000
East Side Water Tr Pl - Fa-CW32	1,702,500	3,405,000	3,430,050	3,430,050	3,430,050
Elm Fork Water Tr Pl - Fac-CW31	-	-	-	75,000	442,600
Southside Ww Treat Pl - Fa - CS31	-	-	50,000	165,000	557,600
Government Performance and Financial Management	\$736,343	\$736,343	\$736,343	\$736,343	\$736,343
On-Board Camera for MRMP - W653	736,343	736,343	736,343	736,343	736,343
Public Safety	-	10,000	10,000	10,000	10,000
DAL Replacement Fire Station - W358	-	10,000	10,000	10,000	10,000
Quality of Life, Arts, and Culture	\$1,992,370	\$2,167,318	\$2,300,212	\$2,399,973	\$2,471,972
Anderson Bonner - Playground - New - VK46	-	6,586	6,783	6,987	7,197
Aquatic Master Plan Implement-Ph 1 - VB01	131,091	135,024	139,075	143,247	147,544
Aquatics Master Plan Implementation-Phase 2A [Exline - Bahama] - VB02	551,487	568,031	585,072	602,624	620,703
Bachman Lake Park - Regional Family Aquatic Center - Phase 1 - VB83	25,403	26,165	26,950	27,758	28,591
Barry Barker Park - pavilion, park furnishings, ADA drinking fountain - VK71	9,042	9,314	9,593	9,881	10,177

CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2021-22 O&M Budget	FY 2022-23 O&M Budget	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget
Bentwood Park - tennis - add player benches; park furnishings - VK64	7,490	7,715	7,946	8,185	8,430
Bisbee Park - Parking lot, clearing/grubbing, and signage - VB68	-	3,320	3,420	3,522	3,628
Bluffview Pk - playgrnd expansion, shad - VK79	9,072	9,344	9,625	9,913	10,211
Bonnie View Park - Playground expansion - VB55	2,171	2,236	2,303	2,373	2,444
Brownwood Park - Soccer Field - VB74	11,029	11,360	11,701	12,052	12,414
Campbell Green Park - Site Improvements - VK61	-	3,615	3,723	3,835	3,950
Casa Linda Park Picnic Pavilion - VK17	6,996	7,206	7,422	7,644	7,874
Central Square - playground replacement - VK90	4,017	4,137	4,261	4,389	4,521
Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36	29,558	30,445	31,358	32,299	33,268
Cotillion Park - Security Lighting - VK21	3,800	3,914	4,032	4,153	4,277
Cottonwood Park - Playground - Add Equipment - VK49	1,359	1,399	1,441	1,485	1,529
Craddock Park - playground expansion - VK87	5,095	5,248	5,405	5,567	5,734
Crawford Memorial Park - Phase 1 - VB15	-	74,336	76,566	78,863	81,229
Danieldale Park - Playground replacement - VK11	2,208	2,275	2,343	2,413	2,485
Downtown Parks - Carpenter, Harwood and West End [Match] - VB03	57,691	65,050	67,002	69,012	71,082
Eladio Martinez Park - park furnishings, fencing and drinking fountain - VB87	-	639	658	678	698
Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park) - VB37	29,558	30,445	31,358	32,299	33,268
Eloise Lundy - Playground expansion - VB56	2,171	2,236	2,303	2,373	2,444
Everglade Park - Exercise stations at loop trail - VB88	1,691	1,742	1,794	1,848	1,903
Flag Pole Hill - Phase 1 Master Plan Implementation - VB20	-	5,797	5,971	6,150	6,335
Flag Pole Hill - Playground [Match] - VB21	14,083	14,506	14,941	15,389	15,851
Frankford Park - park furnishings package - VK65	4,992	5,141	5,296	5,454	5,618
Friendship Park - Security lights, loop trail, exercise stations - VK30	-	12,493	12,868	13,254	13,651
Friendship Park - Site Development (Supplemental funding) - VK42	4,781	4,925	5,072	5,225	5,381
Glendale Park Parking spaces and lighting - VB52	222	228	235	242	250
Glover Park - Parking lot with lighting, land acquisition - VB72	3,585	3,692	3,803	3,917	4,035
Grauwlyer Park Sprayground - VB42	79,828	82,223	84,690	87,230	89,847
Guard Dr. - Phase 2 Site Development - VB66	25,783	26,557	27,353	28,174	29,019
Hamilton Park - Parking lot expansion at Recreation Center - VK31	3,929	4,047	4,169	4,294	4,423
Harry Stone Park - Neighborhood Family Aquatic Center - VK29	178,343	183,693	189,204	194,880	200,726
Hillview Park - Park Furnishings Package - VB93	9,663	9,953	10,252	10,560	10,876
Hillview Park - Pavilion - VB96	10,094	10,397	10,709	11,030	11,361
Holcomb Park - 6' wide walking loop trail, park furnishings - VB70	7,244	7,461	7,685	7,916	8,153
Jaycee Zaragoza Park - VB76	79,828	82,223	84,690	87,230	89,847
Juanita J. Craft Park - ADA Drinking Fountain - VB97	1,103	1,136	1,171	1,206	1,242
K.B. Polk Park - VB44	101,820	104,875	108,021	111,262	114,599
Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35	3,596	3,704	3,815	3,929	4,047
Kiest Park - Memorial Tree Grove - Phase 1 Implementation - VB64	3,303	3,402	3,504	3,610	3,718
Kiowa Parkway - Pedestrian Bridge - VK53	-	-	3,723	3,835	3,950
Kleberg Trail - VB17	10,069	10,371	10,682	11,003	11,333
Kleberg-Rylie Park - Sprayground - VK14	79,828	82,223	84,690	87,230	89,847
Lake Highland North Park - Site Developments - Recreation Ce - VK38	16,286	16,774	17,278	17,796	18,330

CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2021-22 O&M Budget	FY 2022-23 O&M Budget	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget
Lake Highlands Trails - VB18	24,023	24,743	25,486	26,250	27,038
Land Acquisition - VB57	15,282	15,741	16,213	16,699	17,200
Lochwood Park - Field grading and irrigation - VK27	8,225	8,471	8,725	8,987	9,257
Lochwood Park - Park furnishings package, including ADA drinking fountain - VK28	3,226	3,323	3,422	3,525	3,631
Maria Luna Park - Dog Park, basketball court, restoration of pavilion - VB40	-	-	34,293	35,322	36,381
Martin Weiss Park - Loop trail extension to greenbelt - VB38	1,657	1,707	1,758	1,811	1,865
Midtown Park [Match] - VB16	33,295	34,294	35,322	36,382	37,474
Moss Glen Park - Phase 2 site, including playground - VK58	13,555	13,961	14,380	14,812	15,256
Moss Glen Park - Supplemental Funding - Pond Improvements - Site Development - VK70	1,417	1,460	1,504	1,549	1,595
Munger Park - Add shade structure at playground - VK86	4,497	4,632	4,771	4,914	5,062
Nash Davis Park - Sprayground - VB77	25,525	26,291	27,079	27,892	28,729
Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding) - VK56	1,997	2,057	2,118	2,182	2,247
Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms - VK83	21,779	22,433	23,106	23,799	24,513
Overlake Park - Bleachers - VB75	3,411	3,513	3,619	3,727	3,839
Parkdale Park - ADA Drinking Fountain - VB99	1,103	1,136	1,171	1,206	1,242
Parkdale Park - Portable Facility Enclos - VK01	2,797	2,881	2,967	3,056	3,148
Pueblo Park - Park furnishings package and drinking fountain - VB84	3,400	3,502	3,607	3,715	3,827
Sand Springs Park - ADA Drinking Founta - VK02	3,559	3,666	3,776	3,889	4,006
Shadybank Park (Shadybank & Coolglen Dr.) - Trail connection with low water - VK60	2,786	2,870	2,956	3,045	3,136
Singing Hills (New) Site Development - VK12	9,651	9,941	10,239	10,546	10,862
Southern Gateway Green-Ph 1 Deck - VB10	-	-	29,858	61,507	63,353
Tietze Park - Add shade structure at playground - VK85	4,497	4,632	4,771	4,914	5,062
Timberglen Park - VK66	79,828	82,223	84,690	87,230	89,847
Timberglen Trail - VB19	41,868	43,125	44,418	45,751	47,123
Timberleaf Park - Playground new - VK35	16,279	16,768	17,271	17,789	18,322
Twin Falls Parking Lot - VB50	222	228	235	242	250
Vickery Meadows Park / Playground at Lib - VK80	13,563	13,970	14,389	14,821	15,265
Wagging Tail Dog Park - Add new parking area - South - VK57	3,929	4,047	4,169	4,294	4,423
Wahoo Park - ADA Drinking Fountain - VK04	1,071	1,103	1,136	1,171	1,206
Wahoo Park - Basketball - Full Court, New - VK03	1,965	2,024	2,085	2,147	2,212
Westmount Park - Site Development - VB39	20,568	21,185	21,821	22,475	23,150
Wheatland Park Football Field - VK91	24,430	25,162	25,917	26,695	27,496
Wheatley Park - ADA Drinking Fountain, Park Furnishings Package - VK05	7,867	8,103	8,346	8,597	8,855
White Rock Hills Park -Neighborhood park - VK16	35,280	36,338	37,428	38,551	39,708
White Rock Lake Trail - VB13	8,437	8,691	8,951	9,220	9,496
Willie B. Johnson Gym. Add'n. (Hamilton Park) - VB25	14,504	14,940	15,388	15,849	16,325
Willie B. Johnson Recreation Center - Senior Addition [Hamil - VB24	-	2,764	2,847	2,932	3,020
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package - VK08	3,559	3,666	3,776	3,889	4,006
Willoughby Park - Playground Replacement - VK10	4,005	4,125	4,249	4,376	4,507
Transportation and Infrastructure	\$471,200	\$4,420,546	\$4,185,373	\$4,249,225	\$1,884,937

CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2021-22 O&M Budget	FY 2022-23 O&M Budget	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget
Abrams Rd from Gaston Ave to S Beacon St - VA14	500	-	-	-	-
Airport Emergency Operations Center - W685	-	15,000	15,000	15,000	15,000
Bishop from 10th St to Jefferson Blvd - V984	5,000	-	-	-	-
CBD Fair Park Link From Main to IH30 (Design And ROW) - VA11	-	1,500	-	-	-
Clark Road and Clarkridge Drive - VA37	1,500	-	5,000	-	6,500
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	5,000	-	2,000	-	7,000
Columbia Ave/Main St from S Beacon St to Deep Ellum - VA12	21,000	-	-	-	-
Council District 1 Pedestrian Safety/Crosswalk Program -VA26	-	-	-	2,000	2,000
Council District 9 Traffic Signal Improvements - VA29	-	-	3,000	10,000	13,000
Country Creek Dr-Road Closure-Turn Around - VA23	500	-	-	-	500
Crossfield Taxiway Reconfiguration - W799	-	-	4,000	4,000	4,000
DAL Streetscape Enhancements - W387	-	3,000	3,000	6,000	6,000
DAS Exterior Lighting Improvements - W359	1,000	1,000	1,000	1,000	1,000
DEA Extend Taxiway E - W388	-	2,000	2,000	2,000	2,000
DEA Taxiway J - W393	-	-	-	-	3,000
Dixon Branch Greenbelt - Park Furnishings - VK22	-	2,846	11,723	12,075	12,437
Elmwood Area Street Lighting - V174	50,000	-	-	-	-
Elmwood Area Street Lighting - V174	-	-	25,000	-	25,000
Ewing Ave. From I35 E To Clarendon - VA15	-	5,000	-	-	-
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	3,300	-	-	-	-
Fire Station #36 - VG13	100,000	200,000	-	-	-
Future Fire Station Jim Miller - Loop 12 - VG31	-	3,500,000	3,500,000	3,500,000	-
Jefferson-Twelfth Connector Lane Diet-Removal - V990	-	93,000	-	-	-
Mains-Pumping - Storage Fa - CW40	-	-	-	62,000	131,250
N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982	15,000	-	-	2,500	2,500
Park Lane from Greenville to Fair Oaks - V899	-	-	-	15,000	15,000
Park Row Ave From South Central Expy to Jeffries St-Lighting - V175	-	5,000	-	-	5,000
Relocations Due To Paving - CS42	-	-	18,150	18,150	18,150
Riverfront From Uppr Tracks To Cadiz - V134	-	52,000	-	-	-
Routh St Gateway Streetscape And Pedestian Improvements - V983	5,000	-	-	-	-
Routh St Gateway Streetscape And Pedestian Improvements - V983	-	-	-	2,500	2,500
Simpson Stuart Rd From Bonnie View Rd To Lancaster Rd - V180	-	-	3,500	-	3,500
Skillman at Walnut Hill (Complete Street) -VA22	-	-	-	5,000	5,000
South Blvd From South Central Expy To Meadow St Lighting - V176	42,000	-	-	-	-
South Blvd From South Central Expy To Meadow St Lighting - V176	-	5,000	-	-	5,000
Storage Facility - VH01	-	17,000	17,000	17,000	-
Street Lights At Parkdale Dr And Lawnview Ave - V177	1,000	-	-	-	1,000
Street Lights Wendelkin St - V178	2,000	-	-	-	2,000
Street Lights Within Claremont Neighborhood - V179	-	6,000	-	-	6,000
Sylvan Ave Phase Ii [Funding Forthe Pedestrian Lightings] - VA09	50,000	-	-	-	-
Traffic Signal Installations - VA28	78,400	137,200	100,000	100,000	415,600

CAPITAL IMPROVEMENT BUDGET

Projects by Strategic Priority	FY 2021-22 O&M Budget	FY 2022-23 O&M Budget	FY 2023-24 O&M Budget	FY 2024-25 O&M Budget	FY 2025-26 O&M Budget
Traffic Signal Synchronization Project - VA27	-	300,000	400,000	400,000	1,100,000
Transportation Network Company Relocation- W686	75,000	75,000	75,000	75,000	75,000
Vickery Meadow Community Court - W141	15,000	-	-	-	-
Grand Total	\$4,902,413	\$10,739,207	\$10,721,979	\$11,075,591	\$9,543,502

HOW TO READ THE CAPITAL BUDGET

The Capital Budget portion of this document is composed of the following sections:

Citywide Summaries

Provides tables and charts highlighting the City’s priorities for program funding in the upcoming fiscal year.

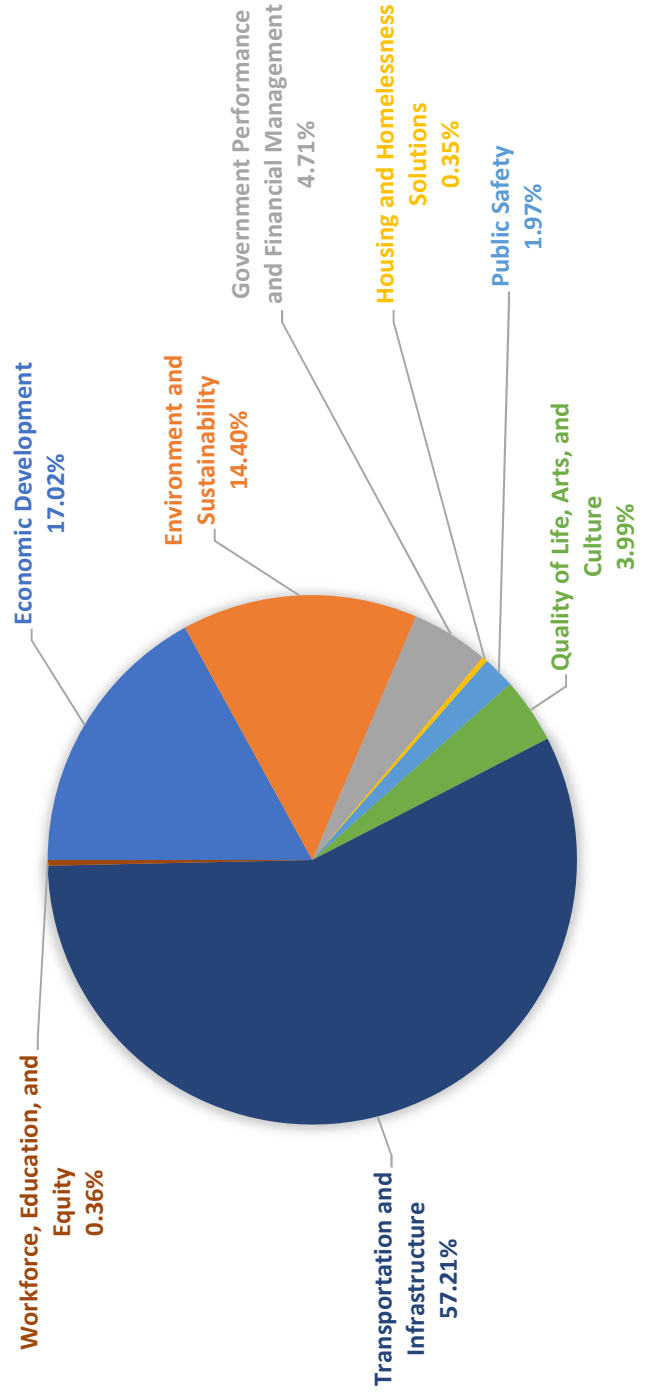
Capital Program Sections

Provides information by capital program, service, and project. Capital program information includes a narrative for the program mission, current year major accomplishments, and objectives for the upcoming fiscal year. Expenditures by funding source and service are summarized for each capital program. A detailed project listing, in alphabetical order, follows the program summaries. Active projects budgeted in prior fiscal years are included, as well as projects that will receive new appropriations. Inactive and recently completed projects are not included. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. Estimated costs for future phases of current projects beyond FY 2022-23 have been indicated where known. Identification of future cost is not a commitment of future funding.

CAPITAL IMPROVEMENT BUDGET

USE OF FUNDS BY STRATEGIC PRIORITY

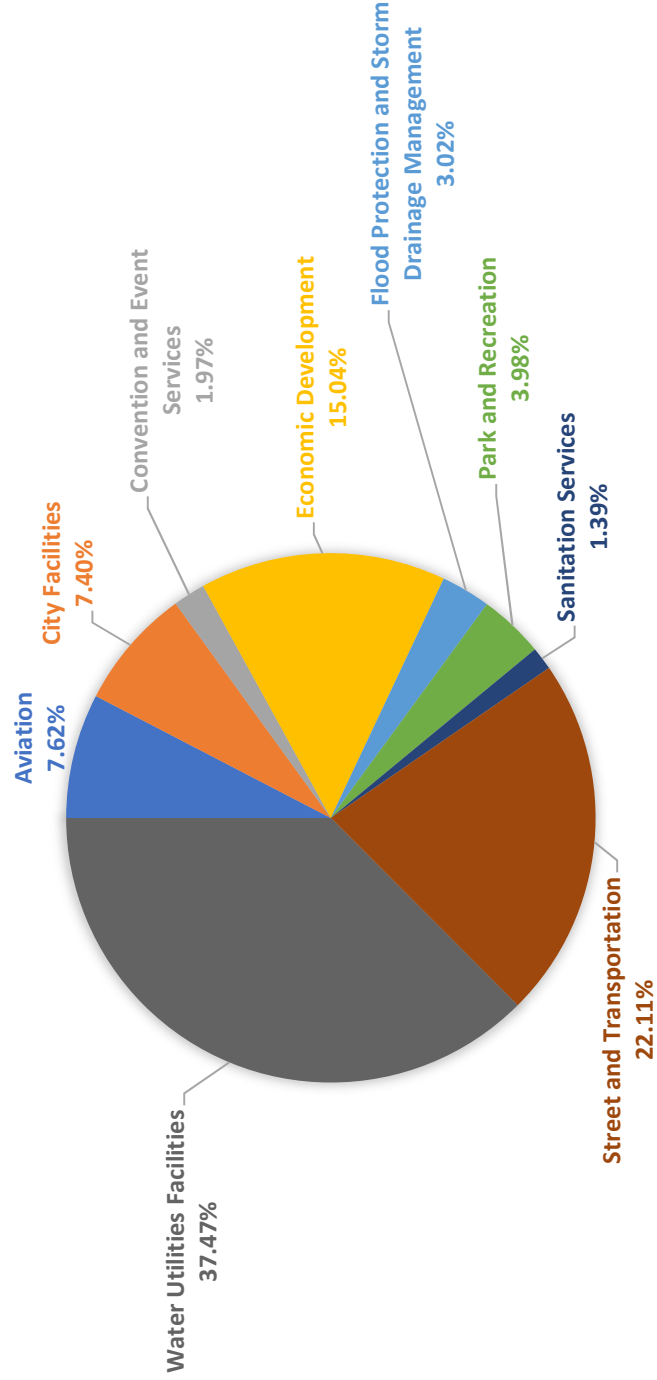
Strategic Priority	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Economic Development	578,450,989	290,868,234	287,582,756	146,978,420	159,334,026	469,096,547	1,353,859,982
Environment and Sustainability	2,679,624,810	2,259,463,810	420,161,000	124,300,000	78,700,000	300,450,000	3,183,074,810
Government Performance and Financial Management	200,288,149	143,478,707	56,809,442	40,671,400	39,671,400	52,647,730	333,278,679
Housing and Homelessness Solutions	13,989,185	3,389,664	10,599,522	2,989,185	3,021,630	-	20,000,000
Public Safety	64,595,094	35,191,777	29,403,317	16,967,316	22,328,600	-	103,891,010
Quality of Life, Arts, and Culture	241,956,290	156,610,798	85,345,491	34,450,635	32,992,281	150,000	309,549,206
Transportation and Infrastructure	4,800,839,758	3,824,890,125	1,052,772,747	493,928,063	572,941,857	1,370,794,047	7,238,503,725
Workforce, Education, and Equity	157,654,996	132,013,159	25,641,837	3,150,000	3,150,000	9,450,000	173,404,996
Grand Total	\$8,737,399,271	\$6,845,906,274	\$1,968,316,112	\$863,435,019	\$912,139,794	\$2,202,588,324	\$12,715,562,408



CAPITAL IMPROVEMENT BUDGET

PROPOSED BUDGET BY CAPITAL IMPROVEMENT PROGRAM

Program	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Aviation	420,917,827	251,632,382	246,108,563	65,780,302	79,271,500	532,260,255	1,098,229,884
City Facilities	331,979,662	228,877,431	103,102,230	63,865,120	66,071,285	38,000,000	499,916,067
Convention and Event Services	50,171,602	6,494,767	43,676,835	17,000,000	22,000,000	49,000,000	138,171,602
Economic Development	545,743,456	287,379,274	258,364,181	129,818,420	136,344,026	420,096,547	1,232,002,449
Flood Protection and Storm Drainage Management	580,982,660	471,511,848	109,470,813	26,089,393	28,632,122	82,653,792	718,357,968
Park and Recreation	222,171,892	139,125,867	83,046,025	34,401,482	34,774,876	-	291,348,250
Sanitation Services	43,794,001	23,315,012	20,478,989	12,000,000	18,500,000	51,347,730	125,641,731
Street and Transportation	472,220,254	320,876,278	151,343,973	190,930,302	183,795,985	-	846,946,541
Water Utilities Facilities	6,069,417,916	5,116,693,413	952,724,503	323,550,000	342,750,000	1,029,230,000	7,764,947,916
Grand Total	\$8,737,399,271	\$6,845,906,274	\$1,968,316,112	\$863,435,019	\$912,139,794	\$2,202,588,324	\$12,715,562,408

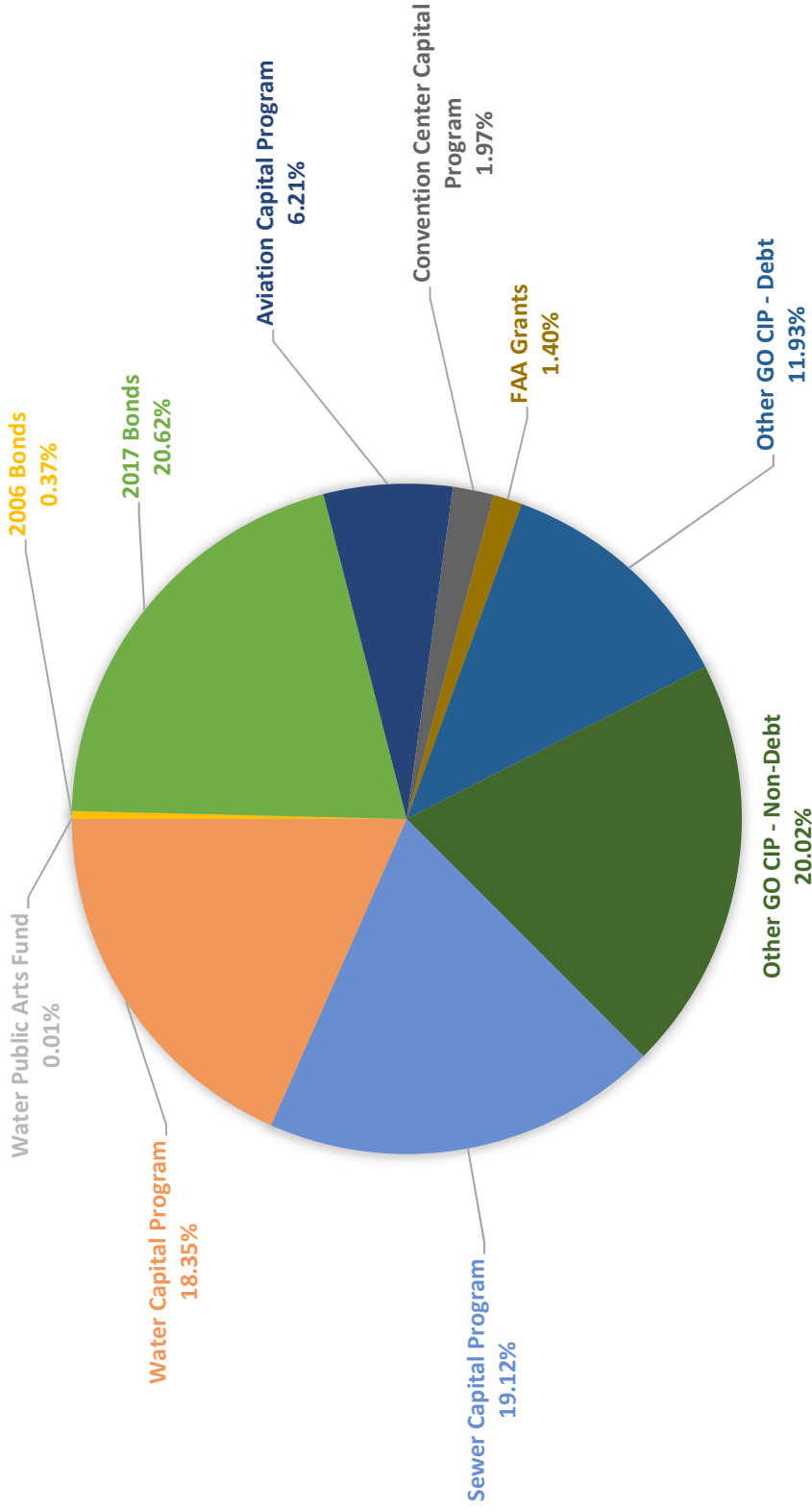


CAPITAL IMPROVEMENT BUDGET

SOURCE OF FUNDS

Source of Funds	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1995 Bonds	7,399	4,774	2,625	-	-	-	7,399
1998 Bonds	67,864,556	67,305,838	558,718	-	-	-	67,864,556
2003 Bonds	4,640,821	891,310	3,749,511	-	-	-	4,640,821
2006 Bonds	244,038,152	165,495,129	78,543,024	3,212,834	-	-	247,250,986
2012 Bonds	372,024,820	331,566,800	40,458,019	-	-	-	372,024,820
2017 Bonds	534,073,030	304,366,566	229,706,460	178,000,000	179,201,928	-	891,274,958
Aviation Capital Program	374,997,068	243,213,246	208,606,939	53,650,000	75,671,500	515,460,255	1,019,778,823
Capital Projects Reimbursement	70,655,200	58,689,603	11,965,597	-	-	-	70,655,200
Convention Center Capital Program	50,171,602	6,494,767	43,676,835	17,000,000	22,000,000	49,000,000	138,171,602
FAA Grants	45,920,759	8,419,136	37,501,623	12,130,302	3,600,000	16,800,000	78,451,061
Other GO CIP - Debt	186,082,569	133,060,812	53,021,757	103,000,000	108,000,000	24,000,000	421,082,569
Other GO CIP - Non-Debt	717,505,379	409,704,878	307,800,501	172,891,883	180,916,366	568,098,069	1,639,411,696
Sewer Capital Program	2,302,903,182	1,958,049,163	344,854,019	165,050,000	131,000,000	331,700,000	2,930,653,182
Water Capital Program	3,762,223,984	3,157,537,089	604,686,895	158,450,000	211,700,000	697,380,000	4,829,753,984
Water Public Arts Fund	4,290,750	1,107,162	3,183,588	50,000	50,000	150,000	4,540,750
Grand Total	\$8,737,399,271	\$6,845,906,274	\$1,968,316,112	\$863,435,019	\$912,139,794	\$2,202,588,324	\$12,715,562,408

CAPITAL IMPROVEMENT BUDGET



AVIATION

MISSION

The Department of Aviation (AVI) Capital Improvement Program (CIP) is directed toward (1) meeting the obligations of the City's role in the National Airspace System to maintain safe, delay-free, and cost-effective airports; (2) maintaining existing systems, pavement systems, and buildings at the City's three aviation facilities to meet federal, state, and municipal standards for safety, security, and serviceability; (3) continuously improving aviation facilities for both commercial and general aviation users, and; (4) studying, designing, and constructing facilities that enhance customer service and convenience.

AVI facilities include Dallas Love Field (DAL), the Downtown Vertiport, and Dallas Executive Airport (DEA).

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Participated with the North Central Texas Council of Governments (NCTCOG) on the Bachman Area Mobility Study, coordinating input on a possible alternative entry for Dallas Love Field
- Completed reconstruction activities on Phases III & IV of Taxiway B at Dallas Love Field
- Completed construction of DAL Garages A and B Fire Suppression Systems Upgrade Project
- Completed design for the Taxiway C (Phase II) Project at Dallas Love Field
- Completed design of two streetscape projects: DAL Lemmon Avenue Streetscape Improvement Project and DEA Ledbetter Drive Streetscape Improvement Project, including planning and outreach efforts for the Love Field Loop Trail Project in partnership with the National Park Service
- Completed programming for a replacement Aircraft Rescue and Fire Fighting Station (Fire Station 21) at Dallas Love Field, providing emergency response to aircraft-related emergencies
- Began reconstruction of Runway 13R/31L and Taxiway C (Phase I) Project at Dallas Love Field
- Began construction of the Entry Road Enhancements Project at Dallas Love Field
- Began construction on Dallas Airport System Exterior Lighting Project and awarded the Transportation Network Company Relocation Project and Elevator Upgrade Project (Phase I) at Dallas Love Field
- Began design for the Crossfield Taxiways Construction Project at Dallas Love Field

AVIATION

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Continue work with the NCTCOG on the Bachman Area Mobility Study, coordinating input on a possible alternative entry for Dallas Love Field
- Complete construction of the Runway 13R/31L Reconstruction and Taxiway C (Phase I) Project at Dallas Love Field
- Complete construction of the Entry Road Enhancements Project at Dallas Love Field
- Complete construction of the Dallas Airport System Exterior Lighting Project, the Transportation Network Company Relocation Project, and Elevator Upgrades (Phase 1) Project at Dallas Love Field
- Begin construction of DAL Lemmon Avenue Streetscape Improvement Project and DEA Ledbetter Drive Streetscape Improvements Project
- Continue design of the replacement Aircraft Rescue and Fire Fighting Station (Fire Station 21) at Dallas Love Field, providing emergency response to aircraft-related emergencies
- Begin the construction of the Crossfield Taxiways Construction Project at Dallas Love Field
- Begin design of an Airport Emergency Operations Center for the Dallas Airport System
- Collaborate with TxDOT Aviation to begin design efforts for Taxiway E extension (Phase 1) at Dallas Executive Airport
- Complete construction efforts on various Job Order Contract projects, including construction of a USO Facility at Dallas Love Field
- Award the Elevator Upgrade Project (Phase II) at Dallas Love Field

SERVICE DESCRIPTIONS

AVIATION	
Capital Improvement Program	The Capital Improvement Program (CIP) identifies capital improvement needs of non-leased areas at each AVI facility. AVI maintains a five-year CIP, which identifies the project and the fiscal year in which it is expected to begin. The CIP is developed from multiple sources, such as formal pavement evaluations used to determine current pavement conditions and the projected life expectancy of the pavement, Airport Master Plans identifying improvements based on forecasted projections and needs, and input from AVI staff on the status of equipment and facilities.
Pavement Maintenance/Construction	Federal Aviation Regulations (FAR) establish very detailed requirements for maintenance and construction of pavement areas within the Airport Operating Area (AOA). Dallas Love Field and Dallas Executive Airport maintain a massive amount of concrete and asphalt pavement. These areas require daily inspections. Repair, reconstruction, and new construction projects are scheduled based on inspection findings.

AVIATION

Safety/Security	FAR Part 139, associated Advisory Circulars and Transportation Security Administration (TSA) Parts 1540 and 1542 establish very detailed requirements for safety and security at air carrier airports such as Dallas Love Field. FAR Part 139 addresses safety issues related to preventing inadvertent entry by unauthorized personnel or animals into operational areas of the airport, aircraft rescue and firefighting (ARFF), and ensuring the safety of personnel and aircraft within the confines of the AOA. The TSA Parts 1540 and 1542 focuses on securing the airport from intentional entry into restricted areas by unauthorized personnel and protecting personnel and property from weapons and explosive devices.
Terminal	Since the airports are the first impression many visitors have of Dallas, the airport terminal facilities must be clean, attractive, and provide a high level of customer service. In calendar year 2019, more than 16.5 million passengers passed through the Dallas Love Field terminal either arriving in Dallas or traveling to other destinations. This usage level places a great strain on existing facilities, requiring aggressive programs for updates, renovation, and maintenance to retain the traveling public's favorable impression of Dallas Love Field and the city.

AVIATION

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Aviation Capital Program	374,997,068	243,213,246	208,606,939	53,650,000	75,671,500	515,460,255	1,019,778,823
FAA Grants	45,920,759	8,419,136	37,501,623	12,130,302	3,600,000	16,800,000	78,451,061
Grand Total	\$420,917,827	\$251,632,382	\$246,108,563	\$65,780,302	\$79,271,500	\$532,260,255	\$1,098,229,884

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Capital Improvement Program	170,378,744	124,326,179	46,052,565	23,650,000	72,696,300	206,126,995	472,852,039
Pavement Maintenance/ Construction	213,324,999	111,405,354	178,742,763	39,630,302	5,575,200	44,333,260	302,863,761
Safety/Security	20,457,500	1,394,265	19,063,235	-	1,000,000	-	21,457,500
Terminal	16,756,585	14,506,585	2,250,000	2,500,000	-	281,800,000	301,056,585
Grand Total	\$420,917,827	\$251,632,382	\$246,108,563	\$65,780,302	\$79,271,500	\$532,260,255	\$1,098,229,884

AVIATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Airfield Pavement Evaluation - W214	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	Ongoing	521,648	376,045	145,603	-	-	1,000,000	1,521,648
Airport Emergency Operations Center - W685	Terminal	Aviation Capital Program	Citywide	09/2023	-	-	-	2,000,000	-	-	2,000,000
Airport Planning and Advisory Services - 1725	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	7,905,000	6,281,995	1,623,005	1,000,000	1,000,000	2,376,995	12,281,995
Architectural Engineering Roster - W286	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	154,500	1,329	153,171	-	-	-	154,500
Aviation Parking Garage - 8738	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	3,757,407	1,512,113	2,245,294	-	-	-	3,757,407
Central Utility Plant Updates - W396	Terminal	Aviation Capital Program	Citywide	09/2028	-	-	-	-	-	1,000,000	1,000,000
Common Use Platform/Common Use Self Service Kiosk (CUP/CUSS) - W683	Terminal	Aviation Capital Program	Citywide	09/2027	-	-	-	-	-	3,300,000	3,300,000
CONRAC - W280	Capital Improvement Program	Aviation Capital Program	Citywide	09/2027	-	-	-	-	28,600,000	-	28,600,000
Construction Management/ Project Management - W371	Capital Improvement Program	Aviation Capital Program	Citywide	09/2026	2,202,666	2,202,666	-	-	1,000,000	2,250,000	5,452,666
Crossfield Taxiway Reconfiguration - W125	Pavement Maintenance/Construction	FAA Grants	Citywide	09/2024	20,601,667	2,361,800	18,239,867	12,130,302	-	-	32,731,969

AVIATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Crossfield Taxiway Reconfiguration - W799	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2024	-	-	-	27,500,000	-	-	27,500,000
Customer Facility Charge - 7963	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	-	622,953	(622,953)	-	-	-	622,953
DAL A/E Space Planning Implementation - W469	Terminal	Aviation Capital Program	Citywide	Ongoing	250,000	-	250,000	500,000	-	-	750,000
DAL Alternate Entry - W287	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	33,064,155	4,405,000	28,659,155	-	35,000,000	184,500,000	252,564,155
DAL Baggage Handling System - W479	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	100,000	-	100,000	-	-	-	100,000
DAL Elevator Study - W360	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	371,300	371,040	260	-	-	-	371,300
DAL EMS Suite - W357	Capital Improvement Program	Aviation Capital Program	Citywide	09/2022	2,308,000	186,000	2,122,000	-	-	-	2,308,000
DAL Replacement Fire Station - W358	Safety/ Security	Aviation Capital Program	Citywide	Ongoing	449,500	349,665	99,835	-	-	-	449,500
DAL Replacement Fire Station - W358	Safety/ Security	FAA Grants	Citywide	09/2025	20,008,000	1,044,600	18,963,400	-	-	-	20,008,000
DAL Streetscape Enhancements - W387	Capital Improvement Program	Aviation Capital Program	Citywide	09/2024	5,330,000	3,356,498	1,973,502	22,650,000	1,800,000	6,000,000	35,780,000
DAL - Entrance Road Improvements - W167	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	14,997,303	14,706,893	290,410	-	-	-	14,997,303
Dallas Vertiport Fuel System - W215	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	1,257,409	-	1,257,409	-	-	-	1,257,409
DAS Exterior Lighting Improvements - W359	Capital Improvement Program	Aviation Capital Program	Citywide	09/2023	1,245,000	276,071	968,929	-	-	-	1,245,000

AVIATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
DEA Economic Development - W605	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	-	-	-	-	-	2,000,000	2,000,000
DEA Extend Taxiway E - W388	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2026	463,300	-	463,300	-	-	1,222,000	1,685,300
DEA Streetscape Enhancements - W367	Capital Improvement Program	Aviation Capital Program	Citywide	09/2024	517,500	517,202	298	-	5,170,000	9,000,000	14,687,500
DEA Taxiway Apron Infill - Design - W334	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	Ongoing	850,000	-	850,000	-	-	-	850,000
DEA Taxiway J - W393	Pavement Maintenance/Construction	Aviation Capital Program	Citywide	09/2026	-	-	-	-	-	282,500	282,500
DEA West Development Payback - W285	Capital Improvement Program	Aviation Capital Program	Citywide	09/2022	7,764,286	100,100	7,664,186	-	-	-	7,764,286
Drainage Master Plan - Schematic Design - W133	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	13,401,638	101,638	13,300,000	-	-	-	13,401,638
Elevator Upgrades - W391	Capital Improvement Program	Aviation Capital Program	Citywide	09/2022	873,700	-	873,700	-	126,300	-	1,000,000
Garage A and Terminal Roadway Rebuild - W687	Terminal	Aviation Capital Program	Citywide	Ongoing	-	-	-	-	-	277,500,000	277,500,000
K9 Facility - W684	Safety/ Security	Aviation Capital Program	Citywide	09/2026	-	-	-	-	1,000,000	-	1,000,000
Love Fld Major Maintenance - 8707	Terminal	Aviation Capital Program	Citywide	Ongoing	16,506,585	14,506,585	2,000,000	-	-	-	16,506,585
Material Testing for Construction Work - W152	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	551,361	-	551,361	-	-	-	551,361
Passenger Facility Charge Program - 0781	Capital Improvement Program	Aviation Capital Program	Citywide	Ongoing	69,266,427	84,671,946	(15,405,519)	-	-	-	84,671,946

AVIATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
People-mover Connector - 8710	Capital Improvement Program	FAA Grants	Citywide	Ongoing	5,311,092	5,012,736	298,356	-	-	-	5,311,092
Reconstruct RWY 13R 31L - D019	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2022	147,354,044	85,998,576	138,178,586	-	-	-	147,354,044
Reconstruction of Runway 13L/31R at Dallas Love Field Airport - W609	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2027	-	-	-	-	-	3,000,000	3,000,000
Reconstruction of Runway 13L/31R at Dallas Love Field Airport - W797	Pavement Maintenance/ Construction	FAA Grants	Citywide	09/2027	-	-	-	-	-	6,600,000	6,600,000
Rehabilitate Taxiway C Phase 2 - W281	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2024	193,200	444,000	(250,800)	-	-	-	444,000
Rehabilitate Taxiway C: Taxi D to Taxi C - W122	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2022	43,341,140	21,635,432	21,705,707	-	-	-	43,341,140
Reconstruct Taxiway A (Phase 1) TWY D to - W288	Pavement Maintenance/ Construction	Aviation Capital Program	Citywide	09/2024	-	589,500	(589,500)	-	1,975,200	22,028,760	24,003,960
Reconstruct Taxiway A (Phase 1) TWY D to - W798	Pavement Maintenance/ Construction	FAA Grants	Citywide	09/2024	-	-	-	-	3,600,000	10,200,000	13,800,000
Grand Total					\$420,917,827	\$251,632,382	\$246,108,563	\$65,780,302	\$79,271,500	\$532,260,255	\$1,098,229,884

CITY FACILITIES

MISSION

This program is designed to protect the City's investment in existing cultural, library, public safety, recreation, and other facilities; to ensure safe and usable facilities; and to provide a higher level of service to residents and visitors. This is accomplished through major improvements to existing City facilities and, when needed, the construction of new facilities. Assessment is conducted to evaluate existing City facilities to strategically plan and recommend future renovations, expansions, and/or replacements.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Completed construction of the new Vickery Park Branch Library, replacement Forest Green Branch Library, and replacement Fire Station 46
- Completed construction at the Bath House Cultural Center, Dallas Museum of Art, Meyerson Symphony Center, Kalita Humphreys Theater, Sammons Center for the Arts, Dallas Black Dance Theatre, and Latino Cultural Center
- Completed renovation of the J. Erik Jonsson Central Library 6th Floor and elevator modernization, West Dallas Multipurpose Center, and Vickery Meadow Community Court
- Renovated bathrooms at MLK, Jr. Complex for ADA improvements
- Completed Mechanical, Engineering, and Plumbing (MEP), interior, and exterior renovations at 14 fire stations and five City facilities
- Completed bond-funded renovations at Fire Station 9, Fire Station 25, Fire Station 31, and four City facilities
- Completed City Hall elevator mechanical and ADA upgrades for six of 13 elevators
- Completed roof replacement at Anita Martinez and Larry Johnson Recreation Centers
- Completed the City Hall Electrical Switchgear Replacement project and upgraded the Power Distribution Unit (PDU) capacity in the Data Center
- Upgraded electrical panels at eight City facilities

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Complete construction for Fire Station 19, Fire Station 36, Fire Station 41, and new Fire Station 59
- Complete kitchen renovations and electrical upgrades at seven fire stations
- Complete elevator mechanical and ADA upgrades for the remaining seven of 13 elevators at City Hall
- Renovate bathrooms at City Hall for ADA improvements
- Complete bond-funded renovations at eight fire stations and the Central Patrol Station
- Initiate construction of the South Dallas Cultural Center
- Initial design of the Oak Cliff Municipal Center

CITY FACILITIES

SERVICE DESCRIPTIONS

CITY FACILITIES	
City and Municipal Court Facilities	Provides funding for improvements such as designing, constructing, renovating, equipping and furnishing, and/or acquisition of right-of-way for court facilities.
Cultural Facilities	Site acquisition, design, construction, and/or renovation of the City’s cultural facilities.
Fire Protection Facilities	Projects include site acquisition, design, and construction of new or replacement fire stations and other Fire-Rescue facilities.
Fleet/Equipment Replacement	Provides funding for purchases of fleet equipment such as trucks, sedans, vans, dump trucks, backhoes, and bucket trucks; and fire emergency apparatus and equipment such as pumpers, trucks, ambulances, and self-contained breathing apparatus (SCBA).
Homeless Housing Services	Funding for alternative housing solutions for the unhoused population.
Land Acquisition	Funding for the purchase of land which will be used for the future location of City Facilities.
Major Maintenance	Repair and replacement of major building systems and emergency repairs, maintenance repairs and renovation of City facilities to protect the City's General Fund facility investment. This program ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Police Facilities	Planning, land acquisition, design, construction, renovation, equipping, and furnishing police substations, a police academy, and related facilities.
Public Art	Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists; for the selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Technology	Includes the purchase of equipment that will enhance or improve the delivery of services to external and internal users with advances in electronic and computer technology. These capital equipment purchases will also bring the City of Dallas up to current computer industry standards.

CITY FACILITIES

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1998 Bonds	618,834	523,013	95,820	-	-	-	618,834
2003 Bonds	294,118	3,344	290,773	-	-	-	294,118
2006 Bonds	29,686,948	9,366,103	20,320,844	3,212,834	-	-	32,899,782
2017 Bonds	74,020,685	52,391,156	21,629,530	7,984,617	8,071,285	-	90,076,587
Capital Projects Reimbursement	924,360	848,707	75,653	-	-	-	924,360
Other GO CIP - Debt	171,097,569	118,922,883	52,174,686	40,000,000	45,000,000	-	256,097,569
Other GO CIP - Non-Debt	55,337,148	46,822,225	8,514,923	12,667,669	13,000,000	38,000,000	119,004,817
Grand Total	\$331,979,662	\$228,877,431	\$103,102,230	\$63,865,120	\$66,071,285	\$38,000,000	\$499,916,067

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
City and Municipal Court Facilities	43,727,335	27,209,367	16,517,968	5,428,320	4,916,743	-	54,072,398
Cultural Facilities	19,573,460	17,472,966	2,100,494	799,153	132,912	-	20,505,525
Fire Protection Facilities	37,778,862	20,453,099	17,325,764	2,648,462	-	-	40,427,324
Fleet/Equipment Replacement	83,401,380	59,937,989	23,463,391	29,800,000	34,800,000	-	148,001,380
Homeless Housing Services	13,989,185	3,389,664	10,599,522	2,989,185	3,021,630	-	20,000,000
Land Acquisition	11,743,349	528,939	11,214,411	-	-	-	11,743,349
Major Maintenance	47,985,823	40,960,608	7,025,216	12,000,000	13,000,000	38,000,000	110,985,823
Police Facilities	72,916	3,344	69,572	-	-	-	72,916
Public Art	1,086,801	682,663	404,139	-	-	-	1,086,801
Technology	72,620,549	58,238,793	14,381,756	10,200,000	10,200,000	-	93,020,549
Grand Total	\$331,979,662	\$228,877,431	\$103,102,230	\$63,865,120	\$66,071,285	\$38,000,000	\$499,916,067

CITY FACILITIES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
10345 Webb Chapel Road - VJ05	Homeless Housing Services	2017 Bonds	13	09/2023	7,320	7,320	-	-	-	-	7,320
12000 Greenville Avenue - VJ02	Homeless Housing Services	2017 Bonds	10	09/2023	5,000	2,652	2,349	-	-	-	5,000
1805 North Haskell Avenue - VJ03	Homeless Housing Services	2017 Bonds	14	09/2023	5,000	3,247	1,753	-	-	-	5,000
19393 Preston Rd [Candlewood Suites] - VJ06	Homeless Housing Services	2017 Bonds	12	09/2023	510,490	10,490	500,000	-	-	-	510,490
2009 and 2011 North Haskell Avenue - VJ04	Homeless Housing Services	2017 Bonds	14	09/2023	5,000	2,125	2,875	-	-	-	5,000
2929 S Hampton - VJ07	Homeless Housing Services	2017 Bonds	3	09/2023	13,000	13,000	-	-	-	-	13,000
6th Floor Renovation - W266	City and Municipal Court Facilities	2006 Bonds	Citywide	07/2021	979,842	955,711	24,131	-	-	-	979,842
ADA Improvements - W793	City and Municipal Court Facilities	2006 Bonds	Citywide	Ongoing	-	-	-	2,264,118	-	-	2,264,118
ADA Improvements Major Maintenance and Repairs - W663	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	249,786	250,214	-	-	-	500,000

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Apparatus Replacement - E313	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	33,350,000	31,836,578	1,513,422	11,800,000	11,800,000	-	56,950,000
Cadillac Heights Land Acquisition - T825	Land Acquisition	2006 Bonds	Citywide	09/2022	11,743,349	528,939	11,214,411	-	-	-	11,743,349
Case Management System - E314	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,379,178	3,246,908	132,270	-	-	-	3,379,178
Central Library - Elevators - W156	City and Municipal Court Facilities	2003 Bonds	Citywide	07/2021	107,806	-	107,806	-	-	-	107,806
Central Patrol Station - VG33	City and Municipal Court Facilities	2017 Bonds	2	03/2022	548	548	-	150,452	-	-	151,000
Central Service Center - Streets Operations Building - VH03	City and Municipal Court Facilities	2017 Bonds	2	09/2021	125,000	8,030	116,970	-	-	-	125,000
Central Service Center - Sanitation Building - VH04	City and Municipal Court Facilities	2017 Bonds	2	09/2021	149,999	7,858	142,142	-	-	-	149,999
City Facilities - Police Facilities Safety Improvements - W019	City and Municipal Court Facilities	Other GO CIP - Non-Debt	Citywide	09/2020	697,770	688,711	9,059	-	-	-	697,770
City Facilities - Building Condition Asse - T771	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2021	100,001	-	100,001	-	-	-	100,001
City Facilities Improvements - W221	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	7,163,673	7,140,997	22,676	-	-	-	7,163,673
City Hall - Electrical system renovation - T747	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2022	4,331,763	3,026,850	1,304,912	-	-	-	4,331,763
City Hall - Tank Replacement - T749	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2022	160,164	15,407	144,757	-	-	-	160,164

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
City Hall - VH05	City and Municipal Court Facilities	2017 Bonds	2	10/2022	2,613,986	2,446,452	167,534	603,750	1,868,229	-	5,085,965
City Hall Data Center - Renovations - P478	Technology	Other GO CIP - Debt	Citywide	Ongoing	5,200,000	299,517	4,900,483	-	-	-	5,200,000
Citywide Radio System Replacement - E384	Technology	Other GO CIP - Debt	Citywide	Ongoing	54,899,072	53,975,572	923,500	-	-	-	54,899,072
Comfort Suites- 13165 N. Central Exwy - VJ11	Homeless Housing Services	2017 Bonds	11	09/2023	2,590	2,590	-	-	-	-	2,590
Contingency Reserve - Capital Construction - P479	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2020	3,014,104	3,009,214	4,890	-	-	-	3,014,104
Dallas Museum of Art - VF03	Cultural Facilities	2017 Bonds	14	02/2022	6,000,000	5,638,524	361,476	-	-	-	6,000,000
Days Inn Lancaster- 8312 S. Lancaster Rd - VJ10	Homeless Housing Services	2017 Bonds	8	09/2023	2,590	2,590	-	-	-	-	2,590
DFD- SCBA and Safety Equipment - E406	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	09/2022	4,672,134	379,381	4,292,753	-	-	-	4,672,134
DFD-Ambulance Replacement - E414	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	-	6,000,000	-	6,000,000
DPD In-Car DVR 1/5 Annual Replacement - E409	Technology	Other GO CIP - Debt	Citywide	Ongoing	2,277,600	-	2,277,600	-	-	-	2,277,600
DPD In-Car DVR 1/5 Annual Replacement - E416	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	1,401,600	1,401,600	-	2,803,200
DPD TAAG Surveillance Camera 1/5 Annual - E410	Technology	Other GO CIP - Debt	Citywide	Ongoing	1,063,500	608,298	455,202	-	-	-	1,063,500

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
DPD TAAG Surveillance Camera 1/5 Annual - E417	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	2,127,000	2,127,000	-	4,254,000
EFM - General Fleet - E413	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	7,500,000	-	7,500,000	-	-	-	7,500,000
EFM-General Fleet - E422	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	9,800,000	8,800,000	-	18,600,000
Electrical Panel Replacement at 37 Facilities - VH07	City and Municipal Court Facilities	2017 Bonds	Citywide	10/2022	1,300,000	377,429	922,571	-	-	-	1,300,000
Emergency Warning Sirens - W792	City and Municipal Court Facilities	2006 Bonds	Citywide	Ongoing	-	-	-	310,000	-	-	310,000
Enterprise Electronic Document Management - E380	Technology	Other GO CIP - Debt	Citywide	Ongoing	565,407	-	565,407	-	-	-	565,407
Enterprise Electronic Document Management - E389	Technology	Other GO CIP - Debt	Citywide	Ongoing	725,000	-	725,000	-	-	-	725,000
Facilities Condition Assessment - W077	City and Municipal Court Facilities	2006 Bonds	Citywide	12/2021	352,753	-	352,753	-	-	-	352,753
Fire Station # 46 - VG02	Fire Protection Facilities	2017 Bonds	3	07/2021	6,775,492	5,700,877	1,074,615	-	-	-	6,775,492
Fire Station # 53 - VG03	Fire Protection Facilities	2017 Bonds	7	03/2022	3,358	3,358	-	81,642	-	-	85,000
Fire Station #05 - VG04	Fire Protection Facilities	2017 Bonds	5	03/2022	45,000	199	44,801	-	-	-	45,000
Fire Station #09 - VG06	Fire Protection Facilities	2017 Bonds	8	06/2021	63,000	61,207	1,793	-	-	-	63,000
Fire Station #1 - VG16	Fire Protection Facilities	2017 Bonds	6	03/2022	3,024	3,024	-	81,975	-	-	84,999
Fire Station #11 - VG07	Fire Protection Facilities	2017 Bonds	14	03/2022	3,493	3,493	-	81,508	-	-	85,001

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Fire Station #11B - VG18	Fire Protection Facilities	2017 Bonds	14	03/2022	3,678	3,678	-	97,322	-	-	101,000
Fire Station #21 - VG19	Fire Protection Facilities	2017 Bonds	2	03/2022	2,699	2,699	-	82,301	-	-	85,000
Fire Station #24 - VG11	Fire Protection Facilities	2017 Bonds	7	03/2022	3,083	3,083	-	88,917	-	-	92,000
Fire Station #36 - VG13	Fire Protection Facilities	2017 Bonds	6	07/2022	6,777,138	6,646,232	130,906	1,496,081	-	-	8,273,219
Fire Station #45 - VG21	Fire Protection Facilities	2017 Bonds	6	03/2022	3,412	3,412	-	-	-	-	3,412
Fire Station #5 - VG25	Fire Protection Facilities	2017 Bonds	5	03/2022	85,000	-	85,000	-	-	-	85,000
Fire Station #52 - VG22	Fire Protection Facilities	2017 Bonds	3	03/2022	85,000	3,532	81,468	-	-	-	85,000
Fire Station #53 - VG23	Fire Protection Facilities	2017 Bonds	7	03/2022	74,000	2,890	71,110	-	-	-	74,000
Fire Station 19 Replacement - VG44	Fire Protection Facilities	2017 Bonds	2	08/2022	475,650	-	475,650	-	-	-	475,650
Fire Station 19 Replacement - VG44	Fire Protection Facilities	Other GO CIP - Debt	2	08/2022	7,000,000	766,049	6,233,951	-	-	-	7,000,000
Fire Station 41 Replacement - VG45	Fire Protection Facilities	Other GO CIP - Debt	13	09/2022	7,000,000	550,442	6,449,558	-	-	-	7,000,000
Fire Station Improvements - Generators - W791	Fire Protection Facilities	2006 Bonds	Citywide	Ongoing	-	-	-	638,716	-	-	638,716
Fire Station Temporary Facilities 19 & 41 - VG46	Fire Protection Facilities	Other GO CIP - Debt	13	08/2021	2,000,000	278,316	1,721,684	-	-	-	2,000,000
Fleet/Equipment Replacement - 8199	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	25,000,000	15,151,786	9,848,214	8,200,000	8,200,000	-	41,400,000
Fleet/Equipment Replacement - EBS - E323	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	3,862,422	3,786,780	75,642	-	-	-	3,862,422

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Forest Green Branch Library - VE01	City and Municipal Court Facilities	2017 Bonds	10	07/2021	7,483,031	7,317,489	165,543	-	-	-	7,483,031
Future Fire Station Jim Miller - Loop 12 - VG31	Fire Protection Facilities	2017 Bonds	8	09/2021	6,615,217	5,920,609	694,608	-	-	-	6,615,217
Future Fire Station Jim Miller and Loop W627	Fire Protection Facilities	2006 Bonds	8	09/2021	500,000	500,000	-	-	-	-	500,000
Garage at Central Service Center - VH08	City and Municipal Court Facilities	2017 Bonds	2	09/2021	75,000	6,039	68,961	-	-	-	75,000
General Capital Reserve	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	14,425,249	9,425,249	5,000,000	3,000,000	3,500,000	-	20,925,249
General Fleet - E381	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	09/2022	5,637,646	5,536,557	101,089	-	-	-	5,637,646
Homeless Assistance Facilities - VJ01	Homeless Housing Services	2017 Bonds	Citywide	09/2023	7,787,572	40,300	7,747,272	2,989,185	3,021,630	-	13,798,387
IT Network Equipment 1/5 Annual Replacement - E402	Technology	Other GO CIP - Debt	Citywide	Ongoing	915,610	604,865	310,745	-	-	-	915,610
IT Network Equipment 1/5 Annual Replacement - E411	Technology	Other GO CIP - Debt	Citywide	Ongoing	4,200,000	1,777,285	2,422,715	-	-	-	4,200,000
IT Network Equipment 1/5 Annual Replacement - E418	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	2,100,000	2,100,000	-	4,200,000
IT Security Equipment 1/5 Annual Replacement - E420	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	440,000	440,000	-	880,000

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Jack Evans DPD Headquarters - Physical Security Enhancements - W049	City and Municipal Court Facilities	2006 Bonds	Citywide	07/2021	92,135	92,135	-	-	-	-	92,135
Jack Evans DPD Headquarters - Physical Security Enhancements - W049	City and Municipal Court Facilities	2017 Bonds	Citywide	07/2021	49,571	49,571	-	-	-	-	49,571
Jack Evans Headquarters - VG35	City and Municipal Court Facilities	2017 Bonds	2	07/2021	1,250,000	1,166,718	83,282	-	-	-	1,250,000
Laptop/Desktop 1/5 Annual Replacement - E415	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	2,156,400	2,156,400	-	4,312,800
Latino Cultural Center - Phase II - Des - T697	Cultural Facilities	2006 Bonds	Citywide	09/2023	881,918	488,404	393,514	-	-	-	881,918
Latino Cultural Center - Phase II - Prio - T698	Cultural Facilities	2006 Bonds	Citywide	08/2021	2,813,041	2,809,843	3,198	-	-	-	2,813,041
Major Maintenance and Repairs FY20 - W504	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	6,500,000	6,352,266	147,734	-	-	-	6,500,000
Major Maintenance and Repairs FY21 - W620	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	5,640,467	5,583,962	56,505	-	-	-	5,640,467
Major Maintenance and Repairs FY22 - BSD - W680	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	8,500,000	9,000,000	38,000,000	55,500,000
Major Maintenance and Repairs Meyerson - W506	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	1,000,000	981,335	18,665	-	-	-	1,000,000

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Major Maintenance Projects-Arts and Cultural Facilities - W130	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2026	2,400,000	2,180,139	219,861	-	-	-	2,400,000
Meyerson - VF05	Cultural Facilities	2017 Bonds	14	08/2021	3,800,000	3,579,821	220,179	-	-	-	3,800,000
Meyerson Maintenance Support - W629	Cultural Facilities	Other GO CIP - Non-Debt	14	09/2024	2,873,600	2,486,082	387,518	667,669	-	-	3,541,269
Meyerson Symphony Center Reverberation - W267	Cultural Facilities	2006 Bonds	14	08/2021	73,995	73,995	-	-	-	-	73,995
Miramar Hotel-1950 Fort Worth Ave. - VJ08	Homeless Housing Services	2017 Bonds	1	09/2023	2,348,033	2,760	2,345,273	-	-	-	2,348,033
NE Patrol Station - VG37	City and Municipal Court Facilities	2017 Bonds	10	05/2022	1,075,000	471,038	603,962	-	-	-	1,075,000
Non-City Owned Cultural Facility Repair - W149	Cultural Facilities	Other GO CIP - Non-Debt	Citywide	09/2023	600,000	216,158	383,842	-	-	-	600,000
Oak Cliff Municipal Center - VH10	City and Municipal Court Facilities	2017 Bonds	1	10/2022	535,132	2,401	532,731	600,000	864,868	-	2,000,000
P25 Radio Project - P776	Technology	Capital Projects Reimbursement	Citywide	12/2022	924,360	848,707	75,653	-	-	-	924,360
Police Academy Building - Phase I-Design - R961	Police Facilities	2003 Bonds	Citywide	09/2022	72,916	3,344	69,572	-	-	-	72,916
Police DVR Replacements Phase 1 of 4 - E391	Technology	Other GO CIP - Debt	Citywide	Ongoing	1,350,000	124,549	1,225,451	-	-	-	1,350,000
Priority Major Maintenance - P717	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2024	9,242,331	8,183,598	1,058,733	-	-	-	9,242,331

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Public Art Administration - Court Facilities - PA55	Public Art	2006 Bonds	Citywide	09/2022	3,039	-	3,039	-	-	-	3,039
Public Art Administration - Farmers Market - PA53	Public Art	2006 Bonds	Citywide	09/2022	2,158	-	2,158	-	-	-	2,158
Public Art Administration - N928	Public Art	1998 Bonds	Citywide	09/2021	15,630	-	15,630	-	-	-	15,630
Public Art Administration - Library Facilities - PA45	Public Art	2006 Bonds	Citywide	09/2021	136	-	136	-	-	-	136
Public Art Program - N819	Public Art	1998 Bonds	Citywide	09/2021	540,684	511,649	29,035	-	-	-	540,684
Public Art Projects - Library Facilities - PA02	Public Art	2003 Bonds	Citywide	09/2021	48,500	-	48,500	-	-	-	48,500
Public Art Projects - N927	Public Art	1998 Bonds	Citywide	09/2021	62,520	11,364	51,156	-	-	-	62,520
Public Art Projects - Public Safety Facilities - PA42	Public Art	2006 Bonds	Citywide	09/2022	1,176	-	1,176	-	-	-	1,176
Public Art Projects - Public Safety Facilities - PA42	Public Art	2017 Bonds	Citywide	09/2022	2,661	-	2,661	-	-	-	2,661
Public Art Projects - Court Facilities - PA54	Public Art	2006 Bonds	Citywide	09/2022	12,156	-	12,156	-	-	-	12,156
Public Arts Administration - PA61	Public Art	2017 Bonds	Citywide	09/2021	37,155	27,877	9,278	-	-	-	37,155
Public Arts Administration - City Facilities - PA51	Public Art	2006 Bonds	Citywide	09/2022	18,994	-	18,994	-	-	-	18,994

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Public Arts Administration- Public Safety - PA63	Public Art	2017 Bonds	Citywide	09/2021	47,955	13,773	34,182	-	-	-	47,955
Public Arts Projects- City Facilities - PA50	Public Art	2006 Bonds	Citywide	09/2022	75,974	-	75,974	-	-	-	75,974
Public Arts Projects- Farmers Market - PA52	Public Art	2006 Bonds	Citywide	09/2022	8,631	-	8,631	-	-	-	8,631
Public Arts Projects- Library Facilities - PA44	Public Art	2006 Bonds	Citywide	09/2021	17,611	-	17,611	-	-	-	17,611
Public Arts Projects- Public Safety - PA62	Public Art	2017 Bonds	Citywide	09/2021	191,820	118,000	73,820	-	-	-	191,820
Public Safety MDC 1/5 Annual Replacement - E412	Technology	Other GO CIP - Debt	Citywide	Ongoing	500,000	-	500,000	-	-	-	500,000
Public Safety MDC 1/5 Annual Replacement - E419	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	1,000,000	1,000,000	-	2,000,000
Reserve Bond Projects - RV42	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2023	142,380	-	142,380	-	-	-	142,380
Reserve Bond Projects - RV42	City and Municipal Court Facilities	2003 Bonds	Citywide	09/2023	55,177	-	55,177	-	-	-	55,177
Reserve Bond Projects - RV49	Cultural Facilities	2006 Bonds	Citywide	09/2023	80,385	-	80,385	-	-	-	80,385
Reserved 2017 Bond Projects- City Facilities - BSD - VH16	City and Municipal Court Facilities	2017 Bonds	Citywide	09/2023	267,188	-	267,188	-	-	-	267,188
Reserved 2017 Bond Projects- Cultural Af - VF10	Cultural Facilities	2017 Bonds	Citywide	09/2023	1,243	-	1,243	-	-	-	1,243
Reserved Bond Projects - RV33	Fire Protection Facilities	2006 Bonds	Citywide	09/2023	250,902	-	250,902	-	-	-	250,902

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Reserved Bond Projects - RV33	Fire Protection Facilities	2003 Bonds	Citywide	09/2023	9,717	-	9,717	-	-	-	9,717
Reserved Bond Projects - RV60	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2023	778,361	-	778,361	-	-	-	778,361
Solar Installation - W799	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	500,000	500,000	-	1,000,000
South Dallas Cultural Center - VF09	Cultural Facilities	2017 Bonds	7	10/2022	49,278	-	49,278	131,484	132,912	-	313,674
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2006 Bonds	Citywide	09/2022	5,733,293	420,394	5,312,899	-	-	-	5,733,293
Southeast Service Center - Construction - T743	City and Municipal Court Facilities	2017 Bonds	Citywide	09/2022	1,900,000	-	1,900,000	-	-	-	1,900,000
Southwest Transfer Station [24410] - VH11	City and Municipal Court Facilities	2017 Bonds	3	09/2021	205,000	151,982	53,018	-	-	-	205,000
Space Planning - Major Maintenance and Repairs - W664	Major Maintenance	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	34,201	465,799	-	-	-	500,000
Storage Facility - VH01	City and Municipal Court Facilities	2017 Bonds	10	09/2021	325,000	-	325,000	-	-	-	325,000
SW Patrol Station - VG42	City and Municipal Court Facilities	2017 Bonds	3	10/2022	3,248	3,248	-	-	2,183,646	-	2,186,894
Technology Infrastructure Redesign - E421	Technology	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	975,000	975,000	-	1,950,000
The St. Jude Center Park Central Project - VJ12	Homeless Housing Services	2017 Bonds	11	09/2023	3,300,000	3,300,000	-	-	-	-	3,300,000
Unspecified ADA Improvements - VH12	City and Municipal Court Facilities	2017 Bonds	Citywide	10/2022	1,730,000	243,398	1,486,603	1,500,000	-	-	3,230,000
Vickery Meadow Branch Library - VE03	City and Municipal Court Facilities	2017 Bonds	13	03/2021	7,034,443	6,659,348	375,094	-	-	-	7,034,443

CITY FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Vickery Meadow Branch Library - VE03	City and Municipal Court Facilities	Other GO CIP - Non-Debt	13	03/2021	779,955	290,527	489,428	-	-	-	779,955
Vickery Meadow Community Court - W141	City and Municipal Court Facilities	2006 Bonds	Citywide	06/2021	532,790	454,427	78,363	-	-	-	532,790
West Dallas Multipurpose Center - VH13	City and Municipal Court Facilities	2017 Bonds	6	07/2021	2,761,000	2,353,659	407,341	-	-	-	2,761,000
Wingate Inn- 8650 N. Stemmons Fwy - VJ09	Homeless Housing Services	2017 Bonds	2	09/2023	2,590	2,590	-	-	-	-	2,590
Grand Total					\$331,979,662	\$228,877,431	\$103,102,230	\$63,865,120	\$66,071,285	38,000,000	\$499,916,067



CONVENTION AND EVENT SERVICES

MISSION

The Department of Convention and Event Services (CCT) is dedicated to: (1) renovating, maintaining, managing, and preserving the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) facilities and its abutting greenspaces as well as the Eddie Bernice Johnson Union Station (EBJUS) and the Reunion Parking Center (RPC); (2) managing staff and/or contracts for the Office of Special Events, the American Airlines Center, portions of Farmers Market, and the Omni Dallas Hotel; (3) replacing major building systems and equipment to enhance and modernize operations, increase energy efficiency, and improve safety; and (4) implementing the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan to modernize facilities, coordinate and connect with transportation initiatives and private development, and enhance walkability to other areas of downtown Dallas to ensure the KBHCCD remains competitive in attracting and retaining clients and visitors.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Finalized and provided City Council an update on the Kay Bailey Hutchison Convention Center Dallas (KBHCCD) Master Plan
- Completed the EBJUS freight elevator assessment and air conditioning system controller improvements
- Finished WWII Memorial repairs
- Reconstructed KBHCCD Administration Office area
- Initiated KBHCCD restroom improvements
- Developed an agreement to renovate the Reunion Parking Center through a management agreement
- Finalized bidding and contractor selection for KBHCCD facility elevator and escalator improvements
- Completed Cesar Chavez Monument relocation at Farmers Market
- Continued the upgrade of KBHCCD fire sprinkler pipe from schedule 10 to 40
- Finished Akard Street irrigation improvements for Bald Cypress landscape area

CONVENTION AND EVENT SERVICES

HIGHLIGHTED OBJECTIVES FOR FY 2021-2022

- Begin implementation of the Kay Bailey Convention Center Dallas (KBHCCD) Master Plan which may include, but is not limited to:
 - a. Finalization of the design for concierge stations and audiovisual improvements throughout the KBHCCD
 - b. Completion of construction documents for water infiltration repairs
 - c. Completion of Plant 3 and 2 chiller replacements in the KBHCCD
 - d. Initiation of KBHCCD A and B Lobby lighting improvements
 - e. Start-up of KBHCCD operable wall repairs
 - f. Design of artwork exhibits in cooperation with the Office of Arts and Culture
 - g. Drafting of designs for exterior grounds improvements
- Continue The Black Academy of Arts and Letters (TBAAL) Facility Improvement Plan projects including the replacement of the hot water pump and heat exchanger, Naomi Bruton Theater stage stairs, and door keying system
- Complete facility improvements to the EBJUS including the installation of security lighting for the parking area, and assessments for door hardware repairs, electrical improvements, and wooden window repairs
- Initiate facility improvements to the Reunion Parking Center

SERVICE DESCRIPTIONS

CONVENTION AND EVENT SERVICES	
Convention Center Improvement	Convention and Event Services, in cooperation with its building management partner Spectra Venue Management, continues to resolve maintenance and repair issues while updating and improving the facility. Planned projects focus on life safety, water infiltration, interior repairs, and building integrity while avoiding redundancy with objectives of the master plan.

CONVENTION AND EVENT SERVICES

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Convention Center Capital Program	50,171,602	6,494,767	43,676,835	17,000,000	22,000,000	49,000,000	138,171,602
Grand Total	\$50,171,602	\$6,494,767	\$43,676,835	\$17,000,000	\$22,000,000	\$49,000,000	\$138,171,602

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Convention Center Improvement	50,171,602	6,494,767	43,676,835	17,000,000	22,000,000	49,000,000	138,171,602
Grand Total	\$50,171,602	\$6,494,767	\$43,676,835	\$17,000,000	\$22,000,000	\$49,000,000	\$138,171,602

CONVENTION AND EVENT SERVICES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Convention Center Facility Improvements - W111	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	8,659,638	2,209,580	6,450,058	1,500,000	2,000,000	13,437,500	25,597,138
Convention Center Master Plan - W433	Convention Center Improvement	Convention Center Capital Program	2	08/2021	4,953,198	-	4,953,198	3,572,237	7,352,793	9,771,004	25,649,232
Convention Facility Elevator/Escalator Improvement Project - W106	Convention Center Improvement	Convention Center Capital Program	2	09/2023	4,658,334	332,178	4,326,156	2,094,763	918,482	-	7,671,579
Convention Facility Wayfinding Signage - W102	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	1,875,000	-	1,875,000	-	-	-	1,875,000
EBJ Union Station - W602	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	-	-	-	200,000	330,625	1,317,471	1,848,096
Electronic-Mechanical Lock Replacement - W219	Convention Center Improvement	Convention Center Capital Program	2	09/2022	2,500,000	-	2,500,000	-	-	-	2,500,000
F Hall Roof Replacement - W295	Convention Center Improvement	Convention Center Capital Program	2	09/2023	1,800,000	596,440	1,203,560	-	-	-	1,800,000

CONVENTION AND EVENT SERVICES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Facility Security (Camera Maintenance Contract) - W104	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	725,000	506,904	218,096	-	-	-	725,000
Fire Sprinkler Pipe Replacement - W298	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	5,376,867	165,367	5,211,500	-	-	-	5,376,867
Flatwork around Facility - W297	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	2,000,000	-	2,000,000	-	-	-	2,000,000
JOC Projects - W604	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	-	-	-	1,375,000	1,718,750	4,448,438	7,542,188
KBHCCD Interior- Exterior Door Replacement Project - W218	Convention Center Improvement	Convention Center Capital Program	2	09/2022	1,800,000	-	1,800,000	-	-	-	1,800,000
KBHCCD Water Infiltration Project - W188	Convention Center Improvement	Convention Center Capital Program	2	09/2027	4,600,000	919,476	3,680,524	4,500,000	2,700,000	5,200,000	17,000,000
Operable Wall Repairs - W175	Convention Center Improvement	Convention Center Capital Program	2	09/2021	1,536,904	567,120	969,784	-	-	-	1,536,904
Pioneer Plaza - W601	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	-	-	-	69,000	79,350	301,133	449,483
Restroom Modernization and Accessibility Improvements - W431	Convention Center Improvement	Convention Center Capital Program	2	09/2025	3,049,493	68,667	2,980,826	1,100,000	1,100,000	2,200,000	7,449,493
Reunion Parking Center Assessment & Repairs - W291	Convention Center Improvement	Convention Center Capital Program	2	09/2021	5,767,033	404,562	5,362,471	-	-	-	5,767,033

CONVENTION AND EVENT SERVICES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Spectra Projects - W603	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	-	-	-	1,784,000	5,000,000	8,535,537	15,319,537
TBAAL Capital Improvements - W432	Convention Center Improvement	Convention Center Capital Program	2	Ongoing	720,135	464,445	255,690	805,000	800,000	3,788,917	6,114,052
War Memorial Repairs - W294	Convention Center Improvement	Convention Center Capital Program	2	09/2021	150,000	260,028	(110,028)	-	-	-	260,028
Grand Total					\$50,171,602	\$6,494,767	\$43,676,835	\$17,000,000	\$22,000,000	\$49,000,000	\$138,171,602

ECONOMIC DEVELOPMENT

MISSION

The Economic Development Capital Improvement Program (CIP) promotes an adaptive and resilient economic environment by promoting job growth and increasing the tax base. Bond program projects facilitate economic development by providing catalytic public infrastructure and/or gap financing for private commercial, retail, housing, and mixed-use projects. The Public/Private Partnership Program includes, but is not limited to, gap financing for private development projects, job creation incentives, workforce training programs, and other development and business incentives. The 19 active tax increment financing districts (TIFs) in which the City participates provide gap financing for TIF-eligible improvements and grants to projects benefitting reinvestment zones.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- City Council approved amendments to the incentive agreement with 3662 Investors LP for the redevelopment of Red Bird Mall in the Mall Area Redevelopment TIF District
- City Council approved incentive agreement to support new a new mixed-income development with 230 units (of which 184 are affordable units) called Gateway Oak Cliff in the Oak Cliff Gateway TIF District
- City Council approved incentive agreement with 1632 MLK LLC to support the redevelopment of a historic commercial building at 1632 MLK Blvd in the Forest District area of South Dallas
- City Council approved incentive agreement with Cornerstone Community Enterprises to support the redevelopment of a commercial building at 2839 S. Ervay in the Forest District area of south Dallas
- City Council approved incentive agreement with Buckner and Peavy, LLC to support the redevelopment of a grocery-anchored shopping center at 3035 N. Buckner Blvd.
- Completed construction of the Hillcrest Village Shopping Center Project at 6959 Arapaho Road
- Continued administration of TIF funding agreement for the development of a permanent Public Safety Building/Fire Station #58 in the Cypress Waters TIF District
- City Council approved TIF funding agreement with WH 20, LP for the development of the Villas at Western Heights, a mixed-income apartment development with 130 residential units (of which 104 are affordable units) at 1515 Fort Worth Avenue in the Fort Worth Avenue TIF District
- Continued administration of incentive agreement with EMDev, LLC for the AT LAST! Project for the development of an urban boarding facility at 405 E. Overton Road
- City Council approved amendments to incentive agreement with Chime Solutions, Inc. for Chime's business process outsourcing center within Red Bird Mall in the Mall Area Redevelopment TIF District
- Continued administration of incentive agreement with 4315 ESV, LLC for renovation of the former Urban League building located at 4315 South Lancaster Road in the TOD TIF District

ECONOMIC DEVELOPMENT

- Continued coordination regarding redevelopment activities in the Valley View Mall-Galleria Mall area in the Mall Area Redevelopment TIF District
- City Council approved acquisition of approximately 1.66 acres of commercially improved land addressed as 5580 Peterson Lane for the future central park in the Valley View Mall-Galleria Mall area
- City Council approved amendments to the TIF funding agreement for The Stack Deep Ellum Mixed-Use Project at 2700, 2712, and 2718 Commerce Street in the Deep Ellum TIF District
- Completed construction of the Adolphus Tower Redevelopment Project in the City Center TIF District
- Completed construction of the Continental Gin Redevelopment Project in the Deep Ellum TIF District
- Completed construction of the Virgin Hotel Infrastructure Project at 1909 Hi-Line Drive to extend streetscape and trail-related improvements along Hi-Line Drive to the Trinity Strand Trailhead in the Design District TIF District
- Continued administration of TIF funding agreement with Cabana Development, LLC for the Cabana Hotel Redevelopment Project at 899 N. Stemmons Freeway in the Design District TIF District
- Continued administration of TIF funding agreement for trail improvements known as the Trinity Strand Hi-Line Span Project in the Design District TIF District
- Continued administration of TIF funding agreement with Dallas Independent School District (DISD) for improvements to Hogg Elementary School in the Oak Cliff Gateway TIF District

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Continue implementing the City's Economic Development Strategic Plan, the Economic Development Policy 2022-2032, and working towards formation of the new economic development entity
- City Council approval of incentive agreements to support new mixed-use and/or mixed-income developments such as Sadler Circle and Residences at Butler
- City Council approval of incentive agreements to support catalyst Phase I developments in the:
 - a. University Hills area of the University TIF District
 - b. Southwestern Medical TIF District
 - c. Mall Area Redevelopment TIF District
- Implement new Revolving Loan Fund and Adaptive Re-use projects for small businesses

ECONOMIC DEVELOPMENT

SERVICE DESCRIPTIONS

ECONOMIC DEVELOPMENT	
Cedars Tax Increment Financing District	Initiated in 1992, the Cedars TIF District provides infrastructure improvements in the Cedars area. The district expires in 2022.
City Center Tax Increment Financing District	Initiated in 1996, the City Center TIF District provides a long-term program to replace and upgrade the area’s infrastructure and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves downtown residents and visitors and supports the office market. The original portion of the district expires in 2022; the expanded portion will expire in 2037.
Cypress Waters Tax Increment Financing District	Initiated in 2011, the Cypress Waters TIF District promotes the redevelopment, stabilization, and growth of the Cypress Waters area. The district will expire the sooner of 2040 or when increment collections are completed.
Davis Garden Tax Increment Financing District	Initiated in 2007, the Davis Garden TIF District provides a long-term program to replace and upgrade the area’s infrastructure, support redevelopment of structurally obsolete apartment and commercial development in the North Oak Cliff area, and create a vibrant mixed-use district in the area southwest of the intersection of Westmoreland Road and I-30. The district will expire in 2039.
Deep Ellum Tax Increment Financing District	Initiated in 2005, the Deep Ellum TIF District provides funding to encourage redevelopment of the Deep Ellum area. The district will expire in 2028.
Design District Tax Increment Financing District	Initiated in 2005, the Design District TIF District provides funding to encourage redevelopment in the Design District area. The district will expire in 2028.
Downtown Connection Tax Increment Financing District	Initiated in 2005, the Downtown Connection TIF District provides a long-term program to replace and upgrade the area’s infrastructure, fund catalyst projects, and create a vibrant downtown core district. The intent of the program is to improve the economics for developing residential property in the downtown core and creating a destination retail district that serves residents and visitors and supports the office market. The district will expire in 2035.
Economic Development Bonds	Includes bond program projects under various economic development bond propositions to develop the infrastructure needed for catalyst projects that in turn foster greater private sector development, contributing to the tax base and creation of jobs.

ECONOMIC DEVELOPMENT

<p>Equity Revitalization</p>	<p>Established to support a combination of City priorities ranging from the Comprehensive Housing Policy and the elimination of Racially/Ethnicly Concentrated Areas of Poverty (RECAP) to quality of life programs. Projects include acquisition and infrastructure investments as well as gap financing for quality of life projects already underway, covering targeted areas in all 14 council districts.</p>
<p>Farmers Market Tax Increment Financing District</p>	<p>Initiated in 1998, the Farmers Market TIF District has been instrumental in stimulating private investment and leasing demand in the Farmers Market area. The district will expire in 2028.</p>
<p>Fort Worth Avenue Tax Increment Financing District</p>	<p>Initiated in 2007, the Fort Worth Avenue TIF District provides a long-term program to replace and upgrade the area’s infrastructure and support redevelopment of structurally obsolete commercial development in the North Oak Cliff area to foster the redevelopment of the Fort Worth Avenue corridor between the Trinity River and west of Hampton Road. The district will expire in 2029.</p>
<p>Grand Park South Tax Increment Financing District</p>	<p>Initiated in 2005, the Grand Park South TIF District provides funding for environmental remediation, historic preservation, and infrastructure improvements in the area west of Fair Park and north of Martin Luther King, Jr. Boulevard. The district will expire in 2036.</p>
<p>Housing</p>	<p>Land acquisition for the development of low and moderate-income, owner-occupied, single-family homes.</p>
<p>Mall Area Redevelopment Tax Increment Financing District</p>	<p>Initiated in 2014, the Mall Area Redevelopment TIF District provides a long-term funding program for public infrastructure improvements, economic development grants, and land assembly for public open space, which is intended to stimulate private investment and sustain the orderly redevelopment of two of the City’s commercial core assets—the Valley View Center Mall area in northern Dallas and the Southwest Center (now Red Bird) Mall area in southern Dallas. The district will expire in 2044.</p>
<p>Maple-Mockingbird Tax Increment Financing District</p>	<p>Initiated in 2008, the Maple-Mockingbird TIF District provides funding to encourage redevelopment of the area between Dallas Love Field Airport and the Southwestern Medical District. The district will expire in 2033.</p>
<p>Oak Cliff Gateway Tax Increment Financing District</p>	<p>Initiated in 1992, the Oak Cliff Gateway TIF District promotes the redevelopment, stabilization, and growth of the area. The original portion of the district will expire in 2027, and the newly established Bishop Arts/Jefferson Boulevard sub-district will expire in 2044.</p>
<p>Public-Private Partnership Program</p>	<p>This program provides gap financing loans and grants, tax abatements, job incentives, workforce incentives, and other business incentives to facilitate private investment, job creation, and real estate development in the city of Dallas.</p>
<p>Skillman Corridor Tax Increment Financing District</p>	<p>Initiated in 2005, the Skillman Corridor TIF District provides a long-term program to replace and upgrade the area’s infrastructure and fund environmental remediation to support redevelopment of structurally obsolete apartments and commercial development in the Skillman Corridor area between Caruth Haven and LBJ Freeway. The district will expire in 2036.</p>

ECONOMIC DEVELOPMENT

<p>Southwestern Medical Tax Increment Financing District</p>	<p>Initiated in 2005, the Southwest Medical TIF District provides funding to encourage redevelopment in the Southwestern Medical area. The original portion of the district will expire in 2028; the Medical Campus sub-district will expire in 2046.</p>
<p>Sports Arena Tax Increment Financing District</p>	<p>Initiated in 1998, the Sports Arena TIF District is expected to stimulate development and redevelopment that would not otherwise occur solely through private investment in this area of Dallas. The original portion of the district will expire in 2028; the Riverfront Gateway and West Dallas sub-districts will expire in 2042.</p>
<p>Transit-Oriented Development (TOD) Tax Increment Financing District</p>	<p>Initiated in 2008, the TOD TIF District provides funding to support redevelopment in three areas along the DART line: the Lancaster-Corridor/8th and Corinth area, the Cedars West area, and the Mockingbird/Lovers Lane area. The district will expire in 2038.</p>
<p>University Tax Increment Financing District</p>	<p>Initiated in 2017, the University TIF District represents an effort to establish a funding mechanism to stimulate private investment and development in Dallas’ southern sector (University Hills sub-district) and provide public amenities including trail connections in northern Dallas (University Center sub-district) while taking advantage of each area’s strategic regional location adjacent to major universities and transportation corridors. The district will expire in 2048.</p>
<p>Vickery Meadow Tax Increment Financing District</p>	<p>Initiated in 2005, the Vickery Meadow TIF District provides funding to support the redevelopment of the Vickery Meadow area. The district will expire in 2028.</p>
<p>Water Service to the Unserved*</p>	<p>To improve equity across Dallas Water Utilities (DWU) water and wastewater systems and provide service to all Dallas residents, DWU established an Unserved Areas Program with the goal of eliminating all occupied unserved water and wastewater areas throughout the City.</p>

*Funding reallocated to street and alley improvements as the Unserved Areas Program will be funded by the American Rescue Plan Act (ARPA) in FY 2021-22

ECONOMIC DEVELOPMENT

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1998 Bonds	407,428	-	407,428	-	-	-	407,428
2003 Bonds	4,346,704	887,966	3,458,738	-	-	-	4,346,704
2006 Bonds	18,163,462	16,388,199	1,775,263	-	-	-	18,163,462
2012 Bonds	22,467,963	13,160,255	9,307,709	-	-	-	22,467,963
2017 Bonds	17,875,071	5,746,245	12,128,826	9,657,745	9,032,505	-	36,565,321
Other GO CIP - Non-Debt	482,482,828	251,196,610	231,286,218	120,160,675	127,311,521	420,096,547	1,150,051,571
Grand Total	\$545,743,456	\$287,379,274	\$258,364,181	\$129,818,420	\$136,344,026	\$420,096,547	\$1,232,002,449

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Cedars TIF District	7,072,701	2,278,714	4,793,987	2,547,948	2,675,346	8,855,733	21,151,728
City Center TIF District	23,152,070	9,199,098	13,952,972	8,025,620	8,186,133	25,553,902	64,917,725
Cypress Waters TIF District	8,632,598	2,185,156	6,447,442	6,530,678	7,183,746	26,156,023	48,503,045
Davis Garden TIF District	5,994,283	1,646,054	4,348,230	2,043,639	2,145,821	7,102,940	17,286,683
Deep Ellum TIF District	12,264,676	931,959	11,332,718	6,289,665	7,547,598	24,983,494	51,085,433
Design District TIF District	40,223,552	11,314,188	28,909,363	6,196,903	6,228,311	21,116,491	73,765,257
Downtown Connection TIF District	55,582,783	22,988,098	32,594,685	28,333,574	30,103,085	103,619,180	217,638,622
Economic Development Bonds	27,067,255	9,479,998	17,587,257	4,828,865	5,611,368	-	37,507,488
Equity Revitalization	17,464,069	3,005,808	14,458,261	-	-	-	17,464,069
Farmers Market TIF District	17,329,325	11,717,616	5,611,709	3,674,363	3,702,944	12,257,211	36,963,843
Fort Worth Avenue TIF District	5,494,849	317,245	5,177,604	5,291,624	4,201,060	13,906,035	28,893,568
Grand Park South TIF District	802,943	205,198	597,744	313,426	316,561	968,807	2,401,737
Housing	39,289,807	30,564,836	8,724,971	4,828,880	3,421,137	-	47,539,824
Mall Area Redevelopment TIF District	1,059,255	126,080	933,175	810,657	981,190	3,247,865	6,098,967
Maple Mockingbird TIF District	8,207,139	169,364	8,037,775	4,696,372	4,837,264	15,400,046	33,140,821

ECONOMIC DEVELOPMENT

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Oak Cliff Gateway TIF District	12,337,151	6,663,514	5,673,637	5,780,543	6,936,652	26,241,359	51,295,705
Public-Private Partnership Program	132,385,628	111,263,252	21,122,376	8,500,000	8,500,000	24,000,000	173,385,628
Skillman Corridor TIF District	25,763,705	10,389,074	15,374,631	7,454,567	8,200,024	27,143,109	68,561,405
Southwestern Medical TIF District	14,644,754	359,225	14,285,529	1,080,004	1,134,005	3,753,703	20,612,466
Sports Arena TIF District	55,796,088	29,605,182	26,190,906	14,327,817	15,668,930	46,171,248	131,964,083
Transit-Oriented Development (TOD) TIF District	8,825,099	180,180	8,644,919	3,531,739	3,637,692	13,244,836	29,239,366
University TIF District	895,667	-	895,667	1,661,262	1,993,479	6,598,684	11,149,092
Vickery Meadow TIF District	19,684,999	17,016,375	2,668,625	3,070,274	3,131,680	9,775,881	35,662,834
Water Service to the Unserved	5,773,060	5,773,060	-	-	-	-	5,773,060
Grand Total	\$545,743,456	\$287,379,274	\$258,364,181	\$129,818,420	\$136,344,026	420,096,547	\$1,232,002,449

ECONOMIC DEVELOPMENT

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1632 MLK Blvd. Project - St. Phillips Redevelopment Project - VI27	Economic Development Bonds	2017 Bonds	7	12/2022	1,000,000	1,000,000	-	-	-	-	1,000,000
1712 Commerce Hotel - P952	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2024	713,880	-	713,880	141,712	141,712	9,905,961	10,903,265
2101 Taylor St Development - P847	Farmers Market TIF District	Other GO CIP - Non-Debt	2	09/2022	1,033,665	-	1,033,665	3,156,799	-	-	4,190,464
411 N Akard Bldg Redevelopment - P943	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2024	1,747,637	1,525,160	222,477	166,221	3,184,293	4,967,506	10,065,657
5580 Peterson Lane Future Midtown Park - VI32	Economic Development Bonds	2017 Bonds	11	Ongoing	3,000,000	-	3,000,000	-	-	-	3,000,000
Adolphus Tower Project - 1880	City Center TIF District	Other GO CIP - Non-Debt	14	06/2023	2,258,605	-	2,258,605	2,083,862	139,634	-	4,482,101
Affordable Housing Partcip - P008	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,620,566	1,546,863	73,703	-	-	-	1,620,566
Bishop Arts Station - W059	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	09/2022	7,225,555	4,685,591	2,539,964	2,136,273	-	-	9,361,828
Cabana Hotel 1899 N. Stremmons - W500	Design District TIF District	Other GO CIP - Non-Debt	6	12/2025	-	-	-	-	-	500,000	500,000

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
CD1 - Southern Gateway - W483	Equity Revitalization	Other GO CIP - Non-Debt	1	09/2022	50,767	-	50,767	-	-	-	50,767
CD1 - Southern Gateway - W483	Equity Revitalization	2003 Bonds	1	09/2022	320,000	-	320,000	-	-	-	320,000
CD10 - LBJ Skillman - W492	Equity Revitalization	Other GO CIP - Non-Debt	10	09/2022	1,000,000	71,682	928,318	-	-	-	1,000,000
CD10 - LBJ Skillman - W492	Equity Revitalization	2003 Bonds	10	09/2022	119,322	-	119,322	-	-	-	119,322
CD11 - Midtown - W493	Equity Revitalization	Other GO CIP - Non-Debt	11	09/2022	500,000	301,178	198,822	-	-	-	500,000
CD12 - Streets - W494	Equity Revitalization	Other GO CIP - Non-Debt	12	09/2022	500,000	-	500,000	-	-	-	500,000
CD13 - Vickery Meadows - W495	Equity Revitalization	Other GO CIP - Non-Debt	13	09/2022	848,031	366,763	481,268	-	-	-	848,031
CD13 - Vickery Meadows - W495	Equity Revitalization	2003 Bonds	13	09/2022	151,969	97,165	54,804	-	-	-	151,969
CD14 - Streets - W496	Equity Revitalization	Other GO CIP - Non-Debt	14	09/2022	234,911	33,825	201,086	-	-	-	234,911
CD14 - Streets - W496	Equity Revitalization	2003 Bonds	14	09/2022	500,000	-	500,000	-	-	-	500,000
CD2 - Jubilee Park - W484	Equity Revitalization	Other GO CIP - Non-Debt	2	09/2022	500,000	-	500,000	-	-	-	500,000
CD3 - Executive Airport - W485	Equity Revitalization	Other GO CIP - Non-Debt	3	09/2022	1,000,000	100,000	900,000	-	-	-	1,000,000
CD4 - The Bottom/10th Street - W486	Equity Revitalization	Other GO CIP - Non-Debt	4	09/2022	750,000	451	749,549	-	-	-	750,000
CD4 - The Bottom/10th Street - W486	Equity Revitalization	2003 Bonds	4	09/2022	750,000	434,700	315,300	-	-	-	750,000
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	Other GO CIP - Non-Debt	5	09/2022	1,197,259	12,950	1,184,309	-	-	-	1,197,259
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	1998 Bonds	5	09/2022	407,428	-	407,428	-	-	-	407,428

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
CD5 - Buckner Station / Pleasant Grove - W487	Equity Revitalization	2003 Bonds	5	09/2022	2,092,572	-	2,092,572	-	-	-	2,092,572
CD6 - West Dallas - W488	Equity Revitalization	Other GO CIP - Non-Debt	6	09/2022	2,500,000	500,000	2,000,000	-	-	-	2,500,000
CD7 - Forest Heights - W489	Equity Revitalization	Other GO CIP - Non-Debt	7	09/2022	158,969	132,893	26,076	-	-	-	158,969
CD7 - Forest Heights - W489	Equity Revitalization	2003 Bonds	7	09/2022	382,841	356,101	26,740	-	-	-	382,841
CD8 - University Hills - W490	Equity Revitalization	Other GO CIP - Non-Debt	8	09/2022	2,500,000	464,744	2,035,256	-	-	-	2,500,000
CD9 - Casa View - W491	Equity Revitalization	Other GO CIP - Non-Debt	9	09/2022	970,000	133,356	836,644	-	-	-	970,000
CD9 - Casa View - W491	Equity Revitalization	2003 Bonds	9	09/2022	30,000	-	30,000	-	-	-	30,000
Cedars Branch Bridge - P895	Southwestern Medical TIF District	Other GO CIP - Non-Debt	2	12/2023	-	-	-	826,500	-	-	826,500
Cedars Branch Town Homes - P896	Southwestern Medical TIF District	Other GO CIP - Non-Debt	2	12/2027	6,938,452	-	6,938,452	-	-	-	6,938,452
Cedars Tax Increment - Q001	Cedars TIF District	Other GO CIP - Non-Debt	2	12/2022	5,493,630	1,344,047	4,149,583	2,422,948	2,550,346	8,480,733	18,947,657
Cedars-Admin - 9927	Cedars TIF District	Other GO CIP - Non-Debt	2	12/2022	929,071	934,667	(5,596)	125,000	125,000	375,000	1,554,071
City Center - Administrative - 9870	City Center TIF District	Other GO CIP - Non-Debt	2, 14	12/2038	2,528,415	2,529,138	(723)	202,750	202,750	608,250	3,542,165
City Center Tax Increment - 9912	City Center TIF District	Other GO CIP - Non-Debt	2, 14	12/2038	16,748,004	6,105,782	10,642,222	2,545,705	7,843,749	23,145,652	50,283,110
City Center TIF District Fund - W174	City Center TIF District	Other GO CIP - Non-Debt	2, 14	09/2022	526,581	536,321	(9,740)	338,679	-	-	865,260
Community Garden & Futsal Field - P848	Farmers Market TIF District	Other GO CIP - Non-Debt	2	09/2023	10,760	-	10,760	369,814	220,074	-	600,648
Continental Bldg Increment Repayment - P832	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2028	1,921,380	1,279,062	642,318	150,119	150,119	450,357	2,671,975

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Continental Gin Redevelopment Project - 7328	Deep Ellum TIF District	Other GO CIP - Non-Debt	2	09/2021	6,000,000	-	6,000,000	-	-	-	6,000,000
Cypress Waters Phase II Development - P759	Cypress Waters TIF District	Other GO CIP - Non-Debt	6	09/2022	7,735,892	2,050,614	5,685,278	588,937	-	-	8,324,829
Cypress Waters Repayment of Advances - P634	Cypress Waters TIF District	Other GO CIP - Non-Debt	6	12/2041	762,271	-	762,271	130,000	555,487	25,946,023	27,393,781
Cypress Waters TIF Admin. - P633	Cypress Waters TIF District	Other GO CIP - Non-Debt	6	12/2041	134,435	134,542	(107)	70,000	70,000	210,000	484,435
Dallas Heritage Village - W438	Cedars TIF District	Other GO CIP - Non-Debt	2	12/2021	650,000	-	650,000	-	-	-	650,000
Davis Garden Repayment of Advances - P563	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	12/2039	2,796,759	70	2,796,689	378,979	1,174,472	6,689,690	11,039,900
Davis Garden Admin - P409	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	12/2039	300,000	292,510	7,490	137,750	137,750	413,250	988,750
Davis Street Infrastructure Improvements - P754	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	09/2021	606,779	605,824	956	-	-	-	606,779
Debt Service Transfer to PPPF (Red Bird Mall Redev Project) - Q008	Mall Area Redevelopment TIF District	Other GO CIP - Non-Debt	8	12/2033	48,000	84,860	(36,860)	71,000	88,000	295,000	502,000
Deep Ellum Admin - P407	Deep Ellum TIF District	Other GO CIP - Non-Debt	2, 7, 14	12/2027	325,027	336,535	(11,508)	127,750	127,750	383,250	963,777
Deep Ellum Repay Dev Adv - P406	Deep Ellum TIF District	Other GO CIP - Non-Debt	2, 7, 14	12/2027	3,363,525	595,424	2,768,101	6,161,915	7,419,848	24,600,244	41,545,532
Design District Admin - P404	Design District TIF District	Other GO CIP - Non-Debt	2, 6	12/2028	307,304	310,455	(3,152)	117,750	117,750	353,250	896,054
Design District TIF - Repayment of Advances - P471	Design District TIF District	Other GO CIP - Non-Debt	2, 6	12/2028	24,708,286	-	24,708,286	1,136,172	3,621,561	20,263,241	49,729,260

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Design District TIF - P926	Design District TIF District	Other GO CIP - Non-Debt	Citywide	09/2022	7,800,000	7,650,000	150,000	150,000	-	-	7,950,000
Development of Phase I of the AT LAST Project - V120	Economic Development Bonds	2017 Bonds	5	09/2021	400,000	400,000	-	-	-	-	400,000
DHADC Land Bank Services - W310	Housing	2006 Bonds	Citywide	09/2023	1,500,000	1,230,000	270,000	-	-	-	1,500,000
Digital Realty Expansion and Renovation - W675	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	200,000	-	200,000	-	-	-	200,000
Disc Eco Dev CD3- Sq 67 SC - V107	Economic Development Bonds	2017 Bonds	3	10/2022	1,450,000	1,450,000	-	-	-	-	1,450,000
Disc Eco Dev CD6 SDMIF - V109	Economic Development Bonds	2017 Bonds	4	09/2026	2,500,000	135,000	2,365,000	-	-	-	2,500,000
Disc Eco Dev CD6 HAWK Signal - Singleton - ECO - V108	Economic Development Bonds	2017 Bonds	6	09/2021	250,000	106,636	143,364	-	-	-	250,000
Disc Mayor Golden Seeds - V110	Economic Development Bonds	2017 Bonds	4	12/2022	500,000	-	500,000	-	-	-	500,000
DISD - Hogg Elementary - W300	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	12/2023	1,570,000	-	1,570,000	-	-	-	1,570,000
Downtown Connection TIF - Increment - P305	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	12/2035	10,530,578	3,828,726	6,701,852	225,000	225,000	79,314,742	90,295,320
Eco Dev Program for City of Dallas Neighborhood Empowerment No. 10 (NEZ 10) - V113	Economic Development Bonds	2017 Bonds	5	09/2026	1,000,000	-	1,000,000	-	-	-	1,000,000
Economic Development - Citywide - W513	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	2,835,802	-	2,835,802	-	-	-	2,835,802

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Economic Development and Housing Demand - S801	Housing	2012 Bonds	Citywide	Ongoing	13,784,592	8,141,027	5,643,566	-	-	-	13,784,592
Economic Development-ECO Transfer Unit - VI01	Economic Development Bonds	2017 Bonds	Citywide	09/2026	3,426,349	-	3,426,349	4,828,865	5,611,368	-	13,866,583
Farmers Market GT Defeasance 2013 - 1737	Economic Development Bonds	Other GO CIP - Non-Debt	2	Ongoing	3,230,000	1,213,492	2,016,508	-	-	-	3,230,000
Farmers Mkt Admin - 9576	Farmers Market TIF District	Other GO CIP - Non-Debt	2	12/2028	799,369	805,976	(6,607)	147,750	147,750	443,250	1,538,119
Farmers Mkt Tax Increment - Q005	Farmers Market TIF District	Other GO CIP - Non-Debt	2	12/2028	3,484,332	-	3,484,332	-	1,370,354	3,199,521	8,054,207
Farmers Mkt Tax Increment - Q025	Farmers Market TIF District	Other GO CIP - Non-Debt	2	12/2028	3,248,832	4,987,573	(1,738,741)	-	1,964,766	8,614,440	13,828,038
Fire Station 58 - W630	Cypress Waters TIF District	Other GO CIP - Non-Debt	6	09/2023	-	-	-	5,741,741	6,558,259	-	12,300,000
FM Mixed-Use Development - P846	Farmers Market TIF District	Other GO CIP - Non-Debt	2	09/2021	8,752,368	5,924,068	2,828,300	-	-	-	8,752,368
Fort Worth Ave Admin - P408	Fort Worth Avenue TIF District	Other GO CIP - Non-Debt	1, 6	12/2029	306,563	308,602	(2,038)	112,750	112,750	338,250	870,313
Fort Worth Ave. - Repayment of Advances - P562	Fort Worth Avenue TIF District	Other GO CIP - Non-Debt	1, 6	12/2029	2,688,285	8,643	2,679,642	-	4,088,310	13,567,785	20,344,380
FY20 DWU Fee for Unserved Areas - W647	Water Service to the Unserved	Other GO CIP - Non-Debt	Citywide	09/2022	5,773,060	5,773,060	-	-	-	-	5,773,060
Gateway Oak Cliff Project - W681	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	12/2025	-	-	-	-	1,500,000	-	1,500,000
Grand Park South - Repayment of Advances - P397	Grand Park South TIF District	Other GO CIP - Non-Debt	7	12/2035	597,967	-	597,967	185,676	188,811	585,557	1,558,011
Grand Park South - TIF Administration - P396	Grand Park South TIF District	Other GO CIP - Non-Debt	7	12/2035	204,976	205,198	(222)	127,750	127,750	383,250	843,726

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Hensley Field re-use and redevelopment project - VI25	Economic Development Bonds	2017 Bonds	3	06/2022	862,609	862,609	-	-	-	-	862,609
Hou Prop 8 Acquisition & Demolition - T808	Housing	2006 Bonds	Citywide	Ongoing	5,209,692	5,164,692	45,000	-	-	-	5,209,692
Housing - Acquisition and Demolition - T807	Housing	2006 Bonds	Citywide	Ongoing	8,703,770	8,691,090	12,680	-	-	-	8,703,770
Housing - Land Bank - T802	Housing	2006 Bonds	Citywide	Ongoing	1,350,000	1,302,418	47,582	-	-	-	1,350,000
Housing Demand Driven Projects - S803	Housing	2012 Bonds	Citywide	Ongoing	2,871,313	2,258,967	612,346	-	-	-	2,871,313
Housing Purposes - P477	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	2,000,000	1,989,780	10,220	-	-	-	2,000,000
Housing Transfer Unit - VI26	Housing	2017 Bonds	13	10/2023	419,874	-	419,874	4,028,879	3,421,137	-	7,869,890
Improvements at 32 Pinnacle Park Blvd - P584	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	09/2021	907,462	747,650	159,812	-	-	-	907,462
INCAP Frontage Road Project - P585	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	09/2021	436,343	-	436,343	-	-	-	436,343
Integrated Community Development Project - VI29	Economic Development Bonds	2017 Bonds	5	09/2021	25,500	2,000	23,500	-	-	-	25,500
Joppa Neighbor Project SD - W085	Housing	2012 Bonds	Citywide	09/2023	280,000	240,000	40,000	-	-	-	280,000
Klyde Warren Park Phase II - W677	City Center TIF District	Other GO CIP - Non-Debt	2, 14	09/2024	-	-	-	-	-	1,800,000	1,800,000
Kroger-Ocado Project - W476	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	2,000,000	2,000,000	-	-	-	-	2,000,000

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Lake Highlands Tower Center - P373	Skillman Corridor TIF District	Other GO CIP - Non-Debt	9, 10, 13, 14	09/2021	11,667,950	8,337,751	3,330,199	-	-	-	11,667,950
LED Conversion-Priority Zones - W655	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	500,000	324,005	175,995	-	-	-	500,000
LHTC Pond Dredging Project - W682	Skillman Corridor TIF District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2025	-	-	-	4,000,000	-	-	4,000,000
Lucie-Partial Ops Consolidation - W470	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	8,600,000	8,600,000	-	-	-	-	8,600,000
Mall Area Redevelopment TIF Admin - W008	Mall Area Redevelopment TIF District	Other GO CIP - Non-Debt	8, 11	12/2044	1,011,255	41,220	970,035	102,750	102,750	308,250	1,525,005
Mall Area Redevelopment TIF Increment - W185	Mall Area Redevelopment TIF District	Other GO CIP - Non-Debt	8, 11	12/2044	-	-	-	636,907	790,440	2,644,615	4,071,962
Maple/Mockingbird TIF - P560	Maple Mockingbird TIF District	Other GO CIP - Non-Debt	2	12/2033	167,669	169,364	(1,694)	102,750	102,750	308,250	681,419
Maple-Mockingbird - Repayment of Advances - P565	Maple Mockingbird TIF District	Other GO CIP - Non-Debt	2	12/2033	8,039,469	-	8,039,469	4,593,622	4,734,514	15,091,796	32,459,401
Mid Elm Lofts Project - P914	City Center TIF District	Other GO CIP - Non-Debt	2, 14	09/2022	1,090,465	27,857	1,062,608	2,854,624	-	-	3,945,089
Neighborhood Empowerment Zones - 5548	Housing	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	-	1,000,000	-	-	-	1,000,000
North Parking Garage Project - P729	Sports Arena TIF District	Other GO CIP - Non-Debt	2	12/2028	18,877,713	17,364,800	1,512,913	1,993,035	3,986,071	11,958,213	36,815,032
Oak Cliff Gateway Tax Increment - Q002	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	12/2045	2,158,407	591,189	1,567,218	2,966,520	5,233,902	25,633,109	35,991,938

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Oak Cliff/Gateway Admin - 9915	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	12/2045	908,189	911,734	(3,545)	202,750	202,750	608,250	1,921,939
Olympic Redevelopment Project - P853	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	12/2020	23,823,829	-	23,823,829	21,578,952	-	-	45,402,781
Open Space Public Improvements at 888 S - P575	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	09/2021	118,820	-	118,820	-	-	-	118,820
Project Food Access - W654	Economic Development Bonds	2006 Bonds	Citywide	09/2023	1,400,000	-	1,400,000	-	-	-	1,400,000
Public Private Partnership - 9992	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	09/2020	57,387,616	56,348,236	1,039,381	-	-	-	57,387,616
Public Private Partnership - P151	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	33,628,884	18,293,597	15,335,287	8,500,000	8,500,000	24,000,000	74,628,884
Public Private Partnership - Retail Rehabilitation Demonstration - W018	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	-	1,000,000	-	-	-	1,000,000
Public Private Partnership- Adaptive Reuse Program - P886	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	150,000	120,000	30,000	-	-	-	150,000
Public Private Partnership -Small Business Façade Program - P885	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	93,725	6,275	-	-	-	100,000
Public Private Partnership-2400 Bryan Project - 1879	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	6,000,000	6,000,000	-	-	-	-	6,000,000

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Public Private Partnership- Advisory Services for City's Housing Policy - W055	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	125,000	115,000	10,000	-	-	-	125,000
Public Private Partnership-BSHD Projects - P777	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	100,000	72,695	27,305	-	-	-	100,000
Public Private Partnership-Business Park - 8808	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,859,029	1,859,029	-	-	-	-	1,859,029
Public Private Partnership-Dallas Protocol and World Affairs Council Contract - P476	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,920,505	2,403,005	517,500	-	-	-	2,920,505
Public Private Partnership-Downtown Retail Program -Phase III - P435	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,212,008	678,074	533,934	-	-	-	1,212,008
Public Private Partnership-Heritage Alliance - 6856	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	206,712	206,712	-	-	-	-	206,712
Public Private Partnership-Main Dist. Initiative - P102	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,963,812	2,725,934	237,878	-	-	-	2,963,812
Public Private Partnership-Neighborhood Retail Redevelopment Program -W166	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,500,000	1,508,085	(8,085)	-	-	-	1,508,085

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Public Private Partnership- Public/Private Fee Rebate - 9990	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,556,194	2,442,936	113,258	-	-	-	2,556,194
Public Private Partnership- Public/Private Infrastructure - 9953	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	3,582,988	3,554,656	28,332	-	-	-	3,582,988
Public Private Partnership- Southern Dallas Adaptive Reuse Grant Program- Phase II - W142	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	250,000	60,000	190,000	-	-	-	250,000
Public Private Partnership- Southwest Center Mall Redevelopment - P587	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	186,200	109,186	77,014	-	-	-	186,200
Public Private Partnership-UNT - Dallas Campus - P311	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,064,782	2,064,782	-	-	-	-	2,064,782
Public Private Partnership- Workforce Readiness, Placement & Retention - W178	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,641,898	1,357,601	284,297	-	-	-	1,641,898
Redbird Business Grant - W435	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	2,500,000	2,000,000	500,000	-	-	-	2,500,000
Redevelopment of Grocery Store- 3035 N. Buckner - V130	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	650,000	650,000	-	-	-	-	650,000

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Redevelopment of Grocery Store- 3035 N. Buckner - VI30	Economic Development Bonds	2017 Bonds	7	09/2022	650,000	650,000	-	-	-	-	650,000
RISD Public Improvement Reimbursement - P684	Skillman Corridor TIF District	Other GO CIP - Non-Debt	9, 10, 13, 14	09/2026	1,949,319	1,623,275	326,044	519,731	609,508	2,272,276	5,350,834
Saint Elm Hotel & Corrigan Tower - P957	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2024	572,358	378,047	194,311	149,566	149,566	8,886,794	9,758,284
Skillman Corridor Admin - P405	Skillman Corridor TIF District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2036	400,805	402,929	(2,124)	110,000	110,000	330,000	950,805
Skillman Corridor TIF - Repayment of Advances - P472	Skillman Corridor TIF District	Other GO CIP - Non-Debt	9, 10, 13, 14	12/2036	11,745,632	25,119	11,720,513	2,824,836	7,480,516	24,540,833	46,591,817
Southwestern Medical TIF - Administration - P468	Southwestern Medical TIF District	Other GO CIP - Non-Debt	2	12/2027	355,535	359,225	(3,690)	82,750	82,750	248,250	769,285
Southwestern Medical TIF - Repayment of Advances - P469	Southwestern Medical TIF District	Other GO CIP - Non-Debt	2	12/2027	7,350,767	-	7,350,767	170,754	1,051,255	3,505,453	12,078,229
Sports Arena Admin - 9630	Sports Arena TIF District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	1,270,770	990,914	279,856	187,750	187,750	563,250	2,209,520
Sports Arena Increment - Q003	Sports Arena TIF District	Other GO CIP - Non-Debt	2, 6, 14	12/2043	18,645,766	1,407,935	17,237,831	7,899,080	6,550,337	26,332,044	59,427,227
Sports Arena TIF N.Parking Garage Mainte - 5094	Sports Arena TIF District	Other GO CIP - Non-Debt	2	Ongoing	200,000	-	200,000	-	-	-	200,000
St. Philip's Catalyst Project - VI21	Housing	2017 Bonds	7	06/2022	550,000	-	550,000	-	-	-	550,000
Stack Deep Ellum 2700, 2712, 2718, Commerce - W497	Deep Ellum TIF District	Other GO CIP - Non-Debt	2	09/2021	2,576,125	-	2,576,125	-	-	-	2,576,125

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Statler/Library Jackson/ST Redev. - P884	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2023	13,852,129	13,992,797	(140,668)	5,732,920	26,208,690	-	45,793,739
Stoneleigh Hotel (2927 Maple Ave) - P298	Downtown Connection TIF District	Other GO CIP - Non-Debt	14	09/2024	2,420,993	1,984,306	436,686	189,084	43,705	93,820	2,747,602
Street Improvements on Stafford St. - VI33	Economic Development Bonds	2017 Bonds	6	Ongoing	192,000	-	192,000	-	-	-	192,000
Streetcar Project - North Oak Cliff Streetcar System - P674	Davis Garden TIF District	Other GO CIP - Non-Debt	1, 3	09/2023	828,120	-	828,120	1,526,910	833,599	-	3,188,629
Streetcar Support - (DWSA) - W673	Oak Cliff Gateway TIF District	Other GO CIP - Non-Debt	1	Ongoing	475,000	475,000	-	475,000	-	-	950,000
Streetcar-PPPF - W694	Public-Private Partnership Program	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	-	1,000,000	-	-	-	1,000,000
The Canyon-Colorado Extension Phase II - W048	Economic Development Bonds	2012 Bonds	Citywide	Ongoing	196,256	196,256	-	-	-	-	196,256
The Crossing Project - VI28	Economic Development Bonds	2017 Bonds	7	12/2022	390,000	390,000	-	-	-	-	390,000
TOD - TIF - P559	Transit-Oriented Development (TOD) TIF District	Other GO CIP - Non-Debt	2, 3, 4, 8, 14	12/2039	8,825,099	180,180	8,644,919	3,531,739	3,637,692	13,244,836	29,239,366
Trinity Groves Mixed-Use Project - P924	Sports Arena TIF District	Other GO CIP - Non-Debt	2	12/2025	7,627,504	2,689,865	4,937,639	2,226,286	3,234,772	2,187,741	15,276,303
Trinity Strand Hi-Line Span Pedestrian Bridge/Connector - W642	Design District TIF District	Other GO CIP - Non-Debt	Citywide	09/2023	511,000	511,000	-	4,000,000	2,489,000	-	7,000,000
UL 4315 S Lancaster Rd 75216 CD4 - VI12	Economic Development Bonds	2017 Bonds	4	12/2021	750,000	750,000	-	-	-	-	750,000

ECONOMIC DEVELOPMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
University TIF District-Increment - W467	University TIF District	Other GO CIP - Non-Debt	8, 12	12/2047	895,667	-	895,667	1,661,262	1,993,479	6,598,684	11,149,092
Vickery Meadow Admin - P403	Vickery Meadow TIF District	Other GO CIP - Non-Debt	13	06/2028	308,981	311,453	(2,472)	125,000	125,000	375,000	933,981
Vickery Meadow TIF - Repayment of Advances - P470	Vickery Meadow TIF District	Other GO CIP - Non-Debt	13	06/2028	19,376,018	16,704,921	2,671,097	2,945,274	3,006,680	9,400,881	34,728,853
Victory South Parking Garage Improvements - P780	Sports Arena TIF District	Other GO CIP - Non-Debt	2	12/2028	6,841,001	5,985,001	856,000	855,000	1,710,000	5,130,000	14,536,001
Victory Su-district Retail - W151	Sports Arena TIF District	Other GO CIP - Non-Debt	2	09/2022	2,333,334	1,166,667	1,166,667	1,166,666	-	-	3,500,000
Villas at Western Heights - W650	Fort Worth Avenue TIF District	Other GO CIP - Non-Debt	1, 6	09/2022	2,500,000	-	2,500,000	5,178,874	-	-	7,678,874
Virgin Hotel Project - W301	Design District TIF District	Other GO CIP - Non-Debt	6	12/2023	6,896,962	2,842,733	4,054,229	792,981	-	-	7,689,943
Water Main Installations and Wastewater - V134	Economic Development Bonds	2017 Bonds	8	10/2023	508,739	-	508,739	-	-	-	508,739
West Dallas - Target Rehab Program - V131	Housing	2017 Bonds	4	09/2024	-	-	-	800,001	-	-	800,001
Grand Total					\$545,743,456	\$287,379,274	\$258,364,181	\$129,818,420	\$136,344,026	420,096,547	\$1,232,002,449



FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

MISSION

This program focuses on preparing plans, specifications, and construction project implementation to improve storm drainage and reduce the loss of lives and property due to flooding and erosion. These projects include construction and replacement of storm drainage systems, inadequate bridges and culverts, erosion control structures, and the implementation of floodplain management plans to improve the flood protection system.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Continued construction of the Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements
- Completed construction of 11 erosion control, six storm drainage improvement, and six other major maintenance projects
- Completed study and design of 80 erosion control and storm drainage sites to address stream bank erosion and storm drainage improvements
- Completed design of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Continued design of dredging improvements for eight lakes, ponds, and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Continued design of 23 storm drainage and erosion control projects
- Continued efforts to complete a Comprehensive Storm Drainage System Assessment, which will provide a framework for improvements and efficiencies in the operations, maintenance, and capital investments related to storm drainage management across the City

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Continue construction of Mill Creek/Peaks Branch/State Thomas Drainage Relief Tunnel Project for flood protection and storm drainage improvements
- Complete design of dredging improvements for eight lakes, ponds and detention basins to enhance stormwater storage capacity and restore original basin functionality
- Complete design of approximately 20 storm drainage and erosion control sites to improve storm drainage and address stream bank erosion
- Initiate and/or complete construction of approximately 40 erosion control, storm drainage, and other major maintenance projects
- Initiate construction of Able Sump improvements to include bridges along Riverfront Boulevard and Cadiz Street
- Complete the ongoing Comprehensive Storm Drainage System Assessment, which will provide a framework for improvements and efficiencies in the operations, maintenance, and capital investments related to storm drainage management across the City

SERVICE DESCRIPTIONS

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT	
Erosion Control	Erosion control projects are recommended for structures threatened by creek or channel bank erosion. Typical structures include streets, culverts, bridges, alleys, and homes. Erosion occurring in areas not associated with creek banks or man-made channels is not included in this category. This category provides armoring of natural creek banks to protect soil against further erosion loss.
Flood Management	Comprised of projects recommended in Floodplain Management Master Plans and Hydrologic Studies of creeks and tributaries. The emphasis is reducing severe flood impact on bridges and neighborhoods bordering floodplain areas. Typical projects in this category are bridge and culvert replacement, creek channelization, detention basins, and construction of flood protection levees.
Storm Drainage Relief System	Provides funds for the construction of storm drainage system improvements. Many areas within the City of Dallas are served by storm drainage systems that are inadequate due to age of the system, prior construction utilizing lessor design standards, and increased development densities. In many cases, because of the high cost of retrofitting improvements in fully developed areas, these projects are proposed for phased design and construction.
Stormwater Drainage Management	Provides funding for projects funded by the City's monthly stormwater utility fee.

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Trinity River
Corridor Projects

Projects along the Trinity River Corridor for flood protection, environmental restoration/preservation, recreation, and transportation improvements.

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1995 Bonds	7,399	4,774	2,625	-	-	-	7,399
1998 Bonds	66,838,294	66,782,825	55,469	-	-	-	66,838,294
2006 Bonds	130,605,435	86,443,174	44,162,260	-	-	-	130,605,435
2012 Bonds	310,664,045	283,690,074	26,973,971	-	-	-	310,664,045
2017 Bonds	20,934,325	10,655,611	10,278,713	13,061,956	13,203,732	-	47,200,013
Other GO CIP - Non-Debt	51,933,164	23,935,389	27,997,775	13,027,437	15,428,390	82,653,792	163,042,783
Grand Total	\$580,982,661	\$471,511,848	\$109,470,813	\$26,089,393	\$28,632,122	\$82,653,792	\$718,357,968

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Erosion Control	12,180,272	6,897,426	5,282,846	1,317,779	-	14,205,000	27,703,051
Flood Management	314,719,331	288,293,516	26,425,815	1,000,000	-	-	315,719,331
Storm Drainage Relief System	1,996,008	33,900	1,962,108	-	-	-	1,996,008
Stormwater Drainage Management	174,919,702	103,741,540	71,178,162	23,771,614	28,632,122	68,448,792	295,772,230
Trinity River Corridor Projects	77,167,348	72,545,466	4,621,882	-	-	-	77,167,348
Grand Total	\$580,982,661	\$471,511,848	\$109,470,813	\$26,089,393	\$28,632,122	\$82,653,792	\$718,357,968

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
10836, 10840, 10844 Meadowcliff Cir - W093	Stormwater Drainage Management	2006 Bonds	7	06/2023	1,721	1,721	-	-	-	-	1,721
10836, 10840, 10844 Meadowcliff Cir - W093	Stormwater Drainage Management	2012 Bonds	7	06/2023	585,413	585,413	-	-	-	-	585,413
1700 N Field Street Drainage Repair - W706	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	05/2025	-	-	-	-	-	75,000	75,000
2133 Province - W707	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	75,000	75,000
2330 Blanton Outfall Repair - W708	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	05/2025	-	-	-	-	-	75,000	75,000
408 Glen Oak - W356	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	07/2023	350,000	23,108	326,892	140,000	-	-	490,000
4126 Maybeth Drainage Relief - W709	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	05/2025	-	-	-	-	-	15,000	15,000
4209 Rosa Ct, Drainage Relief System - W710	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2025	-	-	-	-	-	225,000	225,000
5th Street Drainage Relief system - W711	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	159,450	159,450

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Abshire Lane - VD62	Stormwater Drainage Management	2017 Bonds	11	06/2023	120,472	116,972	3,500	828,028	-	-	948,500
Acres/Grady Detention Basins 1 & 2, Dredging - W398	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	08/2023	143,942	139,936	4,006	1,076,320	-	-	1,220,262
Alderson, 3700 - VD42	Stormwater Drainage Management	2017 Bonds	14	07/2023	185,000	185,000	-	1,003,000	-	-	1,188,000
Alpha 6919 Drainage Relief System - W712	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	05/2025	-	-	-	-	-	60,000	60,000
Anderson Ave @ Goodman - W399	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	04/2025	-	-	-	230,000	-	-	230,000
Ash Creek - S Fork - Bridges @ Lakeland - T497	Flood Management	2006 Bonds	7	04/2025	3,273,966	3,565,839	(291,873)	-	-	-	3,565,839
Ash Creek - S Fork Channel Improvements at John West - W400	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	04/2025	-	-	-	243,500	-	2,191,500	2,435,000
Ash Creek Estates @ Meadow Way - T517	Stormwater Drainage Management	2006 Bonds	7	06/2023	207,251	207,251	-	-	-	-	207,251
Ash Creek Trib 5B7 Bridge Improvement @ Peavy - W713	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	256,500	256,500
Ash Creek Trib 5B7 Bridge Improvement @ Province - W714	Erosion Control	Other GO CIP - Non-Debt	9	05/2028	-	-	-	-	-	5,400,000	5,400,000
Avenue Q, 7512 and 7506 - W715	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	05/2025	-	-	-	-	-	72,000	72,000
Baymar Lane, 6201 - VD26	Erosion Control	2017 Bonds	5	04/2023	25,630	27,630	(2,000)	-	-	-	27,630

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Baymar Lane, 6201 - VD26	Stormwater Drainage Management	2017 Bonds	12	04/2023	174,370	-	174,370	-	-	-	174,370
Beckley @ Coombs Creek Drainage Study - W401	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	04/2025	-	-	-	125,000	-	-	125,000
Beechmont Dr 2507 - S704	Erosion Control	2012 Bonds	9	11/2023	117,253	117,253	(0)	-	-	-	117,253
Beechmont Dr 2507 - S704	Erosion Control	1995 Bonds	9	10/2021	1,058	1,058	-	-	-	-	1,058
Belt Line 2327 - W229	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	Ongoing	127,200	-	127,200	-	-	-	127,200
Bent Creek Detention Basin, Dredging - W402	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	10/2023	37,369	27,369	10,000	86,800	-	-	124,169
Bethany Dr 9908 - W716	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	64,800	64,800
Betty Jane, 10225 - VD27	Stormwater Drainage Management	2017 Bonds	12	Ongoing	-	-	-	197,000	-	-	197,000
Birchridge 14721 - W717	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	05/2025	-	-	-	-	-	36,000	36,000
Bonnie View over Five Mile Creek - VD12	Erosion Control	2017 Bonds	14	07/2023	189,904	89,904	100,000	455,096	-	-	645,000
Brittania Way, 8470-8506, Erosion Control Pilot - VD20	Erosion Control	2017 Bonds	10	04/2023	270,000	37,281	232,719	-	-	-	270,000
Brushy Creek Trail, 5719 - VD23	Erosion Control	2017 Bonds	7	04/2023	40,620	43,388	(2,768)	-	-	-	43,388
Brushy Creek Trail, 5719 - VD23	Stormwater Drainage Management	2017 Bonds	12	04/2023	274,380	-	274,380	-	-	-	274,380
Burninglog 13156 - S709	Erosion Control	2012 Bonds	10	11/2023	68,600	43,539	25,061	-	-	-	68,600

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Calcutta 616(RL Area 40) - W273	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	07/2023	440,000	67,397	372,603	-	-	1,622,037	2,062,037
Cedar Creek Bridge @ Clarendon - W403	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2025	-	-	-	281,000	-	2,529,000	2,810,000
Cedar Creek Bridge @ Clarendon (Sta 149+13) - W718	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	05/2025	-	-	-	-	-	332,250	332,250
Cedar Creek Bridge @ Moore - W404	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2025	-	-	-	147,600	-	1,328,400	1,476,000
Cedar Creek Bridge @ Tyler - W719	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2028	-	-	-	-	-	1,245,000	1,245,000
Cedar Creek Channel -ATSF RR to Ewing - W720	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	06/2029	-	-	-	-	-	1,740,000	1,740,000
Cedar Creek Channel Improvements (908 s Rosemont) - W721	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	225,000	225,000
Cedar Creek Culvert @ Polk - W722	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	06/2029	-	-	-	-	-	1,000,000	1,000,000
Cedar Creek Culvert @ W. Clarendon Drive - W230	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	07/2023	206,250	85,518	120,732	-	-	-	206,250
Cedar Creek Culvert @ Winnetka - W723	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	330,000	330,000
Cedar Hurst 3411, 3421 - W724	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	91,200	91,200

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Cedar Springs Branch @ Denton - W725	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	05/2025	-	-	-	-	-	91,500	91,500
Chalk Hill Branch @ N.Counts - W727	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	123,750	123,750
Chalk Hill Branch @ S.Counts - W728	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	206,250	206,250
Chalk Hill Branch Culvert @ Jefferson - W729	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	75,000	75,000
Chalkhill Branch - I30/Loop 12 Interchange - VD33	Stormwater Drainage Management	2017 Bonds	6	07/2023	780,000	91,408	688,592	-	-	-	780,000
Channel - Major Maintenance - W195	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	175,000	300,000	750,000	1,225,000
Chantilly Lane 6916 - W730	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	36,000	36,000
Claren Court 7106, 7110, 7114 - VD24	Erosion Control	2017 Bonds	12	04/2023	173,000	23,924	149,076	-	-	-	173,000
Clearbrook Lane 10500 Blk - VD17	Erosion Control	2017 Bonds	9	04/2023	150,000	20,741	129,259	-	-	-	150,000
Cliffdale, 322 - W731	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	82,500	82,500
Clubcreek Circle 8903, 8907, 8911 - VD14	Erosion Control	2017 Bonds	13	07/2023	262,344	162,344	100,000	656,172	-	-	918,516
Clubhouse Circle 6511 - W732	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	05/2025	-	-	-	-	-	45,600	45,600
Clubhouse Circle 6523 & 6527 - S715	Erosion Control	2012 Bonds	Citywide	04/2023	28,966	28,966	-	-	-	-	28,966

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Coolgreene 8208 - W231	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	01/2023	315,000	43,030	271,970	-	-	-	315,000
Coombs Creek - Hampton to Davis (Coordinate with Adjacent Trail) - VD01	Erosion Control	2017 Bonds	1	06/2022	2,296,432	1,124,092	1,172,340	206,511	-	-	2,502,943
Coombs Creek Bridge @ 9th - W733	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	50,250	50,250
Coombs Creek Bridge @ Barnett - W734	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	42,000	42,000
Coombs Creek Bridge @ Brooklyndell - W735	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2026	-	-	-	-	-	260,000	260,000
Coombs Creek Bridge @ Colorado - W736	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	73,025	73,025
Coombs Creek Bridge @ Plymouth - W737	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2026	-	-	-	-	-	6,400,000	6,400,000
Council District 10 - VD84	Flood Management	2017 Bonds	7	10/2023	-	-	-	1,000,000	-	-	1,000,000
Country Brook Pond Btwn Park Grove Ln & - S717	Erosion Control	2012 Bonds	14	04/2023	24,961	24,961	-	-	-	-	24,961
Country Brook Pond Improvements - VD82	Stormwater Drainage Management	2017 Bonds	7	04/2023	110,000	18,856	91,144	-	-	-	110,000
Creek Bend Road 7028 - VD80	Stormwater Drainage Management	2017 Bonds	1	06/2023	82,000	8,485	73,515	-	-	-	82,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Crestview East Addition No.2 (Beechmont 2779) Drainage relief system - W738	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	05/2025	-	-	-	-	-	315,000	315,000
Cypress Branch @ Jennie Lee - VD75	Stormwater Drainage Management	2017 Bonds	7	11/2023	164,700	103,075	61,625	-	18,300	-	183,000
Dallas Floodway DFE PPA - W446	Trinity River Corridor Projects	2006 Bonds	Citywide	07/2023	2,748,891	844,091	1,904,801	-	-	-	2,748,891
Dallas Floodway DFE PPA - W446	Trinity River Corridor Projects	1998 Bonds	Citywide	07/2023	15,911	4,715	11,196	-	-	-	15,911
Dallas Floodway Extension - W632	Trinity River Corridor Projects	2006 Bonds	Citywide	07/2023	5,550,826	2,892,215	2,658,612	-	-	-	5,550,826
Dallas Floodway Extension - W632	Trinity River Corridor Projects	1998 Bonds	Citywide	07/2023	49,097	-	49,097	-	-	-	49,097
Davenport Road 17911 - W739	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	05/2025	-	-	-	-	-	57,600	57,600
Deep Hill Circle 2625, 2641, 2663, 2667, 2687, 2691 - VD02	Stormwater Drainage Management	2017 Bonds	3	10/2022	97,120	-	97,120	1,091,140	-	-	1,188,260
Dixon Branch-E Prong Culvert@ Mediterranean - W740	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	05/2025	-	-	-	-	-	25,559	25,559
Dorrington Circle 3106 - W741	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	05/2025	-	-	-	-	24,000	136,000	160,000
Dredge Maintenance - W405	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	-	-	-	175,000	250,000	750,000	1,175,000
El Cerrito Storm Drainage, 2470 - VD11	Erosion Control	2017 Bonds	1	06/2023	200,001	29,783	170,218	-	-	-	200,001

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
El Cerrito, 2420, 2460, 2522 - VD10	Erosion Control	2017 Bonds	9	04/2023	528,000	81,852	446,148	-	-	-	528,000
El Tivoli@ Reverchon Drainage Relief System - W742	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	241,500	241,500
Elam Creek Voluntary Purchase (1 home) - W275	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2021	146,050	-	146,050	-	-	-	146,050
Elmwood Branch Bridge @ Melbourne - W743	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	31,500	31,500
Elmwood Branch Culvert @ Edgefield - W744	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	48,000	48,000
Elmwood Branch Culvert @ Tyler & Vernon - W745	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	36,000	36,000
Emergency Pipe Repairs - Major Maintenance of Collapsed Pipe in Critical Areas - W268	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	250,000	-	250,000	150,000	300,000	800,000	1,500,000
Estes Branch Channel Improvements (2704 Mosslen) - W746	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	05/2025	-	-	-	-	-	300,000	300,000
Eustis Ave 8600-8800 Blk & KCS Railroad Backwater Analysis - W747	Erosion Control	Other GO CIP - Non-Debt	9	05/2028	-	-	-	-	-	200,000	200,000
Fair Oaks Crossing, 8555 - W406	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	04/2026	102,165	-	102,165	-	238,000	-	340,165

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Fair Oaks Detention Basin, Dredging - W407	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	10/2023	101,298	98,298	3,000	691,840	-	-	793,138
Ferguson Rd. 1151 - W748	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	60,000	60,000
Five Mile Pkwy 2200 Clock - W232	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	07/2023	951,430	877,412	74,018	-	-	-	951,430
Flood Control Operations Center - W220	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	Ongoing	11,282,356	11,818,933	(536,577)	-	-	-	11,818,933
Flood Management Area - Major Maintenance - W194	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	208,000	-	208,000	150,000	300,000	800,000	1,458,000
Flood Risk/Eco Restoration/ Recreation - W245	Trinity River Corridor Projects	1998 Bonds	Citywide	07/2023	47,700,365	47,705,189	(4,824)	-	-	-	47,705,189
Forest Ridge 9700 Block-Chiswell 9600 Block - VD76	Stormwater Drainage Management	2017 Bonds	7	06/2023	377,755	177,755	200,000	1,322,245	-	-	1,700,000
Fort Worth Avenue @ Vilbig - VD37	Stormwater Drainage Management	2017 Bonds	6	07/2023	200,000	30,516	169,484	-	-	-	200,000
Fox Hollow Lake, Dredging - W408	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	10/2023	31,006	28,006	3,000	106,764	-	-	137,770
Gabion - Major Maintenance - W196	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	Ongoing	250,000	-	250,000	160,000	300,000	750,000	1,460,000
Gifford-Roanoke Area Relief System - Phase II/ Brookhollow Bridge - VD38	Stormwater Drainage Management	2017 Bonds	2	07/2023	194,420	189,420	5,000	1,450,580	-	-	1,645,000
Glen Oaks 816 - S723	Erosion Control	2012 Bonds	4	11/2023	-	35,609	(35,609)	-	-	-	35,609

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Glen Oaks 936 - W749	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	05/2025	-	-	-	-	-	67,200	67,200
Glencairn 460 - W750	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	05/2025	-	-	-	-	-	33,600	33,600
Grauwylar Gate - W751	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	05/2025	-	-	-	-	-	75,000	75,000
Greendale 1721, 1716 - VD67	Stormwater Drainage Management	2017 Bonds	5	11/2023	50,000	18,814	31,186	-	55,000	-	105,000
Greenhollow/Sapling Way/Clearsprings RL - W200	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	11/2023	1,370,700	139,135	1,231,565	-	-	-	1,370,700
Greenspan - Kirmwood Area - VD65	Stormwater Drainage Management	2017 Bonds	10	06/2023	72,698	69,198	3,500	455,802	-	-	528,500
Guadalupe 3033 - W752	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	24,000	24,000
Guildhall-McCree Storm Drainage Relief System - W213	Stormwater Drainage Management	Other GO CIP - Non-Debt	10, Citywide	11/2023	4,699,970	426,170	4,273,800	-	-	-	4,699,970
Hampton Gate - VD34	Stormwater Drainage Management	2017 Bonds	6	09/2022	-	-	-	21,277	472,437	-	493,714
Hatfield Branch @ Seagoville Channel Improvements - VD71	Stormwater Drainage Management	2017 Bonds	5	11/2023	200,000	49,474	150,526	-	287,000	-	487,000
Healey 2116 & Kingsman 9869 - S731	Erosion Control	2012 Bonds	9	05/2023	76,877	20,642	56,235	-	-	-	76,877
Hearne @ Commerce - VD35	Stormwater Drainage Management	2017 Bonds	6	07/2023	246,000	36,488	209,512	-	-	-	246,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Hickory Creek Floodplain Management Study W270	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	10/2024	228,066	-	228,066	-	-	-	228,066
Highgrove Area Drainage Relief System - W410	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	05/2027	-	-	-	-	-	4,115,000	4,115,000
Highland Road, 2447 - VD68	Stormwater Drainage Management	2017 Bonds	7	11/2023	75,000	37,069	37,931	-	120,000	-	195,000
Hillside Drive, 3604 - VD18	Erosion Control	2017 Bonds	9	04/2023	150,000	20,649	129,351	-	-	-	150,000
Holliday, 3445, 3449, 3605, 3621 - W411	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	04/2025	-	-	-	124,800	915,200	-	1,040,000
Hollow Ridge, 4804 - VD74	Stormwater Drainage Management	2017 Bonds	7	11/2023	165,000	7,611	157,389	-	185,000	-	350,000
Homer Street, 3215 - VD43	Stormwater Drainage Management	2017 Bonds	14	07/2023	141,000	19,200	121,800	-	-	-	141,000
Hughes Lane @ Kalani Place - VD78	Stormwater Drainage Management	2006 Bonds	11	10/2022	398,708	398,708	-	-	-	-	398,708
Hughes Lane @ Kalani Place - VD78	Stormwater Drainage Management	2017 Bonds	11	10/2022	839,826	839,826	-	-	-	-	839,826
Hunnicut Road 8223 - W233	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	07/2023	263,000	45,640	217,360	-	-	-	263,000
Jackson Branch-Church Road Bridge - W753	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	05/2025	-	-	-	-	-	205,500	205,500
Joe's Creek - TXU ROW and 3900 Block Vinecrest - VD28	Erosion Control	2017 Bonds	4	04/2023	350,000	48,216	301,783	-	-	-	350,000
Joe's Creek West Fork Bridge @ Walnut Hill - VD47	Stormwater Drainage Management	2017 Bonds	6	11/2023	275,000	219,843	55,157	-	195,000	-	470,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Junius Street @Baylor University Medical Center - VD39	Stormwater Drainage Management	2017 Bonds	3	07/2023	102,829	99,329	3,500	-	-	-	102,829
Keeton Park Lake, Dredging - W412	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2023	118,966	115,966	3,000	-	671,832	-	790,798
Kidd Springs - H&H Study - VD31	Stormwater Drainage Management	2017 Bonds	1	08/2021	89,000	89,000	-	-	-	-	89,000
Kidd Springs Branch @ Colorado - W754	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	146,050	146,050
Kiest Boulevard W. 2901 - W234	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	07/2023	275,000	45,547	229,453	57,600	-	154,600	487,200
Kiesthill (3407, 3411, 3431), Kiest Crest (3610), & Kiest Forest (3408, 3316) - W414	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	04/2025	-	-	-	236,800	2,131,200	2,131,200	4,499,200
Kiesthill Drive, 3335 - VD04	Erosion Control	2017 Bonds	3	06/2022	300,000	145,913	154,087	-	-	-	300,000
Kiltartan 1511 - S735	Erosion Control	2012 Bonds	9	10/2021	169,638	169,638	-	-	-	-	169,638
Kiltartan 1511 - S735	Erosion Control	1995 Bonds	9	10/2021	1,266	1,266	-	-	-	-	1,266
Kiltartan 1519 - W755	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	33,600	190,400	224,000
Kings Branch @ Genoa - VD61	Stormwater Drainage Management	2017 Bonds	4	06/2023	36,375	34,375	2,000	225,625	-	-	262,000
Kings Branch Culvert @ Denley - VD60	Stormwater Drainage Management	2017 Bonds	4	06/2023	65,175	62,175	3,000	417,825	-	-	483,000
Kings Branch Culvert @ Edgemont - VD56	Stormwater Drainage Management	2017 Bonds	4	06/2023	24,896	22,896	2,000	150,104	-	-	175,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Kings Branch Culvert @ Georgia - VD54	Stormwater Drainage Management	2017 Bonds	4	06/2023	28,568	26,568	2,000	173,432	-	-	202,000
Kings Branch Culvert @ Louisiana - VD59	Stormwater Drainage Management	2017 Bonds	4	06/2023	51,460	48,960	2,500	321,040	-	-	372,500
Kings Branch Culvert @ Stella - VD58	Stormwater Drainage Management	2017 Bonds	4	06/2023	27,148	25,148	2,000	164,852	-	-	192,000
Kings Branch Culvert @ Woodin - VD57	Stormwater Drainage Management	2017 Bonds	9	06/2023	29,982	27,982	2,000	184,018	-	-	214,000
Knights Branch Upper Relief System Study - W756	Stormwater Drainage Management	Other GO CIP - Non-Debt	2, 13	05/2025	-	-	-	-	-	400,000	400,000
Knights Street 2426 & 2428 - W757	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	05/2025	-	-	-	-	-	177,000	177,000
Kushia 3800 @ Grinnell - W758	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	05/2025	-	-	-	-	-	65,250	65,250
Lake Cliff at Colorado - H&H Study - VD30	Stormwater Drainage Management	2017 Bonds	1	08/2021	59,000	59,000	-	-	-	-	59,000
Lake Highlands (E) 10684, 10688, 10692 - W759	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	168,000	168,000
Lake June @ St. Augustine - VD72	Stormwater Drainage Management	2017 Bonds	5	11/2023	200,000	59,714	140,286	-	521,000	-	721,000
Lakeland 2214 - W235	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	01/2023	343,750	47,078	296,673	-	-	-	343,750
Lane Park-7100 to 7300 Block - W760	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2025	-	-	-	-	-	143,550	143,550
Leeshire, 2921 - W415	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	05/2025	-	-	-	320,000	-	-	320,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Levee Drainage System - Sump A - T513	Flood Management	2006 Bonds	7	06/2023	3,095,251	3,095,281	(29)	-	-	-	3,095,281
Levee Drainage System - T543	Stormwater Drainage Management	2006 Bonds	4	06/2023	200,000	438,024	(238,024)	-	-	-	438,024
Levee Drainage System- Sump A (Able Pump) - S768	Flood Management	2012 Bonds	7	06/2023	89,571,270	76,935,378	12,635,891	-	-	-	89,571,270
Lisbon Area C - W204	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	11/2023	1,172,813	283,063	889,750	481,487	-	-	1,654,300
Lively Lane, 3808 - VD48	Stormwater Drainage Management	2017 Bonds	6	11/2023	64,000	37,688	26,312	-	16,000	-	80,000
Loganwood 3602 - VD69	Stormwater Drainage Management	2017 Bonds	5	11/2023	100,000	41,038	58,962	-	156,000	-	256,000
Lone Star Detention Basin, Dredging - W416	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	10/2023	87,643	87,625	18	-	-	-	87,643
Loree 1742 - W761	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	109,500	109,500
Lullwater Drive 8223, 8235 - W762	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	36,000	36,000
Mapleleaf Circle/ Mapleleaf Lane Area - W763	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	159,000	159,000
Master Plans / Floodplain Management Studies - W417	Stormwater Drainage Management	Other GO CIP - Non-Debt	Citywide	08/2024	3,500,000	3,500,000	-	1,040,000	-	-	4,540,000
McCommas Branch FPMS Alt 4 - W277	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	05/2025	-	-	-	479,432	-	3,119,500	3,598,932

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
McCree Branch-White Rock-Flood Management - T515	Flood Management	2006 Bonds	10	11/2023	178,844	123,469	55,375	-	-	-	178,844
Meadow Lake Ave 7102 & Westlake 7203 - W764	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	238,500	238,500
Meadowcliff 10720, 10726 - VD13	Erosion Control	2006 Bonds	10	06/2022	398,183	398,183	-	-	-	-	398,183
Meadowcliff 10720, 10726 - VD13	Erosion Control	2017 Bonds	10	06/2022	853,000	836,783	16,217	-	-	-	853,000
Meadowknoll 8911 - W765	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	05/2025	-	-	-	-	-	26,400	26,400
Meandering Way 16209 - VD81	Stormwater Drainage Management	2017 Bonds	1	06/2023	74,000	8,152	65,848	-	-	-	74,000
Melody Lane 6262 Site 1&2 - W766	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	06/2029	-	-	-	-	253,350	1,435,650	1,689,000
Mercer Place, 9056 - W790	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	24,000	136,000	-	160,000
Middle Peaks Branch - Phase 1 - to Fair - T523	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	4,259,863	4,259,863	-	-	-	-	4,259,863
Middle Peaks Branch - Phase 2 - Fair Par - T524	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	2,978,777	2,978,777	-	-	-	-	2,978,777
Mill Creek Drainage Relief System - Phase 1 - T525	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	91,100,467	52,926,709	38,173,758	-	-	-	91,100,467
Mill Creek, Peaks Branch and State Thomas - S769	Flood Management	2012 Bonds	Citywide	11/2023	218,600,000	204,573,549	14,026,451	-	-	-	218,600,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Milverton@ Palisade - VD73	Stormwater Drainage Management	2017 Bonds	5	11/2023	150,000	88,760	61,240	-	720,000	-	870,000
Monte Carlo 1600 and 3400 block - W274	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	07/2023	200,000	70,325	129,675	-	-	-	200,000
Morning Dew Circle 3844 (RL Area 39) - VD55	Stormwater Drainage Management	2017 Bonds	3	06/2023	21,800	17,800	4,000	117,200	-	-	139,000
Munger, 1300, 1301 - VD40	Stormwater Drainage Management	2017 Bonds	2, 14	07/2023	80,000	11,713	68,287	-	-	-	80,000
N. Winnetka Ave. @ McBroom Street Drainage Relief - W767	Stormwater Drainage Management	Other GO CIP - Non-Debt	6	05/2025	-	-	-	-	-	34,500	34,500
Nandina - Pine Trail Area - VD63	Stormwater Drainage Management	2017 Bonds	7	06/2023	107,207	103,707	3,500	806,293	-	-	913,500
Nedra Way, 15821, 15827 - VD25	Erosion Control	2017 Bonds	11	04/2023	145,000	20,027	124,973	-	-	-	145,000
Northcliff Drive 9804 - W768	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	06/2029	-	-	-	-	-	448,000	448,000
Northwest Highway @ Tulane - W769	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2028	-	-	-	-	-	2,550,000	2,550,000
Oates Drive 1407 - VD19	Erosion Control	2017 Bonds	9	04/2023	190,000	26,154	163,846	-	-	-	190,000
Ohio W. 412 416 - W236	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2023	111,875	8,883	102,992	-	-	-	111,875
Pagewood 10553 - S743	Erosion Control	2012 Bonds	11	05/2022	90,000	90,000	-	-	-	-	90,000
Pandora Circle, 13344 - W419	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	04/2025	-	-	-	48,000	272,000	-	320,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Parkdale Bridge - White Rock Creek Tributary - VD08	Stormwater Drainage Management	2017 Bonds	7	Ongoing	-	-	-	-	97,000	-	97,000
Parrish Branch Culvert @ Wheatland Rd. - W237	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	06/2023	460,000	18,900	441,100	-	402,500	-	862,500
Paul Quinn College, 3837 Simpson Stewar - W238	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	01/2023	412,500	57,634	354,866	-	-	-	412,500
Pensive Drive Channel/ Walnut Hill Relief System - W212	Stormwater Drainage Management	Other GO CIP - Non-Debt	6, 13, Citywide	07/2023	1,025,000	1,066,051	9,958,949	-	-	-	11,025,000
Pentagon Parkway, W. 1122 - VD06	Erosion Control	2017 Bonds	9	06/2022	480,000	319,080	160,920	-	-	-	480,000
Plano Pkwy. 8800 - W770	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	05/2025	-	-	-	-	-	103,500	103,500
Pleasant Branch Tonawanda to Bruton - W279	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	06/2025	2,208,449	-	2,208,449	2,477,702	-	-	4,686,151
Polk Street 3425 (RL Area 38) - W272	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	10/2028	440,000	-	440,000	-	-	-	440,000
Prairie Creek Channel & Bridge Improvement @ 175 - VD70	Stormwater Drainage Management	2017 Bonds	5	11/2023	300,000	65,901	234,099	-	917,000	-	1,217,000
Prairie Oak Drive 9321 (RL Area 33) - VD66	Stormwater Drainage Management	2017 Bonds	5	11/2023	125,000	67,737	57,263	-	300,000	-	425,000
Preston Bend Drive, 17110 - W420	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	04/2025	-	-	-	76,800	563,200	-	640,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Preston Creek Place 6166 - W771	Stormwater Drainage Management	Other GO CIP - Non-Debt	11	05/2025	-	-	-	-	-	22,500	22,500
Preston Hollow Channel, Phases 1& 2, Desco - VD51	Stormwater Drainage Management	2017 Bonds	13	11/2023	245,000	202,076	42,924	-	1,609,000	-	1,854,000
Pruitt Branch Tributary Culvert Improvements @ Kingsfield - VD64	Stormwater Drainage Management	2017 Bonds	12	06/2023	58,685	55,685	3,000	364,315	-	-	423,000
Public Erosion control - VD15	Stormwater Drainage Management	2017 Bonds	Citywide	01/2023	-	-	-	310,000	-	-	310,000
Putting Green 6521, 6629, 6637, 6729 - VD03	Erosion Control	2006 Bonds	3	06/2022	17,063	83,008	(65,945)	-	-	-	83,008
Putting Green 6521, 6629, 6637, 6729 - VD03	Erosion Control	2017 Bonds	3	06/2022	919,961	937,024	(17,063)	-	-	-	937,024
Pyka 3918 - W239	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	07/2023	232,000	40,077	191,923	-	-	-	232,000
Ravinia S. 3338 - W772	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	28,800	28,800
Ravinia South, 123 - W773	Erosion Control	Other GO CIP - Non-Debt	1	05/2028	-	-	-	-	-	250,000	250,000
Rawlings-Douglas to Knight Drainage Relief - W197	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	Ongoing	1,820,318	1,077,102	743,216	-	-	-	1,820,318
Red Bird Branch Culvert @ Red Bird Lane - W421	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	04/2025	-	-	-	270,000	2,430,000	-	2,700,000
Rembrandt Terrace 18731 - W240	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	01/2023	201,079	79,333	121,746	-	-	-	201,079

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Rexford Dr @ Shorecrest Dr - VD53	Stormwater Drainage Management	2017 Bonds	13	07/2022	168,000	18,477	149,523	-	-	-	168,000
Richardson Branch Trail 8619,8623 - W774	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	05/2025	-	-	-	-	-	48,000	48,000
Richwood - W241	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	01/2023	1,911,306	256,000	1,655,306	-	-	-	1,911,306
Riverhill Drive, 17418 - VD22	Stormwater Drainage Management	2017 Bonds	12	04/2023	188,000	25,944	162,056	-	-	-	188,000
Riverview 6431 - W355	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2022	2,312,592	2,320,602	(8,010)	-	-	-	2,320,602
Royal Crest Drive 5105 - W775	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2025	-	-	-	-	-	72,000	72,000
Royal Lane 7832 & 7920 - S746	Erosion Control	2006 Bonds	11	10/2021	12,102	12,102	-	-	-	-	12,102
Royal Lane 7832 & 7920 - S746	Erosion Control	2012 Bonds	11	10/2021	581,861	583,501	(1,640)	-	-	-	583,501
Royal Lane 7832 & 7920 - S746	Erosion Control	1995 Bonds	11	10/2021	2,090	605	1,485	-	-	-	2,090
Royal Lane, 3162 (RL Area 7) - VD52	Stormwater Drainage Management	2017 Bonds	13	11/2023	98,000	42,966	55,034	-	122,000	-	220,000
Royal Lane, 7012 - VD50	Stormwater Drainage Management	2017 Bonds	11	11/2023	145,000	110,769	34,231	-	905,000	-	1,050,000
Rush Creek - Relief/Diversion System - T533	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	495,407	495,018	389	-	-	-	495,407
Sage Valley - Wisteria Area - W776	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	-	26,472	26,472
San Gabriel Drive 4300 Blk - W777	Erosion Control	Other GO CIP - Non-Debt	13	05/2028	-	-	-	-	-	7,245,000	7,245,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Sanford Ave Relief System - W199	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	11/2023	408,860	399,860	9,000	-	-	-	408,860
Seaton 3321 - W778	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	05/2025	-	-	-	-	-	43,200	43,200
Shady Hollow Ct, 3300 Block & Boulder Drive - VD16	Erosion Control	2017 Bonds	3	01/2023	1,518,102	214,337	1,303,765	-	-	-	1,518,102
Sheldon Ave 3303 (Fire Station 26) - W779	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	96,000	96,000
Sinclair, 10514 - W423	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2025	-	-	-	24,000	136,000	-	160,000
Sorcey Road @ White Ash - VD41	Stormwater Drainage Management	2017 Bonds	3	07/2023	65,000	30,975	34,025	-	-	-	65,000
South Branch Culvert Louisiana - W242	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	06/2023	165,900	16,564	149,336	-	-	1,333,000	1,498,900
South Lamar Ph. 2 - Pear, Mooney, Bannock Area - W424	Stormwater Drainage Management	Other GO CIP - Non-Debt	7	04/2025	-	-	-	400,000	-	3,600,000	4,000,000
Spring Grove 13316 - S751	Erosion Control	2012 Bonds	2	04/2023	74,045	37,771	36,274	-	-	-	74,045
Squaw Valley 17628 - S754	Erosion Control	2012 Bonds	9	04/2023	93,641	48,918	44,723	-	-	-	93,641
Squaw Valley, 17612, 17614 & 17630 - W425	Stormwater Drainage Management	Other GO CIP - Non-Debt	12	04/2025	-	-	-	120,192	881,408	-	1,001,600
State-Thomas - Antique District (Fairmou - T534	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	28,130	28,041	89	-	-	-	28,130
State-Thomas - Flora/Boll to Fairmont - VD45	Stormwater Drainage Management	2017 Bonds	14	07/2023	495,000	99,000	396,000	-	-	-	495,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
State-Thomas - Hallsville/ Worthington - VD44	Stormwater Drainage Management	2017 Bonds	14	07/2023	636,000	95,588	540,412	-	-	-	636,000
State-Thomas - McKinney Ave. - T535	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	2,941,120	2,941,120	(0)	-	-	-	2,941,120
State-Thomas @ Woodall Rodgers - T536	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	8,261,418	8,261,418	0	-	-	-	8,261,418
State-Thomas @ Woodall Rodgers (Study) - T537	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	9,020	9,020	-	-	-	-	9,020
Stedman Cir 17309 & 17315 - VD21	Erosion Control	2017 Bonds	12	04/2023	300,000	41,454	258,546	-	-	-	300,000
Summer Creek Circle 6145, 6153, 6155, 6157 - W426	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	10/2023	-	-	-	230,400	1,689,600	-	1,920,000
Talbot Parkway, 6760 - VD05	Erosion Control	2017 Bonds	3	06/2022	245,039	382,063	(137,024)	-	-	-	382,063
Tamarack 1745, 1739, 1751 - S757	Erosion Control	2012 Bonds	9	11/2023	308,500	121,916	186,584	-	-	-	308,500
Teakwood Elmridge Drainage Relief - VD49	Stormwater Drainage Management	2017 Bonds	11	11/2023	63,500	60,089	3,411	-	550,000	-	613,500
Throckmorton-Reagan-Drainage Improvements - W198	Stormwater Drainage Management	Other GO CIP - Non-Debt	2	06/2023	1,736,501	512,768	1,223,733	2,067,400	-	-	3,803,901
Timber Trail Dr. 10245 - W243	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	01/2023	406,250	-	406,250	-	-	-	406,250
Trammel Drive, 6561 - W427	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	04/2025	-	-	-	24,000	136,000	-	160,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Tree Shadow Trail, 5910 - VD79	Stormwater Drainage Management	2017 Bonds	1	06/2023	200,783	100,783	100,000	713,217	-	-	914,000
Trinity River Corridor Projects - N962	Trinity River Corridor Projects	1998 Bonds	Citywide	07/2023	359,617	359,617	-	-	-	-	359,617
Turnpike Distribution IV IH30-Commerce - VD36	Stormwater Drainage Management	2017 Bonds	6	07/2023	224,000	34,607	189,393	-	-	-	224,000
Turtle Creek - Trib 1 Culvert - VD46	Stormwater Drainage Management	2017 Bonds	Citywide	05/2025	-	-	-	250,000	-	-	250,000
Turtle Creek @ Bowen Area - Storm Drainage Relief - W428	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	04/2026	-	-	-	48,000	-	272,000	320,000
Turtle Creek @ Hall - W780	Stormwater Drainage Management	Other GO CIP - Non-Debt	14	05/2025	-	-	-	-	-	900,000	900,000
Turtle Creek @ Stonebridge - W781	Erosion Control	Other GO CIP - Non-Debt	14	05/2028	-	-	-	-	-	1,110,000	1,110,000
Twin Creek 9726 - S760	Erosion Control	2012 Bonds	9	10/2021	138,369	138,369	-	-	-	-	138,369
Twin Creek 9726 - S760	Erosion Control	1995 Bonds	9	10/2021	1,054	1,054	-	-	-	-	1,054
Twin Lakes, Dredging - W429	Stormwater Drainage Management	Other GO CIP - Non-Debt	5	10/2023	81,603	76,603	5,000	538,000	-	-	619,603
Tyler (S)-Berkeley - W782	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	490,500	490,500
University Hills (Houston School St) Bridge @ Ricketts Branch - W783	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2025	-	-	-	-	150,000	850,000	1,000,000
Urban 3100 Private Erosion Control - VD07	Erosion Control	2017 Bonds	9	06/2022	250,000	169,855	80,145	-	-	-	250,000

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
USACE Partnership Funds - W397	Trinity River Corridor Projects	2006 Bonds	Citywide	07/2023	2,029,336	2,026,336	3,000	-	-	-	2,029,336
USACE Partnership Funds - W397	Trinity River Corridor Projects	1998 Bonds	Citywide	07/2023	18,713,304	18,713,304	(0)	-	-	-	18,713,304
Van Buren (N)-Cedar Hill Area - W784	Stormwater Drainage Management	Other GO CIP - Non-Debt	1	05/2025	-	-	-	-	-	180,000	180,000
Versailles, 3500 - VD83	Stormwater Drainage Management	2017 Bonds	9	06/2023	206,000	22,791	183,209	-	-	-	206,000
Vinmont Channel, Drainage Diversion - VD29	Stormwater Drainage Management	2017 Bonds	1	09/2025	585,288	585,288	-	-	5,957,995	-	6,543,283
Vinewood Drive 8725 - W244	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	01/2023	246,958	35,458	211,500	-	-	-	246,958
Welch 11811 - W785	Stormwater Drainage Management	Other GO CIP - Non-Debt	13	05/2025	-	-	-	-	-	22,500	22,500
West Dallas - Eagle Ford Sump Basin - T541	Stormwater Drainage Management	2006 Bonds	Citywide	11/2023	421,950	421,950	-	-	-	-	421,950
West Fork of Joes Creek Channel Repair-Brockbank Dr @ Channel Dr. - W786	Stormwater Drainage Management	Other GO CIP - Non-Debt	6, 13	05/2025	-	-	-	-	-	150,000	150,000
White Rock Creek Drainage Study update of 1989 FPMS Study - W269	Stormwater Drainage Management	Other GO CIP - Non-Debt	10	10/2028	550,000	-	550,000	-	-	-	550,000
Wild Oak 2488 - S764	Erosion Control	2006 Bonds	7	03/2022	1,133	1,133	-	-	-	-	1,133
Wild Oak 2488 - S764	Erosion Control	2012 Bonds	7	03/2022	134,652	134,652	-	-	-	-	134,652

FLOOD PROTECTION AND STORM DRAINAGE MANAGEMENT

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Wild Oak 2488 - S764	Erosion Control	1995 Bonds	7	03/2022	1,931	791	1,140	-	-	-	1,931
Williamson Branch FPM5 Alt 2 - W278	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2026	-	-	-	-	2,055,000	11,645,000	13,700,000
Wixom Lane 835 - W787	Stormwater Drainage Management	Other GO CIP - Non-Debt	8	05/2025	-	-	-	-	-	27,300	27,300
Woodlark Trail, 306 - W788	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	05/2025	-	-	-	-	-	7,650	7,650
Woody Branch @ S Polk St - W430	Stormwater Drainage Management	Other GO CIP - Non-Debt	3	05/2023	-	-	-	-	659,500	5,935,500	6,595,000
Woody Branch Floodplain Management Study W271	Stormwater Drainage Management	Other GO CIP - Non-Debt	4	04/2024	-	-	-	-	200,000	-	200,000
Wynnewood Village Drainage Improvements - VD32	Stormwater Drainage Management	2017 Bonds	4	05/2022	1,157,857	1,151,427	6,430	177,184	-	-	1,335,041
Yewpon - Kingsley Area - T543	Storm Drainage Relief System	2006 Bonds	4	06/2023	1,996,008	33,900	1,962,108	-	-	-	1,996,008
Yosemite 6664 - W789	Stormwater Drainage Management	Other GO CIP - Non-Debt	9	05/2025	-	-	-	-	-	6,300	6,300
Grand Total					\$580,982,661	\$471,511,848	\$109,470,813	\$26,089,393	\$28,632,122	\$82,653,792	\$718,357,968

PARK AND RECREATION

MISSION

The Dallas Park and Recreation (PKR) Department's mission is to champion lifelong recreation and serve as responsible stewards of the city's parks, trails, and open spaces.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Completed construction of Hall of State, African American Museum, and Music Hall at Fair Park
- Completed construction of playgrounds at Fretz, Craddock, Garrett, MLK, and Lindsley Parks
- Completed construction of Hillcrest Village Green
- Completed construction of rest rooms at six spraygrounds: Grauwlyer, Jaycee Zaragoza, Nash Davis, K. B. Polk, Kleberg, and Timberglen Parks
- Completed Singing Hills Recreation Center, Tech Center, and Senior Center
- Completed Willie B. Johnson Recreation Center Gym, Senior Center, Tech Center, and parking additions
- Completed Coliseum at Fair Park
- Began construction of Trinity Forest Spine Trail North (Circuit Trail) and Hi-Line Trail (Circuit Trail)
- Began construction of the White Rock Lake Trail and Trinity Strand Trail Phase II
- Began design of Timberleaf playground
- Began design of Kleberg Trail Phase I

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Begin design on Bitter Creek and Lakewood Park Erosion Control projects
- Begin design for KCS Trail and SoPac Trail Phase 4
- Complete design for Bachman Skate Park
- Complete design for Glendale Phase I
- Complete design and begin construction at Friendship Park
- Complete design and bid construction for Lake Highlands Trail
- Complete design and bid construction for Cadillac Heights Park
- Complete building repairs at Science Place I and Pan American Arena at Fair Park
- Complete construction for Kidd Springs Japanese Garden
- Complete construction of playgrounds at Westmount, Willoughby, and Danieldale Parks
- Complete construction of Elmwood Pkwy Trail Phase III
- Substantially complete construction of Trinity Strand Trail Phase II
- Substantially complete White Rock Lake Trail

PARK AND RECREATION

SERVICE DESCRIPTIONS

PARK AND RECREATION	
Administrative and Internal Service Facilities	Provides for service facilities required to effectively and efficiently deliver services in an expanding park system.
Aquatic Facilities	These improvements provide for new neighborhood playgrounds, family aquatic centers, and infrastructure improvements to PKR public swimming pools. The improvements may include new filtration systems, new piping and chlorination systems, re-plastering of pool walls, new perimeter fencing, new decking, and improvements to the restroom and changing facilities.
Citywide Parks	Projects with a broader benefit to residents, including stormwater quality improvements, park accessibility improvements, and land acquisition.
Code Compliance, Safety and Security	Provides a mechanism to address critical needs throughout the city.
Community Parks	These parks are larger than Neighborhood Parks and usually comprise 15 to 100 acres and serve a two-mile radius. These parks may include areas for intense recreation activity such as competitive sports, swimming, tennis, playgrounds, and volleyball. They may also offer passive recreation opportunities such as walking, viewing, sitting, and picnicking.
Dallas Arboretum	Provides for development at the Dallas Arboretum in partnership with the Dallas Arboretum and Botanical Society.
Dallas Zoo	Provides for development within the park, often in partnership with the Dallas Zoological Society.
Downtown Parks	Provides for the development of parks within the Central Business District.
Environmental	Provides funding to address improvements directly affecting the health and well-being of the citizens of Dallas.
Erosion Control	These projects employ a variety of engineering techniques to control erosion around creek, channel, or lake banks. Erosion problems, if left unchecked, will cause damage to existing structures in the park and may create hazardous conditions.
Fair Park	Provides for the development of projects within Fair Park. These projects often are completed in partnership with the State Fair of Texas, Inc. or other institutions who have a stake in the development of the park.
Hike and Bike Trails	All-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer sufficient width to accommodate bicyclists, pedestrians, and skaters and are recommended under the North Central Texas Council of Government's (NCTCOG) Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's (TNRCC) Emission Reduction Plan for the region.
Historic Restoration	These improvements provide for the restoration and stabilization of historically significant park facilities, particularly those constructed during the 1930s Works Progress Administration era.

PARK AND RECREATION

Major Maintenance	Provides funding for repair and replacement of major building systems that typically cost more than \$10,000 and provide timely and appropriate maintenance to protect the City’s General Fund facility investment. This process ensures safe and usable facilities for residents and staff and maintains a positive image for the City. Examples of building systems include elevators, structural components, roofs, HVAC, electrical, plumbing, and interior finishes.
Major Park Facilities	These improvements provide for the development of new park facilities or renovation of existing facilities at regional parks that provide citywide or regional services. Included are projects at Fair Park, Dallas Zoo, Dallas Nature Center, Katy Trail, golf courses, and the Arboretum.
Mini Park	These parks address limited, isolated, or unique recreation needs of concentrated populations and are usually one acre or smaller in size with less than ¼-mile service radius.
Neighborhood Park Facilities	These parks are from one to 15 acres in size and service a ½-mile radius and have an area for active recreation such as fields, courts, playgrounds, and picnic areas. Facilities are generally unlighted with limited parking.
Park Land Acquisition	Provides funding for the acquisition of land for future park development.
Playground Improvement	Includes new playgrounds or replacement of outdated playground equipment. These projects may also include replacement or installation of new groundcover material to ensure playground safety.
Public Art	Includes public art initiatives throughout the city of Dallas. Funds generated by public art appropriations are used for the design services of artists, for the selection, acquisition, commissioning, and display of artworks, and for administration of the public art projects.
Recreation Centers	Provides for new recreation centers and additions to or renovation of existing recreation centers. The standard recreation center has program space and a full gymnasium. An addition typically consists of a large multipurpose room. Reservation facilities are available to the public for rental for special events and functions.
Site Development	Includes the development and implementation of park master plans. These projects may include installing some or all the components as outlined in the plan. Typical components may include pavilions, sidewalks, barrier-free ramps, hiking and biking trails, drainage, landscaping and irrigation, fencing, lighting, signage, and other improvements.
Studies and Master Plans	Provides funding for resolution of major developmental issues prior to proceeding with design and construction of individual projects.

PARK AND RECREATION

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
2006 Bonds	19,379,351	12,541,156	6,838,195	-	-	-	19,379,351
2017 Bonds	189,456,454	121,893,483	67,562,971	34,401,482	34,774,876	-	258,632,812
Other GO CIP - Non-Debt	13,336,087	4,691,228	8,644,859	-	-	-	13,336,087
Grand Total	\$222,171,892	\$139,125,867	\$83,046,025	\$34,401,482	\$34,774,876	-	\$291,348,250

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Administrative and Internal Service Facilities	3,062,653	1,214,827	1,847,826	-	-	-	3,062,653
Aquatic Facilities	21,469,000	18,662,300	2,806,700	-	-	-	21,469,000
Citywide Parks	22,400	172,242	(149,842)	-	-	-	172,242
Code Compliance, Safety and Security	54,915,318	40,167,554	14,747,764	9,297,589	10,896,478	-	75,109,385
Community Parks	2,298,593	1,076,511	1,222,082	-	390,000	-	2,688,593
Dallas Arboretum	2,278,068	1,339,242	938,826	300,000	-	-	2,578,068
Dallas Zoo	280,000	-	280,000	-	3,220,000	-	3,500,000
Downtown Parks	50,253,318	36,573,084	13,680,234	1,815,549	-	-	52,068,867
Environmental	462,733	389,315	73,418	-	-	-	462,733
Erosion Control	3,779,845	1,117,714	2,662,131	-	270,000	-	4,049,845
Fair Park	-	-	-	160,000	740,000	-	900,000
Hike and Bike Trails	33,917,744	7,121,456	26,796,288	1,935,050	4,908,707	-	40,761,501
Historic Restoration	170,586	186,436	(15,850)	29,414	250,000	-	450,000
Major Maintenance	3,300,000	2,238,054	1,061,946	-	-	-	3,300,000
Major Park Facilities	410,000	310,177	99,823	7,470,000	6,000,000	-	13,880,000
Mini Park	11,000	-	11,000	-	-	-	11,000
Neighborhood Park Facilities	1,221,855	210,015	1,011,840	410,000	949,673	-	2,581,528

PARK AND RECREATION

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Park Land Acquisition	14,043,146	8,662,296	5,380,850	4,145,137	500,000	-	18,688,283
Playground Improvement	1,585,760	377,392	1,208,368	290,000	500,000	-	2,375,760
Public Art	5,114,719	2,437,833	2,676,886	-	-	-	5,114,719
Recreation Centers	17,694,276	14,995,573	2,698,703	-	-	-	17,694,276
Site Development	4,615,383	1,108,637	3,506,746	8,548,743	6,150,018	-	19,314,144
Studies and Master Plans	1,265,494	765,208	500,286	-	-	-	1,265,494
Grand Total	\$222,171,892	\$139,125,867	\$83,046,025	\$34,401,482	\$34,774,876	-	\$291,348,250

PARK AND RECREATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Accessibility and Code Compliance - T046	Code Compliance, Safety and Security	2006 Bonds	Citywide	12/2021	217,313	214,780	2,532	-	-	-	217,313
ADA/Code Allowance - VB14	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2023	25,000	-	25,000	125,000	-	-	150,000
Anderson Bonner - Creek Bank Stabilization - VK45	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	70,000	-	70,000	-	430,000	-	500,000
Anderson Bonner - Playground - New - VK46	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	30,000	-	30,000	-	190,000	-	220,000
Anderson Bonner - Renovate Soccer Field #3 with Lights and Bleachers - VK47	Code Compliance, Safety and Security	2017 Bonds	11	12/2023	70,000	-	70,000	-	430,000	-	500,000
Aquatics Master Plan	Aquatic Facilities	2017 Bonds	Citywide	06/2021	13,002,000	12,102,803	899,197	-	-	-	13,002,000
Implementation- Phase 2A [Exline - Bahama] - VB02	Dallas Arboretum	2006 Bonds	9	03/2022	1,181,068	1,172,098	8,971	-	-	-	1,181,068
Arboretum Parking - T005	Code Compliance, Safety and Security	2006 Bonds	Citywide	06/2022	376,930	145,116	231,814	-	-	-	376,930

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
B. B. Owen Park - Site Development - VK39	Code Compliance, Safety and Security	2017 Bonds	10	03/2022	249,250	-	249,250	-	-	-	249,250
Bachman Lake Park - Regional Family Aquatic Center - Phase 1 - VB83	Aquatic Facilities	2017 Bonds	6	11/2021	4,044,500	3,770,473	274,027	-	-	-	4,044,500
Bachman Lake Skatepark - VB11	Site Development	2017 Bonds	6	12/2022	925,000	337,857	587,144	3,060,000	-	-	3,985,000
Bachman Recreation Center Renovation - VB23	Recreation Centers	2017 Bonds	6	09/2021	3,637,548	3,013,916	623,631	-	-	-	3,637,548
Bachman Regional Family Aquatic Center - Phase 1 (with CD 6) - VB48	Aquatic Facilities	2017 Bonds	2	11/2021	2,922,500	2,789,025	133,475	-	-	-	2,922,500
Barry Barker Park - pavilion, park furnishings, ADA drinking fountain - VK71	Code Compliance, Safety and Security	2017 Bonds	12	09/2023	100,000	-	100,000	-	547,738	-	647,738
Beckley Saner Park - Renovate backstop at 2 softball fields - VB61	Community Parks	2017 Bonds	4	12/2021	310,000	316,488	(6,488)	-	-	-	316,488
Bentwood Park - tennis - add player benches; park furnishings - VK64	Code Compliance, Safety and Security	2017 Bonds	12	08/2021	50,000	6,728	43,272	-	-	-	50,000
Bisbee Park - Parking lot, clearing/grubbing, and signage - VB68	Neighborhood Park Facilities	2017 Bonds	5	10/2022	150,000	-	150,000	-	-	-	150,000

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Bishop Flores Park - Connecting walkway to neighborhood - VB86	Neighborhood Park Facilities	2017 Bonds	6	10/2022	299,438	-	299,438	-	475,000	-	774,438
Bitter Creek Park - Creek bank stabilization - VB67	Erosion Control	2017 Bonds	5	09/2023	73,000	-	73,000	-	200,000	-	273,000
Bonnie View Park - Playground expansion - VB55	Playground Improvement	2017 Bonds	4	12/2021	6,682	6,682	-	-	-	-	6,682
Brownwood - Erosion Control - VB73	Erosion Control	2017 Bonds	6	10/2021	400,000	374,853	25,147	-	-	-	400,000
Brownwood Park - Soccer Field - VB74	Community Parks	2017 Bonds	6	10/2021	198,800	36,013	162,787	-	-	-	198,800
Cadillac Heights Park - VK94	Site Development	2017 Bonds	4	12/2024	674,522	169,945	504,577	545,265	-	-	1,219,787
Campbell Green Park - Site Improvements - VK61	Code Compliance, Safety and Security	2017 Bonds	12	04/2022	362,547	-	362,547	-	537,453	-	900,000
Casa Linda Park - Basketball - VK18	Code Compliance, Safety and Security	2017 Bonds	9	06/2022	35,000	-	35,000	-	-	-	35,000
Casa Linda Park Picnic Pavilion - VK17	Code Compliance, Safety and Security	2017 Bonds	9	06/2022	423,800	-	423,800	-	-	-	423,800
Casa view Park - Walking Trail - VK19	Code Compliance, Safety and Security	2017 Bonds	9	08/2022	60,000	-	60,000	340,000	-	-	400,000
Centennial Building VC08	Code Compliance, Safety and Security	2017 Bonds	Citywide	08/2023	750,000	-	750,000	-	3,650,000	-	4,400,000

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Central Square - playground replacement - VK90	Playground Improvement	2017 Bonds	14	07/2021	220,000	30,700	189,300	-	-	-	220,000
Chalk Hill Trail land acq - T038	Park Land Acquisition	2006 Bonds	Citywide	09/2023	2,797,977	1,720,148	1,077,829	-	-	-	2,797,977
Recreation Center - Major Maintenance, HVAC - VK48	Code Compliance, Safety and Security	2017 Bonds	11	07/2021	250,000	137,364	112,636	-	-	-	250,000
Circuit Trail - The LOOP (Match) - VB05	Hike and Bike Trails	2017 Bonds	2, 4, 5, 6, 7, 9	04/2023	19,400,125	142,300	19,257,825	-	550,000	-	19,950,125
City Facilities - Fair Park and Other Park Facility Repairs - W020	Major Maintenance	Other GO CIP - Non-Debt	Citywide	09/2023	1,000,000	675,855	324,145	-	-	-	1,000,000
Citywide Security Lighting - T044	Code Compliance, Safety and Security	2006 Bonds	Citywide	06/2022	400,000	336,987	63,013	-	-	-	400,000
Coliseum - VC06	Code Compliance, Safety and Security	2017 Bonds	Citywide	08/2021	9,500,000	7,145,293	2,354,707	-	-	-	9,500,000
Community Pool Conversion Projects - W645	Aquatic Facilities	2006 Bonds	Citywide	09/2024	1,500,000	-	1,500,000	-	-	-	1,500,000
Coombs Creek Trail - from Hampton/ Davis to Moss Park - VB36	Hike and Bike Trails	2017 Bonds	1	03/2022	461,950	368,943	93,007	1,635,050	-	-	2,097,000
Cottonwood Park - Playground - Add Equipment - VK49	Code Compliance, Safety and Security	2017 Bonds	11	06/2023	50,000	-	50,000	-	100,000	-	150,000
Craddock Park - playground expansion - VK87	Playground Improvement	2017 Bonds	14	07/2021	197,750	29,671	168,079	-	-	-	197,750

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Crawford Memorial master plan and design - T055	Studies and Master Plans	2006 Bonds	5	03/2022	1,265,494	765,208	500,286	-	-	-	1,265,494
Crawford Memorial Park - Phase 1 - VB15	Site Development	2017 Bonds	5	06/2023	55,000	15,079	39,921	4,401,077	3,228,923	-	7,685,000
Dallas Arboretum (Match) - VB09	Dallas Arboretum	2017 Bonds	9	08/2021	1,000,000	77,457	922,543	-	-	-	1,000,000
Dallas Water Gardens (Match) - VB31	Major Park Facilities	2017 Bonds	2	03/2024	30,000	29,436	564	7,470,000	-	-	7,500,000
Dallas Zoo (Match) - VB08	Dallas Zoo	2017 Bonds	4	09/2023	280,000	-	280,000	-	3,220,000	-	3,500,000
Danieldale Park - Playground replacement - VK11	Code Compliance, Safety and Security	2017 Bonds	8	07/2021	225,020	225,845	(825)	-	-	-	225,845
Devon Anderson Park - Replace playground equipment - VB65	Playground Improvement	2017 Bonds	5	04/2022	100,000	-	100,000	-	-	-	100,000
Dickerson Street - P516	Site Development	Other GO CIP - Non-Debt	12	09/2023	1,032,027	12,220	1,019,807	-	-	-	1,032,027
Discretionary Funding [Singing Hills R.C.] - VK15	Code Compliance, Safety and Security	2017 Bonds	8	12/2021	798,717	16,488	782,229	-	-	-	798,717
District 2 Service Center - P764	Administrative and Internal Service Facilities	2017 Bonds	11	09/2023	1,217,335	-	1,217,335	-	-	-	1,217,335
District 2 Service Center - P764	Administrative and Internal Service Facilities	2017 Bonds	Citywide	09/2023	289,306	-	289,306	-	-	-	289,306
Dixon Branch Greenbelt - Park Furnishings - VK22	Code Compliance, Safety and Security	2017 Bonds	9	10/2023	-	-	-	-	65,507	-	65,507

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Downtown Park Development - 7087	Downtown Parks	Other GO CIP - Non-Debt	Citywide	09/2024	6,815,413	1,456,940	5,358,473	-	-	-	6,815,413
Downtown Parks - Carpenter, Harwood and West End [Match] - VB03	Downtown Parks	2017 Bonds	2, 14	03/2022	35,000,000	34,999,790	210	-	-	-	35,000,000
Eladio Martinez Park - park furnishings, fencing and drinking fountain - VB87	Neighborhood Park Facilities	2017 Bonds	6	09/2023	-	-	-	-	60,000	-	60,000
Elmwood Pkwy Tr. (Elmwood Parkway to Polk to Gannon Park) - VB37	Hike and Bike Trails	2017 Bonds	1	03/2022	1,997,000	1,167,097	829,903	-	-	-	1,997,000
Eloise Lundy - Playground expansion - VB56.	Playground Improvement	2017 Bonds	4	12/2021	6,528	6,528	-	-	-	-	6,528
Emerald Lake Park - Dam safety and erosion control - VB49	Erosion Control	2017 Bonds	3	03/2022	2,075,000	419,722	1,655,278	-	-	-	2,075,000
Environmental Conservation - T083	Environmental	2006 Bonds	Citywide	03/2022	462,733	389,315	73,418	-	-	-	462,733
Everglade Park - Exercise stations at loop trail - VB88	Hike and Bike Trails	2017 Bonds	7	09/2021	147,750	19,096	128,654	-	-	-	147,750
Fair Park Improvements (C) Reserves - W503	Site Development	2017 Bonds	Citywide	12/2024	-	-	-	146,763	-	-	146,763
Ferguson Park - Portable Toilet Enclosure - VB91	Neighborhood Park Facilities	2017 Bonds	7	09/2022	-	-	-	70,000	-	-	70,000

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Flag Pole Hill - Phase 1 Master Plan Implementation - VB20	Site Development	2017 Bonds	10	12/2021	394,000	188,131	205,869	-	-	-	394,000
Flag Pole Hill - Playground [Match] - VB21	Playground Improvement	2017 Bonds	10	09/2023	162,525	-	162,525	-	-	-	162,525
Flag Pole Hill Park - Phase 1 Master Plan Implementation - VK36	Code Compliance, Safety and Security	2017 Bonds	10	10/2021	1,083,500	280,142	803,358	-	-	-	1,083,500
Flag Pole Hill Pavilion - Historic Restoration - VK32	Code Compliance, Safety and Security	2017 Bonds	10	09/2021	200,000	-	200,000	-	-	-	200,000
Food and Fiber Building - VC05	Code Compliance, Safety and Security	2017 Bonds	Citywide	12/2023	250,000	-	250,000	250,000	1,000,000	-	1,500,000
Forston Park - Develop new park with park furnishings - VK59	Code Compliance, Safety and Security	2017 Bonds	12	09/2023	-	-	-	-	220,000	-	220,000
Frances Rizo Park - Playground replacement, ADA drinking fountain - VB78	Playground Improvement	2017 Bonds	6	12/2022	25,000	-	25,000	-	-	-	25,000
Frankford Park - park furnishings package - VK65	Code Compliance, Safety and Security	2017 Bonds	12	09/2022	27,187	-	27,187	4,333	-	-	31,520
Fretz Park Recreation Center - Acoustical Treatment - Multi-purpose rooms - VK52	Code Compliance, Safety and Security	2017 Bonds	11	07/2021	95,000	64,636	30,364	-	-	-	95,000

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Friendship Park - Security lights, loop trail, exercise stations - VK30	Code Compliance, Safety and Security	2017 Bonds	10	03/2022	465,500	80,571	384,929	-	-	-	465,500
Friendship Park - Site Development (Supplemental funding) - VK42	Code Compliance, Safety and Security	2017 Bonds	10	03/2022	133,000	253	132,747	-	-	-	133,000
Garland Road Sidewalk at the Arboretum frontage - VB12	Dallas Arboretum	2017 Bonds	9	09/2021	97,000	89,688	7,312	300,000	-	-	397,000
Glen Meadow - Playground replacement - VK74	Playground Improvement	2017 Bonds	13	09/2023	40,000	-	40,000	-	180,000	-	220,000
Glendale Park - W349	Community Parks	2006 Bonds	3	03/2022	20,582	-	20,582	-	-	-	20,582
Glendale Park - Parking spaces and lighting - VB52	Community Parks	2017 Bonds	3	04/2022	1,040,348	295,843	744,505	-	-	-	1,040,348
Glover Park - Parking lot with lighting, land acquisition - VB72	Park Land Acquisition	2017 Bonds	5	12/2021	126,048	8,679	117,368	-	-	-	126,048
Guard Dr. - Phase 2 Site Development - VB66	Site Development	2017 Bonds	5	08/2023	480,000	-	480,000	120,000	-	-	600,000
Hall of State - VC01	Code Compliance, Safety and Security	2017 Bonds	Citywide	09/2021	13,831,388	13,595,898	235,490	-	289,306	-	14,120,694
Hamilton Park - Parking lot expansion at Recreation Center - VK31	Code Compliance, Safety and Security	2017 Bonds	10	09/2021	219,655	168,676	50,979	-	-	-	219,655

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Harry Stone Park - Neighborhood Family Aquatic Center - VK29	Code Compliance, Safety and Security	2017 Bonds	9	12/2021	6,107,000	5,566,160	540,840	-	-	-	6,107,000
Hattie R. Moore Park - Master Plan and Phase 1 Implementation - VB80	Site Development	2017 Bonds	6	12/2021	149,475	31,080	118,395	200,000	-	-	349,475
Hillview Park - Creek Erosion Control and Drainage Near Playground - VB95	Erosion Control	2017 Bonds	7	10/2021	403,345	48,058	355,287	-	-	-	403,345
Hillview Park - Park Furnishings Package - VB93	Neighborhood Park Facilities	2017 Bonds	7	10/2021	59,100	-	59,100	-	-	-	59,100
Hillview Park - Park ID Sign - VB94	Neighborhood Park Facilities	2017 Bonds	7	10/2021	6,403	-	6,403	-	-	-	6,403
Hillview Park - Pavilion - VB96	Neighborhood Park Facilities	2017 Bonds	7	10/2021	148,750	21,931	126,819	-	-	-	148,750
Hillview Park - Renovate Basketball Court - VB92	Neighborhood Park Facilities	2017 Bonds	7	12/2021	17,000	-	17,000	-	-	-	17,000
Holcomb Park - 6' wide walking loop trail, park furnishings - VB70	Hike and Bike Trails	2017 Bonds	5	12/2021	400,000	256,793	143,207	-	-	-	400,000
Jamestown Park - Playground equipment - swingset and park furnishings - VK76	Playground Improvement	2017 Bonds	13	09/2023	-	-	-	40,000	160,000	-	200,000

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Juanita Craft Recreation Center Improvem - P384	Recreation Centers	2006 Bonds	7	09/2022	1,999,888	1,945,842	54,046	-	-	-	1,999,888
Juanita J. Craft Park - ADA Drinking Fountain - VB97	Code Compliance, Safety and Security	2017 Bonds	7	10/2021	10,835	-	10,835	-	-	-	10,835
KCS Corridor Connection Trail - Design - VK40	Code Compliance, Safety and Security	2017 Bonds	10	08/2023	300,000	-	300,000	-	-	-	300,000
Kidd Springs - Japanese Garden Restoration - Phase 1 - VB35	Site Development	2017 Bonds	1	03/2022	591,000	129,747	461,253	-	-	-	591,000
Kidd Springs - Natural Spring daylighting and Lake bank erosion control - VB34	Erosion Control	2017 Bonds	1	09/2023	828,500	275,081	553,419	-	70,000	-	898,500
Kiest Park - Memorial Tree Grove - Phase 1 Implementation - VB64	Site Development	2017 Bonds	4	12/2021	7,003	7,003	-	-	-	-	7,003
Kiowa Parkway - Pedestrian Bridge - VK53	Code Compliance, Safety and Security	2017 Bonds	11	12/2022	60,000	-	60,000	290,000	-	-	350,000
Kleberg Trail - VB17	Hike and Bike Trails	2017 Bonds	5	05/2024	191,000	174,130	16,870	-	1,000,000	-	1,191,000
Kleberg-Rylie Park - Sprayground - VK14	Code Compliance, Safety and Security	2017 Bonds	8	09/2021	1,457,330	1,433,060	24,270	470	-	-	1,457,800
Klyde Warren Park Improvements (Match) - VB32	Downtown Parks	2017 Bonds	14	01/2023	8,184,451	-	8,184,451	1,815,549	-	-	10,000,000

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Lake Highland North Park - Site Developments - Recreation Ce - VK38	Code Compliance, Safety and Security	2017 Bonds	10	12/2022	394,000	229,060	164,940	-	-	-	394,000
Lake Highlands Trails - VB18	Hike and Bike Trails	2017 Bonds	10	03/2024	2,282,750	359,498	1,923,252	-	-	-	2,282,750
Lake Highlands Trails (Supplemental funding) - VK41	Code Compliance, Safety and Security	2017 Bonds	10	03/2022	496,250	8,500	487,750	-	-	-	496,250
Lakewood Park - Basketball Renovate - VK23	Code Compliance, Safety and Security	2017 Bonds	9	12/2023	-	-	-	10,000	70,000	-	80,000
Lakewood Park - Park Furnishing and drinking fountain - VK25	Code Compliance, Safety and Security	2017 Bonds	9	12/2023	-	-	-	10,000	75,000	-	85,000
Lakewood Park - Pedestrian Bridge and ADA Parking - VK24	Code Compliance, Safety and Security	2017 Bonds	9	12/2022	100,000	-	100,000	150,000	-	-	250,000
Land Acq for football complex in CD 5 [supplement CD funds] - VB30	Park Land Acquisition	2017 Bonds	Citywide	09/2022	681,077	339,495	341,582	518,923	-	-	1,200,000
Land Acq for the Cedars [Supplemental to SW allocation] - VB45	Park Land Acquisition	2017 Bonds	2	12/2024	5,932	5,932	-	-	-	-	5,932
Land Acq. and development of neighborhood-community park - VK54	Code Compliance, Safety and Security	2017 Bonds	11	09/2021	332,939	78,926	254,013	-	-	-	332,939
Land Acq. for CD 10 (to supplement CD 10 funds) - VB29	Park Land Acquisition	2017 Bonds	10	09/2023	1,000,000	640,646	359,354	-	-	-	1,000,000

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Land Acquisition - 919A	Park Land Acquisition	Other GO CIP - Non-Debt	Citywide	09/2024	3,801,028	2,356,087	1,444,941	-	-	-	3,801,028
Land Acquisition - CW Allowance - VB04	Park Land Acquisition	2017 Bonds	Citywide	09/2023	2,200,000	1,983,219	216,781	-	-	-	2,200,000
Land Acquisition - VB57	Park Land Acquisition	2017 Bonds	4	09/2023	200,000	11,380	188,620	200,000	-	-	400,000
Land Acquisition - VK55	Code Compliance, Safety and Security	2017 Bonds	11	09/2021	128,000	21,498	106,502	-	-	-	128,000
Land Acquisition & Plan - K212	Park Land Acquisition	2006 Bonds	Citywide	09/2022	50,600	25,640	24,960	-	-	-	50,600
Land Acquisition (to match \$1M from System-wide allowance) - VK43	Code Compliance, Safety and Security	2017 Bonds	10	09/2023	650,000	631,661	18,339	-	350,000	-	1,000,000
Land Acquisition and Partnership Match Funding - VB27	Park Land Acquisition	2017 Bonds	Citywide	09/2023	2,300,000	1,538,280	761,720	-	-	-	2,300,000
Land Acquisition for Football Complex [Supplemental System- with Land Acquisition Fund] - VB69	Park Land Acquisition	2017 Bonds	5	09/2022	641,786	21,322	620,464	2,658,214	-	-	3,300,000
Land Acquisition in the Cedars for new park (to supplement CD 2 funds) - VB28	Park Land Acquisition	2017 Bonds	Citywide	12/2024	5,992	5,992	-	-	-	-	5,992
Lindsley Park - Playground replacement - VK82	Playground Improvement	2017 Bonds	14	08/2021	220,000	205,287	14,713	-	-	-	220,000
Lindsley Park - Sidewalk exten.- Shadyside Ln.- Lindsley Dr. - VK81	Neighborhood Park Facilities	2017 Bonds	14	08/2021	193,838	179,515	14,323	-	-	-	193,838

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Lochwood Park - Field grading and irrigation - VK27	Code Compliance, Safety and Security	2017 Bonds	9	09/2021	118,200	102,969	15,231	-	-	-	118,200
Lochwood Park - Park furnishings package, including ADA drinking fountain - VK28	Code Compliance, Safety and Security	2017 Bonds	9	09/2021	44,663	-	44,663	-	-	-	44,663
Magnolia Lounge - VC12	Fair Park	2017 Bonds	Citywide	01/2023	-	-	-	160,000	740,000	-	900,000
Main Street Garden Special Project - P722	Downtown Parks	2006 Bonds	14	12/2021	253,455	116,355	137,100	-	-	-	253,455
Marcus Park - Playground replacement - VK75	Playground Improvement	2017 Bonds	13	09/2023	-	-	-	40,000	160,000	-	200,000
Maria Luna Park - Dog Park, basketball court, restoration of pavilion - VB40	Neighborhood Park Facilities	2017 Bonds	2	06/2023	287,327	8,570	278,757	-	414,673	-	702,000
Martin Luther King Jr. Park - Playground replacement - VB90	Playground Improvement	2017 Bonds	7	07/2021	250,000	47,250	202,750	-	-	-	250,000
Martin Luther King Jr. Park -Rec Center -Gym. Floor Cover - VB98	Code Compliance, Safety and Security	2017 Bonds	7	09/2023	12,155	-	12,155	-	-	-	12,155
McCree Park - Portable facility enclosure, park furnishings - VK33	Code Compliance, Safety and Security	2017 Bonds	10	07/2023	200,000	-	200,000	-	200,000	-	400,000
Midtown Land Acquisition - W671	Park Land Acquisition	2006 Bonds	Citywide	10/2022	12,631	5,476	7,155	-	-	-	12,631

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Midtown Park [Match] - VB16	Major Park Facilities	2017 Bonds	11	09/2023	-	741	(741)	-	6,000,000	-	6,000,000
Monarch Park - Playground replacement and Parking/ADA - VB41	Playground Improvement	2017 Bonds	2	03/2022	40,000	-	40,000	210,000	-	-	250,000
Moss Glen Park - Phase 2 site, including playground - VK58	Code Compliance, Safety and Security	2017 Bonds	12	12/2021	553,000	526,743	26,257	-	235,000	-	788,000
Moss Glen Park - Supplemental Funding - Pond Improvements - Site Development - VK70	Code Compliance, Safety and Security	2017 Bonds	12	09/2023	508,121	8,121	500,000	-	82,879	-	591,000
Muchert Service Center - P762	Administrative and Internal Service Facilities	2006 Bonds	Citywide	07/2022	1,556,012	1,214,827	341,185	-	-	-	1,556,012
Munger Park - Add shade structure at playground - VK86	Playground Improvement	2017 Bonds	14	07/2021	98,275	17,178	81,097	-	-	-	98,275
Neighborhood Park - Site Development - TBD - VB47	Site Development	2017 Bonds	2	12/2024	-	-	-	-	1,085,000	-	1,085,000
Northaven Trail - Bridge at I-75 (Supplemental to System-Wide funding) - VK56	Code Compliance, Safety and Security	2017 Bonds	11	07/2021	4,892,212	4,892,880	(668)	-	-	-	4,892,880
Northaven Trail - VB06	Hike and Bike Trails	2017 Bonds	11	06/2022	2,004,126	2,004,126	-	-	-	-	2,004,126
Northaven Trail (75 to Hillcrest) - T241	Hike and Bike Trails	2006 Bonds	11	07/2021	1,222,243	962,193	260,050	-	-	-	1,222,243

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Oak Lawn Park (Arlington Hall) - Renovate historic WPA rest rooms - VK83	Historic Restoration	2017 Bonds	14	08/2021	170,586	186,436	(15,850)	29,414	-	-	200,000
Pan American Complex - VC09	Code Compliance, Safety and Security	2017 Bonds	Citywide	08/2023	2,183,155	43,746	2,139,409	66,845	1,230,000	-	3,480,000
Park and Recreation Facilities (B) Reserves - W501	Site Development	2017 Bonds	Citywide	12/2024	-	-	-	75,638	1,817,890	-	1,893,528
Park and Recreation Facilities (B) Trail Reserves - W502	Site Development	2017 Bonds	Citywide	12/2024	-	-	-	-	18,205	-	18,205
Park at Dallas Heritage Village - VK93	Park Land Acquisition	2017 Bonds	2	12/2024	220,076	-	220,076	768,000	500,000	-	1,488,076
Park Signage (2006) - T249	Code Compliance, Safety and Security	2006 Bonds	Citywide	12/2021	687,641	675,520	12,121	-	-	-	687,641
Preston Green Park - park furnishings, ADA drinking fountain - VK72	Neighborhood Park Facilities	2017 Bonds	12	12/2022	-	-	-	100,000	-	-	100,000
Public Art Administration - Park - N809	Public Art	2006 Bonds	Citywide	09/2022	722,958	474,097	248,861	-	-	-	722,958
Public Art Administration - Park - N809	Public Art	Other GO CIP - Non-Debt	Citywide	09/2023	95,400	4,526	90,874	-	-	-	95,400
Public Art Projects - Park - N810	Public Art	2006 Bonds	Citywide	09/2022	2,354,476	1,620,526	733,950	-	-	-	2,354,476
Public Art Projects - Park - N810	Public Art	Other GO CIP - Non-Debt	Citywide	09/2023	381,600	-	381,600	-	-	-	381,600
Public Art - Parks - PA56	Public Art	2017 Bonds	Citywide	09/2023	1,248,228	187,392	1,060,836	-	-	-	1,248,228

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Pueblo Park - Park furnishings package and drinking fountain - VB84	Mini Park	2017 Bonds	6	12/2021	11,000	-	11,000	-	-	-	11,000
Public Art Admin-Parks - PA57	Public Art	2017 Bonds	Citywide	09/2023	312,057	151,292	160,765	-	-	-	312,057
R P Brooks Park - Loop Walking Trail - VK34	Code Compliance, Safety and Security	2017 Bonds	10	12/2024	90,000	-	90,000	-	210,000	-	300,000
Randall Park - Historic Pavilion Restoration - VK89	Historic Restoration	2017 Bonds	14	09/2023	-	-	-	-	250,000	-	250,000
Recreation Centers - Golf Course - Major Maintenance - VB33	Major Maintenance	2017 Bonds	Citywide	08/2022	2,300,000	1,562,199	737,801	-	-	-	2,300,000
Reserve Citywide - P550	Site Development	2006 Bonds	Citywide	12/2021	104,101	14,320	89,781	-	-	-	104,101
Reverchon Master Plan Implementation - T353	Community Parks	2006 Bonds	2	11/2022	568,862	249,072	319,791	-	-	-	568,862
Ridgewood Sidewalk - along Fisher - VK26	Code Compliance, Safety and Security	2017 Bonds	9	09/2021	250,000	47,445	202,555	-	-	-	250,000
Rose Haggard Park - walking loop trail, park furnishings - VK73	Hike and Bike Trails	2017 Bonds	12	08/2023	100,000	-	100,000	300,000	-	-	400,000
Runyon Creek Trail - W354	Hike and Bike Trails	2006 Bonds	Citywide	09/2022	211,735	29,481	182,254	-	-	-	211,735
Samuell Grand Park - Shade structure at existing playground - VB43	Playground Improvement	2017 Bonds	2	07/2021	97,750	17,104	80,646	-	-	-	97,750

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Science Place 1 (Phase 1) - VC10	Code Compliance, Safety and Security	2017 Bonds	Citywide	04/2022	1,410,000	1,021,662	388,338	3,700,000	-	-	5,110,000
Shadybank Park (Shadybank & Coolglen Dr.) - Trail connection with low water - VK60	Code Compliance, Safety and Security	2017 Bonds	12	12/2021	700,000	492,915	207,085	-	-	-	700,000
Singing Hills Replacement Recreation Center - Addition - VK13	Code Compliance, Safety and Security	2017 Bonds	8	12/2021	1,170,000	1,169,706	294	800,000	-	-	1,970,000
Southern Gateway Green-Ph 1 Deck - VB10	Citywide Parks	2017 Bonds	1, 4	12/2023	22,400	172,242	(149,842)	-	-	-	172,242
Spray park or recreational amenity at CD 10 Site - VK44	Code Compliance, Safety and Security	2017 Bonds	10	09/2023	-	-	-	-	332,000	-	332,000
Stafford Park - Playground and park furnishings - VB79	Playground Improvement	2017 Bonds	6	12/2022	22,000	-	22,000	-	-	-	22,000
Thurgood Marshall Rec. Ctr. Ren. - VB26	Recreation Centers	2017 Bonds	3	08/2021	1,529,000	1,495,071	33,929	-	-	-	1,529,000
Thurgood Marshall Recreation Center - Renovation (Supplemental Funding) - VB51	Recreation Centers	2017 Bonds	3	08/2021	347,000	120,358	226,642	-	-	-	347,000
Tietze Park - Add ADA parking and site improvements - VK84	Major Park Facilities	2017 Bonds	14	12/2021	100,000	-	100,000	-	-	-	100,000

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Tietze Park - Add shade structure at playground - VK85	Playground Improvement	2017 Bonds	14	12/2021	99,250	16,992	82,258	-	-	-	99,250
Timberglen Park - pavilion, new - VK67	Code Compliance, Safety and Security	2017 Bonds	12	09/2023	-	-	-	-	450,000	-	450,000
Timberglen Trail - supplemental funding - VK68	Code Compliance, Safety and Security	2017 Bonds	12	09/2022	-	5,813	(5,813)	500,000	-	-	500,000
Timberglen Trail - VB19	Hike and Bike Trails	2017 Bonds	12	01/2024	791,293	782,605	8,688	-	3,358,707	-	4,150,000
Timberleaf Park - Playground new - VK35	Code Compliance, Safety and Security	2017 Bonds	10	04/2022	40,000	20,518	19,482	220,000	-	-	260,000
Tipton Park - Picnic pavilion and water fountain - VB85	Neighborhood Park Facilities	2017 Bonds	6	06/2022	60,000	-	60,000	240,000	-	-	300,000
Tower Building - VC07	Code Compliance, Safety and Security	2017 Bonds	Citywide	12/2023	587,463	41,237	546,226	2,710,941	201,596	-	3,500,000
Trail Development - 7165	Hike and Bike Trails	2006 Bonds	Citywide	09/2023	1,000,527	255,689	744,839	-	-	-	1,000,527
Trail Development - 7165	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	09/2024	210,619	185,600	25,019	-	-	-	210,619
Twin Lakes Park - park furnishings package - VK69	Code Compliance, Safety and Security	2017 Bonds	12	10/2022	-	-	-	50,000	-	-	50,000
Wagging Tail Dog Park - Add new parking area - South - VK57	Code Compliance, Safety and Security	2017 Bonds	11	08/2021	400,000	394,142	5,858	-	-	-	400,000
Wahoo Park - ADA Drinking Fountain - VK04	Code Compliance, Safety and Security	2017 Bonds	7	03/2022	5,500	-	5,500	-	-	-	5,500
Wahoo Park - Basketball - Full Court, New - VK03	Code Compliance, Safety and Security	2017 Bonds	7	03/2022	80,000	-	80,000	-	-	-	80,000

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Walnut Hill Park - Basketball - Renovate existing and add new - VK77	Community Parks	2017 Bonds	13	04/2023	-	-	-	-	160,000	-	160,000
Walnut Hill Park - Replace softball backstop and bleachers on existing pad - VK78	Community Parks	2017 Bonds	13	04/2023	-	-	-	-	230,000	-	230,000
Westmount Park - Site Development - VB39	Site Development	2017 Bonds	1	12/2021	203,255	203,255	-	-	-	-	203,255
Wheatland Park Football Field - VK91	Community Parks	2017 Bonds	8	08/2021	160,000	179,095	(19,095)	-	-	-	179,095
Wheatley Park - ADA Drinking Fountain, Park Furnishings Package - VK05	Code Compliance, Safety and Security	2017 Bonds	7	03/2022	-	-	-	40,000	-	-	40,000
Wheatly Park - Replace Sidewalk Segment - VK06	Code Compliance, Safety and Security	2017 Bonds	7	03/2022	-	-	-	30,000	-	-	30,000
White Rock Hills Recreation New Construction - T329	Recreation Centers	2006 Bonds	9	03/2022	204,841	100,785	104,056	-	-	-	204,841
White Rock Lake security lights - T330	Code Compliance, Safety and Security	2006 Bonds	Citywide	06/2023	207,284	107,680	99,604	-	-	-	207,284
White Rock Lake Stone Tables (Match) - VB07	Major Park Facilities	2017 Bonds	9	07/2021	280,000	280,000	-	-	-	-	280,000
White Rock Lake Trail - VB13	Hike and Bike Trails	2017 Bonds	9	08/2022	3,496,625	413,906	3,082,719	-	-	-	3,496,625

PARK AND RECREATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Willie B. Johnson Gym. Add'n. (Hamilton Park) - VB25	Recreation Centers	2017 Bonds	10	08/2021	6,683,000	5,552,134	1,130,866	-	-	-	6,683,000
Willie B. Johnson Recreation Center - Senior Addition [Hamil - VB24	Recreation Centers	2017 Bonds	10	08/2021	3,293,000	2,767,467	525,533	-	-	-	3,293,000
Willie Mae Butler Park - ADA Drinking Fountain and Park Furnishings Package - VK08	Code Compliance, Safety and Security	2017 Bonds	7	12/2021	60,000	-	60,000	-	-	-	60,000
Willie Mae Butler Park - Convert Tennis Court to Basketball - VK07	Code Compliance, Safety and Security	2017 Bonds	7	12/2021	42,000	-	42,000	-	-	-	42,000
Willie Mae Butler Park - Portable Facility Enclosure - VK09	Code Compliance, Safety and Security	2017 Bonds	7	12/2021	60,000	4,323	55,677	-	-	-	60,000
Willoughby Park - Playground Replacement - VK10	Code Compliance, Safety and Security	2017 Bonds	8	07/2021	228,763	224,492	4,270	-	-	-	228,763
Grand Total					\$222,171,892	\$139,125,867	\$83,046,025	\$34,401,482	\$34,774,876	-	\$291,348,250



SANITATION SERVICES

MISSION

The Department of Sanitation Services Capital Improvement Program (CIP) is committed to providing quality waste management services, promoting sustainable and environmentally sound solutions to preserve the City-owned landfill, and protecting public health by ensuring (1) comprehensive waste cell design and construction; (2) cost effective equipment replacement and purchase; and (3) systematic facility maintenance and improvement.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Implemented the FY 2020-21 enhanced equipment replacement and purchase plan
- Awarded procurement contract and initiated installation of on-board camera, navigation, and telematics system to enhance the safety and efficiency for the department's collection services

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Continue the installation of the on-board camera system
- Implement the FY 2021-22 enhanced equipment replacement and purchase plan
- Initiate engineer design of swale and wetlands according to the Landfill 404 permit
- Initiate engineer review on Bachman Transfer Station renovation plan to improve the facility's capacity and efficiency
- Develop comprehensive plan and begin phased repairs and reconstructions for the damaged and/or eroded slopes and roads along the landfill levee

SERVICE DESCRIPTIONS

SANITATION SERVICES	
Fleet/Equipment Replacement	Provides funding for purchases of fleet equipment such as service trucks, rear loaders, rotobooms, transfer trucks, transfer trailers; landfill equipment such as bulldozers, tippers, compactors, service trucks, excavators, and tractors.
Solid Waste Facilities	Construction of waste disposal cells, and levee/swale at the McCommas Bluff Landfill, including cell disposal, flood protection and drainage, establishment of wetlands, and relocation of utilities. These projects consist of four major components: cell construction, extension of the levee system, swale excavation/environmental protection, drainage improvements, and relocation of utilities.

SANITATION SERVICES

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Other GO CIP - Debt	14,985,000	14,137,929	847,071	8,000,000	8,000,000	24,000,000	54,985,000
Other GO CIP - Non-Debt	28,809,001	9,177,083	19,631,918	4,000,000	10,500,000	27,347,730	70,656,731
Grand Total	\$43,794,001	\$23,315,012	\$20,478,989	\$12,000,000	\$18,500,000	\$51,347,730	\$125,641,731

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Fleet/Equipment Replacement	23,903,854	23,315,012	588,842	12,000,000	11,500,000	33,000,000	80,403,854
Solid Waste Facilities	19,890,147	-	19,890,147	-	7,000,000	18,347,730	45,237,877
Grand Total	\$43,794,001	\$23,315,012	\$20,478,989	\$12,000,000	\$18,500,000	\$51,347,730	\$125,641,731

SANITATION SERVICES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Collection Equipment Purchase - E601	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	3,260,802	(260,802)	-	-	-	3,260,802
Construction of the Swale and Wetlands per the 404 Permit - W324	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	2,089,775	-	2,089,775	-	2,500,000	5,700,000	10,289,775
ECO Park-Admin - W317	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	750,000	-	750,000	-	-	-	750,000
Fleet Purchases - E600	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	3,000,000	5,916,281	(2,916,281)	4,000,000	3,000,000	9,000,000	19,000,000
Fleet/Equipment Replacement (FY20 Fleet Purchases) - E312	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	6,985,000	6,698,601	286,399	-	-	-	6,985,000
Fleet/Equipment Replacement (FY21 Fleet Purchases) - E445	Fleet/Equipment Replacement	Other GO CIP - Debt	Citywide	Ongoing	8,000,000	7,439,328	560,672	8,000,000	8,000,000	24,000,000	48,000,000
New Scale House - W316	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,200,000	-	1,200,000	-	-	-	1,200,000
On-Board Camera for MRMP - W653	Fleet/Equipment Replacement	Other GO CIP - Non-Debt	Citywide	Ongoing	2,918,854	-	2,918,854	-	500,000	-	3,418,854
Other Sanitation Projects - W325	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	13,900,372	-	13,900,372	-	4,500,000	12,647,730	31,048,102
Post Closure Cost - W326	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	500,000	-	500,000	-	-	-	500,000
Transfer Stations - W315	Solid Waste Facilities	Other GO CIP - Non-Debt	Citywide	Ongoing	1,450,000	-	1,450,000	-	-	-	1,450,000
Grand Total					\$43,794,001	\$23,315,012	\$20,478,989	\$12,000,000	\$18,500,000	\$51,347,730	\$125,641,731



STREET AND TRANSPORTATION

MISSION

To maintain and enhance the condition and safety of the City of Dallas' streets, alleys, and sidewalks while promoting innovative, Service First solutions and a high quality of life for all of the City's residents, businesses, and visitors.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Completed engineering design for approximately 185 projects, including alley petitions, alley reconstruction, street petitions, streetscape/urban design, street reconstruction, thoroughfares, bridge repair and modifications, target neighborhoods, intergovernmental partnership projects, and traffic intersection capacity and safety improvements
- Completed 31 alley reconstruction projects
- Completed one bridge repair and modification project at Second Avenue over White Rock Creek
- Completed two intergovernmental partnership projects and one public/private development project
- Completed six Complete Streets projects, two streetscape/urban design projects, and four street reconstruction projects
- Completed ten street reconstruction/local street projects
- Completed 144 street resurfacing projects for a total of 120 lane miles
- Completed 29 sidewalk projects for a total of 15 miles of sidewalk improvements
- Completed 50 slope downs, 200 barrier-free ramps, 400 resident cost-share sidewalk replacement projects and 54 senior sidewalk replacement locations
- Completed 100 projects and 11 miles of unimproved alleys as part of year two of the Unimproved Alley Pilot Program
- Completed 965 preservation and maintenance projects for a total of 560 lane miles
- Completed one emergency bridge construction repair project
- Completed 50 percent of Garland/Gaston/East Grant Corridor Study
- Began construction on all Rail Road Crossing Quiet Zones
- Developed a new paving model to optimize maintenance plan and future bond program selections
- Awarded Design-Build contract for McKinney/Cole Conversion project
- Awarded 90 percent and completed 30 percent of Warranted Traffic Signals

STREET AND TRANSPORTATION

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Complete four alley petition projects and one target neighborhood project
- Complete 16 alley reconstruction projects
- Complete two bridge repair projects
- Complete one intergovernmental partnership project
- Complete nine street reconstruction projects, one thoroughfare project, and two traffic intersection capacity and safety improvement projects
- Complete 25 sidewalk projects, a sidewalk infrastructure maintenance program, and phase II of the Senior Sidewalk Replacement Program
- Complete 50 slope downs, 200 barrier-free ramps, and 400 resident cost-share sidewalk replacement projects
- Complete engineering design for approximately 35 projects, including a gateway, alley petitions, alley reconstruction, street petitions, street reconstructions, complete streets, streetscape/urban design, target neighborhoods, and intergovernmental partnership projects
- Complete 95 projects and 10.6 miles of unimproved alleys as a continuation of the three-year Unimproved Alley Pilot Program
- Complete construction on all Rail Road Crossing Quiet Zones
- Award remaining 10 percent and complete 80 percent of Warranted Traffic Signals

SERVICE DESCRIPTIONS

STREET AND TRANSPORTATION	
Alley Petitions	Engineering and construction of alley paving through petitions from the Property Owners Cost Participation Program (POCPP). Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved alleys for a valid paving petition. Property owners are assessed for a portion of the cost.
Alley Reconstruction	Engineering and construction of alleys that have exceeded their structural life expectancy.
Bridge Repair and Modification	Provide for repair and modification of bridges due to structural deficiencies identified in the biannual Bridge Inspection and Appraisal Program performed by the Texas Department of Transportation.
Complete Street	The Complete Street concept envisions streets that are safe and comfortable for everyone – young and old, motorists and bicyclists, pedestrians and wheelchair users, and bus and train riders alike.
Gateway	Provides for railroad coordination, temporary track relocation, bridges, retaining walls, street paving, including storm drainage, water and wastewater utilities, and other related infrastructure improvements consistent with the City Design Studio West Dallas redevelopment plan.

STREET AND TRANSPORTATION

Hike and Bike Trails	Partner with the Dallas Park & Recreation to construct all-weather trail projects that encourage walking, bicycling, and other modes of transportation as an alternative to the automobile. These trails offer enough width to accommodate bicyclists, pedestrians, and skaters, and are recommended under the North Central Texas Council of Governments' Mobility 2025 Plan and the Texas Natural Resources Conservation Commission's Emission Reduction Plan for the region. Collaborate with the Department of Transportation to add bike lanes to city streets.
Intergovernmental Partnership Projects	Transportation projects where the City is leveraging funding from other federal, state, and local sources. These projects typically include building a roadway to the standard identified in the Thoroughfare Plan, adding turn lanes at intersections, signal and other ITS upgrades, and trail projects.
Public Art	Includes public art initiatives throughout the city. Funds generated by public art appropriations are used for the design services of artists; selection, acquisition, commissioning, and display of artworks; and for administration of public art projects.
Public/Private Development	Provides cost participation for street infrastructure improvements related to public/private development.
Sidewalk and Barrier Free Ramp Improvements	Provides for new sidewalks in high-traffic pedestrian areas, safe routes to school, and the installation of barrier free ramps throughout the city in order to comply with the Americans with Disabilities Act (ADA). Also includes the installation and upkeep of sidewalk petitions.
Street and Alley Improvements	Projects that improve the overall condition of the streets and alleys.
Street Lighting	Projects to improve illumination of streets and neighborhoods through the construction or upgrade of streetlight infrastructure.
Street Petitions	Engineering and construction of street paving petition improvements requested by property owners through the POCPP. Petitions must represent a two-thirds majority of the abutting property owners and/or residents adjacent to unimproved street for a valid paving petition. Property owners are assessed for part of the cost.
Street Reconstruction	Engineering and construction of streets that have exceeded their structural life expectancy.
Street Resurfacing	Provides the removal of previous asphalt overlays or milling of existing concrete, repairs to base pavement, curb, gutter, and sidewalks, where required for the resurfacing project and placement of new or recycled asphalt overlays or concrete repairs and traffic markings, as necessary.
Streetscape-Urban Design	Design and installation of sidewalks, barrier-free ramps, brick pavers, trees and planting materials, irrigation systems, street lighting, and pedestrian lighting.
Target Neighborhood	Improvement of substandard residential streets to current City standards without requiring street petition. Property owners will be assessed for a portion of the cost.

STREET AND TRANSPORTATION

Thoroughfares	Roadway projects that improve the capacity of a segment of roadway by constructing it to the standard identified on the Thoroughfare Plan or CBD Streets and Vehicular Circulation Plan.
Traffic Intersection Capacity & Safety Improvements	Upgrade intersections to improve flow of traffic and to introduce traffic calming measures.
Traffic Signals	Projects to add or upgrade existing traffic control devices to aid the movement of vehicles through intersections.

STREET AND TRANSPORTATION

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
2006 Bonds	46,202,957	40,756,495	5,446,462	-	-	-	46,202,957
2012 Bonds	38,892,812	34,716,472	4,176,340	-	-	-	38,892,812
2017 Bonds	231,786,494	113,680,072	118,106,420	112,894,200	114,119,530	-	458,800,224
Capital Projects Reimbursement	69,730,840	57,840,896	11,889,944	-	-	-	69,730,840
Other GO CIP - Debt	-	-	-	55,000,000	55,000,000	-	110,000,000
Other GO CIP - Non-Debt	85,607,151	73,882,343	11,724,808	23,036,102	14,676,455	-	123,319,708
Grand Total	\$472,220,254	\$320,876,278	\$151,343,973	\$190,930,302	\$183,795,985	-	\$846,946,541

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Alley Petitions	1,744,464	1,404,208	340,255	-	310,813	-	2,055,277
Alley Reconstruction	28,954,954	20,395,552	8,559,402	3,362,396	6,392,323	-	38,709,673
Bridge Repair and Modification	24,131,750	17,985,862	6,145,887	2,193,288	2,733,121	-	29,058,159
Complete Street	12,073,288	11,829,229	244,058	-	-	-	12,073,288
Gateway	21,325,770	1,514,542	19,811,228	-	-	-	21,325,770
Hike and Bike Trails	2,646,443	2,075,693	570,750	-	-	-	2,646,443
Intergovernmental Partnership Projects	105,965,083	67,263,060	38,702,022	10,716,944	20,941,771	-	137,623,798
Public Art	233,232	15,710	217,521	-	-	-	233,232
Public/Private Development	2,390,747	265,000	2,125,747	-	-	-	2,390,747
Sidewalk and Barrier Free Ramp Improvements	20,694,375	13,107,191	7,587,184	9,148,594	5,392,886	-	35,235,855
Street and Alley Improvements	9,884,105	2,751,544	7,132,561	2,544,111	-	-	12,428,216
Street Lighting	2,150,000	-	2,150,000	-	-	-	2,150,000
Street Petitions	2,954,077	2,406,465	547,612	-	8,513,399	-	11,467,476

STREET AND TRANSPORTATION

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Street Reconstruction	120,201,130	105,376,741	14,824,389	96,593,479	93,028,611	-	309,823,220
Street Resurfacing	28,126,242	22,414,245	5,711,995	21,533,919	338,640	-	49,998,801
Streetscape-Urban Design	7,831,992	3,579,200	4,252,792	1,545,402	7,052,436	-	16,429,830
Target Neighborhood	8,899,262	8,391,452	507,809	1,774,677	11,716,799	-	22,390,738
Thoroughfares	48,568,769	29,843,231	18,725,538	28,695,012	22,401,829	-	99,665,610
Traffic Intersection Capacity & Safety Improvements	1,257,250	176,558	1,080,692	7,465	-	-	1,264,714
Traffic Signals	22,187,323	10,080,794	12,106,529	12,815,016	4,973,356	-	39,975,696
Grand Total	\$472,220,254	\$320,876,278	\$151,343,973	\$190,930,302	\$183,795,985	-	\$846,946,541

STREET AND TRANSPORTATION

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
10005-10119 Shayna Dr - 10002-10106 Hymie Cir - V032	Alley Reconstruction	2017 Bonds	5	06/2021	347,594	367,238	(19,644)	-	-	-	367,238
10106-10160 Caribou Trail - 10127-10143 Ferndale Rd - V079	Alley Reconstruction	2017 Bonds	10	12/2023	55,992	45,979	10,013	-	9,000	-	64,992
10163-10199 Vistadale Dr - 10200-10200 Trailcliff Dr - V080	Alley Reconstruction	2017 Bonds	10	12/2023	39,348	41,754	(2,406)	-	-	-	41,754
10315-10542 Castlerock Dr - 10315 Checota Dr - Gardenside - V033	Alley Reconstruction	2017 Bonds	5	06/2021	508,561	466,672	41,890	-	-	-	508,561
10445 - 10461 Carry Back Cir - 10419 - 10427 Carry Back Pl - V113	Alley Reconstruction	2017 Bonds	13	12/2024	116,684	50,820	65,864	-	-	-	116,684
10th St from I-35 to Clarendon Dr. - V198	Street Reconstruction	2017 Bonds	4	12/2024	260,705	266,221	(5,515)	2,526,059	-	-	2,786,764

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
10th Street Historic District Sidewalk and Barrier Free Ramp Improvements - V149	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	4	04/2023	692,982	9,234	683,747	-	-	-	692,982
11133-11139 Cotillion Dr - 3609 Bon Park Ct - V069	Alley Reconstruction	2017 Bonds	9	06/2023	104,988	37,090	67,898	-	-	-	104,988
11205-11335 Buchannan Dr - 11200-11298 Ferguson Rd - V070	Alley Reconstruction	2017 Bonds	9	06/2023	407,810	58,423	349,386	-	-	-	407,810
11306-11340 Dumbarton Dr - 11323-11357 Glen Cross Dr - V071	Alley Reconstruction	2017 Bonds	9	06/2023	207,200	46,153	161,047	-	-	-	207,200
11312-11344 Glen Cross Dr - 11341-11367 Drummond Dr - V072	Alley Reconstruction	2017 Bonds	9	06/2023	243,800	79,960	163,840	-	-	-	243,800
1225-1423 Kirmwood Dr - 7601 S Polk St - V062	Alley Reconstruction	2017 Bonds	8	04/2022	365,124	290,421	74,703	-	-	-	365,124
127-231 W Louisiana Ave - 118-228 Conrad St - V022	Alley Reconstruction	2017 Bonds	4	03/2024	66,727	68,968	(2,240)	-	356,919	-	423,646
12Th St From Upton To 200 Ft East Of Upton - V992	Target Neighborhood	2017 Bonds	4	02/2024	41,966	45,492	(3,526)	-	310,289	-	352,255

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
1503-1551 Briarcliff Rd - 5503-5537 Mesa Cir - V008	Alley Reconstruction	2017 Bonds	2	06/2021	297,521	301,848	(4,327)	-	-	-	301,848
15632-15724 Golden Creek Rd - 6231 - La Cosa Dr - Bay Point - V086	Alley Reconstruction	2017 Bonds	11	12/2023	45,081	47,771	(2,691)	-	323,772	-	368,853
1608-1620 Day Star Dr - 1603-1633 Hanging Cliff Dr - V023	Alley Reconstruction	2017 Bonds	4	03/2024	46,571	49,025	(2,454)	-	308,104	-	354,675
1611-1727 Red Cloud Dr - 9704-9780 Faircloud Dr [A7003]- V034	Alley Reconstruction	2017 Bonds	5	06/2021	421,851	431,270	(9,420)	-	-	-	431,270
1621-1631 Windchime Dr - 1614-1626 Vatican Ln - V024	Alley Reconstruction	2017 Bonds	4	03/2024	20,378	22,408	(2,030)	-	67,577	-	87,955
1708-1920 Vatican Ln - 1705-1921 Windchime Dr - V025	Alley Reconstruction	2017 Bonds	4	03/2024	44,632	46,048	(1,416)	-	300,381	-	345,013
17604-17630 Davenport Alley Construction - VA05	Target Neighborhood	2017 Bonds	12	10/2022	500,579	42,281	458,298	-	-	-	500,579
1830-1886 Red Cloud Dr - 9803-9851 Glengreen Dr [A6972]- V035	Alley Reconstruction	2017 Bonds	5	06/2021	337,651	346,968	(9,316)	-	-	-	346,968
18603-18707 Amador Ave - 6505-6511 Villa Rd - V095	Alley Reconstruction	2017 Bonds	12	12/2022	1,018,459	543,511	474,947	-	-	-	1,018,459
1885-2025 Red Cloud Dr - 2002-2080 Corvette Dr [A6966]- V036	Alley Reconstruction	2017 Bonds	5	06/2021	461,394	293,459	167,935	-	-	-	461,394

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
19003-19039 Bilbrook Ln - V096	Alley Reconstruction	2017 Bonds	12	12/2022	334,963	334,963	-	-	-	-	334,963
2017 Bond Program Reserved Contingency - VA38	Bridge Repair and Modification	2017 Bonds	Citywide	04/2025	3,270,269	-	3,270,269	-	-	-	3,270,269
2022 Certificate of Obligation- Sidewalks - W796	Sidewalk and Barrier Free Ramp Improvements	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	5,000,000	5,000,000	-	10,000,000
2022 Certificate of Obligation-Streets - W795	Street Reconstruction	Other GO CIP - Debt	Citywide	Ongoing	-	-	-	50,000,000	50,000,000	-	100,000,000
207-347 Bettyrae Way - 7708-7770 Ryan Ridge Dr - V063	Alley Reconstruction	2017 Bonds	8	04/2022	426,262	279,249	147,013	-	-	-	426,262
2104-2336 Dugald Pl - 2005-2249 E Illinois Ave - V026	Alley Reconstruction	2017 Bonds	4	12/2023	62,634	65,360	(2,725)	623,794	-	-	686,428
2205-2341 Freeland - 2336- 2328 Homeway - 2204-2340 Babalos -V060	Alley Reconstruction	2017 Bonds	7	12/2024	54,047	59,128	(5,081)	-	351,916	-	405,963
2211-2323 Deer Path Dr - 2905- 3311 Kellogg Ave - V027	Alley Reconstruction	2017 Bonds	4	12/2021	79,164	81,735	(2,571)	503,660	-	-	582,824
2304-2348 Hunters Run Dr - 7407-7415 Mesa Verde Trl - V064	Alley Reconstruction	2017 Bonds	8	04/2022	406,808	287,183	119,625	-	-	-	406,808
2306-2440 Bluffton Dr - 2307 - 2439 Blaydon Dr - V042	Alley Reconstruction	2017 Bonds	7	09/2022	497,095	505,006	(7,911)	56,222	-	-	553,317

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
2408-2564 Club Manor Dr - 2435-2549 Matland Dr - V017	Alley Reconstruction	2017 Bonds	3	01/2024	70,601	72,392	(1,792)	554,715	-	-	625,316
2503-2623 W Lovers Ln - 2502-2614 W Amherst Ave - V009	Alley Reconstruction	2017 Bonds	2	06/2021	259,060	265,485	(6,425)	-	-	-	265,485
2507-2537 Blyadon Dr - 2506 - 2536 Bluffton Dr - V043	Alley Reconstruction	2017 Bonds	7	09/2022	340,279	348,141	(7,862)	-	-	-	348,141
2603-2931 Garapan Dr - 2502-2922 Nicholson Dr - V028	Alley Reconstruction	2017 Bonds	4	03/2024	70,714	71,627	(913)	-	595,683	-	666,397
2703-2743 April Hill Ln - 2710-2750 Stevens Point Ln - V097	Alley Reconstruction	2017 Bonds	12	12/2022	445,396	224,183	221,212	-	-	-	445,396
2703-2829 Klondike - Dr 2704-2830 Lockhart Ave - V044	Alley Reconstruction	2017 Bonds	7	09/2022	624,429	629,911	(5,482)	-	-	-	629,911
2703-2831 Scottsbluff Dr - 2802-2826 La Prada Ct - V045	Alley Reconstruction	2017 Bonds	7	09/2022	470,810	476,078	(5,268)	-	-	-	476,078
2707-2757 Runningbrook Ln - 2700 N Buckner Blvd - V046	Alley Reconstruction	2017 Bonds	7	09/2022	301,301	278,362	22,938	-	-	-	301,301
2707-2837 Blyth Dr - 2706-2838 Gross Rd - V047	Alley Reconstruction	2017 Bonds	7	09/2022	369,781	379,444	(9,663)	-	-	-	379,444

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
2711-2733 Groveridge, 9606- 9674 Briggs, 9605- 9621 Altacrest - V061	Alley Reconstruction	2017 Bonds	7	12/2024	54,964	57,070	(2,106)	-	421,787	-	476,751
3004-3150 Kinkaid Dr - 3045-3155 Park Ln - V037	Alley Reconstruction	2017 Bonds	6	01/2024	87,336	90,158	(2,822)	-	711,707	-	799,043
3105-3161 Waldrop Drive - 3106-3160 Rotan Lane - V114	Alley Reconstruction	2017 Bonds	13	12/2024	323,624	66,297	257,327	-	-	-	323,624
3105-3171 Newcastle Dr - 3104-3170 Walnut Hill - V038	Alley Reconstruction	2017 Bonds	6	01/2024	50,299	52,070	(1,771)	-	257,926	-	308,225
3163-3241E Ledbetter Dr - 3132- 3244 Dahlia Dr - V029	Alley Reconstruction	2017 Bonds	4	12/2023	41,235	43,308	(2,074)	326,961	-	-	368,196
3206-3232 Rotan Lane - 3207-3233 Waldrop Drive - V115	Alley Reconstruction	2017 Bonds	13	12/2024	189,386	48,443	140,943	-	-	-	189,386
3207 - 3349 Citation Dr - 3208 - 3330 Timberview Rd - V116	Alley Reconstruction	2017 Bonds	13	12/2024	290,644	81,663	208,981	-	-	-	290,644
3505-3523 Park Ln - 3511 Valley Ridge Rd - V039	Alley Reconstruction	2017 Bonds	6	07/2021	51,697	8,109	43,588	-	-	-	51,697
3505-3523 Park Ln & 3511 Valley Ridge Rd - V039	Alley Reconstruction	Capital Projects Reimbursement	6	07/2021	15,330	-	15,330	-	-	-	15,330

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
3506-3658 High Vista Dr - 11960 Highdale Dr - V040	Alley Reconstruction	2017 Bonds	6	01/2024	77,039	46,649	30,390	-	381,282	-	458,321
3544 - 3638 Ainsworth Dr - 3615 - 3675 Norcross Ln - V117	Alley Reconstruction	2017 Bonds	13	12/2024	311,387	77,142	234,246	-	-	-	311,387
3609-3615 Bon Park Ct - 3608-3614 Parader Ct - V073	Alley Reconstruction	2017 Bonds	9	06/2023	89,061	32,802	56,259	-	-	-	89,061
3610-3668 Weeburn Dr - 3623-3651 Midpines Dr - V118	Alley Reconstruction	2017 Bonds	13	12/2024	252,265	87,745	164,520	-	-	-	252,265
3703-3771 Cortez Dr - 3702-3770 Durango Dr - V010	Alley Reconstruction	2017 Bonds	2	06/2021	(11,769)	11,460	(23,230)	-	-	-	11,460
3703-3771 Cortez Dr & 3702-3770 Durango - V010	Alley Reconstruction	Capital Projects Reimbursement	2	06/2021	21,990	-	21,990	-	-	-	21,990
3805-3945 Hawick Ln - 3804-3858 Eaton Dr - V011	Alley Reconstruction	2017 Bonds	2	06/2021	341,249	341,249	-	-	-	-	341,249
3864-3872 Treeline Cir - 1618-1626 Five Mile Ct - V030	Alley Reconstruction	2017 Bonds	4	03/2024	44,576	47,123	(2,547)	-	230,169	-	274,745
4104-4124 Firebrick Ln - 4103-4119 Country Brook Dr - V098	Alley Reconstruction	2017 Bonds	12	12/2022	283,048	174,410	108,639	-	-	-	283,048

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
4202-4272 Timberglen Rd - 4203-4231 Lawngate Dr - V099	Alley Reconstruction	2017 Bonds	12	12/2022	227,459	231,945	(4,486)	-	-	-	231,945
4307-4435 Bonnie View Rd - 4302- 4446 Cicero St - V031	Alley Reconstruction	2017 Bonds	4	12/2023	46,827	48,958	(2,131)	400,103	-	-	446,930
4403-4451 Cinnabar Dr - 6102- 6150 Symphony Ln - V048	Alley Reconstruction	2017 Bonds	7	12/2024	345,371	61,441	283,930	-	-	-	345,371
4503-4535 Live Oak St - 4514-4522 Bryan St - V012	Alley Reconstruction	2017 Bonds	2	06/2021	274,143	276,701	(2,558)	-	-	-	276,701
4804-4950 Ashbrook Rd - 4803- 4945 Chilton Dr - V049	Alley Reconstruction	2017 Bonds	7	11/2023	86,784	71,103	15,681	-	-	-	86,784
4806-5034 Mill Creek Rd - 4807- 4923 - 12515 Planters Glen Dr - V123	Alley Reconstruction	2017 Bonds	13	09/2021	462,189	462,174	16	-	-	-	462,189
4812-4840 Worth St - 4807-4841 Tremont St - V007	Alley Petitions	2017 Bonds	2	10/2022	143,396	44,116	99,279	-	-	-	143,396
4902-5032 Thursh St - 4903-5033 Wenonah Dr - V013	Alley Reconstruction	2017 Bonds	2	06/2021	282,331	278,218	4,113	-	-	-	282,331
5005-5207 Banting Way - 5411-5445 Endlery Pl - V050	Alley Reconstruction	2017 Bonds	7	11/2023	58,878	61,504	(2,625)	-	-	-	61,504

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
503-5111 N Prairie Ave - 4721-4721 Tremont St - V014	Alley Reconstruction	2017 Bonds	2	06/2021	125,679	128,692	(3,013)	-	-	-	128,692
5100-5152 Lahoma St - 5101-5147 N Hall St - V015	Alley Reconstruction	2017 Bonds	2	06/2021	239,683	245,358	(5,675)	-	-	-	245,358
5107-5143 Breakwood Dr - 5116-5152 Colter Dr - V051	Alley Reconstruction	2017 Bonds	7	11/2023	33,545	36,686	(3,141)	-	-	-	36,686
5179-5107 Chalet-1404-1550 Drury Dr - V018	Alley Reconstruction	2017 Bonds	3	12/2023	56,438	59,227	(2,789)	322,594	-	-	379,032
5300-5358 Willis Ave - 5303-5355 Richard Ave - V016	Alley Reconstruction	2017 Bonds	2	06/2021	253,089	260,084	(6,994)	-	-	-	260,084
5303-5347 Blaney Way - 5204-5240 Banting Way - V052	Alley Reconstruction	2017 Bonds	7	11/2023	73,515	54,702	18,813	-	-	-	73,515
5306-5342 Lake Placid Dr - 1572-1568 Drury Pl - V019	Alley Reconstruction	2017 Bonds	3	12/2023	34,618	37,026	(2,408)	170,320	-	-	204,938
5500-5552 Longview St - 5503-5549 McCommas Blvd - V125	Alley Reconstruction	2017 Bonds	14	11/2022	240,786	177,718	63,068	-	-	-	240,786
5501-5527 Harbor Town Dr - 5506-5530 Tamaron Ct - V100	Alley Reconstruction	2017 Bonds	12	12/2022	496,609	283,198	213,411	-	-	-	496,609

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
5601-5639 Morningside Ave - 5602-5634 McCommas Blvd - V126	Alley Reconstruction	2017 Bonds	14	11/2022	205,751	174,408	31,343	-	-	-	205,751
5605-5831 Everglade Rd - 5606-5824 Twineing St - V053	Alley Reconstruction	2017 Bonds	7	12/2024	478,582	75,802	402,780	-	-	-	478,582
5620-5832 Everglade Rd - 5707-5861 Marview Ln - V054	Alley Reconstruction	2017 Bonds	7	11/2023	90,086	61,661	28,425	-	-	-	90,086
5701-5745 Palo Pinto Ave - 5702- 5746 Velasco Ave (Alley Improvements) - VA06	Target Neighborhood	2017 Bonds	14	02/2024	44,805	48,014	(3,209)	-	183,125	-	227,930
5703-5747 Vanderbilt Ave - 5710-5750 Marquita Ave - V127	Alley Reconstruction	2017 Bonds	14	11/2022	214,351	188,798	25,553	-	-	-	214,351
5710-5814 Meadowick Ln - 5274-5290 Ponderosa Cir - V055	Alley Reconstruction	2017 Bonds	7	12/2024	189,335	38,725	150,610	-	-	-	189,335
5737-5763 Caruth Blvd - 5708-5728 Surrey Square Lane - V119	Alley Reconstruction	2017 Bonds	13	09/2021	226,496	230,989	(4,493)	-	-	-	230,989
6020-6040 Fieldstone - V101	Alley Reconstruction	2017 Bonds	12	03/2023	70,038	73,785	(3,748)	-	-	-	73,785

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
6024-6300 Samuel Blvd - 6205-6441 Symphony Ln - V056	Alley Reconstruction	2017 Bonds	7	12/2024	476,831	67,154	409,677	-	-	-	476,831
6100 Blk Of Calm Meadow - V282	Street Reconstruction	2017 Bonds	12	07/2022	539,969	546,665	(6,696)	-	-	-	546,665
6103-6129 Mercedes Ave - 6100-6126 Morningside Ave - V128	Alley Reconstruction	2017 Bonds	14	11/2022	157,894	150,839	7,055	-	-	-	157,894
6139-6179 Monticello Ave - 6202-6238 Mercedes Ave - V129	Alley Reconstruction	2017 Bonds	14	09/2022	200,974	184,531	16,443	-	-	-	200,974
6201-6333 Bryan Pkwy - 5808-5842 Live Oak St - V130	Alley Reconstruction	2017 Bonds	14	09/2022	223,906	202,628	21,278	-	-	-	223,906
6206-6440 Symphony Ln - 4307-4339 Cinnabar Dr - V057	Alley Reconstruction	2017 Bonds	7	12/2024	332,828	57,498	275,330	-	-	-	332,828
6216-6226 Autumn Woods Trl - 804-814 W Red Bird Ln - V020	Alley Reconstruction	2017 Bonds	3	12/2023	35,962	40,286	(4,323)	-	-	-	40,286
6302-6326 Oakleaf Rd - 6301-6323 Warm Mist Ln - V102	Alley Reconstruction	2017 Bonds	12	09/2023	222,471	53,001	169,470	-	-	-	222,471
6407-6475 Glendora Ave - 6406-6474 Meadow Road - V120	Alley Reconstruction	2017 Bonds	13	09/2021	317,714	322,541	(4,826)	-	-	-	322,541

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
6421-6543 Northwood Road - 6426-6542 Deloache Ave - V121	Alley Reconstruction	2017 Bonds	13	09/2021	359,293	363,894	(4,601)	-	-	-	363,894
6505-6635 Mimoso Ln - 6506-6630 Lakehurst Ave - V122	Alley Reconstruction	2017 Bonds	13	09/2021	394,393	399,391	(4,998)	-	-	-	399,391
6506-6556 Crestmere Dr - 6515-6555 Meadowcreek Dr - V087	Alley Reconstruction	2017 Bonds	11	12/2023	40,449	44,328	(3,879)	-	219,828	-	260,277
6510-6580 Calais Dr - 6509-6565 Crestmere Dr - V088	Alley Reconstruction	2017 Bonds	11	12/2023	44,186	49,622	(5,437)	-	250,694	-	294,880
6607-6831 Desco Drive - 6706-6838 Prestonshire Lane - V124	Alley Reconstruction	2017 Bonds	13	09/2021	427,467	377,338	50,129	-	-	-	427,467
6808-7038 Hunters Ridge Dr - 6807-6959 Town Bluff Dr - V089	Alley Reconstruction	2017 Bonds	11	12/2023	60,936	65,418	(4,482)	-	452,697	-	513,633
6816-6858 Freemont St - 6809- 6851 Whitehill St - V074	Alley Reconstruction	2017 Bonds	9	06/2023	226,629	54,072	172,557	-	-	-	226,629
6906-6954 Kingsbury Dr - 6907-6949 Winchester St - V075	Alley Reconstruction	2017 Bonds	9	06/2023	233,707	47,145	186,562	-	-	-	233,707

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
6906-7030 Orchid Ln - 6909-7007 Meadobriar Ln - Pemberton Dr - V094	Alley Reconstruction	2017 Bonds	11	12/2023	46,876	50,862	(3,986)	-	319,083	-	365,959
6915-6965 Freemont St - 6914-6964 Wakefield St - V076	Alley Reconstruction	2017 Bonds	9	06/2023	264,480	50,364	214,116	-	-	-	264,480
6920-7038 Midbury Dr - 6919-7033 Northaven Rd - V090	Alley Reconstruction	2017 Bonds	11	12/2023	58,711	63,428	(4,717)	-	-	-	63,428
7005-7065 Freemont St - 7006-7066 Wakefield St - V077	Alley Reconstruction	2017 Bonds	9	06/2023	324,123	51,505	272,618	-	-	-	324,123
7023-7031 Wakefield St - 7049-7053 Wakefield Cir - V078	Alley Reconstruction	2017 Bonds	9	06/2023	175,529	46,334	129,195	-	-	-	175,529
7027-7203 Hunnicut Rd - 7012-7108 Belteau Ln - V058	Alley Reconstruction	2017 Bonds	7	11/2023	61,170	40,593	20,577	-	-	-	61,170
7103-7133 Echo Bluff Dr - 7202-7226 Rustic Valley Dr - V103	Alley Reconstruction	2017 Bonds	12	09/2023	342,881	65,911	276,970	-	-	-	342,881
7105-7227 Bluefield Dr - 7311-7427 Carta Valley Dr - V104	Alley Reconstruction	2017 Bonds	12	09/2023	504,197	93,372	410,825	-	-	-	504,197

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
7129-7195 Elliott Dr - 7130-7184 Rolling Fork Dr - V059	Alley Reconstruction	2017 Bonds	7	12/2024	341,700	54,660	287,040	-	-	-	341,700
7151-7203 Gracefield Ln - 7101-7145 Crooked Oak Dr - V105	Alley Reconstruction	2017 Bonds	12	09/2023	456,540	77,439	379,101	-	-	-	456,540
7206-7446 La Sobrina Dr - 7223-7441 Whispering Pine Dr - V106	Alley Reconstruction	2017 Bonds	12	09/2023	526,064	78,704	447,360	-	-	-	526,064
7309-7435 Tangleleg Dr - 7364-7450 Tophill Ln - V091	Alley Reconstruction	2017 Bonds	11	12/2023	44,556	48,584	(4,028)	-	258,250	-	302,806
7405-7443 Lynworth Dr - 7408-7438 Chattington Dr - V092	Alley Reconstruction	2017 Bonds	11	12/2023	38,767	42,608	(3,840)	-	185,278	-	224,045
7501-7631 Ashcrest Ln - 7502-7578 Christie Ln - V021	Alley Reconstruction	2017 Bonds	3	12/2023	54,286	56,422	(2,136)	404,027	-	-	458,313
7604-7608 Dornoch Ln - 7603-7605 Lairds Ln - V107	Alley Reconstruction	2017 Bonds	12	09/2023	227,803	46,688	181,115	-	-	-	227,803
7606-7672 Rolling Acres Dr - 7615-7651 Tophill Ln - V093	Alley Reconstruction	2017 Bonds	11	12/2023	41,116	44,782	(3,666)	-	221,749	-	262,865
7704-7840 Carbondale St - 7703-7835 Brownville (Alley Improvements) - VA01	Target Neighborhood	2017 Bonds	7	12/2024	54,273	56,677	(2,404)	-	306,312	-	360,585

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
7905-7933 Olusta Dr - 7932 Great Trinity Forest Way - V067	Alley Reconstruction	2017 Bonds	8	12/2024	24,568	26,061	(1,493)	-	168,521	-	193,089
806-954 Ivywood Dr - 807-951 Jadewood Dr - V068	Alley Reconstruction	2017 Bonds	8	04/2022	385,703	258,461	127,242	-	-	-	385,703
9003-9131 Webb Kay Dr - 9006-9132 Windy Crest Dr - V081	Alley Reconstruction	2017 Bonds	10	07/2021	468,020	476,451	(8,431)	-	-	-	476,451
9506-9650 Dartridge Dr - 9605-9679 Cove meadow Dr - V082	Alley Reconstruction	2017 Bonds	10	07/2021	447,811	381,690	66,122	-	-	-	447,811
9603-9616 Greensprint Drive - 9626-9626 Church Rd - V083	Alley Reconstruction	2017 Bonds	10	07/2021	179,671	183,073	(3,402)	-	-	-	183,073
9606-9734 Shady Dale Lane - 9709-9733 Shoreview Rd - V084	Alley Reconstruction	2017 Bonds	10	07/2021	268,115	270,427	(2,312)	-	-	-	270,427
9805-8805 Buxhill Dr - 9804-9846 Chiswell - 8805 Fenchurch - V085	Alley Reconstruction	2017 Bonds	10	07/2021	299,096	264,012	35,084	-	-	-	299,096
Aberdeen Ave From Edgemere Rd To Thackery St - V285	Street Reconstruction	2017 Bonds	13	12/2022	99,766	104,228	(4,462)	702,657	-	-	802,423
Abrams Rd from Gaston Ave to S Beacon St - VA14	Thoroughfares	2017 Bonds	14	12/2022	2,881,307	2,857,301	24,006	-	-	-	2,881,307

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Abrams Rd from Gaston Ave to S Beacon St - VA14	Thoroughfares	2006 Bonds	14	12/2022	379,078	379,078	-	-	-	-	379,078
Abrams Rd from Glennox Ln to E Lovers Ln - V949	Street Resurfacing	2017 Bonds	2	09/2023	-	-	-	129,585	-	-	129,585
ADA Sidewalk and Barrier Free Ramp Improvements - W646	Sidewalk and Barrier Free Ramp Improvements	2006 Bonds	Citywide	09/2022	6,000,001	3,540,081	2,459,920	-	-	-	6,000,001
ADA Sidewalk and Barrier Free Ramp Improvements - W646	Sidewalk and Barrier Free Ramp Improvements	2012 Bonds	Citywide	09/2022	3,400,001	1,790,600	1,609,401	-	-	-	3,400,001
Adair St From Cobb St To 500 Ft North Of Cobb St - V287	Street Reconstruction	2017 Bonds	14	11/2023	27,726	33,554	(5,828)	-	64,442	-	92,168
Adleta Blvd from Adleta Ct to Adleta Blvd - V774	Street Resurfacing	2017 Bonds	9	05/2022	443,396	443,396	-	-	-	-	443,396
Akard Place Signals - W064	Traffic Signals	Capital Projects Reimbursement	2	12/2021	69,611	38,826	30,785	-	-	-	69,611
Allen St from McKinney Ave to Laclede St - V970	Street Resurfacing	2017 Bonds	6	09/2023	-	-	-	155,482	-	-	155,482
Alley Improvements Between 8th St - Church From IH 35E To N Cliff - V993	Target Neighborhood	2017 Bonds	4	02/2024	36,475	40,649	(4,174)	-	211,032	-	247,507

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Alley Improvements Between Ewing Ave - Upton From Viola To Clarendon - V994	Target Neighborhood	2017 Bonds	4	02/2024	25,856	27,274	(1,418)	-	158,369	-	184,225
Alley: Hibernia & McKinney From Routh To Boll - S201	Alley Petitions	2012 Bonds	Citywide	12/2021	125,415	125,415	-	-	-	-	125,415
Alley: Hibernia & State From Boll To Wort - S202	Alley Petitions	2012 Bonds	Citywide	12/2021	107,232	107,232	(0)	-	-	-	107,232
Alley: Hurley Way & Lenel Place Williamsburg - S203	Alley Petitions	2006 Bonds	Citywide	12/2021	2,338	2,338	-	-	-	-	2,338
Alley: Hurley Way & Lenel Place Williamsburg - S203	Alley Petitions	2012 Bonds	Citywide	12/2021	221,770	200,841	20,929	-	-	-	221,770
Alley: Manana & Park From Larga To Marsh - S205	Alley Petitions	2012 Bonds	Citywide	12/2021	457,466	445,260	12,206	-	-	-	457,466
Alley: State St & Thomas Ave From Routh To Boll - S207	Alley Petitions	2012 Bonds	Citywide	12/2022	24,258	24,258	-	-	-	-	24,258
Alpha Rd from Barton Dr to Noel Rd - V293	Street Reconstruction	2017 Bonds	11	10/2024	1,036,503	21,910	1,014,593	-	-	-	1,036,503
Alpha Rd From End Of Pavement To Barton Dr - V310	Thoroughfares	2017 Bonds	11	10/2024	1,077,548	14,211	1,063,337	-	-	-	1,077,548

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Alpha Rd from Noel Rd to Montfort Dr - V294	Street Reconstruction	2017 Bonds	11	10/2024	1,949,588	35,584	1,914,004	-	-	-	1,949,588
Amhurst Ave - Stanford Ave From Linwood Ave To Briarwood Ln - V005	Alley Petitions	2017 Bonds	13	02/2024	57,159	60,617	(3,458)	-	164,507	-	221,666
Annapolis Ln from Ridgelawn Dr to Berwyn Ln - V795	Street Resurfacing	2017 Bonds	6	09/2023	-	-	-	228,198	-	-	228,198
Anzio Cir from Garapan Dr to S Polk St - V199	Street Reconstruction	2017 Bonds	4	04/2022	906,420	915,758	(9,338)	243,191	-	-	1,149,611
Apple St. and Live Oak St. Intersection - W336	Traffic Signals	Capital Projects Reimbursement	14	12/2021	21,482	8,628	12,854	-	-	-	21,482
Arapaho Rd from Golden Creek Rd to Meado - V939	Street Resurfacing	2006 Bonds	12	09/2022	409,747	409,747	-	-	-	-	409,747
Arapaho Rd from Golden Creek Rd to Meadowcreek Dr - V939	Street Resurfacing	2017 Bonds	12	09/2022	460,616	460,616	-	-	-	-	460,616
Arborcrest Dr From Bluewood Dr To Partridge Dr - V262	Street Reconstruction	2017 Bonds	8	10/2021	859,828	848,045	11,783	806,609	-	-	1,666,437
AT&T Discovery Plaza - W312	Traffic Signals	Capital Projects Reimbursement	2,14	06/2022	175,676	91,607	84,070	-	-	-	175,676
Audelia Rd from Faircrest Dr to Royal Ln - V961	Street Resurfacing	2017 Bonds	10	09/2022	571,847	571,847	-	-	-	-	571,847

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Avenue H From E 11Th St To Sanderson Ave - V247	Street Reconstruction	2017 Bonds	4	09/2025	89,891	94,040	(4,150)	758,624	-	-	848,515
Azalea Ln & Currin - S218	Alley Reconstruction	2012 Bonds	Citywide	12/2021	247,589	247,589	(0)	-	-	-	247,589
Babcock Dr From Bernal Dr To Canada Dr - V256	Street Reconstruction	2017 Bonds	6	09/2023	437,426	66,827	370,599	-	-	-	437,426
Baruth Blvd & Colgate Ave - S226	Alley Reconstruction	2012 Bonds	Citywide	12/2021	41,076	53,756	(12,680)	-	-	-	53,756
Beall Street From Dolphin To Gifford Str - S428	Street Reconstruction	2012 Bonds	Citywide	12/2021	719,508	690,232	29,276	-	-	-	719,508
Beechmont Dr from Ferguson Rd to Felicia Ct - V827	Street Resurfacing	2017 Bonds	14	09/2022	206,245	206,245	-	-	-	-	206,245
Belmont Ave from Summit Ave to Greenville Ave - V320	Street Resurfacing	2017 Bonds	14	12/2022	767	673	94	-	-	-	767
Bennington Dr from Trammel Dr to Middlebury Dr - V668	Street Resurfacing	2017 Bonds	9	09/2022	150,337	150,337	-	-	-	-	150,337
Bernal/Singleton Left Turn Signal - W366	Traffic Signals	2006 Bonds	6	06/2022	39,585	-	39,585	-	-	-	39,585
Bishop from 10th St to Jefferson Blvd - V984	Streetscape-Urban Design	2017 Bonds	1	09/2022	1,918,775	1,616,538	302,237	-	-	-	1,918,775
Blackburn St from N Haskell Ave to Noble Ave - V963	Street Resurfacing	2017 Bonds	14	09/2022	168,962	168,962	-	168,962	-	-	337,924

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Blackburn St from Turtle Creek Blvd to Oak Lawn Ave - V957	Street Resurfacing	2017 Bonds	14	06/2022	261,538	261,538	-	261,538	-	-	523,076
Blackburn St from Turtle Creek Blvd to Travis St - V971	Street Resurfacing	2017 Bonds	14	06/2022	267,774	267,774	-	267,774	-	-	535,548
Blanch Cir from Hillside Dr to Nonesuch Rd - V773	Street Resurfacing	2017 Bonds	9	12/2021	162,068	162,068	-	-	-	-	162,068
Blessing Cir from End of Pavement to Blessing Dr - V648	Street Resurfacing	2017 Bonds	13	09/2022	58,550	58,550	-	-	-	-	58,550
Blossomheath Ln From LBJ Service Rd N To Thistle Ln - V275	Street Reconstruction	2017 Bonds	11	12/2022	44,788	44,642	146	402,221	-	-	447,009
Blossomheath Ln from Thistle Ln to Alpha Rd - V222	Street Reconstruction	2017 Bonds	11	12/2022	57,778	56,466	1,312	458,035	-	-	515,813
Blue Mesa Dr & Hillcrest Rd - S221	Alley Reconstruction	2012 Bonds	12	12/2022	247,788	247,788	-	-	-	-	247,788
Bluffdale Dr from Berkshire Dr to Brookhurst Dr - V805	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	93,570	-	-	93,570
Bombay Ave from Huron Dr to Thurston Dr - V193	Street Reconstruction	2017 Bonds	2	06/2021	1,208,765	1,107,277	101,488	-	-	-	1,208,765
Bonham St from Midway Rd to End of Pavement - V684	Street Resurfacing	2017 Bonds	5	09/2022	294,397	294,397	-	294,397	-	-	588,794

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Bonnie View Rd from Ann Arbor Ave to Cummings St - V200	Street Reconstruction	2017 Bonds	4	04/2024	182,704	189,141	(6,436)	2,081,742	-	-	2,264,446
Boundbrook Ave From Greenville Ave To Woodbrook Dr - V268	Street Reconstruction	2017 Bonds	10	05/2024	56,868	60,061	(3,192)	-	356,006	-	412,874
Bradford Dr from Maple Springs Blvd to Hedgerow Dr - V194	Street Reconstruction	2017 Bonds	2	12/2024	193,677	199,080	(5,403)	-	1,759,897	-	1,953,574
Branchfield Dr from W Lawther Dr to Fisher Rd - V803	Street Resurfacing	2017 Bonds	2	09/2023	-	-	-	224,288	-	-	224,288
Brenmans Pl from End of Pavement to Brenmans Dr - V843	Street Resurfacing	2017 Bonds	12, 13	09/2023	-	-	-	-	42,429	-	42,429
Briaridge Rd from Spring Creek Rd to Coit Rd - V813	Street Resurfacing	2017 Bonds	7	09/2022	211,803	211,803	1	-	-	-	211,803
Bridge Maintenance/Repair Program - W661	Bridge Repair and Modification	Other GO CIP - Non-Debt	Citywide	Ongoing	1,000,000	318,500	681,500	1,000,000	-	-	2,000,000
Bristol Ave From March Ave To Hopkins Ave - V155	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	2	10/2024	85,732	86,755	(1,024)	-	-	-	86,755
Broadmoor Dr from Broadmoor Dr to Garland Rd - V847	Street Resurfacing	2017 Bonds	13	09/2023	-	-	-	127,013	-	-	127,013

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Broken Bow Rd from 9635 Broken Bow Rd to Fieldcrest Dr - V216	Street Reconstruction	2017 Bonds	10	01/2022	85,127	92,397	(7,270)	527,521	-	-	612,648
Brookhurst Dr from Edgelake Dr to Northcliff Dr - V682	Street Resurfacing	2017 Bonds	9	09/2022	322,763	322,763	-	-	-	-	322,763
Brookshire Dr From Orchid Ln To Brookshire Cir - V276	Street Reconstruction	2017 Bonds	11	01/2024	59,183	60,993	(1,810)	-	264,174	-	323,357
Bucknell Dr from Bennington Dr to Trammel Dr - V651	Street Resurfacing	2017 Bonds	12	09/2022	117,375	117,375	-	-	-	-	117,375
Burma From Kiska St To Saipan St - VA02	Target Neighborhood	2017 Bonds	7	12/2024	92,807	96,200	(3,394)	-	556,106	-	648,913
Burma Rd From Carbondale St To Kiska St - VA04	Target Neighborhood	2017 Bonds	7	12/2024	111,663	114,067	(2,404)	-	657,122	-	768,785
Burroaks Cir From Burroaks Dr To End Of Pavement - V263	Street Reconstruction	2017 Bonds	8	12/2022	57,308	60,702	(3,395)	386,021	-	-	443,329
Camp Wisdom Rd from FM 1382 to Mountain Creek Pkwy - VA13	Thoroughfares	2017 Bonds	3	10/2023	465,746	467,309	(1,563)	113,910	-	-	579,656
Camp Wisdom Road Project - W147	Intergovernmental Partnership Projects	2017 Bonds	3	03/2022	684,610	-	684,610	-	-	-	684,610
Camp Wisdom Road Project - W147	Intergovernmental Partnership Projects	2006 Bonds	3	03/2022	615,726	615,726	-	-	-	-	615,726

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Camp Wisdom Road Project - W147	Intergovernmental Partnership Projects	Capital Projects Reimbursement	3	03/2022	700,000	700,000	-	-	-	-	700,000
Campbell Rd from Preston Rd to Preston Bend Ct - V959	Street Resurfacing	2017 Bonds	12	02/2022	-	-	-	733,506	-	-	733,506
Campbell Rd from Preston Rd to Preston Trail Dr - V952	Street Resurfacing	2017 Bonds	11	09/2022	1,130	2,738	(1,609)	165,943	-	-	167,073
Canada Dr From Babcock Dr To Leesburg St - V307	Thoroughfares	2017 Bonds	6	10/2021	1,460,386	1,232,253	228,133	-	-	-	1,460,386
Canada Dr From Tamerisk St To Westmoreland Rd - S309	Street Reconstruction	2006 Bonds	12	12/2024	285,186	285,186	-	-	-	-	285,186
Canada Dr From Tamerisk St To Westmoreland Rd - S309	Street Reconstruction	2012 Bonds	12	12/2024	583,732	588,218	(4,485)	-	-	-	588,218
Canada Dr From Tamerisk St To Westmoreland Rd - S309	Street Reconstruction	2017 Bonds	12	12/2024	91,738	9,620	82,118	-	-	-	91,738
Canada Drive From Westmoreland To Hampton - VA08	Thoroughfares	2017 Bonds	5	12/2025	23,299	24,142	(843)	1,799,433	4,172,853	-	5,995,585
Canterbury-Edgefield Pathway Connection - W144	Hike and Bike Trails	2006 Bonds	1	Ongoing	27	-	27	-	-	-	27

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Capps Dr & Rexford Dr From Lemmon Ave Par - S210	Alley Petitions	2012 Bonds	Citywide	12/2021	184,081	163,009	21,072	-	-	-	184,081
Carissa Dr from Carissa Cir to Jupiter Rd - V831	Street Resurfacing	2017 Bonds	8	09/2023	-	-	-	147,799	-	-	147,799
Carissa Dr from Ridgelake Dr to Sunland St - V763	Street Resurfacing	2017 Bonds	8	09/2022	-	-	-	214,855	-	-	214,855
Carnegie Dr from Carnegie Pl to Peavy Rd - V823	Street Resurfacing	2017 Bonds	7	09/2023	-	-	-	97,241	-	-	97,241
Carrusel Cir from Lyre Ln to Lyre In - V676	Street Resurfacing	2017 Bonds	2	09/2022	148,553	148,553	-	-	-	-	148,553
Casa View Street Improvements - V985	Streetscape-Urban Design	2017 Bonds	9	12/2024	697,396	760,173	(62,777)	-	5,678,629	-	6,376,025
CBD Fair Link- Hall St to I-30 - U203	Intergovernmental Partnership Projects	2006 Bonds	1, 3	12/2024	2,251,840	2,247,436	4,405	-	-	-	2,251,840
CBD Fair Link- Hall St to I-30 - U203	Intergovernmental Partnership Projects	2012 Bonds	1, 3	12/2024	3,572	3,572	-	-	-	-	3,572
CBD Fair Link- Hall St to I-30 - U203	Intergovernmental Partnership Projects	2017 Bonds	1, 3	12/2024	1,522,999	2,752	1,520,247	-	-	-	1,522,999
CBD Fair Park Link From Main to IH30 (Design And ROW) - VA11	Thoroughfares	2017 Bonds	2	Ongoing	1,199,999	6,862	1,193,138	-	-	-	1,199,999
Cedar Springs Ave From Douglas To Oak Lawn - S391	Complete Street	2012 Bonds	Citywide	10/2021	1,886,122	1,811,100	75,022	-	-	-	1,886,122

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Cedar Springs Ave From Douglas To Oak Lawn - S391	Complete Street	Capital Projects Reimbursement	Citywide	10/2021	-	128,250	(128,250)	-	-	-	128,250
Central Signal Computer - R090	Traffic Signals	2006 Bonds	Citywide	Ongoing	2,054,189	1,967,070	87,119	-	-	-	2,054,189
Chalk Hill - I 30 EB Frontage Road to Singleton - U780	Thoroughfares	2006 Bonds	Citywide	12/2025	1,251,175	1,251,128	47	-	-	-	1,251,175
Chalk Hill - I 30 EB Frontage Road to Singleton - U780	Thoroughfares	2017 Bonds	Citywide	12/2025	1,887,384	638,699	1,248,686	-	-	-	1,887,384
Chalk Hill Rd - Davis St to 800 South of IH-30 - U781	Thoroughfares	2006 Bonds	Citywide	12/2022	7,030,410	7,002,181	28,229	-	-	-	7,030,410
Chalk Hill Rd - Davis St to 800 South of IH-30 - U781	Thoroughfares	2012 Bonds	Citywide	12/2022	3,267,452	3,330,365	(62,913)	-	-	-	3,330,365
Chalk Hill Rd - Davis St to 800 South of IH-30 - U781	Thoroughfares	2017 Bonds	Citywide	12/2022	327,956	62,124	265,831	-	-	-	327,956
Chapel Hill Rd from W Lawther Dr to Cathedral Dr - V557	Street Resurfacing	2017 Bonds	9	09/2021	3,225	-	3,225	-	-	-	3,225
Charing Cross Ln from Staffordshire Dr to Flicker Ln - V594	Street Resurfacing	2017 Bonds	10	09/2021	-	-	-	-	-	-	-
Chariot Dr from Trace Rd to Wimbelton Way - V840	Street Resurfacing	2017 Bonds	8	09/2022	338,753	338,753	-	-	-	-	338,753

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Charlestown Dr from Nuestra Dr to Preston Rd - V603	Street Resurfacing	2017 Bonds	13	09/2022	-	411,943	(411,943)	411,943	-	-	411,943
Cheyenne From Thicket To Elam - VA18	Thoroughfares	2017 Bonds	5	09/2024	427,418	429,884	(2,466)	4,081,504	-	-	4,508,922
Cheyenne From Lake June To Big Thicket Phase I - VA17	Thoroughfares	2017 Bonds	5	09/2024	589,719	592,137	(2,418)	6,526,912	-	-	7,116,631
Chimney Hill Ln from Abrams Rd to Wightm - V217	Street Resurfacing	2012 Bonds	10	12/2022	968,546	968,546	-	-	-	-	968,546
Chimney Hill Ln from Abrams Rd to Wightman Pl - V217	Street Resurfacing	2017 Bonds	10	12/2022	36,681	30,150	6,531	-	-	-	36,681
Church Cir from End of Pavement to Church Rd - V809	Street Resurfacing	2017 Bonds	2	09/2022	64,278	64,278	-	-	-	-	64,278
Church St From I-35 To Cliff To End - V248	Street Reconstruction	2017 Bonds	4	09/2025	79,124	82,493	(3,369)	501,719	-	-	580,843
Clarendon Dr (2-28' Lanes) from Ewing to Upton - V292	Street Reconstruction	2017 Bonds	4	08/2024	715,657	276,394	439,263	-	-	-	715,657
Clark Road and Clarkridge Drive - W172	Traffic Signals	2017 Bonds	3	12/2021	-	-	-	-	-	-	-
Clark Road and Clarkridge Drive - W172	Traffic Signals	Capital Projects Reimbursement	3	12/2021	200,000	192,809	7,191	-	-	-	200,000
Clarksdale Pl from Clarksdale Dr to End of Pavement - V798	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	61,466	-	-	61,466

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Classen Dr from E Northwest Hwy to Van Dyke Rd - V785	Street Resurfacing	2017 Bonds	9	Ongoing	383,062	383,062	-	-	-	-	383,062
Classen Dr from Northlake Dr to Waterview Rd - V707	Street Resurfacing	2017 Bonds	9	09/2022	222,950	222,950	-	-	-	-	222,950
Clearsprings Rd From Coit Rd To Sapling Way - V277	Street Reconstruction	2017 Bonds	11	02/2022	35,872	41,145	(5,273)	-	29,321	-	65,193
Cobb St From Cobb St To Adair St - V288	Street Reconstruction	2017 Bonds	14	11/2023	24,499	29,588	(5,088)	-	96,147	-	120,646
Cockrell Hill - La Reunion to Singleton - U205	Intergovernmental Partnership Projects	2006 Bonds	Citywide	06/2023	6,039,097	6,039,097	-	-	-	-	6,039,097
Cockrell Hill - La Reunion to Singleton - U205	Intergovernmental Partnership Projects	2017 Bonds	Citywide	06/2023	1,258	1,258	-	-	-	-	1,258
Cockrell Hill from Davis to the City Lim - U206	Intergovernmental Partnership Projects	2006 Bonds	Citywide	06/2023	42,057	20,261	21,797	-	-	-	42,057
Cockrell Hill from Davis to the City Lim - U206	Intergovernmental Partnership Projects	2017 Bonds	Citywide	06/2023	1,926	1,926	-	-	-	-	1,926
Cockrell Hill From La Reunion To Singleton - V136	Intergovernmental Partnership Projects	2017 Bonds	6	06/2023	1,900,000	7,998	1,892,002	-	-	-	1,900,000
Cole from Harvard to Lee - S332	Street Resurfacing	2012 Bonds	Citywide	10/2021	62,548	48,240	14,308	-	-	-	62,548
Coleridge St from Easton Dd to Sasangua Ln - V824	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	-	30,664	-	30,664

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	12/2022	-	-	-	7,465	-	-	7,465
Collete At Tremont And Junius (Pilot Project to Construct Mini Roundabouts) - VA24	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	08/2022	78,287	77,203	1,083	-	-	-	78,287
Columbia Ave/Main St from S Beacon St to - VA12	Thoroughfares	2012 Bonds	2	01/2023	251,678	251,678	-	-	-	-	251,678
Columbia Ave/Main St from S Beacon St to Deep Ellum - VA12	Thoroughfares	2017 Bonds	2	01/2023	3,998,789	208,222	3,790,567	251,679	-	-	4,250,468
Commerce from Good-Latimer to Hall - U733	Streetscape-Urban Design	2006 Bonds	11	12/2023	813,314	529,161	284,153	-	-	-	813,314
Commerce from Good-Latimer to Hall - U733	Streetscape-Urban Design	2012 Bonds	11	12/2023	-	733	(733)	-	-	-	733
Commerce from Good-Latimer to Hall - U733	Streetscape-Urban Design	2017 Bonds	11	12/2023	878,385	-	878,385	-	-	-	878,385
Commerce St from East Side Ave to Benson St - V808	Street Resurfacing	2017 Bonds	2	09/2021	200	-	200	-	-	-	200
Commerce Street From Good Latimer To Exposition - VA16	Thoroughfares	2017 Bonds	2	12/2025	1,478,441	894,093	584,348	8,221,560	-	-	9,700,001

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Concho St from Monticello Ave to Mercedes Ave - V409	Street Resurfacing	2017 Bonds	14	09/2022	-	58,790	(58,790)	52,376	-	-	52,376
Concho St From Richmond Ave To Belmont Ave - V289	Street Reconstruction	2017 Bonds	14	11/2023	61,776	66,013	(4,236)	-	333,866	-	395,642
Coombs Creek Trail Extension - W264	Intergovernmental Partnership Projects	2017 Bonds	1	02/2024	336,452	47,231	289,221	-	-	-	336,452
Cosgrove Dr from Merriman Pkwy to Tabor Dr - V728	Street Resurfacing	2017 Bonds	9	09/2022	150,321	150,321	-	-	-	-	150,321
Cotillion Dr from Ferguson Rd to Puerto Rico Dr - V710	Street Resurfacing	2017 Bonds	14	05/2022	201,871	99,642	102,230	-	-	-	201,871
Council District 1 Pedestrian Safety/Crosswalk Program -VA26	Public/Private Development	2017 Bonds	1	06/2024	260,000	-	260,000	-	-	-	260,000
Council District 14 Pedestrian Safety-Crosswalk Program - VA21	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	Ongoing	50,000	4,271	45,729	-	-	-	50,000
Council District 5 Sidewalk and Barrier Free Ramp Improvements - V150	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	5	04/2023	622,304	623,201	(898)	-	-	-	623,201
Council District 8 Infrastructure Improvements - VA44	Traffic Signals	2017 Bonds	8	12/2025	350,000	-	350,000	-	-	-	350,000

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Council District 9 Traffic Signal Improvements - VA29	Public/Private Development	2017 Bonds	9	12/2023	846,000	265,000	581,000	-	-	-	846,000
Country Brook Dr - S241	Alley Reconstruction	2012 Bonds	12	09/2022	23,679	23,679	-	-	-	-	23,679
Country Brook Dr - S241	Alley Reconstruction	2017 Bonds	12	09/2022	30,961	1,100	29,861	-	-	-	30,961
Country Creek Dr - Road Closure - Turn Around - VA23	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	3	12/2022	428,751	-	428,751	-	-	-	428,751
Critical Bridges - V131	Bridge Repair and Modification	2017 Bonds	Citywide	06/2021	1,599,279	25,090	1,574,188	-	-	-	1,599,279
Critical Bridges - Camp Wisdom Road over Ricketts Creek Bridge - VA33	Bridge Repair and Modification	2017 Bonds	3, 8	03/2023	99,392	99,392	-	905,654	-	-	1,005,046
Critical Bridges - Maple Avenue Bridge over Turtle Creek Bridge - VA30	Bridge Repair and Modification	2017 Bonds	2, 14	04/2022	209,329	75,862	133,467	-	-	-	209,329
Critical Bridges - Marsalis Avenue over Cedar Creek - Dallas Zoo - VA35	Bridge Repair and Modification	2017 Bonds	4	04/2022	505,324	34,032	471,292	-	-	-	505,324
Critical Bridges - Marsh Lane over Furneaux Creek Bridge Repa - VA32	Bridge Repair and Modification	2017 Bonds	12	03/2022	17,340	17,340	-	287,634	-	-	304,974
Critical Bridges - Second Ave over White Rock Creek Bridge Repairs - VA31	Bridge Repair and Modification	2017 Bonds	5	10/2022	475,987	497,153	(21,165)	-	-	-	497,153

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Critical Bridges - W-Red Bird Lane over Woody Branch Creek - VA36	Bridge Repair and Modification	2017 Bonds	3	04/2025	276,005	278,984	(2,979)	-	2,733,121	-	3,009,126
Cromwell Dr from Whirlaway Rd to Flaxley Dr - V685	Street Resurfacing	2017 Bonds	13	10/2022	756,187	762,653	(6,466)	364,609	-	-	1,120,796
Crouch Rd From Old Ox Rd To S Lancaster Rd - VA19	Thoroughfares	2017 Bonds	8	09/2025	451,203	454,771	(3,568)	-	3,716,425	-	4,167,628
Crownover Ct from Genstar Ln to End of Pavement - V228	Street Reconstruction	2017 Bonds	12	07/2021	851,556	858,240	(6,684)	-	-	-	858,240
Curran Dr From Pebbledowne Dr To End Of Pavement - V278	Street Reconstruction	2017 Bonds	11	01/2024	502,879	67,141	435,738	-	129,562	-	632,441
Curran Dr from St Michaels Dr to Pebbledowne Dr - V223	Street Reconstruction	2017 Bonds	11	01/2024	89,310	98,580	(9,271)	-	728,560	-	817,870
DART Transportation Projects Fund - W337	Street and Alley Improvements	Other GO CIP - Non-Debt	Citywide	12/2025	9,619,105	2,751,544	6,867,561	-	-	-	9,619,105
Davenport Rd From Winding Creek Rd To Creek Bend Rd - V312	Thoroughfares	2017 Bonds	12	10/2021	517,978	526,271	(8,293)	267,556	-	-	785,534
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2006 Bonds	1, 3	04/2023	364,355	330,309	34,046	-	-	-	364,355

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Davis - Hampton to Westmoreland - U209	Intergovernmental Partnership Projects	2017 Bonds	1, 3	04/2023	83,877	4,926	78,951	-	-	-	83,877
Davis Street from Cockrell Hill to Clint - V135	Intergovernmental Partnership Projects	2006 Bonds	14	03/2023	437,944	437,944	-	-	-	-	437,944
Davis Street from Cockrell Hill to Clinton Ave - V135	Intergovernmental Partnership Projects	2017 Bonds	14	03/2023	965,601	978,919	(13,318)	-	3,055,742	-	4,021,343
Desdemona Dr from Barnes Bridge Rd to Housley Dr - V667	Street Resurfacing	2017 Bonds	12	09/2022	104,445	104,445	-	-	-	-	104,445
Diceman Dr from Sanford Ave to Tavaros Ave - V756	Street Resurfacing	2017 Bonds	9	09/2022	117,375	117,375	-	-	-	-	117,375
Dirk St. - Alley South Of Martel Ave. To Martel Ave. - V187	Street Petitions	2017 Bonds	14	02/2024	146,000	43,385	102,615	-	-	-	146,000
Dixie Ln from Ash Creek Dr to Mariposa Dr - V790	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	182,750	-	-	182,750
Donnybrook Ln From N Prairie Creek Rd To Riverway Dr - V254	Street Reconstruction	2017 Bonds	5	01/2022	665,786	589,185	76,600	116,149	-	-	781,935
Douglas Ave from Herschel Ave to Prescott Ave - V734	Street Resurfacing	2017 Bonds	6	09/2022	83,738	84,738	(1,000)	70,555	-	-	154,293
Douglas Ave from Newton Ave to Wycliff Ave - V825	Street Resurfacing	2017 Bonds	9	10/2022	134,151	135,151	(1,000)	57,727	-	-	191,878

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Douglas Ave from Wycliff Ave to Herschel Ave - V815	Street Resurfacing	2017 Bonds	9	09/2022	127,826	128,826	(1,000)	70,144	-	-	197,970
Dove Brook Cir from Stone Canyon Rd to End of Pavement - V587	Street Resurfacing	2017 Bonds	11	09/2021	4,075	-	4,075	-	-	-	4,075
Dove Creek Way From Myrtlewood Drive To Swansee Street - V245	Street Reconstruction	2017 Bonds	3	12/2024	162,447	167,824	(5,377)	-	1,154,069	-	1,316,516
E Corning Ave From Arizona To S Marsalis Ave - V249	Street Reconstruction	2017 Bonds	4	04/2022	790,687	784,611	6,076	153,935	-	-	944,622
E Davis St From Beckley Ave To Patton Ave - V303	Thoroughfares	2017 Bonds	1	12/2023	107,385	110,422	(3,037)	-	1,063,601	-	1,170,986
E Overton Rd From S Marsalis Ave To S Ewing - V305	Thoroughfares	2017 Bonds	4	10/2022	136,465	142,792	(6,327)	1,403,433	-	-	1,539,898
Earthwind Dr & Campbell Rd - \$249	Alley Reconstruction	2012 Bonds	12	12/2025	259,546	265,136	(5,590)	-	-	-	265,136
East Side Ave from S Haskell Ave to S Peak St - V725	Street Resurfacing	2017 Bonds	2	09/2021	-	-	-	140,699	-	-	140,699
Edd Rd From Seagoville To Garden Grove [Design and ROW only] - VA20	Thoroughfares	2017 Bonds	8	09/2025	294,922	299,147	(4,225)	-	460,329	-	755,251

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Edelweiss Cir From Hillcrest Rd To End Of Pavement - V279	Street Reconstruction	2017 Bonds	11	11/2023	50,177	52,333	(2,157)	-	307,896	-	358,073
Edgefield And Windomere-12th To Wentworth (Alley) - V001	Alley Petitions	2017 Bonds	1	10/2022	217,628	67,812	149,816	-	-	-	217,628
Elimwood Area Street Lighting - V174	Street and Alley Improvements	2017 Bonds	1	06/2024	4,162	-	4,162	494,355	-	-	498,517
Enderly Pl from Banting Way to Samuel Blvd - V810	Street Resurfacing	2017 Bonds	10	09/2022	108,765	108,765	-	-	-	-	108,765
Estacado Dr from Coldwater Cir to Ash Creek Dr - V757	Street Resurfacing	2017 Bonds	9	09/2022	209,607	209,607	-	-	-	-	209,607
Everglade Rd From N Jim Miller Rd To Symphony Lane - V161	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	09/2022	54,358	55,278	(920)	-	-	-	55,278
Ewing Ave. From I35 E To Clarendon - VA15	Thoroughfares	2017 Bonds	4	08/2024	969,251	984,275	(15,024)	5,037,090	-	-	6,006,341
Faircrest Dr from A11639 to Ferndale Rd - V714	Street Resurfacing	2017 Bonds	13	09/2022	118,232	118,232	-	-	-	-	118,232
Fallon Pl from Hazelhurst Ln to Hazelhurst Ln - V822	Street Resurfacing	2017 Bonds	4	09/2022	193,726	193,726	-	-	-	-	193,726
Fellows Ln From Saipan St To End Of Pavement - VA03	Target Neighborhood	2017 Bonds	7	12/2024	76,403	78,725	(2,322)	-	490,329	-	566,732

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Ferguson Rd And Lakeland Dr Intersection Improvements - V986	Streetscape-Urban Design	2017 Bonds	7	03/2023	98,888	101,874	(2,986)	660,599	-	-	759,487
Ferguson Rd From Oates Dr To Lakeland Dr - V987	Streetscape-Urban Design	2017 Bonds	7	03/2023	126,761	128,397	(1,636)	404,053	-	-	530,814
Ferguson Rd Sidewalk Imp From Rocky Glen To Gray Cliff - V163	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	12/2022	256,377	259,796	(3,419)	-	-	-	259,796
Fernald Ave from Dixfield Dr to Lochwood Blvd - V724	Street Resurfacing	2017 Bonds	9	09/2022	350,032	350,032	1	-	-	-	350,032
Fernald Ave from Yeager Dr to Holt Dr - V750	Street Resurfacing	2017 Bonds	9	09/2022	209,093	209,093	-	-	-	-	209,093
Fernheath Ln from South Beltline Rd. to Dead End - S420	Street Petitions	2012 Bonds	Citywide	01/2024	409,331	75,633	333,698	-	-	-	409,331
Fillmore Dr from Empire Central to Register Ave - V195	Street Reconstruction	2017 Bonds	2	06/2021	1,017,797	1,003,426	14,371	325,047	-	-	1,342,844
Firebird Dr from Postglen Dr to Troyglen - V471	Street Resurfacing	2017 Bonds	8	12/2022	109,418	80,813	28,606	-	-	-	109,418
Flag Pole Hill Trl from Goforth to ftr pr - S616	Hike and Bike Trails	2006 Bonds	Citywide	Ongoing	5,200	4,698	502	-	-	-	5,200
Flag Pole Hill Trl from Goforth to ftr pr - S616	Hike and Bike Trails	2012 Bonds	Citywide	Ongoing	823,643	818,095	5,548	-	-	-	823,643

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Fort Worth Ave From Sylvan to West Commerce - P838	Thoroughfares	2006 Bonds	6	06/2021	1,220,225	1,179,817	40,408	-	-	-	1,220,225
Frankford Rd (Wb Lane Only) from City Limit to Appleridge Dr - V295	Street Reconstruction	2017 Bonds	12	10/2021	1,159,386	1,141,585	17,801	-	-	-	1,159,386
Frankford Rd From Frankford Rd To Aramis Ln - V283	Street Reconstruction	2017 Bonds	12	07/2022	370,861	377,075	(6,214)	-	-	-	377,075
Frankford Rd from Hillcrest Rd to Coit Rd - V933	Street Resurfacing	2017 Bonds	6	09/2021	2,490,684	2,215,815	274,868	2,212,007	-	-	4,702,691
Frankford Rd from Preston Rd to Hillcrest Rd - V928	Street Resurfacing	2017 Bonds	13	09/2022	1,976,216	1,758,499	217,716	1,754,016	-	-	3,730,232
FY18 Street and Alley Improvement Projects - W222	Street Reconstruction	Other GO CIP - Non-Debt	Citywide	Ongoing	74,331,559	70,355,812	3,975,747	22,036,102	14,676,455	-	111,044,116
Galena St from Norwood Dr to Fenwick Dr - V705	Street Resurfacing	2017 Bonds	9	09/2022	177,331	177,331	-	-	-	-	177,331
Galloway Ave From Fernwood Ave To S Denley Dr - V250	Street Reconstruction	2017 Bonds	4	02/2025	129,709	135,174	(5,466)	820,241	-	-	949,950
Garland/Gaston/ East Grand Intersection Safety Improvements - V132	Intergovernmental Partnership Projects	2017 Bonds	2, 9, 14	12/2024	1,103,493	367,845	735,648	-	-	-	1,103,493

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Gaston Pkwy from Old Gate Ln to Knob Oak Dr - V844	Street Resurfacing	2017 Bonds	9	09/2023	121,456	-	121,456	-	-	-	121,456
Gatewood Pl from End of Pavement to Jupiter Rd - V845	Street Resurfacing	2017 Bonds	9	06/2022	24,783	24,783	-	168,173	-	-	192,956
Geraldine Dr From Kendale Dr To Lombardy Ln - V257	Street Reconstruction	2017 Bonds	6	12/2024	119,236	141,685	(22,449)	-	756,686	-	875,922
Gilbert Ave from Knight St to Douglas Ave - V645	Street Resurfacing	2017 Bonds	14	09/2022	-	199,141	(199,141)	88,082	-	-	88,082
Gilbert Ave From Oak Lawn Ave To Reagan St - V290	Street Reconstruction	2017 Bonds	14	11/2023	59,383	62,555	(3,173)	-	368,227	-	427,610
Ginger Ave. - Dacki Ave. To Goldie Ave. Brandon St. - V182	Street Petitions	2017 Bonds	3	12/2023	205,093	208,227	(3,134)	-	1,771,705	-	1,976,798
Glenleigh Dr.- Manning Ln. Existing Pavement To Manchester - V004	Alley Petitions	2017 Bonds	13	02/2024	44,882	48,619	(3,738)	-	27,051	-	71,933
Gooch St from S Lancaster Rd to Tracy Rd - S602	Target Neighborhood	2017 Bonds	8	12/2024	1,802,713	1,803,213	(500)	-	-	-	1,803,213
Gooch St from S Lancaster Rd to Tracy Rd - S602	Thoroughfares	2006 Bonds	8	12/2024	196	196	-	-	-	-	196
Gooch St from S Lancaster Rd to Tracy Rd - S602	Thoroughfares	2012 Bonds	8	12/2024	232,395	231,762	633	-	-	-	232,395

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Gooding Dr from Killion Dr to Merrell Rd - V627	Street Resurfacing	2017 Bonds	8	09/2022	261,332	261,332	-	261,332	-	-	522,664
Goodwin Ave from Laneri Ave to Glencoe St - V232	Street Reconstruction	2017 Bonds	14	12/2023	82,133	89,993	(7,860)	-	549,741	-	631,874
Grassy Ridge Trl From Penguin Dr To Scottsboro Ln - V246	Street Reconstruction	2017 Bonds	3	12/2024	92,046	96,548	(4,502)	-	829,447	-	921,493
Gray Wolf Trl & Bentwood Trl - S254	Alley Reconstruction	2012 Bonds	12	09/2022	235,797	216,460	19,337	-	-	-	235,797
Greenhollow Ln From Coit Rd To Sapling Way - V280	Street Reconstruction	2017 Bonds	11	12/2023	38,296	51,799	(13,503)	-	-	-	51,799
Greentree Ln from Greenbrook Ln to W Circle Dr - V814	Street Resurfacing	2017 Bonds	11	09/2023	-	-	-	212,660	-	-	212,660
Gross Rd from N Buckner Blvd to Peavy Rd - V800	Street Resurfacing	2017 Bonds	3	09/2022	330,275	330,275	-	-	-	-	330,275
Haas From Marjorie To 51St - S452	Street Reconstruction	2006 Bonds	Citywide	Ongoing	3,917	3,830	87	-	-	-	3,917
Haas From Marjorie To 51St - S452	Street Reconstruction	2012 Bonds	Citywide	Ongoing	444,925	431,810	13,115	-	-	-	444,925
Haines Ave From W. Colorado Blvd To W. Greenbriar Ln - V236	Street Reconstruction	2017 Bonds	1	04/2023	216,758	223,120	(6,362)	1,332,740	-	-	1,549,498
Halifax St from Cash Rd to Pulaski St - V206	Street Reconstruction	2017 Bonds	6	09/2023	1,056,682	107,307	949,375	-	-	-	1,056,682

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Harlandale Ave. - Ohio Ave. To Illinois Ave. - V183	Street Petitions	2017 Bonds	4	01/2023	545,779	535,230	10,549	-	-	-	545,779
Harry Hines Blvd from Moody St to N Field St - V964	Street Resurfacing	2017 Bonds	14	09/2022	73,471	73,471	-	73,471	-	-	146,942
Hatcher - Haskell To Indus - L194	Intergovernmental Partnership Projects	Capital Projects Reimbursement	9	08/2023	2,355,722	2,504,393	(148,670)	-	-	-	2,504,393
Hatcher Ave Dolphin Rd T - N073	Intergovernmental Partnership Projects	2006 Bonds	9	10/2023	335,704	335,363	341	-	-	-	335,704
Haverford Dr from Bucknell Dr to Trammel Dr - V716	Street Resurfacing	2017 Bonds	9	09/2022	190,674	190,674	-	-	-	-	190,674
Haverford Dr from Trammel Dr to Middlebury Dr - V745	Street Resurfacing	2017 Bonds	10	09/2022	156,065	156,065	-	-	-	-	156,065
Hay St From Ring St To End Of Pavement - V239	Street Reconstruction	2017 Bonds	2	12/2023	58,507	62,768	(4,260)	101,509	-	-	160,016
Highland Rd from Ferguson to N. of Entrance to Primrose - S611	Thoroughfares	2012 Bonds	Citywide	04/2022	1,708,276	1,671,743	36,533	-	-	-	1,708,276
Highland Rd from Ferguson to N. of Entrance to Primrose - S611	Thoroughfares	Capital Projects Reimbursement	Citywide	04/2022	783,357	733,357	50,000	-	-	-	783,357
Hike and Bike Trails W477	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	06/2023	456,487	456,487	-	-	-	-	456,487
Hike and Bike Trails W660	Hike and Bike Trails	2006 Bonds	Citywide	06/2023	285,000	-	285,000	-	-	-	285,000
Hike and Bike Trails W660	Hike and Bike Trails	2012 Bonds	Citywide	06/2023	9,999	-	9,999	-	-	-	9,999

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Hike and Bike Trails W660	Hike and Bike Trails	Other GO CIP - Non-Debt	Citywide	06/2023	200,000	-	200,000	-	-	-	200,000
Hillcrest Rd from McCallum Blvd to Riseden Dr - V965	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	814,911	-	-	814,911
Hillcrest Road Repair - P059	Intergovernmental Partnership Projects	Capital Projects Reimbursement	Citywide	Ongoing	-	(23,340)	23,340	-	-	-	-
Hilton Head Dr & Harbor Town Dr - S261	Alley Reconstruction	2012 Bonds	12	09/2022	22,917	20,209	2,707	-	-	-	22,917
Hilton Head Dr & Harbor Town Dr - S261	Alley Reconstruction	2017 Bonds	12	09/2022	13,690	1,092	12,597	-	-	-	13,690
Hilton Head Dr & River Hill Cir - S260	Alley Reconstruction	2012 Bonds	12	09/2022	271,625	267,357	4,269	-	-	-	271,625
Hilton Head Dr & River Hill Cir - S260	Alley Reconstruction	2017 Bonds	12	09/2022	11,834	2,838	8,995	-	-	-	11,834
Hodde St from Woodmont Dr to N Jim Miller Rd - V204	Street Reconstruction	2017 Bonds	5	12/2024	241,147	151,716	89,431	1,389,285	-	-	1,630,432
Holland Ave from Turtle Creek Blvd to Bowser Ave - V836	Street Resurfacing	2017 Bonds	7	10/2022	106,399	106,399	-	106,399	-	-	212,798
Holly Hill from Phoenix to Pineland - S604	Target Neighborhood	2012 Bonds	13	01/2023	189,515	187,999	1,516	-	-	-	189,515
Holly Hill from Phoenix to Pineland - S604	Target Neighborhood	2017 Bonds	13	01/2023	1,076,701	1,080,283	(3,582)	-	-	-	1,080,283
Hord Ave. - Moler St. To Brandon St. - V181	Street Petitions	2017 Bonds	3	12/2023	120,886	124,118	(3,232)	-	737,132	-	858,018

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Hudspeth Ave from Biglow St to Cardinal Dr - S509	Street Resurfacing	2017 Bonds	4	09/2021	-	-	-	-	-	-	-
Hughes Lane from Churchill Way to Lafayette Way - S605	Target Neighborhood	2012 Bonds	11	01/2023	200,365	197,559	2,807	-	-	-	200,365
Hughes Lane from Churchill Way to Lafayette Way - S605	Target Neighborhood	2017 Bonds	11	01/2023	1,108,919	1,112,670	(3,751)	-	-	-	1,112,670
Hughes Lane from Lafayette Way to the Alley North of Linden - S413	Sidewalk and Barrier Free Ramp Improvements	2012 Bonds	Citywide	Ongoing	8,666	8,606	60	-	-	-	8,666
Hughes Ln from Wilderness Ct to Preston Rd - V224	Street Reconstruction	2017 Bonds	11	11/2023	103,405	104,286	(881)	-	823,393	-	926,798
I-30 Bridge- Replacement - P107	Bridge Repair and Modification	Capital Projects Reimbursement	10	Ongoing	16,667,500	16,628,185	39,315	-	-	-	16,667,500
I-30 Signature Design - P658	Intergovernmental Partnership Projects	2006 Bonds	10	Ongoing	5,154,766	5,154,047	719	-	-	-	5,154,766
IHZ0 and Mountain Creek Parkway- W696	Intergovernmental Partnership Projects	2012 Bonds	3	06/2022	100,000	-	100,000	-	-	-	100,000
Illegal Landfill Remediation - P036	Intergovernmental Partnership Projects	Capital Projects Reimbursement	Citywide	Ongoing	29,168,131	29,085,618	82,513	-	-	-	29,168,131
Imperial St From Bertrand Ave To Lagow S - S436	Street Reconstruction	2012 Bonds	Citywide	07/2021	611,205	567,281	43,924	-	-	-	611,205

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Industrial Blvd - Cadiz St to Continental Ave - U215	Intergovernmental Partnership Projects	2006 Bonds	2	Ongoing	1,603,769	251,095	1,352,674	-	-	-	1,603,769
Industrial Blvd - Cadiz St to Continental Ave - U215	Intergovernmental Partnership Projects	2012 Bonds	2	Ongoing	89,756	89,572	184	-	-	-	89,756
Industrial Blvd - Cadiz St to Continental Ave - U215	Intergovernmental Partnership Projects	2017 Bonds	2	Ongoing	1,778,998	190,489	1,588,509	-	-	-	1,778,998
Industrial Blvd - Cadiz St to Continental Ave - U215	Intergovernmental Partnership Projects	Capital Projects Reimbursement	2	Ongoing	536,602	536,602	-	-	-	-	536,602
Inwood Intersection Traffic Signal Modifications - W258	Traffic Signals	Capital Projects Reimbursement	2	12/2021	20,703	13,725	6,978	-	-	-	20,703
JB Jackson From Grand To MLK - S437	Street Reconstruction	2006 Bonds	7	08/2021	839,856	838,576	1,281	-	-	-	839,856
JB Jackson From Grand To MLK - S437	Street Reconstruction	2012 Bonds	7	08/2021	240,618	170,825	69,794	-	-	-	240,618
Jefferson Blvd From Adams Ave To Polk St - V988	Streetscape-Urban Design	2017 Bonds	1	06/2024	118,157	118,951	(794)	-	893,057	-	1,011,214
Jefferson-Twelfth Connector Lane Diet-Removal - V990	Target Neighborhood	2017 Bonds	1	11/2023	239,921	245,320	(5,399)	1,774,677	-	-	2,014,598
Joyce Way from Thackeray St to Hillcrest Rd - V230	Street Reconstruction	2017 Bonds	13	04/2022	723,498	726,407	(2,909)	137,763	-	-	861,261

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Judge Dupree Dr from Gentle River Dr to Silverhill Dr - V562	Street Resurfacing	2017 Bonds	8	03/2022	64,228	38,807	25,420	-	-	-	64,228
Katy Trail-Skillman-White - R276	Intergovernmental Partnership Projects	2006 Bonds	9	Ongoing	1,026,025	1,026,025	0	-	-	-	1,026,025
Katy Trail-Skillman-White - R276	Intergovernmental Partnership Projects	Capital Projects Reimbursement	9	Ongoing	3,390,694	3,475,140	(84,447)	-	-	-	3,475,140
Keller Springs / Preston / Westgrove - S401	Intergovernmental Partnership Projects	2012 Bonds	Citywide	Ongoing	300,961	276,417	24,544	-	-	-	300,961
Keller Springs / Preston / Westgrove - S401	Intergovernmental Partnership Projects	Capital Projects Reimbursement	Citywide	Ongoing	521,247	475,380	45,866	-	-	-	521,247
Keller Springs Rd. at Westgrove Dr Round - P655	Intergovernmental Partnership Projects	2006 Bonds	Citywide	Ongoing	19,863	19,494	369	-	-	-	19,863
Kelsey Rd from Inwood Rd to Meaders Ln - V690	Street Resurfacing	2017 Bonds	7	09/2022	412,526	412,526	-	412,526	-	-	825,052
Kernack St From Phinney Ave To Burns Ave - V237	Street Reconstruction	2017 Bonds	1	12/2023	69,389	71,458	(2,070)	-	1,246,823	-	1,316,212
Kiest Blvd & Ledbetter Dr Intersection - W228	Traffic Signals	Capital Projects Reimbursement	3	12/2021	23,204	13,993	9,211	-	-	-	23,204

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Kimball Neighborhood Plus Target Area Sidewalk and Barrier Free Ramp Improvements - V148	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	12	04/2022	356,728	358,860	(2,132)	-	-	-	358,860
Kingsley Rd from Crofton Dr to Winedale - V463	Street Resurfacing	2017 Bonds	10	12/2022	54,958	54,958	-	-	-	-	54,958
Kirnwood Dr/Wheatland Rd - P042	Intergovernmental Partnership Projects	Capital Projects Reimbursement	Citywide	Ongoing	130,000	89,982	40,018	-	-	-	130,000
Knox from Katy Trail to US 75 - S408	Complete Street	2012 Bonds	Citywide	09/2023	227,903	20,642	207,261	-	-	-	227,903
La Rue St. And Wyoming St. - Cockrell Hill Rd. To La Rue St. - V002	Alley Petitions	2017 Bonds	3	10/2022	94,000	40,299	53,701	-	-	-	94,000
Lake Highlands Trail From White Rock Creek Trail to Skillman - S617	Hike and Bike Trails	2006 Bonds	Citywide	09/2023	5,392	5,307	85	-	-	-	5,392
Lake Highlands Trail From White Rock Creek Trail to Skillman - S617	Hike and Bike Trails	2012 Bonds	Citywide	09/2023	860,696	791,105	69,590	-	-	-	860,696
Lamar (S) from IH 45 to Hatcher - S396	Complete Street	2012 Bonds	Citywide	11/2021	9,353,227	9,263,686	89,541	-	-	-	9,353,227
Lamar Streetscape Project - W045	Streetscape-Urban Design	2006 Bonds	2, 14	11/2023	341,201	-	341,201	-	-	-	341,201

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Lamar Streetscape Project - W045	Streetscape-Urban Design	2017 Bonds	2, 14	11/2023	2,083,681	314,201	1,769,480	-	-	-	2,083,681
Lampighter Ln from Meadow Crest Dr to Del Roy Dr - V846	Street Resurfacing	2017 Bonds	12	09/2022	15,351	-	15,351	-	-	-	15,351
Lanshire Dr From Chiswell Rd To Audelia Rd - V269	Street Reconstruction	2017 Bonds	10	12/2022	85,249	93,833	(8,585)	546,339	-	-	631,588
Laurel Hill Dr From Budeudy Dr To End Of Pavement - V264	Street Reconstruction	2017 Bonds	8	10/2022	94,098	21,924	72,174	-	-	-	94,098
Laurel Hill Dr from Kleberg Rd to Budeudy Dr - V211	Street Reconstruction	2017 Bonds	8	10/2022	577,820	56,594	521,226	-	-	-	577,820
LBJ/Skillman Intersection Improvements - V133	Intergovernmental Partnership Projects	2017 Bonds	10	10/2024	1,196,114	66,571	1,129,543	-	3,948,028	-	5,144,142
Ledbetter / Grady Niblo Ext - Merrifield - U219	Intergovernmental Partnership Projects	2006 Bonds	10	12/2024	44,065	10,009	34,056	-	-	-	44,065
Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454	Street Reconstruction	2006 Bonds	5	12/2024	2,806	2,746	60	-	-	-	2,806
Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454	Street Reconstruction	2012 Bonds	5	12/2024	407,402	30,203	377,199	-	-	-	407,402
Ledbetter Dr (E) From Kolloch Dr to Mayforge Dr - S454	Street Reconstruction	2017 Bonds	5	12/2024	50,217	-	50,217	-	-	-	50,217

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Lemmon Ave E from Lemmon Ave to Oak Grove Ave - V297	Street Reconstruction	2017 Bonds	14	04/2024	577,490	32,492	544,998	-	-	-	577,490
Lemmon Ave E from Noble Ave to McKinney Ave - V904	Street Resurfacing	2017 Bonds	14	09/2022	161,240	161,240	-	98,613	-	-	259,853
Lemmon Ave from Douglas Ave to Wycliff A - V296	Street Reconstruction	2012 Bonds	14	11/2022	256,121	256,121	-	-	-	-	256,121
Lemmon Ave from Douglas Ave to Wycliff Ave - V296	Street Reconstruction	2017 Bonds	14	11/2022	8,592	19,716	(11,125)	-	894,881	-	903,473
Lemmon Ave from Lemmon Ave to Howell St - V900	Street Resurfacing	2017 Bonds	14	04/2023	98,990	98,990	-	98,990	-	-	197,980
Lemmon Ave from Reagan St to Throckmorton St - V922	Street Resurfacing	2017 Bonds	14	09/2022	197,091	197,091	-	195,956	-	-	393,047
Lemmon Ave from Throckmorton St to Knight St - V944	Street Resurfacing	2017 Bonds	6	09/2022	256,329	256,329	-	236,876	-	-	493,205
Lenel PL (Partnership with District 2) from Clover Ln to Wemdon Dr - V208	Street Reconstruction	2017 Bonds	6	05/2022	943,416	948,778	(5,361)	-	-	-	948,778

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Lenel Pl [Partnership with District 6] From Clover Ln To Wemdon Dr - V240	Street Reconstruction	2017 Bonds	2	03/2022	1,033,397	1,035,724	(2,327)	-	-	-	1,035,724
Lenel Pl From Lively Ln To Clover Ln - V258	Street Reconstruction	2017 Bonds	6	03/2022	1,342,096	1,347,555	(5,459)	-	-	-	1,347,555
Lenel Pl from Wemdon Dr to Mixon Dr - V207	Street Reconstruction	2017 Bonds	6	05/2022	1,415,938	1,419,938	(4,000)	201,095	-	-	1,617,033
Linkwood Dr from Ferndale Rd to Lockhaven Dr - V741	Street Resurfacing	2017 Bonds	9	09/2022	152,018	152,018	-	-	-	-	152,018
Lippitt Ave from Jupiter Rd to Mayfair Blvd - V715	Street Resurfacing	2017 Bonds	2	09/2022	115,008	115,008	-	-	-	-	115,008
Lippitt Ave from Sahara Way to Neering Dr - V673	Street Resurfacing	2017 Bonds	9	09/2022	53,885	53,885	-	-	-	-	53,885
Lockhart Ave from Rustown Dr to Shiloh Dr - V775	Street Resurfacing	2017 Bonds	10	09/2022	481,572	481,572	-	-	-	-	481,572
Lockhaven Dr From E Northwest Hwy To Lockyer Dr - V271	Street Reconstruction	2017 Bonds	10	06/2021	350,319	353,096	(2,777)	104,546	-	-	454,865
Lockhaven Dr From Lockyer Dr To Lynford Dr - V270	Street Reconstruction	2017 Bonds	10	06/2021	465,782	467,700	(1,918)	4,273	-	-	470,055
Lockhaven Dr from Lynford Dr to Lanshire Dr - V218	Street Reconstruction	2017 Bonds	10	06/2021	211,821	213,833	(2,012)	54,724	-	-	266,545

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Loree Dr from Carnegie Dr to Mercer Dr - V778	Street Resurfacing	2017 Bonds	8	10/2021	57,110	57,110	1	-	-	-	57,110
Loving Ave from Pasadena Ave to Winsted - V706	Street Resurfacing	2017 Bonds	9	09/2022	35,466	35,466	-	-	-	-	35,466
Shook Ave to Wildgrove Ave - V687	Street Resurfacing	2017 Bonds	11	09/2022	65,719	65,719	-	-	-	-	65,719
Lynford Dr from Ferndale Rd to Lockhaven Dr - V219	Street Reconstruction	2017 Bonds	10	06/2021	516,561	518,944	(2,383)	223,374	-	-	739,935
Main St From Good Latimer To Exposition - S397	Sidewalk and Barrier Free Ramp Improvements	2012 Bonds	2	09/2022	1,120,057	161,494	958,563	-	-	-	1,120,057
Maple Ave From 700 South Of Mockingbird Ln To Mockingbird Ln - S316	Street Reconstruction	2012 Bonds	2	12/2023	157,447	157,447	-	-	-	-	157,447
Maple Ave From 700 South Of Mockingbird Ln To Mockingbird Ln - S316	Street Reconstruction	2017 Bonds	2	12/2024	32,036	-	32,036	-	-	-	32,036
Maple Ave From Mahon St To Cedar Springs Rd - V314	Thoroughfares	2017 Bonds	14	04/2022	512,769	518,660	(5,891)	-	-	-	518,660
Maple Ave from McKinney Ave to Mahon St - V298	Street Reconstruction	2017 Bonds	14	12/2022	1,818,811	811,486	1,007,325	-	-	-	1,818,811
Maple Ave From Randall St To Wolf St - V315	Thoroughfares	2017 Bonds	14	04/2022	875,990	881,567	(5,577)	184,023	-	-	1,060,013
Maple Glen Dr from A3677 to Westbend Dr - V661	Street Resurfacing	2017 Bonds	10	09/2021	309	-	309	-	-	-	309

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Maple Routh Conn from Thomas Ave to McKinney Ave - V917	Street Resurfacing	2017 Bonds	14	09/2022	-	-	-	139,430	-	-	139,430
Marfa Ave From Biglow St To Easter Ave - V251	Street Reconstruction	2017 Bonds	4	12/2024	13,098	4,995	8,103	-	813,456	-	826,554
Marfa Ave from Fernwood Ave to S Lancaster Rd - V201	Street Reconstruction	2017 Bonds	4	12/2024	22,337	11,965	10,371	-	1,183,512	-	1,205,849
Marlin Dr from Modlin St to La Prada Dr - V711	Street Resurfacing	2017 Bonds	9	09/2022	175,136	175,136	-	-	-	-	175,136
Mayforge Dr From Le Forge Ave to E Ledbe - S455	Street Reconstruction	2006 Bonds	5	08/2021	4	-	4	-	-	-	4
Mayforge Dr From Le Forge Ave to E Ledbe - S455	Street Reconstruction	2012 Bonds	5	08/2021	144,590	138,287	6,303	-	-	-	144,590
Maywood Ave from Frio Dr to S Denley Dr - V202	Street Reconstruction	2017 Bonds	4	01/2023	138,188	142,743	(4,555)	949,880	-	-	1,088,068
McKinney Ave Pedestrian Safety Improvement - V171	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	14	12/2023	710,000	18,441	691,559	-	-	-	710,000
McCommas Blvd from McMillan Ave to Worcola St - V233	Street Reconstruction	2017 Bonds	14	12/2023	81,467	89,236	(7,768)	-	539,438	-	620,905
McKinney Ave from Allen St to Oak Grove Ave - V972	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	117,752	-	-	117,752

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
McKinney Ave from Boll St to Worthington St - V974	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	114,905	-	-	114,905
McKinney Ave from Fairmount St to Routh St - V975	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	116,345	-	-	116,345
McKinney Ave from Maple Routh Conn to Leonard St - V979	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	67,159	-	-	67,159
McKinney Ave from N Hall St to Lemmon Ave - V976	Street Resurfacing	2017 Bonds	14	09/2022	-	-	-	155,516	-	-	155,516
McKinney Ave from Routh St to Boll St - V973	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	112,333	-	-	112,333
McKinney Ave from Worthington St to Allen St - V978	Street Resurfacing	2017 Bonds	11	09/2023	-	-	-	128,351	-	-	128,351
McKinney Ave/Cole Two Way Conversion - V137	Intergovernmental Partnership Projects	2017 Bonds	14	12/2023	8,000,000	177,236	7,822,764	-	-	-	8,000,000
Meadow Crest Dr From Inwood Road To Lamplighter Lane - V286	Street Reconstruction	2017 Bonds	13	04/2022	713,894	712,165	1,729	67,146	-	-	781,040
Meadow Park Dr from Stone Canyon Rd to Regal Park Ln - V225	Street Reconstruction	2017 Bonds	11	01/2024	77,544	74,024	3,520	-	697,899	-	775,443

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Meandering Way from Alpha Rd to Purple Sage Rd - V910	Street Resurfacing	2017 Bonds	11	09/2022	140,066	140,843	(777)	558,541	-	-	698,607
Merit Dr From Clodus Fields Dr To Churchill Way - V311	Thoroughfares	2017 Bonds	11	12/2024	245,406	247,957	(2,551)	-	2,325,680	-	2,571,086
Merit From Church Hill Way To LBJ - V302	Thoroughfares	2017 Bonds	11	12/2024	291,648	295,880	(4,233)	-	2,719,459	-	3,011,107
Michigan Ave from E Illinois Ave to E Oh - V321	Street Resurfacing	2017 Bonds	4	04/2022	2,474	2,474	-	-	-	-	2,474
Middlebury Dr from Rockhurst Dr to Rutgers Dr - V754	Street Resurfacing	2017 Bonds	9	09/2022	30,596	30,596	-	-	-	-	30,596
Middlebury Dr from Rutgers Dr to Haverford Dr - V566	Street Resurfacing	2017 Bonds	5	Ongoing	106,570	106,570	-	-	-	-	106,570
Milhof Dr From Barnes Bridge Rd To Plummer Dr - V267	Street Reconstruction	2017 Bonds	9	04/2023	154,083	158,749	(4,666)	885,921	-	-	1,040,004
Military Parkway from Elva Ave to Rockbluff Dr (Complete Street) - V989	Street Reconstruction	2017 Bonds	5	03/2023	252,387	254,952	(2,565)	-	1,757,051	-	2,009,438
Mimms Dr from Featherwood Dr to Mimms Dr - V229	Street Reconstruction	2017 Bonds	12	07/2021	793,774	803,180	(9,407)	-	-	-	803,180
Mimosa Ln from Edgemere Rd to Hillcrest Rd - V231	Street Reconstruction	2017 Bonds	13	12/2022	162,741	167,840	(5,099)	1,406,603	-	-	1,569,344

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Mingo Street From Dolphin To Gault - S439	Street Reconstruction	2012 Bonds	7	12/2021	849,248	846,152	3,096	-	-	-	849,248
MLK from RB Cullum to SM Wright - S398	Complete Street	2006 Bonds	Citywide	11/2021	15,059	14,557	502	-	-	-	15,059
MLK from RB Cullum to SM Wright - S398	Complete Street	2012 Bonds	Citywide	11/2021	590,977	590,995	(18)	-	-	-	590,995
Modern Streetcar Extension - W072	Intergovernmental Partnership Projects	2006 Bonds	1, 2, 14	12/2025	2,000	522	1,478	-	-	-	2,000
Modlin St from Hillglenn Rd to Marlin Dr - V674	Street Resurfacing	2017 Bonds	9	09/2022	93,570	93,570	-	-	-	-	93,570
Montague Ave from Yewpon Ave to Ramona - V203	Street Reconstruction	2017 Bonds	4	04/2024	117,551	125,685	(8,134)	-	957,618	-	1,075,169
Montie St From Scylene Rd To Junction St - S440	Street Reconstruction	2012 Bonds	7	07/2021	1,080,186	1,041,414	38,772	-	-	-	1,080,186
Morgan Dr From Plaza Blvd To Nandina Dr - V308	Thoroughfares	2017 Bonds	8	04/2024	249,787	245,538	4,249	-	439,992	-	689,779
Morningside Ave from Worcola St to Greenville Ave - V819	Street Resurfacing	2017 Bonds	9	09/2022	107,016	107,016	-	107,016	-	-	214,032
Morrill Ave From Bonnie View Rd To High St - V306	Thoroughfares	2017 Bonds	4	04/2024	99,188	106,675	(7,487)	-	362,897	-	462,085
Motor St - IH 35E to Medical Center Dr - U222	Intergovernmental Partnership Projects	2006 Bonds	2	12/2021	1,746,604	1,746,604	-	-	-	-	1,746,604
Motor St - IH 35E to Medical Center Dr - U222	Intergovernmental Partnership Projects	2017 Bonds	2	12/2021	157,000	856	156,144	-	-	-	157,000

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Motor St - IH 35E to Medical Center Dr - U222	Intergovernmental Partnership Projects	Capital Projects Reimbursement	2	12/2021	14,276,490	640,000	13,636,490	-	-	-	14,276,490
Murray St From Main St To Canton St - V241	Street Reconstruction	2017 Bonds	2	12/2023	109,129	131,762	(22,634)	419,326	-	-	528,455
Myers Cir from Myers Cir to Elam Rd - V212	Street Reconstruction	2017 Bonds	8	01/2023	102,946	95,136	7,810	926,513	-	-	1,029,459
N Arcadia Dr From S Ira Ave S Tillery Ave - V998	Target Neighborhood	2017 Bonds	6	12/2023	99,238	102,553	(3,316)	-	844,439	-	943,677
N Cliff St From Hutchins Ave To Reverend Cbt Smith St - V252	Street Reconstruction	2017 Bonds	4	09/2025	46,282	48,543	(2,261)	398,540	-	-	444,822
N Fitzhugh Ave from Abbott Ave to Turtle Creek Bnd - V905	Street Resurfacing	2017 Bonds	14	09/2022	179,218	179,218	1	-	-	-	179,218
N Fitzhugh Ave from McKinney Ave to Cole Ave - V299	Street Reconstruction	2017 Bonds	14	11/2023	84,309	87,072	(2,763)	-	873,302	-	957,611
N Hall St From Cochran St To Central Expwy Srv Rd - V318	Thoroughfares	2017 Bonds	14	01/2024	516,797	77,101	439,696	-	-	-	516,797
N Hall St from Floyd St to Swiss Ave - V881	Street Resurfacing	2017 Bonds	13	09/2021	2,850	-	2,850	-	-	-	2,850
N Hall St from Gaston Ave to Floyd St - V869	Street Resurfacing	2017 Bonds	14	09/2021	3,575	-	3,575	-	-	-	3,575
N Hall St From Munger Ave To Cochran St - V317	Thoroughfares	2017 Bonds	14	01/2024	359,856	85,095	274,761	-	-	-	359,856

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
N Hall St from Oak Lawn Ave to Reagan St - V838	Street Resurfacing	2017 Bonds	14	11/2021	138,871	138,871	-	88,871	-	-	227,742
N Hall St From Ross Ave To Munger Blvd - V316	Thoroughfares	2017 Bonds	14	01/2024	972,235	94,024	878,211	-	-	-	972,235
N Hall St from Welborn St to Oak Lawn Ave - V837	Street Resurfacing	2017 Bonds	14	11/2021	144,101	144,101	-	86,710	-	-	230,811
N Hampton Rd from I-30 W Commerce St - V969	Street Resurfacing	2017 Bonds	4	09/2023	-	-	-	955,255	-	-	955,255
N Ira Ave From N Arcadia Dr To W Jefferson Blvd - V999	Target Neighborhood	2017 Bonds	6	12/2023	76,403	78,217	(1,814)	-	589,168	-	665,571
N Lancaster Ave From E. Colorado Blvd To Addison St - V238	Street Reconstruction	2017 Bonds	1	12/2023	62,045	53,758	8,287	-	371,320	-	433,365
N Morocco Ave From Goodman St To N Justin Ave - V259	Street Reconstruction	2017 Bonds	6	12/2023	73,399	77,451	(4,052)	-	629,093	-	702,492
N Munger Blvd from Gaston Ave to Live Oak - V915	Street Resurfacing	2017 Bonds	5	02/2022	620,165	620,165	-	620,165	-	-	1,240,330
N Munger Blvd from Junius St to Gaston Ave - V301	Street Reconstruction	2017 Bonds	14	11/2023	134,218	104,845	29,373	-	714,320	-	848,538
N Munger Blvd from Tremont St to Worth St - V300	Street Reconstruction	2017 Bonds	14	11/2023	126,561	103,049	23,512	-	568,840	-	695,401

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
N Munger Blvd From Worth St To Junius St - V319	Thoroughfares	2017 Bonds	14	11/2023	122,798	99,917	22,882	-	497,357	-	620,155
N Pearl St/Flora St Streetscape & Pedestrian Improvements - V982	Streetscape-Urban Design	2017 Bonds	14	06/2025	38,500	4,481	34,019	480,750	480,750	-	1,000,000
N Walton St From Elm St To End Of Pavement - V242	Street Reconstruction	2017 Bonds	2	12/2023	126,414	75,196	51,219	369,710	-	-	496,124
Nagle St from Denton Dr to Overlake Dr - V209	Street Reconstruction	2017 Bonds	6	12/2024	145,100	165,776	(20,676)	-	1,005,410	-	1,150,510
Neering Dr from Lippitt Ave to Lanewood Cir - V700	Street Resurfacing	2017 Bonds	10	09/2022	74,671	74,671	-	-	-	-	74,671
Norcross Ln from Castlegate Dr to Marsh Ln - V842	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	246,754	-	-	246,754
North Boulevard Terrace Extension- Bridget To Plymouth - V991	Target Neighborhood	2017 Bonds	1	05/2024	323,657	327,625	(3,969)	-	1,831,584	-	2,155,241
Northaven Rd from Marsh Ln to Cox Ln - V568	Street Resurfacing	2017 Bonds	13	09/2022	-	372,361	(372,361)	372,361	-	-	372,361
Northaven Rd from Royalshire Dr to Crest Brook Dr - V226	Street Reconstruction	2017 Bonds	11	12/2022	80,029	67,173	12,856	719,394	-	-	799,423
Northbound S Westmoreland At Kimball High Sch Parking Lot - V304	Thoroughfares	2017 Bonds	3	10/2022	149,539	155,145	(5,606)	807,912	-	-	957,451

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Northcliff Dr from Bondstone Dr to Classen Dr - V729	Street Resurfacing	2017 Bonds	10	09/2022	86,265	86,265	1	-	-	-	86,265
Northcreek Ln from L B J Serv N to End of Pavement - V227	Street Reconstruction	2017 Bonds	11	12/2022	79,533	70,884	8,648	714,929	-	-	794,462
Northlake Dr from Coolair Dr to Kirkwood Dr - V764	Street Resurfacing	2017 Bonds	9	09/2022	157,231	157,231	-	-	-	-	157,231
Northlake Dr from Kirkwood Dr to Hambrick Rd - V766	Street Resurfacing	2017 Bonds	4	09/2022	108,251	108,251	-	-	-	-	108,251
Northwest Highway/Preston Parking/Transportation Interface - V141	Intergovernmental Partnership Projects	2017 Bonds	13	12/2025	100,000	9,900	90,100	1,000,000	8,895,503	-	9,995,503
Oak Lawn-Cedar Springs Area Improvements - V156	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	2	06/2024	513,144	514,180	(1,036)	-	-	-	514,180
Oak Plaza from Kleberg Rd to End of Pavement - V213	Street Reconstruction	2017 Bonds	8	10/2022	706,482	60,463	646,019	-	-	-	706,482
Old Gate Ln from San Leandro Dr to Groveland Dr - V672	Street Resurfacing	2017 Bonds	2	09/2022	50,009	50,009	-	-	-	-	50,009
Pacific Plaza Traffic Signal Upgrade - W311	Traffic Signals	Capital Projects Reimbursement	14	12/2021	375,000	639,971	(264,971)	-	-	-	639,971

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Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Palisade Dr From N Prairie Creek Rd To Riverway Dr - V255	Street Reconstruction	2017 Bonds	5	01/2022	761,032	776,998	(15,966)	170,821	-	-	931,853
Palo Pinto Ave. And Velasco Ave - Concho St. To Skillman St - V006	Alley Petitions	2017 Bonds	14	02/2024	64,840	74,391	(9,551)	-	119,255	-	184,095
Park Grove Ln (18627-18851) and Kirkmead - S294	Alley Reconstruction	2012 Bonds	Citywide	09/2022	423,419	422,558	861	-	-	-	423,419
Park Lane - US 75 to Greenville - U227	Intergovernmental Partnership Projects	2017 Bonds	13	12/2022	135,109	2,438	132,672	-	-	-	135,109
Park Lane - US 75 to Greenville - U227	Street Reconstruction	2006 Bonds	13	07/2021	365,046	363,621	1,425	-	-	-	365,046
Park Lane from Boedecker to US75 - U226	Intergovernmental Partnership Projects	2006 Bonds	13	07/2021	32,353	32,353	-	-	-	-	32,353
Park Lane from Boedecker to US75 - U226	Intergovernmental Partnership Projects	2017 Bonds	13	07/2021	1,846,215	1,147,963	698,252	-	-	-	1,846,215
Park Lane from Greenville to Fair Oaks - V899	Street and Alley Improvements	2017 Bonds	13	06/2025	-	-	-	558,541	-	-	558,541
Hillcrest Rd to Sarah Nash Ct - V930	Street Resurfacing	2017 Bonds	4	09/2023	-	-	-	701,085	-	-	701,085
Park Manor Dr From Simpson Stuart Rd To Happy Canyon Dr - V265	Street Reconstruction	2017 Bonds	8	10/2022	137,757	43,049	94,708	-	-	-	137,757

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Park Row Ave From South Central Expy to Jeffries St- Lighting - V175	Street and Alley Improvements	2017 Bonds	7	12/2023	-	-	-	424,000	-	-	424,000
Pearson Dr from Avalon Ave to Lakewood Blvd - V702	Street Resurfacing	2017 Bonds	4	09/2022	85,304	85,304	-	-	-	-	85,304
Pedestrian Way On Elm St Between Ervay - Stone St - U748	Streetscape-Urban Design	2006 Bonds	Citywide	10/2021	-	-	-	-	-	-	-
Pedestrian Way On Elm St Between Ervay - Stone St - U748	Streetscape-Urban Design	2017 Bonds	Citywide	10/2021	466,934	-	466,934	-	-	-	466,934
Pemberton Hill from Great Trinity Forest - VA10	Thoroughfares	2006 Bonds	5, 7, 8	10/2023	462,779	462,779	-	-	-	-	462,779
Pemberton Hill from Great Trinity Forest to Lake June - VA10	Thoroughfares	2017 Bonds	5, 7, 8	10/2023	8,855,785	253,605	8,602,180	-	3,856,067	-	12,711,852
Phoenix from Fair Oaks to Holly Hill- S609	Target Neighborhood	2017 Bonds	13	04/2023	857,623	853,623	4,000	-	-	-	857,623
Pierce St from St Rita Dr to W Kiest Blvd - V196	Street Reconstruction	2017 Bonds	3	11/2023	193,581	136,742	56,839	-	1,184,323	-	1,377,904
Polk/Tyler Roundabouts - P894	Intergovernmental Partnership Projects	2006 Bonds	Citywide	07/2021	3,477,321	3,126,947	350,374	-	-	-	3,477,321
Polk/Tyler Roundabouts - P894	Intergovernmental Partnership Projects	2012 Bonds	Citywide	07/2021	415,366	359,930	55,436	-	-	-	415,366

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Prairie Creek Bridge over UPRR Tracks - V143	Intergovernmental Partnership Projects	2017 Bonds	7	08/2025	2,398,979	820,905	1,578,074	5,545,184	1,082,818	-	9,026,981
Prairie Creek Bridge over UPRR Tracks - V143	Intergovernmental Partnership Projects	Capital Projects Reimbursement	7	08/2025	-	1,602,360	(1,602,360)	-	-	-	1,602,360
Preakness Ln from Polarity Dr to S Walton Walker Serv E - V197	Street Reconstruction	2017 Bonds	3	11/2023	149,185	137,324	11,860	-	1,288,420	-	1,437,605
Princess Ln from Marquis Ln to Marsh Ln - V697	Street Resurfacing	2017 Bonds	13	10/2022	661,869	780,734	(118,864)	448,095	-	-	1,109,964
Province Ln from Tellerson Ave to Casa Oaks Dr - V691	Street Resurfacing	2017 Bonds	9	09/2022	211,631	-	211,631	-	-	-	211,631
Public Art Administration- Public Works - PA59	Public Art	2017 Bonds	13	07/2022	46,647	15,710	30,937	-	-	-	46,647
Public Art Projects- Public Works - PA58	Public Art	2017 Bonds	Citywide	12/2021	186,584	-	186,584	-	-	-	186,584
Quebec St From Sharp St To Mockingbird Ln - V260	Street Reconstruction	2017 Bonds	6	09/2023	802,015	89,611	712,404	-	-	-	802,015
Rail Road Crossing Quiet Zones - V142	Intergovernmental Partnership Projects	2017 Bonds	Citywide	06/2022	543,000	425,159	117,841	-	-	-	543,000
Ravendale Ln from Belford Dr to Rockaway Dr - V743	Street Resurfacing	2017 Bonds	5	09/2022	149,102	-	149,102	-	-	-	149,102

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Ravendale Ln from Lange Cir to Belford Dr - V730	Street Resurfacing	2017 Bonds	9	09/2022	218,868	-	218,868	-	-	-	218,868
Raynell Ave from Hodde St to CF Hawn Serv S - V205	Street Reconstruction	2017 Bonds	5	12/2024	264,155	203,435	60,720	1,469,471	-	-	1,733,626
Redstart Ln from Lyre Ln to Santa Barbara Dr - V669	Street Resurfacing	2017 Bonds	9	09/2022	150,817	-	150,817	-	-	-	150,817
Regent Dr from Cromwell Dr to Lathrop Dr - V712	Street Resurfacing	2017 Bonds	9	09/2022	465,990	532,519	(66,529)	255,878	-	-	721,868
Remove Dip On Eb Royal Ln 400 Ft East Of Greenville Ave - V309	Thoroughfares	2017 Bonds	10	04/2022	7,500	1,568	5,932	-	67,500	-	75,000
Rexton Ln from Glennox Ln to E Lovers Ln - V797	Street Resurfacing	2017 Bonds	8	09/2023	-	-	-	61,446	-	-	61,446
Richmond Ave At Skillman St Intersection Improvements - VA25	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	14	06/2022	350,212	95,084	255,128	-	-	-	350,212
Richmond Ave from Matilda St to Skillman St - V620	Street Resurfacing	2017 Bonds	14	09/2021	1,274,616	5,673	1,268,943	-	-	-	1,274,616
Ridgecrest Rd. - Holly Hill Dr. To Sopac Tr E Of Eastridge - V186	Street Petitions	2017 Bonds	13	11/2024	532,136	536,852	(4,717)	-	4,995,006	-	5,527,142
Ridgedale Ave from McMillan Ave to Worcola St - V234	Street Reconstruction	2017 Bonds	14	02/2024	185,904	4,975	180,929	-	-	-	185,904

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Ridgemoor Dr from Lochwood Blvd to Midlake Dr - V738	Street Resurfacing	2017 Bonds	9	09/2022	83,761	-	83,761	-	-	-	83,761
Ridgemoor Dr from Highgate Ln to Santa Anita Dr - V723	Street Resurfacing	2017 Bonds	5	09/2022	155,722	-	155,722	-	-	-	155,722
Ring St from East Grand Ave to Hay St - V713	Street Resurfacing	2017 Bonds	2	09/2022	63,093	63,093	-	82,429	-	-	145,522
Rio Grande Cir from Rio Grande Ave to Kimball Ridge Dr - V595	Street Resurfacing	2017 Bonds	3	09/2021	5,275	-	5,275	-	-	-	5,275
Rio Verde Way from Shiloh Rd to Kilbuck Ln - V652	Street Resurfacing	2017 Bonds	9	04/2022	198,000	-	198,000	-	-	-	198,000
Riverfront From Uppr Tracks To Cadiz - V134	Intergovernmental Partnership Projects	2017 Bonds	1	06/2025	4,600,000	-	4,600,000	-	-	-	4,600,000
Rolling Rock Ln from Hackney Ln to Fern Hollow Dr - V220	Street Reconstruction	2017 Bonds	10	12/2023	97,213	99,457	(2,243)	-	435,567	-	532,780
Rosemont Rd From Buckner To Hillburn - V996	Target Neighborhood	2017 Bonds	5	12/2023	178,215	181,538	(3,323)	-	1,362,625	-	1,540,840
Rosemont Rd From Hillburn To Jim Miller - V997	Target Neighborhood	2017 Bonds	5	12/2023	426,261	427,856	(1,595)	-	2,862,091	-	3,288,352
Rothington Rd From Chariot Dr To S Buckner Blvd - V166	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	07/2022	41,216	-	41,216	-	-	-	41,216
Routh St Gateway Streetscape And Pedestrian Improvements - V983	Streetscape-Urban Design	2017 Bonds	14	09/2023	50,000	4,691	45,309	-	-	-	50,000

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Routh St Gateway Streetscape And Pedestrian Improvements - V983	Streetscape-Urban Design	2017 Bonds	14	06/2023	200,000	-	200,000	-	-	-	200,000
Royal Ln from Ashcroft Ave to Greenville Ave - V967	Street Resurfacing	2017 Bonds	10	09/2022	-	-	-	500,238	-	-	500,238
Royal Ln from Brockbank Dr to Coogan Dr - V923	Street Resurfacing	2017 Bonds	13	09/2022	338,954	338,954	-	455,127	-	-	794,081
Royal Ln from Cromwell Dr to Marsh Ln - V891	Street Resurfacing	2017 Bonds	13	09/2022	-	-	-	670,000	-	-	670,000
Royal Ln from Harry Hines Blvd to Grissom Ln - V951	Street Resurfacing	2017 Bonds	6	06/2022	584,815	-	584,815	-	-	-	584,815
Rugged Dr from Berkley Ave to Ferndale Ave - V189	Street Reconstruction	2017 Bonds	1	11/2022	956,004	566,892	389,111	-	-	-	956,004
Ruidosa Ave from Featherbrook Dr to Cotillion Dr - V727	Street Resurfacing	2017 Bonds	7	05/2022	198,501	-	198,501	-	-	-	198,501
S Murdeaux Ln from Great Trinity Forest Way to Olusta Dr - V214	Street Reconstruction	2017 Bonds	8	02/2023	70,036	65,461	4,575	630,327	-	-	700,363
S Patton Ave from E 10th St to E. Jefferson Blvd - V190	Street Reconstruction	2017 Bonds	1	12/2023	66,565	71,981	(5,416)	-	327,747	-	394,312

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
S Van Buren Ave from W Pembroke Ave to Page Ave - V191	Street Reconstruction	2017 Bonds	1	11/2022	595,673	563,698	31,976	-	-	-	595,673
San Diego Dr from Shiloh Rd to Santa Anna Ave - V782	Street Resurfacing	2017 Bonds	5	04/2022	335,283	180,848	154,435	-	-	-	335,283
San Jacinto St From N Pearl St To Crockett St - V291	Street Reconstruction	2017 Bonds	14	11/2023	66,291	69,364	(3,074)	-	359,702	-	425,993
San Juan Ave from Newcombe Dr to Crest Ridge Dr - V772	Street Resurfacing	2017 Bonds	2	09/2022	172,289	-	172,289	-	-	-	172,289
San Marcus Ave from Lingo Ln to Ferguson Rd - V703	Street Resurfacing	2017 Bonds	9	09/2022	154,213	-	154,213	-	-	-	154,213
Santa Anna Ave from Shiloh Rd to Vista Mar Dr - V747	Street Resurfacing	2017 Bonds	9	05/2022	202,379	-	202,379	-	-	-	202,379
Santa Barbara Dr from Santa Maria Ln to E Mockingbird Ln - V771	Street Resurfacing	2017 Bonds	8	09/2022	171,877	-	171,877	-	-	-	171,877
Santa Fe Ave from Clermont Ave to Monte Vista Dr - V817	Street Resurfacing	2017 Bonds	8	09/2022	-	-	-	61,294	-	-	61,294
Santa Fe Ave from Cordova St to Clermont Ave - V826	Street Resurfacing	2017 Bonds	14	09/2022	-	-	-	56,595	-	-	56,595

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Sapling Way From Clearsprings Rd To Greenhollow Ln - V281	Street Reconstruction	2017 Bonds	11	12/2023	22,622	28,625	(6,003)	-	245,913	-	268,535
Shaw St from Navaro St to Harston St - V210	Street Reconstruction	2017 Bonds	6	12/2023	97,885	101,057	(3,172)	-	880,970	-	978,855
Sidewalk and Barrier Free Ramp Improvements - Council District Projects - P709	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	10	09/2021	157,698	-	157,698	-	-	-	157,698
Sidewalk and Barrier Free Ramp Improvements District 2 - S416	Sidewalk and Barrier Free Ramp Improvements	2012 Bonds	Citywide	Ongoing	8,951	8,942	9	-	-	-	8,951
Sidewalks 50/50 And ADA Ramps - V146	Sidewalk and Barrier Free Ramp Improvements	2012 Bonds	Citywide	05/2022	2,808,938	2,808,938	-	-	-	-	2,808,938
Sidewalks 50/50 And ADA Ramps - V146	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	Citywide	05/2022	3,338,128	2,338,783	999,345	4,148,594	-	-	7,486,722
Simpson Stuart Rd From Bonnie View Rd To Lancaster Rd - V180	Street and Alley Improvements	2017 Bonds	8	09/2024	-	-	-	-	-	-	-
Sinclair Ave from Jupiter Rd to Gaston Pkwy - V746	Street Resurfacing	2017 Bonds	9	09/2022	189,165	-	189,165	-	-	-	189,165
Sinclair Ave from Sunland St to Jupiter Rd - V681	Street Resurfacing	2017 Bonds	9	09/2022	79,971	-	79,971	-	-	-	79,971

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Skillman at Walnut Hill (Complete Street) - VA22	Public/Private Development	2017 Bonds	10	12/2025	1,284,747	-	1,284,747	-	-	-	1,284,747
Skillman St from Richmond Ave to Llano Ave - V907	Street Resurfacing	2017 Bonds	14	09/2022	-	-	-	654,770	-	-	654,770
South Blvd From South Central Expy To Me - V167	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	04/2022	230,551	231,471	(920)	-	-	-	231,471
South Blvd From South Central Expy To Meadow St Lighting - V176	Street and Alley Improvements	2017 Bonds	7	12/2023	-	-	-	600,053	-	-	600,053
South Ewing Ave From Sleeth St To Ann Arbor Ave - V188	Street Petitions	2017 Bonds	4	01/2023	906,330	792,423	113,907	-	-	-	906,330
Springhill Dr from Mercer Dr to Stanwood Dr - V832	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	77,004	-	-	77,004
State St from Routh St to Boll St - V789	Street Resurfacing	2017 Bonds	9	10/2022	76,215	94,104	(17,890)	76,215	-	-	152,430
Street Illumination Construction, Replacement, or Upgrade - VA41	Street Lighting	2017 Bonds	Citywide	12/2025	2,150,000	-	2,150,000	-	-	-	2,150,000
Street Lights At Parkdale Dr And Lawnview Ave - V177	Street and Alley Improvements	2017 Bonds	7	12/2022	16,000	-	16,000	-	-	-	16,000
Street Lights Wendekin St - V178	Street and Alley Improvements	2017 Bonds	7	12/2022	112,000	-	112,000	-	-	-	112,000

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Street Lights Within Claremont Neighborhood - V179	Street and Alley Improvements	2017 Bonds	7	12/2023	132,838	-	132,838	467,162	-	-	600,000
Superior St From Catherine To W. Clarendon - S444	Street Reconstruction	2006 Bonds	Citywide	Ongoing	3,193	3,156	37	-	-	-	3,193
Superior St From Catherine To W. Clarendon - S444	Street Reconstruction	2012 Bonds	Citywide	Ongoing	533,231	526,482	6,749	-	-	-	533,231
Sylvania Dr from Sinclair Ave to Vinemont St - V807	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	180,898	-	-	180,898
Syracuse Dr from Wake Forrest Dr to Wake Forrest Dr - V804	Street Resurfacing	2017 Bonds	9	09/2023	-	-	-	240,513	-	-	240,513
Terry St from S Haskell Ave to S Peak St - V811	Street Resurfacing	2017 Bonds	7	09/2022	142,345	-	142,345	-	-	-	142,345
Timber Oaks Dr From Shadow Ridge Dr To Shadow Ridge Dr - V284	Street Reconstruction	2017 Bonds	12	07/2022	703,140	708,275	(5,135)	171,726	-	-	874,866
Traffic Accident Reduction Roadway Improvements - On-Demand - U232	Intergovernmental Partnership Projects	2017 Bonds	Citywide	12/2022	-	-	-	-	-	-	-
Traffic Signal at Cantegral and Live Oak - W437	Traffic Signals	Capital Projects Reimbursement	14	12/2021	242,059	221,228	20,832	-	-	-	242,059
Traffic Signal Construction - VA40	Traffic Signals	2017 Bonds	Citywide	12/2025	2,300,000	-	2,300,000	5,650,617	2,049,383	-	10,000,000

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Traffic Signal Infrastructure Asset Management - VA42	Traffic Intersection Capacity & Safety Improvements	2017 Bonds	Citywide	12/2022	350,000	-	350,000	-	-	-	350,000
Traffic Signal Installations - VA28	Traffic Signals	2017 Bonds	Citywide	12/2022	14,079,591	6,692,595	7,386,996	1,409,777	2,923,973	-	18,413,341
Traffic Signal Synchronization Project - VA27	Traffic Signals	2017 Bonds	Citywide	09/2024	1,794,102	142,500	1,651,602	5,754,623	-	-	7,548,725
Trammel Dr from Bennington Dr to Clemson Dr - V841	Street Resurfacing	2017 Bonds	7	05/2022	-	-	-	164,228	-	-	164,228
Trammel Dr from Clemson Dr to E Northwest HWY - V806	Street Resurfacing	2017 Bonds	9	05/2022	-	-	-	216,982	-	-	216,982
Trammel Dr from Fisher Rd to Bennington Dr - V791	Street Resurfacing	2017 Bonds	9	05/2022	-	-	-	421,204	-	-	421,204
Tree Shadow Trl (5902-5942) And Flintshire Ct - S307	Alley Reconstruction	2012 Bonds	12	09/2022	490,960	495,244	(4,285)	-	-	-	495,244
Trojan St. - Burma Rd. To Fellows Ln. - V185	Street Petitions	2017 Bonds	7	12/2024	88,523	90,597	(2,074)	-	1,009,556	-	1,098,079
Tuscany Way from Sinclair Ave to Lippitt Ave - V818	Street Resurfacing	2017 Bonds	14	09/2023	-	-	-	150,337	-	-	150,337
Upton St From I-35 E To 12th St - V995	Target Neighborhood	2017 Bonds	4	02/2024	51,613	53,667	(2,054)	-	519,523	-	571,136

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
US 75/ Mockingbird/ Lovers Lane Pedestrian Improvements - V144	Intergovernmental Partnership Projects	2017 Bonds	14	07/2023	1,100,000	10,609	1,089,391	-	-	-	1,100,000
UT Southwestern Medical District - V140	Intergovernmental Partnership Projects	2017 Bonds	2	12/2024	503,724	-	503,724	3,011,669	3,959,680	-	7,475,073
UT Southwestern- Modifications at Inwood - W313	Traffic Signals	2006 Bonds	2	06/2022	87,685	13,659	74,026	-	-	-	87,685
UT Southwestern- Modifications at Inwood - W313	Traffic Signals	Capital Projects Reimbursement	2	06/2022	36,042	44,183	(8,141)	-	-	-	44,183
Valencia St from Sevilla St to East Grand Ave - V709	Street Resurfacing	2017 Bonds	3	09/2022	-	-	-	112,504	-	-	112,504
Valley View- Walnut - IH-635 to City Limits - U234	Intergovernmental Partnership Projects	2006 Bonds	10, 11	07/2021	1,028,677	1,028,677	-	-	-	-	1,028,677
Valley View- Walnut - IH-635 to City Limits - U234	Intergovernmental Partnership Projects	2017 Bonds	10, 11	07/2021	44,629	10,629	34,000	-	-	-	44,629
Vanette Ln From Fitzsimmons Dr To S Marsalis Ave - V253	Street Reconstruction	2017 Bonds	4	04/2024	63,511	68,526	(5,015)	-	505,005	-	568,516
Viceroy Dr from King George Dr to Regal Row - V617	Street Resurfacing	2017 Bonds	2	05/2022	526,955	-	526,955	-	-	-	526,955
Vickery Blvd from Laneri Ave to Glencoe St - V383	Street Resurfacing	2017 Bonds	13	09/2023	1,535	3,768	(2,233)	-	128,872	-	130,407

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Vinemont St from Forest Grove Dr to Easton Rd - V761	Street Resurfacing	2017 Bonds	8	Ongoing	136,994	-	136,994	-	-	-	136,994
W 12th St from Briscoe Blvd to Hampton Rd - V192	Street Reconstruction	2017 Bonds	1	12/2023	602,172	59,752	542,420	-	-	-	602,172
W Bay Cir from W Lawther Dr to Branchfield Dr - V786	Street Resurfacing	2017 Bonds	9	09/2022	342,520	342,520	-	-	-	-	342,520
W University Blvd from Inwood Rd to Eastern Ave - V935	Street Resurfacing	2017 Bonds	11	06/2022	-	-	-	429,539	-	-	429,539
W University Blvd from Robin Rd to Inwood Rd - V938	Street Resurfacing	2017 Bonds	9	06/2022	103,472	-	103,472	-	-	-	103,472
W University Blvd From Roper St To Kenwell St - V157	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	2	10/2022	100,595	101,515	(920)	-	-	-	101,515
Wake Forrest Dr from Leigh Dr to Trammel Dr - V670	Street Resurfacing	2017 Bonds	9	09/2022	52,513	-	52,513	-	-	-	52,513
Walnut Hill - Malibu to Luna - U236	Intergovernmental Partnership Projects	2006 Bonds	10	12/2024	64,114	63,322	793	-	-	-	64,114
Walnut Hill and White Rock Trail Signal - VA43	Traffic Signals	2017 Bonds	10	07/2022	307,000	-	307,000	-	-	-	307,000
Waneta Dr From Robin Rd To Inwood Rd - V244	Street Reconstruction	2017 Bonds	2	12/2023	42,066	45,242	(3,177)	-	331,778	-	373,844

STREET AND TRANSPORTATION

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Warranted Signals and School Flashers - On-Demand - U811	Traffic Signals	2017 Bonds	Citywide	09/2021	11,393	-	11,393	-	-	-	11,393
Waterview Rd from Bondstone Dr to Classen Dr - V704	Street Resurfacing	2017 Bonds	9	09/2022	8,893	-	8,893	-	-	-	8,893
Webb Chapel Rd From Silverton Dr To Northaven Rd - V313	Thoroughfares	2017 Bonds	13	02/2024	301,127	311,907	(10,780)	-	2,719,669	-	3,020,796
Weeburn Dr from Marsh Ln to Cox Ln - V694	Street Resurfacing	2017 Bonds	13	Ongoing	-	-	-	-	-	-	-
Wendelkin St From Pennsylvania Ave To Dr - V168	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	7	04/2022	125,707	126,627	(920)	-	-	-	126,627
West Dallas Gateway - S399	Gateway	2017 Bonds	6	11/2024	21,325,770	1,514,542	19,811,228	-	-	-	21,325,770
West Shore Dr from Tokalon Dr to Meadow - S574	Street Resurfacing	2012 Bonds	Citywide	07/2021	32,916	29,267	3,649	-	-	-	32,916
Westfield Dr From Gladwood Ln To Clearwater Dr - V272	Street Reconstruction	2017 Bonds	10	05/2024	57,150	59,153	(2,003)	-	479,776	-	536,926
Westfield Dr from Woodbrook Dr to Gladwood Ln - V221	Street Reconstruction	2017 Bonds	10	11/2022	57,610	56,446	1,164	-	516,571	-	574,181
Westshore - Santa Fe Trail - Alley North Of Coronado - VA07	Target Neighborhood	2017 Bonds	14	02/2024	91,296	94,771	(3,475)	-	834,685	-	925,981

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Wheatland - Lancaster CL to Lancaster Rd - U803	Thoroughfares	2017 Bonds	Citywide	12/2022	126,128	29,593	96,535	-	-	-	126,128
Wheatland Road From City Limits To University Hills - V145	Intergovernmental Partnership Projects	2017 Bonds	8	09/2023	686,275	686,595	(319)	1,160,091	-	-	1,846,366
Whittier Ave from San Benito Way to San Leandro Dr - V767	Street Resurfacing	2017 Bonds	9	09/2022	80,228	-	80,228	-	-	-	80,228
Whittier Ave from Santa Clara Dr to San Benito Way - V630	Street Resurfacing	2017 Bonds	9	09/2021	142,379	-	142,379	-	-	-	142,379
Willis Ave from McMillan Ave to Worcola St - V235	Street Reconstruction	2017 Bonds	14	12/2023	83,630	89,998	(6,369)	-	540,450	-	624,080
Winsted Dr from Lakeforest Ct to Pasadena Pl - V588	Street Resurfacing	2017 Bonds	11	09/2021	107,256	-	107,256	-	-	-	107,256
Winsted Dr from Lakewood Blvd to Westlake Ave - V719	Street Resurfacing	2017 Bonds	7	09/2022	66,714	-	66,714	-	-	-	66,714
Winsted Dr from Pasadena Pl to White Rock Rd - V635	Street Resurfacing	2017 Bonds	9	09/2021	51,515	-	51,515	-	-	-	51,515
Winsted Dr from Westlake Ave to Meadow Lake Ave - V753	Street Resurfacing	2017 Bonds	7	09/2022	63,009	-	63,009	-	-	-	63,009
Winsted Dr from White Rock Rd to Tokalon Dr - V362	Street Resurfacing	2017 Bonds	9	09/2023	53,851	54,851	(1,000)	-	136,675	-	190,527

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Woodbrook Dr from Ashcroft Ave to Stillwater Dr - V593	Street Resurfacing	2017 Bonds	10	09/2022	-	-	-	73,642	-	-	73,642
Woodbrook Dr From Clearwater Dr To Graywood Dr - V274	Street Reconstruction	2017 Bonds	10	11/2023	34,802	39,298	(4,497)	-	222,946	-	257,748
Woodbrook Dr From Graywood Dr To Westfield Dr - V273	Street Reconstruction	2017 Bonds	10	11/2023	30,803	33,145	(2,342)	-	228,591	-	259,394
Woodmeadow From La Prada West To The End - S320	Street Reconstruction	2012 Bonds	12	12/2024	26,914	26,200	714	-	-	-	26,914
Woodmeadow From La Prada West To The End - S320	Street Reconstruction	2017 Bonds	9	12/2024	684	684	-	-	-	-	684
Woodmeadow Parkway over Long Branch - P861	Bridge Repair and Modification	2006 Bonds	9	12/2024	9,682	7,967	1,715	-	-	-	9,682
Woodmeadow Parkway over Long Branch - P861	Bridge Repair and Modification	2012 Bonds	9	12/2024	1,642	3,358	(1,715)	-	-	-	3,358
Woodspan Dr from Emberwood Dr to Fairwood - V509	Street Resurfacing	2017 Bonds	8	12/2022	306	1,247	(941)	-	-	-	1,247
Woodwick Dr From W Camp Wisdom Ed To Clearwood Dr - V266	Street Reconstruction	2017 Bonds	8	10/2021	432,038	432,038	-	351,651	-	-	783,689
Wright Street From S. Oak Cliff To Edgefield - V154	Sidewalk and Barrier Free Ramp Improvements	2017 Bonds	1	06/2024	62,242	64,387	(2,144)	-	392,886	-	455,128

STREET AND TRANSPORTATION

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Yancy S from Carbondale St to Saipan St - S610	Target Neighborhood	2006 Bonds	4	12/2023	4,385	4,385	-	-	-	-	4,385
Yancy S from Carbondale St to Saipan St - S610	Target Neighborhood	2012 Bonds	4	12/2023	119,570	119,431	139	-	-	-	119,570
Yancy S from Carbondale St to Saipan St - S610	Target Neighborhood	2017 Bonds	4	12/2023	1,068,044	971,365	96,679	-	-	-	1,068,044
Yorksprings Dr from Meadowspring Ln to Yorksprings Pl - V695	Street Resurfacing	2017 Bonds	9	04/2022	117,718	-	117,718	-	-	-	117,718
Yorksprings Dr from Valley Spring Dr to Meadowspring Ln - V717	Street Resurfacing	2017 Bonds	9	04/2022	199,317	-	199,317	-	-	-	199,317
Grand Total					\$472,220,254	\$320,876,278	\$151,343,973	\$190,930,302	\$183,795,985	-	\$846,946,541



WATER UTILITIES FACILITIES

MISSION

The Dallas Water Utilities Department (DWU) is a City-owned enterprise utility providing regional water and wastewater services to the residents of Dallas and to surrounding customer cities. DWU's mission is to provide services vital to the health and safety of Dallas residents and our customers and to support the City's efforts toward economic development, environmental protection, and enhancement of quality of life, including water supply, treatment, and distribution, wastewater collection and treatment, billing, credit, collection, and customer service. The mission of the DWU Water and Wastewater Capital Improvement Program (CIP) is to provide an adequate water supply and wastewater treatment to customers by acquiring future water and wastewater facilities and to renovate and improve existing City water and wastewater facilities.

HIGHLIGHTED ACCOMPLISHMENTS FOR FY 2020-21

- Awarded water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects
- Completed the Water Delivery Comprehensive System Assessment and Update; included capital project recommendations and strategic plans and long-range goals for the capacity, management, operation, and maintenance of the City of Dallas water delivery system
- Awarded construction contract for wastewater interceptor capacity and condition improvements in the Lower East Bank sewershed; included the installation of approximately 8,000 feet of 84-inch to 120-inch diameter wastewater pipeline to address existing wet weather overflows and provide additional capacity for future development and growth
- Awarded a design contract to replace the Beltwood Pump Station, which has two adjacent 20-million-gallon reservoirs and a pumping capacity of 157 million gallons per day; design will recommend phased improvements to maintain reservoir capacity, yard piping, and pump station service during construction
- Awarded a construction contract for residual handling improvements at the East Side Water Treatment Plant, to provide additional on-site lagoons and other mechanical and site improvements; this is the first step in the phased implementation of residual handling improvements at the East Side Water Treatment Plant
- Awarded a construction contract for Bachman Lake Dredging Improvements to remove accumulated sediment and restore lake functionality
- Awarded a construction contract to replace existing filters at the Elm Fork Water Treatment Plant, to convert the plant to Biological Active Filtration in accordance with Water Quality Improvement recommendations
- Completed construction of Walcrest Pump Station and reservoir improvements, including a new 85 million gallon per day pump station and two 10-million-gallon water storage reservoirs

WATER UTILITIES FACILITIES

- Completed construction of East Side Water Treatment Plant Biological Filtration Optimization; included new backwash and chemical facilities designed to improve biological filtration providing more chemically and biologically stable water in the distribution system
- Completed construction of Elm Fork Water Treatment Plant Residuals Handling Facilities; included new facilities to thicken and efficiently dispose of purification residuals and return recycled water to the plant for purification
- Completed construction of the Central Wastewater Treatment Plant Complex A Mechanical and Process Improvements; included structural reconfiguration of all aeration basins to simplify treatment and improve aeration and returned sludge management
- Completed replacement of 49 roof sections at 30 buildings equaling 143,000 square feet, replacement of 900 HVACR components (thermostats, exhaust fans, unit heaters, boiler, chiller, etc.), repair of the Elm Fork Administration and Controls building at Elm Fork Water Treatment plant, and awarded roof maintenance contract for two years of semi-annual roof inspections, minor repairs, and emergency repairs

HIGHLIGHTED OBJECTIVES FOR FY 2021-22

- Award water and wastewater main replacement and rehabilitation contracts that will result in the installation of approximately 75 miles of water and wastewater mains, including relocation and private development projects
- Advertise construction for Bachman Dam and Spillway Improvements, including dam and spillway improvements to address safety, capacity, and regulatory requirements
- Begin preliminary engineering and property acquisition for the Integrated Pipeline (IPL) to Bachman project, including approximately 22 miles of new 90-inch pipeline, dechlorination facilities, discharge and intake facilities at Joe Pool Lake, and connection to the Bachman Water Treatment Plant
- Complete construction of Walnut Hill Pump Station, which will replace two existing pump stations with a new 50 million gallon per day pumping facility, and initiate site landscaping and security improvements
- Complete site landscaping and security improvements for Walcrest Pump Station
- Complete construction of Elm Fork Water Treatment Plant Pump Station One, including a new pump station that replaces the existing to meet current standards and capacity requirements (the new pump station houses the high service pumps for finished water, the low lift pumps for raw water, and the pumps for filter backwash water)
- Complete construction of the Central Wastewater Treatment Plant Influent Equipment and Piping Rehabilitation, including rehabilitation of the 84-inch horseshoe interceptor, rehabilitation of all influent junction structures, and the addition of a new bar screen at the Influent Pump Station

WATER UTILITIES FACILITIES

- Award a construction contract for major maintenance and rehabilitation of high priority raw water facilities
- Award a construction contract for major maintenance and rehabilitation improvements at each of the City's three water treatment plants
- Award construction contract for rehabilitation of the Jim Miller Pump Station facility, including upgrades to key pumping, mechanical, instrumentation, electrical equipment and providing for safety and security improvements to provide continued reliable service
- Award construction of Central Wastewater Treatment Plant Primary Clarifier Improvements, including replacement of existing primary clarifiers and additional primary clarifier capacity
- Award construction of Southside Wastewater Treatment Plant Electrical Improvements, including replacement of switchgears, transformers, control panels, motor control centers, and replacement of six bar screens at Influent Pump Station C
- Award construction of Southside Wastewater Treatment Plant SCADA Improvements, including design for improvements to the existing SCADA infrastructure and replacement of treatment instrumentation to enhance process automation
- Award construction of initial phase of wastewater interceptor capacity and condition improvements in the Upper East Bank sewershed, which will address existing wet weather overflows and provide additional capacity for future development and growth
- Award construction contract for replacement and improvement of large water and wastewater meters and valve infrastructure, which will address 14 customer city water and wastewater meter vaults in need of improvements based on condition assessments
- Award design contract for renovation and addition to Water Delivery's Distribution facility, relocation of Wastewater Emergency Response division and Stormwater Neighborhood Response division from current lease facilities to a new facility, create offices in existing structure at Lake Ray Hubbard, and complete minor interior renovations at four buildings

WATER UTILITIES FACILITIES

SERVICE DESCRIPTIONS

WATER UTILITIES FACILITIES	
Homeowner Extensions and Unserved Areas	Construction of water and wastewater main extensions to homeowners for water service.
Mains, Pump Stations, and Associated Facilities	Right-of-way acquisition, design, and construction of new and replacement mains, pump stations, lift stations, ground storage, and elevated tanks as required by growth, development, and obsolescence. Surveying, geotechnical, and environmental services are also included.
Public Art	Includes public art initiatives throughout the City of Dallas. Funds generated by public art appropriations are used for the design services of artists, selection, acquisition, commissioning, display of artworks, and for administration of public art projects.
Raw Water Pumping and Transmission	Acquisition of right-of-way for transmission facilities and for the design and construction of water transmission facilities and pipelines.
Rehabilitation and Equipment	Maintenance and renovation of major water and wastewater facilities.
Relocations in Advance of Paving	Replacement and/or relocation of water mains, wastewater mains, and related facilities to permit widening and paving of streets and highways and storm drainage in coordination with City, County, and State programs.
Service Centers, Offices, and Research Facilities	Renovation of existing service facilities and business and customer service systems.
Studies and Master Plans	Studies related to business, planning, water and wastewater operations, and master plan updates.
Wastewater Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the Central and Southside Wastewater Treatment Plants.
Water Supply Reservoirs and Dams	Dam inspection, consultation, rehabilitation, and erosion studies for various dams. Also includes acquisition of new water supply sources.
Water Treatment Plants and Associated Facilities	Design and construction of renovations, expansions, and improvements to the City's three water treatment plants: Bachman Plant, East Side Plant, and Elm Fork Plant.
Wholesale Customer Facilities	Construction of facilities necessary to provide service to wholesale customer cities. Funded by customer cities.

WATER UTILITIES FACILITIES

SOURCE OF FUNDS

Funding Source	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Sewer Capital Program	2,302,903,182	1,958,049,163	344,854,019	165,050,000	131,000,000	331,700,000	2,950,653,182
Water Capital Program	3,762,223,984	3,157,537,089	604,686,895	158,450,000	211,700,000	697,380,000	4,829,753,984
Water Public Arts Fund	4,290,750	1,107,162	3,183,588	50,000	50,000	150,000	4,540,750
Grand Total	\$6,069,417,916	\$5,116,693,413	\$952,724,503	\$323,550,000	\$342,750,000	\$1,029,230,000	\$7,764,947,916

USE OF FUNDS

Service	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Homeowner Extensions and Unserved Areas	166,154,996	132,013,159	34,141,837	3,150,000	3,150,000	9,450,000	181,904,996
Mains, Pump Stations, and Associated Facilities	2,171,542,624	1,891,993,392	279,549,232	150,800,000	193,600,000	576,180,000	3,092,122,624
Public Art	4,290,750	1,107,162	3,183,588	50,000	50,000	150,000	4,540,750
Raw Water Pumping and Transmission	286,820,395	256,330,424	30,489,970	35,500,000	5,500,000	99,750,000	427,570,395
Rehabilitation and Equipment	317,362,189	267,820,946	49,541,243	14,300,000	14,500,000	43,100,000	389,262,189
Relocations in Advance of Paving	475,856,770	360,651,192	115,205,578	18,850,000	38,350,000	75,800,000	608,856,770
Service Centers, Offices, and Research Facilities	168,831,635	138,426,445	30,405,191	6,000,000	12,500,000	15,000,000	202,331,635
Studies and Master Plans	76,096,428	58,164,648	17,931,780	1,100,000	4,100,000	7,800,000	89,096,428
Wastewater Treatment Plants and Associated Facilities	957,161,121	876,178,766	80,982,355	69,800,000	35,000,000	49,500,000	1,111,461,121
Water Supply Reservoirs and Dams	200,424,162	162,118,539	38,305,623	4,000,000	25,000,000	1,500,000	230,924,162
Water Treatment Plants and Associated Facilities	1,226,382,363	963,660,283	262,722,080	15,000,000	10,000,000	144,000,000	1,395,382,363
Wholesale Customer Facilities	18,494,484	8,228,458	10,266,026	5,000,000	1,000,000	7,000,000	31,494,484
Grand Total	\$6,069,417,916	\$5,116,693,413	\$952,724,503	\$323,550,000	\$342,750,000	\$1,029,230,000	\$7,764,947,916

WATER UTILITIES FACILITIES

PROJECT LIST

The table below details all active projects in the Capital Improvement Program in alphabetical order. Included in the detail for each project is the service, funding source, council district, estimated completion date, inception-to-date budget, remaining appropriations, and new appropriations for FY 2021-22 and FY 2022-23. The Total Project Cost reflects the total budget over the life of the project, including inception-to-date budget, new appropriations, and estimated Future Cost.

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Administrative Order - CS96	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	09/2021	29,038,136	29,035,933	2,203	-	-	-	29,038,136
Administrative Order - PS96	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	09/2023	10,760,074	10,760,074	-	-	-	-	10,760,074
AMR - P291	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	09/2023	5,000,000	3,815,232	1,184,768	-	-	-	5,000,000
Bachman Water Tr PI - Facs - CW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	09/2025	37,103,503	36,278,424	825,079	-	-	-	37,103,503
Bachman Water Tr PI - Facs - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	09/2026	57,600,000	47,329,491	10,270,509	4,000,000	-	1,000,000	62,600,000
Bachman Water Tr PI & Facs - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	09/2023	42,589,485	43,372,283	(782,798)	-	-	-	43,372,283
Bachman Water Tr PI & Facs - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	09/2023	20,128,168	20,023,188	104,980	-	-	-	20,128,168
Bachman Water Tr PI & Facs - PW30	Water Treatment Plants and Associated Facilities	Water Capital Program	6	09/2025	59,630,753	52,798,547	6,832,206	-	-	-	59,630,753

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Central Ww Treat PI - Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2026	184,618,343	170,156,309	14,462,034	20,000,000	20,000,000	24,500,000	249,118,343
Central Ww Treat PI & Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	09/2022	609,607	585,524	24,083	-	-	-	609,607
Central Ww Treat PI & Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	09/2023	147,021,537	146,245,909	775,628	-	-	-	147,021,537
Central Ww Treat PI & Faci - PS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	4	09/2025	120,289,710	93,296,667	26,993,044	-	-	-	120,289,710
Central Ww Treat PI- Facs - CS30	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	5	09/2025	59,622,504	57,993,725	1,628,779	3,800,000	-	-	63,422,504
East Side Water Tr PI - Fa - PW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2025	319,537,684	240,334,238	79,203,446	6,000,000	-	6,500,000	332,037,684
East Side Water Tr PI - Fa-CW32	Water Supply Reservoirs and Dams	Water Capital Program	Citywide, Outside City	09/2025	44,958,438	44,619,041	339,397	-	-	-	44,958,438
East Side Water Tr PI & Fa - CW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2023	3,000,000	-	3,000,000	-	-	-	3,000,000
East Side Water Tr PI & Fa - PW32	Water Supply Reservoirs and Dams	Water Capital Program	Outside City	09/2023	12,804,000	12,804,000	-	-	-	-	12,804,000
East Side Water Tr PI & Fa - PW32	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2023	186,157,494	184,558,167	1,599,327	-	-	-	186,157,494

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2025	227,397,412	93,041,620	134,355,792	-	-	125,000,000	352,397,412
Elm Fork Water Tr PI - Fac - PW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2026	156,030,246	128,284,993	27,745,253	5,000,000	10,000,000	11,500,000	182,530,246
Elm Fork Water Tr PI - Fac-CW31	Water Supply Reservoirs and Dams	Water Capital Program	Citywide, Outside City	09/2025	49,416,656	48,865,983	550,673	4,000,000	-	-	53,416,656
Elm Fork Water Tr PI & Fac - PW31	Water Treatment Plants and Associated Facilities	Water Capital Program	Outside City	09/2023	117,207,619	117,639,333	(431,715)	-	-	-	117,639,333
Future Development Initiatives - Wastewater - CS97	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	09/2025	8,500,000	-	8,500,000	-	-	-	8,500,000
Future Development Initiatives - Water - CW97	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	09/2023	8,500,000	-	8,500,000	-	-	-	8,500,000
Home/Unserv Exten & Improv - PS41	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2023	1,132,299	1,132,299	-	-	-	-	1,132,299
Home/Unserv Exten & Improv - PS41	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2023	129,565	11,000	118,565	-	-	-	129,565
Home/Unserv Exten & Improv - PW41	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	09/2023	500,000	-	500,000	-	-	-	500,000
Home/Unserv Exten & Improv - PW41	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2023	760,770	760,770	-	-	-	-	760,770
Home/Unserv Exten - Improv - CS41	Homeowner Extensions and Unserved Areas	Sewer Capital Program	Citywide	09/2026	41,651,984	28,689,025	12,962,959	1,250,000	1,250,000	3,750,000	47,901,984

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Home-Unserv Exten - Improv - CW41	Homeowner Extensions and Unserved Areas	Water Capital Program	Citywide	09/2026	107,003,012	103,324,134	3,678,878	1,900,000	1,900,000	5,700,000	116,503,012
Mains Intercept - Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2026	417,371,881	337,005,184	80,366,697	47,000,000	27,000,000	184,000,000	675,371,881
Mains Intercept & Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2022	4,713,820	4,567,719	146,101	-	-	-	4,713,820
Mains Intercept & Lift Sta - PS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2023	219,288,166	220,741,149	(1,452,983)	-	-	-	220,741,149
Mains Intercept & Lift Sta - PS40	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2023	8,056,632	8,045,133	11,499	-	-	-	8,056,632
Mains Intercept - Lift Sta - CS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	13	09/2026	163,946,514	138,836,916	25,109,598	6,700,000	10,700,000	27,050,000	208,396,514
Mains/Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2022	2,968,862	2,968,862	1	-	-	-	2,968,862
Mains/Pumping & Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2023	381,882,481	381,033,813	848,668	-	-	-	381,882,481
Mains-Pumping - Storage Fa - CW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2026	197,088,902	184,231,986	12,856,916	6,100,000	14,900,000	33,610,000	251,698,902
Mains-Pumping - Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2025	252,535,026	229,322,218	23,212,808	-	53,000,000	234,500,000	540,035,026
Mains-Pumping - Storage Fa - PW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2026	331,853,903	277,545,027	54,308,876	25,000,000	22,000,000	97,020,000	475,873,903

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Major Maintenance - Rehab - CW50	Rehabilitation and Equipment	Water Capital Program	Citywide	09/2026	192,710,651	170,631,180	22,079,471	9,800,000	10,500,000	30,100,000	243,110,651
Major Maintenance - Rehab - CS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	09/2026	91,614,797	87,678,143	3,936,654	4,500,000	4,000,000	13,000,000	113,114,797
Major Maintenance & Rehab - PW50	Rehabilitation and Equipment	Water Capital Program	Citywide	09/2023	1,203,741	1,203,741	-	-	-	-	1,203,741
Major Maintenance & Rehab - PW50	Rehabilitation and Equipment	Water Capital Program	Citywide	09/2025	21,758,000	7,537,607	14,220,393	-	-	-	21,758,000
Major Maintenance & Rehabilitation - PS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	09/2020	-	-	-	-	-	-	-
Major Maintenance & Rehabilitation - PS50	Rehabilitation and Equipment	Sewer Capital Program	Citywide	09/2025	10,075,000	770,276	9,304,724	-	-	-	10,075,000
Pay 1 - P290	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	09/2025	21,391,000	20,201,709	1,189,291	-	-	-	21,391,000
Public Art Administration - Water Utilities - CW95	Public Art	Water Public Arts Fund	Citywide	09/2026	2,098,250	1,031,159	1,067,091	25,000	25,000	75,000	2,223,250
Raw Water Pump - Trans Fac - CW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide, Outside City	09/2026	62,184,581	61,231,143	953,438	500,000	500,000	49,750,000	112,934,581
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide, Outside City	09/2025	30,012,003	7,604,007	22,407,996	-	5,000,000	-	35,012,003
Raw Water Pump - Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide, Outside City	09/2026	18,515,904	11,794,249	6,721,655	35,000,000	-	50,000,000	103,515,904
Raw Water Pump & Trans Fac - PW20	Raw Water Pumping and Transmission	Water Capital Program	Citywide, Outside City	09/2023	176,107,907	175,701,025	406,882	-	-	-	176,107,907
Relocations Due To Paving - CS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2026	39,923,211	35,560,393	4,362,818	550,000	550,000	1,650,000	42,673,211

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Relocations Due To Paving - CW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2026	69,295,609	67,023,840	2,271,769	1,550,000	3,800,000	10,400,000	85,045,609
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2022	64,053	62,082	1,971	-	-	-	64,053
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2023	41,542,329	40,931,227	611,102	-	-	-	41,542,329
Relocations Due To Paving - PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2026	52,281,019	35,767,396	16,513,623	8,750,000	26,000,000	39,750,000	126,781,019
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2022	432,640	124,421	308,219	-	-	-	432,640
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2023	77,803,022	77,027,663	775,359	-	-	-	77,803,022
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2025	58,830,477	28,151,635	30,678,842	-	-	-	58,830,477
Relocations Due To Paving - PW42	Relocations in Advance of Paving	Water Capital Program	Citywide	09/2026	71,735,035	42,563,886	29,171,150	8,000,000	8,000,000	24,000,000	111,735,035
Relocations Due To Paving-PS42	Relocations in Advance of Paving	Sewer Capital Program	Citywide	09/2025	55,763,176	25,382,516	30,380,660	-	-	-	55,763,176
Series 2009A Revenue Bonds - 0624	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	09/2023	6,447,660	5,737,536	710,124	-	-	-	6,447,660
Service Ctr/Ofcs/Research - PS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	09/2023	3,473,810	3,473,810	-	-	-	-	3,473,810
Service Ctr/Ofcs/Research - PS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	09/2025	7,950,001	-	7,950,001	-	-	-	7,950,001
Service Ctr/Ofcs/Research - PW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	Ongoing	17,040,000	6,272,590	10,767,410	-	8,000,000	-	25,040,000
Service Ctr/Ofcs/Research - PW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	09/2023	1,555,863	1,555,863	-	-	-	-	1,555,863
Service Ctr-Ofcs-Research - CW60	Service Centers, Offices, and Research Facilities	Water Capital Program	Citywide	09/2026	44,711,317	39,844,043	4,867,275	4,500,000	4,500,000	9,000,000	62,711,317
Service Ctr-Ofcs-Research2 - CS60	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide	09/2025	14,024,746	10,492,041	3,532,705	1,500,000	-	6,000,000	21,524,746

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
Southside Ww Treat Pl - Fa - CS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2025	108,066,321	105,128,277	2,938,044	-	-	2,000,000	110,066,321
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2025	76,107,224	38,803,990	37,303,234	30,000,000	-	-	106,107,224
Southside Ww Treat Pl - Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2026	93,803,673	97,327,136	(3,523,463)	16,000,000	15,000,000	23,000,000	147,803,673
Southside Ww Treat Pl & Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2022	5,867	-	5,867	-	-	-	5,867
Southside Ww Treat Pl & Fa - PS31	Wastewater Treatment Plants and Associated Facilities	Sewer Capital Program	Citywide	09/2023	167,016,334	166,641,230	375,105	-	-	-	167,016,334
Studies/Master Plans - PS01	Service Centers, Offices, and Research Facilities	Sewer Capital Program	Citywide, Outside City	09/2023	7,439,028	7,237,614	201,414	-	-	-	7,439,028
Studies/Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide, Outside City	09/2023	5,295,000	5,293,069	1,931	-	-	-	5,295,000
Studies-Master Plan - CW01	Studies and Master Plans	Water Capital Program	Citywide, Outside City	09/2026	45,324,974	37,692,652	7,632,322	100,000	100,000	3,800,000	49,324,974
Studies-Master Plans - CS01	Studies and Master Plans	Sewer Capital Program	9	09/2026	25,276,454	15,178,927	10,097,527	1,000,000	4,000,000	4,000,000	34,276,454
Studies-Master Plans - PW01	Studies and Master Plans	Water Capital Program	Citywide, Outside City	09/2023	200,000	-	200,000	-	-	-	200,000
Supply Reservoirs - Dams - CW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide, Outside City	09/2025	37,703,884	35,523,887	2,179,997	-	-	1,500,000	39,203,884
Supply Reservoirs - Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide, Outside City	09/2025	40,000,000	7,925,911	32,074,089	-	25,000,000	-	65,000,000
Supply Reservoirs & Dams - PW10	Water Supply Reservoirs and Dams	Water Capital Program	Citywide, Outside City	09/2023	15,541,184	12,379,716	3,161,468	-	-	-	15,541,184

WATER UTILITIES FACILITIES

Project	Service	Funding Source	Council District	Est. Comp. Date	Budget ITD as of 5/31/2021	Spent or Committed	Remaining as of 5/31/2021	FY 2021-22 Budget	FY 2022-23 Planned	Future Cost	Total Project Cost
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2025	44,000,000	39,961,751	4,038,249	22,000,000	22,000,000	-	88,000,000
TWDB Wastewater (Clean Water) Project - FS40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2025	22,000,000	926,089	21,073,911	-	-	-	22,000,000
TWDB Water Drinking Water Project - FW40	Mains, Pump Stations, and Associated Facilities	Sewer Capital Program	Citywide	09/2025	44,000,000	378,378	43,621,622	-	-	-	44,000,000
TWDB Water Drinking Water Project - FW40	Mains, Pump Stations, and Associated Facilities	Water Capital Program	Citywide	09/2025	88,000,000	72,581,231	15,418,769	44,000,000	44,000,000	-	176,000,000
Wastewater Facilities Public Art - CS95	Public Art	Water Public Arts Fund	Citywide	09/2026	2,192,500	76,002	2,116,498	25,000	25,000	75,000	2,317,500
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	09/2023	500,000	-	500,000	-	-	-	500,000
Wholesale Customer Facilities - PW43	Wholesale Customer Facilities	Water Capital Program	Citywide	09/2025	5,883,000	1,210,606	4,672,394	-	-	-	5,883,000
Wholesale Customer Facils - CS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	09/2026	1,025,365	25,365	1,000,000	2,000,000	500,000	3,000,000	6,525,365
Wholesale Customer Facils - CW43	Wholesale Customer Facilities	Water Capital Program	Citywide	09/2026	8,886,119	6,846,442	2,039,677	3,000,000	500,000	4,000,000	16,386,119
Wholesale Customers Facilities - PS43	Wholesale Customer Facilities	Sewer Capital Program	Citywide	Ongoing	2,200,000	146,045	2,053,955	-	-	-	2,200,000
Grand Total					\$6,069,417,916	\$5,116,693,413	\$952,724,503	\$323,550,000	\$342,750,000	\$1,029,230,000	\$7,764,947,916



FINANCIAL MANAGEMENT PERFORMANCE CRITERIA

OVERVIEW

City Council originally adopted the Financial Management Performance Criteria (FMPC) on March 15, 1978, to provide standards and guidelines for the City's financial managerial decision making and to provide for a periodic review of the criteria to maintain standards and guidelines consistent with current economic conditions. The FMPC contain 55 criteria in seven different categories, in addition to 13 criteria specific to Dallas Water Utilities.

Operating Program: Criteria 1-14

Pension Program: Criteria 15-16

Budgeting and Planning: Criteria 17-25

Capital and Debt Management: Criteria 26-41

Economic Development: Criteria 42-49

Accounting, Auditing, and Financial Planning: Criteria 50-52

Grants and Trusts: Criteria 53-55

Dallas Water Utilities: Criteria DWU 1-13

City Council approved the most recent revision to the FMPC in June 2021. The status of each criterion is updated annually and presented with the annual budget, at year-end, and for each debt issuance.

Revisions:

09/27/1978

07/08/1981

09/28/2011

10/08/2014

12/13/2017

06/09/2021

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

OPERATING PROGRAM

1. Property Tax Revenue Limit. The year-to-year increase of actual revenue from the levy of the ad valorem tax will generally not exceed 3.5%; excluding taxable value gained through annexation or consolidation; excluding the value gained through new construction; excluding expenditure increases mandated by the voters or another governmental entity; and not excluding the valuation gained through revaluation or equalization programs.

Calculation:
Year-to-year change in revenue: \$41.6 million
Less
Change in Voter Mandated Debt: (\$21.1) million
New Construction: \$25.1 million
Adjusted Revenue: \$37.7 billion
Percentage Change: 3.2%

Status: In compliance.

2. Unassigned Fund Balance Minimum. The unassigned fund balance of the General Fund, which includes the Emergency and Contingency Reserves, shall be maintained within a range of not less than 50 days and not more than 70 days of the General Fund operating expenditures less debt service. Funds will be allocated from unassigned fund balance only after the City Manager has prepared an analysis and presented it to the City Council. If at any point the unassigned fund balance drops below the 50-day minimum, the City Manager will prepare a plan of how the unassigned fund balance will be brought into compliance, including over multiple years if necessary. If unassigned fund balance exceeds 70 days, the City Manager will recommend to the City Council to use the excess for one-time or non-recurring costs.

Calculation:
FY 2021-22 Emergency Reserve: \$50 million
FY 2021-22 Contingency Reserve: \$9.3 million
FY 2021-22 Residual: \$212.7 million
Total: \$272.1 million (64.7 days)

Status: In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

3. Contingency Reserve. The Contingency Reserve, a component of unassigned fund balance, shall be used to provide for unanticipated needs that arise during the year; for example, expenses associated with new service needs that have been identified after the budget process, new public safety or health needs, revenue shortfalls, service enhancements, or opportunities to achieve cost savings. Funds shall be allocated from the Contingency Reserve only after an analysis has been prepared by the City Manager and presented to the City Council outlining the initial and recurring costs associated with the adopted expenditure. Additionally, these funds would be used prior to use of the Emergency Reserve Funds. Funds shall be allocated each year in the budget process to establish and maintain the balance of the Contingency Reserve at a level ranging from 0.5 percent to 1.0 percent of General Fund operating expenditures less debt service. **Status:** In compliance. The FY 2021-22 Contingency Reserve level is \$9.3 million, or 0.61% of the FY 2021-22 General Fund budget.

4. Emergency Reserve. The Emergency Reserve, a component of unassigned fund balance, shall be used to provide for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature; for example, costs related to a natural disaster or calamity, a 5 percent decline in property values, or an unexpected liability created by federal or state legislative action. Funds shall be allocated from the Emergency Reserve only after an analysis has been prepared by the City Manager and presented to City Council. The analysis shall provide enough evidence to establish that the remaining balance is adequate to offset potential downturns in revenue sources. The analysis shall address the natures of the adopted expenditure and the revenue requirement in subsequent budget years. Prior to allocating funds from the Emergency Reserve, the City Council shall find that an emergency or extraordinary need exists to justify the use of these funds. Management shall designate up to 5 percent of the General Fund operating expenditures less debt service but not less than \$50 million to the Emergency Reserve. Use of the Emergency Reserve shall require a supermajority of City Council. **Status:** In compliance. The FY 2021-22 Emergency Reserve is \$50 million.

5. Operating Reserve. The Risk Reserve shall be maintained at a level, which, together with purchased insurance policies, adequately protects the City's assets against loss. An analysis shall be conducted every three years or when the deductible level of the City's property insurance is modified (whichever is earlier), to determine the appropriate level of this reserve. **Status:** In compliance. The FY 2021-22 Risk Reserve is \$3.0 million.

6. Prohibition of Debt for Operating Expenditures. Debt will not be used to fund current operating expenditures. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

7. Enterprise Funds Full Cost Funding. Each enterprise fund of the City will maintain revenues which support the full (direct and indirect) cost of the fund. In addition, each Enterprise Fund should maintain at least 30 days of budgeted operations and maintenance expense in net working capital and avoid cash deficits. Enterprise Funds will maintain positive balances. **Status:** In compliance.

8. Liability/Claim Fund. A General Fund liability fund shall be budgeted annually to provide for outstanding and anticipated claims expense and resulting liabilities during the budget year. An individual judgment settlement cap is set at \$5,000,000. The Emergency Reserve will be accessed should the cap be exceeded. An independent actuarial analysis shall be conducted every two years to determine the appropriate level of this fund. Additionally, the liability fund will include an allocation for unanticipated affirmative litigation. **Status:** In compliance.

9. Landfill Closure/Post-Closure Reserve. Consider the establishment of a Landfill Closure/Post-Closure Reserve to provide for any future potential liabilities. Analysis will be performed periodically to determine appropriate timing and amount of funding needs. Funds could be allocated from an increase in user fees. **Status:** Establishment of reserve is not recommended at this time.

10. Facilities Replacement versus Maintenance Analysis. Operating expenditures will be programmed to include current costs of fully maintaining City facilities, including parks, streets, levees, vehicles, buildings, and equipment. A cost-benefit analysis will be performed on replacement cost versus projected required maintenance costs to determine the level at which City facilities should be maintained. The analysis will also determine the long-term cost of any potential deferred maintenance cost. Normal maintenance will be funded through the operating budget. **Status:** Not in compliance.

11. Annual Assessment of Equipment and Maintenance. An annual assessment and five-year projection for all equipment and maintenance needs should be performed, and a maintenance and replacement schedule developed based on the projection. **Status:** Not in compliance.

12. User Fees Review. An annual review of selected fees and charges will be conducted to determine the extent to which the full cost of associated services is being recovered by revenues. All fees and charges will be reviewed at least once every four years. Where feasible and desirable, the City shall set fees and charges to achieve full cost recovery. The City may subsidize the services funded by fees or charges based on other City objectives. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

13. Employee Benefits Fund Minimum Cash Reserve. The Employee Benefits Fund will maintain a cash reserve of at least the anticipated end-of-year claims incurred but not paid, and other current liabilities. This does not include incurred but not reported (IBNR) claims. The Employee Benefits Fund will maintain a positive cash balance. **Status:** In compliance.

14. Internal Service Funds and Enterprise Funds Cash Balances. Internal Service Funds and Enterprise Funds will maintain positive cash balances. **Status:** Not in compliance.

PENSION PROGRAM

15. Sufficient Funding for Retirement Systems. All retirement systems will be financed in a manner to systematically fund liabilities. The City will assure sufficient funds are provided to pay current service plus interest on unfunded liabilities plus amortization of the unfunded liabilities over a programmed period. No less than annual reviews will be provided to City Council by the pension funds. **Status:** In compliance.

16. Actuarial Analysis Required on Retirement Systems. Actuarial analysis will be performed annually on all retirement systems. Adjustments in benefits and contributions will be authorized only after meeting the test of actuarial soundness. All health plans should have actuarial reviews performed biannually to determine the required levels of funding necessary. These health plans shall be financed in a manner to ensure sufficient funds are available to fund current liabilities and provide some reserve levels for extraordinary claims. **Status:** In compliance.

BUDGETING AND FINANCIAL PLANNING

17. Balanced Budget. The City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus. Nonrecurring or one-time revenues should, to the extent possible, only be used for one-time expenditures (expenditures not expected to reoccur and requiring future appropriations) to avoid future shortfalls. **Status:** In compliance.

18. Five-Year Revenue and Expenditure Projection. Management will project revenues and expenditures annually for at least five years beyond the current year for the General Fund and each Enterprise Fund of the City. **Status:** In compliance.

19. Financial Monitoring. Financial systems will be maintained to monitor expenditures, revenues, and performance of all municipal programs on an ongoing basis. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

20. Operating Impact of Capital Improvements. Prior to authorization of new or replacement facilities/buildings or renovation of previously decommissioned facilities/buildings, the City Manager will provide the total estimated capital cost and five-year forecast of ongoing operating and maintenance costs to City Council. Operating expenditures will be programmed to include the cost of implementing service of the capital improvements, and future revenues necessary for these expenditures will be estimated and provided for prior to undertaking the capital improvement. The City Council will authorize each new or reopened facility/building by super-majority vote. **Status:** In compliance.

21. Comparison of Financial Performance to FMPC. A report reflecting end of fiscal year status of performance against these criteria will be prepared within 60 days after official presentation of the Comprehensive Annual Financial Report to the City Council. A pro forma report reflecting Adopted Budget status will be submitted with the City Manager's Adopted Budget each year. **Status:** In compliance.

22. Two-Year Balanced Budget. Each year, the City Manager shall develop and present to the City Council a two-year balanced budget. The City Council will adopt a one-year budget and set the property tax rate in accordance with State law annually. Expenditures shall be budgeted and controlled so as not to exceed current revenues in each year or City Council approved used of fund balance. **Status:** In compliance.

23. Over-65 and Disabled Homestead Exemption. The City will compare the current disabled and over-65 exemption to the most recent annual Consumer Price Index for the Elderly (CPI-E), and the year-over-year change in the average residential market value (whichever is greater) annually and provide the analysis of each scenario to City Council for consideration prior to June 30 for possible modification of this property tax exemption. Changes to property tax exemptions must be provided to the appraisal districts no later than June 30. **Status:** In compliance. Exemption increased on June 9, 2021.

24. No-New-Revenue Tax Rate Scenario. The City Manager will develop an estimated No-New-Revenue Tax Rate budget scenario and, if different from the City Manager's recommended budget required by Chapter 11, Section 1 of the City Charter, will provide it to the City Council at the same time. The estimated No-New-Revenue Tax Rate budget scenario will include a prioritized list of services/expenses that could be funded and a prioritized list of services/expenses that could not be funded with the estimated no-new-revenue tax rate. **Status:** In compliance.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

25. Competitive Pay. The City shall attract, develop, motivate, reward, and retain a high-performing and diverse workforce. The City Manager shall provide analyses and recommendations for the City Council to consider each year in the budget development process to adjust employee pay. The recommendation for adjustments to uniformed employee pay will conform with the applicable meet and confer agreement. The recommendation for adjustments to non-uniformed/civilian employee pay will consider: (1) an annual survey of peer governmental entities; (2) an annual review of the Massachusetts Institute of Technology living wage; (3) a total compensation study every three years to assess market competitiveness; (4) parity with uniformed employee pay adjustments; and (5) budget capacity. **Status:** In compliance.

CAPITAL AND DEBT MANAGEMENT

26. Matching of Bonds and Useful Life of Project. Any capital projects financed through the issuance of bonds shall be financed for a period not to exceed the expected useful life of the project (for example, bonds issued for street resurfacing shall be financed for a period not to exceed 10 years). **Status:** In compliance.

27. General Obligation (GO) Debt to Market Value of Taxable Property Limit. The net (non-self-supporting) General Obligation (GO) debt (principal) of Dallas will not exceed 4% of the true market valuation of the taxable property of Dallas. **Status:** In compliance. 1.4%.

28. Direct and Overlapping Debt to Market Value of Taxable Property Limit. Total direct plus overlapping debt shall be managed to not exceed 8% of market valuation of taxable property of Dallas. All debt, which causes total direct plus overlapping debt to exceed 6% of market valuation, shall be carefully planned and coordinated with all overlapping jurisdictions. **Status:** In compliance. 4.0%.

29. Average GO Bond Maturities. Average (weighted) GO bond maturities (exclusive of Pension Obligation bonds) shall be kept at or below 10 years. **Status:** In compliance. 7.2 years.

30. GO Debt Service to Governmental Fund Expenditure Limit. Annual GO debt service (contribution), including certificates of obligation (CO) debt for risk management funding, shall not exceed 20% of the total governmental fund expenditures (composed of general fund, special funds, debt service funds, and capital project funds). **Status:** In compliance. 14.6%.

31. Per Capita GO Debt to Personal Income Limit. Per capita GO debt, including COs, equipment acquisition notes and GO bonds, will be managed to not exceed 10% of the

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

latest authoritative computation of Dallas' per capita annual personal income as determined by the U.S. Department of Commerce Bureau of Economic Analysis. **Status:** In compliance. 4.8%.

32. Debt Financing for Betterment of Capital Improvements. Debt may be used to finance betterments intended to extend service life of original permanent capital improvements under the following conditions:

- the original improvement is at or near the end of its expected service life;
- the betterment extends the life of the original improvement by at least one-third of the original service life;
- the life of the financing is less than the life of the betterment; and
- the betterment is financed through either COs or GOs.

Status: In compliance.

33. Interest Earnings from GO Bond Proceeds. Interest earnings from GO bonds shall be used solely to fund capital expenditures, debt service, or used to fund a reserve for capital contingencies. **Status:** In compliance.

34. Certificate of Obligation Uses. COs should be used only to fund tax-supported projects previously approved by the voters; or for risk management funding as authorized by the City Council; or non-tax revenue-supported projects approved by City Council. **Status:** In compliance.

35. Certificate of Obligation (CO) Limit as Percentage of GO Debt. CO debt, including that for risk management funding supported by an ad valorem tax pledge, should not exceed 15% of total authorized and issued GO debt. All COs issued in lieu of revenue bonds should not exceed 10% of outstanding GO debt. **Status:** In compliance. 6.9%.

36. COs for Enterprise Projects. COs for an enterprise system will be limited to only those projects that can demonstrate the capability to support the certificate debt either through its own revenues or another pledged source other than ad valorem taxes. **Status:** In compliance.

37. CO Authorization Limit. CO authorization will remain in effect for no more than five years from the date of approval by the City Council. **Status:** In compliance.

38. CO Authorization Limit for Risk Management Funding. COs authorized for risk management funding shall be issued for a term not to exceed 20 years. **Status:** In compliance.

FINANCIAL MANAGEMENT

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39. Advance and Current Refunding Criteria. Advance refunding and forward delivery refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 4%. Current refunding transactions should be considered when the net present value savings as a percentage of the par amount of refunded bonds is at least 3%. **Status:** In compliance.

40. Enterprise Fund Debt Reserve Requirements. Each Enterprise Fund (where applicable) will maintain fully funded debt service reserves. A surety bond (or other type of credit facility such as a letter of credit) may be used in lieu of funding the reserve if the former is economically advantageous. **Status:** In compliance.

41. GO Debt Service Fund Minimum Reserve. The City shall maintain a reserve in the General Obligation Debt Service Fund equal to 5% of the following year's annual principal and interest debt service expense. The Debt Service Fund tax rate and/or future debt will be structured to maintain this debt service reserve. **Status:** In compliance.

ECONOMIC DEVELOPMENT

42. Tax Increment Financing Zones Revenue Coverage. Tax Increment Financing zones should be established where revenues will recover 1.25 times the public cost of debt to provide an adequate safety margin. **Status:** In compliance.

43. Tax Increment Financing Zone Residential Limit. A Tax Increment Financing Reinvestment Zone may not be created if more than 10% of the property in the adopted zone, excluding property dedicated for public use, is used for residential purposes. "Residential purposes" includes property occupied by a house, which is less than five living units. **Status:** In compliance.

44. Reinvestment Zones to Total Tax Base Limit. Pursuant to the provisions of the Texas Tax Code, the City creates reinvestment zones both for tax increment financing ("TIF RZ") and for tax abatement ("TA RZ"). TA RZs are created to grant tax abatements on real or business personal property or both located in the TA RZ. For the FMPC, TIF RZs and TA RZs shall be referred to as Reinvestment Zones ("RZ").

No RZ can be created if the total property tax base of certain TIF RZs plus the total real property and business personal property tax base (if there is business personal property tax being abated) of TA RZs exceeds 15% of the total tax base (all real and business personal property) of the City. Reinvestment zones that are no longer collecting tax increment or

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

abating taxes (i.e. now contributing 100% to the City of Dallas property tax revenues) will be excluded from the calculation. **Status:** In compliance.

45. Public Improvement District (PID) and TIF Service Impact Analysis. All Public Improvement District (PID) and TIF proposals, even “pay-as-you-go” projects, will be evaluated for service impact. A five-year fiscal note must accompany any request to establish a PID or TIF including repayment terms of any inter-fund borrowing. **Status:** In compliance.

46. PID and TIF Debt Issuance Criteria. All adopted PID or TIF debt issuances supported by a district's revenues are subject to the following criteria:

- Coverage Tests—The project should provide for revenues, net of overlapping taxes, of 1.25 times maximum annual debt service requirement. The issuance of TIF bonds may be considered prior to achieving coverage ratio of 1.25 if:
 - a developer or property owner provides a credit enhancement, such as a letter of credit or bond insurance from an AAA-rated financial institution, for the entire amount of the debt issue;
 - if there is insufficient TIF increment revenues to retire TIF bonds, which event consequently requires that the credit enhancement mechanism be called upon to service the TIF bonded indebtedness, contingent liability to reimburse a credit enhancer would be the sole liability of the developer or its affiliates;
 - if there are changes in the rating of the financial institution providing credit enhancement, then that institution shall be replaced with an AAA-rated financial institution within 90 days; and
 - If no replacement of an AAA-rated institution is provided, no further TIF bonds in advance of the 1.25 coverage ratio will be provided for any additional TIF projects undertaken by the developer or its affiliates.
- Additional Bonds Test—The project should include an additional bonds test parallel to the coverage test.
- Reserve Fund—The project should include a debt service reserve fund equal to the maximum annual debt service requirements.
- Limitations on Amount of PID/TIF Bonds—The total amount of PID/TIF indebtedness will be included and managed as part of the City's overlapping debt.
- The total amount of PID/TIF debt outstanding should generally not exceed 20% of the City's outstanding GO indebtedness.
- PID/TIF bonds should be limited to projects consistent with the City's previously adopted Financial Management Performance Criteria for debt issuance.
- PID bonds should be limited to those projects that can demonstrate the ability to support the debt either through its own revenues or another pledge source other than ad valorem taxes.

FINANCIAL MANAGEMENT

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- PID/TIF bond authorizations should remain in effect for no more than five years from the date of City Council approval.

Status: In compliance.

47. PID and TIF Debt Issuances Maturity Limit. All adopted PID or TIF debt issuances must mature on or before the termination date of the respective PID or TIF district and, further, all bonds must also conform to the district's Financial Plan by maturing on or before the plan's projected date by which all district expenses would be paid. **Status:** In compliance.

48. PID and TIF Unrated, High Yield Bond Limit. The City will not propose the issuance of any unrated, high yield PID/TIF bond that could be labeled a "high-risk bond," except for small (less than \$5 million) private placements coordinated with the City's Financial Advisor. All projects must be carefully evaluated for creditworthiness and meet the criteria above, whether a credit rating is obtained. **Status:** In compliance.

49. PID and TIF Bond Use. The City should use PID/TIF bonds only when other options have been considered. **Status:** In compliance.

ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

50. Conformance with Generally Accepted Accounting Principles (GAAP). The City will establish and maintain a high degree of accounting practices that conform to Generally Accepted Accounting Principles (GAAP) as set forth by the Governmental Accounting Standards Board (GASB). The GASB is the independent organization that establishes and improves standards of accounting and financial reporting for U.S. state and local governments. **Status:** In compliance.

51. Annual Independent Audit and Financial Report. Management will contract with an independent public accounting firm for an annual audit, with the subsequent issuance of an official Annual Comprehensive Financial Report (ACFR) in conformity with GAAP and applicable State statutes. **Status:** In compliance.

52. Full Disclosure in Financial Statements and Bond Representations. Full disclosure will be provided in the annual financial statements and bond representations. **Status:** In compliance.

FINANCIAL MANAGEMENT

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GRANTS AND TRUSTS

53. Grants and Gifts Compliance. All grants will be managed to comply with the laws, regulations and guidance of the grantor; and all gifts and donations will be managed and expended according to the wishes and instructions of the donor. **Status:** In compliance.

54. Pre-Acceptance Fiscal Review. Prior to acceptance of proposed gifts and donations and governmental grants, a fiscal review will be conducted. The review should consider matching requirements, impacts on both revenues and expenditures for the next five years, whether the objectives of the gifts, donation or grants meet the strategic goals of the City, and any potential impact of loss of funds. **Status:** In compliance.

55. Full Cost Recovery from Grants. For each federal and state grant received by the City, staff will consider the feasibility and appropriateness of minimizing the use of local funds for indirect and/or administrative costs that are attributable to the grant and eligible or allowable expenses based on the grant agreement. Indirect and/or administrative costs will be recovered from the grant as defined by the grant agreement or as defined on the Indirect Cost Rate Proposal Plan calculated based upon the costs established in the Cost Allocation Plan (prepared annually). **Status:** Effective for grants applied after 10/1/21.

FINANCIAL MANAGEMENT

PERFORMANCE CRITERIA

DALLAS WATER UTILITIES (DWU)

DWU-1. Matching of Current Revenues and Expenses. Current revenues will be sufficient to support current expenses including debt service and other obligations of the system. **Status:** In compliance.

DWU-2. Use of Long-Term Debt. Long-term debt will be used only for capital expansion, replacement and improvement of plant, not for current expenses. **Status:** In compliance.

DWU-3. Short-Term Debt Authorization. Short-term debt, including tax-exempt commercial paper, will be used as authorized for interim financing of projects which result in capital improvements. The authorization of tax-exempt commercial paper will be limited to 20% of the 10-year capital improvement program in effect at the time of the commercial paper authorization. No commercial paper program will be authorized for more than ten years. Outstanding tax-exempt commercial paper will never exceed the amount authorized by City Council. **Status:** In compliance.

DWU-4. Contingency Reserve Sufficiency. Contingency reserves will be appropriated at a level sufficient to provide for unanticipated, nonrecurring expenditures. **Status:** In compliance.

DWU-5. Debt Financing Maturity Limit. Debt financing for capital projects will not exceed the useful life of the asset, and in no case shall the term exceed 30 years. **Status:** In compliance.

DWU-6. Unreserved Cash Balance Minimum. An unreserved cash balance will be maintained such that it provides a minimum quick ratio of 1.50 and at least 30 days of budgeted expenditures for operations and maintenance in net working capital. **Status:** In compliance.

DWU-7. Debt Service Coverage Requirements. Net revenues available for debt service should be at least 1.5 times the maximum annual principal and interest requirements of relevant outstanding revenue bonds at the end of the fiscal year, and at least 1.3 times maximum-year requirements at all times, measured during a fiscal year using the previous year net revenues available for debt service. **Status:** In compliance.

DWU-8. Use of Excess Current Revenues. Current revenues which are more than operating expenses and debt service will be used for capital expenditures and other water and wastewater purposes. **Status:** In compliance.

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DWU-9. Funding from Current Rates Relationship to Depreciation Expense. Funds available from current rates in each fiscal year for system rehabilitation, replacement, and expansion will be appropriated equal to or more than financial statement depreciation expense reasonably estimated in the same year. **Status:** In compliance.

DWU-10. Capital Financing Methods and Equity to Debt Ratio. Capital financing will be provided through a combination of revenue bonds, current revenues, contributed capital, and short-term debt. An equity to debt ratio of at least 20% should be maintained on all capital projects. **Status:** In compliance.

DWU-11. Cost of Services Studies. Retail cost of service studies will be performed at least every two years and reviewed annually. Rate adjustments will be recommended when required, but, normally, no more frequently than annually. **Status:** In compliance.

DWU-12. Wholesale Water and Wastewater Rates. Wholesale treated water rates for customer cities and other governmental entities will be determined based on the inter-city agreement currently in effect. Wholesale wastewater and untreated water rates will be determined based on contractual agreements with wholesale customers. Rates shall be adjusted annually if cost of service studies indicates a need therefore. **Status:** In compliance.

DWU-13. Use of Funds Generated by DWU. Funds generated by DWU will be used solely for the development, operation, and maintenance of the water and wastewater utility system. **Status:** In compliance.

ONE DALLAS—TOGETHER



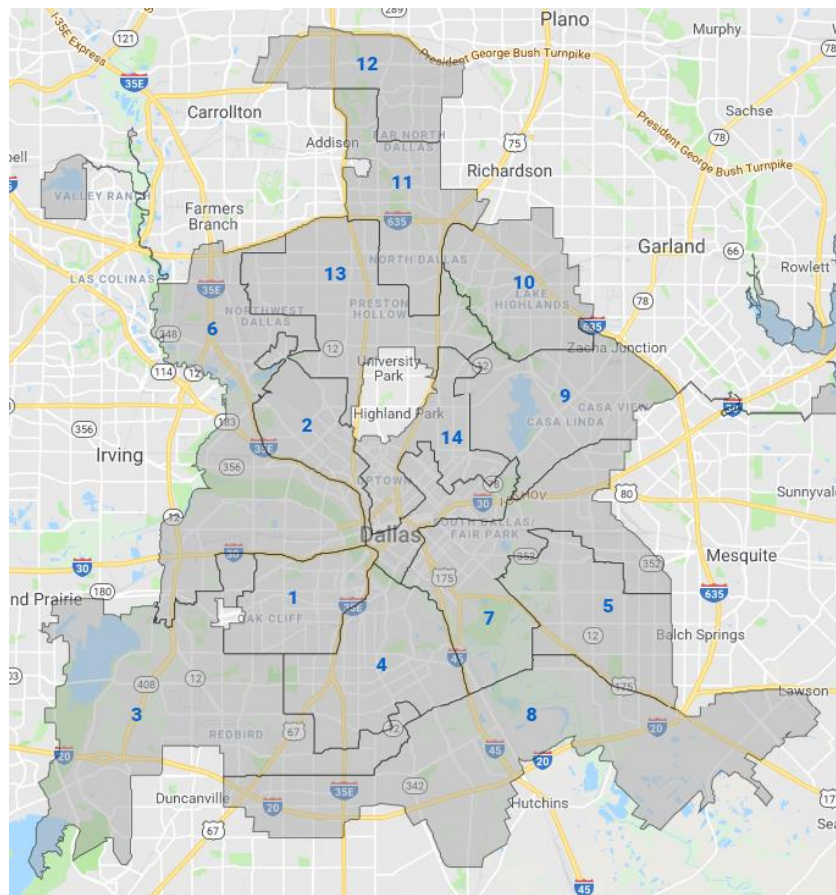
YOUR ELECTED OFFICIALS

Dallas operates under the council-manager form of government with 14 single-member districts and a mayor elected at-large. Every odd-numbered year, Dallas residents vote for members of the City Council, who represent their district for up to four two-year terms. The Mayor serves up to two four-year terms.

The Mayor and City Council:¹

- Set policy
- Approve the annual budget and plans for capital improvements
- Determine the property tax rate
- Issue and sell municipal bonds
- Purchase and sell property
- Establish City departments
- Approve City ordinances
- Determine City services
- Appoint the City Manager, City Attorney, City Auditor, City Secretary, municipal court judges, and resident boards and commissions

CITY COUNCIL DISTRICTS



¹ <https://dallascityhall.com/government/Pages/councilresponsibilities.aspx>

YOUR ELECTED OFFICIALS



Back Row (left to right)

- Chad West**
Mayor Pro Tem, District 1
- Paul E. Ridley**
District 14
- Jaynie Schultz**
District 11
- Jesse Moreno**
District 2
- Adam Bazaldua**
District 7
- Gay Donnell Willis**
District 13
- Cara Mendelsohn**
District 12
- Omar Narvaez**
District 6

Front Row (left to right)

- Casey Thomas, II**
District 3
- Paula Blackmon**
District 9
- Tennell Atkins**
District 8
- Mayor Eric Johnson**
At-Large
- B. Adam McGough**
District 10
- Jaime Resendez**
Deputy Mayor Pro Tem, District 5
- Carolyn King Arnold**
District 4

CITY MANAGEMENT

Your elected officials, the Mayor and City Council, appoint the executive leadership of the City, specifically:

- City Manager T.C. Broadnax, appointed in February 2017
- City Attorney Christopher J. Caso, appointed in April 2020 (interim since 2018)
- City Auditor Mark S. Swann, appointed in May 2019
- City Secretary Bilierae Johnson, appointed in April 2018
- Municipal Court judges

The City Manager appoints an executive leadership team that collectively oversees the City's approximately 13,000 employees and over \$4 billion budget.



T.C. Broadnax
City Manager



Kimberly B. Tolbert
Chief of Staff



Majed Al-Ghafry
Assistant City Manager



Jon Fortune
Assistant City Manager



Joey Zapata
Assistant City Manager



Dr. Eric Johnson
Chief of Economic
Development and
Neighborhood Services



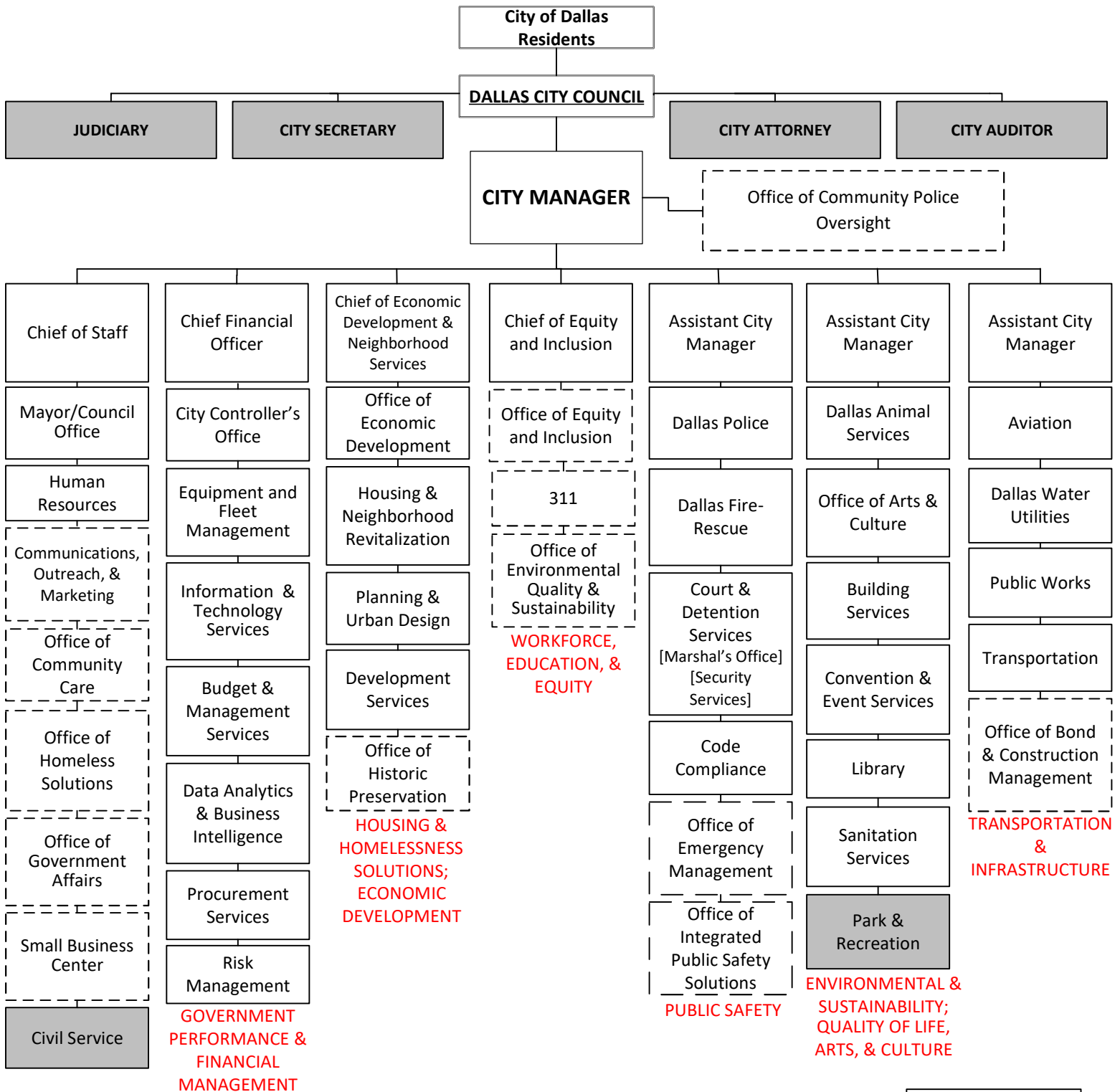
Elizabeth Reich
Chief Financial Officer



Liz Cedillo-Pereira
Chief of Equity and
Inclusion

Additionally, the City Manager appoints all department directors except:

- The Director of Civil Service, who is appointed by the Civil Service Board
- The Director of the Park and Recreation Department, who is appointed by the Park and Recreation Board



Department
Liaison
Mgt Svcs Div
 - COUNCIL COMMITTEE EXECUTIVE ASSIGNMENT

BOARDS & COMMISSIONS

Civic participation in government is a cornerstone of representative democracy, and boards and commissions offer residents an opportunity to actively participate in their local government. The Mayor and City Council appoint community members to serve in various capacities throughout the city on the boards and commissions below:²

Animal Advisory Commission	Arts and Culture Advisory Commission
Board of Adjustment	Building Inspection Advisory, Examining, and Appeals Board
Citizen Homelessness Commission	City Plan and Zoning Commission
Civil Service Board	Community Development Commission
Community Police Oversight Board	Dallas Area Partnership to End and Prevent Homelessness Local Government Corporation
Dallas Area Rapid Transit Board	Dallas Central Appraisal District
Dallas Housing Authority Board—Housing Solutions for North Texas	Dallas Police and Fire Pension System Board
Dallas Public Facility Corporation	Dallas-Fort Worth International Airport Board
Employees' Retirement Fund Board	Environmental Commission
Ethics Advisory Commission	Fire Code Advisory and Appeals Board
Housing Finance Corporation Board	Judicial Nominating Commission
Landmark Commission	Martin Luther King, Jr. Community Center Board
Municipal Library Board	North Texas Education Finance Corporation
Park and Recreation Board	Permit and License Appeal Board
Redistricting Commission	Senior Affairs Commission
South Dallas/Fair Park Opportunity Fund Board	Trinity River Corridor Local Government Corporation
Veteran Affairs Commission	Youth Commission

ECONOMIC DEVELOPMENT BOARDS

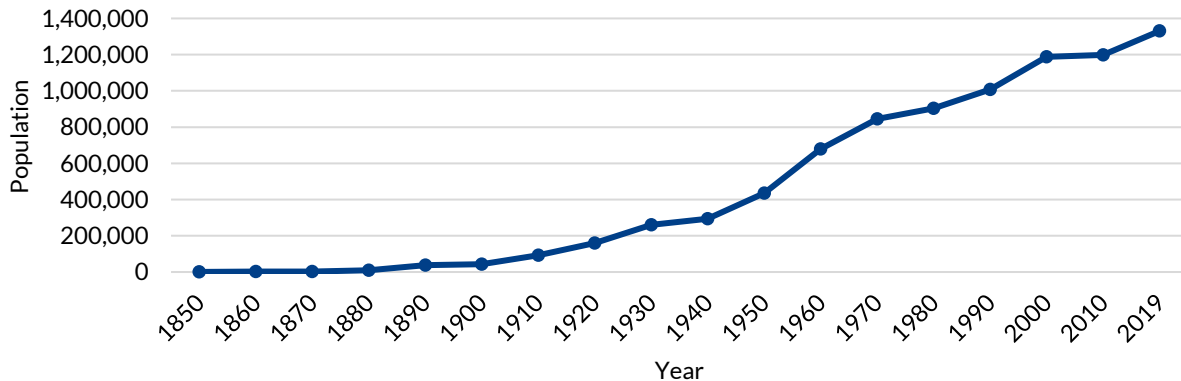
Cypress Waters Municipal Mgmt. District	North Oak Cliff Municipal Mgmt. District
Reinvestment Zone 3 Board (Oak Cliff Gateway)	Reinvestment Zone 4 Board (Cedars Area)
Reinvestment Zone 5 Board (City Center)	Reinvestment Zone 6 Board (Farmers Market)
Reinvestment Zone 7 Board (Sports Arena)	Reinvestment Zone 8 Board (Design District)
Reinvestment Zone 9 Board (Vickery Meadow)	Reinvestment Zone 10 Board (Southwest Medical)
Reinvestment Zone 11 Board (Downtown Connection)	Reinvestment Zone 12 Board (Deep Ellum)
Reinvestment Zone 13 Board (Grand Park South)	Reinvestment Zone 14 Board (Skillman Corridor)
Reinvestment Zone 15 Board (Fort Worth Avenue)	Reinvestment Zone 16 Board (Davis Garden)
Reinvestment Zone 17 Board (Transit-Oriented Development)	Reinvestment Zone 18 Board (Maple/Mockingbird)
Reinvestment Zone 19 Board (Cypress Waters)	Reinvestment Zone 20 Board (Mall Area Redevelopment)
Reinvestment Zone 21 Board (University)	Trinity River West Municipal Mgmt. District

² <https://agency.governmentjobs.com/dallasboards/default.cfm?action=agencyspecs>

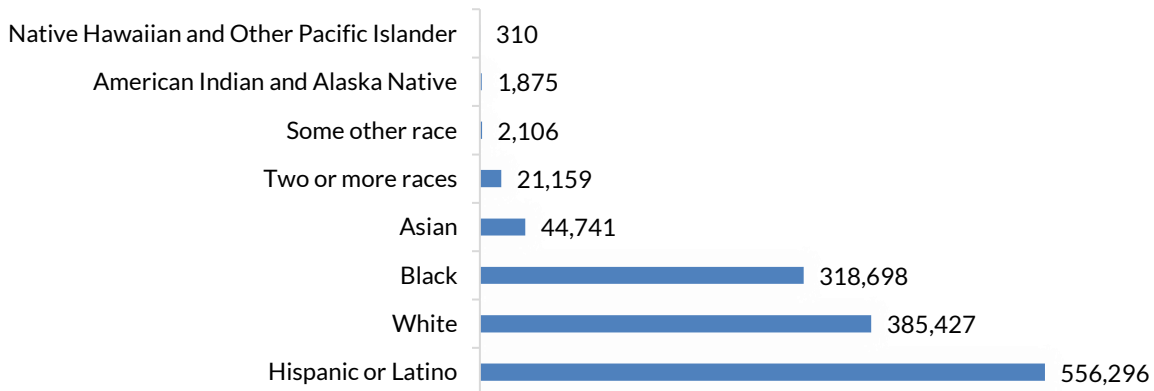
THE PEOPLE OF DALLAS

EVERYONE IS WELCOME IN DALLAS!

With an estimated population of more than 1.3 million residents, Dallas is the third-largest city in Texas and the ninth-largest city in the nation.³ A quick review of U.S. Census data shows nearly a 55 percent increase in population in the last 50 years.⁴ Dallas' population growth includes people migrating from all over the world. In fact, nearly 25 percent of Dallas residents were born outside the U.S.⁵



Dallas is a diverse city—about 42 percent of residents identify as Hispanic or Latino and 58 percent identify as non-Hispanic, including 29 percent as White, 24 percent as Black, and 3.4 percent as Asian. Another 0.3 percent of people identify as some other race, including American Indian, Alaska Native, Native Hawaiian, or other Pacific Islander, and about 1.6 percent identify as multiracial.⁶



About 22 percent of residents are age 18 or younger and 15 percent are age 60 or older. The median age is 38.1.

³ U.S. Census, City and Town Population Totals: 2010-2019

⁴ <https://texasalmanac.com/sites/default/files/images/CityPopHist%20web.pdf>

⁵ 2019 American Community Survey 5-Year Estimates, Table S0501

⁶ 2019 American Community Survey 5-Year Estimates, Table DP05

AT YOUR SERVICE

The City of Dallas serves an area covering about 385 square miles, including 340 square miles of land and 44 square miles of lakes—that’s a fourth of the entire state of Rhode Island! Meeting our residents’ needs takes a lot of infrastructure and hard work. We’ve included some fun examples below.

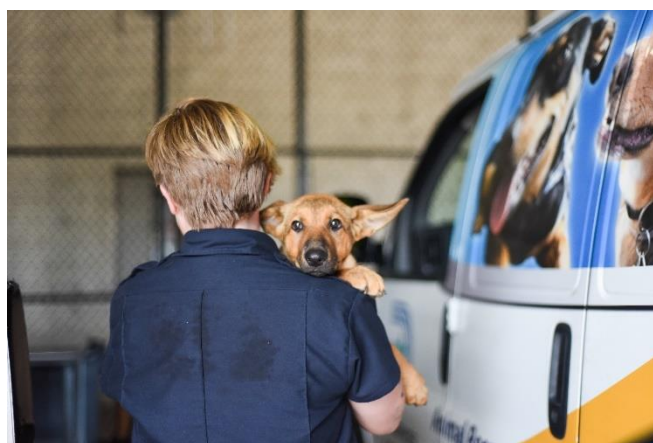


Dallas maintains 11,770 paved lane miles and 9,057 miles of water and wastewater mains, not to mention stormwater and drainage infrastructure. We also offer 84 lane miles of on-street bicycle facilities, plus 174 lane miles of trails and other off-street facilities.

Last year, Dallas Water Utilities provided 139 billion gallons of water to Dallas residents, plus 23 other cities, from six reservoirs across an area of about 700 square miles. DWU also treated 72 billion gallons of wastewater.

The City supports 58 fire stations, 45 full-time ambulances, and eight police stations. We also employ more than 3,000 uniformed police officers and over 2,000 firefighters and inspectors.

Dallas Animal Services is one of the largest municipal animal shelters in the country, taking in any Dallas pet in need, regardless of space. In FY 2019-20, they served nearly 25,000 pets and exceeded a 90 percent live release rate for the first time by prioritizing lifesaving, public safety, and quality of life.



Park and Recreation maintains and operates six golf courses, five tennis centers, 43 recreation centers, and more than 23,400 acres of park land. We also provide financial support to the Dallas Arboretum, Texas Discovery Gardens, Trinity River Audubon Center, and Dallas Zoo.

The City operates 30 libraries and even during the pandemic served nearly eight million visitors online or curbside. Arts and Culture supported more than 150 local artists and arts

AT YOUR SERVICE

providers this year and provided nearly 11,000 in-person arts experiences to residents and visitors—not to mention hundreds of virtual activities.

With about 13,000 employees, the City is the second-largest employer in Dallas, after Dallas ISD. You can see the full top 10 list below. Together, these organizations employ nearly 11 percent of the Dallas workforce.⁷

Employer	# of Employees	% of Total Employment
Dallas Independent School District	22,674	1.91%
City of Dallas	13,000	1.10%
AT&T Inc.	10,876	0.92%
Medical City Dallas	10,836	0.91%
Parkland Health & Hosp System	10,462	0.88%
Children's Medical Center Dallas	7,781	0.66%
Dallas County Community College	6,971	0.59%
Dallas County	6,500	0.55%
Texas Instruments Inc.	6,239	0.53%
Walmart Supercenter	6,086	0.51%
Total	127,964	10.78%

Speaking of the workforce, the Dallas labor force grew to more than 702,000 people by June 2021, but due to COVID-19, the unemployment rate also rose to 7.1 percent from 6.6 percent at the end of FY 2019-20. We expect that number to drop as the economy recovers.

In positive news, we added four Fortune 1000 companies over last year for a total of 21, including AT&T at #11. Eight companies on the list also added jobs in the last year, and three – AMN Healthcare Services, Match Group, Trinity Industries – have female CEOs.⁸

⁷ City of Dallas, Office of Economic Development, 2020 data

⁸ <http://fortune.com/fortune500/>

YEAR IN REVIEW

Last year's budget funded our response to the public health and economic crisis posed by the COVID-19 pandemic and maintained essential City services despite reduced revenues. It also called for us to reimagine public safety based on recommendations from residents, faith and education leaders, community activists, neighborhood groups, City Council, and other stakeholders.

We are immensely proud of the work our employees have done this year to deliver vital City services to our residents in the face of unprecedented challenges. We've outlined some of those accomplishments here.

October 2020

Love Field Wins Again

Love Field wins first place in the J.D. Power and Associates Airport Satisfaction Study and is inducted to the Airports Council International Roll of Excellence for earning five Airport Service Quality Awards in five years.

November 2020

Dallas Public Library is live from...

The Library takes its popular Storytime events on the road to locations around Dallas like Fair Park, the Reunion Tower GeO-Deck, and the Nasher Sculpture Center

December 2020

Dallas teams up to fight childhood asthma

Environmental Quality and Sustainability and its partners install air quality monitors in nine neighborhoods as part of the Breathe Easy Dallas project. The project will give the City insight into local air quality to improve public health outcomes for high-risk populations, especially children.

January 2021

City hosts second annual Equity Symposium

Equity and Inclusion and the Communities Foundation of Texas examine the current state of racial equity in Dallas and a blueprint for bouncing back equitably from the COVID-19 pandemic with community leaders and organizers at the second annual Equity Indicators Symposium.

YEAR IN REVIEW

February 2021

Vickery Park Branch Library opens

The City launches curbside service at its new \$8 million Vickery Park Branch Library. (All library locations opened for limited indoor service in May.)

March 2021

Dallas Fire-Rescue protects our firefighters

DFR completes an initiative started in FY 2018-19 to equip each firefighter with a complete second set of personal protective equipment, ensuring members have clean equipment on hand whenever the next call comes in.

April 2021

RIGHT Care is fully operational

The RIGHT Care program allows the City to respond appropriately to mental health crises by connecting residents to immediate care from a licensed clinician and paramedic, plus longer-term community-based health care resources. As of April 1, all five teams funded in the FY 2020-21 budget are active.

May 2021

Economic Development policy adopted

The City Council adopts the long-awaited Economic Development policy on May 26. The policy supports local investment, job creation, corporate relocation, and tools to foster resilient and prosperous communities.

June 2021

Code Compliance keeps our communities clean

Code hosts its 22nd Community Clean event, this time at Fair Park, collecting more than 29,000 pounds of bulk trash, dozens of tires, and thousands of pounds of paint and other hazardous waste for proper disposal.

July 2021

EMS dispatch earns highest distinction

The International Academies of Emergency Dispatch recognizes DFR's dispatch center as an Accredited Center of Excellence (ACE) for emergency medical dispatching, one of only 208 active medical ACEs in the world.

YEAR IN REVIEW

Since we began feeling the impact of COVID-19 in March 2020, City staff have worked around the clock to continue providing essential services to residents, in addition to undertaking a robust public health response.

Arts & Culture

Arts assistance

OAC dedicated \$1.7 million to retrofit museums, performing arts spaces, and City-owned cultural venues to allow artists, residents, and visitors to safely engage in arts and cultural experiences across Dallas and virtually.



Building Services

Facility updates

BSD retrofitted HVAC mechanical systems, including UV disinfection and enhanced air filtration at 29 facilities, and installed or upgraded 2,510 sinks and plumbing fixtures.

Communications, Outreach, & Marketing

Public health information

COM spearheaded communication of critical and timely public health information to residents and visitors, including driving 2.2 million views of COVID-19 information online.



YEAR IN REVIEW



Convention & Event Services

Security retrofits

Convention & Event Services invested in health and safety updates at the Convention Center and American Airlines Center, including air purifiers, Plexiglass protective barriers, additional hand sanitizing stations, and public health protocol signage.



Community Care

Basic needs

OCC administered \$882,000 in grants to community organizations who distributed thousands of meals to more than 13,000 people and enlisted 34 nonprofits to provide essential supplies to 12,000 women, infants, and seniors.



Court & Detention Services

Security retrofits

CTS retrofitted 23 City facilities with security and safety measures, including surveillance and people-counting systems to monitor building occupancy and ensure social distancing, visitor and contact tracing, and facility access controls to minimize contact.

YEAR IN REVIEW



Dallas Police Department

Operational support

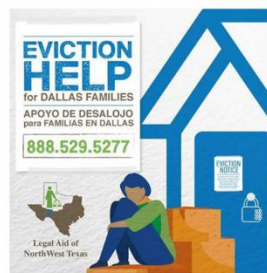
DPD provided nearly 6,000 hours of traffic control at the American Airlines Center during testing and more than 23,500 hours of security at the Convention Center during shelter operations.



Emergency Management

COVID-19 testing

OEM administered nearly 270,000 tests to residents through a partnership with Dallas County, Parkland Hospital, MCI Diagnostic Center, and others.



Economic Development

Small business assistance

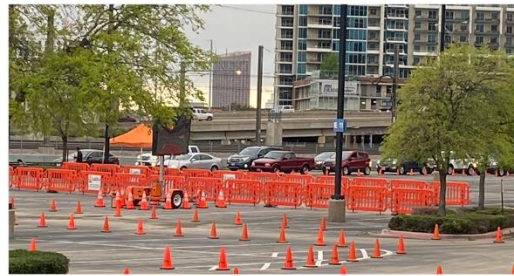
ECO awarded \$2.8 million in grants to 266 small businesses, with an average amount of \$10,593.



Information & Technology Services

Digital solutions

ITS deployed 3,544 laptops to employees working remotely and increased VPN capacity times 10. They also launched DalBot, a chat bot designed to meet residents' needs without visiting a City facility.



Equity & Inclusion

Eviction prevention

EQU partnered with Legal Aid of NorthWest Texas to provide education and legal services to 71 households facing eviction because of COVID-19.

YEAR IN REVIEW

Equipment & Fleet Management

Environmental remediation

EFM sealed the flooring at all five fleet maintenance facilities to reduce time spent on environmental remediation/cleaning and enhance safety.



Housing & Neighborhood Revitalization

Emergency rental assistance

HOU invested \$9.4 million in the short-term rental assistance program, helping 3,000 households cover rent, mortgage, and utility payments in collaboration with 27 community partners.

Homeless Solutions

Housing our neighbors

OHS organized 50,000 overnight stays at the Convention Center shelter, provided 28,000 hotel stays for unsheltered residents with COVID-19, and served over 300 households through the Rapid Rehousing project.



YEAR IN REVIEW



Library

Digital equity

LIB purchased 1,200 laptops for checkout, along with 3,000 hot spots, to tackle inequity in internet access and provide an alternative way to serve residents despite reduced library hours as a result of COVID-19.

Park & Recreation

Nonprofit assistance

In keeping with CDC recommendations to prioritize outdoor activities, PKR committed \$2 million to ensure nonprofit partners like Fair Park, Klyde Warren Park, and the Dallas Arboretum could continue operating safely.



Procurement Services

Personal protective equipment

OPS partnered with 30+ vendors to order \$9.4 million of PPE for City departments and nonprofits, including 3.9 million masks and 6.4 million gloves.

Public Works

Wi-Fi access

PBW installed 70+ poles with Wi-Fi equipment at 10 pilot locations, serving an estimated 3,200 households previously without internet access.



COUNCIL AMENDMENTS

Preceding and following the first reading of the FY 2021-22 budget, City Council considered amendments to the FY 2021-22 Proposed Budget. The amendments that were approved and subsequently included in the FY 2021-22 Adopted Budget are below.

GENERAL FUND

Source of Funds: \$4,473,600

- \$0 – Transfer Zoning and Preservation activities and 17 positions from Development Services (Enterprise Fund) to Planning and Urban Design (General Fund) (Development Services will continue to assess fees for the services and reimburse the General Fund for the expenses estimated at \$1,854,499)
- \$3,400,000 – Reduce Dallas Police Department (overtime)
- \$980,000 – Reduce Salary and Benefit Stabilization funds
- \$31,100 – Reduce Human Resources (miscellaneous special services)
- \$62,500 – Reduce Transportation (supplies and funding associated with parking management study)

Use of Funds: \$4,473,600

- \$0 – Transfer Zoning and Preservation activities and 17 positions from Development Services (Enterprise Fund) to Planning and Urban Design (General Fund) (Development Services will continue to assess fees for the services and reimburse the General Fund for the expenses estimated at \$1,854,499)
- \$2,000,000 – Increase funding to purchase marked squad cars for Dallas Police Department
- \$1,000,000 – Increase funding for Transportation (“Light and Blight” initiative)
- \$400,000 – Increase funding for Code Compliance (“Light and Blight” initiative)
- \$580,000 – Increase Park and Recreation (funding for White Rock Lake Dredge [\$480,000] and Master Plan [\$100,000])
- \$400,000 – Increase Office of Management Services (Weatherization pilot program for residential homes)
- \$31,100 – Eliminate proposed fees for Historic District Certificate of Appropriateness Type A
- \$62,500 – Add funding for Dallas Regional Mobility Coalition membership and Transportation Excellence for the 21st Century membership

COUNCIL AMENDMENTS

OTHER FUNDS

Source of Funds: \$18,951,393

- \$500,000 – Reduce funding for support people in crisis by providing targeted and equitable social services (ARPA)
- \$2,821,393 – Office of Economic Development various multi-year funds (based on final Dallas Central Appraisal District and Public Improvement District data)
- \$2,400,000 – Reduce funding for signage around Fair Park (ARPA)
- \$520,000 – Use remaining Carry-out Bag Regulation funds for White Rock Lake dredge
- \$2,000,000 – Reduce funding for Communication and Outreach (ARPA)
- \$60,000 – Reduce Convention Center (transfer to capital construction)
- \$10,400,000 – Reduce funding for vaccinations, testing, and personal protective equipment (ARPA)
 - \$5,400,000 – Reduce funding for Office of Emergency Management (Vaccinations and testing)
 - \$5,000,000 – Reduce funding for Express Business Center (Personal protective equipment)
- \$250,000 – Allocate Public Private Partnership Funds for Summit of Americas 2022 if awarded to Dallas

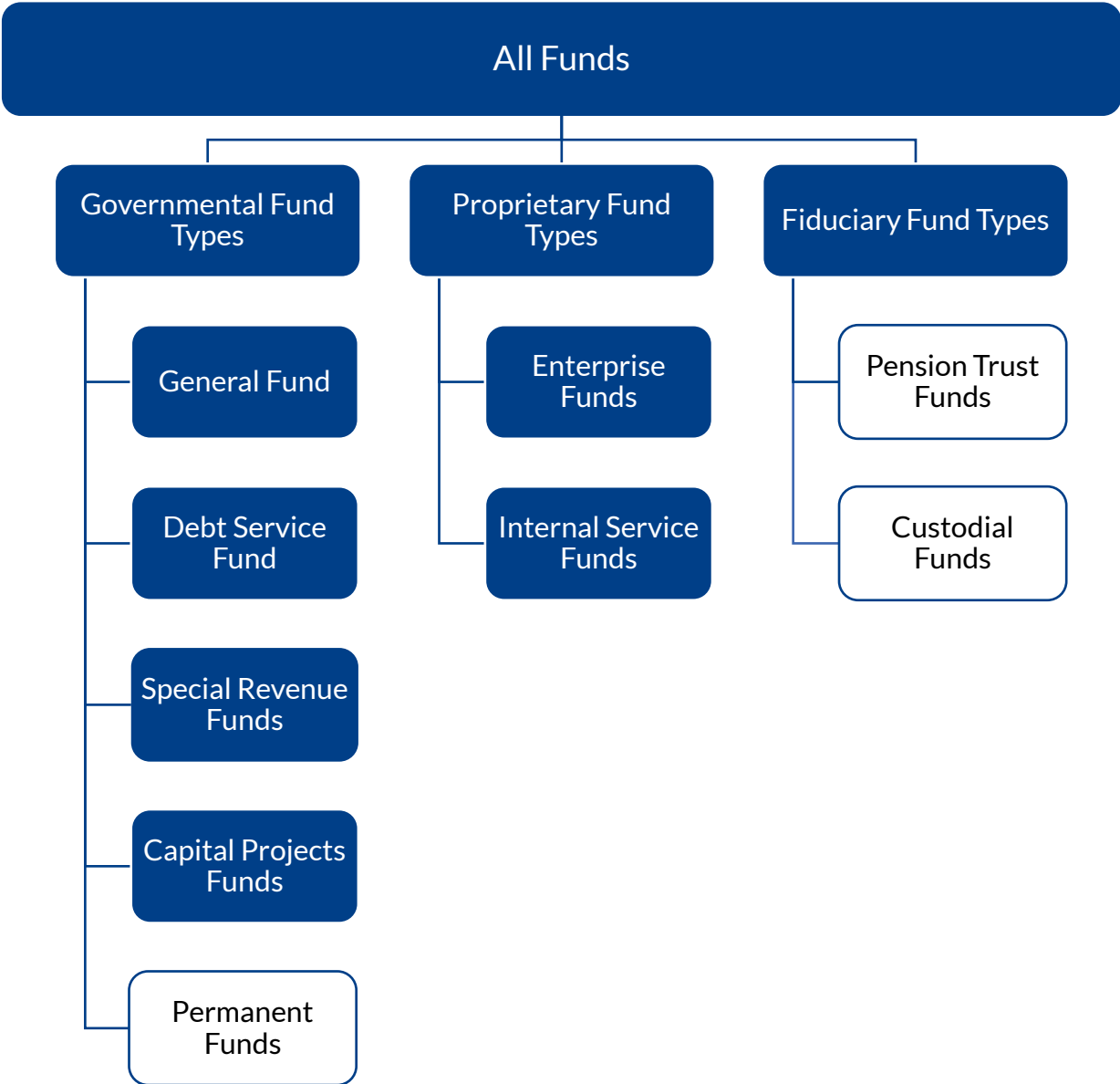
Use of Funds: \$18,951,393

- \$500,000 – Add funding for City implementation of recommendations from the Mayor's Workforce Development Project (ARPA)
- \$2,821,393 – Increase Office of Economic Development Various multi-year funds (increase appropriations for various Public Improvement District and other Economic Development multi-year funds)
- \$1,000,000 – Increase funding for Cultural center programming, facilities upgrade & cultural library programming (ARPA)
 - \$550,000 – Building Services - Facilities
 - \$325,000 – Office of Arts and Culture – Black Box Theatre
 - \$125,000 – Office of Arts and Culture - Residencies
- \$1,300,000 – Increase funding for maintenance, partner stipend, and accelerate hiring of four additional Marshals (ARPA Revenue Replacement)
- \$1,000,000 – Add funding for Solar/Energy Storage Initiative (ARPA revenue replacement)
- \$520,000 – Use remaining Carry-out Bag Regulation funds for White Rock Lake dredge

COUNCIL AMENDMENTS

- \$60,000 – Add funding for North Texas Commission membership (Convention Center)
- \$11,250,000 – Add funding for Preservation of affordable housing and water/sewer infrastructure improvements in qualified census tracts including: Freedmen's towns, Tenth Street Historical District, 5 Mile Neighborhood, and Joppa/Joppee (ARPA)
- \$500,000 – Add funding for Summit of Americas 2022 if awarded to Dallas
 - If not awarded to Dallas:
 - \$250,000 – Use funding for workforce development (Public Private Partnership Fund)
 - \$250,000 – Use funding for international activities (ARPA)

CITY OF DALLAS FUND STRUCTURE



NOTE: Shading indicates funds included in the biennial budget.

MAJOR FUND DESCRIPTIONS

SUMMARY

A fund is a group of related accounts used to control resources for specific activities or objectives. All the City's funds can be divided into three categories: governmental funds, proprietary funds, or fiduciary funds.

The City maintains 24 individual governmental funds, but the general and debt service funds are considered the two major governmental funds. Data from the other 22 funds is consolidated into a single presentation in the City's annual financial report.

Proprietary funds are generally used to account for services for which the City charges customers—either outside customers or other units within the City. Proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. The City maintains two types of proprietary funds: enterprise funds, which are used to report the same functions presented as business-type activities in the government-wide financial statements, and internal service funds, which accumulate and allocate costs internally among the City's various functions.

Fiduciary funds are used to account for resources held for the benefit of parties outside the City. The City's pension trust and agency funds are reported as fiduciary funds. These resources are not available to support the City's own programs.

GOVERNMENTAL FUND TYPES

The City reports the major governmental funds below:

The **General Fund** is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund. The City adopts an annual appropriated budget for its General Fund.

The **Debt Service Fund** is used to account for the accumulation of resources for and the payment of general long-term debt principal, interest, and related costs.

The City reports the additional non-major governmental funds below:

Capital project funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlays, including the acquisition or construction of capital facilities and other capital assets. Capital project funds exclude those types of capital-related outflows financed by proprietary funds or for assets that will be held in trust for individuals, private organizations, or other governments.

MAJOR FUND DESCRIPTIONS

Special revenue funds are used to account for proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

Permanent funds are used to account for private endowments whereby interest earnings are restricted in accordance with the endowment terms.

PROPRIETARY FUNDS

The City reports the major proprietary funds below:

The **Dallas Water Utilities Fund** accounts for water and wastewater services for Dallas, area customer cities, and governmental entities. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Convention Center Fund** accounts for convention and event services for the Kay Bailey Hutchison Convention Center. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

The **Airport Revenues Fund** accounts for the Dallas Airports System, which includes airport services and administration of Dallas Love Field, Dallas Executive Airport, and the Heliport. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service. DFW International Airport activity is not included in the financial statements.

The **Sanitation Fund** accounts for solid waste collection and disposal services for residential and commercial customers in Dallas. Activities necessary to provide such services are accounted for in the fund, including but not limited to administration, operations, maintenance, finance, and related debt service.

Other non-major proprietary funds consist of enterprise funds used to account for operations other than the major proprietary funds listed above and are operated like private business enterprises. Non-major enterprise funds include the operation of the municipal radio station and building inspections.

Internal service funds are used to allocate associated costs of centralized services on a cost-reimbursement basis. These services predominantly benefit governmental rather than business-type functions. The services provided to other City departments are vehicles, vehicle maintenance, fuel and lubrication, communication services, data processing and programming services, office supplies, printing, copying and mailing services,

MAJOR FUND DESCRIPTIONS

implementation of the general obligation bond program, and risk financing, including insurance-related activities.

FIDUCIARY FUNDS

Pension trust funds account for the activities of the Employees' Retirement Fund, Police and Fire Pension System, and Supplemental Police and Fire Pension Plan. The three contributory-defined benefit plans are used to accumulate resources for pension benefits payments to qualified employees.

Custodial funds are used to account for assets held by the City as an agent for individuals (cash escrow deposit funds, confiscated money fund, deferred compensation fund, and employee benefits fund).

BASIS OF BUDGETING

Governmental funds use the modified accrual basis of accounting. Under the modified accrual method, revenues are recognized when they are measurable and available, and expenditures are recorded when a liability is incurred, in accordance with Generally Accepted Accounting Principles (GAAP). "Measurable" means the amount of the transaction can be determined, and "available" means revenues are considered collectible within the current period or soon enough thereafter to pay liabilities of the current period. The City considers revenue to be available if collected within 60 days of the end of the current fiscal year. Revenues susceptible to accrual under the modified accrual method are ad valorem (property) taxes, sales tax, ambulance fees, parking fines, franchise fees, and interest. In applying this concept to federal and state grants, revenues are recognized when applicable eligibility requirements are met, including time requirements. The availability period for grant revenues and developer and intergovernmental contributions is one year. Licenses and permits, including fines and forfeiture revenues, are not susceptible to accrual because generally they are not measurable until received in cash.

The change in the fair value of investments is not recognized as income/(expenditure) using the budgetary basis of accounting. Expenditures are recognized in the accounting period in which the liability is incurred, if measurable. However, debt service expenditures (principal and interest), as well as expenditures related to compensated absences, arbitrage rebate, claims and judgments, other post-employment benefits, and pollution remediation are recorded only when matured and payment is due. Encumbrances are recognized as an expenditure using the budgetary basis of accounting by governmental funds in the year of the commitment since they represent a commitment of funding for goods or services.

Proprietary funds, which include enterprise and internal service funds, are budgeted on a full accrual basis, with the exception of compensated absences, debt service payments, depreciation, capital outlay, and the change in fair value of investments is not recognized as

MAJOR FUND DESCRIPTIONS

income/(expenditure). For these items, the City budgets for the payments expected to be paid during the fiscal year and for the revenues once billed. Encumbrances are recognized as expenditures using the budgetary basis of accounting by enterprise and internal service funds in the year of commitment since they represent a commitment of funding for goods or services.

Fund Balance: Under state law, the budget must be balanced. The City's Financial Performance Management Criterion #17 states, "the City shall operate on a current funding basis. Expenditures shall be budgeted and controlled so as not to exceed current revenues plus the planned use of unassigned fund balance accumulated through prior year surplus." The fund balance is the difference between planned expenditures and revenues. For the purpose of this document, two different calculations are used. For the General Fund, the unassigned portion of the fund balance is reported. For other funds, fund balance is reported as current revenues less current expenses less reserves for encumbrances, prepaid balances, and inventories.

BASIS OF ACCOUNTING

The annual financial report shows the status of the City's finances in accordance with GAAP. In most cases, this conforms to the way the City prepares its budget. All governmental funds are accounted for using the current financial resources measurement focus and the modified accrual basis of accounting. This means current assets and current liabilities are generally the primary balances included on the balance sheets. Deferred inflows and outflows are used to account for remaining noncurrent balances. Revenues are recognized in the accounting period in which they become measurable and available. Expenditures are recognized in the accounting period in which the liability is incurred. However, liabilities for compensated absences, debt service expenditures, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities are recorded only when the liability is matured and payment is due.

All proprietary funds are accounted for using the economic resources measurement focus and the accrual basis of accounting. Revenues are recognized in the period in which they are earned and become measurable, and expenses are recognized in the period in which they are incurred and measurable. Expenses are recognized in the accounting period in which the liability is incurred, including compensated absences, interest on debt service, claims and judgments, other post-employment benefits, net pension liability, pollution remediation, rebate arbitrage, and other long-term liabilities. All assets and all liabilities (whether current or noncurrent) associated with the activity are included on balance sheets. The reported proprietary fund net position is segregated into three components: (1) net investment in capital assets, (2) restricted, and (3) unrestricted. Proprietary fund operating statements present increases (revenues, contributions, and transfers in) and decreases (expenses and transfers out) in net position. Proprietary funds also record depreciation and amortization. Payment of principal is recorded as a reduction of long-term liabilities.

BUDGETING FOR EQUITY

HISTORY OF EQUITY EFFORTS

The City Council approved the [Resilient Dallas Strategy](#) in 2018, which aims to advance equity in City government through an intentional analysis of service delivery, strategic planning, and budget allocation. Equity is one of our four core values of service and means each person has the resources and services they need to thrive. The goal of equity is to eliminate racial, ethnic, and socioeconomic disparities, improving outcomes for all. Racial equity occurs when race and ethnicity cannot be used to predict outcomes for any group.

In 2019, the City Council adopted an [equity resolution](#) that established, among other things, the Budgeting for Equity (BfE) process. Sections 4 and 5 of the resolution called for the City to commit more resources to areas and populations with the greatest need, based on data and a newly designed equity tool for budget development. The BfE process is an actionable step toward closing gaps and widening opportunities for all Dallas residents.

On March 24, 2021, the City Council unanimously passed a [racial equity resolution](#) that reaffirmed the City's commitment to promote equity through all City policies. Specifically, Section 2 states the City will continue to use equity principles in developing and evaluating the City's budget.

PROCESS OVERVIEW

The City launched the BfE process in 2018 as a pilot program with selected departments, and for the last two budget cycles, the Equity team and Budget and Management Services have collaborated on a citywide process. [The BfE tool](#) aids departments in integrating equity into their budget proposals by asking them to analyze demographic data and identify potential disparities in operations or service provision based on race, ethnicity, or socioeconomic status. Budgeting for equity is not a one-time endeavor but is intended to spark ongoing improvement as we work together to reduce disparities, especially those faced by communities of color, low-income neighborhoods, and other historically marginalized communities.

During budget development, departments identify a representative to complete the 10-question BfE tool, which focuses on four areas:

1. **Benefits and Burdens.** Understanding how implementation of the department's budget will positively or negatively impact different communities.
2. **Disaggregated Data.** Drawing qualitative and quantitative conclusions about program and service priorities from the data.
3. **Community Engagement.** Building relationships with impacted communities to improve the budget development process and, ultimately, service delivery.
4. **Accountability for Equity.** Evaluating the department's efforts to advance equity and making changes as needed to be more effective.

BUDGETING FOR EQUITY

During the BfE process, departments can attend virtual presentations or request individual technical assistance from the Equity team. The BfE process has evolved each year to align with best practices, and for the first time this year, it included an [equity impact assessment](#) for the development of long-range planning and investment strategies.

As the [Dallas Equity Indicators report](#) demonstrates, incorporating equity into our budget is more critical than ever. With continued support from leadership, candid conversations about where we are and where we're going, and intentional work from all of us, we can shape a City government that understands and addresses the needs of all Dallas residents.

BUDGET PROCESS CALENDAR

The City of Dallas’ budget process takes about nine months and consists of presentations, hearings, and deliberations. Dates for the various FY 2021-22 and FY 2022-23 budget activities are below. Please note some dates and activities may vary from previous years as a result of the COVID-19 public health emergency.

- January 19** Operating and Capital budget kickoff: Operating departments, internal service departments, and departments with capital projects receive instructions on development of FY 2021-22 and FY 2022-23 budgets
- March 24** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- May 5** City Council Budget Workshop: FY 2021-22 and FY 2022-23 biennial budget overview
- May 24-25** City Manager’s Budget Engagement meetings: Virtual community meetings where City staff engage with residents to incorporate their priorities into the proposed budget
- May 26** Public hearing on the Operating, Capital, and Grants and Trusts Budget
- June 2-23** Informal online survey of residents’ priorities for the upcoming budget, as well as their financial needs considering the COVID-19 pandemic
- June 16** City Council Budget Workshop: FY 2021-22 and FY 2022-23 biennial budget discussion
- May 20-July 26** City Manager’s Office conducts budget deliberations, including individual department presentations
- July 26** Last day for appraisal districts to certify property tax rolls per state law (July 25, 2021, is a Sunday)
- August 10** City Council Budget Workshop: City Manager presents recommended FY 2021-22 and FY 2022-23 biennial budget to City Council and receives feedback
- August 12-26** City Council Budget Town Hall meetings (virtual and in-person)

BUDGET PROCESS CALENDAR

<u>August 18</u>	City Council Budget Workshop: City Manager presents additional briefings on specific budget-related topics
<u>August 25</u>	Public hearing on the Operating, Capital, and Grants and Trusts Budget
<u>September 1</u>	City Council Budget Workshop: Councilmembers meet as a committee of the whole to propose and discuss possible amendments to the budget (straw votes anticipated)
<u>September 9</u>	City Council discusses amendments to the budget and adopts FY 2021-22 Operating, Capital, and Grants and Trusts Budget on first reading
<u>September 11</u>	Advertise appropriation ordinance
<u>September 15</u>	Advertise tax rate notice
<u>September 22</u>	City Council discusses amendments to the budget, adopts FY 2021-22 Operating, Capital, and Grants and Trusts Budget on second reading, sets property tax rate, and approves other budget-related items
<u>October 1</u>	FY 2021-22 begins

BUDGET PROCESS

PREPARING THE BUDGET

In January, Budget and Management Services (BMS) staff use preliminary projections of property and sales tax revenue to create a starting point for the upcoming budget. In addition, staff prepare a base budget target for each department by removing one-time funding, providing full-year funding for positions and improvements funded for a partial year, and applying a vacancy adjustment to positions.

In February, departments begin to develop biennial budget requests. Then in May, the City Manager's Office and BMS staff hosted three tele-town hall meetings to gain feedback about their budget priorities. The City also hosts a public hearing at a City Council meeting to garner additional resident feedback.

From May to July, City executives meet with department staff to review and discuss budget requests and the impact of proposed changes on service delivery.

REVIEWING THE BUDGET

The City Council conducts a second public hearing in May to receive additional resident input, and in late June, the City Manager presents an updated outlook to City Council. The City Manager and BMS then adjust the budget where feasible based on City Council and resident input.

By July 25, each appraisal district must provide the City with the certified property tax roll. At that point, the City Manager makes final adjustments to the proposed budget based on confirmed property tax revenues.

In mid-August, the City Manager presents the proposed budget to City Council, after which Councilmembers conduct town hall meetings with their constituents to get feedback on the proposal. In late August, a budget workshop and a third public hearing give City Council and residents a final opportunity to share their opinions on the proposed budget.

AMENDING THE BUDGET

In September, City Council hosts a budget workshop where Councilmembers submit proposed amendments to the City Manager's proposed budget. Proposed amendments submitted by City Council should be balanced with revenue and/or expenditure changes for a net-zero budget impact. A majority "straw" vote is required for an amendment to be included in the final recommended budget.

BUDGET PROCESS

ADOPTING THE BUDGET

In September, City Council votes to adopt the budget on its first reading. If needed, an additional budget workshop is hosted in mid-September, as well as an announcement of a public hearing on the tax rate (if needed, the City hosts a tax rate public hearing on the same day as adoption of the tax rate).

Finally, in late September, City Council votes to adopt the Operating, Capital, and Grants and Trusts budget for the upcoming year on the second reading. Any approved amendments are included in this adoption. After adopting the budget, City Council votes to adopt the tax rate for the next year and approves other budget-related items.

GLOSSARY

ACCRUAL ACCOUNTING

A measure of revenues earned and expenses incurred by the City during the period, regardless of when cash is received or paid

ADOPTED BUDGET

The budget approved by City Council at the beginning of the fiscal year

AD VALOREM TAX

A tax levied on the assessed valuation of real land and improvements and personal property located in the City

ADDITIONAL RESOURCES

Grants, trusts, or any other source of funds (excluding capital funds) that contribute to the service and are receiving new appropriations in the next biennial

AGENCY FUND

Resources retained by the governmental unit as an agent for another governmental unit

APPROPRIATION

An authorization made by the City Council that permits officials to incur obligations against and make expenditures of governmental resources

ARBITRAGE

The difference between the interest paid on tax-exempt bonds and the interest earned by investing the proceeds of the tax-exempt bonds in higher-yielding taxable securities

ASSESSED VALUATION

The total valuation of land and improvements and personal property, less all properties exempt from tax; also known as taxable valuation

BALANCED BUDGET

A budget with revenues equal to expenditures

BIENNIAL BUDGET

A balanced budget that covers two fiscal years

BOND

A written promise to pay a sum of money on a specified date at a specified interest rate; general obligation (GO) and revenue bonds are used for funding permanent capital improvements, such as buildings, streets, or water and wastewater pipes

GLOSSARY

BUDGET

A financial plan for a specified period that matches all planned revenues and expenditures with various municipal services; the primary means by which most expenditures and service delivery activities of a government are controlled

CAPITAL CONSTRUCTION FUND

Used to pay for capital projects that are not debt-financed; funding is usually derived from operating fund transfers

CAPITAL EXPENDITURE

The acquisition or construction of an asset that has a useful life greater than one year

CAPITAL GIFTS AND DONATIONS

Contributions by individuals or organizations to fund capital improvements within the scope of interest of the donor

CAPITAL IMPROVEMENT PROGRAM (CIP)

The City's plan to finance major infrastructure development and improvement; primarily funded through GO and revenue bonds

CAPITAL PROJECTS FUND

Used to account for and report financial sources that are restricted, committed, or assigned to expenditure for capital outlays, including the acquisition or construction of capital facilities and other capital assets

CERTIFICATE OF OBLIGATION (CO)

A written promise secured by the full faith and credit of the City used for funding permanent capital improvements; debt service is paid from ad valorem taxes or operating revenues

COMMERCIAL PAPER

A short-term promissory note offering flexibility to borrow as needed at the time of the actual award of projects instead of sale of bonds

COMMUNITY DEVELOPMENT BLOCK GRANTS (CDBG)

Federal funds available to municipalities specifically for activities and programs to create viable urban communities for low- and moderate-income individuals

CONTINGENCY RESERVE

A budgetary reserve that provides for unanticipated and non-recurring expenditures

GLOSSARY

CONTRACTUAL SERVICE

The cost related to services performed for the City by individuals, businesses, or utilities

DEBT SERVICE

Used to account for the accumulation of financial resources to meet the requirements of general obligation debt service and debt service reserve; sometimes referred to as the Interest and Sinking Fund

DEFICIT

An excess of expenses over revenues at a specific point in time

DEPARTMENT

A major administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area

DEPRECIATION

A systematic allocation of cost for a tangible asset during its estimated useful life; calculation is based on a reduction in the asset's value over time, particularly because of wear and tear

EMERGENCY RESERVE

A budgetary reserve that provides for temporary financing of unanticipated or unforeseen extraordinary needs of an emergency nature

ENCUMBRANCE

The commitment of appropriated funds to purchase an item or service

ENTERPRISE FUND

Funds fully supported by charges for service; each fund establishes revenue-based fees and charges to recoup the costs of providing the services

EQUIPMENT ACQUISITION NOTES

Short-term note financing secured by the full faith and credit of the City used for funding capital equipment purchases; debt service requirements are met with ad valorem or operating transfers from fee-supported funds

FIDUCIARY FUND

A fund that accounts for assets held by the City in a trustee or agency capacity

GLOSSARY

FINANCIAL MANAGEMENT PERFORMANCE CRITERIA (FMPC)

Established in the late 1970s to reflect financial policies the City deems necessary for planning purposes and to measure sound financial condition; these criteria apply to the ongoing management of the City's finances and cover the following aspects of financial management: operating programs, capital and debt management, accounting, auditing and financial planning, cash management, grants and trusts, and Dallas Water Utilities

FINES AND FORFEITURES

Charges levied by City departments to individuals and businesses that are resolved through payment or loss of property

FISCAL YEAR (FY)

The 12-month period beginning October 1 and ending the following September 30 to which the annual budget applies

FRANCHISE FEE

A fee levied by the City Council on businesses that use the City's right-of-way to deliver services; this fee is usually charged as a percentage of gross receipts

FULL-TIME EQUIVALENT (FTE)

A unit used to quantify staffing equal to 2,080 hours of paid time; one FTE is a full-year position working 40 hours per week, while a part-time position working 20 hours per week or a temporary full-time position working six months would be 0.5 FTE

NOTE: Dallas Fire-Rescue calculates one uniform FTE as 2,080 or 2,808 hours of paid time, depending on the assignment.

FULL-YEAR FUNDING (FYF)

The additional funding needed for 12 full months of operations related to positions or programs added in the previous fiscal year; this funding complements prior-year funding

FUND

A fiscal and accounting entity with a self-balancing set of accounts (assets, liabilities, fund balance) set aside for specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations

GLOSSARY

FUND BALANCE

The difference between a fund's assets and liabilities. For the purposes of this document, two different calculations are used. For the General Fund, the unreserved undesignated portion of fund balance is reported. For other funds, fund balance is reported as current assets, less current liabilities, less reserves for encumbrances. For non-enterprise funds, sick and vacation accruals are excluded. For multi-year funds, reserves for encumbrances are not excluded. For funds that use inventory accounting, inventory encumbrances are not deducted (to avoid double-reduction).

GENERAL CAPITAL RESERVE

The depository for proceeds from property sale, abandonments, or reimbursements of prior loans/advances providing funds for capital improvements and/or to provide interim financing for capital projects

GENERAL FUND

The main operating fund of the City, which accounts for basic operating services such as police, fire, streets, code enforcement, parks and recreation, libraries, and others

GENERAL OBLIGATION (GO) BOND

Bonds used for funding permanent public capital improvements such as buildings, streets, and bridges; these bonds are repaid from the levy of property taxes, and voter approval is required to issue them

GOVERNMENTAL FUNDS

A type of fund; governmental funds include the General Fund, special revenue funds, capital projects funds, debt service funds, and permanent funds

GRANT

A contribution by a government or other organization to support a certain function; typically, these contributions are made to a local government from the state or federal government

HEADCOUNT

The number of employees on payroll at the time the count is calculated (changes daily)

IN-SERVICE DATE

The date on which a City facility is available to the public

GLOSSARY

INTER-DEPARTMENT FINANCING

Short-term interim financing from one City department to another (necessary due to timing of project with permanent financing mechanism) with the repayment of the loan plus interest once permanent financing is in place

INTEREST EARNED

Assets collected through investment of cash

INTERFUND REVENUE

Assets transferred from one fund to another for services rendered; includes revenues from various funds that provide indirect cost payments to the General Fund, as well as Dallas Water Utilities street rental payments, and surplus property auction revenue

INTERGOVERNMENTAL REVENUE

Money collected from other governmental entities

INTERNAL SERVICE FUND

A fund used to account for goods or services given to one department by another on a cost-reimbursement basis

LIABILITY RESERVE

Funds reserved for outstanding current and forecasted future liabilities

LICENSE AND PERMITS REVENUE

Revenues related to various license and permit fees

MASTER LEASE

A short-term financing program offering flexibility to borrow as needed at the time of the actual purchase of equipment or technology improvements instead of the sale of equipment acquisition notes

MEET & CONFER AGREEMENT

An agreement between the City and police and fire employee associations on wages, benefits, and working conditions for uniform employees in accordance with Chapter 147 of the Texas Local Government Code

MISCELLANEOUS REVENUE

Revenues from rentals, gifts and donations, and collections for damages to City property

GLOSSARY

MODIFIED ACCRUAL BASIS OF ACCOUNTING

A basis of accounting according to which (a) revenues are recognized in the accounting period in which they became available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due

NON-UNIFORMED EMPLOYEE

Non-sworn City employees in any department, including Dallas Fire-Rescue, the Dallas Police Department, and other Civil Service departments and including part-time and temporary employees, but not independent contractors or City Councilmembers; where eligible, these employees are covered by the Employees' Retirement Fund

ONE-TIME RESOURCES

Non-recurring revenues that will be used for one-time expenses

OPERATING AND MAINTENANCE COST

The operational cost incurred by a facility for one year

OPERATING BUDGET

The personnel, supply, service, and short-term capital expenditures of a department

PARTIAL-YEAR FUNDING

The funding required to partially fund operations related to positions and/or program funding added in a fiscal year

PERMANENT FUND

A fund used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for the benefit of the government or its residents

PLANNED BUDGET

The second year of the City's financial operations plan (biennial budget); state law does not allow cities in Texas to adopt a two-year appropriation

POSITION

A specific job with an assigned position identification number, including full-time, part-time, and temporary

GLOSSARY

PROGRAM

A sub-unit of a department

PROPRIETARY FUND

A fund with profit and loss aspects; the two types are enterprise and internal service funds

REIMBURSEMENT

The repayment of funds from one fund or department to another for a specific purpose

REVENUE

A receipt of cash from another entity that requires a cash receipt to be entered in the financial system

REVENUE FUND

A fund used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects

SERVICE

A specific operation performed within a department or office

STRATEGIC PRIORITIES

Values that allow an organization to achieve its goals; the City Manager and City Council established the following strategic priorities to guide the work of City departments and operations: (1) Economic Development, (2) Environment and Sustainability, (3) Government Performance and Financial Management, (4) Housing and Homelessness Solutions, (5) Public Safety, (6) Quality of Life, Arts, and Culture, (7) Transportation and Infrastructure, and (8) Workforce, Education, and Equity

STRUCTURALLY BALANCED BUDGET

A budget that provides for annual recurring total expenditures and encumbrances, which are equal to or less than the annual recurring revenue estimate for the fund

TRUE INTEREST COST

The full cost of a bond issue accounting for the present value (time value) of money; the rate of interest, compounded semiannually, required to discount the payments of principal and interest to bondholders to the original purchase price

GLOSSARY

UNIFORMED EMPLOYEE

Sworn City employees in Dallas Fire-Rescue or the Dallas Police Department, including firefighters, police officers, trainee police officers, and park rangers; these employees are covered by the Dallas Police and Fire Pension System

ACRONYM INDEX

ABLE	Active Bystander for Law Enforcement
ACE	Accredited Center of Excellence
ACFR	Annual Comprehensive Financial Report
ADA	Americans with Disabilities Act
AIDS	Acquired Immunodeficiency Syndrome
AIM	Aviation Institute of Maintenance
ALAANA	African, Latinx, Asian, Arab, and Native American
ALS	Advanced Life Support
AMTRAK	American Railroad Passenger Corporation
AOA	Airport Operating Area
ARC	Animal Remains Collection
ARFF	Aircraft Rescue and Firefighting
ARPA	American Rescue Plan Act
ASPCA	American Society for the Prevention of Cruelty to Animals
ASSPP	Ambulance Services Supplemental Payment Program
BAR	Budget Accountability Report
BfE	Budgeting for Equity
CAD	Computer-aided dispatch
CAFR	Comprehensive Annual Financial Report
CARES	Coronavirus Aid, Relief, and Economic Security Act
CBD	Central Business District
CBL	Commercial Driver's License
CDBG	Community Development Block Grant
CDC	Center for Disease Control
CDL	Commercial driver's license
CECAP	Comprehensive Environmental and Climate Action Plan
CERT	Community Emergency Response Team
CFE	Certified Fraud Examiner
CHP	Comprehensive Housing Policy
CIA	Certified Internal Auditor
CIP	Capital Improvement Program
CISA	Certified Information Systems Auditor
CLUE	Clinical Learning and Understanding Engine
CNR	Coverage Net Revenue
CO	Certification of Obligation
COC	Communities of Color
COC	Continuum of Care
CP	Commercial Paper
CPA	Certified Public Accountant
CPI	Consumer Price Index
CPOB	Community Police Oversight Board
CRF	Coronavirus Relief Funds
CRRSAA	Coronavirus Response and Relief Supplemental Appropriations Act
DAL	Dallas Love Field Airport
DART	Dallas Area Rapid Transit
DBE	Disadvantaged Business Enterprise
D-COR	Dallas Contracting Officer Representative
DEA	Drug Enforcement Administration
DFW	Dallas/Fort Worth International Airport
DHA	Dallas Housing Authority

ACRONYM INDEX

DHAP	Dallas Homebuyers Assistance Program
DHS	United States Department of Homeland Security
DISD	Dallas Independent School District
DORS	Dallas Online Reporting System
DSMP	Dallas Strategic Mobility Plan
DVRs	Digital Voice Recorders
EBJUS	Eddie Bernice Johnson Union Station
EISNet	Emergency Services IP Network
ELL	English-language learning
EMS	Emergency Medical Service
EPA	Environmental Protection Agency
ERA	Emergency Rental Assistance
ESG	Emergency Solutions Grant
FAA	Federal Aviation Administration
FAR	Federal Aviation Regulations
FCC	Federal Communications Commission
FEC	Financial Empowerment Centers
FEMA	Federal Emergency Management Agency
FMLA	Family and Medical Leave Act
FMPC	Financial Management Performance Criteria
FTE	Full-time equivalent
FY	Fiscal year
FYF	Full-year funding
GAAP	Generally Accepted Accounting Principles
GARE	Government Alliance on Race and Equity
GASB	Governmental Accounting Standards Board
GED	General Equivalency Diploma
GIS	Geographic Information System
GO	General Obligation
HB	House Bill
HHS	United States Department of Health and Human Services
HIP	Hospitality Internship Program
HIPP	Housing Improvement Preservation Program
HOME	Home Investment Partnerships Program
HOPWA	Housing Opportunities for Persons with AIDS
HOT	Hotel Occupancy Tax
HRIS	Human Resources Information System
HRP	Human Resource Partners
HSE	High School Equivalency
HUD	United States Department of Housing and Urban Development
HVAC	Heating, Ventilation, and Air Conditioning
IBNR	Incurred but not reported (claims)
IMLS	Institute of Museum and Library Services
IMP	Infrastructure Management Program
IPL	Integrated Pipeline
ITD	Inception to Date
IVR	Interactive Voice Response
KBHCCD	Kay Bailey Hutchison Convention Center Dallas
LEP	Limited English Proficiency
LIHTC	Low-Income Housing Tax Credit

ACRONYM INDEX

LIN	Low-income Neighborhood
LSAP	Language Skills Assignment Pay
LSWMP	Local Solid Waste Management Plan
M/WBE	Minority- and women-owned business enterprises
MBE	Minority Business Enterprise
MDC	Mobile Data Computer
MDHA	Metro Dallas Homeless Alliance
MLPP	Master Lease Purchase Program
MS4	Municipal Separate Storm Sewer System
MSA	Metropolitan Statistical Area
NCC	Neighborhood Code Compliance
NCTCOG	North Central Texas Council of Governments
NFPA	National Fire Protection Association
O&M	Operating and maintenance
OSE	Office of Special Events
PCI	Pavement Condition Index
PID	Public Improvement District
PILOT	Payment in lieu of taxes
PIT	Point-in-time
POCPP	Property Owners Cost Participation Program
PSAP	Public Safety Answering Point
P-Tech	Pathways in Technology Early College High School
RBD	Dallas Executive Airport
REAL	Responsible, Equitable, Accountable, and Legitimate
RECAP	Racially/Ethnically Concentrated Areas of Poverty
RIF	Reduction-in-force
RIGHT	Rapid Integrated Group Healthcare Team
ROW	Right-of-way
RPC	Reunion Parking Center
RZ	Reinvestment Zone
SB	Senate Bill
SCBA	Self-contained breathing apparatus
SERVE	Shaping Executives for Results tied to a Vision of Excellence
SLA	Service-level agreement
SPEP	Sales per enplaned passenger
STRMU	Short-term Rental Mortgage Utility
SWMP	Sidewalk Master Plan
TA RZ	Tax Abatement Reinvestment Zone
TBAAL	The Black Academy of Arts and Letters
TCEQ	Texas Commission on Environmental Quality
TCO	Total cost of ownership
TDHCA	Texas Department of Housing and Community Affairs
TED	Talent, Engagement, and Development
TIF	Tax Increment Financing (districts)
TIF RZ	Tax Increment Financing Reinvestment Zone
TNRCC	Texas Natural Resources Conservation Commission
TOD	Transit-oriented development
TPIA	Texas Public Information Act
TRE	Trinity Railway Express
TRec	Teen Recreation Program

ACRONYM INDEX

TRP	Targeted Rehabilitation Program
TRWD	Tarrant Regional Water District
TSA	Transportation Security Administration
TSL	Time spent listening
TSLAC	Texas State Library and Archives Commission
TxDOT	Texas Department of Transportation
UASI	Urban Areas Security Initiative
UFMP	Urban Forest Master Plan
WIC	Women, Infants, and Children Program
WRR	Municipal Radio
YAP	Youth Advocate Program

DEPARTMENT ACRONYM INDEX

ATT	City Attorney's Office
AUD	City Auditor's Office
AVI	Aviation
BCM	Bond & Construction Management
BMS	Budget & Management Services
BSD	Building Services Department
CCO	City Controller's Office
CCS	Code Compliance
CCT	Convention & Event Services
CMO	City Manager's Office
COM	Office of Communications, Outreach, & Marketing
CTJ	Judiciary
CTS	Court & Detention Services
CVS	Civil Service
DAS	Dallas Animal Services
DBI	Data Analytics & Business Intelligence
DEV	Development Services
DFR	Dallas Fire-Rescue
DPD	Dallas Police Department
DWU	Dallas Water Utilities
EBC	Express Business Center
ECO	Office of Economic Development
EFM	Equipment & Fleet Management
HOU	Housing & Neighborhood Revitalization
ITS	Information & Technology Services
LIB	Dallas Public Library
MCC	Mayor & City Council Office
MGT	Management Services
Non-D	Non-Departmental
OAC	Office of Arts & Culture
OCC	Office of Community Care
OCPO	Office of Community Police Oversight
OEI	Office of Equity & Inclusion
OEM	Office of Emergency Management
OEQS	Office of Environmental Quality & Sustainability
OGA	Office of Government Affairs
OHP	Office of Historic Preservation
OHS	Office of Homeless Solutions
OIPSS	Office of Integrated Public Safety Solutions
ORM	Office of Risk Management
PBW	Public Works
PER	Human Resources
PKR	Park & Recreation
PNV	Planning & Urban Design
POM	Procurement Services
SAN	Sanitation Services

DEPARTMENT ACRONYM INDEX

SBC	Small Business Center
SDM	Storm Drainage Management
SEC	City Secretary's Office
TRN	Transportation
WRR	Municipal Radio

